

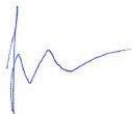
COUNCIL AGENDA

ORDINARY COUNCIL MEETING

29 May 2019

You are hereby notified that an **Ordinary Council Meeting** of Liverpool City Council will be held at the **FRANCIS GREENWAY CENTRE, 170 GEORGE STREET, LIVERPOOL** on **Wednesday, 29 May 2019** commencing at 6.00pm. Doors to the Francis Greenway Centre will open at 5.50pm.

Liverpool City Council Meetings are taped for the purposes of minute taking and record keeping. If you have any enquiries please contact Council and Executive Services on 8711 7584.



Kiersten Fishburn

CHIEF EXECUTIVE OFFICER

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Item CONF 01 is confidential pursuant to the provisions of s10(A)(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

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Council in Closed Session

The following items are listed for consideration by Council in Closed Session with the public excluded, in accordance with the provisions of the Local Government Act 1993 as listed below:

CONF 01 Rescission of CONF 04 Liverpool City Council Pound Facility from the Council Meeting of 17 April 2019

Reason: Item CONF 01 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

CONF 02 Confidential Items in the Minutes of the Strategic Panel 8 April 2019

Reason: Item CONF 02 is confidential pursuant to the provisions of s10A(2)(g) of the Local Government Act because it contains advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.

CONF 03 Acquisition of an Easement for Shared Path over Part 2 Old Kurrajong Road, Casula

Reason: Item CONF 03 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

CONF 04 Acquisition of part of Lot 1048 DP 2475 being 265 Sixth Avenue, Austral for drainage purposes

Reason: Item CONF 04 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

CONF 05 Acquisition of part of Lot 1 DP 567321 being 2072 Camden Valley Way, Edmondson Park for open space/drainage purposes

Reason: Item CONF 05 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

CONF 06 Acquisition of part of five properties at Edmondson Park for the construction of Basin 14

Reason: Item CONF 06 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

CONF 07 RMS Acquisition and Lease being Part of Lot 11 DP 115118 at Corner of Copeland Street and Hoxton Park Road, Liverpool being Crown Land managed by Council (Crown Land Manager)

Reason: Item CONF 07 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

CONF 08 The Voice

Reason: Item CONF 08 is confidential pursuant to the provisions of s10A(2)(a) of the Local Government Act because it contains personal matters concerning particular individuals (other than councillors).

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MINUTES OF THE ORDINARY MEETING HELD ON 17 APRIL 2019

PRESENT:

Mayor Wendy Waller
 Councillor Hadid
 Councillor Hagarty
 Councillor Harle
 Councillor Kaliyanda
 Councillor Karnib
 Councillor Rhodes
 Councillor Shelton
 Ms Kiersten Fishburn, Chief Executive Officer
 Mr David Smith, Acting Director City Economy and Growth
 Mr Chris White, Director City Corporate
 Ms Tina Sangiuliano, Acting Director City Community and Culture
 Dr Eddie Jackson, Director City Deal
 Mr Peter Patterson, Director City Presentation
 Mr Raj Autar, Director City Infrastructure and Environment
 Mr Vishwa Nandan, Chief Financial Officer
 Mr John Milicic, Manager Property
 Mr Andrew Stevenson, Manager Communications
 Mr George Georgakis, Manager Council and Executive Services
 Ms Susan Ranieri, Coordinator Council and Executive Services (minutes)

The meeting commenced at 6.00pm.

ACKNOWLEDGMENT OF COUNTRY, The prayer of the Council was read by Reverend
PRAYER OF COUNCIL AND Stuart Pearson from St Luke's Anglican Church.
AFFIRMATION TO BE READ BY

NATIONAL ANTHEM The National Anthem performed and recorded by
 Rebekah Ferro was played at the meeting.

MAYORAL MINUTES

Nil.

CITY ECONOMY AND GROWTH REPORT

ITEM NO: EGROW 01

FILE NO: 011109.2019

SUBJECT: Post exhibition report - Draft Liverpool Local Environmental Plan 2008 (Amendment 70) - Rezoning land from RE1 Public Recreation to B2 Local Centre at Carnes Hill Marketplace

RECOMMENDATION

That Council:

1. Notes the Gateway determination for the draft *Liverpool Local Environmental Plan 2008* (Amendment 70) and the results of the public exhibition and community consultation;
2. Endorses the offer to enter into a Deed of Commitment for road improvement works in the vicinity of the Carnes Hill Shopping Centre and delegates authority to the CEO to execute the Deed of Commitment; and
3. Approves Amendment 70 and delegates authority to the CEO to liaise with the Parliamentary Counsel's Office to finalise the planning proposal, once the Deed of Commitment has been executed.

COUNCIL DECISION

Motion:

Moved: Cllr Harle

Seconded: Cllr Rhodes

That the recommendation be adopted.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

That Council:

- ## COUNCIL DECISION

Motion: **Moved: Clr Rhodes** **Seconded: Clr Kaliyanda**

That the recommendation be adopted.

On being put to the meeting the motion was declared CARRIED.

That Council note the report regarding the State Government's recent election commitments.

Motion: **Moved: Clr Shelton** **Seconded: Clr Karnib**

That the recommendation be adopted.

On being put to the meeting the motion was declared CARRIED.

That Council:

- ## COUNCIL DECISION

Motion: **Moved:** Clr Hadid **Seconded:** Clr Harle

That the recommendation be adopted.

On being put to the meeting the motion was declared CARRIED.

ITEM NO: CORP 02
FILE NO: 076388.2019
SUBJECT: Investment Report March 2019

RECOMMENDATION

That Council receives and notes this report.

COUNCIL DECISION

Motion: **Moved: Clr Shelton** **Seconded: Clr Rhodes**

That the recommendation be adopted.

On being put to the meeting the motion was declared CARRIED.

ITEM NO: CTTE 02
FILE NO: 073076.2019
SUBJECT: Minutes of the Liverpool Pedestrian, Active Transport and Traffic Committee Meeting

RECOMMENDATION

That Council adopts the following recommendations of the Committee:

- Item 1 Old Kurrajong Road, Casula – Rehabilitation and associated signs and linemarking scheme.
- Council approves the following traffic facilities as part of the proposed rehabilitation works; installation of two pedestrian refuges, seagull island treatment at the Old Kurrajong Road/Reserve Road intersection and associated signs and linemarking scheme, as indicated in Attachment 1.1-1.3 of the minutes.
- Item 2 Kingsford Smith Avenue, Middleton Grange – Proposed signs and linemarking scheme.
- Council approves the signs and linemarking scheme along the section of Kingsford Smith Avenue, between Fifteenth Avenue and Flynn Avenue, as indicated in Attachment 2.1-2.2 of the minutes.
- Item 3 Sixteenth Avenue, Hall Circuit intersection, Middleton Grange – Intersection modification with associated signs and linemarking scheme.
- Council approves the signs and line marking scheme for realignment works along Sixteenth Avenue (Flynn Avenue) between Qantas Boulevard and Broadbent Avenue and intersection treatment of the Sixteenth Avenue/Qantas Boulevard/Hall Circuit intersection, as indicated in Attachment 3.1-3.4 of the minutes.
- Item 4 Bigge Street, Liverpool – Proposed changes to existing timed parking
- Council approves the following amended parking arrangements along the eastern side of Bigge Street between Elizabeth Street and Warren Serviceway:
- No Stopping 6am–10am (existing) and 3pm-6pm Monday to Friday
 - 1P Ticket 10am to 3pm Monday to Friday
 - 1P 10am to 1pm, Saturday.

- A Children's Crossing across the section of Poziers Road in front of the college
- Two roundabouts at the Jardine Drive/Poziers Road and Poziers Road/Vinny Road intersections

- Council classifies the event as a Class 3 Special Event with all the required conditions

- Council classifies the event as a Class 3 Special Event with all the required conditions

- Council classifies the event as a Class 2 Special Event with all the required conditions

- That Council notes the traffic facilities approved by the traffic committee Police and RMS representatives under delegated authority between the period 17 January and 6 March 2019.

Motion: **Moved: Clr Hagarty** **Seconded: Clr Hadid**

On being put to the meeting the motion was declared CARRIED.

QUESTIONS WITH NOTICE

ITEM NO: QWN 01

FILE NO: 065789.2019

SUBJECT: Question with Notice - Cllr Shelton - Busking Policy

Please address the following:

1. Noting Council's 'Busking Policy' is shortly due for renewal in any event, please advise what steps would be required, and to what extent it is thought feasible, to wholly or partially exempt persons of aboriginal descent from compliance with this policy?

Response

Council's Buskers Policy is due for review in May 2019. Council officers can now confirm that they have commenced the review process. As part of this review, officers will consider the potential for individual exemptions for specific applicants, including persons of Aboriginal descent, with reference to the following specific assessment criteria:

- Requirement for public liability insurance
- Limitations on busking times and locations

The newly revised Policy, to be presented to Council for consideration in the coming months will outline a clear and transparent application and assessment process for the issuing of busking permits. It is anticipated that this will further encourage and enrich activation of the CBD.

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ITEM NO: QWN 02
FILE NO: 065790.2019
SUBJECT: Question with Notice - Cllr Shelton - Solar Panels on Council Buildings

Please address the following:

1. Please in broad terms advise the extent to which it is feasible and cost effective to implement a program of progressive installation of solar panels on Council buildings?
2. As a supplementary matter please also broadly advise whether the installation of energy storage batteries at any time in the foreseeable future would be beneficial?

Response

Solar Panel Installation Program

Council's adopted Energy Management Plan (EMP) identifies a list of practical energy saving measures for key energy using facilities. The underlying principles of the EMP continue to guide the delivery of a range of energy saving measures across Council's facilities.

To date, Council has installed twelve solar systems ranging in capacity between 5kw to 10kw across its many facilities including the Central Library, numerous childcare and community centres.

Due to its relatively long life span and low maintenance costs, solar panel systems have provided a cost effective and efficient alternative for the provision of electricity to council's many facilities. With a payback period of between four and five years, Council's assessment based on trends show that the solar panel systems have resulted in:

- A reduction in the overall energy consumption by up to 30% during the period between 2013 and 2019; and
- A reduction in the overall energy costs by up to 40%.

Council plans to continue its program of solar panel installation across our buildings, and a detailed investigation is underway for the installation of a 100kW solar panel system for the Casula Powerhouse Arts Centre building.

Solar Battery Storage

With regards to the feasibility of installing energy storage batteries, Council's assessment shows that the installation of energy storage batteries is far more feasible for buildings that have high levels of night time electricity demand to provide power to plant and equipment. Council has recently installed an energy storage battery to service the amenities building at the Casula Parklands, and will be monitoring its performance over time.

ITEM NO: QWN 03
FILE NO: 081482.2019
SUBJECT: Question with Notice - Cllr Hagarty - Realising Opportunity in the Transformation of Western Sydney

Introduction

Western Sydney is undergoing rapid transformation. The City Deal, Western Sydney Airport and the Aerotropolis are set to deliver unprecedented employment, education, social and cultural benefits to the region.

It's vitally important the people of Liverpool and Western Sydney, including the most disadvantaged, are the primary beneficiaries of these opportunities.

Please address the following:

1. What percentage of the executive and boards of the Western City and Aerotropolis Authority and WSA Co. live in Western Sydney?
2. What pathways from primary to high schools to TAFE and/or University are being provided for the people of Liverpool and Western Sydney as part of the City Deal, Western Sydney Airport and other related initiatives?
3. What is being done to address the digital divide as part of the City Deal's 'Digital connectivity and smart technology' deliverable?

A response to these Questions with Notice will be provided in the 29 May 2019 Council Business Papers.

ITEM NO: QWN 04
FILE NO: 085591.2019
SUBJECT: Question with Notice - Cllr Hadchiti - Council Buildings Compliance

Please address the following:

1. Do all Council buildings comply with The Building Code of Australia (BCA)?
2. Do all Council buildings comply with current fire standards?

A response to these Questions with Notice will be provided in the 29 May 2019 Council Business Papers.

ITEM NO: QWN 05
FILE NO: 085621.2019
SUBJECT: Question with Notice - Clr Rhodes - Western Sydney Planning Partnership

Please address the following:

1. Can Council please give details about Liverpool Council's engagement in the Western Sydney Planning Partnership concerning the transition for planning the Western Sydney Aerotropolis from the Department of Planning and Environment to the Planning Partnership?
2. What part will Liverpool Council be playing in the recommendation, determination and or delivery of plans for Zoning, Land Use, Infrastructure and Precinct Plans for the Aerotropolis and South Creek lands in the Liverpool LGA?
3. What is Liverpool Council's community consultation process and how and when will it be addressed in the decision making process in regard to Liverpool Council's engagement as a partner in the Planning Partnership?
4. Will the Western Sydney Planning Partnership still be in place if there is a change of Federal Government at the upcoming elections?

A response to these Questions with Notice will be provided in the 29 May 2019 Council Business Papers.

ITEM NO: QWN 06
FILE NO: 086188.2019
SUBJECT: Question with Notice - Cllr Shelton - Parking

Please address the following:

1. A constituent has enquired as to whether the very modest provision of some dedicated motor scooter and motor bike parking areas within the CBD would go some small way toward alleviating parking congestion, that is, by not requiring a motor scooter or motor bike to occupy one whole space (acknowledging they do not always do this). At any rate, please advise whether there are any plans to create in a limited way such dedicated parking areas; and
2. Whether also there is any research (even anecdotal) as to the likely impact of as much even if negligible on parking availability, and whether it is thought there is a benefit in addressing as much in a more detailed manner in the future.

A response to these Questions with Notice will be provided in the 29 May 2019 Council Business Papers.

2. Notes the functions of the former Office of the Local Government will be relegated in its importance and issues specifically relating to Local Government will not have a seat at the leadership table;
3. Write to Premier and Minister for Local Government expressing its opposition to the abolition of the Office of Local Government and seek clarification on how the OLG's existing resources and functions will operate and be funded; and
4. Write to local State and Federal MPs asking for their support of the above.

Foreshadowed Motion: Moved: Cllr Rhodes Seconded: Cllr Hadid

That Council:

1. Notes the OLG and the Minister of Local Government's advice; and
2. Updates Council at such time on any changes on how the OLG's existing resources, functions and funding may alter from the current advice.

On being put to the meeting the Motion (moved by Cllr Hagarty) was declared CARRIED and the Foreshadowed Motion (moved by Cllr Rhodes) therefore lapsed.

Vote for: Mayor Waller
 Cllr Hagarty
 Cllr Kaliyanda
 Cllr Karnib

Vote against: Cllr Hadid
 Cllr Harle
 Cllr Rhodes
 Cllr Shelton

Note: The motion was carried on the Mayor's casting vote.

Large stretches of hot and wet weather has led to an outbreak of mosquitoes in the Liverpool LGA and along the Georges River. While Liverpoolians throughout the entire LGA have felt the effects of increased mosquito numbers, the impact has been most vocal on areas east of the Georges River. This is likely due to the areas proximity to the river, lakes and other bodies of water in low traffic areas e.g. the army base, the Warwick Farm water treatment plant and the intermodal. With reports of Ross River Virus, this has the potential to become a serious public health issue as these mosquito breeding events become more intense, longer and frequent.

1. Note that climate change will result in hotter, longer and wetter summers and summer like conditions and that these conditions will increase the frequency and intensity of mosquito breeding;
2. Review and update where necessary all relevant policies and procedures related to mosquito (and related pests) management;
3. Work with the multitude of other stakeholders in and around the areas of concern, including, but not limited to NSW Health, the Defence Force, the intermodal, Sydney Water and adjoining Councils; and
4. Conduct an annual communications campaign in the lead up to mosquito breeding season to inform residents on effective methods to prevent and reduce mosquito numbers.

Motion: **Moved: Clr Hagarty** **Seconded: Clr Kaliyanda**

1. Note that climate change will result in hotter, longer and wetter summers and summer like conditions and that these conditions will increase the frequency and intensity of mosquito breeding;

2. Review and update where necessary all relevant policies and procedures related to mosquito (and related pests) management;
3. Work with the multitude of other stakeholders in and around the areas of concern, including, but not limited to NSW Health, the Defence Force, the intermodal, Sydney Water and adjoining Councils;
4. Conduct an annual communications campaign in the lead up to mosquito breeding season to inform residents on effective methods to prevent and reduce mosquito numbers. Any treatment of the issue be mindful of people with sensitivities to any herbicides, pesticides or chemicals that are used and include that in the communications around this issue; and
5. Congratulate the Director of City Presentation, Peter Patterson and his staff for their prompt action on this issue.

On being put to the meeting the motion was declared CARRIED.

Council has previously introduced a compliance levy payable at lodgement of all development applications.

The compliance levy is just another burden on home ownership and along with the increase in Section 94 (7/11) fees Council adopted recently the dream of owning your own home just seems to get further away.

Fast track development applications have been in effect for some time now and has reduced the time and work for a development application to be processed.

These applications are low risk in nature.

That Council effective 1st July 2019 cease to apply the compliance levy on development application that are submitted via Fast Track Lodgement.

Motion: **Moved: Cllr Hadid** **Seconded: Cllr Rhodes**

That Council resolve that the motion be withdrawn.

On being put to the meeting the motion was declared CARRIED.

ITEM NO: CONF 02
FILE NO: 038258.2019
SUBJECT: Tender WT2770 – Georges River Footbridge Renewal at Voyager Point

RECOMMENDATION

That Council:

1. In accordance with Section 178(1) (b) of the Local Government (General) Regulation 2005, declines to accept the tender received for WT2770 – Georges River Footbridge Renewal at Voyager Point;
2. In accordance with Section 178(3) (e) of the Local Government (General) Regulation 2005, enters into negotiations with EPTEC Services Pty Ltd (Eptec) with the view to entering into a contract for the Georges River Footbridge Renewal Project;
3. In accordance with Section 178(4) of the Local Government (General) Regulation 2005, notes the reasons for entering into negotiations and not calling fresh tenders are:
 - a) A clear lump sum price can be negotiated with Eptec following completion of the load capacity assessments and based on the assessed scope of additional works. Further, Council will be appointing a Quantity Surveyor to verify and ensure agreed prices are reasonable and represents value for money;
 - b) The public tender process has resulted in only a single tender submission from Eptec, and independent reference checks have confirmed Eptec's ability to undertake the required works to a satisfactory standard. It is therefore considered that inviting fresh tenders for almost the same proposal is unlikely to result in a different outcome;
 - c) It is also considered that no significant benefit will be achieved by inviting fresh tenders in view of the time and cost involved in such a process with consequent delays and cost implications to the project. Further the active corrosion and resultant rapid deterioration warrants that required works be undertaken without delay; and
 - d) Council's own enquiries with other contractors suggest that calling fresh tenders is unlikely to elicit a wider response due to the specialised nature of the works and limited market capacity for such bridge rehabilitation works.
4. Makes public its decision regarding tender WT2770 – Georges River Footbridge Renewal at Voyager Point;
5. This report has been brought to Council because the Chief Executive Officer's instrument of delegation, approved by Council in accordance with the current

provisions of section 377 of the Local Government Act 1993, only permits the Chief Executive Officer to approve tenders up to a value of \$2 million; and

6. Keeps confidential the details supplied in this report containing information on the submissions received, pursuant to the provisions of Section 10A (2)(d)(i) of the Local Government Act 1993 as it contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

COUNCIL DECISION

Motion: **Moved: Clr Rhodes** **Seconded: Clr Harle**

That the recommendation be adopted.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

ITEM NO: CONF 03
FILE NO: 074076.2019
SUBJECT: Legal Affairs Report

RECOMMENDATION

That Council receives and notes the report concerning the legal affairs of Liverpool City Council.

COUNCIL DECISION

Motion: **Moved: Cllr Hagarty** **Seconded: Cllr Kaliyanda**

That the recommendation be adopted.

On being put to the meeting the motion was declared CARRIED.

That Council:

1. Approves the disposal of Lot 88 DP 1236888 for the price and terms outlined in this report;
2. Approves the transfer of the SP2 – Drainage land identified in this report back to Council at nil value;
3. Approves the removal of the Restriction as to User on the title on the terms outlined in this report;
4. Allocates the transfer proceeds on the basis outlined in this report, which includes repayment of s94 funding (including interest) for the portion of funds attributable to the original purchase (less any remediation costs), with the balance to be allocated to the Property Reserve;
5. Keeps confidential this report pursuant to the provisions of section 10A(2)(c) of the Local Government Act 1993 as this information would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business; and
6. Authorises its delegated officer to execute any documents, under power of attorney necessary to give effect to this decision.

Motion: **Moved: Clr Hadid** **Seconded: Clr Shelton**

That the recommendation be adopted.

On being put to the meeting the motion was declared CARRIED.

Clr Rhodes requested that her name be recorded as having voted against the Motion.

THE MEETING CLOSED AT 6.57pm.

<Signature>

Name: Wendy Waller

Title: Mayor

Date: 29 May 2019

I have authorised a stamp bearing my signature to be affixed to the pages of the Minutes of the Council Meeting held on 17 April 2019. I confirm that Council has adopted these Minutes as a true and accurate record of the meeting.

NOMR 01	Rescission of NOM 01 Abolition of Office of the Local Government from the Council Meeting of 17 April 2019
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Strategic Direction	Leading through Collaboration Strive for best practice in all Council processes
File Ref	096962.2019

NOTICE OF MOTION OF RESCISSION

We the undersigned move a rescission motion to rescind item NOM 01 Abolition of Office of the Local Government (as shown below) that was passed at the Ordinary Council Meeting held on Wednesday 17 April 2019.

“That Council:

- 1. Notes its opposition to the abolition of the Office of Local Government;*
- 2. Notes the functions of the former Office of the Local Government will be relegated in its importance and issues specifically relating to Local Government will not have a seat at the leadership table;*
- 3. Write to Premier and Minister for Local Government expressing its opposition to the abolition of the Office of Local Government and seek clarification on how the OLG's existing resources and functions will operate and be funded; and*
- 4. Write to local State and Federal MPs asking for their support of the above.”*

Signed:

Clr Hadchiti
Clr Rhodes
Clr Harle

ATTACHMENTS

Nil

EGROW 01

Heritage Incentives - Investigation of City of Perth and City of Adelaide.

Strategic Direction	Creating Connection Celebrate diversity, promote inclusion and recognise heritage
File Ref	072850.2019
Report By	Thomas Wheeler - Heritage Officer
Approved By	Tim Moore - Director, City Economy and Growth / Deputy CEO

EXECUTIVE SUMMARY

Council resolved at the 26 September 2018 meeting that Council:

“Look into heritage strategies that are being employed by Perth and Adelaide Councils and whether they are suitable and can be utilised for Liverpool”.

The cities of Perth and Adelaide do not have endorsed heritage strategies, instead they have used heritage incentives programs to preserve heritage elements that are owned privately. These schemes have been investigated by Council to understand how they operate and what potential they present for Liverpool and the future management of local heritage.

This report has been prepared to provide a summary of the research undertaken with recommendations that could be applicable to Liverpool subject to further investigation.

RECOMMENDATION

That Council:

1. Undertake further research and report back to Council on the viability (including the budget implications) of the following:
 - a. Conservation grants (to fund minor and major conservation works);
 - b. Conservation management grants (for technical advice and management documentation);
 - c. Development of local heritage policies and procedures for heritage exemptions; and
 - d. Development of guidelines for the use of conservation incentives including permissible development, FSR bonuses and height bonuses.

REPORT

Background

Council resolved at the 26 September 2018 meeting that Council:

1. *Endorse the Draft Liverpool Heritage Strategy 2019 – 2023 for public exhibition and community consultation;*
2. *Request a further report following public exhibition and community consultation detailing any submissions received and any modifications to the strategy; and*
3. *Look into heritage strategies that are being employed by Perth and Adelaide Councils and whether they are suitable and can be utilised for Liverpool.*

The Draft Liverpool Heritage Strategy 2019-2023 was placed on public exhibition for six weeks before returning to the Council meeting of 27 February 2019, where the final strategy was endorsed. This report has been prepared in response to point 3 from the 26 September 2018 resolution.

Overview

The Cities of Adelaide and Perth do not currently have endorsed Heritage Strategies, although they are each currently developing their own local heritage strategy documents. Historically, the cities have used heritage incentives programs designed to provide a targeted and effective response to the impact of private heritage listing.

The heritage incentives programs of both Adelaide and Perth were commenced after concerns were raised by the community and elected representatives of the implications heritage listing has on the maintenance and upkeep of private properties. The City of Perth program commenced in the 1990s, while the City of Adelaide scheme has been operating since 1988.

The councils have implemented a number of incentives schemes including conservation grants, adaptive reuse grants, transfer plot ratio and bonus plot ratio (plot ratios are similar to floor space ratios in New South Wales). A summary of the grants are as follows:

Conservation Grants

Adelaide and Perth Councils provide grants of over \$25,000 (Adelaide provides up to \$140,000 for major projects) for minor and major conservation and restoration works to a heritage item. This grant also allows for heritage advice such as the preparation of Conservation Management Plans and Statements of Heritage Impact.

Adaptive Reuse Grants

Heritage Rate Concessions, equivalent to 10% of the general rates for the heritage place, to a maximum of \$20,000 per annum, were a critical component of the City of Perth heritage incentives program. The concessions applied to rateable heritage listed properties only and required the owners to sign a property maintenance agreement, maintain full building insurance and undertake annual pest inspections.

In 2017, concern was raised as to the legalities of the scheme and as a result City of Perth developed the Adaptive Reuse Grant scheme. The Adaptive Reuse Grants provides funding over 5 years to support the activation of unused floor space within commercial heritage buildings within an identified area of the LGA.

It is too early in the life of this grant scheme to comment on its effectiveness.

Transfer Plot Ratio

City of Perth Council allows for the transfer of an unused plot ratio from a heritage listed property to another, with the retention of at least 10% on the heritage lot. This allows for the heritage owner to receive market-based compensation for the retention of the item and the inability to develop the lot.

A similar system has been used in the City of Sydney since the 1960s. It is a proven effective market based measure to conserve heritage buildings within a central business district. A recent example of this scheme is the sale of air space above Hyde Park Barracks which has generated \$40 million for the conservation of the site in exchange for unused floor space which is to be used elsewhere within the CBD.

Bonus Plot Ratio

City of Perth Council permits the allocation of a bonus plot ratio where a development proposal seeks to retain and conserve a heritage item as part of a development proposal on the same land. This allows for additional floor space, or additional floors, compensating the owner for the retention of the item.

Options for Liverpool

The investigation considered potential heritage grant options that could be used by Liverpool City Council. This has been based on the research into the Cities of Perth and Adelaide Council schemes, but also considers the context of how incentives currently work in New South Wales.

Conservation Grants

Conservation grants may be a viable option for Liverpool and, subject to budget, could provide support to heritage property owners within the Local Government Area which is currently not available through any other means.

Existing grant schemes in New South Wales are small grants programs of between \$300 and \$5,000. The intent of the proposed scheme would be to provide maximum grants of between \$25,000 and \$50,000 to assist with heritage advice (including Conservation Management Plans) as well as undertaking minor or major conservation works. The grant would focus on key works including rooves, stormwater and structural issues. These are common items which represent the biggest cost to owners and impact on the long term protection of the heritage building.

This potential grant would require further development and consultation to understand the full staff resourcing and budget impacts.

Transfer Plot Ratio

Transfer plot ratios allows for unused floor space from a heritage listed site to be sold to another property in exchange for a legally binding commitment to conserve the heritage building in perpetuity. Opportunities for this scheme have been considered but would require a reconsideration of the planning framework within the Liverpool Central Business District (CBD). This is deemed to be inappropriate at this time due to the gazettal of Amendment 52 and the potential for creating uncertainty for the take up of development opportunities within the CBD.

Bonus Plot Ratio

Bonus plot ratios, or the provision of additional floor space in compensation for the retention and conservation of a heritage item, is a mechanism that already exists under the Liverpool Local Environmental Plan 2008 and can be used through a Clause 4.6 variation or under Clause 5.10 of the LEP. Clause 5.10 allows for certain prohibited uses to be approved on land with a heritage items subject to consent (for example medical centres or small commercial practices).

Clause 5.10 has also been used by other Councils for the provision of additional height and floor space, despite not specifically mentioned within the clause. In discussions with Council's legal team, there is currently no legal precedent through the NSW Land and Environment Court to support the usage of the clause for additional height and FSR.

Clause 5.10 also allows for the undertaking of minor works and maintenance with the prior written consent of Council, noting that a development application for this work is not required. This allows for works that would normally be exempt development, or typically maintenance and minor conservation work, that have a minimal impact on the significance of the item. A heritage property owner is required to write to Council explaining the proposal and Council responds within 14 days as to whether an exemption is granted. If granted, works can commence as long as no other approvals are required under other legislation.

To assist in the implementation of these clauses and to ensure that heritage property owners and members of the community understand what they can and cannot do, a local policy could be prepared.

Conclusions

Further work is required by Council to develop the details of a grant structure for both conservation works and conservation management documents. It is recommended the strategies with financial implications be investigated and reported back to Council. Further research and investigations will be undertaken to understand the viability in Liverpool for local heritage policies and procedures for minor works or maintenance exemptions and the development of guidelines for the potential use of conservation incentives, including allowable development, FSR bonuses and height bonuses.

CONSIDERATIONS

Economic	The implementation of a heritage incentives program would have future budget implications
Environment	There are no environmental and sustainability considerations.
Social	Preserve and maintain heritage, both landscape and cultural as urban development takes place.
Civic Leadership	There are no civic leadership and governance considerations.
Legislative	There are no legislative considerations relating to this report.

ATTACHMENTS

Nil

EGROW 02	Proposed amendment to Schedule 1 Liverpool Local Environmental Plan 2008 - additional permitted use for vehicle sales or hire premises at Lot A and Lot B Kookaburra Rd, Prestons
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Strategic Direction	Strengthening and Protecting our Environment Exercise planning controls to create high-quality, inclusive urban environments
File Ref	073089.2019
Report By	Luke Oste - Strategic Planner
Approved By	Tim Moore - Director, City Economy and Growth / Deputy CEO

Property	Lot A and Lot B Kookaburra Road, Prestons
Owner	Perpetual Corporate Trust Ltd
Applicant	Craig Thomas

EXECUTIVE SUMMARY

Council has received a planning proposal to amend Schedule 1 of the *Liverpool Local Environmental Plan 2008* (LLEP) to include a vehicle sales or hire premises as an additional permitted land use at Lot A and B Kookaburra Road, Prestons (Lot A and B DP 408207) (**Attachment 1**).

The site is currently zoned IN3 Heavy Industrial and the proposed land use (vehicle sales or hire premises) is prohibited under the LLEP 2008.

Council approved on 20 February 2019 Development Application (DA-802/2018) for the temporary use of the site for minor retail activities to occur for a maximum of 52 days in any given period of 12 months in accordance with Clause 2.8 of the LEP.

Advice was sought from the Liverpool Local Planning Panel at its meeting on 25 March 2019 in accordance with the *Local Planning Panel Direction – Planning Proposals* dated 23 February 2018. Following an inspection of the site and considering the assessment report (**Attachment 2**), the Panel provided their advice (**Attachment 3**) that the proposal has both strategic and site-specific merit and supported criteria designed to limit the size and scale of any future vehicle sales or hire premises on the site.

Following the LPP meeting, the applicant modified the planning proposed to address the comments of the LPP (**Attachment 4**). The amendments are considered acceptable and address comments raised by both Council officers and the Panel.

RECOMMENDATION

That Council:

1. Notes the advice of the *Liverpool Local Planning Panel*;
2. Supports in principle the planning proposal to amend Schedule 1 of the *Liverpool Local Environmental Plan 2008* to permit vehicle sales or hire premises as a land use permitted with consent at Lot A and B Kookaburra Road, Prestons (Lot A and B DP 408207);
3. Delegates to the CEO to make any typographical or other editing amendments to the planning proposal if required;
4. Forwards the planning proposal to the Department of Planning and Environment pursuant to Section 3.34 of the *Environmental Planning and Assessment Act 1979*, seeking a Gateway determination;
5. Subject to Gateway determination, undertake public exhibition and community consultation in accordance with the conditions of the Gateway determination; and
6. Receive a further report on the outcomes of public exhibition and community consultation.

REPORT

Site Description

This planning proposal (**Attachment 1**) is site specific and relates to land at Lot A and Lot B Kookaburra Road, Prestons. The site is approximately 1.2km south-west of the M7 in the Prestons Industrial Estate. The site is surrounded by IN3 zoned land to the north and IN1 zoned land to the south. The nearest residential development is located approximately 235m south of the site with additional dwellings located approximately 325m to the north-west of the site. Cabramatta Creek and associated bushland is located to the west of the site, forming a border between the Prestons Industrial Estate and the surrounding residential area.



Figure 1 – Aerial photograph of subject site (Source: Nearmap)

History

- Lots A and B DP 408207 were previously used for agricultural purposes. In 2017 native vegetation was cleared with the exception of a small portion along the north western corner of the site. The removal of the remaining vegetation, remediation and the capping of Lots A and B was approved under a Complying Development Certificate CDC-1227/2017 and works were carried out accordingly.
- On 13th February 2017 approval was sought to modify state significant development consent SSD 7155. The modification included the following which was relevant to the site:
 - Reconfigure the layout of the industrial estate to incorporate additional lots. These lots consisted of the subject site (Lots A and B DP 408207).
 - Construction of a new Warehouse 6 on new lots (Lots A and B DP 408207).
 - Warehouse 6 to be used for the storage and distribution (and ancillary retail sale) of vehicle parts.
- The proposed servicing of vehicles could not be approved as part of SSD 7155 (MOD 3), as the Department of Planning and Environment (DPE) determined that the proposed use would be outside the scope of a Section 4.55(2) modification application (formerly section 96(2)).
- A complying development certificate was issued on the 8th August 2018 for the change of use of Warehouse 6 from warehouse and distribution to light industry including a vehicle repair station.

- A pre-planning proposal meeting was held on 27 August 2018 to discuss the possibility of enabling an additional permitted on the site to permit vehicle sales and hire.
- Council received a Development Application (DA-802/2018) on 23 October 2018 for the temporary use of the site for minor retail activities to occur for a maximum of 52 days in any given period of 12 months in accordance with Clause 2.8 of the LEP. This DA was approved by Council on 20 February 2019. However, the planning proposal is required to allow the use on an ongoing basis.

Proposed Amendment to Liverpool Local Environmental Plan

Schedule 1 of the LEP is proposed to be amended as follows:

Use of certain land at Prestons in IN3 zone

(1) This clause applies to Lot A and B DP 408207 in Zone IN3 (Heavy Industrial) at Lot A and B Kookaburra Road, Prestons.

(2) Development for the purposes of a Vehicle Sales or Hire Premises is permitted with consent as an ancillary component to the dominant industrial use of the site.

(3) The proposed additional permitted use of Vehicle Sales or Hire Premises is to be confined to within the approved building and limited to 500 square metres of the hardstand area;

(4) The external storage area shall not be used for the display of vehicles for sale and the sale of vehicles is allowed to be conducted from the site only from inside the approved building and within the nominated 500 square metres of the hardstand area.

The exact wording of the amendment has been altered to state that the Vehicle Sales or Hire Premises is limited to within the “approved building” rather than the “existing warehouse”. This is to ensure that the amendment proposed can remain valid if the existing warehouse is redeveloped or replaced by another building for an approved industrial use.

Planning Assessment

The planning assessment report is contained in **Attachment 2**. It provides a detailed assessment of the merits of the proposal against the District and Region Plans and the Department of Planning’s ‘Guide to Preparing Planning Proposals’. The report’s conclusion is that the planning proposal has strategic and site specific merit and should proceed to a Gateway determination.

Local Planning Panel Advice

The proposal was considered by the Panel at its 25 March 2019 meeting and their advice is included in **Attachment 3**.

The advice of the Panel is:

The Panel agrees with the Council officer's assessment that the planning proposal request has strategic and site specific merit, provided the schedule amendment contains criteria designed to limit the size and scale of any future vehicle sales or hire premises on the site. This criteria could be as proposed by Council officers as outlined in the Council officer's report or other suitable means agreed by Council officers.

Applicant's response to LPP Advice

Following the Local Planning Panel meeting the applicant requested the planning proposal be modified to address Council officer's comments as well as the comments of the Panel (**Attachment 4**). This proposed amendments seek limited use of the hardstand area around the warehouse structure for retail activities as described above.

Officer comment on applicants proposed amendments

Council officers have reviewed the proposed amendments by the applicant. The amendments are considered acceptable and address the comments of Council and the Panel, in so far as the use of a small portion of the external hard stand area is appropriate to be used for vehicle sales to ensure appropriate flexibility whilst avoiding adverse impacts and ensuring the use remains ancillary to the primary use of the site.

Consistency with Community Strategic PlanOur Home Liverpool 2027

Council's *Our Home, Liverpool 2027* is a Community Strategic Plan (CSP) and provides strategic directions that have been identified by the community and the measures that will allow Council to determine progress towards achieving them. The four key directions are: creating connection, strengthening and protecting our environment, generating opportunity and leading through collaboration. The proposal aligns with the third direction (generating opportunity) which states:

Liverpool Council will

- *Attract businesses for economic growth and employment opportunities*
- *Create an attractive environment for investment*

The planning proposal justification report lodged did not address this local plan. Nonetheless, the proposal will support an expanded use of the site and promote employment generating activities.

CONSULTATION

During the assessment of the planning proposal, consultation was undertaken with Council's City Economy, Planning and Transport Strategy, Floodplain and Water Management and Development Assessment departments. Comments provided by Council departments support the proposal proceeding to Gateway.

The City Economy department supports the proposal on economic grounds, noting that the proposal will create further jobs as an ancillary use to the site in one of the region's growth sectors being transport and logistics.

Council's traffic engineers have identified that the Traffic Impact Assessment Report (TIA) indicated that the majority of sales would be 'off-site'. Additionally, the TIA concluded that the existing car parking arrangements would be sufficient in accommodating the limited needs of the proposed retail element. There is no objection to the proposal on traffic grounds.

The Floodplain and Water Management department identified that a small portion of land at the north-west corner of Lot A Kookaburra Road has previously been affected by the 1% Annual Exceedance Probability level (AEP) from Cabramatta Creek. However during construction of the existing warehouse the issue of flooding was resolved. There is no objection to the proposal from a flooding perspective.

Community consultation will be undertaken in accordance with the conditions of any Gateway determination.

CONCLUSION

The planning proposal has strategic and site-specific merit. It is recommended that the planning proposal be supported by Council and be forwarded to the Department of Planning & Environment for a Gateway determination and public exhibition.

CONSIDERATIONS

Economic	Further develop a commercial centre that accommodates a variety of employment opportunities. Facilitate economic development.
Environment	Manage air, water, noise and chemical pollution.
Social	There are no social and cultural considerations.

Civic Leadership	Encourage the community to engage in Council initiatives and actions. Provide information about Council's services, roles and decision making processes.
Legislative	Environmental Planning and Assessment Act 1979.

ATTACHMENTS

1. Planning Proposal Justification Report (Under separate cover)
2. Planning Assessment Report (Under separate cover)
3. Liverpool Local Planning Panel Advice (Under separate cover)
4. Modification to Planning Proposal following LPP Advice (Under separate cover)

EGROW 03

Adoption of International Trade Engagement Strategy

Strategic Direction	Generating Opportunity Create an attractive environment for investment
File Ref	104249.2019
Report By	Samantha Strachan - Acting Business Liaison Officer
Approved By	Tim Moore - Director, City Economy and Growth / Deputy CEO

EXECUTIVE SUMMARY

Council, in partnership with Australian Business Consulting & Solutions (ABCS), a division of the NSW Business Chamber, developed a draft International Trade Engagement Strategy ('the strategy') to support the delivery of the Liverpool Community Strategic Plan 2027 under 'Generating Opportunity'.

The strategy outlines findings and actions for Council to undertake that will enhance Liverpool's international competitiveness and stimulate regional growth in preparation for the launch of the Western Sydney International (Nancy-Bird Walton) Airport in 2026.

The development of the strategy involved a stakeholder workshop, local business surveys and interviews and analysis of international markets using trade and export data from Federal and State government agencies.

The strategy was exhibited on Liverpool Listens from 5 April 2019 to 3 May 2019 in accordance with Council's resolution at the 27 March 2019 meeting.

The project site was viewed 69 times and 2 responses were received. This report recommends adopting the International Trade Engagement Strategy and to consider resources for a new trade-focussed role to implement the recommendations contained in the strategy.

RECOMMENDATION

That Council:

1. Adopt the International Trade Engagement Strategy; and
2. Directs the CEO to report to Council on the progress of this initiative including a review of resources and funding to implement the strategy.

REPORT

Background

At its meeting on 27 March 2019, a draft International Trade Engagement Strategy (the strategy) was considered by Council. Subsequently Council resolved to place the strategy on public exhibition.

The strategy is underpinned by the quadruple bottom line approach of Liverpool's Community Strategic Plan particularly Direction 3: Generating Opportunity. The strategy will assist Council in meeting its commitment to:

- attract businesses for economic growth and employment opportunities; and
- create an attractive environment for investment.

In preparation for the strategy, a stakeholder workshop, more than forty surveys and local business interviews and an analysis of international markets was conducted to determine findings and recommendations.

The stakeholder workshop was attended by senior officers from Liverpool Hospital, Ingham Institute of Applied Medical Research, Western Sydney University, University of Wollongong, Southern Strength Advanced Manufacturing Network, Liverpool Chamber of Commerce, South West Sydney Local Health District and Regional Development Australia.

Over forty local businesses were interviewed to analyse their export capability, trade strengths and weaknesses and support required to be competitive in a global market.

International market research was conducted using a Success Probability Matrix to analyse the maturity of the sector, complexity of the business environment, competitiveness of the sector and cultural ease of engagement.

Research revealed that the export landscape in Liverpool is immature and Liverpool City Council has a unique opportunity to develop trade support pillars which will attract business to the region, create momentum for international market expansion and brand the region as a global destination.

The strategy includes:

- A Statement of Ambition for Council's vision to be a competitive global location;
- Key capability areas of the Liverpool economy;
- Strategic recommendations to achieve Council's vision for international engagement;
- Identification of priority offshore markets that correlate with Liverpool's key capability areas;
- Long and short term actions as they relate to capacity development of local businesses, trade delegations and strategic partnership development; and
- Linkages to Council's Economic Development Strategy 2019 – 2029 and Our Home, Liverpool 2027 - Community Strategic Plan.

Public Exhibition

The draft strategy was exhibited on Liverpool Listens from 5 April 2019 to 3 May 2019.

The exhibition of the strategy was promoted online via Councils' Business Connect E-Newsletter and on Council's LinkedIn. In addition, the strategy was promoted to the community at the Rural and Eastern District Forums and at an international trade workshop facilitated by the Export Council of Australia. It was also mentioned in a joint media release with Regional Development Australia.

A total of 69 visits were recorded to the International Trade Engagement Strategy page on Liverpool Listens, 7 of which were via LinkedIn. The draft strategy was downloaded 24 times. Two people responded to the survey which provided the opportunity for participants to support, oppose or provide comment on the vision, the barriers to growth, the key strengths, the priority sectors and the recommended strategies and actions.

All respondents either supported or strongly supported the statements in the draft strategy. Respondents commented on the length of the 'Statement of Ambition'; priority sectors and emphasised the importance of focusing on the broader Western Sydney region. **Attachment 2** contains the full report from Liverpool Listens.

If Council chooses to adopt the strategy, implementation will be managed by the City Economy Unit. The City Economy Unit will work alongside the Western Sydney Investment Attraction Office and other Western Sydney City Deal councils to develop a framework to position Liverpool and the Western Parkland City as a competitive, global trade destination.

CONSIDERATIONS

Economic	<p>Utilise the Western Sydney City Deal Agreement to create Jobs for the Future.</p> <p>Utilise the Western Sydney City Deal Agreement to provide opportunities for residents in the LGA to enhance skills and education.</p> <p>Further develop a commercial centre that accommodates a variety of employment opportunities.</p> <p>Encourage and promote businesses to develop in the hospital health and medical precinct (of the City Centre).</p> <p>Facilitate economic development.</p> <p>Facilitate the development of new tourism based on local attractions, culture and creative industries.</p>
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Environment	<p>Utilise the Western Sydney City Deal agreement to enhance liveability and environment of the LGA.</p> <p>Retain viable opportunities for local food production while managing land use to meet urban growth.</p>
Social	<p>Raise awareness in the community about the available services and facilities.</p> <p>Promote community harmony and address discrimination.</p>
Civic Leadership	<p>Undertake communication practices with the community and stakeholders across a range of media.</p> <p>Foster neighbourhood pride and a sense of responsibility.</p> <p>Facilitate the development of community leaders.</p> <p>Encourage the community to engage in Council initiatives and actions.</p> <p>Provide information about Council's services, roles and decision making processes.</p> <p>Deliver services that are customer focused.</p> <p>Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.</p> <p>Actively advocate for federal and state government support, funding and services.</p>
Legislative	<p>There are no legislative considerations relating to this report.</p>

ATTACHMENTS

1. International Trade Engagement Strategy (Under separate cover)
2. Liverpool Listens Detailed Report (Under separate cover)

EGROW 04

Street Naming Request - Edmondson Park Town Centre

Strategic Direction	Strengthening and Protecting our Environment Exercise planning controls to create high-quality, inclusive urban environments
File Ref	108109.2019
Report By	Matthew Roberts - Graduate Strategic Planner
Approved By	Tim Moore - Director, City Economy and Growth / Deputy CEO

EXECUTIVE SUMMARY

The purpose of this report is to seek a Council resolution on a street naming request in the Edmondson Park Town Centre by Frasers Property Australia.

Following the endorsement by Council at the 17 April 2019 Council meeting of six names in Edmondson Park, one of the names, Clermont Street, has been formally objected to by the Geographical Names Board (GNB) following earlier pre-approval of that name.

This report seeks Council endorsement of a replacement name, being Carnegie Street and State Street (as an alternative).

RECOMMENDATION

That Council:

1. Notes the decision of the Geographical Names Board of NSW (GNB) to not support Clermont Street;
2. Supports the replacement street names for the Edmondson Park Town Centre noted in this report, being:
 - Carnegie Street; and
 - State Street; and
3. Authorises the Chief Executive Officer (CEO) to undertake the process of gazettal, if there are no submissions received during public exhibition.

REPORT

Frasers Property Australia have applied to Council to name six new streets in the Edmondson Park Town Centre development. Council supported six names at the Council meeting held on 17 April 2019 and these names were submitted to the GNB for assessment.

Five of these names have now proceeded to public exhibition (Atwood, Farrell, Gatwick, Alliot, and Oxley) and State agency consultation. One of the names, Clermont Street, was formally rejected by the GNB, despite earlier consultation with GNB. The name was rejected due to its similarity to Claremont Crescent located in Hinchinbrook, approximately 7km away.

Council's Naming Convention Policy 2017 requires a further report to Council if a proposed street name has been rejected by the GNB.

Proposed Replacement Names

The following replacement name was proposed by the applicant:

- Carnegie Street, of the theme *Australian Explorers*.

A second name was also proposed in the instance that Carnegie Street is rejected, being:

- State Street, of the theme *Military*.

Both proposed names have been assessed using Council's Naming Convention Policy and in consultation with GNB.

Next steps

If supported by Council the above names will be placed on public exhibition for 28 days in the local newspaper and notified to the GNB and other relevant stakeholders, seeking endorsement. Relevant stakeholders include: Australia Post, NSW Ambulance, Fire and Rescue NSW, NSW Rural Fire Service, NSW State Emergency Service, NSW Volunteer Rescue Association, Roads and Maritime Services and NSW Police Force.

Council officers will consider all submissions during the public notification period. The three potential scenarios following exhibition are as follows:

- If there are objections from the relevant agencies, Council will not proceed with the naming request. The applicant will be notified of the outcome. A report to Council will be prepared for the next available meeting outlining the reason for rejection.
- If there are no objections, the naming request will proceed to the NSW Parliamentary Counsel's Office (PCO) for gazettal under the delegation of the Chief Executive Officer (or delegate).

- Any submissions from the community during the public notification period will be considered. If there is strong community opposition, or reason to reconsider the proposed names, a report will be prepared for the next available Council meeting recommending withdrawal of the naming proposal. If Council decides to support the proposal, the naming request will proceed to the PCO for gazettal under the delegation of the Chief Executive Officer (or delegate). If Council decides not to adopt the naming proposal, the applicant will be notified in writing outlining the reason for rejection.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	Preserve and maintain heritage, both landscape and cultural as urban development takes place.
Civic Leadership	Foster neighbourhood pride and a sense of responsibility.
Legislative	Roads Act 1993.

ATTACHMENTS

- Geographical Names Board of NSW Determination - Clermont Street

07/05/2019

Name Details

Name Details

Name: CLERMONT
Type: Street
Suffix:
Designation: Road
Shire Road Number:
Status: Rejected

LGAs

- Liverpool

Address Localities

- Edmondson Park

Extent Description:

Proposed loop road off Soldiers Parade, north of Campbelltown Road

Related Documents

Document	Type	Details
Extent of streets in Edmondson Park South	EXTENT	Extent of streets in Edmondson Park South

Details**Name Origin:**

Previous name of property where Edmondson Park is located

Details

Determination Decision: OBJECTED
Determination Date: 1/05/2019
Objection Guideline: 2.4 - DUPLICATION: Duplication within proximity
Determination
Comments:
 There is a Claremont Crescent approx. 7kms away in Hinchinbrook.

Documents

A complete list of documents for the name. Default sort by Document Category.

Document	Type	Details
Extent of streets in Edmondson Park South	EXTENT	Extent of streets in Edmondson Park South
Edmondson Park Town Centre Street Name Council Resolution	AUTHORITATIVE SOURCE	Edmondson Park Town Centre Street Name Council Resolution

CEO 01

Local Government NSW Annual Conference

Strategic Direction	Leading through Collaboration Strive for best practice in all Council processes
File Ref	105367.2019
Report By	George Georgakis - Manager Council and Executive Services
Approved By	Kiersten Fishburn - Chief Executive Officer

EXECUTIVE SUMMARY

The 2019 Local Government NSW Annual Conference will be held from Monday 14 to Wednesday 16 October 2019 at The William Inglis Hotel, Warwick Farm.

RECOMMENDATION

That:

1. Any Councillors who wish to attend the 2019 Local Government NSW Annual Conference notify the Councillor Support Officer;
2. Council determines its voting delegates for the conference; and
3. A further report be submitted to Council dealing with:
 - a) Any motions Council may wish to submit to the conference; and
 - b) The conference program.

REPORT

The 2019 Local Government NSW Annual Conference will be held from Monday 14 to Wednesday 16 October 2019 at The William Inglis Hotel, Warwick Farm.

The Conference is the annual policy-making event for the local government sector where issues are debated and motions put forward for consideration by delegates.

It is recommended that any Councillors who wish to attend the conference notify the Councillor Support Officer so that registration arrangements can be made.

As per previous years, Liverpool City Council will be entitled to 10 voting delegates (plus an additional vote to Cllr Hadid who is a Director of the Association).

Councils have not yet received correspondence from Local Government NSW regarding the deadline for motions, however based on previous years the deadline is expected to be 25 August 2019. A further report will be submitted to Council to endorse motions it wishes to submit.

The further report will also include the conference program which is yet to be received.

CONSIDERATIONS

Economic	Costs in the order of \$1,000 per delegate for registration and meals which has been budgeted for in the 2019/20 budget.
Environment	Raise community awareness and support action in relation to environmental issues.
Social	Raise awareness in the community about the available services and facilities.
Civic Leadership	Act as an environmental leader in the community. Provide information about Council's services, roles and decision making processes. Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct. Actively advocate for federal and state government support, funding and services.
Legislative	There are no legislative considerations relating to this report.

ATTACHMENTS

Nil

CEO 02	Endorsement of Delivery Program 2017-2021 and Operational Plan and Budget 2019-20 (including Statement of Revenue Policy)
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Strategic Direction	Leading through Collaboration Strive for best practice in all Council processes
File Ref	106830.2019
Report By	Claudia Novek - Senior Corporate Planner
Approved By	Kiersten Fishburn - Chief Executive Officer

EXECUTIVE SUMMARY

This report proposes to adopt Council's draft Delivery Program 2017-2021 and Operational Plan 2019-20, Budget and Statement of Revenue Policy (fees and charges) in accordance with Sections 404 and 405 of the *Local Government Act (1993)*.

At the Council meeting on 17 April 2019, Council resolved that the draft Delivery Program 2017-2021 and Operational Plan, Budget 2019-20 and the Statement of Revenue Policy (fees and charges) be placed on public exhibition, with a further report to be provided to Council following public exhibition.

Public exhibition was undertaken from 18 April 2019 until 17 May 2019. Three (3) submissions were received through Liverpool Listens and 49 submissions were received through engagement on the Facebook livestream session from 6pm to 8pm on 1 May 2019.

This report recommends that Council adopt the Delivery Program 2017-2021 and Operational Plan and Budget 2019-20. It also recommends adopting the Statement of Revenue Policy (fees and charges) with a recommendation to put five amendments on public exhibition for inclusion in the 2019-20 document, subject to no submissions being received.

RECOMMENDATION

That Council:

1. Adopt the Delivery Program 2017-21 and Operational Plan and Budget 2019-20;
2. Adopt the Statement of Revenue Policy 2019-20;
3. Place five (5) nominated amendments to the adopted Statement of Revenue Policy 2019-20 on public exhibition for 28 days; and
4. Include the nominated amendments in the Statement of Revenue Policy 2019-20, subject to no opposing submissions being received, effective 1 July 2019.

REPORT

Overview

At its meeting on 17 April 2019, Council resolved to place the draft Delivery Program 2017-2021, Operational Plan 2019-20 and Budget, and Statement of Revenue Policy (fees and charges) on public exhibition for a period of 28 days. The draft plans were placed on public exhibition from 18 April 2019 until 17 May 2019.

The Delivery Program 2017-2021 activates the Community Strategic Plan (CSP), *Our Home, Liverpool 2027*, through actions and ongoing measures that are divided into the four directions outlined in the CSP. These directions address the quadruple bottom line.

The Operational Plan 2019-20 details the actions that Council will undertake within the Financial Year. These plans are incorporated into one document that also includes the budget and capital works program.

The Statement of Revenue Policy (fees and charges) is attached under a separate cover and outlines the proposed rates, fees and charges for 2019-20.

The *Local Government Act (1993)* requires the Operational Plan and annual budget to be adopted by 30 June each year.

Public exhibition

The draft Delivery Program 2017-2021 and Operational Plan 2019-20 and Budget, including the Statement of Revenue Policy (fees and charges) was distributed and available for review during the exhibition period at:

- Council's Customer Service Centre and all Council libraries;
- On the public exhibition page of Council's website;
- Council's Facebook page, in addition a Facebook livestream session was held on 1 May 2019 and;
- On Liverpool Listens.

In addition, notification of the public exhibition was advertised in the Liverpool Leader over two (2) weeks.

Public submissions

Council received 52 submissions in total, (49 via Facebook and three (3) via Liverpool Listens) for the Delivery Program 2017-2021 and Operational Plan 2019-20 and Budget. One (1) of the public submissions received via Liverpool Listens has been omitted from this report on advice from the Internal Ombudsman.

A summary of the feedback received and officer responses are included in Attachments A and B.

Changes made to the document as a result of the submissions include the addition of action S.5.04 which includes the development of a Mosquito Management Plan.

Staff submissions

Staff reviewed the draft documents during the exhibition period and proposed 16 amendments which are outlined in the table attached to this report. In addition, several minor editorial changes have been made.

Council would like to thank those who submitted feedback on the Delivery Program and Operational Plan.

As a result of the public exhibition consultation, it is recommended that Council adopt the amended Delivery Program 2017-2021 and Operational Plan 2019-20, Budget and the Statement of Revenue Policy (fees and charges).

Financial Amendments

Revenue NSW has advised that Council's contribution for emergency services will increase by \$292,000 for Financial Year 2019-20. The increase will be used to fund workers' compensation coverage for volunteer and career firefighters. Consequently, this will result in a reduction in Council's proposed Financial Year 2019-20 net operating surplus before Grants & Contributions for Capital Purposes from \$590,199 to \$298,199. Financial changes have been adjusted accordingly in the Delivery Program and Operational Plan and are tabled in Attachment C.

Statement of Revenue Policy Amendments

During public exhibition of the Statement of Revenue Policy, new fees were identified as outlined in the table below.

These fees are being submitted to Council for endorsement subject to public exhibition and will be included in the Statement of Revenue Policy 2019-20 subject to there being no opposing submissions received. If opposing submissions are received, a further report will be presented to Council.

Proposed Additional Fees

Type	Business Area	Description	Proposed fee including GST
New Fee	Recreation Management	Bronze Swim Squad (per fortnight)	\$61.80
New Fee	Recreation Management	Silver Swim Squad (per fortnight)	\$65.00
New Fee	Recreation Management	Gold Swim Squad (per fortnight)	\$69.00

Type	Business Area	Description	Proposed fee including GST
New Fee	Property Services	Outdoor Dining Permit for each large structure in Macquarie Mall, Liverpool (annual Permit fee)	\$600.00
New Fee	Property Services	Outdoor Dining Permit for each small structure in Macquarie Mall, Liverpool (annual Permit fee)	\$150.00

CONSIDERATIONS

Economic	To deliver Council services within approved budget.
Environment	There are no environmental and sustainability considerations.
Social	There are no social and cultural considerations.
Civic Leadership	Undertake communication practices with the community and stakeholders across a range of media. Deliver services that are customer focused. Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.
Legislative	The <i>Local Government Act (1993)</i> requires the Operational Plan and Budget to be adopted by 30 June in any year before the coming Financial Year.

ATTACHMENTS

1. Delivery Program 2017-2021 and 2019-20 Operational Plan and Budget (Under separate cover)
2. Statement of Revenue Policy (Fees and Charges) 2019-2020 (Under separate cover)
3. Attachment A - Draft Delivery Program 2017-2021 and Operational Plan 2019-2020 - Public Submissions via Liverpool Listens (Under separate cover)
4. Attachment B - Draft Delivery Program 2017-2021 and Operational Plan 2019-20 Facebook Livestream Submissions and Responses (Under separate cover)
5. Attachment C - Draft Delivery Program 2017-2021 and 2019-20 Operational Plan - Staff Submissions (Under separate cover)

CEO 03

Code of Meeting Practice - Post exhibition report

Strategic Direction	Leading through Collaboration Strive for best practice in all Council processes
File Ref	110636.2019
Report By	George Georgakis - Manager Council and Executive Services
Approved By	Kiersten Fishburn - Chief Executive Officer

EXECUTIVE SUMMARY

Council at its meeting on 27 March 2019 resolved (in part) to place the draft Code of Meeting Practice on public exhibition and receive a further report following the public consultation period, or if no submissions are received, delegate to the CEO to adopt the Code of Meeting Practice as exhibited. The full resolution is shown in the body of this report.

Submissions closed on 15 May 2019 and eleven submissions were received. All submissions object to the webcast of the Council meetings not remaining on Council's webcast after the meeting. One of the submissions also requests that the Public Forum section of the meeting also be webcast.

RECOMMENDATION

That Council:

1. Adopt the Code of Meeting Practice as exhibited; and
2. Write to those who made submissions, thanking them for their submission and advising them of the outcome.

REPORT

Councils were sent a Circular from the Office of Local Government (OLG) on 18 December 2018 to advise that a Model Meeting Code has been prescribed under the Local Government (General) Regulation 2005 and the existing meetings provisions of the Regulation have been repealed.

Until a council adopts a new code of meeting practice, its existing code of meeting practice will remain in force up until six months from the date on which the new Model Meeting Code was prescribed (14 December 2018 – 14 June 2019).

Before adopting a new code of meeting practice, under section 361 of the Local Government Act 1993, councils are required to exhibit a draft of the code of meeting practice for at least 28 days and provide members of the community at least 42 days in which to comment on the draft code.

Council at its meeting on 27 March 2019 considered a report on the Model Code of Meeting Practice with some minor amendments, as permitted by the OLG, to incorporate some of the existing practices at Liverpool which are working well.

At the meeting Council resolved:

[That Council:

1. *Places the draft Code of Meeting Practice on public exhibition for 28 days with the amendments as shown below, and provides members of the community 42 days in which to comment:*
 - a) *Replace Clause 15.14 (as shown below) with Clause 15.15 (as shown below);*
 - 15.14 *All chairpersons of meetings of the council and committees of the council are authorised under this code to expel any person, including any councillor from a council or committee meeting, for the purposes of section 10(2)(b) of the Act.*
 - 15.15 *All chairperson of meetings of the council and committees of the council are authorised under this code to expel any person other than a councillor, from a council or committee meeting, for the purposes of section 10(2)(b) of the Act. Councillors may only be expelled by resolution of the council or the committee of the council.*
 - b) *Remove Clause 5.14 and Clause 5.15 (non-mandatory clauses) as shown below;*
 - 5.14 *Where, prior to the commencement of a meeting, it becomes apparent that a quorum may not be present at the meeting, or that the safety and welfare of councillors, council staff and members of the public may be put at risk by attending the meeting because of a natural disaster (such as, but not limited to flood or bushfire), the mayor may, in consultation with the CEO and, as far as is practicable, with each councillor, cancel the meeting. Where a meeting is cancelled, notice of the cancellation must be published on the council's website and in such other manner that the council is satisfied is likely to bring notice of the cancellation to the attention of as many people as possible.*
 - 5.15 *Where a meeting is cancelled under clause 5.14, the business to be considered at the meeting may instead be considered, where practicable, at the next ordinary meeting of the council or at an extraordinary meeting called under clause 3.3.*

- c) *Remove Clause 11.11 (as shown below);*
 - 11.11 *All voting at council meetings, (including meetings that are closed to the public), must be recorded in the minutes of meetings with the names of councillors who voted for and against each motion or amendment, (including the use of the casting vote), being recorded.*
- 2. *Receives a further report to Council following the public consultation period, or if no submissions are received, delegate to the CEO to adopt the Code of Meeting Practice as exhibited.*

All of the changes were made to the document which was placed on public exhibition. In removing certain clauses from the document as recommended in the previous report and as adopted at the 27 March 2019 meeting, the overall numbering throughout the document has changed.

Eleven submissions were received during the public consultation period. Nine of the submissions were received in a template style and stated:

"I strongly object to Liverpool Council not providing access to the video recording of Council meetings by not uploading them for public viewing on the Council website".

One of the other submissions also stated:

"I would also like the public speakers to be allowed onto the webcast, even if it means they have to sign a waiver for Council to be free of anything they might say. It is the most informative part of Council meetings that bring public issues into the forum for all to see and keep abreast of those issues."

None of the submissions indicated how long they would like the webcast of the meeting to remain on Council's website for.

The issue of webcasting is outlined in Clauses 5.16 – 5.19 of the Draft Code of Meeting Practice which was exhibited. In accordance with the Draft Code which was presented to the March meeting, and as shown on Clause 5.19, *"Council meetings will be livestreamed and then removed from the website at the conclusion of the meeting"*.

It should also be noted that the Public Forum section of the meeting is not webcast. A separate report on this matter was considered by Council at its meeting on 30 May 2018 where Council resolved not to webcast the Public Forum section of the meetings.

An extract from the May 2018 report is provided below:

[Council's Internal Ombudsman has reviewed the risks associated with webcasting the Public Forum section of Council meetings and has recommended that:

“Given the risks associated with possible defamation of third parties and consequent legal liability for Council, the Public Forum should not be webcast.”

An extract from a circular to Councils, presumably for Councils in Victoria and Tasmania, issued by MAV Insurance raises legal issues regarding webcasting Council meetings as shown below:

“Public Council meetings are an open forum of statements, questions and answers. Occasionally, some things that are said may be regarded as offensive, defamatory or contrary to law.

When such statements occur during a meeting that is not recorded, the potential for damage is generally confined to the audience in attendance. In contrast, when a recording of a meeting is published, the audience is potentially far greater, increasing the likelihood and/or severity of potential liability. Additionally, whilst the council may not be liable for any defamatory comments made by an individual at a meeting, it may be liable if it publishes that material.”

It is therefore recommended that the Public Forum section of Council meetings not be webcast.]

Based on the above information previously reported to Council, it is recommended that no changes be made to the Code of Meeting Practice which Council considered at the 27 March 2019 meeting for public exhibition. It is also recommended that Council continue to livestream Council meetings and then remove the recording from the website at the conclusion of the meeting.

It should also be noted that due to the confidential nature of much of the material discussed at the Strategic Panel and Budget Review Panel (Committees of Council of which all Councillors are members) those meetings are not open to the public in accordance with Section 10A(1) and (2) of the Local Government Act 1993. As such, those meetings will not be webcast.

Their Charters include the following clause:

“Meetings of the Panel are not open to members of the public because meetings may involve information that would, if disclosed:

- a) Confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business; or*
- b) Reveal commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it, or confer a commercial advantage on a competitor of Council”.*

As stated in their Charters, members of the public may be invited in the following instances:

- i. *“Representatives of organisations or the general community may be invited by the Chairperson to address the Panel on matters on the agenda; and*
- ii. *Relevant experts, stakeholders and community members may be invited to participate in the Panel from time to time, as determined by the Panel”.*

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	There are no social and cultural considerations.
Civic Leadership	<p>Encourage the community to engage in Council initiatives and actions.</p> <p>Provide information about Council’s services, roles and decision making processes.</p> <p>Deliver services that are customer focused.</p> <p>Operate a well developed governance system that demonstrates accountability, transparency and ethical conduct.</p>
Legislative	Sections 360 and 361 of the Local Government Act 1993.

ATTACHMENTS

1. Draft Code of Meeting Practice - As exhibited (Under separate cover)

CEO 04

Western Parkland City Liveability Fund: Round Two

Strategic Direction	Leading through Collaboration Seek efficient and innovative methods to manage our resources
File Ref	112986.2019
Report By	Dr Eddie Jackson - Director City Deal
Approved By	Kiersten Fishburn - Chief Executive Officer

EXECUTIVE SUMMARY

The Western Parkland City Liveability Fund is a key commitment of the Western Sydney City Deal. The Program is designed to enhance local character, well-being and belonging in each of the participating Councils through the provision of new or enhanced community infrastructure. Under the program, each Council is eligible to apply for a maximum of \$15m.

In January 2019, the Australian and NSW governments confirmed that under the Program, they had jointly approved funding of up to \$12,960,000 (GST exclusive) over four years (2018-2021/22) to Liverpool City Council.

A further round of funding is scheduled for mid-2019 where Council can apply for its remaining allocation of \$2.04m. Assuming that similar criteria will apply, namely that projects must be a capital project or work (including necessary preliminary studies) that will inform and contribute to new or existing infrastructure, Council is asked to endorse the River Connections – Lighthorse Park Precinct Improvement Program as the recommended project for submission under the second round of applications.

RECOMMENDATION

That Council endorse the River Connections – Lighthorse Park Precinct Improvement Program as the recommended project for submission under the second round of applications under the Western Parkland City Liveability Fund.

REPORT

The Western Parkland City Liveability Fund is a key commitment of the Western Sydney City Deal. The Program is designed to enhance local character, well-being and belonging in each of the participating Councils through the provision of new or enhanced community infrastructure.

In effect, the Fund is comprised of the following contributions: \$60m Federal; \$60m State; and a minimum of \$30m (in combined total) from the eight local Councils. The combined contribution from Federal and State governments is to be divided equally amongst the Councils, with each eligible to apply for \$15m.

With a further round of funding scheduled for mid-2019, and based on the assumption that similar selection criteria will apply, it is considered appropriate to seek the endorsement of Council for a proposed project. The identification of the project below has been informed by the workshops held in advance of the first round of funding.

Prior to the first application round, officers were asked to identify several projects that met the eligibility criteria and considered also several additional variables, including the delivery timeframe associated with each of the proposed projects, their strategic merit and alignment with Council's priorities, and their potential impact as a demonstration of the practical benefits of the City Deal at the local level.

Through that process, the regeneration of Phillips Park and the Lurnea Community Hub was selected as the preferred project for submission under round one. The River Connections Lighthouse Pedestrian Bridge and Lighthouse Park redevelopment were also considered as having significant merit.

Since then, an additional component, the Liverpool Station Vertical Access and Railway Overpass, has been introduced to an amalgamated concept, now referred to as the Lighthouse Park Precinct Improvement Program. The precinct program now comprises the three elements of the Lighthouse Park redevelopment, the Georges River Pedestrian and Cycleway Crossing, and the Liverpool Station Vertical Access and Railway Overpass.

The program will be undertaken as part of the proposed capital works program commencing in financial year 2019/20 and will be phased over time. Preliminary cost estimates indicate that total design costs will amount to some \$2,556,400 and will take some 18 months to complete. Clearly, total construction costs will represent a further and substantive financial investment.

Under the Liveability Fund criteria, Council is obliged to contribute a minimum figure of 20% of the total project cost. Based on the figure of \$2.04m, that represents an amount of \$408,000. Taken together, the overall sum is \$2,448,000.

Under the first round of funding, project submissions for reasonable studies that informed and contributed to new or existing infrastructure were deemed eligible. It is recommended, therefore, that the Lighthouse Park Precinct Improvement Program be endorsed as Council's preferred project under round two, and that the \$2.04m be used to contribute towards design costs. Should there be substantive changes to the selection criteria, a further report will be brought back to Council.

In this instance, the funding of the necessary preliminary design costs would thus give impetus to the planning process for a program that is ambitious, highly visible, and transformative in

terms of improving the accessibility and liveability of critical elements of Liverpool's community infrastructure.

CONSIDERATIONS

Economic	<p>Utilise the Western Sydney City Deal Agreement to create Jobs for the Future.</p> <p>Utilise the Western Sydney City Deal agreement to provide opportunities for residents in the LGA to enhance skills and education.</p> <p>Further develop a commercial centre that accommodates a variety of employment opportunities.</p> <p>Deliver and maintain a range of transport related infrastructure such as footpaths, bus shelters and bikeways.</p> <p>Encourage and promote businesses to develop in the hospital health and medical precinct (of the City Centre).</p> <p>Provide efficient parking for the City Centre.</p> <p>Facilitate economic development.</p>
Environment	<p>Utilise the Western Sydney City Deal agreement to enhance liveability and environment of the LGA.</p> <p>Utilise the Western Sydney City Deal agreement to facilitate Planning and Housing in the LGA.</p> <p>Manage the environmental health of waterways.</p> <p>Protect, enhance and maintain areas of endangered ecological communities and high quality bushland as part of an attractive mix of land uses.</p> <p>Raise community awareness and support action in relation to environmental issues.</p> <p>Promote an integrated and user friendly public transport service.</p> <p>Support the delivery of a range of transport options.</p>

Social	<p>Utilise the Western Sydney City Deal agreement to provide connectivity across the LGA through infrastructure and social initiatives.</p> <p>Raise awareness in the community about the available services and facilities.</p> <p>Provide cultural centres and activities for the enjoyment of the arts.</p> <p>Support policies and plans that prevent crime.</p> <p>Preserve and maintain heritage, both landscape and cultural as urban development takes place.</p> <p>Regulate for a mix of housing types that responds to different population groups such as young families and older people.</p> <p>Support community organisations, groups and volunteers to deliver coordinated services to the community.</p> <p>Promote community harmony and address discrimination.</p> <p>Support access and services for people with a disability.</p> <p>Deliver high quality services for children and their families.</p>
Civic Leadership	<p>Implementation and Governance of the Western Sydney City Deal agreement.</p> <p>Act as an environmental leader in the community.</p> <p>Undertake communication practices with the community and stakeholders across a range of media.</p> <p>Foster neighbourhood pride and a sense of responsibility.</p> <p>Facilitate the development of community leaders.</p> <p>Encourage the community to engage in Council initiatives and actions.</p> <p>Actively advocate for federal and state government support, funding and services.</p>
Legislative	<p>There are no legislative considerations relating to this report.</p>

ATTACHMENTS

Nil

COM 01

**Review of the Grants and Donations and
Corporate Sponsorship (Outgoing) Policies**

Strategic Direction	Creating Connection Implement access and equity for all members of the community
Key Policy	Donations Policy
File Ref	012871.2019
Report By	Galavizh Ahmadi Nia - Manager Community Development and Planning
Approved By	Tina Sangiuliano - Acting Director City Community and Culture

EXECUTIVE SUMMARY

Council is committed to building strong and resilient communities in Liverpool and to maximising social wellbeing for all residents. One way of achieving this is to provide financial and in-kind assistance to individuals and groups to develop leadership skills, increase participation in community life and address identified local needs.

The Grants and Donations, and Corporate Sponsorship (Outgoing) policies provide the framework for delivering Council's grants programs to the community. The two policies have been reviewed with reference to best practice principles of grant making and grants administration as outlined by the Australian Institute of Grants Management and the NSW Government.

The review of the Grants and Donations, and Corporate Sponsorship (Outgoing) policies recommends three significant changes:

- Amalgamation of the Grants and Donations, and Corporate Sponsorship (Outgoing) policies into a single streamlined and simplified policy. This change provides greater consistency and transparency during assessment and decision making;
- Extract the Community Facilities Fee Reductions program from the current Grants and Donations Policy and develop into a standalone policy to demonstrate the distinction from the Grants and Donations process and highlight the importance of supporting community members to receive support to access Council's community venues; and
- Extract the Disaster Relief donation program from the current Grants and Donations Policy and develop into a standalone policy to demonstrate the distinction from the Grants and Donations process and highlight the importance of supporting the needs of those affected by major disasters/humanitarian crises within Australia or overseas.

This report recommends Council endorse the draft Grants, Donations, and Corporate Sponsorship (Outgoing) Policy, and the Community Venues Fee Reduction Policy.

RECOMMENDATION

That Council:

1. Endorse the Grants, Donations, and Corporate Sponsorship as one policy and place it on public exhibition for a period of 28 days; and
2. Endorse the Community Venues Fee Reduction Policy.

REPORT

The current Grants and Donations Policy and Corporate Sponsorship (Outgoing) Policy have been reviewed in line with the two-year revision timeframe. The review of Grants and Donations, and Corporate Sponsorship (Outgoing) policies review recommends three significant changes:

- Amalgamation of the Grants and Donations, and Corporate Sponsorship (Outgoing) policies into a single streamlined and simplified policy. This change provides greater consistency and transparency during assessment and decision making;
- Extract the Community Facilities Fee Reductions program from the current Grants and Donations Policy and develop into a standalone policy to demonstrate the distinction from the Grants and Donations process and highlight the importance of supporting community members to receive support to access Council's community venues; and
- Extract the Disaster Relief donation program from the current Grants and Donations Policy and develop into a standalone policy to demonstrate the distinction from the Grants and Donations process and highlight the importance of supporting the needs of those affected by major disasters/humanitarian crises within Australia or overseas.

1. Grants and Donations, and Corporate Sponsorship Policies

The review of the Grants and Donations, and Corporate Sponsorship (Outgoing) policies has resulted in amendments to the eligibility criteria, assessment process and funded programs, as outlined below:

Eligibility criteria

- *Council funding is not to be used for the coverage of salaries/wages or direct employment costs (eg: staff parking); and*
- *Programs that are subject to a 'service and participation fee' (e.g. NDIS plan) will not be eligible for Council funding.*

Assessment process

Introduction of an additional step during the assessment process to ensure a consistent and transparent verification tool is used to confirm applicants' operating status:

- *Council applies the Australian Business Register (ABN) as its sole source of truth to confirm an applicant's operating status as an incorporated not-for-profit or charitable organisation.*

Programs

Renaming and introduction of a new sub-funding program within the existing budget:

Small Grants (formerly Quick Response Grants)

Quick Response Grants renamed as Small Grants. Following a review of other council and government grants programs, the 'small grants' term is used for programs like the Quick Response grant. This change aims to build the capacity of emerging and smaller community groups and organisations and assist applicants to better understand the purpose of this program.

Liverpool Young Achiever Awards

The existing school donation scheme and youth grants (under the Quick Response Grants) have had limited uptake. The Liverpool Young Achievers Awards has been introduced to take the place of these two current grant streams. In doing so, it is aimed to allow greater funding opportunities to support students excelling in a particular field. The Liverpool Young Achiever Awards, in the form of a prize, will be provided to young people who have excelled in one of the following categories:

- Citizenship;
- Academic studies;
- Artistic endeavours; or
- Sporting proficiency.

Each high school or primary school is eligible to nominate one student per year. Under each category there will be two prizes, 1 x \$1,000 for a high school student and 1 x \$500 for a primary school student. All eligible nominees who are not selected for the major prize will be awarded a \$200 prize for being highly commended.

The annual Liverpool Young Achiever Awards will culminate in a presentation at the end of the school year, providing the opportunity for the Mayor and Councillors to host an event to recognise the achievement of young people in the Liverpool community.

General formatting revisions

In addition to the above changes, several content formatting revisions have been applied throughout the document to enable it to be more easily read and understood by the community. It is recommended that the Grants and Donations Policy and the Corporate Sponsorship (Outgoing) Policy are combined to provide greater consistency and transparency during assessment and decision making for both programs.

2. Community Facilities Fee Reductions Program

Council owns several facilities available for hire including community centres, event and function venues, parks and sporting fields. The Community Facilities Fee Reductions Program makes these facilities affordable and accessible to members of the community through the reduction of the hiring costs.

Presently, the Community Facilities Fee Reductions Programs covers use of community facilities, parks and open space, Casula Powerhouse Arts Centre, and the Liverpool City Library, however, only contains criteria that apply to community centres. The creation of a standalone policy highlights the importance of a fee reduction to facilitate residents and eligible organisations to access community facilities and in-kind support from Council. A clear criteria and assessment process have been identified for each relevant department which is defined within this new policy. A standalone policy will improve internal assessment and approval of fee waivers and reductions by the relevant departments.

It is recommended that the Community Facilities Fee Reductions Program is extracted from the Grants and Donations Policy to form a standalone *Community Venues Fee Reductions Policy*.

3. Disaster Relief Program

The Disaster Relief Program provides financial or in-kind donations to help address the needs of those affected by major disasters/humanitarian crises within Australia or overseas. In its current form, the program is not subject to public application process, rather an internally managed process. Any provision of disaster relief funding is raised and determined at Council meetings, with the funding source to be identified at the same time. The Disaster Relief Program is recommended to be taken out of the Grants and Donations Policy to form a standalone *Disaster Relief Policy*.

The advice from Governance and Legal Services, and the Office of Local Government have identified a compliance issue which requires further investigation. This is to ensure Council's Disaster Relief Policy complies with the requirements of Section 356 of the Local Government Act, 1993. A report will be brought back to Council in June 2019, detailing the findings of the investigation for Council's consideration.

Consultation

Relevant departments across Council were consulted during the review of these policies, including Governance and Legal Services, Council and Executive Services, Community Development and Planning, Library and Museum Services, Casula Powerhouse Arts Centre, Recreation and Community Outcomes, and Infrastructure and Environment.

This report recommends that Council endorses the Grants, Donations, and Corporate Sponsorship Policy and the Community Venues Fee Reduction Policy. A report will be brought back to Council with the outcomes of the public exhibition process.

CONSIDERATIONS

Economic	<p>All the suggested program changes will be absorbed into the existing Grants and Corporate Sponsorship (Outgoing) budgets.</p> <p>For Fee Reductions Policy, existing provisions are available in the operational budget to implement the Community Venues Fee Reduction Policy.</p>
Environment	<p>Provide financial assistance to schools and community groups to play a role in reducing their impact on the environment and implementing sustainable programs.</p>
Social	<p>Support community organisations, groups and volunteers to deliver coordinated services to the community.</p>
Civic Leadership	<p>Encourage the community to engage in Council initiatives and actions.</p> <p>Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.</p>
Legislative	<p>Local Government Act 1993, Section 356</p>

ATTACHMENTS

1. Draft Grants, Donations, and Corporate Sponsorship Policy
2. Draft Community Venues Fee Reductions Policy



GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY

Adopted: TBC

TRIM: 2016/2682, 091748.2019



GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY**1. LEGISLATIVE REQUIREMENTS**

Local Government Act 1993, Section 356

2. OBJECTIVE

Council is committed to building strong and resilient communities within the Liverpool Local Government Area (LGA) and to increase social wellbeing for all residents. One way of achieving these goals is to provide financial assistance in the form of grants, donations, and sponsorships to individuals and groups to develop leadership skills, increase participation in community life and address identified social issues. Council seeks to support programs that can build or enhance the reputation and brand of Liverpool City in accordance with Council's Community Strategic Plan.

3. DEFINITIONS

Acquittal	Reporting on the activities of a project as set out in the funding agreement. This could take the form of providing financial reports, written reports, evidence of activity performance and where funding was spent
Auspice	An agreement where an incorporated organisation agrees to apply for funding or resources on behalf of an applicant that is not incorporated. If the application is successful, the auspicating organisation then administers the resources on behalf of the applicant, and is legally responsible for ensuring that the terms of the agreement are met
Charity	Listed on the Australian Charities and Not-for-profit Commission (ACNC) website as a registered charity
Community Capacity Building	Involves the provision of community activities that contribute to people developing their own capacity and resilience to maintain and build on their own resources and to manage future challenges
Incorporated Association	A legal entity (organisation) that provides legal protection to its members in legal transactions

4. GRANTS OVERVIEW

Council seeks to enhance the use of public funds through effective and efficient grant processes. Clear grant program objectives are linked to the organisation's strategic goals, outlined in Council's Community Strategic Plan. Council's grant programs provide a coordinated and integrated approach to growing Liverpool socially, culturally, economically and environmentally. Grants may be provided to individuals who reside in the LGA, or to community-based groups, organisations and services that operate within the Liverpool LGA and/or for the benefit of Liverpool residents. Council administers nine programs for the allocation of grants:

1. Kick-Starter Grants
2. Small Grants
3. Liverpool Young Achievers Awards
4. Community Grants
5. Sustainable Environment Grants
6. Matching Grants
7. Corporate Sponsorship
8. Sporting Grants
9. Sporting Donations

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY**4.1 Our philosophies of grant making**

- **Community Strategic Plan.** Grants programs align with Council's Community Strategic Plan, and other social, economic and environmental policies and plans.
- **Partnerships and collaboration.** Develop and maintain partnerships between Council and the community to achieve Council's strategic directions.
- **Capacity building.** Support community groups and organisations to function positively, develop skills and increase participation.
- **Social inclusion.** Liverpool is a diverse community and our grant programs encourage directing resources to the needs of disadvantaged groups.
- **Leveraging value.** Leverage community expertise, capacity, networks and resources to provide the best suite of grant programs.
- **Good governance.** Demonstrate integrity, professionalism and transparency in our decision making and have strong governance structures in place to support this. Council will ensure that grant processes are transparent and fair.
- **Reflection and learning.** Commitment to continuous improvement, Council will ensure there are evaluation mechanisms in place and opportunities for feedback on grant processes.

5. GENERAL CONDITIONS**5.1 General Eligibility**

To be eligible for funding an applicant must:

- a) Acquit previous Council grants, donations or sponsorship and have no outstanding debts to Council;
- b) Be a resident of the LGA, or an organisation located in the LGA and/or principally providing services to the residents of Liverpool; and
- c) Include all required supporting documentation with an application.

5.2 Applications that are ineligible for funding include:

- a) Projects that duplicate existing Council services or programs or identical projects previously funded by Council.
- b) Projects that directly contravene Council policies (to be determined by Council Officers)
- c) Projects that do not meet the identified priority needs of Liverpool in Council's Community Strategic Plan.
- d) Applications from government departments, political parties, or commercial/profit-making/private organisations (excluding Corporate Sponsorship which accepts applications from private organisations).
- e) Applications from charities for general donations.
- f) Applications for general fundraising activities, general operational expenditure (e.g. administration, insurance, office equipment, car parking, IT costs/equipment), shortfalls in funding by government departments, or completed/retrospective projects.
- g) For employee salaries/wages or any direct employment costs.
- h) Projects that will rely on recurrent funding from Council.
- i) Projects or programs that charge people for participation, including charges to participants through an individual's NDIS funding plan.

5.3 Further Conditions**5.3.1 Council will not:**

- a) Provide in-house design, printing and distribution services.
- b) Provide cleansing and waste services for events.
- c) Support political activities or activities that could be perceived as benefiting a political party or political campaign.

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY

- d) Support religious activities that could be perceived as divisive within the community.
- e) Support activities that deliberately exclude any individuals or groups from participating or attending.

5.3.2 For specific eligibility requirements and exclusions for each program, refer to Section 7 of this policy.

5.4 Ethics Framework

Council will not support any activities or entities that:

- a) Pollute land, air or water, or destroy or waste non-recurring resources.
- b) Market or promote products/services in a misleading or deceitful manner.
- c) Produce, promote or distribute products/services likely to be harmful to the community.
- d) Acquire land or commodities primarily for speculative gain.
- e) Create or encourage militarism or engage in the manufacture of armaments.
- f) Entice people into financial over-commitment
- g) Exploit people through the payment of below award wages or poor working conditions.
- h) Discriminate by way of race, religion, or sex in employment, marketing or advertising.
- i) Contribute to the inhibition of human rights generally.

5.5 Conflicts of Interest

5.5.1 Council staff assessing and determining applications should identify and manage any potential conflicts of interest in accordance with Council's Code of Conduct and Ethical Governance: Conflicts of Interest Policy.

5.5.2 Members of Council staff and Councillors must ensure that any affiliation between them and the applicant is appropriately managed when assessing and determining applications for grants and donations.

6. GRANTS MANAGEMENT PROCESS**6.1 Applications**

All applicants must register with Council's online grants management system before applying. Applications must be submitted using the approved online application form on Council's online grants management system. Council will not accept any hard copy or emailed submissions, or any submissions after any applicable closing date or time.

6.2 Assessment and Recommendations

6.2.1 All applications received by Council will be assessed by relevant Council staff members. Sporting Grants and Donations will be sent to the Sports Committee for review. Recommendations for funding of \$1,000 or less may be approved by the CEO or their delegate, provided the funding is in accordance with sections 356(3), 377(1A), and 378 of the Local Government Act 1993. Council will be notified of funded projects by Council report as soon as appropriately possible. Recommendations for funding over \$1,000 will be made to Council for endorsement in accordance with Section 356 of the Local Government Act 1993.

6.2.2 For grant programs that are open for applications all year, recommendations will be made to the next available Council Meeting. For grant programs with specific funding rounds, recommendations will be made within three months of the closing date.

6.2.3 Unsuccessful applicants are encouraged to seek feedback from relevant Council staff on their application. Programs are highly competitive and even though an application may meet the program criteria it may not be competitive against other applications.

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY

- 6.2.4 Council uses the Australian Business Register (ABN) as its sole source of truth to confirm an applicant's operating status as an incorporated not-for-profit or charitable organisation <http://www.abr.business.gov.au/>.
- 6.2.5 Council values and recognises the importance of applicant financial and in-kind contributions. Applicants that demonstrate a commitment to the project through either financial or volunteer support are considered favourably.
- 6.2.6 For all applications, council will consider the criteria of: sustainability, value for money, appropriate project and evaluation process, evidence of a need for the project, the number of individuals participating in or benefiting from, and that the organisation has the capacity to deliver the project.
- 6.3 Approval**
 - 6.3.1 The elected Council has authority to approve grants, donations, and sponsorship. In some circumstances, specific delegation for this purpose is given to the CEO.
 - 6.3.2 Approval of a grant, donation or sponsorship does not imply that Council has given any other consent. Applicants should note that events or any capital works require approvals and consents from Council, NSW Police and other state government agencies.
- 6.4 Funding Agreements**
 - 6.4.1 All successful applicants are required to enter into a funding agreement before funds are released and before a project can commence.
 - 6.4.2 Council's support must be acknowledged on all promotional material. The Council logo should be used with the text "proudly supported by Liverpool City Council". All promotional material must be approved by Council prior to publication. Council also reserves the right to receive the following: joint media release opportunities, opportunity for Mayor to speak at the event or occasion, space at the event (table/stall), and tickets to attend the event or occasion.
- 6.5 Reporting**

All grant recipients are required to acquit their project as detailed in their funding agreement. Reports are to be submitted using the approved online grants management system. Reports provide feedback on the success of the project in terms of the agreed outputs and outcomes, relevant data, and any lessons learnt. Funding recipients are required to submit detailed financial reports and may be requested to provide further documentation and evidence of expenditure. Council may audit recipients at any time. Previously funded applicants must receive an acknowledgement of a successful acquittal prior to applying for further funding. No further funding will be granted to any organisation who has failed to submit an acquittal report for previous funding from Council.
- 6.6 Minor changes to this policy**

Council authorises the CEO to make minor changes to this policy to reflect changes in legislation, expiry of or changes to grant programs, and changes in Council structure.

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY**7. FUNDING PROGRAMS****7.1 KICK-STARTER GRANTS | UP TO \$500 | OPEN ALL YEAR**

This program supports individuals or unincorporated community groups to establish a social enterprise aimed at addressing priorities in Council's Community Strategic Plan or a project which promotes social inclusion and increased community participation. Applications can be made for funding of up to \$500 per financial year. Repeated applications of the same project in subsequent years will not be accepted.

- 7.1.1 Project outcomes must meet at least one of the below priorities:
- a) Improve connections and social networks within the community.
 - b) Increase participation in community activities, including by those experiencing social disadvantage.
 - c) Facilitate access to education, training, or employment opportunities.
 - d) Improve collaboration and coordination of community support and services.
 - e) Improve social and physical wellbeing through prevention and early intervention approaches.

- 7.1.2 Program timeframe
Applications can be made all year. Grants must be spent within 12 months of receiving them.

- 7.1.3 Eligibility
To be eligible for funding applicants must:
- a) Be an individual resident or unincorporated community group based within the Liverpool LGA.
 - b) Be 100% volunteer run or operate as a not-for-profit.
 - c) Must update Council's Community Development Worker (Funding and Support) during the delivery of the project or initiative.

For more information on eligibility and exclusions refer to Section 5: General Eligibility and Exclusions.

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY**7.2 SMALL GRANTS | UP TO \$1,000 | OPEN ALL YEAR**

This program supports a range of small-scale community initiatives and is for community groups who may not have experience with grants programs. It aims to provide more intensive support and build the capacity of less established groups to familiarise themselves with grants programs and Council processes.

7.2.1 Initiatives and projects can contribute to one or more of the following outcomes:

- a) Develop trial community capacity building programs or facilitate small-scale community awareness events.
- b) Increase engagement of individuals in academic, cultural, and environmental fields.
- c) Improve relative equality, resilience and adaptive capacity of Liverpool's diverse communities.
- d) Enhance positive social, cultural, or sustainability outcomes for local communities related to Council's strategic priorities.

7.2.2 Available funding

Applications can be made for funding of up to \$1,000 per project. Repeated applications of the same project or initiative in subsequent years will not be accepted.

7.2.3 Program timeframe

Applications can be made all year. Grants must be spent within 12 months of receiving them.

7.2.4 Eligibility

To be eligible for funding applicants must:

- a) Be incorporated or auspiced by an incorporated organisation;
- b) A non-profit community service organisation or group providing programs/services to the residents of Liverpool; and
- c) Supply a copy of their most recent financial statements.

For more information on eligibility and exclusions refer to Section 5: General Eligibility and Exclusions.

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY**7.3 LIVERPOOL YOUNG ACHIEVERS AWARDS | OPEN ALL YEAR**

The Liverpool Young Achiever Awards are given as a prize to a student who has excelled in citizenship, academic studies, artistic endeavors, or sporting proficiency.

7.3.1 Available funding

Under each applicable category there will be two prizes as follows:

<u>Citizenship:</u>	<u>Artistic Endeavours:</u>
1x \$1,000 for a high school student	1x \$1,000 for a high school student
1x \$500 for a primary school student	1x \$500 for a primary school student
<u>Academic Studies:</u>	<u>Sporting Proficiency:</u>
1x \$1,000 for a high school student	1x \$1,000 for a high school student
1x \$500 for a primary school student	1x \$500 for a primary school student

7.3.2 Highly Commended

All eligible nominees who are not selected for the major prize will be awarded a \$200 student donation.

7.3.3 Program timeframe

Applications will be accepted from the beginning of school Term 1 until the end of Term 3. A presentation ceremony will be held during Term 4.

7.3.4 Eligibility

To be eligible for this award applicants must:

- Be a high school or primary school based in the Liverpool Local Government Area (LGA);
- Be nominating a student attending either a high school or primary school based in the Liverpool LGA; and
- Supply a letter of support from the principal of the applying school for the nominated student.

7.3.5 Each high school and primary school are only eligible to submit one student nomination per year. For more information on eligibility and exclusions refer to Section 5: General Eligibility and Exclusions.

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY**7.4 COMMUNITY GRANTS | UP TO \$5,000 | TWO ROUNDS PER YEAR**

This program provides financial assistance to community groups, organisations and services for projects that foster partnerships and collaboration, build capacity, promote social inclusion and increase community participation. The program assists in developing pilot or trialling innovative services or programs that address the needs of residents, workers and visitors. The program will support projects that:

- a) Improve connections and build social networks within the community.
- b) Increase participation of people in community activities and programs, including members of the community who are experiencing social disadvantage.
- c) Facilitate access to education, training and employment opportunities.
- d) Improve opportunities for people to build confidence and develop their skills.
- e) Facilitate inclusion and access to facilities, services, open spaces and activities.
- f) Improve collaboration and coordination of community support and services.
- g) Improve social or physical wellbeing through prevention and early intervention.
- h) Strengthen governance and accountability in community organisations.

7.4.1 Expected program outcomes

Initiatives and projects can contribute to one or more of the following outcomes:

- a) Increased involvement and engagement by communities in social activities.
- b) Increased number of people feeling a strong sense of social wellbeing.
- c) Strengthened maintenance, management or improvement of physical and mental health and wellbeing.
- d) Improved access to information and development of new skills.
- e) Increased numbers of people undertaking educational courses and gaining sustainable employment.
- f) Reduced financial hardship and social disadvantage, including food insecurity and homelessness.

7.4.2 Available funding

Applications can be made for funding of up to \$5,000 per round. Grants must be spent within 12 months of receiving them.

7.4.3 Program timeframe

This grant program has two rounds per year.

7.4.4 Program eligibility and exclusions

To be eligible for funding through the Community Grants Program applicants must:

- a) Be incorporated or auspiced by an incorporated organisation.
- b) A non-profit community service organisation or group providing programs/services to the residents of Liverpool.
- c) Have public liability insurance of at least \$10 million (must be active during the period of funding).
- d) Supply a copy of their most recent annual report and/or financial statements.

For more information on eligibility and exclusions refer to Section 5: General Eligibility and Conditions.

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY**7.5 SUSTAINABLE ENVIRONMENT GRANTS | UP TO \$5,000 | TWO ROUNDS PER YEAR**

The Sustainable Environment Grants program provides financial assistance to support schools and community groups to play an active role in reducing their impact on the environment and implementing environmentally sustainable actions. The program seeks projects focused on environmental improvement, sustainability education, awareness-raising and the promotion of sustainable living as a way of life that provide benefit to the natural environment and local community. Projects can include:

- **Waste Minimisation** – including reuse, recycling, litter reduction, composting and worm farming, waste education projects.
- **Sustainable Water Use** – including water efficiency, stormwater harvesting and water reuse, rain gardens and water quality improvements, and sustainable water use education programs.
- **Environmental Improvement** – including protection and enhancement of natural areas, habitat creation for native fauna, and natural environment education programs.
- **Sustainable Living** – including establishment of vegetable or native display gardens, bush tucker or community gardens, and the keeping of chickens or native bees.

7.5.1 Expected program outcomes

Grants from this program can contribute to one or more of the following outcomes:

- a) Build the capacity of schools and community groups to promote efficient resource use and improve the quality of the local environment.
- b) Encourage community members to become involved and take initiative in improving their behaviours for a more sustainable future.
- c) Encourage schools and community groups to identify and implement innovative approaches and positive solutions that protect and enhance Liverpool's unique natural environment.
- d) Improve the health of vegetation, water quality and healthy ecosystems contributing to cleaner waterways, air and healthier native vegetation.
- e) Raise awareness and promote sustainable living as a way of life, including actively participating in Council's environmental programs and activities.
- f) Generate positive community engagement (e.g. involvement of local businesses, environmental education centres or botanic gardens).

7.5.2 Available funding

Applications can be made for funding of up to \$5,000 per year by a school or an incorporated community group. Grants must be spent within 12 months of receiving them.

7.5.3 Program timeframe

This grants program has two rounds per year.

7.5.4 Program eligibility and exclusions

To be eligible for the Sustainable Environment Grants program applicants must have not received funding under this or another program for the same project (separate and additional stages of a previous project are eligible), operate in the Liverpool LGA and:

- a) Be a registered NSW school, not-for profit pre-school or child care centre; or
- b) An incorporated, non-profit, community service, welfare or charitable organisation or group providing programs or services to the residents of Liverpool; or
- c) Community group auspiced by an incorporated organisation.

Applications will not be accepted for:

- a) For profit organisations

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY

- b) Overall project coordination
- c) Capital works for major infrastructure or construction of buildings
- d) Work being completed on land not owned by the applicant without evidence of approval from the landowner.

For more information on eligibility and exclusions refer to Section 5: General Eligibility and Conditions.

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY**7.6 MATCHING GRANTS | UP TO \$15,000 | TWO ROUNDS PER YEAR**

This program is designed to provide financial support to projects and activities that build or strengthen communities within Liverpool. These projects will focus on supporting the development and implementation of community capacity building activities and providing opportunities for a broader cross section of the community to be involved in community and recreational activities.

7.6.1 Funding will support projects that address one of the following categories:

- **Arts** - Contribute community art to a neighbourhood or work to increase the participation of residents within art-based programs/projects.
- **Capacity Building** - Bring residents together and enhance participation in the community, including those who are experiencing social disadvantage, or provide benefits to address an identified community need. This could be a community event or community-based capacity building project.
- **Youth Engagement** - Focus on increasing the ability of young people to obtain skills and qualifications or increase their active participation within the community.
- **Accessibility** - Enhance and improve access options for the community, either through education, transport, disability access or connectivity.
- **Environmental** - Address environmental issues and concerns or contribute to environmental education and awareness.
- **Community Safety/Public Space Activation** - Address community safety and security issues such as activities that activate or diversify the night time economy including pop up entertainment and night time performances in public spaces. These projects can also include addressing perceptions of community safety.
- **Sports Development** - Contribute to the development of sporting groups or enhance participation in sporting and recreational activities.

7.6.2 Expected program outcomes

Grants from this program can contribute to one or more of the following outcomes:

- a) Develop social connections and partnerships within communities, or reinforcement of those that already exist.
- b) Increased participation in community activities and organisations by improving collaboration and coordination of community support and services.
- c) Strengthened opportunities for community members and others to build personal creativity and self-expression.
- d) Increased opportunities for community members to acquire or develop new skills and/or employment.
- e) Create, renew or revitalise places and spaces within the community.
- f) Strengthened community members' feelings of safety and sense of belonging within public spaces.

7.6.3 Available funding

The matching grants program recognises community contribution towards a project and can offer up to \$15,000 support to match this contribution. The program supports projects that involve genuine community participation. By 'matching' what the community contributes, Council is building a sense of community and strengthening partnerships as people work together on the project. Contributions from the community or Council can be made in cash or value-in-kind. Recognised in-kind community contributions include:

- a) Design services, professional services, trade services (such as plumbing), provision of trucks and plant, concreting and painting, donated supplies, materials or venues.

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- b) Volunteer time such as labour, set up and pack down, and meeting time to identify, plan and implement projects. The rate of volunteer time is calculated as \$20 per hour. For professional or contracted services, the rate is \$75 per hour.
- c) Direct cash input to the project through donations or income generated.

The value of in-kind contributions should be verified by an independent quote, and where the value is in question, Council's assessment of the value of in-kind contributions will take precedence in the assessment of the matching grant given. The costs of Council and other approvals required by government agencies/authorities must also be considered when applying under this grants program.

7.6.4 Program timeframe

This program accepts applications twice per year. Grants must be spent within 12 months of receiving them.

7.6.5 Program eligibility and conditions

To be eligible for the Matching Grants program applicants must:

- a) Be incorporated or auspiced by an incorporated organisation.
- b) A non-profit community service organisation or group providing programs/services to the residents of Liverpool.
- c) Have public liability insurance of at least \$20 million (must be active during the period of funding).
- d) Supply a copy of their most recent annual report and/or financial statements.

Council reserves the right to defer consideration of a Matching Grant application where planning, leasing or ownership, statutory approvals, or appropriate development issues are raised by a project.

For more information on eligibility and exclusions refer to Section 5: General Eligibility and Exclusions.

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY**7.7 CORPORATE SPONSORSHIP | UP TO \$10,000 | OPEN ALL YEAR**

Council may provide financial contributions of up to \$10,000 through its Corporate Sponsorship Program to organisations, groups, or individuals for programs that can build or enhance Council's reputation. These include but are not limited to providing appropriate branding benefits and opportunities for Council, and/or providing cross-promotional opportunities for Council's services or facilities.

Applications to Council for sponsorship must address at least one of the following:

1. Economic benefit

- a) Delivers significant economic benefit to the Liverpool LGA.
- b) Delivers benefit to tourism, hospitality and retail sectors through the attendance of regional, national, or international delegates at events.
- c) Provides a platform for research, trade, and/or investment opportunities.
- d) Attracts national or international attention to Liverpool as a place to reside, visit, work and/or invest.
- e) Creates employment opportunities within the Liverpool LGA.

2. Community, cultural, and social benefit

- a) Provides an innovative opportunity to meet community needs and promote Liverpool's cultural diversity and celebrate our City's uniqueness.
- b) Enhances Liverpool's profile and reputation as an outward looking, creative and connected city.
- c) Creates opportunities for education and information exchange between Council, the community and the sector.
- d) To support the organisation and activation of a charity event with the Liverpool LGA. Sponsorship funds are not to be used for direct fundraising, including but not limited to the purchase of tickets or tables at a fundraising event.
- e) Attracts a major program to Liverpool that has South West-Sydney region, state or national significance.

3. Environmental benefit

- a) Enhances Liverpool's reputation as a sustainable city through leadership in waste and environment management.

7.7.1 Expected program outcomes

Projects must contribute to one or more of the following outcomes:

- a) Provide an opportunity for measurable economic, social, environmental and/or cultural benefits to Council and the Liverpool LGA.
- b) Provide opportunities for the community to participate and contribute in activities/events in the Liverpool LGA.
- c) Create a valuable strategic alliance for Council.
- d) Provide extensive coverage and promotional/publicity opportunities across a range of media outlets.
- e) Promote Liverpool's reputation as a great place to live, visit, work, and invest.

7.7.2 Program timeframe

- This program accepts applications all year.
- Applications must be submitted at least three months prior to an event taking place. Applications submitted with less than three months lead time will be deemed ineligible.

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- Activities should take place within 12 months of successful sponsorship funding being received.

7.7.3 Program eligibility and conditions:

To be eligible for the Corporate Sponsorship program applicants must:

- a) Be incorporated or auspiced by an incorporated organisation and hold a current ABN.
- b) A non-profit community service organisation or group providing programs/services to the residents of Liverpool.
- c) Have public liability insurance of at least \$10 million (must be current during the period of funding).
- d) Supply a copy of their most recent annual report and/or financial statements.
- e) Must apply for sponsorship towards an event or activity in the Liverpool LGA that attracts a significantly high level of attendance from the community and provides direct benefits for Liverpool based organisations and/ or Liverpool residents.
- f) Must ensure that attendance and participation is free where sponsorship is sought for a community event.
- g) Must be registered with the Australian Charities and Not-for-profits Commission if an application is for a local charity event.

7.7.4 Funding will not be provided to:

- a) Projects that do not address the identified directions of the Liverpool LGA as set out in Council's Community Strategic Plan.
- b) Charities for general donations including the purchase of tickets or fundraising tables at an event.
- c) Projects that will rely on recurrent funding from Council.
- d) More than one event within the Liverpool area in a two-month period that celebrates or marks a specific occasion or activity.
- e) Organisations whose activities are not aligned with the City's ethical framework.
- f) Previous recipients who have not fulfilled the conditions of a sponsorship.
- g) Organisations that are not registered in Australia.
- h) Activities or events that do not benefit the Liverpool LGA or its residents.
- i) Underwrite events, programs or projects.

For more information on eligibility and exclusions refer to Section 5: General Eligibility and Exclusions.

7.7.5 Council's current standing sponsorship resolution:

Sponsorship Activity	Amount	Council Resolution
Police Officer of the Year	\$1,000	27/06/2011

7.7.6 Approval of sponsorship does not imply that Council has given any other consent. Applicants should note that many festivals and events require approvals and consents from Council, NSW Police and other NSW Government agencies. For guidelines on applying to host an event in Liverpool, visit www.liverpool.nsw.gov.au/whats-on/events/event-organisers-information-kit-guidelines

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY**7.8 SPORTING GRANTS | UP TO \$5,000 | ONE ROUND PER YEAR**

This program offers funding to sporting clubs and junior disability sporting clubs to assist with the development of young people and encourage participation of the broader community in local sporting and recreational activities. Grants can also be used towards the purchase or maintenance of sporting equipment.

Funding will support applications by recreation and sporting organisations/clubs under one of six categories:

- a) **Sports development** – Coaching clinics, sports camps, or training/development
- b) **Ground development** – Minor capital improvements
- c) **Maintenance Equipment** – Line marking equipment or ground maintenance equipment (to be eligible, equipment must remain the property of the club)
- d) **Sporting Equipment** – Kits, bags, first aid supplies, safety equipment (to be eligible, equipment must remain the property of the club)
- e) **Education** – First aid training, coaching programs or safe play
- f) **Club diversity** – Introduction of additional sports or expansion of club to encourage greater community involvement

7.8.1 Expected program outcomes

Projects must contribute to one or more of the following outcomes:

- a) Increased opportunities for participation of the broader community in sporting and recreational activities.
- b) Improved condition and functionality of sporting equipment.
- c) Enhanced awareness of emerging trends in sports development and demonstrated best practice.
- d) Strengthened maintenance, management or improvement of physical and mental health and wellbeing by improving opportunities for physical activity.

7.8.2 Available funding

Grants of up to \$5,000 per sporting club are available. Clubs may submit applications for more than one project. Within the funding pool, \$5,000 is reserved to fund applications that support participants with a disability. Where eligible applications that support participants with a disability are less than \$5,000 the remaining funds are returned to the main pool of funding for distribution.

7.8.3 Program timeframe

This program accepts applications once per year. Grants must be spent within 12 months of receiving them.

7.8.4 Program eligibility and exclusions

To be eligible for the Sporting Grants Program applicants must:

- a) Be incorporated or auspiced, a non-profit recreation or sporting organisation/club, providing programs/services to the residents of Liverpool.
- b) Have public liability insurance of up to \$10 million.
- c) Supply a copy of most recent annual report and/or financial statements.
- d) Have not received funds from the Sporting Grants program in the previous year.

For more information on eligibility and exclusions refer to Section 5: General Eligibility and Exclusions.

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY**7.9 SPORTING DONATIONS | UP TO \$500 | OPEN ALL YEAR**

This program enables Council to provide small amounts of funding to assist community members in their efforts to achieve excellence in sport at a regional, state or national representative level. Individuals and teams based in the Liverpool LGA are eligible to apply for donations towards the cost of participating in representative sporting events for which they have qualified. Donations are based on the level of representation achieved and where events will be held. Participation at school sport events is also eligible for consideration.

7.9.1 Expected program outcomes

Donations from this program can contribute to one or more of the following outcomes:

- a) Increased participation of individuals/teams in representative sporting events.
- b) Improved accessibility to participation in representative sporting events.
- c) Improved confidence and capacity of local individuals and teams by acknowledging and supporting participation at a representative level.
- d) Enhanced positive social outcomes and opportunities for local communities.

7.9.2 Available funding

Donations are available for the following amounts:

- a) \$100 for regional representation (competitor only), or for coach/referee/umpire/official representation at a regional, state or national event more than 100km from Liverpool.
- b) \$200 for state representation (competitor only).
- c) \$300 for Australian national representation at an event within New South Wales, Australian Capital Territory, Queensland and Victoria (competitor only).
- d) \$400 for Australian national representation at an event within Tasmania, South Australia, Northern Territory and Western Australia (competitor only).
- e) \$500 for Australian national representation at an overseas event (competitor only).
- f) \$500 for team representation.

7.9.3 Program timeframe

This program accepts applications all year and applicants are required to submit their application prior to the event taking place. Activities must take place within 12 months from when the application was submitted. Information must be provided on the costs associated with participating in the representative events.

7.9.4 Program eligibility and exclusions

To be eligible for funding through the Sporting Donations Program the following criteria applies:

- a) Individual applicants must be a resident of the Liverpool LGA.
- b) Applicants must provide proof of selection for the event.
- c) Applications from students at state, private or independent schools or for participation at school sport events, are eligible for consideration.
- d) Team applications – must have a minimum of 75% of the team residing in the Liverpool LGA, club must be based in the Liverpool LGA, and a maximum of three teams per club can be funded in a financial year.

For more information on eligibility and exclusions refer to Section 5: General Eligibility and Exclusions.

GRANTS, DONATIONS, AND CORPORATE SPONSORSHIP POLICY**AUTHORISED BY**

Council Resolution

EFFECTIVE FROM

XXXX 2019

DEPARTMENT RESPONSIBLE

City Community and Culture (Community Development and Planning)

REVIEW DATE

The policy will be reviewed every two years.

VERSION	AMENDED BY	DATE	TRIM NUMBER
1	Council Resolution	18 October 2010	158320.2014
2	Council Resolution	29 May 2013	097264.2013
3	Council Resolution	31 July 2013	150967.2014
4	Council Resolution	25 February 2014	026269.2014
5	Council Resolution	28 May 2014	126057.2014
6	Council Resolution	30 September 2015	227843.2015
7	Minor changes approved by CEO	12 July 2016	185151.2016
8	Council Resolution	26 April 2017	026648.2017
9	Council Resolution	29 May 2019	022779.2019

THIS POLICY WAS DEVELOPED AFTER CONSULTATION WITH

City Community and Culture, Governance, Legal and Procurement, and Infrastructure and Environment.

REFERENCES

Australian Institute of Grants Management: Grant making Manifesto (2011)

Liverpool City Council: Council's Community Strategic Plan

Liverpool City Council: Code of Conduct Procedures

Liverpool City Council: Social Justice Policy and Ethical Governance, Conflicts of Interest Policy



COMMUNITY VENUES FEE REDUCTIONS POLICY

Adopted: xxx

TRIM: 001461.2019



1. LEGISLATIVE REQUIREMENTS

Local Government Act 1993, Section 356 - Can a council financially assist others?

2. PURPOSE/OBJECTIVES

Council owned facilities and resources are made available for hire including community centres, meeting rooms, event/function venues, parks, sports fields, and community buses. Council aims to make these facilities as accessible and affordable to as many members of the community as possible.

The Community Fee Reduction Program is developed to aid community groups and organisations delivering community support services, events, functions, meetings, and community gatherings by reducing the hiring costs of Council's facilities.

3. PRIORITIES

This program will support organisations and individuals that:

- a) Facilitate inclusive support services to the community.
- b) Demonstrate they are meeting an identified community need as set out in Council's Community Strategic Plan and/or other relevant policies.
- c) Meet the priorities and eligibility requirements as listed in this policy.
- d) Hire Council's community centres, buses, meeting rooms, event/function venues, parks, and sports fields only.

4. PROGRAM ELIGIBILITY AND CONDITIONS

To be eligible for the Community Fee Reduction Program applicants must be:

- a) Based in Liverpool and/or provide a service in the local government area;
- b) Incorporated and not-for-profit or under auspice of an incorporated organisation and not for profit organisation; and
- c) A non-funded community group or a registered charity or a local resident 18 years or older who is a permanent resident of Australia.

Applications will not be accepted for fee waivers or reductions for:

- a) Regular seasonal sporting activities carried out by sporting clubs or associations.
- b) Religious services or activities.
- c) Commercial, sole traders, and profit-making organisations.
- d) Fundraising events, however, these may be supported if they are considered of a high priority for the benefit of the community. This will be determined on a case-by-case basis in line with other eligibility requirements, the nature of the project, program, event or activity, and the benefits to the local community.
- e) Political parties.
- f) Schools and tertiary institutions.
- g) State or Federal government agencies and departments, excluding applications from NSW Police or Fire & Rescue NSW during emergency situations.
- h) Retrospective applications including any application for a refund of any fee or charge.
- i) To recover cost of utilities and services not limited to electricity, water, gas, waste and cleaning, or security bonds.

Applications will be assessed by each department responsible for the eligible facilities. Approval to reduce or waive Council fees does not imply Council's endorsement of the applicant's event or project or the applicant's philosophy or objectives.

5. FEE REDUCTION PROGRAMS

5.1 Community Venues

Initiatives and projects that contribute to one or more of the following outcomes will be considered:

- a) Increased numbers of organisations providing programs, events and activities that contribute to community capacity building, social wellbeing, reduced isolation and increased participation in community activities;
- b) Increased services and initiatives provided by community and cultural organisations to residents, workers and visitors that contribute to the social, cultural, economic and environmental health of the Liverpool LGA; and
- c) Enhanced financial sustainability for local organisations or community groups with limited funding sources providing support services to the community.

5.1.1 Available Funding

Applications can be submitted for fee reductions of up to \$7,000. Fee reductions of up to 100% may be granted occasionally to funded/non-funded, not-for-profit organisations, community groups or individuals where Council considers the project or activity to be a high priority for the community. This will be determined on a case-by-case basis in line with other eligibility requirements, the nature of the project, program, event or activity, and the benefits to the local community.

All reduced rates are based on the published rate of hire set out in the Statement of Revenue Policy available on Council's website. Council has the discretion to provide a further reduction of the applicable fee to applicants where Council considers the project or activity to be a high priority and benefits the broader community.

All approved applications granted a fee reduction will be liable to pay costs associated with their bookings such as bonds, key deposits and security call outs.

5.1.2 Program Timeframe

Casual Bookings	For one-off bookings such as functions or events. Fee reduction applications must be submitted 4 to 6 weeks prior to the function date for fee reductions assessment of \$2,000 or less in value. Applications are accepted all year round.
Permanent Hirers and Licensed Tenants	2-year Permanent Hirers or 3-year Licence Tenants who have entered into an agreement with Liverpool City Council. Applications must be submitted 6 to 8 weeks prior to agreed commencement date.

5.1.3 Assessment criteria

To be considered for a fee reduction, applicants must clearly describe the proposed project and how it will meet the following criteria:

- Provide evidence of current Public Liability Insurance, Certificate of Incorporation, not-for-profit, non-funded charity incorporation and authentication of organisation;
- The facility is booked prior to submission of fee reduction application;
- Application is received within program timeframe;
- Demonstrate the capacity to deliver the project or activity;

- Evidence provided to support the need for the project, including addressing at least one of the strategic directions in Council's Community Strategic Plan;
- The anticipated number of individuals that will participate in and benefit from the proposed project;
- Demonstrate Program/Project benefits to the broader community;
- Evidence of financial hardship; and
- Evidence of collaborations and partnership to maximise the use of existing community resources and to avoid duplication.

5.2 Park and Sporting Surfaces

Initiatives and projects that contribute to one or more of the following outcomes:

- a) Increased numbers of organisations providing programs, events and activities that contribute to community capacity building, sporting participation or skill development;
- b) Increased services and initiatives provided by community and cultural organisations to residents, workers and visitors that contribute to the social, cultural, economic and environmental health of the Liverpool LGA; and
- c) Enhanced financial sustainability for local organisations providing support services to the community.

5.2.2 Available Funding

Applications can be submitted for reductions of up to 100% where Council considers the project or activity to be a high priority for the community. This will be determined on a case-by-case basis in line with other eligibility requirements, the nature of the project, program, event or activity, and the benefits to the local community.

All reduced rates are based on the published rate of hire set out in the Statement of Revenue Policy available on Council's website.

All approved applications granted a fee reduction will be liable to pay costs associated with their bookings such as bonds, key deposits and security call outs.

5.2.3 Program Timeframe

Applications are accepted all year round. Applicants must allow 4 to 6 weeks for a fee reduction assessment prior to the function date for fee reductions assessment.

5.2.4 Assessment criteria

To be considered for a fee reduction, applicants must clearly describe the proposed project and how it will meet the following criteria:

- Provide evidence of current Public Liability Insurance, Certificate of Incorporation, not-for-profit, non-funded charity incorporation and authentication of organisation;
- The facility is booked prior to submission of fee reduction application;
- Application is received within program timeframe;
- Demonstrate the capacity to deliver the project or activity;
- Evidence provided to support the need for the project, including addressing at least one of the strategic directions in Council's Community Strategic Plan;
- The anticipated number of individuals that will participate in and benefit from the proposed project; and
- Demonstrate Program/Project benefits to the broader community.

5.3 Casula Powerhouse Arts Centre Venues

Initiatives and projects can contribute to one or more of the following outcomes:

- a) Increased numbers of organisations providing programs, events and activities that contribute to community capacity building, social wellbeing, reduced isolation and increased participation in community activities;
- b) Increased services and initiatives provided by community and cultural organisations to residents, workers and visitors that contribute to the social, cultural, economic and environmental health of the Liverpool LGA; and
- c) Enhanced financial sustainability for local organisations with limited funding sources providing support services to the community.

5.3.1 Available Funding

Applications can be submitted for reductions between 20%-80% for venue hire fees only. Staffing costs must be paid as quoted. Fee reductions of up to 100% may be granted occasionally to funded/non-funded, not-for-profit organisations, community groups or individuals where Council considers the project or activity to be a high priority for the community. This will be determined on a case-by-case basis in line with other eligibility requirements, the nature of the project, program, event or activity, and the benefits to the local community.

Applications will only be accepted if a valid booking or tentative hold has been made with Casula Powerhouse Arts Centre.

All reduced rates are based on the published rate of hire set out in the Statement of Revenue Policy available on Council's website. Council has the discretion to provide a further reduction of the applicable fee to applicants where Council considers the project or activity to be a high priority and benefits the broader community.

5.3.2 Program Timeframe

Applications are accepted all year round.

5.3.3 Assessment criteria

To be considered for a fee reduction, applicants should clearly describe the proposed project and how it will meet the following criteria:

- Provide evidence of current Public Liability Insurance, Certificate of Incorporation, not-for-profit, non-funded charity incorporation and authentication of organisation;
- The facility is booked prior to submission of fee reduction application;
- Application is received within program timeframe;
- Demonstrate the capacity to deliver the project or activity;
- Evidence provided to support the need for the project, including addressing at least one of the strategic directions in Council's Community Strategic Plan;
- The anticipated number of individuals that will participate in and benefit from the proposed project;
- Demonstrate Program/Project benefits to the broader community;
- Demonstrate community engagement with one or more cultural communities, especially within an arts and cultural framework;
- Link to outcomes related to arts and culture, including, but not limited to: performance, visual arts, community events, cultural events or educational events;

- Evidence of financial hardship; and
- Evidence of collaborations and partnership to maximise the use of existing community resources and to avoid duplication.

5.4 Liverpool Library Meeting Rooms

Initiatives and projects that contribute to one or more of the following outcomes:

- a) Increased numbers of organisations providing programs, events and activities that contribute to community capacity building, social wellbeing, reduced isolation and increased participation in community activities;
- b) Increased services and initiatives provided by community and cultural organisations to residents, workers and visitors that contribute to the social, cultural, economic and environmental health of the Liverpool LGA; and
- c) Enhanced financial sustainability for local organisations with limited funding sources providing support services to the community.

5.4.1 Available Funding

Applications can be made by nonprofit organisations for a graded fee reduction. For organisations within the Liverpool LGA a reduction of up to 75% is available and for organisations from outside the LGA a reduction of up to 50% is available. Fee reductions of up to 100% may be granted occasionally to funded/non-funded, not-for-profit organisations or community groups when Council considers the activity is of high value to the community. Use of room facilities is included in the room fees.

Applications are accepted following a booking of the rooms. All other fees including bonds, early access or late closing fees remain unaltered.

All reduced rates are based on the published rate of hire set out in the Statement of Revenue Policy available on Council's website.

5.4.2 Program Timeframe

Applications are accepted all year.

5.4.3 Assessment criteria

To be considered for a fee reduction, applicants should clearly describe the proposed project and how it will meet the following criteria:

- Provide evidence of current Public Liability Insurance, Certificate of Incorporation, not-for-profit, non-funded charity incorporation and authentication of organisation;
- The facility is booked prior to submission of fee reduction application;
- Application is received within program timeframe;
- Demonstrate the capacity to deliver the project or activity;
- Evidence provided to support the need for the project, including addressing at least one of the strategic directions in Council's Community Strategic Plan;
- The anticipated number of individuals that will participate in and benefit from the proposed project;
- Demonstrate Program/Project benefits to the broader community;
- Evidence of financial hardship; and
- Evidence of collaborations and partnership to maximise the use of existing community resources and to avoid duplication.

AUTHORISED BY

Council Resolution

EFFECTIVE FROM

XXXX 2019

DEPARTMENT RESPONSIBLE

City Community and Culture

REVIEW DATE

The policy will be reviewed by Council every two years.

VERSION	AMENDED BY	DATE	TRIM NUMBER
1	Council Resolution	26 April 2019	

THIS POLICY WAS DEVELOPED AFTER CONSULTATION WITH

City Community and Culture

Corporate Services (Governance, Legal and Procurement)

REFERENCES

Australian Institute of Grants Management: Grant making Manifesto (2011)

Liverpool City Council: Council's Community Strategic Plan

Liverpool City Council: Code of Conduct Procedures

Liverpool City Council: Social Justice Policy and Ethical Governance, Conflicts of Interest Policy

COM 02

Grants, Donations and Corporate Sponsorship

Strategic Direction	Creating Connection Implement access and equity for all members of the community
File Ref	086589.2019
Report By	Galavizh Ahmadi Nia - Manager Community Development and Planning
Approved By	Tina Sangiuliano - Acting Director City Community and Culture

EXECUTIVE SUMMARY

Council is committed to building strong and resilient communities in the Liverpool Local Government Area (LGA) and to maximising social wellbeing. Council helps achieve these goals by providing financial support through grants and sponsorships to develop leadership skills, increase participation in community activities and address identified social issues.

This report presents the funding recommendations for the Corporate Sponsorship (Outgoing) Program, Community, Matching, and Sustainable Environment Grants for Council's consideration.

RECOMMENDATION

That Council endorses the funding recommendation of **\$20,000** (GST exclusive) under the **Corporate Sponsorship (Outgoing) Program** for the following projects:

Applicant	Project	Recommended
Igbo Community Australia	African Cultural & Dinner Nite 2019	\$10,000
South West Sydney Waratahs	Aboriginal Koori Knock Out Carnival 2019	\$10,000

That Council endorses the funding recommendation of **\$31,500** (GST exclusive) under the **Community Grants Program** for the following projects:

Applicant	Project	Recommended
Cancer Patients Foundation	Look Good Feel Better	\$5,000
The Junction Works Limited	Baby and Child CPR & First Aid	\$5,000

Chipping Norton Public School P&C Association	Chess Tables for playground	\$5,000
The Australian Foundation for Disability	Engaging Our People with Disabilities in Community Life	\$5,000
The Shepherd Centre	Talk Together	\$5,000
St Vincent de Paul Society NSW Sydney Archdioceses	Men's Fresh Start Program	\$5,000
Language Festival Association	Liverpool Language	\$1,500

That Council endorses the funding recommendation of **\$105,000** (GST exclusive) under the **Matching Grants Program** for the following projects:

Applicant	Project	Recommended
Miracle Babies Foundation Ltd	NICU Graduate Bags for Families of Premature and Sick Newborn Babies	\$15,000
Life Education NSW	'Face the Facts'	\$15,000
Child Abuse Prevention Service (CAPS)	Safe Children Safe Families for Children with Special Needs	\$15,000
Sumer Association for Culture and Arts Incorporated	100 Souls, 100 Stories	\$15,000
NSW Radio Controlled Racing Car Inc.	Field Lighting - New Options, New Future	\$15,000
Liverpool Neighbourhood Connections	Backpack beds for Liverpool's Homeless	\$15,000
Think & Do Tank Foundation	Wandering Books	\$15,000

That Council endorses the funding recommendation of **\$48,500** (GST exclusive) under the **Sustainable Environment Grants Program** for the following projects:

Applicant	Project	Recommended
Warwick Farm Public School	Aboriginal Bush Tucker & Yarning Circle	\$5,000
Nuwarra Public School	Sustainability Squad	\$5,000
Cecil Hills Public School	School Gardening Group	\$4,000

St. Mark's Coptic Orthodox College	School Agricultural Garden	\$5,000
Malek Fahd Islamic School Limited	School Garden	\$4,500
Cecil Hills High School	Chilled Water Stations (Reduce Single-Use Plastic)	\$5,000
FoodFaith Ltd	Liverpool B and B Highway (Bed & Breakfasts for Birds, Bees and Biodiversity)	\$5,000
Holsworthy Preschool	Native indigenous Garden	\$5,000
SCRAP (School Communities Recycling All Paper) Ltd	Holsworthy Community Garden Biodiversity	\$5,000
AFFORD	Creating a sustainable environment	\$5,000

REPORT

Corporate Sponsorship

The Corporate Sponsorship (Outgoing) Program received two applications which met the eligibility criteria and are recommended for funding as outlined below:

Applicant	Igbo Community Australia	Location	Liverpool
Project	African Cultural & Dinner Night Liverpool Catholic Club, 24 August 2019, 5:30pm to 11pm	Amount Requested	\$10,000
Description	<p>Objectives</p> <p>Unique to Liverpool, the event is held in collaboration with several African-Australian community groups. The event will highlight the contribution Liverpool residents from 22 African nations make to the wider LGA.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Provide a platform for African communities to bond, network and showcase African heritage and talents to the wider Australian society and for African-Australian communities to connect, share ideas and initiate projects; • Attract publicity and many visitors from all over the country to Liverpool; • Promote emerging African artistic talents; and 		

	<ul style="list-style-type: none"> The event attracts high profile guests including Ambassadors and High Commissioners, State and Federal Ministers, State and Federal MPs, the Mayor and Councillors.
Beneficiaries	<ul style="list-style-type: none"> 500 attendees; and Ambassadors and High Commissioners, State and Federal Ministers, State and Federal MPs, Mayor and Councillors.
Assessment	<p>Recommended for funding - \$10,000</p> <p>The applicant's event aligns with the Community Strategic Plan Directions 1 Creating Connections and meets the Corporate Sponsorship (Outgoing) Program's funding benefits and outcomes. The event delivers a community event, implementing access and equity for all members of the community and by celebrating diversity.</p> <p>4.2.2 Community, cultural, and social benefit; a); b) & c).</p> <ul style="list-style-type: none"> Provides an innovative opportunity to meet community needs and promote Liverpool's cultural diversity and celebrate our City's uniqueness; Enhances Liverpool's profile and reputation as an outward looking, creative and connected city; and Creates opportunities for education and information exchange between Council, the community and the sector. <p>5.1 Expected program outcomes: a); b); & d).</p> <ul style="list-style-type: none"> Provide an opportunity for measurable economic, social, environmental and/or cultural benefits to Council and the Liverpool LGA; Provide opportunities for the community to participate and contribute in activities/events in the Liverpool LGA; and Provide extensive coverage and promotional/publicity opportunities across a range of media outlets.

Applicant	South West Metro Waratahs Aboriginal Football Club	Location	Newcastle
Project	Aboriginal Koori Knock Out Carnival, October 2019	Amount Requested	\$10,000
Description	<p>Objectives</p> <p>The NSW Koori Rugby League Knockout Carnival is one of the biggest Indigenous gatherings in Australia with over 60,000 people attending last year and referred to as the modern-day corroboree.</p>		

	Outcomes <ul style="list-style-type: none"> Engage in local multicultural celebrations and share cultural knowledge; Acknowledgement of Council's commitment to the Aboriginal Community under the Reconciliation Action Plan; and Promote strong Aboriginal culture and connections.
Beneficiaries	<ul style="list-style-type: none"> 60,000 TV audience via coverage of the competition; Local teams competing; and Acknowledge Liverpool's support to the Aboriginal community through media coverage.
Assessment	<p>Recommended for funding - \$10,000</p> <p>The applicant's event aligns with the Community Strategic Plan Direction 1 Creating Connections, the Reconciliation Action Plan and meets the Corporate Sponsorship (Outgoing) Program's funding benefits and outcomes.</p> <p>4.2.2 Community, cultural, and social benefit: a); & b).</p> <ul style="list-style-type: none"> Provides and promotes Liverpool's cultural diversity and celebrates our city's uniqueness; and Enhances Liverpool's profile and reputation as an outward looking, creative and connected city. <p>5.1 Expected program outcomes: d) & e).</p> <ul style="list-style-type: none"> Provide extensive coverage and promotional/publicity opportunities across a range of media outlets; and Promote Council's reputation as a great place to live, visit, work, and invest.

Community Grants Program

The Community Grants Program received nine applications, seven of which met the criteria and are recommended for funding as outlined below

Applicant	Cancer Patients Foundation	Location	Liverpool
Project	Look Good Feel Better	Amount Requested	\$8,000 *Community Grants program has a maximum funding of \$5,000.

Description	<p>Objectives</p> <p>A free program for cancer patients dedicated to teaching how to manage physical appearance related to the side-effects caused by cancer treatment.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Improve the well-being and confidence of cancer patients; • Provide opportunity to socially engage and make connections with others suffering the same situation; • Opportunity to learn new skills to deal with physical changes; and • Address isolation issue experienced by cancer patients through their cancer treatment journey.
Beneficiaries	<ul style="list-style-type: none"> • 100 patients; and • Families, friends and the wider community.
Assessment	<p>Recommended for funding - \$5,000</p> <p>The applicant's project aligns with the Community Strategic Plan Direction 1 – Creating Connections and Community Grants program's funding priorities and outcomes.</p> <p>9.3.2 Funding priorities: a); b); c); d); f); & g)</p> <p>The Community Grants program will support projects that:</p> <ul style="list-style-type: none"> • Improve connections and build social networks within the community; • Increase participation of people in community activities and programs, including members of the community who are experiencing social disadvantage; • Facilitate access to education, training and employment opportunities; • Improve opportunities for people to build confidence and develop their skills; • Improve collaboration and coordination of community support and services; and • Improve social and physical wellbeing through a prevention and early intervention approach.

Applicant	The Junction Works Limited	Location	Casula
Project	Baby and Child CPR & First Aid	Amount Requested	\$5,000
Description	<p>Objectives Provide a series of baby and child cardio-pulmonary resuscitation (CPR) and First Aid Workshops for parents and residents.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Increase wellbeing and safety of families; • Empower the community to take control in an emergency; • Build relationships amongst community members; and • Provide accessible workshops to the community. 		
Beneficiaries	100 attendees, their families and the wider community.		
Assessment	<p>Recommended for funding - \$5,000 The applicant's project aligns with the Community Strategic Plan Direction 1 – Creating Connections and Community Grants program's funding priorities and outcomes.</p> <p>9.3.2 Funding priorities: a); b); & g)</p> <ul style="list-style-type: none"> • Improve connections and build social networks within the community; • Increase participation of people in community activities and programs, including members of the community who are experiencing social disadvantage; and • Improve social and physical wellbeing through a prevention and early intervention approach. <p>9.3.3 Expected program outcomes: a) & c)</p> <ul style="list-style-type: none"> • Increased involvement and engagement by communities in social activities; and • Strengthened maintenance, management or improvement of physical and mental health and wellbeing. 		

Applicant	Chipping Norton Public School P&C Association	Location	Chipping Norton
Project	Chess Tables for the Playground	Amount Requested	\$5,000
Description	<p>Objectives Purchase and install chess tables in the school grounds, providing assessable alternative outdoor equipment, for the students and local community accessing the school grounds.</p>		

	Outcomes <ul style="list-style-type: none"> Engage students in meaningful educational play; Provide access to the wider community that consistently use the school grounds; and Create positive interaction amongst students and the wider community through play.
Beneficiaries	<ul style="list-style-type: none"> Students attending the school; and Residents and community members accessing the grounds.
Assessment	<p>Recommended for funding - \$5,000</p> <p>The applicant's project aligns with the Community Strategic Plan Direction 1 – Creating Connections and Community Grants program's funding priorities and outcomes</p> <p>9.3.2 Funding priorities: a); b); d); & e)</p> <ul style="list-style-type: none"> Improve connections and build social networks within the community; Increase participation of people in community activities and programs, including members of the community who are experiencing social disadvantage; Improve opportunities for people to build confidence and develop their skills; and Facilitate inclusion and equitable access to facilities, services, open spaces and activities. <p>9.3.3 Expected program outcomes: a); b); & d)</p> <ul style="list-style-type: none"> Increased involvement and engagement by communities in social activities; Increased number of people feeling a strong sense of social wellbeing; and Improved access to information and development of new skills.

Applicant	Australian Foundation for Disability	Location	Prestons
Project	Engaging Our People with Disabilities in Community Life	Amount Requested	\$5,000
Description	Objectives Deliver educational programs for people with disabilities from a diverse range of cultures, ages, and many forms of disabilities. The program includes: social outings, exposure to hands-on experience with alcohol and drugs; road safety information sessions; and life skills.		

	<p>Outcomes</p> <ul style="list-style-type: none"> • Exposure to life experiences; • Awareness of the dangers of drinking, smoking and drug use; • Provide safer environments for employees with disabilities to work; and • Appropriate targeted education program ensuring the messages and information is retained and absorbed.
Beneficiaries	100 participants
Assessment	<p>Recommended for funding - \$5,000</p> <p>The applicant's project aligns with the Community Strategic Plan Direction 1 – Creating Connections and Community Grants' program's funding priorities and outcomes</p> <p>9.3.2 Funding priorities: a); b); c); d); e); f); & g)</p> <ul style="list-style-type: none"> • Improve connections and build social networks within the community; • Increase participation of people in community activities and programs, including members of the community who are experiencing social disadvantage; • Facilitate access to education, training and employment opportunities; • Improve opportunities for people to build confidence and develop their skills; • Facilitate inclusion and equitable access to facilities, services, open spaces and activities; • Improve collaboration and coordination of community support and services; and • Improve social and physical wellbeing through a prevention and early intervention approach. <p>9.3.3 Expected program outcomes: a); b); c); & d)</p> <ul style="list-style-type: none"> • Increased involvement and engagement by communities in social activities; • Increased number of people feeling a strong sense of social wellbeing; • Strengthened maintenance, management or improvement of physical and mental health and wellbeing; and • Improved access to information and development of new skills.

Applicant	The Shepherd Centre	Location	Casula
Project	Talk Together	Amount Requested	\$5,000
Description	<p>Objectives</p> <p>Deliver a supportive and educational program for parents and carers of children with hearing impairment. The program includes: emotional support, group discussions participation, life skill activities, developing listening, speech and language skills.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Social inclusion through education and learning; • Building support networks; and • Teaching carers about the needs for supporting children with hearing impairment. 		
Beneficiaries	<ul style="list-style-type: none"> • 50 children; and • Family members, teachers and friends. 		
Assessment	<p>Recommended for funding - \$5,000</p> <p>The applicant's project aligns with the Community Strategic Plan Direction 1 – Creating Connections and Community Grants program's funding priorities and outcomes</p> <p>9.3.2 Funding priorities: a); b); d); f); & g)</p> <ul style="list-style-type: none"> • Improve connections and build social networks within the community; • Increase participation of people in community activities and programs, including members of the community who are experiencing social disadvantage; • Improve opportunities for people to build confidence and develop their skills; • Improve collaboration and coordination of community support and services; and • Improve social and physical wellbeing through a prevention and early intervention approach. <p>9.3.3 Expected program outcomes: a); b); c); & d)</p> <ul style="list-style-type: none"> • Increased involvement and engagement by communities in social activities; • Increased number of people feeling a strong sense of social wellbeing; • Strengthened maintenance, management or improvement of physical and mental health and wellbeing; and • Improved access to information and development of new skills. 		

Applicant	St Vincent de Paul Society NSW	Location	Liverpool
Project	Men's Fresh Start Program	Amount Requested	\$5,000
Description	<p>Objectives Deliver a 12 week supportive and educational program directed to men leaving correctional facilities and residing at the Liverpool Men's Centre.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Developed skills in dealing with the risk of gambling and alcohol issues; • Developed skills in conflict resolution; • Knowledge of life skills, employment and day to day needs; and • Lower the risk of homelessness. 		
Beneficiaries	<ul style="list-style-type: none"> • Up to 124 men and their families; and • The broader Liverpool LGA (indirectly) 		
Assessment	<p>Recommended for funding - \$5,000 The applicant's project aligns with the Community Strategic Plan Direction 1 – Creating Connections and Community Grants program's funding priorities and outcomes</p> <p>9.3.2 Funding priorities: b); c); d); f); & g)</p> <ul style="list-style-type: none"> • Increase participation of people in community activities and programs, including members of the community who are experiencing social disadvantage; • Facilitate access to education, training and employment opportunities; • Improve opportunities for people to build confidence and develop their skills; • Improve collaboration and coordination of community support and services; and • Improve social and physical wellbeing through a prevention and early intervention approach. <p>9.3.3 Expected program outcomes: a); b); c); e); & f)</p> <ul style="list-style-type: none"> • Increased involvement and engagement by communities in social activities; • Increased number of people feeling a strong sense of social wellbeing; 		

	<ul style="list-style-type: none"> • Strengthened maintenance, management or improvement of physical and mental health and wellbeing; • Increased numbers of people undertaking educational courses and gaining sustainable employment; and • Reduced financial hardship and social disadvantage, including food insecurity and homelessness.
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Applicant	Language Festival Association	Location	Liverpool Library
Project	Liverpool Language	Amount Requested	\$1,500
Description	<p>Objectives Deliver a cultural and educational event devoted to celebrating language diversity. The event features: talks; presentations; cameo presentations; linguistic and cultural activities.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Strengthen social inclusion; • Community development and learning of languages; and • Education on different culture and languages. 		
Beneficiaries	300 participants and visitors.		
Assessment	<p>Recommended for funding - \$1,500 The applicant's project aligns with the Community Strategic Plan Direction 1 – Creating Connections and Community Grants program's funding priorities and outcomes.</p> <p>9.3.2 Funding priorities: a); b); c): & d)</p> <ul style="list-style-type: none"> • Improve connections and build social networks within the community; • Increase participation of people in community activities and programs, including members of the community who are experiencing social disadvantage; • Facilitate access to education, training and employment opportunities; and • Improve opportunities for people to build confidence and develop their skills. <p>9.3.3 Expected program outcomes: a) & d)</p> <ul style="list-style-type: none"> • Increased involvement and engagement by communities in social activities; and • Improved access to information and development of new skills 		

An additional two applications failed to meet the Community Grants program's funding priorities. The unsuccessful applicants will be notified and invited to meet with the Community Development team to discuss strengthening future applications when applying for Council funds.

Applicant	Mission Australia	Location	Liverpool
Project	The Happy Project Game and Gains	Amount Requested	\$5,000
Description	Objectives Youth program to deliver activities for young (12-18-year-old) newly arrived entrants.		
Assessment	Not Recommended for funding The applicant does not demonstrate or clearly describe how the proposed project meets the assessment criteria and general eligibility and exclusions in the Grants and Donation Policy. The program is a duplicated program and has been previously supported and funded through Council's youth program. 6.2 Applications that are ineligible for funding: a) f); g); & h) <ul style="list-style-type: none"> • Projects that duplicate existing Council services or programs; • For general fundraising activities, general operational expenditure (e.g. administration, insurance, office equipment), shortfalls in funding by government departments or completed/retrospective projects; • Projects that will rely on recurrent funding from Council; and • Identical projects that have previously been funded by Council. Applicant did not: <ul style="list-style-type: none"> • Clearly identify their program and actual activities; • Provide supporting documentations; and • Provide an expenditure budget including what they will use the funding for. 		

Applicant	Jieng (Dinka) Community Association in NSW Inc.	Location	Liverpool
Project	In Resilience the Narratives of War	Amount Requested	\$3,940
Description	Objectives Funding will be used to purchase office equipment, dinner and child minder staff.		
Assessment	Not Recommended for funding <p>The applicant does not demonstrate or clearly describe how the proposed project meets the assessment criteria and general eligibility and exclusions in the Grants and Donation Policy.</p> <p>6.1 General eligibility: b) & c)</p> <ul style="list-style-type: none"> • Be a resident of, or located in the Liverpool Local Government Area and/or principally providing services to the residents of Liverpool; and • Include all required supporting documentation with their application. <p>6.2 Applications that are ineligible for funding: f)</p> <ul style="list-style-type: none"> • For general fundraising activities, general operational expenditure (e.g. administration, insurance, office equipment), shortfalls in funding by government departments or completed/retrospective projects. <p>9.3.8 Assessment criteria:</p> <ul style="list-style-type: none"> • Evidence that the organisation has capacity to deliver the project; • Evidence provided to support the need for the project, including addressing at least one of the strategic directions in Council's Community Strategic Plan; • Timeframe and budget are realistic and align with project objectives; • Appropriate project evaluation method; and • Sustainability of project after funding ceases. <p>Applicant did not:</p> <ul style="list-style-type: none"> • Clearly link the project description with the activities and expenditure items; • Meet the assessment criteria; • Clearly describe the proposed project; • Identify how they will deliver the objective in the project; and • Supply supporting documentation and evidence. 		

Matching Grants Program

The Matching Grants Program received 13 applications, seven of which met the criteria and are recommended for funding as outlined below.

Applicant	Miracle Babies Foundation Ltd	Location	Casula
Project	NICU Graduate Bags for Families of Premature and Sick Newborn Babies	Amount Requested	\$15,000
Description	<p>Objectives</p> <p>The project will support Liverpool families with premature or sick babies upon their discharge from Liverpool Hospital Neonatal Intensive Care Unit (NICU).</p> <p>Provide information bags containing educational material to empower families to best care for their child and achieve a better and healthier outcome.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Empower families to support and care for their premature babies; • Establish support groups through connection families; and • Provide information to access services through the challenging experienced. 		
Beneficiaries	<ul style="list-style-type: none"> • 2,000 babies and families. 		
Assessment	<p>Recommended for funding - \$15,000</p> <p>The applicant's project demonstrates a link to Council's Community Strategic Plan Direction 1 – Creating Connection and the Matching Grants program's funding priorities and expected outcomes.</p> <p>9.7.2 Funding priorities</p> <ul style="list-style-type: none"> • Social/community capacity building <p>9.7.3 Expected program outcomes a); d); f) & g)</p> <ul style="list-style-type: none"> • Newly formed social connections and partnerships within communities, or reinforcement of those that already exist; • Increased opportunities for community members to acquire or develop new skills and/or employment; • Strengthened community members' feelings of safety and sense of belonging within public spaces; and • Improved condition and accessibility of community infrastructure. 		

Applicant	Life Education NSW	Location	Liverpool LGA
Project	'Face the Facts'	Amount Requested	\$15,000
Description	<p>Objectives Preventative health program catering to years 7 to 12 students with a focus on alcohol, tobacco, cannabis and other drugs. The project will target a number of Liverpool high schools in disadvantage areas.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Providing education on preventable addiction effects on individuals and their community; • Empower individuals through skills and strategies; • Education regarding rules, laws and policies on drug use; • Identify the acceptance of personal responsibility; and • Promotion of accessible health and support services. 		
Beneficiaries	<ul style="list-style-type: none"> • 2,400 school students; and • Peers and families. 		
Assessment	<p>Recommended for funding - \$15,000 The applicant's project demonstrates a link to Council's Community Strategic Plan Direction 1 – Creating Connection and the Matching Grants program's funding priorities and expected outcomes.</p> <p>9.7.2 Funding priorities</p> <ul style="list-style-type: none"> • Social/community capacity building; and • Youth engagement <p>9.7.3 Expected program outcomes c); d); & f)</p> <ul style="list-style-type: none"> • Strengthened opportunities for community members and others to build personal creativity and self-expression; • Increased opportunities for community members to acquire or develop new skills and/or employment; and • Strengthened community members' feelings of safety and sense of belonging within public spaces. 		

Applicant	Child Abuse Prevention Service (CAPS)	Location	Liverpool LGA
Project	Safe Children Safe Families for Children with Special Needs	Amount Requested	\$15,000
Description	<p>Objectives</p> <p>Integrated community education program for children/people with a disability, parents and professionals. The program provides information and skills to prevent maltreatment, sexual abuse, specifically for the most vulnerable community members.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Safer community environment for people with disabilities; • Developed personal support and network; • Knowledge and skills for families and professionals working with children and/or people with disability; and • Protection for vulnerable children and adults at high-risk of abuse. 		
Beneficiaries	2,000 people with disability, families and professional carers.		
Assessment	<p>Recommended for funding - \$15,000</p> <p>The applicant's project demonstrates a link to Council's Community Strategic Plan Direction 1 – Creating Connection and the Matching Grants program's funding priorities and expected outcomes.</p> <p>9.7.2 Funding priorities</p> <ul style="list-style-type: none"> • Social/community capacity building; • Youth engagement; • Accessibility; and • Community safety. <p>9.7.3 Expected program outcomes a); b); d); & f)</p> <ul style="list-style-type: none"> • Newly formed social connections and partnerships within communities, or reinforcement of those that already exist; • Increased participation in community activities and organisations by improving collaboration and coordination of community support and services; • Increased opportunities for community members to acquire or develop new skills and/or employment; and • Strengthened community members' feelings of safety and sense of belonging within public spaces. 		

Applicant	Sumer Association for Culture and Arts Incorporated	Location	Liverpool
Project	100 Souls, 100 Stories.	Amount Requested	\$15,000
Description	<p>Objectives</p> <p>A social history project documenting the individual Mandaean stories about their migration journey to Australia through expressive art. The project is publishing a descriptive handbook on the art and mural, a collaborative project with Casula Powerhouse Arts Centre to celebrate and display during Liverpool Refugee Week.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Enhance participation and well-being via art and storytelling; • Promote the importance of integration and generational interaction through art; and • Display self and collective expression through art; and • Enhance the sense of belonging amongst the Mandaean community members. 		
Beneficiaries	<ul style="list-style-type: none"> • 100 participants; • Family and friends; • Residents and visitors to Casula Powerhouse Arts Centre, and the broader community; and • Refugee Week Programs. 		

Assessment	<p>Recommended for funding - \$15,000</p> <p>The applicant's project demonstrates a link to Council's Community Strategic Plan Direction 1 – Creating Connection and the Matching Grants program's funding priorities and expected outcomes.</p> <p>9.7.2 Funding priorities</p> <ul style="list-style-type: none"> • Arts; and • Social/community capacity building. <p>9.7.3 Expected program outcomes a); b); c); & d)</p> <ul style="list-style-type: none"> • Newly formed social connections and partnerships within communities, or reinforcement of those that already exist; • Increased participation in community activities and organisations by improving collaboration and coordination of community support and services; • Strengthened opportunities for community members and others to build personal creativity and self-expression; and • Increased opportunities for community members to acquire or develop new skills and/or employment.
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Applicant	NSW Radio Controlled Racing Car Inc.	Location	Moorebank
Project	Field Lighting - New Options, New Future	Amount Requested	\$15,000
Description	<p>Objectives</p> <p>Installation of LED field lighting creating an opportunity to enable wider selection of model car classes to utilise the facilities.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Enable wider participation and utilisation of the facilities; • Efficient and sustainable cost-effective lighting system; and • World class venue and facility in the Liverpool LGA. 		
Beneficiaries	200 members, visitors and volunteers.		
Assessment	<p>Recommended for funding - \$15,000</p> <p>The applicant's project demonstrates a link to Council's Community Strategic Plan Direction 1 – Creating Connection and the Matching Grants program's funding priorities and expected outcomes.</p>		

	<p>9.7.2 Funding priorities</p> <ul style="list-style-type: none"> • Infrastructure; • Community safety/public space activation; and • Sports development. <p>9.7.3 Expected program outcomes b); e); f); & g)</p> <ul style="list-style-type: none"> • Increased participation in community activities and organisations by improving collaboration and coordination of community support and services; • Create, renew or revitalise places and spaces within the community; • Strengthened community members' feelings of safety and sense of belonging within public spaces; and • Improved condition and accessibility of community infrastructure.
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Applicant	Liverpool Neighbourhood Connections	Location	Liverpool LGA
Project	Backpack Beds for Liverpool's Homeless	Amount Requested	\$15,000
Description	<p>Objectives</p> <p>The purchase of homeless backpack beds designed as a single person ultra-lightweight crisis tent for Liverpool's homeless. Working with partner agencies to distribute to those people in need including Liverpool Community Kitchen and Hub, Vinnies, Anglicare and United Mission.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Protection and aid to community members at high risk of illness and injury; • Providing a safe and protected environment for homeless people; • Supporting partner services assisting the homeless people and community members at high risk of illness and injury; and • Allowing recipients greater autonomy and dignity in everyday living. 		
Beneficiaries	142 homeless people		
Assessment	<p>Recommended for funding - \$15,000</p> <p>The applicant's project demonstrates a link to Council's Community Strategic Plan Direction 1 – Creating Connection and the Matching Grants program's funding priorities and expected outcomes.</p>		

	<p>9.7.2 Funding priorities</p> <ul style="list-style-type: none"> • Social/community capacity building; and • Community safety/public space activation. <p>9.7.3 Expected program outcomes a); b); & f)</p> <ul style="list-style-type: none"> • Newly formed social connections and partnerships within communities, or reinforcement of those that already exist; • Increased participation in community activities and organisations by improving collaboration and coordination of community support and services; and • Strengthened community members' feelings of safety and sense of belonging within public spaces.
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Applicant	Think & Do Tank Foundation	Location	Liverpool
Project	Wandering Books	Amount Requested	\$15,000
Description	<p>Objectives</p> <p>Creative arts outreach program developed for multilingual children, targeting newly arrived refugee primary school children with low English proficiency. The project targets families identified by participating schools that are facing settlement and broader psychosocial challenges and students with learning difficulties or disrupted education. The program offers two components; an informal social lounge and creative workshops for children and their parents.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Improved literacy skills; • Development of local artistic talent; • Build stronger connections with students and the wider school community and broader community; and • Enhance friendship and cross-cultural exchange. 		
Beneficiaries	<ul style="list-style-type: none"> • 240 students, their families, Marsden Road, Liverpool and Hoxton Park Public School community; and • 20 specialist volunteers and art facilitator. 		
Assessment	<p>Recommended for funding - \$15,000</p> <p>The applicant's project demonstrates a link to Council's Community Strategic Plan Direction 1 – Creating Connection and the Matching Grants program's funding priorities and expected outcomes.</p>		

	<p>9.7.2 Funding priorities</p> <ul style="list-style-type: none"> • Arts; • Social/community capacity building; and • Youth engagement. <p>9.7.3 Expected program outcomes a); b); c); & d)</p> <ul style="list-style-type: none"> • Newly formed social connections and partnerships within communities, or reinforcement of those that already exist; • Increased participation in community activities and organisations by improving collaboration and coordination of community support and services; • Strengthened opportunities for community members and others to build personal creativity and self-expression; and • Increased opportunities for community members to acquire or develop new skills and/or employment.
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An additional six applications failed to meet the Matching Grant's program's funding priorities and criteria. The unsuccessful applicants will be notified and invited to meet with the Community Development team to discuss strengthening future applications when applying for Council funds.

Applicant	High Resolves	Location	Ultimo
Project	Youth-led Social Cohesion Project	Amount Requested	\$15,000
Description	<p>Objectives</p> <p>School based educational program catering to high school students, covering critical citizenship topics.</p>		
Assessment	<p>Not recommended for funding</p> <p>The applicant does not demonstrate or clearly describe how the proposed project meets Matching Grants program's funding priorities and assessment criteria as well as the general eligibility and exclusions in the Grants and Donation Policy:</p> <p>6.2 Applications that are ineligible for funding are: c); & g)</p> <ul style="list-style-type: none"> • Projects that do not meet the identified priority needs of the Liverpool LGA as set out in Council's Community Strategic Plan; and • Projects that will rely on recurrent funding from Council. <p>9.7.7 Assessment criteria</p> <ul style="list-style-type: none"> • Matched contribution (financial or in-kind); • Evidence that the organisation has capacity to deliver the project; 		

	<ul style="list-style-type: none"> • Evidence provided to support the need for the project, including the degree to which the project addresses at least one of the strategic directions in Council's Community Strategic Plan; • Timeframe and budget are realistic and align with project objectives; and • Proposed project evaluation method including sustainability of project. <p>Applicant did not:</p> <ul style="list-style-type: none"> • Demonstrate how their project aligns with the community strategic plan; • Prove the capacity to deliver the project without charging a third party; and • The project will not occur without a financial charge to a third party (the schools) involved in the program.
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Applicant	Western Sydney Migrant Resource Centre	Location	Liverpool
Project	Same-Same Different: This is Western Sydney	Amount Requested	\$14,348
Description	<p>Objectives</p> <p>Create is a podcast series to reflect the diverse community of Western Sydney.</p>		
Assessment	<p>Not recommended for funding</p> <p>The applicant does not demonstrate or clearly describe how the proposed project meets Matching Grants program's funding priorities and assessment criteria as well as the general eligibility and exclusions in the Grants and Donation Policy:</p> <p>6.2 Applications that are ineligible for funding are: c); & f)</p> <ul style="list-style-type: none"> • Projects that do not meet the identified priority needs of the Liverpool LGA as set out in Council's Community Strategic Plan; and • General operational expenditure (e.g. administration, insurance, office equipment), shortfalls in funding by government departments or completed/retrospective projects, staff wages and salaries. <p>9.7.7 Assessment criteria – Applicant did not</p> <ul style="list-style-type: none"> • Matched contribution (financial or in-kind); • Evidence provided to support the need for the project, including the degree to which the project addresses at least one of the strategic directions in Council's Community Strategic Plan; • The anticipated number of individuals that will participate in and benefit from the proposed project; and 		

	<ul style="list-style-type: none"> • Timeframe and budget are realistic and align with project objectives. <p>Applicant did not:</p> <ul style="list-style-type: none"> • Provide supporting documentation to support budget expenditure; • Exclude staff wages and operational expenditure from the requested grant funding; and • Provide evidence to support the need for the project.
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Applicant	Creating Chances	Location	Liverpool LGA
Project	Developing a Creating Chances School Community for Liverpool	Amount Requested	\$15,000
Description	<p>Objectives</p> <p>Sports based program targeting CALD primary school students transitioning to high school.</p>		
Assessment	<p>Not recommended for funding</p> <p>The applicant does not demonstrate or clearly describe how the proposed project meets Matching Grants program's funding priorities and assessment criteria as well as the general eligibility and exclusions in the Grants and Donation Policy:</p> <p>6.2 Applications that are ineligible for funding are: c); f); g); & h)</p> <ul style="list-style-type: none"> • Projects that do not meet the identified priority needs of the Liverpool LGA as set out in Council's Community Strategic Plan; • For general fundraising activities, general operational expenditure (e.g. administration, insurance, office equipment), shortfalls in funding by government departments or completed/retrospective projects; • Projects that will rely on recurrent funding from Council; and • Identical projects that have previously been funded by Council. <p>9.7.7 Assessment criteria</p> <ul style="list-style-type: none"> • Matched contribution (financial or in-kind); and • Evidence provided to support the need for the project, including the degree to which the project addresses at least one of the strategic directions in Council's Community Strategic Plan. <p>Applicant did not:</p> <ul style="list-style-type: none"> • Provide supporting documentation to support budget expenditure requested; 		

	<ul style="list-style-type: none"> • Exclude staff wages and operational expenditure from the requested grant funding which totals 95% of the funding request; and • Match the contribution amount being requested in grant money.
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Applicant	Liverpool Genealogy Society Inc	Location	Liverpool
Project	Beyond the Tree	Amount Requested	\$12,500
Description	<p>Objectives</p> <p>Plan a project on family history, to research and identify relatives.</p>		
Assessment	<p>Not recommended for funding</p> <p>The applicant does not demonstrate or clearly describe how the proposed project meets Matching Grants program's funding priorities and assessment criteria as well as the general eligibility and exclusions in the Grants and Donation Policy:</p> <p>6.2 Applications that are ineligible for funding are: c) & f)</p> <ul style="list-style-type: none"> • Projects that do not meet the identified priority needs of the Liverpool LGA as set out in Council's Community Strategic Plan; and • For general fundraising activities, general operational expenditure (e.g. administration, insurance, office equipment), shortfalls in funding by government departments or completed/retrospective projects. <p>9.7.7 Assessment criteria</p> <ul style="list-style-type: none"> • Matched contribution (financial or in-kind); • Evidence provided to support the need for the project, including the degree to which the project addresses at least one of the strategic directions in Council's Community Strategic Plan; • The anticipated number of individuals that will participate in and benefit from the proposed project; and • Timeframe and budget are realistic and align with project objectives. <p>Applicant did not:</p> <ul style="list-style-type: none"> • Clearly outline what the project plan will deliver; • Provide a realistic budget or timeframe to deliver the project; • Provide supporting documentation to support budget expenditure requested; and • Match the contribution amount being requested in grant money. 		

Applicant	CNA – Italian Australia Services & Welfare Centre Inc.	Location	Greenway Park
Project	Bright Bilinguals: Challenging the language mindset in Liverpool	Amount Requested	\$15,000
Description	Objectives Provide Italian language classes for school students and adults.		
Assessment	<p>Not recommended for funding</p> <p>The applicant does not demonstrate or clearly describe how the proposed project meets Matching Grants program's funding priorities and assessment criteria as well as the general eligibility and exclusions in the Grants and Donation Policy:</p> <p>6.2 Applications that are ineligible for funding are: c) & f)</p> <ul style="list-style-type: none"> • Projects that do not meet the identified priority needs of the Liverpool LGA as set out in Council's Community Strategic Plan; and • For general fundraising activities, general operational expenditure (e.g. administration, insurance, office equipment), shortfalls in funding by government departments or completed/retrospective projects. <p>9.7.7 Assessment criteria</p> <ul style="list-style-type: none"> • Matched contribution (financial or in-kind); • Evidence provided to support the need for the project, including the degree to which the project addresses at least one of the strategic directions in Council's Community Strategic Plan; and • The anticipated number of individuals that will participate in and benefit from the proposed project. <p>Applicant did not:</p> <ul style="list-style-type: none"> • Clearly identify how the projects aligns with council's expected outcomes; • Exclude from the grants request charges that are staff wages; • Use correct statistical data to support the project need; and • Provide information as to why the students are being charged a fee. 		

Applicant	Global Skills Education & Training Ltd	Location	Miller
Project	Care for the Community Boomerang Bags	Amount Requested	\$15,000
Description	<p>Objectives</p> <p>Community project engaging 15 men and women as part of the Work for the Dole initiative to create fabric carry bags donated to disadvantaged communities.</p>		
Assessment	<p>Not recommended for funding</p> <p>The applicant does not demonstrate or clearly describe how the proposed project meets Matching Grants program's funding priorities and assessment criteria as well as the general eligibility and exclusions in the Grants and Donation Policy:</p> <p>6.2 Applications that are ineligible for funding are: c) & g)</p> <ul style="list-style-type: none"> • Projects that do not meet the identified priority needs of the Liverpool LGA as set out in Council's Community Strategic Plan; and • Projects that will rely on recurrent funding from Council. <p>9.7.7 Assessment criteria</p> <ul style="list-style-type: none"> • Matched contribution (financial or in-kind); • Evidence provided to support the need for the project, including the degree to which the project addresses at least one of the strategic directions in Council's Community Strategic Plan; • The anticipated number of individuals that will participate in and benefit from the proposed project; and • Timeframe and budget are realistic and align with project objectives. <p>Applicant did not:</p> <ul style="list-style-type: none"> • Match the contribution amount being requested in grant money; • Supply the supporting documentation to identify a realistic expenditure of the project; and • Provide evidence and clearly deliver how the project will benefit the community. 		

Sustainable Environment Grants Program

The Sustainable Environment Grants Program received 10 applications that met the criteria and are recommended for funding as outlined below

Applicant	Warwick Farm Public School	Location	Warwick Farm
Project	Aboriginal Bush Tucker Garden & Yarning Circle	Amount Requested	\$5,000
Description	<p>Objectives Collaborative project designed and planned by the school, staff, students and Aboriginal community. The garden will enhance a new outdoor learning area by providing a bush tucker garden around a yarning circle titled ‘<i>Classroom of Dreams.</i>’</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Sustainable learning environment that promotes wellbeing; • Increase school and community connections; • Enhancement of Aboriginal perspectives and importance of acknowledging the Cabrogal Clan of the Darug Nation; and • Providing a safe and positive outdoor learning environment for students and community members. 		
Beneficiaries	<ul style="list-style-type: none"> • School Community; • Aboriginal students and community; and • Community members accessing the school grounds. 		
Assessment	<p>Recommended for funding - \$5,000</p> <p>The project aligns with Council’s Community Strategic Plan Direction 2: Strengthening and Protecting our Environment and the Sustainable Environment Grants programs funding priorities and expected outcomes below:</p> <p>9.4.2 Funding priorities: d)</p> <ul style="list-style-type: none"> • Sustainable gardening <p>9.4.3 Expected program outcomes: a); b); c) d); & e)</p> <ul style="list-style-type: none"> • Enable schools and community groups to promote more efficient resource use and improve the quality of the local environment; • Engage and encourage community members to take initiative in improving their behaviours for a more sustainable future; • Encourage schools and community groups to identify and implement programs that protect and enhance Liverpool’s unique natural environment; 		

	<ul style="list-style-type: none"> • Improve the health of vegetation, water quality and healthy ecosystems contributing to cleaner waterways, air and healthier native vegetation; and • Promote ongoing learning and raise awareness in the community about environmentally sustainable practices including actively participating in Council's environmental programs and activities.
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Applicant	Nuwarra Public School	Location	Moorebank
Project	Sustainability Squad	Amount Requested	\$5,000
Description	<p>Objectives Create a recycling system within the school, by recruiting students to become leaders to help engage other students throughout the school on the importance of recycling. Students will experience site visits to recycling facilities on waste reduction and fully functioning recycling systems.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Reduction in the amount of waste produced by the school; • Knowledge on recycling waste for gardens and reuse; • Conservation of power and water usage; and • Education of students on sustaining our environment. 		
Beneficiaries	<ul style="list-style-type: none"> • Staff, students and families; and • Community members accessing the school grounds. 		
Assessment	<p>Recommended for funding - \$5,000</p> <p>The project aligns with Council's Community Strategic Plan Direction 2: Strengthening and Protecting our Environment and the Sustainable Environment Grants programs funding priorities and expected outcomes below:</p> <p>9.4.2 Funding priorities: a)</p> <ul style="list-style-type: none"> • Waste minimisation or recycling <p>9.4.3 Expected program outcomes: a); b); c) d); & e)</p> <ul style="list-style-type: none"> • Enable schools and community groups to promote more efficient resource use and improve the quality of the local environment; • Engage and encourage community members to take initiative in improving their behaviours for a more sustainable future; • Encourage schools and community groups to identify and implement programs that protect and enhance Liverpool's unique natural environment; • Improve the health of vegetation, water quality and healthy ecosystems contributing to cleaner waterways, air and healthier native vegetation; and 		

	<ul style="list-style-type: none"> Promote ongoing learning and raise awareness in the community about environmentally sustainable practices including actively participating in Council's environmental programs and activities.
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Applicant	Cecil Hills Public School	Location	Cecil Hills Public School
Project	School Gardening Group	Amount Requested	\$4,000
Description	<p>Objectives</p> <p>Create an ecologically sustainable school environment, reducing landfills and improving our recycling practices. Create a native fauna garden to provide a food source for native birds and animals; purchase chicks and vegetable garden beds.</p> <p>Outcomes</p> <ul style="list-style-type: none"> Create a natural environment for teachers, students, parents and community members; Engage students in agricultural activities; Provide a natural food source for birds and wild life; and Educate students and community members on sustainable living. 		
Beneficiaries	<ul style="list-style-type: none"> School community; and Community members accessing the school grounds. 		
Assessment	<p>Recommended for funding - \$4,000</p> <p>The project aligns with Council's Community Strategic Plan Direction 2: Strengthening and Protecting our Environment and the Sustainable Environment Grants programs funding priorities and expected outcomes below:</p> <p>9.4.2 Funding priorities: d)</p> <ul style="list-style-type: none"> Sustainable gardening <p>9.4.3 Expected program outcomes: a); b); c) d); & e)</p> <ul style="list-style-type: none"> Enable schools and community groups to promote more efficient resource use and improve the quality of the local environment; Engage and encourage community members to take initiative in improving their behaviours for a more sustainable future; Encourage schools and community groups to identify and implement programs that protect and enhance Liverpool's unique natural environment; 		

	<ul style="list-style-type: none"> • Improve the health of vegetation, water quality and healthy ecosystems contributing to cleaner waterways, air and healthier native vegetation; and • Promote ongoing learning and raise awareness in the community about environmentally sustainable practices including actively participating in Council's environmental programs and activities.
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Applicant	St. Mark's Coptic Orthodox College	Location	Wattle Grove
Project	School Agricultural Garden	Amount Requested	\$5,000
Description	<p>Objectives Create a sustainable garden, build raised garden beds, vertical garden and installation of irrigation.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Develop skills on planning and managing the growth of various types of gardens; • Knowledge of how food is produced in a managed environment; and • Develop techniques on preparation for healthy eating. 		
Beneficiaries	<ul style="list-style-type: none"> • School community; and • Community members accessing the school grounds. 		
Assessment	<p>Recommended for funding - \$5,000</p> <p>The project aligns with Council's Community Strategic Plan Direction 2: Strengthening and Protecting our Environment and the Sustainable Environment Grants programs funding priorities and expected outcomes below:</p> <p>9.4.2 Funding priorities: d)</p> <ul style="list-style-type: none"> • Sustainable gardening <p>9.4.3 Expected program outcomes: a); b); c) d); & e)</p> <ul style="list-style-type: none"> • Enable schools and community groups to promote more efficient resource use and improve the quality of the local environment; • Engage and encourage community members to take initiative in improving their behaviours for a more sustainable future; • Encourage schools and community groups to identify and implement programs that protect and enhance Liverpool's unique natural environment; • Improve the health of vegetation, water quality and healthy ecosystems contributing to cleaner waterways, air and healthier native vegetation; and 		

	<ul style="list-style-type: none"> Promote ongoing learning and raise awareness in the community about environmentally sustainable practices including actively participating in Council's environmental programs and activities.
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Applicant	Malek Fahd Islamic School Limited	Location	Hoxton Park
Project	School Garden	Amount Requested	\$4,500
Description	<p>Objectives Create a vegetable and fruit garden to promote efficient use of resources and improve the quality of our local environment.</p> <p>Outcomes</p> <ul style="list-style-type: none"> Promote healthy eating habits in the students; Promote self-reliance and the skill of food production; Promote and develop the student's knowledge on natural resources; and Create an environment for students to work cooperatively with their peers. 		
Beneficiaries	<ul style="list-style-type: none"> School community; and Community members accessing the school grounds. 		
Assessment	<p>Recommended for funding - \$4,500</p> <p>The project aligns with Council's Community Strategic Plan Direction 2: Strengthening and Protecting our Environment and the Sustainable Environment Grants programs funding priorities and expected outcomes below:</p> <p>9.4.2 Funding priorities: d)</p> <ul style="list-style-type: none"> Sustainable gardening <p>9.4.3 Expected program outcomes: a); b); c) d); & e)</p> <ul style="list-style-type: none"> Enable schools and community groups to promote more efficient resource use and improve the quality of the local environment; Engage and encourage community members to take initiative in improving their behaviours for a more sustainable future; Encourage schools and community groups to identify and implement programs that protect and enhance Liverpool's unique natural environment; Improve the health of vegetation, water quality and healthy ecosystems contributing to cleaner waterways, air and healthier native vegetation; and Promote ongoing learning and raise awareness in the community about environmentally sustainable practices including actively participating in Council's environmental programs and activities. 		

Applicant	Cecil Hills High School	Location	Cecil Hills High School
Project	Chilled Water Stations (Reduce Single-Use Plastic)	Amount Requested	\$5,000
Description	<p>Objectives Installation of chilled water stations to encourage students to use reusable drink bottles and reduce plastic and land pollution.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Knowledge on the impact land pollution has on wildlife; • Encourage ecofriendly practices; • Promote the financial benefits of recycling; and • Create a healthier environment with the decrease in plastic bottle usage. 		
Beneficiaries	<ul style="list-style-type: none"> • 1,500 students, teachers and their families; and • Community members using the school grounds. 		
Assessment	<p>Recommended for funding \$5,000</p> <p>The project aligns with Council's Community Strategic Plan Direction 2: Strengthening and Protecting our Environment and the Sustainable Environment Grants programs funding priorities and expected outcomes below:</p> <p>9.4.2 Funding priorities: a)</p> <ul style="list-style-type: none"> • Waste minimisation or recycling <p>9.4.3 Expected program outcomes: a); b); c) d); & e)</p> <ul style="list-style-type: none"> • Enable schools and community groups to promote more efficient resource use and improve the quality of the local environment; • Engage and encourage community members to take initiative in improving their behaviours for a more sustainable future; • Encourage schools and community groups to identify and implement programs that protect and enhance Liverpool's unique natural environment; • Improve the health of vegetation, water quality and healthy ecosystems contributing to cleaner waterways, air and healthier native vegetation; and • Promote ongoing learning and raise awareness in the community about environmentally sustainable practices including actively participating in Council's environmental programs and activities. 		

Applicant	FoodFaith Ltd	Location	Various locations in the Liverpool LGA
Project	Liverpool B and B Highway (Bed & Breakfasts for Birds, Bees and Biodiversity)	Amount Requested	\$5,000
Description	<p>Objectives</p> <p>A conservation project creating biodiversity gardens for pollinating passageways. This will provide much needed sanctuary (rest and revival points) across the urban environment.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Create habitats for native pollinating insects and birds; • Promote an invested and educated community on biodiversity; and • Showcase the Liverpool LGA as a hive of intercultural and environmentally sustainable activities. 		
Beneficiaries	<ul style="list-style-type: none"> • Residents across the Liverpool LGA 		
Assessment	<p>Recommended for funding - \$5,000</p> <p>The project aligns with Council's Community Strategic Plan Direction 2: Strengthening and Protecting our Environment and the Sustainable Environment Grants programs funding priorities and expected outcomes below:</p> <p>9.4.2 Funding priorities: c)</p> <ul style="list-style-type: none"> • Natural Environment <p>9.4.3 Expected program outcomes: a); b); c) d); & e)</p> <ul style="list-style-type: none"> • Enable schools and community groups to promote more efficient resource use and improve the quality of the local environment; • Engage and encourage community members to take initiative in improving their behaviours for a more sustainable future; • Encourage schools and community groups to identify and implement programs that protect and enhance Liverpool's unique natural environment; • Improve the health of vegetation, water quality and healthy ecosystems contributing to cleaner waterways, air and healthier native vegetation; and • Promote ongoing learning and raise awareness in the community about environmentally sustainable practices including actively participating in Council's environmental programs and activities. 		

Applicant	Holsworthy Preschool	Location	Holsworthy
Project	Native Indigenous Garden	Amount Requested	\$5,000
Description	<p>Objectives</p> <p>Create a garden area with native plants and trees to encourage native fauna into the environment.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Provide a natural food source for birds and wildlife; • Provide an outdoor environment for children to explore nature; • Provide a platform for ongoing environmental education; and • Promote environmental awareness in the community and with families. 		
Beneficiaries	<ul style="list-style-type: none"> • Children and their families attending the preschool; and • Local community members and residents. 		
Assessment	<p>Recommended for funding - \$5,000</p> <p>The project aligns with Council's Community Strategic Plan Direction 2: Strengthening and Protecting our Environment and the Sustainable Environment Grants programs funding priorities and expected outcomes below:</p> <p>9.4.2 Funding priorities: c)</p> <ul style="list-style-type: none"> • Natural Environment <p>9.4.3 Expected program outcomes: a); b); c) d); & e)</p> <ul style="list-style-type: none"> • Enable schools and community groups to promote more efficient resource use and improve the quality of the local environment; • Engage and encourage community members to take initiative in improving their behaviours for a more sustainable future; • Encourage schools and community groups to identify and implement programs that protect and enhance Liverpool's unique natural environment; • Improve the health of vegetation, water quality and healthy ecosystems contributing to cleaner waterways, air and healthier native vegetation; and • Promote ongoing learning and raise awareness in the community about environmentally sustainable practices including actively participating in Council's environmental programs and activities. 		

Applicant	SCRAP (School Communities Recycling All Paper) Ltd	Location	Holsworthy
Project	Holsworthy Community Garden Biodiversity	Amount Requested	\$5,000
Description	<p>Objectives</p> <p>Increase the biodiversity of gardens with native bees and suitable local provenance plants to attract insectivorous and nectivorous birds and insects. The project is to enhance the knowledge of students and wider community on the importance of place, biodiversity and protection of the environment.</p> <p>Outcomes</p> <ul style="list-style-type: none"> • Establishment and protection of native planting and trees; • Provide a habitat for native species of insects, bees and birds; • Establishment of bee hives for native bees; • Improved community gardens; and • Educational learning through Aboriginal environmental perspectives. 		
Beneficiaries	<ul style="list-style-type: none"> • High school students involved in the course; • Volunteers for the community gardening sessions; and • Residents in Holsworthy and surrounding suburbs. 		
Assessment	<p>Recommended for funding - \$5,000</p> <p>The project aligns with Council's Community Strategic Plan Direction 2: Strengthening and Protecting our Environment and the Sustainable Environment Grants programs funding priorities and expected outcomes below:</p> <p>9.4.2 Funding priorities: c)</p> <ul style="list-style-type: none"> • Natural Environment <p>9.4.3 Expected program outcomes: a); b); c) d); & e)</p> <ul style="list-style-type: none"> • Enable schools and community groups to promote more efficient resource use and improve the quality of the local environment; • Engage and encourage community members to take initiative in improving their behaviours for a more sustainable future; • Encourage schools and community groups to identify and implement programs that protect and enhance Liverpool's unique natural environment; • Improve the health of vegetation, water quality and healthy ecosystems contributing to cleaner waterways, air and healthier native vegetation; and 		

	<ul style="list-style-type: none"> Promote ongoing learning and raise awareness in the community about environmentally sustainable practices including actively participating in Council's environmental programs and activities.
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Applicant	The Australian Foundation for Disability	Location	Prestons
Project	Creating a Sustainable Environment	Amount Requested	\$5,000
Description	<p>Objectives</p> <p>Create a sustainable vegetable, herb and fruit garden. Purchasing vertical gardens will assist in transforming a concrete barren area into a welcoming, green space.</p> <p>Outcomes</p> <ul style="list-style-type: none"> Provide the residents with disabilities an environment to connect to their community; Provide an opportunity to learn new skills and knowledge in sustainable environments; and Provide an environment that encourages healthy eating and wellbeing. 		
Beneficiaries	<ul style="list-style-type: none"> People with disabilities attending the centre; Families and carers; Volunteers, students; and Work experience members accessing this space. 		
Assessment	<p>Recommended for funding - \$5,000</p> <p>The project aligns with Council's Community Strategic Plan Direction 2: Strengthening and Protecting our Environment and the Sustainable Environment Grants programs funding priorities and expected outcomes below:</p> <p>9.4.2 Funding priorities: d)</p> <ul style="list-style-type: none"> Sustainable gardening <p>9.4.3 Expected program outcomes: a); b); c) d); & e)</p> <ul style="list-style-type: none"> Enable schools and community groups to promote more efficient resource use and improve the quality of the local environment; Engage and encourage community members to take initiative in improving their behaviours for a more sustainable future; Encourage schools and community groups to identify and implement programs that protect and enhance Liverpool's unique natural environment; Improve the health of vegetation, water quality and healthy ecosystems contributing to cleaner waterways, air and healthier native vegetation; and 		

	<ul style="list-style-type: none"> Promote ongoing learning and raise awareness in the community about environmentally sustainable practices including actively participating in Council's environmental programs and activities.
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CONSIDERATIONS

Economic	CORPORATE SPONSORSHIP (OUTGOING)				
	Budget allocation	Current balance	Recommended amounts this report:	Police Officer of the Year Award Resolution June 2011	Remaining budget
	\$100,000	-\$16,272	\$20,000	1,000	-\$37,272*
	COMMUNITY GRANTS				
	Budget allocation	Current balance	Recommended amounts this report:		Remaining budget
	\$102,000	\$89,500	\$31,500		\$58,000
	MATCHING GRANTS				
	Budget allocation	Current balance	Recommended amounts this report:		Remaining budget
	\$200,000	\$158,200	\$105,000		\$53,200
	** SUSTAINABLE ENVIRONMENT GRANTS				
	Budget allocation	Current balance	Recommended amounts this report:		Remaining budget
	\$75,000	\$48,604	\$48,500		\$104
	COMBINED FUNDING BALANCE				
	Combined allocation	Combined balance	Total recommended amounts:		Remaining budget
	\$477,000	\$280,032	\$205,000		\$74,032
<p>* Any deficit realised through the Corporate Sponsorship Program will be covered through excess fund available in the Community Grants budget.</p> <p>** Sustainable Grants funding is via a rate levy and is only eligible to be used for the Sustainable Environment Grants Program.</p>					
Environment	There are no environmental considerations.				
Social	Support community organisations and groups to deliver services.				

Civic Leadership	There are no civic leadership and governance considerations.
Legislative	Local Government Act 1993 - s356.

ATTACHMENTS

1. Corporate Sponsorship (Outgoing) Policy (Under separate cover)
2. Grants and Donations Policy (Under separate cover)

COM 03**Helles Park Radio Control Car Racing Track
Refurbishment**

Strategic Direction	Creating Connection Deliver a range of community events and activities
File Ref	109637.2019
Report By	Mark Westley - Manager Recreation and Community Outcomes
Approved By	Tina Sangiuliano - Acting Director City Community and Culture

EXECUTIVE SUMMARY

The NSW Radio Control Racing Car Club (NSWRCCRC) has written to Council advising that the Helles Park racing track at Moorebank is in need of resurfacing and drainage works due to ground movement issues beyond normal wear and tear. The club reports that the condition of the track is now below the standard required to support local, regional, national and international events at this venue.

The facility is constructed on Council-owned community land that is licensed to the Club. Since 1993, the Club has funded track maintenance and building works at the Helles Park site, with some works funded through matching grants from Council. Historically, licence Agreements issued by Council to the NSWRCCRC for this site have been on a peppercorn rental basis, and have indicated Club responsibility for properly maintaining the licenced area, including but not limited to general housekeeping, buildings maintenance, mowing and track maintenance.

According to correspondence received from the Club, the scale and urgent timeframe of the required upgrade works has triggered them to approach Council for financial assistance. They have requested either a direct funding of 100% of costs, or alternatively, a 100% Council funding, with 50% of that funding to be paid back to Council over a 10-year period.

Currently Council's 2019/2020 capital works plan or operational budget does not identify funding for this project. As such, support for the project would need to be considered in light of competing budget priorities, and may impact other projects and/or service delivery. However, the Club has flagged their success in attracting to Liverpool the 2020 Internal Combustion (IC) 1/10 World Championships, and the corresponding potential for attracting future high-level events, as factors in favour of Council supporting the project.

Council has the option to either support the request, decline the request, or offer to support their proposal in part, or via an alternative strategy such as a Council loan or payback scheme to fund the works.

Direction is sought from Council on this issue.

RECOMMENDATION

That Council:

1. Provides direction on a position to take with the NSW Radio Control Racing Car Club in relation to potential improvements to the Helles Park racing track at Moorebank based on the options presented in this report; and
2. In the event support is proposed, resolves to advertise the proposed payment or support for a period of 28 days under s.356 of the Local Government Act 1993, and if no submissions in objection are received, that the CEO be delegated authority to manage the working of this project into the capital works program.

REPORT

The NSW Radio Control Racing Car Club (NSWRCCRC) has written to Council advising that the Helles Park racing track at Moorebank is in need of resurfacing and drainage works due to ground movement issues beyond normal wear and tear. The club reports that the condition of the track is now below the standard required to support local, regional, national and international events at this venue.

Included as Attachment 1 to this report is a copy of correspondence received from the Club, outlining details of their request and proposals.

The NSWRCCRC currently reports 62 members, including 23 from the Liverpool LGA, attracting an estimated 1,450 local and special event participants annually. The club's affiliation with the International Federation of Model Auto Racing has enabled the Club to bring world titles, sub-continent, State and national championships to Liverpool.

The Club has advised Council that it has accepted the 2020 IC 1/10 World Championships which they estimate will inject more than \$500,000 into the local economy with 200-250 people attending across two events (pre-world warm-up and the world championship) in 2019-2020. Council has no way of independently verifying this claim of economic impact. The NSWRCCRC's hosting of the 2020 IC 1/10 World Championship in September 2020 and a "warm up event" in the 6 months before September 2020 requires any track refurbishment to be completed in the 2019 calendar year to enable the track to settle.

The car club acknowledges the support of Liverpool City Council that enabled their relocation to Helles Park in the 1990s, and ongoing support for their activities. The Helles Park track is one of four international standard racing facilities in Australia, the other three being located in Queensland, Victoria and South Australia.

The current Helles Park track was replaced approximately 10 years ago and the Club reports that in recent years there has been significant wear and damage from ground movement, water impact and weather extremes. Faults with the track include cracking, bumps, pooling of water and loosening of the asphalt surface all which bring the track below the quality requirements for local use and hosting larger events. Recent correspondence with the Club have indicated that the track is at the point where they are losing racing events because the track is no longer suitable for smaller cars which make up 50% of their users.

The facility is constructed on Council-owned community land that is licensed to the Club. Since 1993, the Club has funded track maintenance and building works at the Helles Park site, with some works funded through matching grants from Council. Historically, licence Agreements issued by Council to the NSWRCRCC for this site have been on a peppercorn rental basis, and have indicated Club responsibility for properly maintaining the licenced area, including but not limited to general housekeeping, buildings maintenance, mowing and track maintenance.

However, the scale of the current works has led the Club to approach Council for further assistance. The Club has sourced cost estimates of approximately \$105,000 ex GST for the resurfacing of the Helles Park racing track and supporting kerbing and drainage works. Whilst the final costs for this project may be less, Council estimates the provision of \$120,000 is required to allow for contingencies within the project.

Council staff have carried out inspections of the track condition and concur with the assessment that re-surfacing and drainage works are required and that the costs identified are a reasonable estimate for these works.

Over the recent years the club have also carried out a number of building related projects, (partially funded through a 2016 \$15,000 Council matching grant) to improve the toilets and disability access within the site. The Club also has an application for a \$15,000 matching grant for floodlighting that is being presented for approval at Council's May 2019 meeting.

Council has a number of broad options on how to proceed. These include:

- Determining not to offer additional support to the Club at this time;
- Offering to support the Club by accepting one of the two proposed options advanced by the club, as per Attachment 1 (see below); or
- Directing the CEO and her delegates to negotiate further with the club to offer support in a different form and/or in a different amount to that sought.

As referenced by Attachment 1, the scale of the required track works has led the Club to approach Council for major financial assistance suggesting the options of, 1) a direct grant for 100% of costs, or 2) a 50% grant and a 50% 10-year loan.

In consideration of Option 2, Council's City Corporate directorate has advised that Council can enter into a loan agreement as suggested by the Club in Option 2 where it complies with section 356, and where it fits within the functions of Local Government outlined in ss.21-23 of the Local Government Act.

Section 356 of the Local Government Act states that “A council may, in accordance with a resolution of the council, contribute money or otherwise grant financial assistance to persons for the purpose of exercising its functions. Section 36G Core objectives for management of community land categorised as a park, includes “to encourage, promote and facilitate recreational, cultural, social and educational pastimes”. It is considered that, if Council is minded to proceed, Section 36G demonstrates that this project can be justified as a function of local government.

There is no obligation on Council to support the proposal. However, and if Council is minded to offer support to the Club in some form, Council may consider one of the following options, or a combination of the following options:

Option 1 - Council funds, Council builds:

If Council is minded to support the proposal, it may elect to fund the initiative in full, and add the works to Council’s capital works program for 2019/20.

This would result in the works being 100% capital funded by Council’s capital works budget, with ongoing operational budget impact in the form of depreciation over the life of the asset.

It would also require Council to realign its current capital works program to accommodate the proposed works, as the 2019/20 capital works program is already fully subscribed with projects.

Option 2 - Council grants capital funds (in part or in full), and Club builds:

Such an approach would commit Council to a grant to the Club of part or all of the cost of the facility.

This would result in the works being 100% capital funded by Council’s capital works budget, with ongoing operational budget impact in the form of depreciation over the life of the asset.

It would also require Council to realign its current capital works program to accommodate the proposed works, as the 2019/20 capital works program is already fully subscribed with projects.

Option 3 - Council loan-funds (in part or in full), and Club builds:

Such an approach could be facilitated by a loan from Council’s general fund, with interest (if any) and payment terms to be agreed between the parties.

The impact would be a cash outflow impact in the amount of the loan in 2019/20, with ongoing cash inflow (in the amount of the ongoing repayments) each year for the term of the loan.

There would be no impact on Council’s 2019/20 capital works program under this option.

Option 4 - Council loan-funds (in part or in full), and Council builds:

Such an approach may be facilitated by Council delivering and paying for the asset, and seeking repayment from the club of part or all of the cost of the asset (for example, by recovery of the depreciation cost of the asset, in whole or in part, across the life of the asset).

This approach would impact Council's capital works budget to the extent of the works in 2019/20, but would have reduced or zero impact on Council's ongoing operational budget (depending on whether full or partial recovery was sought from the club).

This approach would also require Council to realign its current capital works program to accommodate the proposed works, as the 2019/20 capital works program is already fully subscribed with projects.

Option 5 – Decline request for assistance:

If Council is not minded to assist the club, it seems likely that the Club will find it difficult to source funding from elsewhere, which may put the project at risk.

However, there will be no impact on Council's capital or operational budgets, nor will there be any impact on Council's existing capital works program.

Council delivery vs. Club delivery:

In the event Council is minded to support the upgrade works in some form, and whether or not such works are funded by Council to any degree, the question of the method of delivery should be considered.

It is apparent from their correspondence that the Club currently favours an option that sees them arrange the delivery of the improvements (and to do so at Council's cost).

Recent experience, including experience with another radio-controlled car facility, suggests there is some risk in allowing a licensee to undertake works involving the importation of fill and surfacing materials onto Council land. As such, Council may prefer to have staff manage the delivery of the works, in order to ensure that quality control can be maintained, and to minimise the risk of contamination.

This, of course, will require staff resourcing that is currently committed to other projects. Decisions will need to be made in relation to project priority. Council's infrastructure team has expressed concern in relation to its capacity to adjust its capital works program without impacting other projects that are important to various communities across the LGA.

Should Council prefer an option that permits the works to be delivered by the Club, or by contractors engaged by the Club, staff will take all reasonable steps to monitor the works to ensure quality and to minimise the risk of contamination. However, given such staff will likely need to be diverted from the project management of other capital works, there is still likely to

be a resourcing impact on the capital works program (though less than if Council are responsible for delivering the works). Furthermore, and even taking precautions, it will not be possible to fully eliminate the risk of contamination to the site.

Pros and Cons of each option summary:

	Pros	Cons
Option 1 – Council funds; Council builds	<ul style="list-style-type: none"> • Improvements delivered • Quality of improvements managed by Council 	<ul style="list-style-type: none"> • Capital budget impact • Ongoing operational budget impact (depreciation) • Impact on Council's capital works delivery program
Option 2 – Council grant-funds; Club builds	<ul style="list-style-type: none"> • Improvements delivered • Reduced requirement for Council project management 	<ul style="list-style-type: none"> • Capital budget impact • Ongoing operational budget impact (depreciation) • Impact on Council's capital works delivery program • Reduced control over quality of works
Option 3 – Council loan-funds; Club builds	<ul style="list-style-type: none"> • Improvements delivered • No impact on Council's capital works delivery program • No impact on Council's capital budget • Future cashflow from loan repayments 	<ul style="list-style-type: none"> • Significant up-front impact on Council's 2019/20 cashflow (in the amount of the loan) • Reduced control over quality of works • Repayment risk
Option 4 – Council loan-funds; Council builds	<ul style="list-style-type: none"> • Improvements delivered • No operational budget impact (Council capital works, with depreciation funded by Club) • Quality of improvements managed by Council 	<ul style="list-style-type: none"> • Capital budget impact • Impact on Council's capital works delivery program • Repayment risk
Option 5 – Decline request for assistance	<ul style="list-style-type: none"> • No operational or capital budget impact • No impact on capital works program • No quality control risks to site 	<ul style="list-style-type: none"> • Improvements likely not delivered in full/on time, or perhaps not at all. • Venue no longer suitable for local and event use.

In the event Council chooses an option to support the Club's proposal in some degree, there is also the possibility of a precedent being set, depending on the nature and degree of support

being offered outside of Council's usual budgeted grants program. Depending on the circumstances, this may be considered either a pro or a con.

Recommendations for each option:

Draft recommendations for each of the options open to Council are set out below. It is requested that Council provide direction to staff on which option to implement.

Option 1 – Council funds; Council builds

That Council:

1. Provides financial assistance to the NSW Radio Control Racing Car Club for the carrying out of resurfacing and related works to the Helles Park racing track at Moorebank;
2. Funds the proposed works up to \$120,000 excl. GST from Council's capital works budget;
3. Adds the proposed works to Council's capital works program for 2019/2020 and realigns the program to accommodate the proposed works; and
4. Advertises the proposed financial assistance for a period of 28 days under s.356 of the Local Government Act 1993, and if no submissions in objection are received, that the CEO be delegated authority to manage the working of this project into the capital works program.

Option 2 – Council grant-funds (in part or in full); Club builds

That Council:

1. Provides financial assistance to the NSW Radio Control Racing Car Club for the carrying out of resurfacing and related works to the Helles Park racing track at Moorebank;
2. Funds the proposed works up to \$120,000 excl. GST (or other amount determined by Council) from Council's capital works budget;
3. Requires the Club to provide a report to Council of the works on completion; and
4. Advertises the proposed financial assistance for a period of 28 days under s.356 of the Local Government Act 1993, and if no submissions in objection are received, that the CEO be delegated authority to grant the funds to the Club.

Option 3 – Council loan-funds (in part or in full); Club builds

That Council:

1. Provides financial assistance to the NSW Radio Control Racing Car Club for the carrying out of resurfacing and related works to the Helles Park racing track at Moorebank;
2. Provides a loan up to \$120,000 excl. GST (or other amount determined by Council) to the Club from Council's capital works budget with interest and repayment terms to be agreed between the parties;
3. Requires the Club to provide a report to Council of the works on completion; and
4. Advertises the proposed financial assistance for a period of 28 days under s.356 of the Local Government Act 1993, and if no submissions in objection are received, that the CEO be delegated authority to negotiate the terms of loan with the Club and to provide the loan to the Club.

Option 4 – Council loan-funds (in part or in full); Council builds

That Council:

1. Provides financial assistance to the NSW Radio Control Racing Car Club for the carrying out of resurfacing and related works to the Helles Park racing track at Moorebank;
2. Provides a loan up to \$120,000 excl. GST (or other amount determined by Council) to the Club from Council's capital works budget with interest and repayment terms to be agreed between the parties;
3. Adds the proposed works to Council's capital works program for 2019/2020 and realigns the program to accommodate the proposed works; and
4. Advertises the proposed financial assistance for a period of 28 days under s.356 of the Local Government Act 1993, and if no submissions in objection are received, that the CEO be delegated authority to negotiate the terms of loan with the Club, provide the loan to the Club, and manage the working of this project into the capital works program.

Option 5 – Decline request for assistance

That Council provides no financial assistance to the NSW Radio Control Racing Car Club for the carrying out of resurfacing and related works to the Helles Park racing track at Moorebank.

CONSIDERATIONS

Economic	<p>This project will facilitate the development of tourism based on local attractions.</p> <p>Enable the hosting of state, national and international events within the Liverpool LGA.</p> <p>No allowance has been made in Council's 2019/2020 Operational Plan for funding of this project.</p> <p>The works will impact on projects already programmed in the Capital Works Program and the depreciation of this project will impact on the long-term financial plan.</p>
Environment	<p>There are no environmental and sustainability considerations.</p>
Social	<p>Support community organisations, groups and volunteers to make available a diversity of sporting and recreational opportunities to the community.</p>
Civic Leadership	<p>There are no civic leadership and governance considerations.</p>
Legislative	<p>Compliance with section 356 and sections 21 – 23 of the Local Government Act.</p>

ATTACHMENTS

1. Helles Park Radio Controlled Racing Car Club letter seeking special financial support

New South Wales Radio Control Racing Car Club (NSWRCRCC.Inc)
The John Grant International Raceway
Helles Park, Helles Avenue, Moorebank NSW 2170
PO Box 6141, Hammondville NSW 2170
WEB: WWW.NSWRCRCC.ORG.AU



Friday, 10 August 2018

Liverpool City Council
Attn: Mayor Wendy Waller
Mayor@liverpool.nsw.gov.au
Locked Bag 7064
Liverpool BC NSW 1871

Dear Mayor Waller,

Re: Seeking special support from Liverpool City Council

The New South Wales Radio Control Racing Car Club has a proud history within the Liverpool Local Government Area exceeding three decades. In 1978 we first started at the old Holsworthy Army base racing on what is now the suburb of Wattle Grove, at that time we would race on a bitumen paved surface and set the track up for each race meeting. In the mid-1980s we were moved to the Cross Roads Hotel and operated in the back carpark for a little over 10 years before the site was resumed for a shopping complex. In 1986 we became one of the first recreational not for profit Clubs in NSW to become incorporated under the Associations Incorporations Act of 1984, this was a key movement by the Club at that time to secure its future as a reputable and recognised organisation within the Liverpool community. In the mid-1990s Liverpool City Council donated the Club the use of a parcel of land located within the Land Fill site now known as Helles Reserve, off Helles Avenue Moorebank. To present day this remains the proud home of our club.

Our Club has always maintained a strong and positive working relationship with Liverpool City Council and the local community. Our Club has members who are routine attendees as far as Brisbane, the NSW South Coast, Nowra, Newcastle, Mid North Coast and those within the Liverpool LGA and neighbouring areas of Sydney. In recent times we have had the support of Council Mayors, Councillors and Local Members attend and open State and National events and make speeches outlining the strong support Liverpool Council maintains for our unique hobby within its Council Area.

On an annual basis we have a visitation rate for formal and informal functions of approximately 1450 persons. Economically this visitation rate along with facility maintenance leads to annual contributions estimated at \$115,000.00 with local businesses such as Motels, hardware stores, fuel stations, catering and machine hirers, local hobby shops and much more.

Our Club is affiliated through an international governing body, IFMAR (International Federation of Model Auto Racing) and has hosted major events including World titles, Sub-Continent Championships, State and National Championships and a range of Corporate Sponsored events. As a Club we maintain one of the four international standard racing facilities in Australia, we are proud to have this within the Liverpool Community. Other racing facilities are located in Adelaide, Queensland and Victoria. We would again like to host another World Championship and hope to gain the support of Liverpool City Council to enable this in the near future.

Radio controlled model car racing is a unique sport catering for people of all ages. Our members and guests range from 12 to 75yrs and include family teams, father and kids, people with disabilities and many who choose model car racing as it is more suitable to their needs and capacities over traditional and more physically demanding sports. In a day and age of technology keeping people indoors glued to computer screens and cloud-based technologies there is a significant community benefit for unique attractions that get people out and about with other recreational opportunities.

Our current track surface was last replaced ten years ago, however in recent years it has suffered considerable wear and significant damage from flooding and other weather extremities, this being exacerbated by its construction on top of a former landfill site prone to movement. Whilst we are still racing on the current surface its ongoing maintenance and investment requirements to deliver a world class experience for our members and guests is fast becoming cost prohibitive and the efforts in some of our race classes is proving ineffective creating a sense of dissatisfaction leading to a reduced attendance rate. The need to replace our track surface, which ordinarily has a lifespan of about ten years, is urgent.

In recent years our Club has incurred significant maintenance expenses to other ageing infrastructure in desperate need of attention, this along with the ongoing strain of rising costs has had a significant impact to our Clubs savings. Sadly, our Hobby is not recognised as a sport leaving our capacity to make application for grant funding offered by State and National Government sporting initiatives and funding programs extremely limited, this places us at an immediate disadvantage. We have certainly explored these options without success and now need to explore other opportunities for support.

We write to Liverpool City Council seeking financial support to resurface our racing track. A recent quotation (attached) indicates that the resurface would cost approximately \$103,000.00 plus an estimated \$12,000.00 in concrete kerbing and drainage. We would ask that Council consider granting us \$115,000.00 in financial support through either a direct grant or a mixture of an interest free loan and grant (e.g. A 50% grant and the remainder an interest free loan over 10 years).

We feel that as a long-term community and not for profit organisation within the Liverpool Local Government Area the support by Council would be a major benefit to the local community and businesses alike when considering the annual attendance and economic contribution (*which is returned to the local economy within a year*) our Club contributes and has contributed to the local Liverpool community over the past three decades.

We have a proud history in the Liverpool Local Government Area and a strong working relationship with Liverpool City Council. We hope Council can consider our request for financial support favourably. If supported we would aim to conduct the required works over the Christmas period/New Year period and ask that Council come out and open the renewed facility at a special event once completed in 2019.

If there is anything further we should provide or you require to support our request for assistance please do not hesitate to contact me.

Regards



Daniel Shaw

President

NSWRCRCC.Inc

M: 0427 446 017

E: President@nswrcrcc.org.au

COM 04

Green Valley Hotel Liquor Licence Application

Strategic Direction	Strengthening and Protecting our Environment Develop, and advocate for, plans that support safe and friendly communities
File Ref	111360.2019
Report By	Galavizh Ahmadi Nia - Manager Community Development and Planning
Approved By	Tina Sangiuliano - Acting Director City Community and Culture

EXECUTIVE SUMMARY

Council at its meeting on 6 February 2018 considered a Notice of Motion in relation to an extended trading hours application by the Green Valley Hotel to Liquor and Gaming NSW (L&G NSW).

Council in collaboration with community and interest groups, has been advocating to L&G NSW on the adverse impacts of the Green Valley Hotel's application for extended trading hours, should it be approved. Further, Council has reviewed the internal processes of development assessment in line with the Social Impact Assessment (SIA) Policy and Guidelines and Development Control Plan related to SIAs. This report provides a summary of the outcomes of actions taken in relation to this motion, and an outline of further work required.

RECOMMENDATION

That Council:

1. Strengthen control mechanisms and sub-categories in the revised Social Impact Assessment Policy and Development Control Plan to ensure the protection of communities against the adverse impacts of gaming and liquor related developments, especially at vulnerable localities;
2. Subject every development application relating to a premises that provides both liquor and gaming to a comprehensive SIA process, regardless of the nature of the proposed development;
3. Continues to lobby L&G NSW on the adverse impacts related to the subject liquor licence;

4. Undertake research into social and economic costs and impacts of alcohol consumption and gambling in Liverpool and introduce measures, including controls applied by other councils, to manage and mitigate the impacts on communities; and
5. Receives a further report in November 2019 on the outcome and proposed directions of the research.

REPORT

Background

At its meeting held on 6 February 2019, Council resolved to:

1. *Write to the Independent Liquor and Gaming Authority (ILGA) requesting an extension of time to reconsider the "Liquor license Application DA 1-7077453741 Green Valley Hotel, Miller 2168 - extended trading hours application" noting the application was posted (19 December 2018) close to the Christmas/New Year holiday period and closed on 18 January 2019. Some community-based organisations surrounding the pub have suggested they were not notified of the application. Other groups such as school P&Cs may not have been able to consider the application;*
2. *Liverpool City Council requests that the application be considered by ILGA in the first instance given the likely high level of negative social impact of the application and the existing very high levels of social/economic disadvantage, domestic and non-domestic violence near this licensed premise;*
3. *Request that the liquor application be readvertised for community consultation and consideration;*
4. *Review the liquor licence application's SIA by an industry recognised independent expert and taking into consideration the safety, health and welfare of the Miller Community;*
5. *Review and amend Council's SIA procedures to prevent future adverse outcomes involving vulnerable communities within our Local Government Area;*
6. *Reconsider the previous Council Development Application (DA) recommendation based on the Interdependent review of the Social Impact Assessment.*
7. *Receive a report to reflect outcomes of this Motion to be presented to May 2019 Council meeting;*
8. *Is informed (through the CEO Update or similar) when an application for a proposal or an amendment to a licence goes to L&G NSW for liquor and gaming; and*
9. *Direct CEO to continue to work with L&G NSW to improve the liquor licence consultation process.*

Council staff have been liaising with external and internal stakeholders to investigate responses and actions relating to this resolution. Responses to the resolution are provided in three parts, as outlined below.

Resolution items 1-4

Council received a DA from the Green Valley Hotel on 30 May 2017 (DA-419/2017), seeking approval for alterations and additions to the venue, specifically for the refurbishment of its existing bar, gaming room and TAB areas. These works included the replacement of two existing pylon signs on the premises along Woodward Crescent. Following due process including Council requesting additional information from the proponent, the DA was approved by Council on 28 February 2018. The proponent acquired the Construction Certificate on 3 August 2018 and the final Occupation Certificate on 25 October 2018.

Following this process, an application was made by the proponent to L&G NSW on 19 December 2018, with the intention to acquire an extended liquor trading authorisation that applies to the newly refurbished spaces in the Green Valley Hotel. Currently, the approved hours of trade endorsed on the Hotel's licence¹ are: Monday to Saturday – 5am to 5am and Sunday – 10am to 10pm. These trading hours have been in place for a significant amount of time, since 1994 and are longer than the usual trading hours for other hotels.

On 25 February 2019, Council wrote to L&G NSW outlining the Notice of Motion and the concerns of the community and Council regarding the extended trading hours application, which could create adverse outcomes for our communities. In the letter, and subsequent correspondence, Council urged L&G to take into consideration the significant socio-economic disadvantage of Miller, and community feedback, when assessing this application. Further, Council's position on the poor community consultation process was reiterated. Submissions by Council and other community interest groups have requested a new and more comprehensive Community Impact Statement (CIS) to be submitted and a transparent community consultation process be promoted.

The initial CIS prepared by the proponent was found to be inaccurate and misleading. Some extracts are provided below outlining the proponent's neglect to understand the locality and its needs:

- a) The proponent claimed that there are no alcohol free zones located in the area and that there are no known areas identified by the Police as being a problem with relation to public drinking, which is incorrect. The Miller Town Centre Precinct, including the adjacent Lady Woodward Park, is an alcohol-free zone due to heavy public drinking issues.
- b) In Part 2 of the submitted CIS, the proponent fails to identify facilities and or organisations that are actively working in the alcohol and gambling harm related sector near their establishment. Organisations such as the Salvation Army and New Horizons are both within a 300m radius of the hotel.
- c) In parts of the CIS where the applicant is required to explain their community engagement activities², the proponent stated that there were no follow-up discussions, face to face or public meetings held despite the obvious community objections.

¹ Licence No: LIQH400102798

² Part 2- 3B, 3C, 3D and 3E.

The L&G NSW have confirmed that the community and Council feedback has been referred to the Independent Liquor and Gaming Authority (ILGA) for consideration. The application was kept open for public comment during February and March 2019, however, it appears residents and community groups were not notified of the extension. Council brought this oversight to the attention of L&G NSW. The liquor license application is listed on the L&G NSW website as 'under consideration' as at 9 May 2019.

On 1 April 2019, the proponent submitted a new CIS in an attempt to address the concerns raised by stakeholder submissions, including those from Council. Evidently, the new submission also failed to address or attempt to resolve any of the issues raised in those stakeholder submissions.

Council is preparing a follow up submission to be made to L&G NSW outlining the inadequacy of the CIS. Further, staff continue to engage with local community representatives to provide updates from L&G NSW as they become available, including the extension of the public consultation period. In correspondence with L&G NSW, it has been clearly outlined that any additional trading hours undermines the ongoing and combined efforts of community service agencies with addressing excessive alcohol consumption and gambling addiction within the precinct.

Resolution item 5

In late 2018, Cumberland Council commissioned a review of their SIA policy and guidelines. This review included consultation with social planners from several councils including Liverpool, Canterbury-Bankstown, Inner West, Blacktown, Ryde, Burwood and City of Melbourne with regards to their process for formal social impact assessment as part of development applications. The findings of this comparative study found that Liverpool City Council's SIA Policy has the industry standard mechanisms in place to protect the interests of our community. In addition to this, the findings show that Liverpool is ahead of the participating Councils in regards to having inter-departmental mechanisms in place to increase efficiency in this area.

Council's current SIA Policy requires that any DAs for development of, or major changes to packaged liquor outlets, hotels and registered clubs, extension of trading hours for licensed premises and gaming outlets is assessed for social impacts. The alterations DA submitted by the Green Valley Hotel did not include in the application their intention to extend the trading hours, rather it was classified as standard improvements to their venue.

Council's SIA Policy and Development Control Plan (DCP) provisions relating to SIAs are currently under review and will be presented to Council for consideration in July 2019. Specific control measures relating to gaming and liquor related proposals, particularly in socio-economically disadvantaged areas, are further being investigated as part of this review

Resolution item 6

Council does not have the legislative ability under the *Environmental Planning & Assessment Act 1979* to 'review' or 'revoke' a development approval once it is issued. The previous DA decision has been reviewed and proper process were followed in the assessment and determination of the application.

To further strengthen the assessment of development applications relating to premises that provide both liquor and gaming, regardless of the proposed development, a comprehensive Social Impact Assessment will be required. As discussed above, the necessary changes to Council's DCP and SIA Policy will be presented to Council for endorsement in July 2019.

Resolution items 7-9

Through the SIA Policy and DCP review, additional internal measures will be identified to inform Council when a liquor and gaming application for a proposal or an amendment to a licence goes to L&G NSW.

In recent correspondence to L&G NSW, Council and other interest groups have highlighted the importance of timely and effective community consultation processes, and the need to take community feedback into consideration when assessing applications. Council will continue to represent community concerns and interests in relation to liquor and gaming licence applications with the L&G NSW and will inform Council via the CEO update as requested.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	Support community organisations, groups and volunteers to deliver coordinated services to the community. Promote community harmony and address discrimination.
Civic Leadership	Foster neighbourhood pride and a sense of responsibility. Encourage the community to engage in Council initiatives and actions. Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct. Actively advocate for federal and state government support, funding and services.

Legislative	Liquor Act 2007. Gaming Machines Act 2001. The National Drug Strategy 2017-2026.
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ATTACHMENTS

Nil

COM 05

**Liverpool City Council Sporting Grants Program
2018/2019**

Strategic Direction	Creating Connection Create a dynamic, inclusive environment, including programs to support healthy living
File Ref	111548.2019
Report By	Mark Westley - Manager Recreation and Community Outcomes
Approved By	Tina Sangiuliano - Acting Director City Community and Culture

EXECUTIVE SUMMARY

At its meeting held on 15 February 2010, Council established the Liverpool City Council Sporting Grants Program to provide sporting grants to the sporting clubs of Liverpool.

The total amount of available grant funds for the 2018/2019 financial year is \$30,000. This report recommends the allocation of sporting grants in line with the recommendations of the Liverpool Sports Committee grants assessment panel.

RECOMMENDATION

That Council:

1. Adopts the following recommendations for the allocation of sporting grants funding, as recommended by the Liverpool Sports Committee grants assessment panel:

Club	Project Description	Grant Amount Recommended
Liverpool Eagles Junior AFL Club	Installation of ball netting behind the goals.	\$5,000.00
Prestons Hornets Cricket Club	Purchase a line marker to mark boundary lines and purchase of cricket kits, stumps, training equipment and cricket balls for junior cricket teams.	\$4,703.55

Prestons Robins Little Athletics Centre	Installation of PA system at Ash Road Sporting complex for club and school athletics.	\$5,000.00
Hinchinbrook Hornets JRLFC	Purchase of first aid equipment for junior rugby league teams.	\$3,490.80
Australian Barefoot Water Ski Club NSW Division	Purchase of junior barefoot jump equipment for the World Championships event to be hosted in 2020.	\$4,486.00
Amity Football Club	Line marking machine and soccer equipment	\$2,319.65
All Saints Liverpool JRLFC	Equipment to be purchased for use by the club including padding for goal posts, corner posts, new playing vests for kids and first aid medical bags.	\$5,000.00

REPORT

A total of \$30,000 has been allocated within Council's 2018/2019 budget for distribution to sporting clubs through the Liverpool City Council Sporting Grants program. The maximum grant is limited to \$5,000 per applicant.

Applications are assessed against the following criteria:

1. Clubs must be located in Liverpool Local Government Area and provide activities for Liverpool residents;
2. Grants must be spent within 12 months of receiving funds;
3. Proof of costs must be provided;
4. Applications must be received before the closing date;
5. Applications must be signed by club office bearers;
6. Clubs must not have received funding under the previous year's grants program;
7. Projects must meet Council's construction and safety standards; and
8. Projects must address one of the following six categories:
 - a) Sports Development - e.g. coaching clinics, sports camps, training and development;
 - b) Ground Development - e.g. minor capital improvements;
 - c) Maintenance Equipment - e.g. line marking and ground maintenance equipment;
 - d) Sporting Equipment – e.g. kits, bags, balls etc., first aid and safety equipment; *note* equipment must remain the property of the club to be eligible)
 - e) Education – e.g. first aid training, coaching education programs, safe play; and
 - f) Club diversity – e.g. introduction of additional sports, expansion of club to include greater community involvement.

In this year's program Council received 27 applications from 23 sporting organisations requesting a total of \$108,005 inclusive of GST in grants assistance.

Applications were assessed by a panel of two sporting delegates from the Liverpool Sports Committee and Council's Recreation Officer. The following allocation of grants were recommended by the panel:

Club	Project Description	Grant Amount Recommended
Liverpool Eagles Junior AFL Club	Installation of ball netting behind the goals.	\$5,000.00
Prestons Hornets Cricket Club	Purchase a line marker to mark boundary lines and purchase of cricket kits, stumps, training equipment and cricket balls for junior cricket teams.	\$4,703.55
Prestons Robins Little Athletics Centre	Installation of PA system at Ash Road Sporting complex for club and school athletics.	\$5,000.00
Hinchinbrook Hornets JRLFC	Purchase of first aid equipment for junior rugby league teams.	\$3,490.80
Australian Barefoot Water Ski Club NSW Division	Purchase of junior barefoot jump equipment for the World Championships event to be hosted in 2020.	\$4,486.00
Amity Football Club	Line marking machine and soccer equipment	\$2,319.65
All Saints Liverpool JRLFC	Equipment to be purchased for use by the club including padding for goal posts, corner posts, new playing vests for kids and first aid medical bags.	\$5,000.00

The details of the nineteen applications that were not recommended for funding by the assessment panel are as follows:

Club	Project Description	Requested Grant Amount	Panel Assessment
Usman Khawaja Foundation Ltd	Chance to Shine Cricket Program – Liverpool.	\$4,970	This club is based outside the local government area and is ineligible for funding.

Club	Project Description	Requested Grant Amount	Panel Assessment
Fairfield Liverpool Cricket Association Incorporated	Sports development and equipment.	\$5,000	The supporting information provided with this application was poor making it a low priority for funding.
Maydaan Archery Club Australia	Purchase of archery equipment and coaching for local junior archers.	\$3,608	This club is based outside the local government area and is ineligible for funding.
New South Wales Karate Federation Inc	Flights, accommodation and professional fees for a world class coach to come to Liverpool to teach local coaches.	\$5,000	The supporting information provided with this application was poor making it a low priority for funding.
Yoseikan-Ryu Karate	Professional fees for world class coach.	\$5,000	The application did not provide adequate pricing information and was given a low funding priority.
Liverpool Zone PSSA	40 pennants to showcase school success.	\$1648.05	The supporting information provided with this application was poor making it a low priority for funding.
Liverpool City Robins Sports Club	Upgrade Ride On Mower Equipment.	\$2,700	This club received funding from the 2017/2018 grants program and are therefore not eligible.
Liverpool City Robins Sports Club	Concrete eating area and bolt on permanent tabled seating.	\$5,000	This club received funding from the 2017/2018 grants program and are therefore ineligible for funding 2018/19.
Liverpool City Robins Sports Club	PA System for Ash Road.	\$5,000	This club received funding from the 2017/2018 grants program and are therefore ineligible for funding in 2018/19.
Liverpool Zone PSSA	Sporting uniforms for students representing Liverpool Zone PSSA.	\$1,905	The supporting information provided with this application was poor making it a low priority for funding.

Club	Project Description	Requested Grant Amount	Panel Assessment
Liverpool Olympic Sports and Social Club Limited	Grass Sprinklers And Building Of New Canteen Facilities.	\$5,000	This club received funding from the 2017/2018 grants program and are therefore ineligible for funding in 2018/19.
South West Wanderers Football Club	Coaches to have first aid training certification and line marking machine.	\$4,500	The supporting information provided with this application was poor making it a low priority for funding.
Kemps Creek United Soccer Club	Spectator seating for playing fields.	\$5,000	This club received funding from the 2017/2018 grants program and are therefore ineligible for funding in 2018/19.
Sydney Junior Winter Cricket Association	SJWCA High Performance Coaching Program and Equipment.	\$4,000	The supporting information provided with this application was poor making it a low priority for funding.
Liverpool Spears Sports Club	Equipment to be purchased.	\$4,000	The supporting information provided with this application was poor making it a low priority for funding.
Tennis First	Windbreakers to be attached to tennis court fence.	\$4,788	This application did not provide adequate pricing information to be considered.
Moorebank Baseball Softball Club	Preparation of the field and equipment.	\$5,000	This application did not provide adequate pricing information to be considered.
Raiders Futsal Club	Player registrations, equipment and indoor centre costs and coach education.	\$3,000	This application did not provide adequate pricing information to be considered.
Kemps Creek United Soccer Club	Sports Trainer - Level 1 - Includes First Aid and CPR.	\$285	This club received funding from the 2017/2018 grants program and are therefore ineligible for funding in 2018/19.

CONSIDERATIONS

Economic	Funding of \$30,000 has been allocated within the 2018/2019 operation plan to fund the Liverpool Sporting Grants Program.
Environment	There are no environmental and sustainability considerations.
Social	Support community organisations, groups and volunteers to deliver coordinated services to the community.
Civic Leadership	There are no civic leadership and governance considerations.
Legislative	There are no legislative considerations relating to this report.

ATTACHMENTS

Nil

CORP 01

Investment Report April 2019

Strategic Direction	Leading through Collaboration Seek efficient and innovative methods to manage our resources
File Ref	097797.2019
Report By	John Singh - Revenue Accountant
Approved By	Vishwa Nadan - Chief Financial Officer

EXECUTIVE SUMMARY

This report details Council's investment portfolio.

As at 30 April 2019, Council held investments with a market value of \$273 million.

The portfolio yield to the end of April 2019 is 110 basis points above the AusBond Bank Bill index.

	AusBond Bank Bill Index (BBI)
Benchmark	2.02%
Portfolio yield	3.12%
Performance above benchmarks	1.10%

Return on investment for April 2019 was \$1.8 million higher than budget, however, the favorable variance is expected to be around \$2m at 30 June 2019.

Council's investments and reporting obligations fully comply with the requirements of section 625 of the *Local Government Act 1993* and clause 212 of the *Local Government (General) Regulation 2005*.

Council's portfolio also fully complies with limits set out in its Investment Policy. NSW TCorp however has recommended that Council progressively reduce its exposure to lower-rated financial institutions to below 25% of its investment portfolio by 2021.

RECOMMENDATION

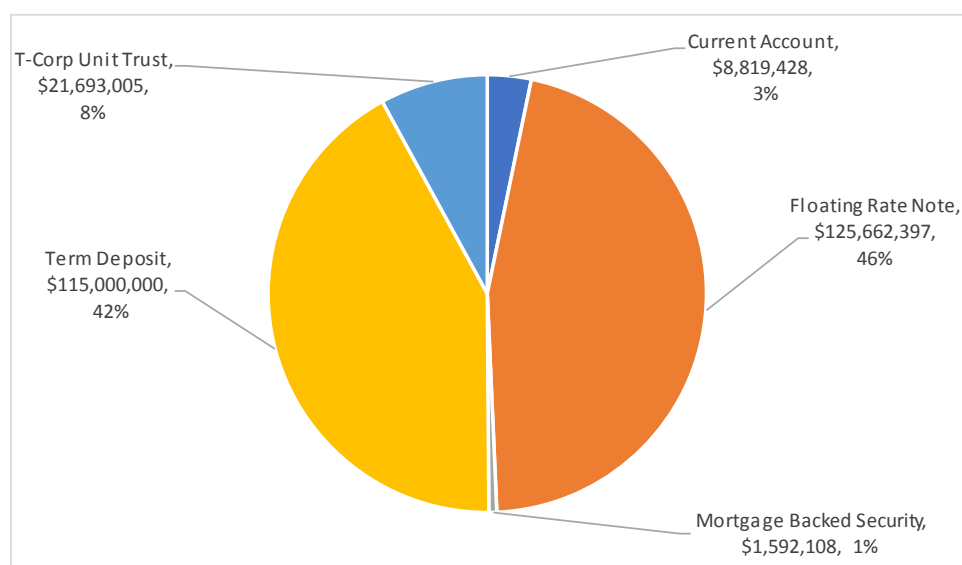
That Council receives and notes this report.

REPORT

Clause 212 of the *Local Government (General) Regulation 2005* requires that the Responsible Accounting Officer must provide Council with a written report setting out details of all money that Council has invested under section 625 of the *Local Government Act 1993*.

Council's Portfolio

At 30 April 2019, Council held investments with a market value of \$273 million. Council's investment register detailing all its investments is provided as an attachment to this report. In summary, Council's portfolio consisted of investments in:



The ratio of market value compared to face value of various debt securities is shown in the table below.

Asset Class	Apr-19	Jun-18
Senior Debts (FRN's ,TCD's & FRB)*	100.77%	100.22%
MBS (Reverse Mortgage Backed Securities)	59.59%	59.26%
T-Corp Unit Trusts	103.30%	101.26%

***Definition of terms**

- *Transferrable Certificate of Deposit (TCD)* - security issued with the same characteristics as a *Term Deposit* however it can be sold back (transferred) in to the market prior to maturity. A floating TCD pays a coupon linked to a variable benchmark (90 days BBSW).
- *Fixed Rate Bond (FRB)* – returns *Fixed Coupon (interest) Rate* and is tradeable before maturity.

Council is fully compliant with the requirements of the Ministerial Investment Order including the grandfathering provisions. The grandfathering provisions state that Council may continue to hold to maturity, redeem or sell investments that comply with previous Ministerial Investment Orders. Any new investments must comply with the most recent Order. Council continues to closely monitor the investments in its portfolio to ensure continued compliance and minimal exposure to risk.

NSW TCorp has recommended that Council progressively reduce its exposure to lower rated financial institutions to below 25% by 2021. Council staff are working with investment advisors to meet this requirement.

Portfolio Maturity Profile

The table below shows the percentage of funds invested at different durations to maturity.

Term to Maturity	Total	% Holdings	Term to Maturity Policy Limit Minimum	Term to Maturity Policy Limit Maximum	Complies to Investment Policy' "Yes/No"
Current Account	8,819,428	3.23%			
Term Deposits < 1 Yr	80,000,000	29.33%			
T-Corp Unit Trust	21,693,005	7.95%			
Tradeable securities	125,662,397	46.07%			
Portfolio % < 1 Yr - (Short term liquidity)	\$236,174,830	86.58%	40%	100%	Yes
Term Deposit > 1 Yr < 3Yrs	25,000,000	9.17%	0%	60%	Yes
Term Deposit > 3 Yrs	10,000,000	3.67%	0%	25%	Yes
Grand Fathered Securities	1,592,108	0.58%	N/A	N/A	Yes
Portfolio % Medium term liquidity)	\$36,592,108	13.42%			Yes
Total Portfolio	\$272,766,938	100.00%			

Market Value by Issuer and Institution Policy limit as per Investment Policy

Issuer	Security Rating	Market Value	% Total Value	Maximum Institutional Policy Limit % holdings	Complies to Investment Policy' "Yes/No"
AMP Bank Ltd	A	20,661,569	7.57%	25%	Yes
ANZ Banking Group Ltd	AA-	13,610,755	4.99%	25%	Yes
Auswide Bank Ltd	BBB	4,015,080	1.47%	15%	Yes
Bank Australia Ltd	BBB	3,508,100	1.29%	15%	Yes
Bank of China/Sydney	A	2,009,680	0.74%	25%	Yes
Bank of Nova Scotia	A+	5,527,360	2.03%	25%	Yes
Bank of Queensland Ltd	BBB+	18,525,340	6.79%	15%	Yes
Bendigo & Adelaide Bank Ltd	BBB+	501,945	0.18%	15%	Yes
Commonwealth Bank of Australia Ltd	AA-	40,468,004	14.84%	35%	Yes
Credit Union Australia Ltd	BBB	2,015,160	0.74%	15%	Yes
Emerald Reverse Mortgage Trust (Class A)	AA	867,108	0.32%	35%	Yes
Emerald Reverse Mortgage Trust (Class C)	Fitch A	725,000	0.27%	2%	Yes
G&C Mutual Bank Limited	BBB	1,000,000	0.37%	15%	Yes
Heritage Bank Ltd	BBB+	3,515,400	1.29%	15%	Yes
HSBC Sydney Branch	A+	3,000,810	1.10%	25%	Yes
Members Banking Group Ltd t/a RACQ Bank	BBB+	1,002,700	0.37%	15%	Yes
Members Equity Bank Ltd	BBB	6,607,104	2.42%	15%	Yes
National Australia Bank Ltd	AA-	53,135,080	19.48%	35%	Yes
Newcastle Permanent Building Society Ltd	BBB	9,572,515	3.51%	15%	Yes
NSW Treasury Corporation	AA	21,693,005	7.95%	35%	Yes
P&N Bank Ltd	BBB	5,000,000	1.83%	15%	Yes
Police Credit Union	Not Rated	2,000,000	0.73%	2%	Yes
Qbank	BBB	2,512,740	0.92%	15%	Yes
Rabobank Australia Ltd	A+	7,000,000	2.57%	25%	Yes
Rabobank Nederland Australia Branch	A+	2,024,220	0.74%	25%	Yes
Suncorp Bank	A+	3,038,530	1.11%	25%	Yes
Teachers Mutual Bank Ltd	BBB	2,109,513	0.77%	15%	Yes
Westpac Banking Corporation Ltd	AA-	37,120,220	13.61%	35%	Yes
Portfolio Total		\$272,766,938	100.00%		

Overall Portfolio Credit Framework compliance to Investment Policy

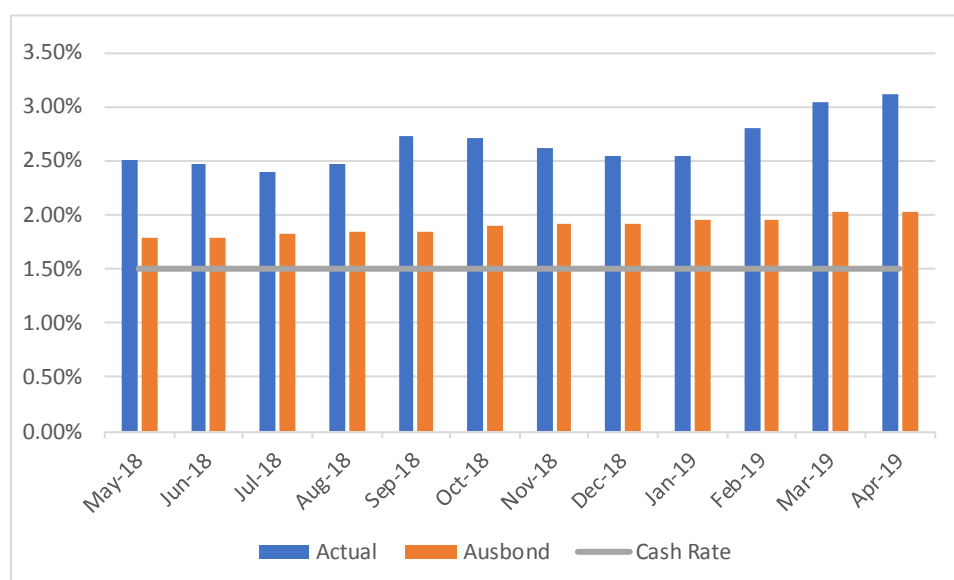
Credit Rating	Market Value	% Portfolio	Maximum Policy Limit	Complies to Investment Policy' "Yes/No"
AA Category -T Corp	21,693,005	7.95%	100%	Yes
AA Category	145,201,167	53.23%	100%	Yes
A Category or Below	43,987,169	16.13%	60%	Yes
BBB Category	59,885,597	21.95%	40% - 45%	Yes
Unrated	2,000,000	0.73%	5% - 10%	Yes
Total Portfolio	\$272,766,938	100.00%		

Portfolio performance against relevant market benchmark.

Council's Investment Policy prescribes the AusBond Bank Bill Index (ABBI) as a benchmark to measure return on cash and fixed interest securities. The ABBI represents the average daily yield of a parcel of bank bills. Historically there has been a positive correlation between changes in the cash rate and the resulting impact on the ABBI benchmark.

The portfolio yield to 30 April 2019 exceeded the AusBond Bank Bill index by 110 basis points (3.12% against 2.02 %).

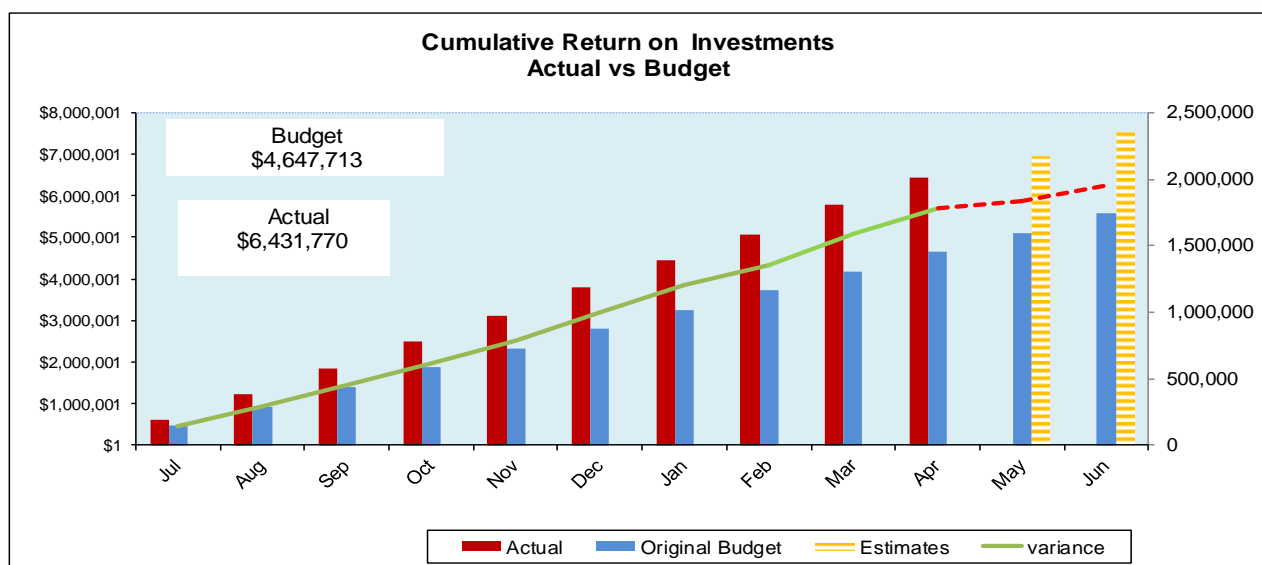
Council continues to achieve a solid outcome despite ongoing margin contraction and significantly lower market term deposit yields. Comparative yields for the previous months are charted below:



Performance of Portfolio Returns against Budget

Council's investment income for April 2019 exceeded budget by \$1.8 million mainly due to higher actual monthly average portfolio holdings compared to budgeted monthly average

portfolio holdings for the period. The trend is expected to continue and investment income is expected to be \$2m higher than budget at year end.



Investment Portfolio at a Glance

Portfolio Performance	✓	The portfolio yield to 30 April 2019 exceeded the AusBond Bank Bill index by 110 basis points (3.12% against 2.02%).
Annual Income vs. Budget	✓	Council's investment interest income exceeded budget by \$1.8 million as at 30 April 2019 mainly due to higher actual monthly average portfolio holdings compared to budgeted monthly average portfolio holdings.

Investment Policy Compliance

Legislative Requirements	✓	Fully Compliant
Portfolio Credit Rating Limit	✓	Fully Compliant
Institutional Exposure Limits	✓	Fully Compliant
Overall Portfolio Credit Limits	✓	Fully Compliant
Term to Maturity Limits	✓	Fully Compliant

Economic Outlook – Reserve Bank of Australia

The Reserve Bank has left the official cash rate on hold at 1.5 per cent in its 7 May 2019 meeting. The current 1.5 per cent cash rate is at a historically low level and impacts returns on investment.

Certificate of Responsible Accounting Officer

The Chief Financial Officer, as Responsible Accounting Officer, certifies that the investments listed in the attached report have been made in accordance with section 625 of the *Local Government Act 1993*, clause 212 of the *Local Government (General) Regulation 2005* and Council's Investment Policy at the time of their placement. The previous investments are covered by the grandfathering clauses of the current investment guidelines issued by the Minister for Local Government.

Independent verification by Head of Audit, Risk and Improvement (HARI)

Council has requested an on-going independent review of its investment portfolio by the Audit Risk and Improvement Committee (ARIC) or its representative under delegated authority. The ARIC has agreed for its Chairperson to provide a certificate on a quarterly basis – the confirmation on investment to February 2019 is provided as an attachment to this report.

CONSIDERATIONS

Economic	Council's investment interest income exceeded budget by \$1.8 million as at 30 April 2019 mainly due to higher actual monthly average portfolio holdings compared to budgeted monthly average portfolio holdings.
Environment	There are no environmental and sustainability considerations.
Social	There are no social and cultural considerations.
Civic Leadership	There are no civic leadership and governance considerations.
Legislative	Council is fully compliant with the requirements of the <i>Local Government Act 1993</i> – Investment Order (authorized investments) and with reporting requirements under clause 212 of the <i>Local Government (General) Regulation 2005</i> .

ATTACHMENTS

1. Investment Portfolio - April 2019
2. ARIC Certification of Investment Portfolio



Portfolio Valuation As At 30 April 2019

Fixed Interest Security	Security Rating	Face Value Current	Market Value	% Total Value	Running Yield
AMP Notice Account	S&P ST A2	271,136.59	271,136.59	0.10%	2.30%
AMP Business Saver	S&P ST A2	318,832.63	318,832.63	0.12%	1.80%
CBA Business Saver	S&P ST A1+	6,363,173.61	6,363,173.61	2.33%	1.50%
CBA General Account	S&P ST A1+	1,866,285.46	1,866,285.46	0.68%	1.40%
		8,819,428.29	8,819,428.29	3.23%	
Fixed Rate Bond					
AMP 2.99 07 Dec 2020 Fixed	S&P A-	5,000,000.00	5,074,700.00	1.86%	2.99%
		5,000,000.00	5,074,700.00	1.86%	
Floating Rate Deposit					
Westpac 1.05 18 Aug 2022 1826DAY FRD	S&P AA-	6,000,000.00	6,000,000.00	2.20%	3.00%
		6,000,000.00	6,000,000.00	2.20%	
Floating Rate Note					
AMP 1.08 10 Sep 2021 FRN	S&P A-	5,000,000.00	4,996,900.00	1.83%	2.94%
ANZ 0.75 16 Jul 2021 FRN	S&P AA-	3,500,000.00	3,519,005.00	1.29%	2.44%
ANZ 0.9 09 May 2023 FRN	S&P AA-	3,000,000.00	3,019,860.00	1.11%	2.89%
ANZ 1.03 06 Dec 2023 FRN	S&P AA-	7,000,000.00	7,071,890.00	2.59%	2.91%
Auswide 1.15 13 Jul 2020 FRN	Moodys Baa2	2,000,000.00	2,008,360.00	0.74%	2.84%
Auswide 1.1 06 Nov 2020 FRN	Moodys Baa2	2,000,000.00	2,006,720.00	0.74%	3.12%
BAL 1.3 30 Aug 2021 FRN	S&P BBB	1,500,000.00	1,508,100.00	0.55%	3.17%
BOC 1.03 17 Apr 2021 FRN	S&P A	2,000,000.00	2,009,680.00	0.74%	2.71%
BNS 0.92 08 Sep 2022 FRN	S&P A+	3,000,000.00	3,016,410.00	1.11%	2.78%
BONA 0.98 07 Sep 2023 FRN	S&P A+	2,500,000.00	2,510,950.00	0.92%	2.84%
BOQ 1.17 26 Oct 2020 FRN	Fitch A-	1,500,000.00	1,510,710.00	0.55%	2.73%
BOQ 1.48 18 May 2021 FRN	Fitch A-	1,000,000.00	1,014,630.00	0.37%	3.43%
BENAU 1.05 25 Jan 2023 FRN	Moodys A3	500,000.00	501,945.00	0.18%	2.61%
CBA 1.15 18 Jan 2021 FRN	S&P AA-	3,000,000.00	3,037,170.00	1.11%	2.84%
CBA 0.8 25 Apr 2023 FRN	S&P AA-	3,000,000.00	3,010,200.00	1.10%	2.36%
CBA 0.93 16 Aug 2023 FRN	S&P AA-	7,500,000.00	7,550,100.00	2.77%	2.88%
CBA 1.13 11 Jan 2024 FRN	S&P AA-	9,500,000.00	9,641,075.00	3.53%	2.82%
CUA 1.25 06 Sep 2021 FRN	S&P BBB	2,000,000.00	2,015,160.00	0.74%	3.13%
HBS 1.23 29 Mar 2021 FRN	Moodys Baa1	3,500,000.00	3,515,400.00	1.29%	3.00%
HSBCSyd 0.8 07 Dec 2022 FRN	S&P AA-	3,000,000.00	3,000,810.00	1.10%	2.66%
RACB 1.1 11 May 2020 FRN	Moodys Baa1	1,000,000.00	1,002,700.00	0.37%	3.09%
ME Bank 1.27 16 Apr 2021 FRN	S&P BBB	1,600,000.00	1,607,104.00	0.59%	2.96%
NAB 0.9 16 May 2023 FRN	S&P AA-	2,000,000.00	2,012,640.00	0.74%	2.85%
NAB 0.93 26 Sep 2023 FRN	S&P AA-	12,000,000.00	12,069,240.00	4.42%	2.74%
NAB 1.04 26 Feb 2024 FRN	S&P AA-	5,000,000.00	5,053,200.00	1.85%	2.92%
NPBS 1.35 07 Apr 2020 FRN	S&P BBB	4,000,000.00	4,026,360.00	1.48%	3.07%
NPBS 1.65 24 Jan 2022 FRN	S&P BBB	2,000,000.00	2,034,800.00	0.75%	3.33%
NPBS 1.4 06 Feb 2023 FRN	S&P BBB	1,500,000.00	1,511,355.00	0.55%	3.42%
Qld Police 1.5 14 Dec 2021 FRN	S&P BBB-	1,000,000.00	1,006,380.00	0.37%	3.35%
Qld Police 1.4 25 Mar 2022 FRN	S&P BBB-	1,500,000.00	1,506,360.00	0.55%	3.21%
RABOBK 1.08 03 Mar 2022 FRN	S&P A+	2,000,000.00	2,024,220.00	0.74%	2.96%
SunBank 1.38 12 Apr 2021 FRN	S&P A+	2,000,000.00	2,031,400.00	0.74%	3.07%
SunBank 0.97 16 Aug 2022 FRN	S&P A+	1,000,000.00	1,007,130.00	0.37%	2.92%
TMB 1.37 02 Jul 2021 FRN	S&P BBB	2,100,000.00	2,109,513.00	0.77%	3.14%
Westpac 0.83 06 Mar 2023 FRN	S&P AA-	5,000,000.00	5,023,500.00	1.84%	2.71%
Westpac 0.95 16 Nov 2023 FRN	S&P AA-	6,000,000.00	6,039,600.00	2.21%	2.90%
Westpac 1.14 24 Apr 2024 FRN	S&P AA-	4,000,000.00	4,057,120.00	1.49%	2.82%

		Face Value		%	
Fixed Interest Security	Security Rating	Current	Market Value	Total Value	Running Yield
		119,700,000.00	120,587,697.00	44.21%	
Mortgage Backed Security					
ERM 0.45 21 Aug 2051 2006-1 A MBS	S&P AAA	1,171,767.51	867,107.96	0.32%	2.36%
ERM 1.2 21 Aug 2056 2006-1 C MBS	S&P A	1,000,000.00	455,000.00	0.17%	3.11%
ERM 0.95 21 Jul 2057 2007-1 C MBS	Fitch A	500,000.00	270,000.00	0.10%	2.64%
		2,671,767.51	1,592,107.96	0.58%	
Term Deposit					
AMP 2.75 01 Oct 2019 180DAY TD	S&P ST A2	2,000,000.00	2,000,000.00	0.73%	2.75%
AMP 2.7 14 Oct 2019 181DAY TD	S&P ST A2	5,000,000.00	5,000,000.00	1.83%	2.70%
AMP 2.75 29 Oct 2019 210DAY TD	S&P ST A2	3,000,000.00	3,000,000.00	1.10%	2.75%
BAL 2.95 10 Jul 2019 370DAY TD	S&P ST A2	2,000,000.00	2,000,000.00	0.73%	2.95%
BOQ 4.25 22 Aug 2019 1826DAY TD	Moodys ST P-2	2,000,000.00	2,000,000.00	0.73%	4.25%
BOQ 4.25 03 Sep 2019 1826DAY TD	Moodys ST P-2	2,000,000.00	2,000,000.00	0.73%	4.25%
BOQ 4.35 05 Sep 2019 1826DAY TD	Moodys ST P-2	2,000,000.00	2,000,000.00	0.73%	4.35%
BOQ 4.25 Nov 2019 1826DAY TD	Moodys ST P-2	3,000,000.00	3,000,000.00	1.10%	4.00%
BOQ 3.05 19 Aug 2020 1461DAY TD	Moodys A3	1,000,000.00	1,000,000.00	0.37%	3.05%
BOQ 3.07 Sep 2020 1462DAY TD	Moodys A3	1,000,000.00	1,000,000.00	0.37%	3.00%
BOQ 3.07 Sep 2020 1463DAY TD	Moodys A3	1,000,000.00	1,000,000.00	0.37%	3.00%
BOQ 3.6 08 Feb 2021 1462DAY TD	Moodys A3	2,000,000.00	2,000,000.00	0.73%	3.60%
BOQ 3.75 07 Feb 2022 1826DAY TD	Moodys A3	2,000,000.00	2,000,000.00	0.73%	3.75%
CBA 2.44 07 May 2019 68DAY TD	S&P ST A1+	7,000,000.00	7,000,000.00	2.57%	2.44%
CBA 2.72 27 Aug 2019 732DAY TD	S&P ST A1+	2,000,000.00	2,000,000.00	0.73%	2.72%
G&C MB 3.6 30 Mar 2020 1827DAY TD	S&P ST A3	1,000,000.00	1,000,000.00	0.37%	3.60%
ME Bank 2.7 17 Jun 2019 109DAY TD	S&P ST A2	5,000,000.00	5,000,000.00	1.83%	2.70%
NAB 2.71 02 May 2019 160DAY TD	S&P ST A1+	5,000,000.00	5,000,000.00	1.83%	2.71%
NAB 2.72 16 May 2019 182DAY TD	S&P ST A1+	2,000,000.00	2,000,000.00	0.73%	2.72%
NAB 2.68 21 May 2019 96DAY TD	S&P ST A1+	4,000,000.00	4,000,000.00	1.47%	2.68%
NAB 2.72 05 Jun 2019 282DAY TD	S&P ST A1+	5,000,000.00	5,000,000.00	1.83%	2.72%
NAB 2.73 13 Jun 2019 219DAY TD	S&P ST A1+	2,000,000.00	2,000,000.00	0.73%	2.73%
NAB 2.77 27 Jun 2019 210DAY TD	S&P ST A1+	5,000,000.00	5,000,000.00	1.83%	2.77%
NAB 2.8 11 Jul 2019 365DAY TD	S&P ST A1+	3,000,000.00	3,000,000.00	1.10%	2.80%
NAB 2.61 03 Sep 2019 187DAY TD	S&P ST A1+	5,000,000.00	5,000,000.00	1.83%	2.61%
NAB 2.5 01 Oct 2019 180DAY TD	S&P ST A1+	3,000,000.00	3,000,000.00	1.10%	2.50%
NPBS 2.9 30 Aug 2019 1094DAY TD	S&P ST A2	2,000,000.00	2,000,000.00	0.73%	2.90%
P&NB 3.7 12 Feb 2020 1827DAY TD	S&P ST A2	3,000,000.00	3,000,000.00	1.10%	3.70%
P&NB 3.14 Aug 2020 1460DAY TD	S&P BBB	2,000,000.00	2,000,000.00	0.73%	3.00%
PCUSA 3.2 16 Aug 2021 1463DAY TD	Unrated UR	2,000,000.00	2,000,000.00	0.73%	3.20%
RABO 4.3 21 Aug 2019 1826DAY TD	Moodys ST P-1	2,000,000.00	2,000,000.00	0.73%	4.30%
RABO 4.3 27 Aug 2019 1827DAY TD	Moodys ST P-1	3,000,000.00	3,000,000.00	1.10%	4.30%
RABO 3.38 29 Aug 2022 1826DAY TD	Moodys Aa3	2,000,000.00	2,000,000.00	0.73%	3.38%
Westpac 3.05 28 Sep 2020 1095DAY TD	S&P AA-	4,000,000.00	4,000,000.00	1.47%	3.05%
Westpac 3.05 28 Sep 2020 1096DAY TD	S&P AA-	4,000,000.00	4,000,000.00	1.47%	3.05%
Westpac 2.88 14 Dec 2020 1096DAY TD	S&P AA-	3,000,000.00	3,000,000.00	1.10%	2.88%
Westpac 3.21 Dec 2020 1097DAY TD	S&P AA-	3,000,000.00	3,000,000.00	1.10%	3.00%
Westpac 3.32 31 Aug 2022 1826DAY TD	S&P AA-	2,000,000.00	2,000,000.00	0.73%	3.32%
		109,000,000.00	109,000,000.00	39.96%	
		251,191,195.80	251,073,933.25	92.05%	
		Face Value			
Security Type		Current	Market Value		
Unit Trust					
NSWTC IM Cash Fund UT		20,000,000.00	20,619,614.84	7.56%	
NSWTC IM Short Term Income Fund UT		1,000,000.00	1,073,389.62	0.39%	
Security Type Total		21,000,000.00	21,693,004.46	7.95%	
F1 Total		251,191,195.80	251073933.3	92.05%	
Portfolio Total		272,191,195.80	272,766,937.71	100.00%	



CERTIFICATE OF INVESTMENT CONFIRMATION

Investment Month	December 2018- February 2019
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This is to certify that the face value of all investments purchased between the period 1 December to 28 February 2019 which is included in the "Portfolio Valuation report 28 February 2019" which was tabled to the Liverpool City Council, Ordinary Council meeting on the 12 December 2018 have been validated against external third party documents by the Head of Audit, Risk and Improvement to confirm their existence.

All Floating Rate Note sales from the period 1 December to 28 February have been agreed to bank certificates and corresponding deposits in Liverpool City Council's General Fund bank account statement.

The Head of Audit, Risk and Improvement has therefore recommended that I, Chair of the Audit, Risk and Improvement Committee, issue the Certificate of Investment Confirmation for the month end February 2019.

Chair Audit, Risk and Improvement Committee

A handwritten signature in blue ink, appearing to read "Andrew McLeod".

Andrew McLeod
Date: 03/05/2019

CORP 02

Lurnea Affordable Housing

Strategic Direction	Leading through Collaboration Seek efficient and innovative methods to manage our resources
File Ref	107897.2019
Report By	Rithy Poch - Senior Project Manager
Approved By	Chris White - Director City Corporate

EXECUTIVE SUMMARY

Following Council approval of plans for the redevelopment of Phillips Park, and the delivery of this project in 2019/20 financial year, Council is considering the future use of 75-77 Hill Road, Lurnea.

Of the options available for Council's consideration, it is preferable to retain land ownership together with the opportunity to implement a housing initiative as a demonstration of leadership in repurposing Council assets.

The delivery of affordable/community housing falls outside the core services Council typically provides. However, in support of Council's Social Justice Policy, this surplus land can be used to provide a service to increase affordable and community housing stock.

On this basis, it is recommended that Council repurpose 75-77 Hill Road, Lurnea for use as affordable/community housing and to proceed to invite Expressions of Interest for a suitable Community Housing Provider to deliver this objective.

RECOMMENDATION

That Council:

1. Endorses the repurposing of the property at 75-77 Hill Road, Lurnea for affordable/community housing;
2. Approves the key principles for the above site (Confidential Attachment A);
3. Delegates authority to the Chief Executive Officer to invite Expressions of Interest and enter into subsequent negotiations to contract with a suitably qualified and competent Community Housing Provider to deliver the development in accordance with the principles in Confidential Attachment A;

4. Directs the CEO to include sufficient funds to implement the works in the 2019/20 budget; and
5. Note that a further report will be provided, to seek Council approval to affect any necessary legal agreements to deliver the affordable/community housing.

REPORT

Background

On 30 May 2018, Council adopted the draft landscape masterplan report for Phillips Park, Lurnea. The revitalisation of Phillips Park has been planned to address two key objectives:

- Decommission ageing, outdated and retired community buildings around Lurnea and relocate the services to Phillips Park, creating a Community Hub (an endorsed framework under the Community Facilities Strategy); and
- To redevelop the remaining open space at Phillips Park into passive and active recreational opportunities which can be utilised by a wide range of residents.

The outcome of the community needs analysis, community survey and public exhibition of the draft masterplan in March 2018 resulted in a new multi-functional Lurnea Community Hub which will allow the consolidation of the existing community facilities in Lurnea and the local area.

The outcome of the Phillips Park redevelopment allows for the future of the Council-owned site at 75-77 Hill Road, Lurnea to be reassessed.

Site

The site comprises of four separate parcels being Lot 1 DP 513777, CNR Lot 2 DP 513777, Lot 3 DP 513777, and CNR Lot 4 DP 513777.

The land area is approximately 2,770 square metres and includes buildings arranged for two separate leases. The CT Lewis buildings, within Lot 3, were formerly licenced to Kindergarten Union prior to 2015. The buildings are currently earmarked for demolition as they are no longer fit for use. The Aged Care Centre buildings, within Lots 1 and 2, which are only fit for the short term are currently licensed to a disability services provider until 30 June 2019.



The land is zoned R3 medium density residential and is within 400m walking distance from bus stops. It is well-located, being adjacent to shops, schools and transport as well as the adjacent Phillips Park, which will undergo a \$16 million redevelopment with the provision of a new community hub, embellished public open spaces and playground.

The site has the potential for good capital growth, due to its proximity to the local centre, bus network, schools, amenities and open spaces, affording Council the potential flexibility to extend its community services, if required in the future.



Social needs and demand

Council's Children's Services Future Demands Study 2019, indicates a current substantial oversupply of on average 80 approved long day care and preschool places in Lurnea and surrounding suburbs. While the population across the Local Government Area (LGA) is expected to densify by 15% for the medium term, it is considered that the increased demand for long day care and preschool places within the catchment area can be adequately supported by Prestons and Hinchinbrook Early Education and Care Centres.

The Community Needs Analysis prepared by Cred Consulting (2016), in consultation with key internal stakeholders and the community, also identified Lurnea as having a socio-economic disadvantage indicator including a significantly lower household income and a lower Socio-Economic Indexes for Areas (SEIFA) score.

Further studies have indicated an alarming trend in the rise of Older Homeless Women Lost in Housing (OWLS) where there are an estimated 266 OWLS who are homeless, at risk of homelessness or escaping domestic violence in the Liverpool LGA. Disadvantaged Single Persons (DSP) are also of concern as it is estimated a further 1,184 persons are homeless or at risk of homelessness in the Liverpool LGA.

Statistics also indicate that the South West Sydney area containing Fairfield, Liverpool and Bringelly is among the top ten regions in Australia that need both social and affordable housing with the unmet demand gap to increase dramatically to 65,000 dwellings by 2036.

Options

Given the subject land is designated 'Operational' and Council's core services to the community are not required or cannot be determined in the medium to long-term, Council has considered the following options:

Option 1: The Do-Nothing Approach

It is suggested that the do-nothing approach would not be in Council's interest, because the ageing assets of the CT Lewis buildings pose a risk if not demolished. Furthermore, both ageing assets are in a condition that is no longer feasible to maintain/upgrade, and their uses are no longer aligned to Council's Community Facilities Strategy.

Option 2: Disposal of Asset

It is considered that a disposal of the asset is unlikely to yield a good return, given the current declining property market. Current value estimates for the asset are around \$1.4M (in land value only). The value of the property is in its land tenure, and in the future there may be a community need for the site, which may cost Council considerably more to acquire if the decision is made to sell now.

Option 3: Retain Council Ownership and Repurpose

Retaining ownership, either for future use or sale, would enable Council to land bank the parcel for future capital growth and land use. In addition, repurposing surplus land to support the development of affordable/community housing to address a significant and much-needed shortfall within the LGA could result in low cost (or even cost-free) capital improvement works and a low-cost capital gain while giving Council the opportunity to address aspects of the adopted Social and Justice Policy.

Case for Affordable/Community Housing

Studies based on international and national level data present a direct correlation between affordable housing provision, and rates of homelessness and the capacity to increase the quality of life for socio-economically disadvantaged communities. A lack of affordable housing supply creates a new cohort of homeless persons/families who have trouble entering and/or remaining in the private rental market. Increasing the supply of affordable/appropriate housing is the simplest step local governments can take to create a tangible betterment for this situation.

One of the biggest roadblocks for local governments tackling the problem is the considerable gap between the identification of housing need, and development of appropriate plans/regulations to ensure the delivery of the facilities in locations where the highest need exists. Liverpool has the potential to accommodate more affordable housing given our LGA's overall growth rate and specific opportunities presented by major infrastructure developments that occur adjacent to some of our LGA's most disadvantaged areas. The major redevelopment of Phillips Park and the surplus land resulting from the consolidation of community facilities potentially offers such an opportunity.

Drivers for better outcomes and increased efficiency in affordable/community housing include size, design and location.

Most of the existing supply of social and affordable housing is out of sync with the changing demographics. Recent data suggests that the demand for one or two-bedroom dwellings outstrips the supply, which can result in under-utilisation or inappropriate housing match with the required social needs.

Design is important as it can influence outcomes relating to social inclusion, social justice and place making. Design choice also affects people with specific needs such as accessibility to accommodation or proximity to services.

The location of any housing facility is vital for its long-term success. Outdated policies usually increase social exclusion by inadvertently displacing people on lower incomes. In New South Wales, 28% of affordable/social housing tenants are unemployed and 94% receive Centrelink benefits as their primary income; yet in many areas of affordable/social housing, jobs are limited. The delivery of more affordable housing developments around key transit precincts

and activity centres with links to schools, community hubs, transport and sporting amenities is critical.

The Lurnea site provides for a project that will cater for demand, be of good design, and be located near public transport and amenities.

Social Justice Policy

Council's Social Justice Policy, adopted in 2018, recognises that Liverpool is one of the fastest growing LGAs in Australia with high proportions of people from culturally and linguistically diverse (CALD) backgrounds. As a result, Liverpool faces challenges regarding social disadvantage in the context of rapid growth, the need for capacity building in pockets of significant socio-economic disadvantage and around ageing social and physical infrastructure in established areas and high rates of youth unemployment.

Some of the principles enshrined in the policy include equity, access and community strength. The policy aims to establish systemic and structural social arrangements to improve equal opportunity as a core social value in our city. It involves finding the optimal balance between joint responsibilities as a community and as individuals to foster social inclusion, strengthening the local community and increasing opportunities for people who may experience barriers or disadvantage.

Community Housing Providers

There are over 140 not-for-profit Community Housing Providers (CHP) across NSW and 12 are registered in our LGA. They provide housing assistance to eligible people on low incomes or who are unable to access appropriate housing in the private market. This includes social housing, affordable housing and supported housing.

CHP's work with a range of partners, including FACS, other non-government organisations, local councils, and private sector partners to develop, build and manage these housing products.

Affordable and Community Housing

Affordable housing is open to a broader range of household incomes than social housing, so households can earn higher levels of income and still be eligible. Management is akin to that of private rental property, but there are eligibility criteria and the managers are mostly not-for-profit CHPs.

Rents for affordable housing are usually calculated differently to social housing and there are different tenancy arrangements.

One way to improve the maintenance of the property and reduce social isolation is to use a co-operative tenancy model. A co-operative tenancy is a democratic organisation owned

and controlled by the tenants for a common benefit to its tenancy members. This has been shown to provide the highest level of tenant satisfaction and engagement.

Statutory Regime and Process

Pursuant to s.55(3)(e) of the Local Government Act, the leasing/licensing of operational land is not subject to tender requirements. As such, the CEO is delegated to enter into such arrangements without a formal tender process.

However, staff recommend that the process be run in a competitive manner, with a view to maximising the social and economic value of the proposed redevelopment.

It is therefore anticipated that the process be run initially as an Expression of Interest, with a view to establishing the best overall proposals available in the market. From there, staff recommend that the CEO be directed to negotiate and enter into an agreement with the provider offering the best overall package for the proposed redevelopment of the site.

Critical Dates / Timeframes

Following Council approval, the project is proposed to commence immediately and forecast to meet the following key dates:

- | | | |
|----|-------------------------|---------------------------|
| a) | Expressions of Interest | June - August 2019 |
| b) | Negotiation & Award | September - November 2019 |

Timeframes for physical works on site will be subject to the outcomes of the Expressions of Interest submission and negotiation process.

Conclusion

Retaining land ownership is considered the best option, providing the opportunity to implement a housing initiative that, although outside of Council's core services, is nevertheless an important social and community need that will support Council's adopted Social Justice Policy to address social inclusion and improving opportunities for people who may experience barriers or disadvantage.

The site at 75-77 Hill Road, Lurnea is surplus to current Council requirements, and could potentially be repurposed to increase the affordable and community housing stock in Liverpool's LGA.

Whilst there are precedents for the ACT Government, State and privately-owned land holdings, the long-term ground lease of surplus Council land for affordable housing purposes would be a significant leadership step for Liverpool Council.

CONSIDERATIONS

Economic	Facilitate economic development.
Environment	There are no environmental and sustainability considerations.
Social	<p>Regulate for a mix of housing types that responds to different population groups such as young families and older people.</p> <p>Support community organisations, groups and volunteers to deliver coordinated services to the community.</p> <p>Support access and services for people with a disability.</p>
Civic Leadership	<p>Foster neighbourhood pride and a sense of responsibility.</p> <p>Encourage the community to engage in Council initiatives and actions.</p> <p>Deliver services that are customer focused.</p> <p>Actively advocate for federal and state government support, funding and services.</p>
Legislative	There are no legislative considerations relating to this report.

ATTACHMENTS

1. ATTACHMENT A: Lurnea Affordable Housing – **Confidential (in Confidential Book)**

CORP 03

Budget Review - March 2019

Strategic Direction	Generating Opportunity Meet the challenges of Liverpool's growing population
File Ref	108786.2019
Report By	Earl Paradeza - Senior Management Accountant
Approved By	Chris White - Director City Corporate

EXECUTIVE SUMMARY

In June 2018, Council adopted its 2018/19 operating budget with projected revenue of \$289.1m and expenditure of \$187.8m. In terms of the net operating result before grants and contributions provided for capital purposes, Council budgeted for an operating deficit of \$1.506m.

For the two quarters ended 31 December 2018, Council approved adjustments through resolutions and the budget review process, resulting in a revised revenue target of \$291.2m and expenditure of \$190.6m. This translated to a net operating deficit before grants and contributions provided for capital purposes of \$0.688m.

The review of Council's budget at 31 March 2019 identified further adjustments, and if approved, will result in a \$2.878m net operating surplus before grants and contributions for capital purposes for 2018/19 (*Ref attachment 1 – Note D*). The surplus of \$2.878m is the accumulation of the Original Budget of -\$1.506m, Q1 adjustment of -\$0.062m, Q2 adjustment of \$0.901m, other budget resolutions of -\$0.021m and the proposed Q3 adjustment of \$3.566m (*Ref attachment 1 – Note C*).

The Quarter 3 budget review for 2018/19 has also resulted in a net \$52.4m (*Ref attachment 1 – Note E*) decrease in Council's capital expenditure program, primarily owing to deferrals of s.7.11 property acquisitions, and the delayed delivery of anticipated developer works-in-kind.

RECOMMENDATION

That Council approves the identified budget variations in accordance with this report.

REPORT

Legislative Requirements

Clause 203(1) of the *Local Government (General) Regulation 2005* requires the Responsible Accounting Officer to provide a quarterly budget review not later than two months after each quarter's end. This report provides an overview of the results on the financial review for the quarter ended 31 March 2019.

Commentary**Operating Budget**

In June 2018, Council adopted its 2018/19 operating budget with projected revenue of \$289.1m and expenditure of \$187.8m. In terms of the net operating result before grants and contributions provided for capital purposes, Council budgeted for an operating deficit of \$1.506m.

For the two quarters ended 31 December 2018, Council approved adjustments through resolutions and the budget review process, resulting in a revised revenue target of \$291.2m and expenditure of \$190.6m. This translated to a net operating deficit before grants and contributions provided for capital purposes of \$0.688m.

A comprehensive budget review conducted for the third quarter ended 31 March 2019 has resulted in further operating budget adjustments, as detailed in **Attachment 2**. As part of the budget review, managers have conducted a review of their programs with a view to providing a revised forecast for the financial year ended 30 June 2019. Managers take into consideration events that have occurred to date and/or information that has become available since the adoption of the original budget, the impact of which provides the basis for the budget adjustments.

The review has resulted in a \$17.517m (*Ref attachment 1 – Note A*) decrease in total revenue. Total expenditure is also projected to decrease by net \$1.928m (*Ref attachment 1 – Note B*). Significant changes include:

- - \$13.074m reversal of anticipated grants due to project delays
- - \$6.100m net decrease in S7.11 contributions
- - \$2.457m various property sales not proceeding
- - \$1.338m reversal of depreciation adjustments
- - \$1.000m reversal of anticipated revenue from LCP development application
- + \$3.025m anticipated MIC ex-gratia payment
- + \$1.253m interest revenue adjustments
- + \$0.893m S&P settlement distribution

Capital Budget

In June 2018, Council approved its \$192.5m capital works program for 2018/19. Council subsequently approved a carryover of projects valued at \$14.2m that were planned but not completed in 2017/18.

The third quarter budget review for 2018/19 has resulted in a \$52.4m decrease (*Ref attachment 1 – Note E*) to Council's capital expenditure program mainly due to delays in s7.11 acquisitions and developer works.

At 31 March 2019, Council has a capital expenditure program of \$154.5m as detailed in **Attachment 3**. Note, 31 March 2019 YTD capital expenditure was \$68.4m.

The Table 1 below provides summary of the budget results:

	2019 Original Budget \$	2019 Resolution \$	2019 Q1 Review \$	2019 Q2 Review \$	2019 Q3 Request \$		2019 Proposed Budget \$
Operating income	289,137,472	0	1,906,896	128,953	(17,516,935)	A	273,656,386
Operating expenditure	(187,770,789)	(21,110)	(3,505,210)	675,097	1,928,160	B	(188,693,851)
Net Operating Result	101,366,684	(21,110)	(1,598,314)	804,050	(15,588,775)		84,962,535
Less: Grants & Contributions for Capital Purposes	(102,873,233)	0	1,536,295	97,812	19,154,803		(82,084,323)
Net Operating Result Before Grants & Contributions for capital purposes	(1,506,549)	(21,110)	(62,019)	901,862	3,566,028	C	2,878,212 D
Add: Depreciation	38,134,366	0	1,338,167	0	(1,338,167)		38,134,366
Add: Non-cash Borrowing Costs	214,693	0	0	0	0		214,693
Add: Net Accrual of revenue & expenses	(325,000)	0	0	0	0		(325,000)
Add : Asset Write-off / Revaluation decrement	2,750,000	0	0	0	900,000		3,650,000
Add: Grants & Contributions for Capital Purpose	102,873,233	0	(1,536,295)	(97,812)	(19,154,803)		82,084,323
Net Changes in Reserves	5,348,299	10,053,783	(525,603)	1,223,718	(16,125,502)		(25,305)
Funds Available for Capital Expenditure	147,489,042	10,032,673	(785,750)	2,027,768	(32,152,444)		126,611,289
Capital Expenditure Program	(192,521,143)	(14,240,259)	700,013	(884,444)	52,408,852	E	(154,536,981)
Principal Loan Repayment	(7,803,176)	0	0	411,000	506,295		(6,885,881)
Borrowings	31,500,000	0	0	0	(12,000,000)		19,500,000
Book Value of Assets Sold	3,526,875	0	0	0	(2,693,000)		833,875
Total Capital Expenditure	(165,297,444)	(14,240,259)	700,013	(473,444)	38,222,147		(141,088,987)
Net Changes in General Fund	(17,808,403)	(4,207,586)	(85,737)	1,554,324	6,069,703		(14,477,698)

Details of the proposed budget changes are provided in the attachments.

Attachments 1 - Quarter 1 Budget Review Summary (QBRs): This report presents a summary of Council's budgeted financial position at the end of the quarter. The key indicators include:

1. The revised budgeted income and expenditure for the year against the original estimate of annual income and expenditure as shown in Council's Operational Plan;
2. Changes following the Quarter 3 budget review; and
3. The proposed budget for 2018/19 financial year.

Attachments 2 - This report provides details of operating budget adjustments.

Attachments 3 - This report provides details of capital budget adjustments.

Attachment 4 & 5 - Grants Status Report: Has two components, first listing all annual grant submissions and second, listing all grants that have been applied for during the quarter detailing the project title, amount sought, funding body and status of the application. Council officers are continually seeking alternate sources of funding as opportunities arise.

Attachment 6 - Cash and Investments Statement: Providing a reconciliation of restricted and unrestricted funds to the level of Cash and Investments held as at 31 March 2019

Attachment 7 - Key Performance Indicators

Attachment 8 - Consultancy and Legal Expenses

Attachment 9 - Contracts and Other Expenses

Attachment 10 - City Development Fund and Environment Levy

This report recommends that Council receive and note the report, and authorises the budget variations in accordance with this report.

CONSIDERATIONS

Economic	Facilitate economic development. Effectively manage the fiscal performance of Council.
Environment	There are no environmental and sustainability considerations.
Social	Support community organisations, groups and volunteers to deliver coordinated services to the community.

Civic Leadership	<p>Undertake communication practices with the community and stakeholders across a range of media.</p> <p>Encourage the community to engage in Council initiatives and actions.</p> <p>Provide information about Council's services, roles and decision making processes.</p> <p>Deliver services that are customer focused.</p> <p>Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.</p> <p>Actively advocate for federal and state government support, funding and services.</p>
Legislative	<p>Clause 203(1) of the <i>Local Government (General) Regulation 2005</i>.</p>

ATTACHMENTS

1. QBRS - Consolidated Financial Results
2. Operating Budget Adjustments
3. Capital Budget Adjustments
4. Grant Status Report - Applications
5. Grant Status Report - Received
6. Cash & Investment Report
7. Key Performance Indicators
8. Consultancy & Legal Expenses Budget Review Statement
9. Contracts & Other Expenses Statements
10. City Development Fund & Environment Levy Reserves

Liverpool City Council
Summary Financial Results - Consolidated
For the period 1 July 2018 to 31 March 2019

Attachment 1

	2018 Annual Actual	2019 Original Budget	2019 Resolutions	2019 Q1 Review	2019 Q2 Review	2019 Revised Budget	2019 Quarter 3 Request	2019 Proposed Budget
Net Operating Results Before Grants & Contributions for Capital Purposes	778,343	(1,506,549)	(21,110)	(62,019)	901,862	(687,816)	3,566,028	2,878,212
Revenue								
Rates & Annual Charges	124,705,841	128,287,724	0	2,050,500	0	130,338,224	3,025,000	133,363,224
User Charges & Fees	22,027,144	21,545,480	0	280,401	20,000	21,845,881	(2,371,000)	19,474,881
Interest & Investment Revenue	6,453,204	5,927,256	0	200,000	500,000	6,627,256	1,253,000	7,880,256
Grants & Contributions - Operating	18,012,312	17,349,802	0	265,253	51,782	17,666,837	801,000	18,467,837
Grants & Contributions - Capital (Others) *	58,309,475	49,015,848	0	(1,536,295)	(97,812)	47,381,741	(13,054,803)	34,326,938
Grants & Contributions - Capital (s94) *	57,824,772	53,857,385	0	0	0	53,857,385	(6,100,000)	47,757,385
Other Revenues	11,570,940	9,938,252	0	647,037	(345,017)	10,240,272	1,386,868	11,627,140
Net Gain from the Disposal of Assets	0	2,890,725	0	0	0	2,890,725	(2,457,000)	433,725
Share of interests in Joint Ventures	646,546	325,000	0	0	0	325,000	0	325,000
Total Revenue	299,550,232	289,137,472	0	1,906,896	128,953	291,173,321	(17,516,935)	273,656,386
Expenses								
Employee Costs	63,913,661	70,730,703	0	1,573,384	422,783	72,726,869	(915,574)	71,811,295
Borrowing Costs	1,613,291	1,660,528	0	0	(150,000)	1,510,528	0	1,510,528
Materials & Contracts - Tipping & Waste Services	24,937,346	25,105,000	0	(236,096)	0	24,868,904	222,000	25,090,904
Materials & Contracts - Other	29,717,378	32,891,269	21,110	(33,181)	(927,361)	31,951,837	(391,419)	31,560,418
Legal Costs	1,449,077	905,480	0	0	0	905,480	0	905,480
Consultants	1,741,207	2,794,592	0	752,191	27,214	3,573,997	(385,000)	3,188,997
Depreciation	37,572,533	38,134,366	0	1,338,167	0	39,472,533	(1,338,167)	38,134,366
Other Expenses	12,071,289	12,798,851	0	110,745	(47,733)	12,861,863	(20,000)	12,841,863
Net Loss from the Disposal of Assets	6,404,746	0	0	0	0	0	0	0
Revaluation decrement / impairment of IPP&E	3,217,115	2,750,000	0	0	0	2,750,000	900,000	3,650,000
Internal Charges	0	0	0	0	0	0	0	0
Total Expenses	182,637,643	187,770,789	21,110	3,505,210	(675,097)	190,622,011	(1,928,160)	188,693,851
Net Operating Result	116,912,589	101,366,684	(21,110)	(1,598,314)	804,050	100,551,310	(15,588,775)	84,962,535
Less: Grants & Contributions for Capital Purposes *	116,134,246	102,873,233	0	(1,536,295)	(97,812)	101,239,126	(19,154,803)	82,084,323
Net Operating Results Before Grants & Contributions for Capital Purposes	778,343	(1,506,549)	(21,110)	(62,019)	901,862	(687,816)	3,566,028	2,878,212

Liverpool City Council
Summary Financial Results - Consolidated
For the period 1 July 2018 to 31 March 2019

Attachment 1

	2018 Annual Actual	2019 Original Budget	2019 Resolutions	2019 Q1 Review	2019 Q2 Review	2019 Revised Budget	2019 Quarter 3 Request	2019 Proposed Budget
Add back: Depreciation	37,572,533	38,134,366	0	1,338,167	0	39,472,533	(1,338,167)	38,134,366
Add back: Non-cash Borrowing Costs	299,947	214,693	0	0	0	214,693	0	214,693
Add back: Net Accrual of revenue & expenses	(2,747,069)	(325,000)	0	0	0	(325,000)	0	(325,000)
Add back: Asset Write-off / Revaluation decrement	4,002,068	2,750,000	0	0	0	2,750,000	900,000	3,650,000
Add back: Grants & Contributions for Capital Purpose	116,134,246	102,873,233	0	(1,536,295)	(97,812)	101,239,126	(19,154,803)	82,084,323
Net changes in Reserves	(76,293,117)	5,348,299	10,053,783	(525,603)	1,223,718	16,100,197	(16,125,502)	(25,305)
Funds Available for Capital Expenditure	79,746,950	147,489,042	10,032,673	(785,750)	2,027,768	158,763,733	(32,152,444)	126,611,289
Capital Expenditure								
City Infrastructure & Environment	45,528,510	99,406,910	6,766,029	(871,115)	(1,464,282)	103,837,542	(23,511,606)	80,325,936
City Economy & Growth	6,877,561	60,214,326	347,400	(466,396)	1,687,487	61,782,817	(20,571,628)	41,211,189
City Community & Culture	1,850,875	1,156,210	103,865	581,998	274,239	2,116,312	12,000	2,128,312
City Corporate	37,968,152	28,006,697	7,022,965	30,500	342,000	35,402,162	(8,522,618)	26,879,544
City Presentation	1,791,960	3,662,000	0	25,000	0	3,687,000	185,000	3,872,000
Office of the CEO	236,370	75,000	0	0	45,000	120,000	0	120,000
Capital Works Program	94,253,428	192,521,143	14,240,259	(700,013)	884,444	206,945,833	(52,408,852)	154,536,981
Principal Loan Repayment	5,739,495	7,803,176	0	0	(411,000)	7,392,176	(506,295)	6,885,881
Borrowings	(6,000,000)	(31,500,000)	0	0	0	(31,500,000)	12,000,000	(19,500,000)
Book Value of Assets Disposed	(10,998,442)	(3,526,875)	0	0	0	(3,526,875)	2,693,000	(833,875)
Total Capital Expenditure	82,994,481	165,297,444	14,240,259	(700,013)	473,444	179,311,134	(38,222,147)	141,088,987
Net Change in General Fund	(3,247,531)	(17,808,403)	(4,207,586)	(85,737)	1,554,324	(20,547,401)	6,069,703	(14,477,698)

Liverpool City Council
Operating Budget Adjustments
For the period 1 July 2018 to 31 March 2019

Attachment 2

<i>Summary</i>	<i>Original Budget</i>	<i>Revised Budget</i>	<i>Post Budget Resolutions</i>	<i>New Grants Expense</i>	<i>New Grants Revenue</i>	<i>Transfers</i>	<i>New Requests</i>	<i>Total Request</i>	<i>Proposed Budget</i>
City Community & Culture	(22,138,878)	(22,335,218)	(196,340)	0	0	0	12,000	12,000	(22,323,218)
City Corporate	85,296,785	86,899,169	1,602,384	0	0	0	1,480,111	1,480,111	88,379,280
City Economy & Growth	80,478,328	78,962,391	(1,515,937)	0	0	(51,855)	(12,925,008)	(12,976,863)	65,985,528
City Infrastructure & Environment	(4,329,736)	(6,319,810)	(1,990,074)	0	9,500,000	0	(4,210,845)	5,289,155	(1,030,655)
City Presentation	(31,364,672)	(29,307,732)	2,056,940	0	0	0	33,967	33,967	(29,273,765)
Office of the CEO	(6,575,143)	(7,347,490)	(772,347)	0	0	51,855	21,000	72,855	(7,274,635)
Net Operating Results	101,366,684	100,551,310	(815,374)	0	9,500,000	0	(15,588,775)	(6,088,775)	94,462,535
Less: Grants & Contributions for Capital Purposes	102,873,233	101,239,126	(1,634,107)	0	9,500,000	0	(19,154,803)	(9,654,803)	91,584,323
Net Operating Results before Grants & Contribution for Capital Purposes	(1,506,550)	(687,816)	818,733	0	0	0	3,566,028	3,566,028	2,878,212

Operating Budget Adjustments For the period 1 July 2018 to 31 March 2019

Attachment 2

Directorate	Project	Project Description	Comment	Requests	FUNDING				
					Grants & Contribution	External Reserves	Internal Reserves	General Fund	Total Funding
City Corporate	201528	Athlete Zone 46 Scott St Liverpool	Rental income	103,125				103,125	103,125
City Corporate	301001	Accounting Administration	Interest revenue adjustment	(30,091)		(30,091)			(30,091)
City Corporate	301001	Accounting Administration	Sale of 24 Scott St delayed to next financial year	(1,900,000)				(1,900,000)	(1,900,000)
City Corporate	301001	Accounting Administration	Anticipated gain on asset disposal not happening this financial year	(557,000)			(557,000)	0	(557,000)
City Corporate	301001	Accounting Administration	S&P settlement distribution	892,743				892,743	892,743
City Corporate	301110	Rates	Anticipated MIC ex-gratia payment	3,025,000				3,025,000	3,025,000
City Corporate	301114	Revenue and Treasury Operations	Interest revenue adjustment	(139,157)				(139,157)	(139,157)
City Corporate	301161	TIF Fund Admin	Interest revenue adjustment	(49,509)		(49,509)			(49,509)
City Economy & Growth	101126	Cabramatta Creek West Arm (2) - Passive Area - Edmondson Par	Land acquisition unlikely to commence this financial year	(133,137)	(133,137)				(133,137)
City Economy & Growth	101263	Prestons Industrial Local Drainage-Catchment E-West of M7	Project will not be completed as works have not yet commenced.	(324,989)	(324,989)				(324,989)
City Economy & Growth	101493	RMN6-Main Neighbourhood-Edmondson park	Project will not be completed as works have not yet commenced.	(1,092,228)	(1,092,228)				(1,092,228)
City Economy & Growth	101641	R16-Middleton Grange-Local Street Type 1 - Works	Project will not be completed as works have not yet commenced.	(19,120)	(19,120)				(19,120)
City Economy & Growth	101887	Trunk Drainage Basin B27 – Austral	Land acquisition unlikely to commence this financial year.	(1,036,586)	(1,036,586)				(1,036,586)
City Economy & Growth	101889	Drainage Lands RC1-East Leppington	Land acquisition unlikely to commence this financial year.	(581,009)	(581,009)				(581,009)
City Economy & Growth	101895	Local Open space Local Park – OSa4_ East Leppington	Land acquisition unlikely to commence this financial year.	(385,833)	(385,833)				(385,833)
City Economy & Growth	101906	RLR23 - Local Road (Park Frontage) - Edmondson Park	Project will not be completed as works have not yet commenced.	(242,386)	(242,386)				(242,386)
City Economy & Growth	101907	RLR26 - Local Road (Park Frontage) - Edmondson Park	Project will not be completed as works have not yet commenced.	(242,386)	(242,386)				(242,386)
City Economy & Growth	101949	RLR25 - Local Road (Park Frontage) - Edmondson Park	Project will not be completed as works have not yet commenced.	(544,459)	(544,459)				(544,459)
City Economy & Growth	101982	Local Drainage-H1 to H0-West of Cabramatta Creek	Project will not be completed as works have not yet commenced.	(156,319)	(156,319)				(156,319)
City Economy & Growth	101987	Raingarden (11) Within open space OS5-Edmondson Park	Land acquisition unlikely to commence this financial year.	(197,437)	(197,437)				(197,437)
City Economy & Growth	101988	Raingarden (5) - Cabramatta Creek - Edmondson Park	Project will not be completed as works have not yet commenced.	(497,282)	(497,282)				(497,282)
City Economy & Growth	101992	Trunk Drainage Channel DC44-Austral	Land acquisition may occur by 30 June but road construction will not be completed this financial year.	(359,106)	(359,106)				(359,106)
City Economy & Growth	101994	Bio-Retention Basin BR2-East Leppington	Land acquisition unlikely to commence this financial year.	(899,342)	(899,342)				(899,342)
City Economy & Growth	101995	Bio-Retention Basin BR3-East Leppington	Land acquisition unlikely to commence this financial year.	(825,258)	(825,258)				(825,258)
City Economy & Growth	102409	Local Road Upgrade –LR16-Half width	Budget required to fund developer's claim for S7.11 contribution offset relating to partial road construction.	18,885	18,885				18,885
City Economy & Growth	201340	Liverpool Animal Shelter	Increased revenue from purchase of impounded animals.	30,000				30,000	30,000
City Economy & Growth	301005	Animal Control	Additional income from fines due to increased enforcement.	20,000				20,000	20,000
City Economy & Growth	301010	Building - Approval and Development Compliance	Lower than budgeted revenue from Compliance Levy due to reduction in the number of development applications.	(500,000)				(500,000)	(500,000)
City Economy & Growth	301052	Development Application Assessment	Reversal of anticipated revenue from LCP DA	(1,000,000)				(1,000,000)	(1,000,000)
City Economy & Growth	301069	Health Inspections	Higher than anticipated revenue due to increase in the number of licenses.	100,000				100,000	100,000
City Economy & Growth	301121	S94 Admin	Contributions for roads, open space, community facilities and tree planting are less than original estimates.	(6,100,000)	(6,100,000)				(6,100,000)
City Economy & Growth	301121	S94 Admin	Interest revenue adjustment	1,462,984		1,462,984			1,462,984
City Economy & Growth	301187	Land Development	Reduction in Engineering Construction Certificate revenue due to lower than anticipated number of applications.	(200,000)				(200,000)	(200,000)
City Economy & Growth	301154	Regulatory Parking	Additional revenue from fines due to increased enforcement.	350,000				350,000	350,000
City Infrastructure & Environment	102093	Phillip Park -Redevelopment of Lurnea Community Hub	Project delivered over two financial years. Project delayed due to changes in the Crowns Land Act and ongoing negotiations with local Land Council. Budget provision has been made in 2019/20 program year.	(5,536,811)	(5,536,811)				(5,536,811)
City Infrastructure & Environment	301056	Drainage and Floodplain	Interest revenue adjustment	18,219		18,219			18,219
City Infrastructure & Environment	301153	Natural Environment Implementation	Interest revenue adjustment	(25,420)		(25,420)			(25,420)
City Presentation	301075	Illegal Waste Management	Additional revenue from fines due to increased enforcement.	21,000				21,000	21,000
City Presentation	301144	Waste Planning & Policy	Interest revenue adjustment	15,974		15,974			15,974
									0
									0
Total Revenue				A (17,516,935)	(19,154,803)	1,392,157	(557,000)	802,711	(17,516,935)
City Community & Culture	301158	Information Services	Transfer to Capital 101414	(12,000)				(12,000)	(12,000)
City Corporate	201382	Workforce Management Plan	Funds not required this financial year as the climate survey will be conducted in 2019-20	(50,000)				(50,000)	(50,000)

Operating Budget Adjustments

For the period 1 July 2018 to 31 March 2019

Attachment 2

Directorate	Project	Project Description	Comment	Requests	FUNDING				
					Grants & Contribution	External Reserves	Internal Reserves	General Fund	Total Funding
City Corporate	301001	Accounting Administration	Additional road resurfacing write-off	900,000				900,000	900,000
City Corporate	301044	Corporate Training	People Achieving gifts and prizes will be given next year	(25,000)				(25,000)	(25,000)
City Corporate	301116	Risk Management	Lower than original estimate of workers compensation contribution	(900,000)				(900,000)	(900,000)
City Corporate	301228	Records and Archive Services	To fund Queuing and visitor solution capital expenditure	(30,000)				(30,000)	(30,000)
City Corporate	301240	Customer Experience	To fund Queuing and visitor solution capital expenditure	(30,000)				(30,000)	(30,000)
City Economy & Growth	200794	Facade Upgrade	Return budget to reserves as no further applications are expected from shop owners.	(20,000)		(20,000)		0	(20,000)
City Economy & Growth	201401	Urban Screen Residencies	Project to be completed in the next financial year.	(10,000)		(10,000)		0	(10,000)
City Economy & Growth	301051	Developer Contributions Planning and Policy	Review will not be completed this financial year. Budget has been requested in FY 19/20.	(400,000)		0		(400,000)	(400,000)
City Infrastructure & Environment	301118	Civil Construction	Reversal of previous quarter's depreciation adjustments	(1,338,167)				(1,338,167)	(1,338,167)
City Infrastructure & Environment	301213	Floodplain & Water Management	Consultant's budget to undertake Riparian Zone Plan of Management	5,000		0		5,000	5,000
City Presentation	200511	Parks General	Transfer operational savings to capital expenditure to fund installation of two-way radio communications	(185,000)				(185,000)	(185,000)
City Presentation	201074	Community Sharps Programme	Budget returned to reserves as project will not be completed.	(24,879)		(24,879)		0	(24,879)
City Presentation	201075	Special Waste Management (Chemical clean-up)	Budget returned to reserves as project will not be completed.	(9,114)		(9,114)		0	(9,114)
City Presentation	301083	Litter and Waste Removal	Additional budget required to fund waste disposal.	222,000				222,000	222,000
Office of the CEO	301077	Internal Audit Admin	In line with Council's Strategic Audit Plan all audits and reviews for the remainder of the financial year are proposed to be completed in house. Therefore no further consulting fees will be required.	(21,000)				(21,000)	(21,000)
Total Expenses				B (1,928,160)	0	(63,993)	0	(1,864,167)	(1,928,160)
Net Operating Results				(15,588,775)	(19,154,803)	1,456,150	(557,000)	2,666,878	(15,588,775)
Less: Grants & Contributions for Capital Purposes				(19,154,803)	(19,154,803)	0	0	0	(19,154,803)
Net Operating Results Before Grants & Contributions for Capital Purposes				C 3,566,028	0	1,456,150	(557,000)	2,666,878	3,566,028

Liverpool City Council
Capital Budget Adjustments
For the period 1 July 2018 to 31 December 2018

Attachment 3

<i>Summary</i>	<i>Original Budget</i>	<i>Revised Budget</i>	<i>Post Budget Resolutions</i>	<i>Deferred to 2019/20</i>	<i>Project Brought Forward</i>	<i>Budget Variations</i>	<i>Works In Kind</i>	<i>Transfers</i>	<i>New Requests</i>	<i>Total Request</i>	<i>Proposed Budget</i>
City Community & Culture	1,156,210	2,116,312	960,102	0	0	0	0	0	12,000	12,000	2,128,312
City Corporate	28,006,697	35,402,162	7,395,465	(8,786,697)	0	0	0	0	264,079	(8,522,618)	26,879,544
City Economy & Growth	60,214,326	61,782,817	1,568,491	0	0	(13,053,636)	(7,517,992)	0	0	(20,571,628)	41,211,189
City Infrastructure & Environment	99,406,910	103,837,542	4,430,632	(14,396,606)	200,000	(9,335,000)	0	0	20,000	(23,511,606)	80,325,936
City Presentation	3,662,000	3,687,000	25,000	0	0	0	0	0	185,000	185,000	3,872,000
Office of the CEO	75,000	120,000	45,000	0	0	0	0	0	0	0	120,000
Capital Expenditure before Loans & Disposal of Assets	192,521,143	206,945,833	14,424,690	(23,183,303)	200,000	(22,388,636)	(7,517,992)	0	481,079	(52,408,852)	154,536,981
Loan Principal	7,803,176	7,392,176	(411,000)			(506,295)				(506,295)	6,885,881
Borrowings	(31,500,000)	(31,500,000)	0			12,000,000				12,000,000	(19,500,000)
Book Value of Assets Disposed	(3,526,875)	(3,526,875)	0	2,693,000						2,693,000	(833,875)
Total Capital Expenditure	165,297,444	179,311,134	14,013,690	(20,490,303)	200,000	(10,894,931)	(7,517,992)	0	481,079	(38,222,147)	141,088,987

Capital Budget Adjustments For the period 1 July 2018 to 31 March 2019

Attachment 3

Summary	Project	Project Description	Comment	Requests	FUNDING					
					Grants & Contribution	\$7.11	External Reserves	Internal Reserves	General Fund	Total Funding
New requests	101414	Computer Hardware for Library Network	Purchase of computer equipment and hardware. Budget transferred from 301158 Library Information Services.	12,000	0	0	0	0	12,000	12,000
Transfers	102219	Library Website Upgrade	Reallocate Local Priority grant funding to 102436 Design Thinking - Library User Design.	(17,500)	0	0	(17,500)	0	0	(17,500)
Transfers	102436	Design Thinking - Library User Design	Project involves training and support for a cross council team aimed to enhance the library experience for customers. Budget transferred from 102219 Library Website upgrade funded by Local Priority grant.	17,500	0	0	17,500	0	0	17,500
Transfers	100938	Refurbishment 33 Moore Street Liverpool	Transfer funds to 102004	(180,000)	0	0	0	(180,000)	0	(180,000)
Transfers	102004	School of Arts Internal works	Transfer funds from 100938	180,000	0	0	0	180,000	0	180,000
New requests	101471	Woodward Park Masterplan	Additional fund required for masterplan to align with the Community Strategic Plan.	200,000				200,000	0	200,000
Deferred Projects	101592	Road Closure 24 Scott Street Liverpool	Sale of 24 Scott Street deferred to FY 2019-20 due to delay in project commencement.	(2,400,000)	0	0	0	100,000	(2,500,000)	(2,400,000)
Deferred Projects	101751	Construction of Liverpool Civic Place	Project deferred to FY 2019-20.	(6,386,697)	0	(1,000,000)	0	(4,500,000)	(886,697)	(6,386,697)
New requests	101785	Acquisition 3 Hoxton Park Road Liverpool	Project cost adjustment to match loan borrowings	4,079				4,079		4,079
Transfers	101937	Infrastructure Upgrade - Surveillance Program	Budget savings due to reduced scope of works. Transfer to 101997 Business Continuity Program and 102159 Infrastructure Switch Upgrade - Switch Replacement.	(130,000)	0	0	0	0	(130,000)	(130,000)
Transfers	101997	Business Continuity Program - Hardware	Project scope changed attributed to expansion of sites and requirements. Budget transferred from 101937 Infrastructure Upgrade - Surveillance Program.	80,000	0	0	0	0	80,000	80,000
Transfers	102159	Infrastructure Switch Upgrade- Switch Replacement	Project scope changed attributed to expansion of sites and requirements. Budget transferred from 101937 Infrastructure Upgrade - Surveillance Program.	50,000	0	0	0	0	50,000	50,000
Transfers	102156	Corporate System Upgrade - Geocortex Web servers	Project will not be completed this financial year. Transfer to 102392 City 3D Modelling.	(70,000)	0	0	0	0	(70,000)	(70,000)
Transfers	102392	City 3D Modelling	Phase one of Liverpool CBD 3D modelling commenced this financial year. Budget transferred from 102156 Geocortex web servers upgrade.	70,000	0	0	0	0	70,000	70,000
New requests	102425	Concierge - Queing and Visitor Solution	Budget required to implement Queuing and visitor solution for Customer concierge. Budget transferred from 301228 Records and Archive Services and 301240 Customer Experience.	60,000	0	0	0	0	60,000	60,000
Works in kind	101126	Cabramatta Creek West Arm (2) - Passive Area - Edmondson Par	Land acquisition unlikely to commence this financial year.	(133,137)	(133,137)		0	0	0	(133,137)
Budget variation	101126	Cabramatta Creek West Arm (2) - Passive Area - Edmondson Par	Land acquisition unlikely to commence this financial year.	(2,798,859)	0	(2,798,859)	0	0	0	(2,798,859)
Works in kind	101263	Prestons Industrial Local Drainage- Catchment E-West of M7	Project will not be completed as works have not yet commenced.	(324,989)	(324,989)	0	0	0	0	(324,989)
Transfers	101299	RPS20 - Local road (Park Frontage) - Edmondson Park	Project has been completed under budget. Transfer to 101905 RLR19 - Local Road (School/Park Frontage) - Edmondson Park.	(57,652)	0	(57,652)	0	0	0	(57,652)
Works in kind	101493	RMN6-Main Neighbourhood-Edmondson park	Project will not be completed as works have not yet commenced.	(1,092,228)	(1,092,228)	0	0	0	0	(1,092,228)
Works in kind	101641	R16-Middleton Grange-Local Street Type 1 - Works	Project will not be completed as works have not yet commenced.	(19,120)	(19,120)	0	0	0	0	(19,120)
Budget variation	101885	Trunk Drainage Basin B5 – Austral	Land acquisition is underway with deposit already paid. Budget transferred 101887 Trunk Drainage Basin B27 – Austral.	1,750,000	0	1,750,000	0	0	0	1,750,000
Works in kind	101887	Trunk Drainage Basin B27 – Austral	Land acquisition unlikely to commence this financial year.	(1,036,586)	(1,036,586)		0	0	0	(1,036,586)
Budget variation	101887	Trunk Drainage Basin B27 – Austral	Land acquisition unlikely to commence this financial year.	(2,143,336)		(2,143,336)	0	0	0	(2,143,336)
Works in kind	101889	Drainage Lands RC1-East Leppington	Land acquisition unlikely to commence this financial year.	(581,009)	(581,009)	0	0	0	0	(581,009)
Budget variation	101889	Drainage Lands RC1-East Leppington	Land acquisition unlikely to commence this financial year.	(1,321,752)		(1,321,752)				(1,321,752)
Works in kind	101895	Local Open space Local Park – OSa4_ East Leppington	Land acquisition unlikely to commence this financial year.	(385,833)	(385,833)		0	0	0	(385,833)
Budget variation	101895	Local Open space Local Park – OSa4_ East Leppington	Land acquisition unlikely to commence this financial year.	(973,667)		(973,667)			0	(973,667)
Transfers	101905	RLR19 - Local Road (School/Park Frontage) - Edmondson Park	Costs of road construction higher than original estimates. Budget transferred from 101299 RPS20 - Local road (Park Frontage) - Edmondson Park.	57,652	0	57,652	0	0	0	57,652
Works in kind	101906	RLR23 - Local Road (Park Frontage) - Edmondson Park	Project will not be completed as works have not yet commenced.	(242,386)	(242,386)	0	0	0	0	(242,386)
Works in kind	101907	RLR26 - Local Road (Park Frontage) - Edmondson Park	Project will not be completed as works have not yet commenced.	(242,386)	(242,386)	0	0	0	0	(242,386)
Works in kind	101949	RLR25 - Local Road (Park Frontage) - Edmondson Park	Project will not be completed as works have not yet commenced.	(544,459)	(544,459)	0	0	0	0	(544,459)
Budget variation	101980	Trunk Drainage Channel DC62-Austral	Land acquisition unlikely to commence this financial year.	(183,150)	0	(183,150)	0	0	0	(183,150)
Budget variation	101981	Local Drainage-CCD-(Kiora Ct to Camden V.W.)	Land acquisition unlikely to commence this financial year.	(218,685)	0	(218,685)	0	0	0	(218,685)

Capital Budget Adjustments For the period 1 July 2018 to 31 March 2019

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Summary	Project	Project Description	Comment	Requests	FUNDING					
					Grants & Contribution	S7.11	External Reserves	Internal Reserves	General Fund	Total Funding
Works in kind	101982	Local Drainage-H1 to H0-West of Cabramatta Creek	Project will not be completed as works have not yet commenced.	(156,319)	(156,319)	0	0	0	0	(156,319)
Works in kind	101987	Raingarden (11) Within open space OS5-Edmondson Park	Land acquisition unlikely to commence this financial year.	(197,437)	(197,437)	0	0	0	0	(197,437)
Works in kind	101988	Raingarden (5) - Cabramatta Creek - Edmondson Park	Project will not be completed as works have not yet commenced.	(497,282)	(497,282)	0	0	0	0	(497,282)
Works in kind	101992	Trunk Drainage Channel DC44-Austral	Land acquisition may occur by 30 June but road construction will not be completed this financial year.	(359,106)	(359,106)	0	0	0	0	(359,106)
Works in kind	101994	Bio-Retention Basin BR2-East Leppington	Land acquisition unlikely to commence this financial year.	(899,342)	(899,342)	0	0	0	0	(899,342)
Budget variation	101994	Bio-Retention Basin BR2-East Leppington	Land acquisition unlikely to commence this financial year.	(870,555)	(870,555)	0	0	0	0	(870,555)
Works in kind	101995	Bio-Retention Basin BR3-East Leppington	Land acquisition unlikely to commence this financial year.	(825,258)	(825,258)	0	0	0	0	(825,258)
Budget variation	101995	Bio-Retention Basin BR3-East Leppington	Land acquisition unlikely to commence this financial year.	(592,497)	0	(592,497)	0	0	0	(592,497)
Budget variation	102024	Local Open space Local Park – OSa5_ East Leppington	Land acquisition unlikely to commence this financial year.	(503,685)	0	(503,685)	0	0	0	(503,685)
Budget variation	102069	Trunk Drainage Channel DC63-Austral	Land acquisition unlikely to commence this financial year.	(1,239,115)	0	(1,239,115)	0	0	0	(1,239,115)
Budget variation	102074	LS4-Local Sporting Field-Austral	Land acquisition unlikely to commence this financial year.	(783,879)	0	(783,879)	0	0	0	(783,879)
Budget variation	102081	DC33-Trunk Drainage Channel-Austral	Land acquisition unlikely to commence this financial year.	(2,138,208)	0	(2,138,208)	0	0	0	(2,138,208)
Budget variation	102082	DC40-Trunk Drainage Channel-Austral	Land acquisition unlikely to commence this financial year.	(436,326)	0	(436,326)	0	0	0	(436,326)
Budget variation	102198	Trunk Drainage Basin B16 – Austral	Land acquisition unlikely to commence this financial year.	(599,922)	0	(599,922)	0	0	0	(599,922)
Works in kind	102409	Local Road Upgrade –LR16-Half width	Budget required to fund developer's claim for S7.11 offset relating to partial road construction.	18,885	18,885	0	0	0	0	18,885
Transfers	100457	Sports Courts / Facilities	Anticipated budget savings. Transfer \$8,600 to 101522 Outdoor Fitness Gym Program	(8,600)	0	0	0	0	(8,600)	(8,600)
Transfers	100457	Sports Courts / Facilities	Anticipated budget savings. Transfer \$5,000 to 101524 Solar Light Program	(5,000)	0	0	0	0	(5,000)	(5,000)
Transfers	100457	Sports Courts / Facilities	Anticipated budget savings. Transfer \$8,700 to 102018 Floodlighting Staged Upgrade Program - Blamfield Oval.	(8,700)	0	0	0	0	(8,700)	(8,700)
Transfers	101349	Brickmakers Creek Channel Improvement - Elizabeth Street to	Project deferred due to high cost of contaminated material remediation works. Expenditure for investigation works to be funded from savings in other projects. Budget transferred from 101514 Prescribed Basins - Restoration & Renewal.	17,346	0	0	0	17,346	0	17,346
Transfers	101370	Casula Powerhouse Arts Centre Building Upgrades	Budget shortfall due to increased scope. Budget transferred from 101727 Leisure Centre Upgrade Program - Whitlam Leisure Centre.	25,000	0	0	0	0	25,000	25,000
Transfers	101444	Road Resurfacing Programs Resealing	Savings due to subgrade condition better than expected. Transfer to 102226 Roadworks - Gunning Cl, Strathyre Dr & Balgownie Rd Prestons.	(25,419)	0	0	0	0	(25,419)	(25,419)
Transfers	101446	Road Resurfacing Program Programmed Patching	Budget savings transfer to 102142 Twenty Eighth Ave Austral - Thirteenth to Fifteenth (PSS).	(25,650)	0	0	0	0	(25,650)	(25,650)
Transfers	101446	Road Resurfacing Program Programmed Patching	Budget savings transfer to 102144 Tavistock Rd Kemps Creek - Start Seal to Devonshire .	(25,690)	0	0	0	0	(25,690)	(25,690)
Transfers	101446	Road Resurfacing Program Programmed Patching	Budget savings transfer to 102145 Fourteenth Avenue, Austral - Fourth to West End (PSS).	(25,910)	0	0	0	0	(25,910)	(25,910)
Transfers	101512	Erosion protection	Erosion Protection Works at Satyam Ghat. Budget transferred from 102127 Coonong Street between Busby to Albany.	37,188	0	0	0	0	37,188	37,188
Transfers	101514	Prescribed Basins - Restoration & Renewal	Works complete under budget due to reduced scope of works. Transfer to 101349 Brickmakers Creek Channel Improvement.	(17,346)	0	0	0	(17,346)	0	(17,346)
Transfers	101516	Wetlands	Budget savings arose from reduced scope of works as detailed investigation and recommendation from the consultant requires no excavation. Transfer to 101737 Cycleway - Elizabeth Street, Liverpool.	(14,540)	0	0	0	0	(14,540)	(14,540)
Transfers	101516	Wetlands	Budget savings arose from reduced scope of works as detailed investigation and recommendation from the consultant requires no excavation. Transfer to 101763 Bigge, Elizabeth & College St Streetscape - City Revitalisation.	(17,525)	0	0	0	0	(17,525)	(17,525)
Transfers	101516	Wetlands	Budget savings arose from reduced scope of works as detailed investigation and recommendation from the consultant requires no excavation. Transfer to 101957 Bigge/Elizabeth St Footpath, K & G Upgrade - Granite Paving.	(47,010)	0	0	0	0	(47,010)	(47,010)
Transfers	101522	Outdoor Fitness Gym Program	Budget shortfall due to soil investigation works. Budget transferred from 100457 - Sports Courts / Facilities	8,600	0	0	0	0	8,600	8,600
Transfers	101524	Solar Light Program	Budget shortfall due to change in design and increased scope of works. Budget transferred from 100457 Sports Courts / Facilities	5,000	0	0	0	0	5,000	5,000
Transfers	101586	Stante Reserve - Design and Construction of Sports Field	Additional funds requested for design, investigation and preliminary site works. Budget transferred from 101587 Cirillo Reserve - Design and Construction of Sports Field.	250,000	0	250,000	0	0	0	250,000
Transfers	101587	Cirillo Reserve - Design and Construction of Sports Field	Project delivered over two financial years. Budget provision has been made in 2019/20 program year. Transfer to 101586 Stante Reserve - Design and Construction of Sports Field.	(250,000)	0	(250,000)	0	0	0	(250,000)
Deferred Projects	101587	Cirillo Reserve - Design and Construction of Sports Field	Project delivered over two financial years. Budget provision has been made in 2019/20 program year. Return budget to S 7.11 reserve.	(7,349,795)	0	(7,349,795)	0	0	0	(7,349,795)

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Summary	Project	Project Description	Comment	Requests	FUNDING					
					Grants & Contribution	\$7.11	External Reserves	Internal Reserves	General Fund	Total Funding
Transfers	101668	Parks Amenities New building program	Budget shortfall for the inground works due to latent conditions. Budget transferred from 101727 Leisure Centre Upgrade Program - Whitlam Leisure Centre.	50,000	0	0	0	0	50,000	50,000
Transfers	101727	Leisure Centre Upgrade Program - Whitlam Leisure Centre	The indoor deck resurfacing works scope has reduced due to change in product. Transfer to 101668 Parks Amenities New Building program.	(50,000)	0	0	0	0	(50,000)	(50,000)
Transfers	101727	Leisure Centre Upgrade Program - Whitlam Leisure Centre	The indoor deck resurfacing works scope has reduced due to change in product. Transfer to 101370 Casula Powerhouse Arts Centre Building upgrades.	(25,000)	0	0	0	0	(25,000)	(25,000)
Budget variation	101727	Leisure Centre Upgrade Program - Whitlam Leisure Centre	Budget savings due to the reduction in scope for the indoor deck resurfacing as a result of change in product.	(125,000)	0	0	0	0	(125,000)	(125,000)
Transfers	101737	Cycleway - Elizabeth Street, Liverpool	Budget shortfall due to utility adjustment works. Budget transferred from 101516 Wetlands.	14,540	0	0	0	0	14,540	14,540
Transfers	101744	Flowerdale Road and Memorial Avenue, Liverpool - Traffic Sig	Budget shortfall due to increased scope of works such as road resurfacing and additional cabling for cctv. Budget transferred from 102040 Hammondville Park Carpark - Heathcote Road, Hammondville.	227,100	0	0	0	0	227,100	227,100
Transfers	101763	Bigge, Elizabeth & College St Streetscape - City Revitalisat	Scope of work increased for TCS works due to RMS requirements. Budget transferred 101516 Wetlands	17,525	0	0	0	0	17,525	17,525
Deferred Projects	101793	Depot - New Truck Wash Bay	Project delivery planned in 2019/20 program year. Remaining budget is sufficient to undertake preliminary investigation works.	(160,000)	0	0	0	0	(160,000)	(160,000)
Deferred Projects	101795	Apex Park Upgrade - Key Suburb Park Program	Project delayed indefinitely due to changes in the Crowns Land Act and ongoing negotiations with local Land Council.	(1,150,000)	0	(630,000)	0	0	(520,000)	(1,150,000)
Transfers	101957	Bigge/Elizabeth St Footpath, K & G Upgrade - Granite Paving	Scope of work increased. Additional bluestone retaining edge and safety fence along the footpath constructed. Budget transferred from 101516 Wetlands	47,010	0	0	0	0	47,010	47,010
Transfers	101977	Kokoda Oval Amenity Building Services	Budget savings anticipated. Transfer to 102174 Community Centre Rehabilitation Program - Hilda Davis.	(44,000)	0	0	0	0	(44,000)	(44,000)
Transfers	101979	Badgerys Creek Remote Building Investigation	Background search and site investigation confirmed that the building was burnt down and debris were removed. Allocated funds were for demolition of the building which is not required. Transfer to 102096 Bigge Park - New Amenities Building.	(33,000)	0	0	0	0	(33,000)	(33,000)
Transfers	102018	Floodlighting Staged Upgrade Program - Blamfield Oval	Project scope increased to include lighting in training field. Budget transferred from 100457 Sports Courts / Facilities.	8,700	0	0	0	0	8,700	8,700
Transfers	102034	Craik Park Carpark - Eleventh Ave, Austral	The project has been deferred due to contaminated materials suspected on this site. This project will be considered in its entirety with the master plan for this park. Transfer to 102253 Hunter Avenue, Lurnea – Footpath.	(21,450)	0	0	0	0	(21,450)	(21,450)
Transfers	102034	Craik Park Carpark - Eleventh Ave, Austral	The project has been deferred due to contaminated materials suspected on this site. This project will be considered in its entirety with the master plan for this park. Transfer to 102254 Paterson Avenue, Lurnea - Footpath.	(25,000)	0	0	0	0	(25,000)	(25,000)
Transfers	102034	Craik Park Carpark - Eleventh Ave, Austral	The project has been deferred due to contaminated materials suspected on this site. This project will be considered in its entirety with the master plan for this park. Transfer to 102224 Footpath - Borough Cl, Bredbo St and Thirroul Ct, Prestons.	(18,800)	0	0	0	0	(18,800)	(18,800)
Transfers	102034	Craik Park Carpark - Eleventh Ave, Austral	The project has been deferred due to contaminated materials suspected on this site. This project will be considered in its entirety with the master plan for this park. Transfer to 102225 Footpath - Carey Street, Liverpool.	(10,690)	0	0	0	0	(10,690)	(10,690)
Deferred Projects	102034	Craik Park Carpark - Eleventh Ave, Austral	The project has been deferred due to contaminated materials suspected on this site. This project will be considered in its entirety with the master plan for this park. Budget transferred 102329 Carpark Construction at Woodward Park.	(200,000)	0	0	0	0	(200,000)	(200,000)
Transfers	102040	Hammondville Park Carpark - Heathcote Road, Hammondville	Project cancelled due to car park development proposal. Transfer to 101744 Flowerdale Road and Memorial Avenue, Liverpool - Traffic Signal.	(227,100)	0	0	0	0	(227,100)	(227,100)
Transfers	102048	Moorebank Ave, Moorebank FP - Motorway to Heathcote	Savings due to reduced service adjustments. Transfer to 102232 Footpath - Kingsford Smith Ave, Middleton Grange.	(6,307)	0	0	0	0	(6,307)	(6,307)
Transfers	102054	Seton Rd, Moorebank FP - Heathcote to Iraking	Savings due to reduced service adjustments and reduced scope of work. Transfer to 102233 Footpath - Affleck Gardens, Middleton Grange	(12,463)	0	0	0	0	(12,463)	(12,463)
Transfers	102068	Wonga Rd, Lurnea FP - Shortland to Hillview	Budget shortfall due to increased scope of works and additional traffic control requirement. Budget transferred from 102241 Elizabeth St Liverpool College to Bigge Resurfacing.	37,327	0	0	0	0	37,327	37,327
Deferred Projects	102093	Phillip Park -Redevelopment of Lurnea Community Hub	Project delivered over two financial years. Project delayed due to changes in the Crowns Land Act and ongoing negotiations with local Land Council. Budget provision has been made in 2019/20 program year.	(5,536,811)	(5,536,811)	0	0	0	0	(5,536,811)
Transfers	102096	Bigge Park - New Amenities Building	Budget shortfall due to latent conditions of inground works which required additional piling and concrete works. Budget transferred from 101979 Badgerys Creek Remote Building Investigation.	33,000	0	0	0	0	33,000	33,000

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Summary	Project	Project Description	Comment	Requests	FUNDING					
					Grants & Contribution	\$7.11	External Reserves	Internal Reserves	General Fund	Total Funding
Transfers	102096	Bigge Park - New Amenities Building	Budget shortfall due to latent conditions of inground works which required additional piling and concrete works. Budget transferred from 102172 Community Centre Rehabilitation Program - Warwick Farm.	62,000	0	0	0	0	62,000	62,000
Budget variation	102099	Construction of Basin 14	Reversal of capitalised interest and borrowings as loan will not be drawn. Council is seeking grant funding under the Housing Affordability Fund program.	(9,210,000)	0	2,790,000	0	(12,000,000)	0	(9,210,000)
Transfers	102106	Yachtsman Dr, Chipping Norton FP - Edd Tied St to Park	Savings due to reduced service adjustments. Transfer to 102233 Footpath - Affleck Gardens, Middleton Grange.	(5,282)	0	0	0	0	(5,282)	(5,282)
Transfers	102109	Morison Dr Lurnea FP - Between Hill Rd to Hillview Pde	Savings due to reduced service adjustments and reduced scope of work. Transfer to 102232 Footpath - Kingsford Smith Ave, Middleton Grange.	(11,438)	0	0	0	0	(11,438)	(11,438)
Transfers	102118	Sixteenth Ave Middleton Grange - Between Cowpasture Road	Project deferred to program year 2019-20. Budget allocated to high priority footpath projects. Transfer to 102252 Shortland Avenue, Lurnea – Footpath.	(31,500)	0	0	0	0	(31,500)	(31,500)
Transfers	102118	Sixteenth Ave Middleton Grange - Between Cowpasture Road	Project deferred to program year 2019-20. Budget allocated to high priority footpath projects. Transfer to 102238 Footpath - Middleton Grange – Missing Link.	(63,500)	0	0	0	0	(63,500)	(63,500)
Transfers	102123	South Liverpool Road Busby - Lyndley and Whitford	Budget shortfall due to increased scope of works and additional traffic control requirement on the project. Budget transferred from 102241 Elizabeth St Liverpool College to Bigge Resurfacing.	87,400	0	0	0	0	87,400	87,400
Transfers	102127	Coonong Street between Busby to Albany	R2R grant adjustment. Budget transferred from 102133 Bigge Street between Elizabeth to Campbell (R2R).	50,220	50,220	0	0	0	0	50,220
Transfers	102127	Coonong Street between Busby to Albany	R2R grant adjustment. Budget transferred from 102130 Wonga Road between Webster and Reilly (R2R).	26,968	26,968	0	0	0	0	26,968
Transfers	102127	Coonong Street between Busby to Albany	General fund savings. Transfer to 101512 Erosion protection.	(37,188)	0	0	0	0	(37,188)	(37,188)
Transfers	102127	Coonong Street between Busby to Albany	General fund savings. Transfer to 102149 Cowpasture Rd and Kurrajong Road, Carnes Hill - Modify Inte	(40,000)	0	0	0	0	(40,000)	(40,000)
Transfers	102130	Wonga Road between Webster and Reilly (R2R)	R2R Grant adjustment. Transfer to 102127 Coonong Street between Busby to Albany.	(26,968)	(26,968)	0	0	0	0	(26,968)
Transfers	102133	Bigge Street between Elizabeth to Campbell (R2R)	R2R Grant adjustment. Transfer to 102127 Coonong Street between Busby to Albany.	(50,220)	(50,220)	0	0	0	0	(50,220)
Transfers	102133	Bigge Street between Elizabeth to Campbell (R2R)	R2R Grant adjustment. Transfer to 102226 Roadworks - Gunning Cl, Strathyre Dr & Balgownie Rd Prestons.	(34,230)	0	0	0	0	(34,230)	(34,230)
Transfers	102134	Devonshire Road between Gurners to Exeter	Budget shortfall due to night shifts surcharge. Budget transferred from 102241 Elizabeth St Liverpool College to Bigge Resurfacing.	7,800	0	0	0	0	7,800	7,800
Transfers	102134	Devonshire Road between Gurners to Exeter	Budget shortfall due to night shifts surcharge. Budget transferred from 102161 Greendale Road, Bringelly - Ch 3100 to Ch 3400.	22,200	0	0	0	0	22,200	22,200
Transfers	102142	Twenty Eighth Ave Austral - Thirteenth to Fifteenth (PSS)	Budget shortfall due to increased scope of works and additional traffic control required. Budget transferred from 101446 Road Resurfacing Program Programmed Patching.	25,650	0	0	0	0	25,650	25,650
Transfers	102143	Rossmore Ave West Rossmore - Closure to Church (PSS)	Transfer to 102145 Fourteenth Avenue, Austral - Fourth to West End (PSS)	(2,400)	0	0	0	0	(2,400)	(2,400)
Transfers	102144	Tavistock Rd Kemps Creek - Start Seal to Devonshire (PSS)	Budget shortfall due to increased scope of works and poor subgrade replacement. Budget transferred from 101446 Road Resurfacing Program Programmed Patching.	25,690	0	0	0	0	25,690	25,690
Transfers	102145	Fourteenth Avenue, Austral - Fourth to West End (PSS)	Budget shortfall due to increased scope of works and poor subgrade replacement. Budget transferred from 101446 Road Resurfacing Program Programmed Patching.	2,400	0	0	0	0	2,400	2,400
Transfers	102145	Fourteenth Avenue, Austral - Fourth to West End (PSS)	Budget shortfall due to increased scope of works and poor subgrade replacement. Budget transferred from 101446 Road Resurfacing Program Programmed Patching.	25,910	0	0	0	0	25,910	25,910
Transfers	102149	Cowpasture Rd and Kurrajong Road, Carnes Hill - Modify Inte	Budget shortfall due to increased scope of works and poor subgrade replacement. Budget transferred from 101446 Road Resurfacing Program Programmed Patching.	40,000	0	0	0	0	40,000	40,000
Transfers	102161	Greendale Road, Bringelly - Ch 3100 to Ch 3400	Savings due to subgrade condition better than expected. Transfer 102134 Devonshire Road between Gurners to Exeter.	(22,200)	0	0	0	0	(22,200)	(22,200)
Transfers	102172	Community Centre Rehabilitation Program - Warwick Farm	Budget savings as car parking upgrades and landscaping works were carried out by City Presentation using their maintenance budget. Transfer to 102096 Bigge Park - New Amenities Building.	(62,000)	0	0	0	0	(62,000)	(62,000)
Transfers	102172	Community Centre Rehabilitation Program - Warwick Farm	Budget savings as car parking upgrades and landscaping works were carried out by City Presentation using their maintenance budget. Transfer to 102173 Community Centre Rehabilitation Program - Voyager Point.	(60,000)	0	0	0	0	(60,000)	(60,000)
Transfers	102173	Community Centre Rehabilitation Program - Voyager Point	Budget shortfall for internal refurbishment due to scope of works increased such as services adjustments and fitout works. Budget transferred from 102172 Community Centre Rehabilitation Program - Warwick Farm.	60,000	0	0	0	0	60,000	60,000

Capital Budget Adjustments For the period 1 July 2018 to 31 March 2019

Attachment 3

Summary	Project	Project Description	Comment	Requests	FUNDING					
					Grants & Contribution	\$7.11	External Reserves	Internal Reserves	General Fund	Total Funding
Transfers	102174	Community Centre Rehabilitation Program - Hilda Davis	Budget shortfall due to weekend penalty rates to minimise disruption to operation during week days. Budget transferred 101977 Kokoda Oval Amenity Building Services.	44,000	0	0	0	0	44,000	44,000
New requests	102212	Design of Stormwater Basins 5, 14 and 29 at Austral and	Design of Stormwater Basin 5, 14, and 29 in Austral	20,000	0	20,000	0	0	0	20,000
Transfers	102224	Footpath - Borough Cl, Bredbo St and Thirroul Ct, Prestons	Budget shortfall due to footpath length increased. Budget transferred from 102034 Craik Park Carpark - Eleventh Ave, Austral.	18,800	0	0	0	0	18,800	18,800
Transfers	102225	Footpath - Carey Street, Liverpool	Budget shortfall due to increased scope of works, exposed aggregate finish type requirement for CBD works. Budget transferred from 102034 Craik Park Carpark - Eleventh Ave, Austral.	10,690	0	0	0	0	10,690	10,690
Transfers	102226	Roadworks - Gunning Cl, Strathyre Dr & Balgownie Rd Prestons	Forfeited developer's bond insufficient to cover scope of works. Budget transferred from 102133 Bigge Street between Elizabeth to Campbell (R2R).	34,230	0	0	0	0	34,230	34,230
Transfers	102226	Roadworks - Gunning Cl, Strathyre Dr & Balgownie Rd Prestons	Forfeited developer's bond insufficient to cover scope of works. Budget transferred from 101444 Road Resurfacing Programs Resealing.	25,419	0	0	0	0	25,419	25,419
Transfers	102232	Footpath - Kingsford Smith Ave, Middleton Grange	High priority footpath project. Budget transferred from 102109 Morison Dr Lurnea FP - Between Hill Rd to Hillview Pde.	11,438	0	0	0	0	11,438	11,438
Transfers	102232	Footpath - Kingsford Smith Ave, Middleton Grange	High priority footpath project. Budget transferred from 102048 Moorebank Ave, Moorebank FP - Motorway to Heathcote.	6,307	0	0	0	0	6,307	6,307
Transfers	102233	Footpath - Affleck Gardens, Middleton Grange	High priority footpath project. Budget transferred from 102106 Yachtsman Dr, Chipping Norton FP - Edd Tied St to Park.	5,282	0	0	0	0	5,282	5,282
Transfers	102233	Footpath - Affleck Gardens, Middleton Grange	High priority footpath project. Budget transferred to 102054 Seton Rd, Moorebank FP - Heathcote to Iraking.	12,463	0	0	0	0	12,463	12,463
Transfers	102238	Footpath - Middleton Grange – Missing Link	High priority footpath included during the financial year. Budget transferred 102118 Sixteenth Ave Middleton Grange - Between Cowpasture Road.	63,500	0	0	0	0	63,500	63,500
Transfers	102241	Elizabeth St Liverpool College to Bigge Resurfacing	Savings due to subgrade condition better than expected. Transfer to 102068 Wonga Rd, Lurnea FP - Shortland to Hillview.	(37,327)	0	0	0	0	(37,327)	(37,327)
Transfers	102241	Elizabeth St Liverpool College to Bigge Resurfacing	Savings due to subgrade condition better than expected. Transfer to 102123 South Liverpool Road Busby - Lyndley and Whitford.	(87,400)	0	0	0	0	(87,400)	(87,400)
Transfers	102241	Elizabeth St Liverpool College to Bigge Resurfacing	Savings due to subgrade condition better than expected. Transfer to 102134 Devonshire Road between Gurners to Exeter.	(7,800)	0	0	0	0	(7,800)	(7,800)
Transfers	102252	Shortland Avenue, Lurnea – Footpath	High priority footpath included during the financial year. Budget transferred from 102118 Sixteenth Ave Middleton Grange - Between Cowpasture Road.	31,500	0	0	0	0	31,500	31,500
Transfers	102253	Hunter Avenue, Lurnea – Footpath	High priority footpath included during the financial year. Budget transferred from 102034 Craik Park Carpark - Eleventh Ave, Austral.	21,450	0	0	0	0	21,450	21,450
Transfers	102254	Paterson Avenue, Lurnea - Footpath	High priority footpath included during the financial year. Budget transferred from 102034 Craik Park Carpark - Eleventh Ave, Austral.	25,000	0	0	0	0	25,000	25,000
Project brought forward	102329	Carpark Construction at Woodward Park	Additional project, to increase the parking spaces for commuters in the city centre. Budget transferred from 102034 Craik Park Carpark - Eleventh Ave, Austral.	200,000	0	0	0	0	200,000	200,000
New requests	100113	Major Plant	Installation of two – way radio communications to improve communication, address safety concerns with isolated workers and provide a duress alarm for our field officers.	185,000					185,000	185,000
Capital Expenditure before Loans & Disposal of Assets				E (52,408,852)	(13,054,803)	(19,223,431)	0	(16,195,921)	(3,934,697)	(52,408,852)
										0
Deferred Projects	101592	Road Closure 24 Scott Street Liverpool		2,600,000				2,000,000	600,000	2,600,000
Deferred Projects	100779	Property Sales		93,000				93,000		93,000
										0
										0
Total Book Value of Assets Disposed				2,693,000	0	0	0	2,093,000	600,000	2,693,000
Budget variation	301114	Revenue and Treasury Operations	Basin 14 loan will not be drawn down	12,000,000				12,000,000	0	12,000,000
Budget variation	301114	Revenue and Treasury Operations	Reduction in repayment as Basin 14 loan will not be drawn	(506,295)					(506,295)	(506,295)
Total Loan Borrowings & Repayments				11,493,705	0	0	0	12,000,000	(506,295)	11,493,705
Total Capital Expenditure				(38,222,147)	(13,054,803)	(19,223,431)	0	(2,102,921)	(3,840,992)	(38,222,147)
Summary:										
Deferred Projects				(20,490,303)				21,326,352		

Capital Budget Adjustments
For the period 1 July 2018 to 31 March 2019

Attachment 3

						FUNDING					
Summary	Project	Project Description	Comment		Requests	Grants & Contribution	S7.11	External Reserves	Internal Reserves	General Fund	Total Funding
Project brought forward					200,000				899,150		
Budget variation					(10,894,931)				(17,645,841)		
New Grants / Contributions					0				(18,544,991)		
Works in kind					(7,517,992)						
Transfers					0						
New requests					481,079						
Total Requests					(38,222,147)						

LIVERPOOL CITY COUNCIL GRANT / FUNDING APPLICATIONS
July 2018 - June 2019

Attachment 4

Group	Service Delivery Unit	Project	Funding Source	Funding Agency	Grant Sought (\$)	September Status	December Status	March Status
City Community and Culture	Casula Powerhouse Arts Centre	Creative Koori - employment (temporary position).	State	Create NSW	\$74,930	Pending	Pending	Unsuccessful
City Community and Culture	Casula Powerhouse Arts Centre	Next Steps - Western Sydney Strategic Partnership Grant	State	Create NSW	\$117,050	Pending	Pending	Pending
City Community and Culture	Casula Powerhouse Arts Centre	Grant Leap - Project Funding Grant	Federal	Australia Council	\$29,500	Unsuccessful	Unsuccessful	Unsuccessful
City Community and Culture	Casula Powerhouse Arts Centre	Grant Leap - Dobell Exhibition Grant	State	Museums and Galleries NSW	\$40,000	Pending	Unsuccessful	Unsuccessful
City Community and Culture	Casula Powerhouse Arts Centre	Grant Leap	Other	US Consulate	USD20,000			Pending
City Community and Culture	Community and Development Planning	Liverpool Youth Unemployment Café	Federal	Chris Hayes MP - Local Commitments	\$50,000	Pending	Pending	Successful
City Community and Culture	Community and Development Planning	Communication Boards	Federal	Chris Hayes MP - Stronger Communities	\$9,000	Pending	Pending	Unsuccessful
City Community and Culture	Community and Development Planning	Communication Board - Collimore Park	Federal	Chris Hayes MP - Stronger Communities	\$4,500			Successful
City Community and Culture	Community and Development Planning	Liverpool Youth Unemployment Café	Federal	Anne Stanley MP - Stronger Communities	\$20,000	Unsuccessful	Unsuccessful	Unsuccessful
City Community and Culture	Community and Development Planning	Installation of Shelters	Federal	Anne Stanley MP - Stronger Communities	\$20,000	Pending	Successful	Successful
City Community and Culture	Community and Development Planning	Inclusive Play Equipment	Federal	Anne Stanley MP - Stronger Communities	\$20,000	Pending	Successful	Successful
City Community and Culture	Events Management	Armistice Centenary - Digital Placemaking Trail	Federal	Department of Veterans Affairs	\$20,273	Successful	Successful	Successful
City Community and Culture	Libraries and Museum	Tech Savvy Seniors 2018/2019	Federal	State Library of NSW and Telstra	No dollar value, instead funding is in the form of provision of CALD tech trainers	Successful	Successful	Successful
City Community and Culture	Libraries and Museum	Seniors Festival 2019	State	NSW government - Department of Family and Community Services NSW (FACS)	\$3,000	Pending	Pending	Successful
City Economy and Growth	City Design and Public Domain	Monuments and Memorials Conservation Project	State	Office of Environment and Heritage	\$91,856	Successful	Successful	Successful
City Economy and Growth	City Design and Public Domain	Heritage inventory Update	State	Office of Environment and Heritage	\$70,690	Successful	Successful	Successful
City Economy and Growth	City Design and Public Domain	Collingwood House Heritage Conservation Works Grant	State	NSW Heritage Division	\$150,000			Pending
City Economy and Growth	City Design and Public Domain	5 Million Trees - Liverpool City Centre Urban Forest	State	Department of Planning and Environment	\$500,040		Pending	Successful
City Economy and Growth	City Economy	Western Sydney Parkland City Sensor Network - City Deal joint application - grant will be divided between councils	Federal	Department of Industry, Innovation and Science	\$700,000	Pending	Pending	Pending
City Economy and Growth	City Economy	Eat Your Heart Out 2019 and 2020	State	CreateNSW	\$75,000		Pending	Unsuccessful

LIVERPOOL CITY COUNCIL GRANT / FUNDING APPLICATIONS
July 2018 - June 2019

Attachment 4

Group	Service Delivery Unit	Project	Funding Source	Funding Agency	Grant Sought (\$)	September Status	December Status	March Status
City Infrastructure and Environment	City Environment	Bringing Back the Buzz	State	Environmental Trust	\$8,000	Successful	Successful	Successful
City Infrastructure and Environment	City Environment	Cumberland Plain Restoration Program for Lt Cantele Reserve, Hammondville	State	Office of Environment and Heritage	In-kind with Greater Sydney Landcare Network group as the lead organisation EOI for \$2 million Grant	Successful	Successful	Successful
City Infrastructure and Environment	Infrastructure Delivery	Cirilo Reserve - Community Sports Facility	State	NSW Government		Pending	Pending	Unsuccessful
City Infrastructure and Environment	Infrastructure Delivery	5 Million Trees - Apex Park Upgrade	State	Department of Planning and Environment	\$120,000		Pending	Successful
City Infrastructure and Environment	Infrastructure Delivery	5 Million Trees - Casula Parklands Project Area	State	Department of Planning and Environment	\$373,600		Pending	Successful
City Infrastructure and Environment	Infrastructure Delivery	101688 - Bernera Rd Extension - Road Construction (Croala Avenue)	State	Roads and Maritime Services (RMS)	\$16,000,000	Successful	Successful	Successful
City Infrastructure and Environment	Infrastructure Delivery	102130 - Wonga Road between Webster and Reilly (R2R)	Federal	Department of Infrastructure and Transport	\$286,800	Successful	Successful	Successful
City Infrastructure and Environment	Infrastructure Delivery	102133 - Bigge Street between Elizabeth to Campbell (R2R)	Federal	Department of Infrastructure and Transport	\$404,200	Successful	Successful	Successful
City Infrastructure and Environment	Infrastructure Delivery	102137 - Lancaster Ave between Albemarle and Mortimer (R2R)	Federal	Department of Infrastructure and Transport	\$169,400	Successful	Successful	Successful
City Infrastructure and Environment	Infrastructure Delivery	102140 - Kurrajong Rd between new ac to M5 & M5 to Naper (RMS Block)	State	Roads and Maritime Services (RMS)	\$621,000	Successful	Successful	Successful
City Infrastructure and Environment	Infrastructure Delivery	102146 - North & South Liverpool Rds & Meadows Rd, Heckenberg (Blackspot)	State	Roads and Maritime Services (RMS)	\$140,000	Successful	Successful	Successful
City Infrastructure and Environment	Infrastructure Delivery	102147 - Memorial Av & Castlereagh St Liverpool - M5T - Blackspot (Blackspot)	State	Roads and Maritime Services (RMS)	\$240,000	Successful	Successful	Successful
City Infrastructure and Environment	Infrastructure Delivery	102148 - Beech Rd and Barcelona Drive, Prestons - Moddy Roundabout (Blackspot)	State	Roads and Maritime Services (RMS)	\$105,800	Successful	Successful	Successful
City Infrastructure and Environment	Infrastructure Delivery	120149 - Compasture Rd and Kurrajong Road, Carnes Hill - Moddy Ine (Blackspot)	State	Roads and Maritime Services (RMS)	\$75,000	Successful	Successful	Successful
City Infrastructure and Environment	Infrastructure Delivery	102150 - Newbridge Road, Chipping Norton - Governor Macquarie Drive (Active Transport)	State	Roads and Maritime Services (RMS)	\$531,600	Successful	Successful	Successful
City Infrastructure and Environment	Infrastructure Delivery	Hume Highway, Warwick Farm - Stage 2 - Construction - Priority Cycleway	State	Roads and Maritime Services (RMS)	\$204,565	Unsuccessful	Unsuccessful	Unsuccessful
City Infrastructure and Environment	Infrastructure Delivery	Remembrance Av, Warwick Farm - Construction - Priority Cycleway	State	Roads and Maritime Services (RMS)	\$174,492	Unsuccessful	Unsuccessful	Unsuccessful
City Infrastructure and Environment	Infrastructure Delivery	Jedda Road, Prestons - Connecting Centres (Cycling) Infrastructure	State	Roads and Maritime Services (RMS)	\$120,780	Unsuccessful	Unsuccessful	Unsuccessful
City Infrastructure and Environment	Infrastructure Delivery	Governor Macquarie Drive, Chipping Norton - Development - Connecting Centres (Cycling) Infrastructure	State	Roads and Maritime Services (RMS)	\$54,000	Unsuccessful	Unsuccessful	Unsuccessful

LIVERPOOL CITY COUNCIL GRANT / FUNDING APPLICATIONS
July 2018 - June 2019

Attachment 4

Group	Service Delivery Unit	Project	Funding Source	Funding Agency	Grant Sought (\$)	September Status	December Status	March Status
City Infrastructure and Environment	Technical Support	Liverpool Overland Flow Path Study for Rural Catchment Areas	State	Office of Environment and Heritage	\$110,000	Pending	Successful	Successful
					\$21,704,582			

LIVERPOOL CITY COUNCIL GRANTS RECEIVED
July 2018 - June 2019

Attachment 5

Group	Service Delivery Unit	Project	Programme	Funding Source	Funding Agency	Received as at 31/03/2019 (\$)	Comments
City Community & Culture	Casula Powerhouse Arts Centre	NSW Seniors Festival	Program funding	State	Department of Family and Community Services, Ageing, Disability and Home Care	\$840	
City Community & Culture	Casula Powerhouse Arts Centre	Solar Panel at Casula Powerhouse Art Centre		State	Office of Environment and Heritage	\$100,000	
City Community & Culture	Children's Services	Children's Services Administration	Traineeship incentives under the Smart and Skilled Trainee program	State	NSW Department of Education and Training	\$24,545	
City Community & Culture	Children's Services	Inclusion Support - Hinchinbrook CCC		Federal	Department of Education, Employment and Workplace Relations	\$10,419	
City Community & Culture	Children's Services	Inclusion Support - Warwick Farm CCC		Federal	Department of Education, Employment and Workplace Relations	\$2,346	
City Community & Culture	Children's Services	Inclusion Support - Watlie Grove CCC		Federal	Department of Education, Employment and Workplace Relations	\$9,706	
City Community & Culture	Children's Services	Children's Services Program (CSP) - Cecil Hills Children's Centre	Childcare Benefit	Federal	Department of Education, Employment and Workplace Relations	\$342,049	
City Community & Culture	Children's Services	Children's Services Program (CSP) - Cecil Hills Children's Centre	Early Childhood Educational and Care Grants Program	State	NSW Department of Education and Training	\$23,762	
City Community & Culture	Children's Services	Family and Children's Services Planning - salary subsidy		State	NSW Department of Education and Training	\$46,027	
City Community & Culture	Children's Services	Children's Services Program (CSP) - Hinchinbrook Multipurpose Children's Centre	Childcare Benefit	Federal	Department of Education, Employment and Workplace Relations	\$548,267	
City Community & Culture	Children's Services	Children's Services Program (CSP) - Hinchinbrook Multipurpose Children's Centre	Early Childhood Educational and Care Grants Program	State	NSW Department of Education and Training	\$41,455	
City Community & Culture	Children's Services	Children's Services Program (CSP) - Holsworthy Children's Centre	Childcare Benefit	Federal	Department of Education, Employment and Workplace Relations	\$365,762	
City Community & Culture	Children's Services	Children's Services Program (CSP) - Holsworthy Children's Centre	Early Childhood Educational and Care Grants Program	State	NSW Department of Education and Training	\$28,234	

LIVERPOOL CITY COUNCIL GRANTS RECEIVED
July 2018 - June 2019

Attachment 5

Group	Service Delivery Unit	Project	Programme	Funding Source	Funding Agency	Received as at 31/03/2019 (\$)	Comments
City Community & Culture	Children's Services	Children's Services Program (CSP) - Prestons Children's Centre	Childcare Benefit	Federal	Department of Education, Employment and Workplace Relations	\$353,124	
City Community & Culture	Children's Services	Children's Services Program (CSP) - Prestons Children's Centre	Early Childhood Educational and Care Grants Program	State	NSW Department of Education and Training	\$25,621	
City Community & Culture	Children's Services	Children's Services Program (CSP) - Warwick Farm Children's Centre	Childcare Benefit	Federal	Department of Education, Employment and Workplace Relations	\$361,941	
City Community & Culture	Children's Services	Children's Services Program (CSP) - Warwick Farm Children's Centre	Early Childhood Educational and Care Grants Program	State	NSW Department of Education and Training	\$26,674	
City Community & Culture	Children's Services	Children's Services Program (CSP) - Watlie Grove Children's Centre	Childcare Benefit	Federal	Department of Education, Employment and Workplace Relations	\$504,809	
City Community & Culture	Children's Services	Children's Services Program (CSP) - Watlie Grove Children's Centre	Early Childhood Educational and Care Grants Program	State	NSW Department of Education and Training	\$26,312	
City Community & Culture	Children's Services	Children's Services Program (CSP) - Casula Preschool	Early Childhood Educational and Care Grants Program	State	NSW Department of Education and Training	\$207,477	
City Community & Culture	Community & Development Planning	Community 2168	Program funding	Other	South Western Sydney Local Health District	\$29,545	
City Community & Culture	Community & Development Planning	Community 2168	Program funding	State	Department of Family and Community Services, Ageing, Disability and Home Care	\$38,182	
City Community & Culture	Community & Development Planning	2168 Strong Children and Families	Program Funding	Other	Mission Australia	\$98,701	
City Community & Culture	Community & Development Planning	Community Hubs	Program funding	Other	Community Hubs Australia	\$36,500	
City Community & Culture	Community & Development Planning	Community Services Admin	Salary funding	State	Department of Family and Community Services, Ageing, Disability and Home Care	\$19,866	
City Community & Culture	Community & Development Planning	Carries Hill Precinct Outdoor Area Upgrade		Federal	Department of Infrastructure and Regional Development	\$30,453	

LIVERPOOL CITY COUNCIL GRANTS RECEIVED
July 2018 - June 2019

Attachment 5

Group	Service Delivery Unit	Project	Programme	Funding Source	Funding Agency	Received as at 31/03/2019 (\$)	Comments
City Community & Culture	Community & Development Planning	Communication Board at Collimore Park	Federal	Department of Infrastructure and Regional Development	\$2,500		
City Community & Culture	Community & Development Planning	Youth Week	State	Department of Family and Community Services, Ageing, Disability and Home Care	\$3,652		
City Community & Culture	Events Management	Armistice Centenary	Federal	Department of Veterans' Affairs	\$45,546	Digital Place Making project and Armistice Day 2018	
City Community & Culture	Libraries and Museum	City Library	Other	University of Wollongong Library	\$50,591	Library Services to South Western Sydney Campus	
City Community & Culture	Libraries and Museum	RFID Returns Shelf for Liverpool Central Library	State	Library Council of NSW	\$50,000		
City Community & Culture	Libraries and Museum	Library Subsidy	State	Library Council of NSW	\$467,792		
City Community & Culture	Recreation and Community Outcomes	Liverpool Community Centre	Federal	Department of Infrastructure and Regional Development	\$2,500		
City Corporate	Financial Services	Accounting Administration	Federal	Department of Premier and Cabinet, Division of Local Government	\$294,853		
City Corporate	Financial Services	Financial Assistance Grants	Federal	Department of Premier and Cabinet, Division of Local Government	\$2,372,710		
City Corporate	Financial Services	Financial Assistance Grants	Federal	Department of Premier and Cabinet, Division of Local Government	\$660,801		
City Corporate	Financial Services	Rates	Federal	Department of Premier and Cabinet, Division of Local Government	\$857,328		
City Economy & Growth	City Design and Public Domain	Heritage Near Me - Monuments & Memorials Conservation	State	NSW Office of Environment and Heritage	\$89,540		
City Economy & Growth	City Economy	Business Events	State	NSW Department of Industry, Skills and Regional Development	\$5,000		
City Economy & Growth	City Economy & Growth Office	Contributions under Voluntary Planning Agreements	Other	Various	\$319,926		

LIVERPOOL CITY COUNCIL GRANTS RECEIVED
July 2018 - June 2019

Attachment 5

Group	Service Delivery Unit	Project	Programme	Funding Source	Funding Agency	Received as at 31/03/2019 (\$)	Comments
City Economy & Growth	Planning and Transport Strategy	Austral Bus Depot Strategic Layout Design		State	Department of Planning and Environment	\$240,000	
City Economy & Growth	Planning and Transport Strategy	Comprehensive Review of Liverpool LEP		State	Department of Planning and Environment	\$750,000	
City Economy & Growth	Planning and Transport Strategy	Developer Contributions under VPA		Other	Edmondson Grange Pty Ltd	\$5,000	Roundabout Lot 5 Ardennes Ave Edmondson Park
City Economy & Growth	Planning and Transport Strategy	Slow Down	Program funding	State	Roads and Maritime Services	\$5,000	
City Economy & Growth	Planning and Transport Strategy	Choose Right Buckle Right	Program funding	State	Roads and Maritime Services	\$4,500	
City Economy & Growth	Planning and Transport Strategy	Graduated Licensing Scheme	Program funding	State	Roads and Maritime Services	\$3,000	
City Economy & Growth	Planning and Transport Strategy	Road Safety	Program funding	State	Roads and Maritime Services	\$55,000	
City Economy & Growth	Planning and Transport Strategy	Traffic Planning and Policy	Bike Week 2018	State	Roads and Maritime Services	\$1,445	
City Infrastructure & Environment	Infrastructure Delivery	Road Resurfacing Programs Resealing		State	Roads and Maritime Services	\$86,902	Bus Weight Tax
City Infrastructure & Environment	Infrastructure Delivery	Road Resurfacing Programs Resealing		Other	Dalco Pty Ltd Dendel Pty Ltd and Rockliff Group	\$13,870	One-off contribution
City Infrastructure & Environment	Infrastructure Delivery	Heritage Conservation Program	Stronger Communities Program	Federal	Department of Infrastructure and Regional Development	\$20,000	Restoration of Rosebank Cottage 17 Speed Street, Liverpool 2170
City Infrastructure & Environment	Infrastructure Delivery	Berriera Rd Extension - Road Construction (Croalia Avenue)		State	Infrastructure NSW	\$7,630,230	
City Infrastructure & Environment	Infrastructure Delivery	Berriera Rd Extension - Road Construction (Croalia Avenue)		Other	RGM Civil Pty Ltd	\$10,055	
City Infrastructure & Environment	Infrastructure Delivery	Kurralong Rd between new ac to M5 & M6 to Napier (RMS Block grant)		State	Roads and Maritime Services	\$254,200	
City Infrastructure & Environment	Infrastructure Delivery	Arjou Circuit between Clementine and Toulouse		Federal	Department of Infrastructure and Regional Development	\$140,998	
City Infrastructure & Environment	Infrastructure Delivery	Bigge Street between Elizabeth to Campbell (R2R)		Federal	Department of Infrastructure and Regional Development	\$369,970	
City Infrastructure & Environment	Infrastructure Delivery	Lancaster Ave between Albemarle and Mortimer (R2R)		Federal	Department of Infrastructure and Regional Development	\$113,770	
City Infrastructure & Environment	Technical Support	Edmondson Ave Strategic Design		Other	Camden Council	\$105,611	
City Infrastructure & Environment	Technical Support	Fifteenth Ave Strategic and Concept Design		State	Department of Planning and Environment	\$1,800,000	

Attachment 5

Grants and Contributions 31 March 2019	\$24,242,398
Less:	
Adjustment outstanding grants invoices	\$476,245
Reversal prior year actuals	\$79,545
Works in Kind	\$2,325,915
Actual grants received	\$21,519,783

	1 July 2018 Opening Balance	Budgeted Movements					Q3 Review Recommend Changes	30 June 2019 Projected Closing Balance
		Original Budget	Resolution	Q1	Q2	Annual Revised Budget		
Externally Restricted								
S94 Contributions	145,719,379	(2,074,747)	(1,533,951)	(189,319)	(1,900,820)	(5,698,837)	14,586,415	154,606,957
City Development Fund	2,233,497	(371,948)	0	0	0	(371,948)	(29,509)	1,832,040
Domestic Waste Reserve	15,662,514	1,998,013	0	2,050,500	0	4,048,513	49,967	19,780,994
Environment Levy	4,148,028	(186,543)	0	0	0	(186,543)	3,936,065	3,966,065
Stormwater Reserve	258,062	431	(57,081)	0	0	(56,650)	18,219	219,631
Edmondson Park Reserve	2,568,802	102,961	0	0	0	102,961	(30,091)	2,661,672
Contribution Reserve	1,336,323	0	0	(329,000)	316,017	(12,983)	1,323,340	15,612,549
Grants Reserve	18,472,116	(500,000)	(2,180,069)	(179,498)	0	(2,859,567)	0	15,612,549
Better Waste & Recycling Reserve	351,058	(39,655)	0	(25,000)	0	(64,655)	0	286,403
Grants Reserve - Operating	1,588,147	(100,000)	0	(712,080)	0	(812,080)	10,000	786,067
Collingwood House Restoration Works Reserves	230,000	0	0	(90,000)	0	(90,000)	0	140,000
Total Externally Restricted	192,607,925	(1,171,488)	(3,771,101)	525,603	(1,584,803)	(6,001,789)	14,579,581	201,185,717
Internally Restricted								
Employee Leave Entitlement Reserve	3,060,115	0	0	0	561,085	561,085	0	3,621,200
Insurance Reserve	1,796,043	0	0	0	0	0	0	1,796,043
Parking Strategy Reserve	1,500,000	(1,500,000)	0	0	0	(1,500,000)	1,500,000	1,500,000
Moorebank Voluntary Acquisition Reserve	904,249	(500,000)	0	0	0	(500,000)	0	404,249
General Property Reserve	3,588,829	(2,776,811)	(397,962)	0	(200,000)	(3,374,773)	50,000	264,056
Loan Reserve	5,888,799	0	(5,884,720)	0	0	(5,884,720)	(4,079)	(0)
Staff Accommodation / Relocation Savings	0	600,000	0	0	0	600,000	0	600,000
Total Internally Restricted	16,738,035	(4,176,811)	(6,282,682)	0	361,085	(10,098,408)	1,545,921	8,185,548
Total Restricted	209,345,960	(5,348,299)	(10,053,783)	525,603	(1,223,718)	(16,100,197)	16,125,502	209,371,265
Unrestricted Cash	48,000,572	(17,808,403)	(4,136,476)	(85,737)	1,554,324	(20,476,292)	6,069,703	33,593,983
Total Cash and Investments	257,346,532							242,965,248

Key Performance Indicators Budget Review Statement**Attachment 7**

Council is committed to maintaining critical financial performance indicators within acceptable benchmarks.

Current and targeted benchmarks are:

Performance Indicator	2017/18 Actual	2018/19 Original Budget	2018/19 Budget Review Sept	2018/19 Budget Review Dec	2018/19 Budget Review Mar	Benchmark	Description
1 Operating Performance Ratio Benchmark: Greater than or equal to 0% - average over 3 years	1.70%	2.30%	2.20%	2.40%	3.60%	≥0%	The Operating Performance Ratio measures Council's achievement of containing operating expenditure within operating revenue.
2 Own Source Operating Ratio Benchmark: Greater than 60% - average over 3 years	54.9%	55.9%	56.1%	56.1%	57.6%	>60%	This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.
3 Building and Infrastructure Renewals Ratio Benchmark: Greater than 100% - average over 3 years	104.4%	106.9%	106.9%	106.9%	106.9%	>100%	This indicator is used to assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

Performance Indicator	2017/18 Actual	2018/19 Original Budget	2018/19 Budget Review Sept	2018/19 Budget Review Dec	2018/19 Budget Review Mar	Benchmark	Description
4 Infrastructure Backlog Ratio Benchmark: Less than 2%	2.7%	2.0%	2.0%	2.0%	2.0%	<2%	This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.
5 Asset Maintenance Ratio Benchmark: Greater than 100% - average over 3 years	110%	113%	113%	113%	113%	>100%	This ratio compares actual against required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the Infrastructure backlog growing.
6 Debt Service Ratio Benchmark: Greater than 0% and less than or equal to 20% - average over 3 years	4.6%	4.7%	4.7%	4.6%	4.4%	>0% & ≤20%	This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.
7 Real Operating Expenditure Benchmark: A decrease in Real Operating Expenditure per capita over time	633.00	668.00	681.00	678.00	\$668	Decrease per capita over time	This indicator measures productivity changes over time based on the movement in real per capita expenditure.

Liverpool City Council
Quarterly Budget Review Statement
For the period 01/07/18 to 31/03/19
Consultancy & Legal Expenses

Attachment 8

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	618,649	Y
Legal Fees	570,398	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments

Expenditure included in the above YTD figure but not budgeted includes:

Details

10 Year Waste & Resource Recovery strategy	25,875
Investigation and legal advice for Community Standards	23,594
Liverpool Innovation Precinct NSW	21,100
Technology One consultancy on Corporate Reporting	14,278
Consulting for Intermodal rates claim	9,962
Mediation interviews with key parties	9,375
Demographic advisory services - Liverpool LGA population briefing paper	5,400
ePlanning portal technical support	3,520
Camp management plan - Cabramatta Creek	1,800
Advice on Ammendments to planning Agreement Policy and WIK Agreement Policy	909
Total	115,813

Liverpool City Council

Attachment 9

Contracts Budget Review Statement
For the period 01/01/19 to 31/03/19

Contracts Listing - contracts entered into during the quarter

Awarded To Contractor	Contract Detail and Purpose	Contract Value	Award Date	Duration of Contract	Budgeted (Y/N)	Comments
Bridgestone Australia LTD	S17256 - Tyre Fitting and Repair Services		12-Feb-19	3 Years, No Extension	Y	Schedule of Rates
Every Trade Building Services Pty Limited	W12759 - New Amenities and Council Store/Waste Buildings	\$ 1,137,832.30	23-Jan-19	One Off	Y	
Never Stop Water	AM2772 - Water Play Feature Maintenance		23-Jan-19	3 Years + 3 Years	Y	Schedule of Rates
Integral Electrical Engineering	W12783 - 33 Moore Street Car Park Lighting Upgrade	\$ 165,000.00	15-Jan-19	One off	Y	
Townsend Signs	PO2787 - Vehicle Signage and Sticker Services		22-Jan-19	3+1+1	Y	Schedule of Rates
Ivuzi	VP2794 - Workshop fuel and breakdown truck	\$ 148,555.50	07-Jan-19	One Off	Y	
Group GSA Pty Ltd	PO2800 - Design and Documentation of Level 5 & 6, 35 Scott Street	\$ 140,140.00	22-Jan-19	One off	Y	
David Scobie Architects	PO2803 - Heritage Inventory Update	\$ 60,800.00	23-Jan-19	6 months	Y	
International Conservation Services	PO2804 - Monuments and Memorials Conservation Project	\$ 101,035.00	15-Jan-19	5 months	Y	
Collective Civil Pty Ltd	PO2811 - Erosion Protection Works Warialda Way Hinchbrook	\$ 116,074.00	23-Jan-19	One off	Y	
8 shortlisted for tender competitive bidding process	EO2813 - EO1 Woodward Place Masterplan		11-Mar-19	12 months	Y	Proceeded To Tender
SGS Economics	PO2814 - Liverpool Local Housing Study	\$ 132,275.00	12-Mar-19	8 Months	Y	
Thomas Dureya Logistics Pty Ltd	PO2831 - Configuration Manager and Windows 10	\$ 71,940.00	19-Mar-19	1	Y	
Group GSA Pty Ltd	PO2815 - Railway Street Traffic Calming & Urban Domain Study	\$ 73,150.00	20-Mar-19	1 Year	Y	
AT&L and Associates Pty Ltd	S17249 - Denham Court Road Upgrade	\$ 230,230.00	27-Feb-19	6 months	Y	
Rapid Construction Pty Ltd	Rosebank Cottage, Liverpool	\$ 565,740.00	26-Mar-19	One Off	Y	
17 Consultants - Refer to Panel Listing	PO2793 - Town Planning Services		15-Feb-19	2 Years	Y	Schedule of Rates
Beedrie Pty Ltd T/A TOBCO	W12813 - Kokoda Oval Electrical Services	\$ 122,500.00	20-Feb-19	One off	Y	
Recreational Surfacing Pty Ltd	PO2819 - Resurfacing of Faisal Court at Collimore Park	\$ 44,739.00	13-Mar-19	One off	Y	
Urban Asset Solutions Pty Ltd	PO2834 - Design and Construct GPT modification work - Wallie Grove Lake	\$ 66,473.00	28-Mar-19	34 weeks	Y	
				One Off	Y	

1. Contracts listed are those entered into during the quarter being reported.
2. Contracts for employment are not required to be included.

Liverpool City Council
Quarter 3 Review 2018/19
For the period 1 July 2018 to 30 June 2019
Detail Reserve Movement

	2018-19 Forecast	2018-19 Original Budget	2018-19 Revised Budget	2018-19 Current Review	2018-19 Proposed Budget
City Development Fund					
Opening Balance	2,233,497	2,233,497	2,233,497		2,233,497
Operating					
Revenue	1,658,238	1,658,238	1,658,238	(49,509)	1,608,729
City Development Fund Receipts/Interest	1,658,238	1,658,238	1,658,238	(49,509)	1,608,729
Expenditure	2,030,186	2,030,186	2,030,186	(20,000)	2,010,186
Facade Upgrade	80,000	80,000	80,000	(20,000)	60,000
CBD Wi-Fi Data Fees	31,308	31,308	31,308	-	31,308
CBD CCTV Operation & Maintenance	105,500	105,500	105,500	-	105,500
City Activation	100,000	100,000	100,000	-	100,000
Urban Screen Content Management	137,500	137,500	137,500	-	137,500
Eat Your Heart Out	150,000	150,000	150,000	-	150,000
Loan Repayment Funding	1,425,878	1,425,878	1,425,878	-	1,425,878
Projected Closing Balance	1,861,549	1,861,549	1,861,549	(29,509)	1,832,040

Liverpool City Council
Quarter 3 Review 2018/19
For the period 1 July 2018 to 30 June 2019
Detail Reserve Movement

	2018-19 Forecast	2018-19 Original Budget	2018-19 Revised Budget	2018-19 Current Review	2018-19 Proposed Budget
Environment Levy					
Opening Balance	4,148,028	4,148,028	4,148,028		4,148,028
Operating					
Revenue	1,869,738	1,869,738	1,869,738	(25,420)	1,844,318
Environment Levy Receipts/Interest	1,869,738	1,869,738	1,869,738	(25,420)	1,844,318
Expenditure	1,001,281	1,036,281	1,036,281	0	1,036,281
Bush Regeneration	394,913	429,913	429,913	-	429,913
Natural Environment Implementation	513,095	513,095	513,095	-	513,095
Floodplain & Water Management	40,620	40,620	40,620	-	40,620
Environment Restoration Plan Delivery	52,653	52,653	52,653	-	52,653
Capital Expenditure	1,020,000	1,020,000	1,020,000	0	1,020,000
Bush Regeneration Program	820,000	820,000	820,000	-	820,000
Environmental Education Centre Design	200,000	200,000	200,000	-	200,000
Projected Closing Balance	3,996,485	3,961,485	3,961,485	(25,420)	3,936,065

INF 01**Activating the Georges River**

Strategic Direction	Strengthening and Protecting our Environment Protect and enhance bushland, rivers and the visual landscape
File Ref	099749.2019
Report By	Madhu Pudasaini - Manager Technical Support
Approved By	Raj Autar - Director City Infrastructure and Environment

EXECUTIVE SUMMARY

Council, at its meeting on 29 August 2018, considered a Notice of Motion regarding the need to activate Lighthorse Park and the adjoining Georges River. At the meeting, it was resolved that Council investigate and provide a report on the full range of issues that require consideration to enable recreational use and enjoyment of the river and adjoining parklands.

The Georges River and associated parklands are key assets and destinations in Liverpool, which will play a major role in supporting the urban renewal and revitalisation of the City Centre and adjoining lands. This report discusses the range and complexity of issues that currently affect the management and utilisation of the river, and provides a way forward to achieving, over time, Council's goal of transforming areas of the Georges River and associated parklands into vibrant and active public spaces.

RECOMMENDATION

That Council receives and notes this report.

REPORT**1. BACKGROUND**

At its meeting held on 29 August 2018, Council resolved that the CEO:

- a) *Bring a report back to Council outlining requirements of collaborating with the various State Government agencies that have control of the Georges River in order to have it revitalised to a standard that would be suitable for community use;*
- b) *Inform Councillors on ways Council can revitalise the Georges River before water gets into the River;*
- c) *Investigate water activities or sports and other short and long term options for activation of Lighthorse Park and report back to Council with cost; and*

- d) *Make representations to all bodies involved in the revitalisation of the Georges River, including Ministers.*

2. MANAGEMENT RESPONSIBILITIES OF GEORGES RIVER

The Georges River is one of the major river systems in the Sydney Basin and is a significant natural asset for the Liverpool community. Due to its environmental value and recreation potential, numerous State Government agencies, councils and community groups play key roles in the ongoing management of the Georges River, as shown in the table below.

Who manages Georges River?	Roles and responsibilities
a) Liverpool City Council	<ul style="list-style-type: none"> ▪ Council plays a vital role in the management of the river, which includes the significant sub-catchment of Cabramatta Creek. Council manages stormwater and flooding, and undertakes creek restoration and revegetation of riparian areas throughout the Local Government Area (LGA). ▪ Council is the regulatory authority on development and pollution incidents such as those caused by ineffective sediment and erosion control, both of which may have detrimental effects on waterway and riparian conditions. ▪ Council currently monitors the aquatic ecosystem health of the river and its tributaries. ▪ In addition, Council is currently undertaking an LGA-wide assessment of riparian vegetation conditions, which will inform the development of an LGA-wide plan of management for riparian areas and a vegetation management plan for the Cabramatta Creek catchment.
b) Georges Riverkeeper - formerly the Georges River Combined Councils' Committee (GRCCC), which consists of eight local councils, as well as government agencies and community representatives within the Georges River catchment	<ul style="list-style-type: none"> ▪ The Georges Riverkeeper Program services the GRCCC's eight member councils to identify key rubbish hotspots and areas for primary bush regeneration and weed control activities on the river's foreshores, creeks and tributaries. ▪ It coordinates the removal of rubbish and waste from the river catchment, and monitors the ecological health of the river. ▪ The Riverkeeper helps to facilitate a coordinated approach to the management of the Georges River.
c) Sydney Water	<ul style="list-style-type: none"> ▪ Sydney Water manages the delivery of potable water and disposal of waste water across the LGA. Occasional discharge from Sydney Water infrastructure may degrade water quality and elevate bacteria levels.
d) Local Councils - the Georges Riverkeeper consists of eight councils including Bayside, City of Canterbury Bankstown, Campbelltown, Fairfield, Georges	<ul style="list-style-type: none"> ▪ The local councils within the George River catchment are responsible for the management of the riparian corridors, bushlands and stormwater within their respective LGA boundaries.

Who manages Georges River?	Roles and responsibilities
River, Liverpool City Council, and Sutherland and Wollondilly Shire Councils	<ul style="list-style-type: none"> ▪ This includes the responsibility for the management of stormwater quality through managing and controlling developments within the catchment area to ensure stormwater runoff are appropriately treated prior to discharging into natural waterways.
e) NSW Office of Environment and Heritage (OEH)	<ul style="list-style-type: none"> ▪ The primary role of the OEH involves administering the <i>Local Land Services Act 2013</i>, <i>Bio-diversity Conservation Act 2016</i>, and the <i>Rivers and Foreshores Improvement Act 1948</i>. The OEH has developed the Georges River Estuary Management Plan and it provides funding assistance to local councils for foreshore protection and water quality improvement of the Georges River. ▪ The National Parks and Wildlife Service are part of the OEH and own and manage a significant portion of land along the river - the Georges River National Park.
f) NSW Roads and Maritime Services (RMS)	<ul style="list-style-type: none"> ▪ NSW Maritime is responsible for marine safety, regulation of commercial and recreational boating, including boating licences. ▪ It controls the dredging of the river and relevant maritime activities including routine environmental inspections of construction and maintenance activities to ensure legislative compliance.
g) Greater Sydney Local Land Services	<ul style="list-style-type: none"> ▪ Under the <i>Sydney Water Catchment Management Act 1998</i> the Local Land Services (former Sydney Metropolitan Catchment Management Authority) is responsible for the management and protection of the Georges River. Council has limited jurisdiction over foreshore works and approvals rest with the State Government.
h) NSW Office of Water	<ul style="list-style-type: none"> ▪ The NSW Office of Water is primarily responsible for the control and protection of river riparian corridors under the Water Management Act.
i) NSW Department of Primary Industries (DPI) Fisheries	<ul style="list-style-type: none"> ▪ The DPI Fisheries is responsible for regulating controlled activities in waterways under the <i>Fisheries Management Act 1994</i> for the management of fish and their habitats.
j) Environmental Protection Authority (EPA)	<ul style="list-style-type: none"> ▪ The EPA regulates polluters such as Sydney Water regarding the discharge of waste water.
k) Australian Defence Force (ADF)	<ul style="list-style-type: none"> ▪ The ADF owns and manages vast tracts of the upper catchment, which includes many minimally disturbed creeks such as Punchbowl Creek. These creeks recharge the river with clean waters and provide refuge for a vast array of native plants and animals.

As can be seen, the roles and responsibilities relating to the Georges River are wide-ranging, with state agencies performing predominantly statutory and compliance functions, while the Georges Riverkeeper, in conjunction with the councils, plays an active role in planning and implementing on-ground measures to improve the amenity and water quality of the Georges River. However, with so many stakeholders and agencies having broad and overlapping responsibility for the river, unless a clear governance structure is developed, any improvement efforts are likely to be fragmented and uncoordinated.

3. GEORGES RIVER – WATER QUALITY ISSUES AND MITIGATION

3.1 The broader context

The Georges River catchment is home to almost 1.4 million people, and this is projected to increase to over 1.7 million by 2031. Continued urbanisation of the catchment has resulted in significant alteration of flow regimes due to the increased volume of stormwater flowing into the river system, with stormwater runoff being the most significant contributor to the total contaminant load of the river. This has led to the continued physical degradation of natural watercourses within the catchment as evidenced by poor water quality, bed and bank erosion, siltation and degraded riparian vegetation.

Results from Council's ongoing water quality monitoring show that the Georges River within Liverpool has periodic quality issues, particularly with bacteria and blue-green algae. Studies have shown that three major sources contributing to the degradation are Bunbury-Curran, Cabramatta, and Prospect Creeks.

Consequently, and due to this extensive coverage of the Georges River catchment, any broad-scale waterway improvement program will require a holistic, catchment-wide approach in collaboration with the neighboring councils comprising Campbelltown, Fairfield and Canterbury-Bankstown Councils.

However, actions at a local level are also critical to effect necessary change, and requires a robust framework to shift focus from reactive responses to river issues to a more proactive, planned program of improvement works to bring about long-term improvements to the issues that are currently precluding the use of the Georges River to its full potential.

3.2 Liverpool's response

In June 2016, Council adopted a Water Management Policy (Policy) and a corresponding Water Management Strategy (Strategy) to provide a proactive response to the pressures on the Georges River by creating a robust framework to improve the health of the Georges River catchment and consequently the river.

The following table presents the various elements of the Strategy, and how the identified measures are now driving significant improvements in the management of water. It is considered that over time, these measures will bring about noticeable improvement to water quality in the Georges River.

Strategy - what actions are required?	Strategy description, intended outcome and status
a) Develop a Water Management Improvement Plan (WMIP)	<ul style="list-style-type: none"> ▪ This is the backbone of the Water Management Strategy and identifies a range of key improvements to introduce world best-practice approach to the management of water. ▪ The WMIP is in place and is being progressively implemented.
b) Focus on source control of pollutants as the most effective means to manage downstream water quality	<ul style="list-style-type: none"> ▪ Involves the control of pollutants at their source before they reach the river system through a structured program of installing best-practice water quality devices. ▪ Further, enhanced controls are now in place through Development Control Plans (DCP) requiring developers to provide a hierarchy of controls to progressively remove pollutants from stormwater before reaching the waterways. ▪ Gross Pollutant Traps (GPT) masterplan in place, which is driving the annual program of GPT installation works.
c) Introduce integrated stormwater management - explore opportunities to manage water quality in conjunction with managing quantity (flooding)	<ul style="list-style-type: none"> ▪ Council's award-winning Amalfi Park Basin in Lurnea illustrates an innovative approach to the integrated management of water quantity and quality issues. ▪ Similar concept is now being applied to a new 48ML basin in Edmondson Park, which will also include passive recreation areas as well as children's playground.
d) Adopt a whole of catchment approach	<ul style="list-style-type: none"> ▪ Provision of regional water quality treatment facilities and detention basins have introduced significant efficiencies and cost savings.
e) Introduce water quality monitoring	<ul style="list-style-type: none"> ▪ A structured and ongoing program of water quality monitoring has been introduced across all creeks and rivers in the LGA. The objective data on the extent and nature of the contamination of the waterways will guide Council in developing targeted mitigation strategies.
f) Introduce appropriate management structure - need for a dedicated resource	<ul style="list-style-type: none"> ▪ As identified in the Water Improvement Plan, a dedicated catchment management officer has been appointed to provide leadership and to drive identified improvements.
g) Take a planned approach to riparian corridor management	<ul style="list-style-type: none"> ▪ Council is currently undertaking an LGA-wide assessment of riparian vegetation conditions, which will inform the development of an LGA-wide plan of management for riparian areas and a vegetation management plan for the Cabramatta Creek catchment. Actions within these plans

Strategy - what actions are required?	Strategy description, intended outcome and status
	will guide management actions to improve the quality of riparian vegetation across the LGA.
h) Enhance sediment control	<ul style="list-style-type: none"> An ongoing funded program now exists to enable creek and riverbank erosion protection works to protect stormwater outlets and control ongoing bank erosion, which helps in reducing the turbidity of water in the river.
i) Expand bush regeneration activities	<ul style="list-style-type: none"> Council undertakes an ongoing program of bush regeneration works along riverbanks to provide a filter buffer to protect pollutants entering into the waterways.

4. GEORGES RIVER PARKLANDS - CONSTRAINTS AND OPPORTUNITIES

4.1 Constraints

While the actions and responses outlined in Section 3 above will bring about noticeable improvements to the water quality and amenity of the Georges River, numerous other initiatives need to be concurrently pursued to enable greater access and use of the river and parklands for public enjoyment.

The Georges River is, in effect, invisible from most parts of the City Centre, with available views only afforded from the concourse of Liverpool Station and along major arterial roads such as Newbridge Road and the M5 Motorway. Currently there is a lack of visible, safe and universally accessible points of entry from the City Centre and surrounding suburbs to both Lighthouse Park and the Georges River Corridor. Existing access points are hampered by isolation, poor wayfinding, signage and lighting.

The lack of path and landscape lighting within Lighthouse Park and along the river's edge has negative impacts on safety and discourages night-time use. Overgrown vegetation along the riverbanks contributes to the perception of Lighthouse Park as an unsafe environment through the blockage of sunlight and cross-views, creating dark areas with poor visibility by the river.

The river itself is inaccessible in most places due to steep banks, with access and egress problems further exacerbated by the presence of extensive weeds and submerged objects.

4.2 Opportunities

It is considered that major opportunities exist to engage with the river to:

- improve the connection of the City Centre to the river;
- improve the presentation and arrival experience of the City Centre from Newbridge Road; and
- improve the function and aesthetics of the riverfront parklands, reflecting the values and attributes which make it unique to and befitting of Sydney's third City Centre.

The opportunity to improve the City's connections to the river is embedded within the tremendous potential for the urban renewal of key sites adjacent to the Georges River. Redeveloping these sites to include new view corridors, improved pedestrian amenity, more generous public space along the foreshore and clear routes to the river would place the Georges River at the heart of a new Liverpool, and in effect, knit the eastern and western sides of the City together.

The proximity and elevation of Liverpool Station presents an opportunity to extend the existing transport interchange via a vertical connection to Lighthorse Park, facilitating ease of access to the river and southern suburbs for commuters and cyclists. Providing new lift and stair access directly from Liverpool Station to Lighthorse Park and the Georges River would create a welcoming, and highly visible new entry point, activity area and urban gateway for commuters, day-trippers and casual visitors alike.


Extension of the existing foreshore path to the south would connect southern suburbs to the river and provide a continuous riverside connection from the City Centre to the Casula Powerhouse Arts Centre. Introducing a river crossing that is accessible from the Park, in conjunction with a continuous new path network on the eastern foreshore would provide new connections to key regional attractions such as Lake Moore, Warwick Farm Racecourse, and Chipping Norton Lake.

Upgrading the existing amenities of Lighthorse Park to include a variety of leisure and recreational offerings would encourage broad-spectrum use – as would the inclusion of shade trees, public seating, lighting and designed spaces suitable for outdoor events, sports and informal gatherings.

5. ACTIVATING THE GEORGES RIVER AND PARKLANDS

In view of the significant benefits of the urban renewal of key sites along the Georges River, Council has commenced planning and delivering a package of high value projects along the Georges River corridor. Known as the River Connections Program, the projects respond to the identified constraints in a way that is designed to leverage the available opportunities to create public spaces along the river that are inviting and desirable.

5.1 River connections at a glance



River connections strategy	Description and objectives
	<p>a) Create a safe, inviting and active Lighthorse Park</p> <ul style="list-style-type: none"> In order to connect the Georges River and Lighthorse Park with Liverpool City Centre, and transform the area into a vibrant and active public space, it is first necessary to make the place safe and inviting to visitors of all ages and capacities. The Lighthorse Park Masterplan presents a staged improvement plan to achieve the above objectives. <p>Status: Develop and endorse masterplan 2018/19; detailed design 2019/20; staged construction 2020/21.</p>
	<p>b) Liverpool Railway Bridge - provide a new River Crossing and enhance the foreshore experience</p> <ul style="list-style-type: none"> A new lightweight crossing over the heritage-listed Liverpool Weir will open up access to the area and the City for residents in the east, while improvements to the path network at the Foreshore will greatly enhance interaction with and enjoyment of the River. <p>Program: Detailed design 2018/19; construction from 2020/21.</p>
	<p>c) Georges River Boardwalk - extend the foreshore upgrade to connect north and south</p> <ul style="list-style-type: none"> A continuous, shared path network that links Lighthorse Park to key River destinations (e.g. Casula Powerhouse Arts Centre) and riverside parks (e.g. Casula Parklands) will transform the Georges River Corridor into an integrated and active public space with Liverpool at its heart. <p>Program: Construction via VPA 2019/20.</p>




River connections strategy	Description and objectives
	<p>d) Connect Liverpool Station concourse to the Park and River</p> <ul style="list-style-type: none"> Providing a new lift and stair access directly from Liverpool Station to Lighthorse Park and the Georges River creates a welcoming, and highly visible new entry point, activity area and urban Gateway for commuters, day-trippers and casual visitors alike. <p>Program: Design and approvals 2019/21; Construction from 2021/02.</p>
	<p>e) Revitalisation and embellishment of Casula Parklands</p> <ul style="list-style-type: none"> This key regional destination park involves the provision of a passive parkland space to the Liverpool community that includes an adventure playground, outdoor ninja gym, off leash dog area, sculpture walk, amenities building and landscaped gardens. The Park upgrade works will activate what was otherwise an underutilised public space. <p>Status: Construction complete.</p>
	<p>f) Chipping Norton Lakes Masterplan</p> <ul style="list-style-type: none"> Involves the development of a comprehensive masterplan to maximise the use and enjoyment of all the parklands around the Chipping Norton Lakes area. <p>Program: Develop vision and masterplan by June 2020.</p>


5.2 Activating the Georges River

The on-ground activation programs identified above will not only transform the parklands along Georges River into thriving and vibrant public spaces, but will also play a crucial role in providing the required infrastructure and amenities to support the many in-river activation activities.

The following section presents examples of recreational activities that are common in urban rivers, and could potentially be explored for Georges River. It also presents other and equally important uses of the river to present a holistic view of what river activation means to the community.

Activation ideas and examples	Description, issues and way forward
	<p>a) Floating playgrounds</p> <ul style="list-style-type: none"> There are real opportunities to introduce floating playgrounds in the Chipping Norton Lakes area as mini amusement parks. However, ongoing concerns regarding water quality have so far precluded such a proposal from being considered. Planned improvements to Lighthorse Park will include the provision of an on-shore water park so that water play is all inclusive.
	<p>b) Improving swimmability along sections of the river</p> <ul style="list-style-type: none"> Periodic water quality concerns arising from elevated levels of bacteria has precluded primary contact in-river recreational activities such as swimming.

Activation ideas and examples	Description, issues and way forward
	<p>c) Boating and kayaking activities</p> <ul style="list-style-type: none"> Recreational activities that require secondary body contact such as boating, kayaking and water skiing are feasible at most sites along the Georges River. The land-based activation programs that are underway include the provision of piers and jetties for the launching of kayaks and canoes.
	<p>d) Fishing</p> <ul style="list-style-type: none"> Fishing activities are quite common along the river, notwithstanding the warnings and prohibitions against this activity. Improvements to the quality and health of the river will allow this sport to continue without the risk of any contamination.
	<p>e) Hindu rituals</p> <ul style="list-style-type: none"> Access to flowing water is essential in all Hindu rites and ceremonies, and it is held sacred due to its purification and cleansing powers. It is considered that properly planned and constructed ceremonial Ghats will not only facilitate the performance of such centuries old rituals but will also create key destinations for many annual Hindu festivals.

Activation ideas and examples	Description, issues and way forward
	<p>f) Mandaean baptism rituals</p> <ul style="list-style-type: none"> As with Hinduism, water is also a symbol of purity in all rituals and religious ceremonies for the Mandaean religion. The Mandaean community has been seeking a place in the Georges River to undertake baptism rituals, however due to concerns regarding the quality of the water, any activity requiring primary in-river contact cannot be permitted. Subject to further assessments as outlined below, treated river water pools could be considered as interim solutions until improvements to the river quality can be achieved.

6. NEXT STEPS

In view of the known water quality issues with the Georges River, it is prudent that a thorough assessment is undertaken to test the viability and priority of the above-listed in-river activation strategies. In summary, the barriers to river activation are:

- not knowing if sites along the river are safe to use for recreation in terms of the physical constraints that may be present; and
- not knowing if water quality is of a standard that allows for primary and secondary contact activities due to a lack of long-term water quality data.

To gain a better understanding of the potential for in-river activation, it is proposed to use a Swim Site Activation Framework developed for the Parramatta River Catchment Group by McGregor Coxall. This framework provides a valuable tool to inform and guide management on the potential for activation and the type of activation that can be achieved at a particular site. It explores the potential for swimming and where swimming is not feasible, other river site activation options that maximise engagement with the river are explored.

Each of the sites along the river will be assessed to determine:

- the physical viability of in-river or land-based activation;
- the relative risks of a site to various safety and community acceptance factors including water quality; and
- the likelihood that a site will be active and have good visitation rates, impacting on the overall success of a river site's activation.

As the planning for the land-based activation sites are well advanced, it is considered that the priority for investigation of the river sites be guided by the parkland sites. Consequently, the following three sites along the Georges River have been selected for further investigation:

- Lighthorse Park;
- Casula Parklands; and
- Casula Powerhouse Arts Centre.

The outcome of the above investigations will inform the development of a well-grounded vision as well as a priority program of improvement works required for the total activation of the Georges River.

It is proposed that the outcomes of these investigations be discussed at a council briefing later in the year.

CONSIDERATIONS

Economic	Facilitate the development of new tourism based on local attractions.
Environment	Manage the environmental health of waterways. Manage air, water, noise and chemical pollution.
Social	Preserve and maintain heritage, both landscape and cultural as urban development takes place. Deliver high quality services for children and their families.
Civic Leadership	Act as an environmental leader in the community.
Legislative	The management of all rivers is governed by various regulations, which would be important considerations in the planning for the in-river activation works.

ATTACHMENTS

Nil

CTTE 01

**Minutes of the Intermodal Committee meeting
held on 14 May 2019**

Strategic Direction	Leading through Collaboration Increase community engagement
File Ref	116535.2019
Report By	David Smith - Manager Planning & Transport Strategy
Approved By	Tim Moore - Director, City Economy and Growth / Deputy CEO

EXECUTIVE SUMMARY

This report is tabled in order to present the minutes of the Intermodal Committee meeting held on 14 May 2019.

The Committee supported two recommendations for Council's consideration, one of which will have a financial impact.

RECOMMENDATION

That Council:

1. Receives and notes the minutes of the Intermodal Committee meeting held on 14 May 2019;
2. Endorse the recommendations in the minutes, except recommendation 1 which has a financial implication; and
3. Requests the Independent Planning Commission carry out an independent traffic related peer review during the assessment and determination of the relevant development applications.

REPORT

The minutes of the Intermodal Committee meeting held on 14 May 2019 are attached for the information of Council.

The Committee unanimously supported two recommendations for Council's consideration, one of which will have a financial impact.

The recommendations are:

Recommendation 1

Council engages a consultant to peer review the traffic impact assessment and modelling for the intermodal development applications undertaken by the applicant and the traffic assessment undertaken by a submitter, Paul van de Boss, Director Transport Modelling and to report the findings to the Committee, Council and the Independent Planning Commission (IPC).

Officer comment

The IPC is the determining authority for the Moorebank Intermodal Terminals (MIT) development applications (DAs). The IPC has already approved the concept designs of the Moorebank Intermodal Precinct East (MPE) and Moorebank Intermodal Precinct West (MPW). In addition, the IPC has approved Stages 1 and 2 of the MPE and Stage 1 of the MPW. Stage 2 of MPW is currently under assessment by the Department of Planning and is expected to be referred to the IPC for determination in the coming months.

The development consent conditions require road widening of the section of Moorebank Avenue between Anzac Road and Cambridge Avenue and intersection improvements at M5 Motorway/Moorebank Avenue and M5 Motorway/Heathcote Road.

As part of the assessment of the MPW developments, Council staff reviewed and provided traffic-related input on submissions on the Moorebank Intermodal Terminals (MIT) development applications (DAs). The inputs took into consideration the critical issues raised in Paul van de Boss' Transport Modelling's submissions. Where required, staff attended the IPC meetings to provide clarification on the traffic-related impacts.

In addition, Council engaged Cardno, an infrastructure and environmental consultancy firm, to carry out an independent review of the DAs (both MPE and MPW applications) including a peer-review of the traffic impacts, without traffic modelling, and prepared submissions to the IPC.

The submissions identified the need for the MIT proponents to carry out road network improvements, including monetary contributions to accommodate the expected traffic impacts.

In response to these submissions, the Roads and Maritime Services (RMS) engaged consultants to carry out a cumulative traffic impact assessment, including traffic modelling of the MIT developments. The modelling has identified the following three projects:

- a) M5 Motorway, Hume Highway and Moorebank Avenue (westbound) road upgrade – to address the existing weaving problem which would worsen with the MIT developments.
- b) Moorebank Avenue, south of the M5 Motorway road upgrade to four-lanes; and
- c) Cambridge Avenue road upgrade to four-lanes.

An additional peer-review of the MIT DAs traffic impact assessment reports, without traffic modelling, is estimated at \$20,000 to \$30,000, whilst a detailed peer review including cumulative traffic modelling, over a catchment area extending to Port Botany, is estimated at over \$120,000.

As indicated above, the RMS has completed detailed traffic modelling and has advised Council of the modelling results and the priority projects to be carried out to minimise traffic impacts of the MIT developments.

In addition, due to Council's resolution from its meeting of 27 March 2019 to undertake a peer-review of the air quality report by Dr Ben Altwood, there are insufficient funds in this financial year's Intermodal budget to fund traffic-related peer-reviews.

In its assessment of the MIT DAs, the IPC needs to be satisfied that any adverse traffic impacts can be appropriately mitigated by development consent conditions including road network upgrades and/or monetary contributions by way of a Planning Agreement.

Therefore, instead of a Council initiated peer review, if the Intermodal Committee is not satisfied with the Department of Planning's assessment of the DAs, it is considered that Council's submissions to the IPC include requests for the Commission to carry out independent traffic-related peer-reviews prior to its determination of relevant DAs.

Recommendation 2

That Council has further discussions with the Federal government to discuss alternate land use plans for the Moorebank Precinct West site.

Officer comment

Council previously prepared plans for alternative development on the Intermodal site which could be updated and used as the basis for further discussions with the Federal government in the event that the MPW development does not proceed.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	Manage air, water, noise and chemical pollution. Raise community awareness and support action in relation to environmental issues.
Social	There are no social and cultural considerations.

Civic Leadership	Encourage the community to engage in Council initiatives and actions. Provide information about Council's services, roles and decision making processes.
Legislative	There are no legislative considerations relating to this report.

ATTACHMENTS

1. Minutes of the Intermodal Committee meeting held on 14 May 2019



This meeting was recorded for minute taking purposes

MINUTES FROM INTERMODAL COMMITTEE MEETING 14 MAY 2019

COUNCIL MEMBERS:

Tony Hadchiti

Councillor (**Chairperson**)

COMMUNITY REPRESENTATION:

John Anderson

Committee Member

Jennifer French

Committee Member

Fiona Macnaught

Committee Member

Kristie Williams

Committee Member

Bernie Williams

Committee Member Alternate

COUNCIL STAFF:

David Smith

Manager Planning & Transport Strategy

Rose Koch

Committees Officer (**Minutes**)

APOLOGIES:

Darren Foxe

Committee Member Alternate

Richard Azar

Committee Member



OPEN

Meeting opened at 6:00 pm

1. WELCOME, ATTENDANCE AND APOLOGIES

Clr Hadchiti opened the meeting and welcomed the Committee. Apologies were noted.

2. DECLARATIONS OF INTEREST

Nil

3. CONFIRMATION OF PREVIOUS MINUTES & COUNCIL ENDORSEMENTS

Previous minutes from 14 February, 2019 were submitted to the Council meeting on 27 March, 2019. Therefore, Council's Manager Planning & Transport Strategy provided updates on the recommendations put forward by the Committee which were endorsed at the 27 March, 2019 Council meeting.

3.1 Recommendation 1 - RMS Heavy Vehicle Inspection Bay

It was advised that Council had written to the RMS on this recommendation as requested and that Council is waiting for a response.

3.2 Recommendation 2 – Council's rejection of RMS to obtain Local Roads

It was reported that Council's Service Manager Traffic & Transport had advised that the RMS has not requested ownership of the Council road section of Moorebank Avenue. The Manager Planning & Transport Strategy advised that if such a request is made, Council is able to reject this, however this would mean that the responsibility for maintenance and management of the road will lie with Council, which is inconsistent with the submissions that Council has made on the Intermodal development.

Queries & Discussion

- i. In terms of maintaining leverage, Manager Planning & Transport Strategy advised that it is best to continue discussing the issue with RMS in relation to an RMS Heavy Vehicle Inspection Bay (HVIB).

Jennifer French expressed concerns that by continuing the dialogue with the RMS that this will result in a lack of action. Manager Planning & Transport Strategy assured that Council had not forgone advocating for an RMS HVIB, despite the RMS's objection to a Heavy Vehicle Safety Station (HVSS) in January 2019.
- ii. Clr Hadchiti put forward Ms French's suggestion to involve the Liverpool Local Area Command to join Council in advocating for an RMS HVIB, as well as involving the local member and Council's Pedestrian, Active Transport & Traffic Committee for advocacy.

3.3 Recommendation 3 – Peer Review Air Quality Report

It was advised that Council has commenced the procurement process for a contract with Cardno, to peer review the air quality report.



4. BUSINESS ARISING FROM PREVIOUS MINUTES

The Manager Planning & Transport Strategy provided updates on the action items that were put forward at the previous meeting held on 14 February, 2019.

Action 1

Manager Planning & Transport Strategy to liaise with Council's Traffic Team to determine whether Council would be required to sign off on the transferal of Moorebank Avenue from a local road owned by Council to a state owned road by the RMS.

It was advised that an update has been received and is listed in the 14 May Intermodal Committee Meeting Agenda.

Action 2

Manager Planning & Transport Strategy to determine the progress of works underway by the Council of Australian Governments' Transport and Infrastructure Council, with the involvement of Local Government, and report back to the Intermodal Committee.

It was advised that there is currently no update at present and that the Service Manager Traffic & Transport will be researching this information. An update is forthcoming and once received, it will be circulated to the Committee members via email.

Action 3

Manager Planning & Transport Strategy to distribute the response letter from Chief of Staff, Damien Callachor to the Committee for their consideration.

It was advised this was distributed to the Committee on 15 February 2019.

Action 4

Manager Planning & Transport Strategy to contact the Department of Planning and Environment (DPE) on the status of the VPA and Council's submission.

It was advised the VPA is being executed by the DPE, RMS and Qube, and that details will be listed on the Planning Agreements webpage on the DPE website. It was added that Council will be receiving a letter in relation to the matters raised in the submission.

Action Item: Manager Planning & Transport Strategy to distribute the email that was received from the Department of Planning and Environment to the Committee on the progress of the VPA.

Action 5

Manager Planning & Transport Strategy to circulate Cardno's submission to the IPC on behalf of Council on the subdivision plan for discussion at a future meeting.

It was advised that Cardno's submission to the IPC on behalf of Council on their subdivision plan was circulated to the Committee, and that the IPC approval of the subdivision is attached to the agenda.

Manager Planning & Transport Strategy advised that Council had concerns with this application, however those concerns were addressed in depth in the IPC statement of reasons for the approval of the application.



Queries & Discussion

- i. Mrs French expressed concerns that this project was approved with conditions and without a proper drainage plan, and queried whether the community can have a say in this matter.

Manager Planning & Transport Strategy advised that the project had been approved, with conditions of consent requiring certain additional documentation to be provided, which is not unusual.

Furthermore, it was advised that once consent is issued with conditions, Council does not have further involvement as a submitter.

Action 6

The Manager Planning & Transport Strategy and Cllr Hadchiti to report back to the next Intermodal Committee meeting on the outcome of the recommendation, following discussions had.

The draft recommendation (not adopted by the Committee) was:

"Council acknowledges that the Western Intermodal Precinct has not been fully approved, apart from a concept approval, therefore Council strongly advocates while in the presence of any downturn in the market, to work with the land owner to have more appropriate usage of the site that is aligned with the visions of Council."

It was advised that there was no discussion on this item at the previous Council meeting.

Action 7

Manager Planning & Transport Strategy to investigate whether Cardno are able to peer review the recent report findings of air quality in Liverpool, and report back to the Committee at a future meeting of those findings.

It was advised that Cardno will undertake a peer review of the report and that the procurement process is underway.

5. OTHER BUSINESS

5.1 SIMTA MPW Stage 2 State Significant Development Application – Jennifer French

Mrs French raised an item for discussion relating to the SIMTA Moorebank Precinct West Stage 2 development application.

Discussion

- i. It was proposed that once the development application for this project is implemented, that Council should monitor the situation in terms of plans for the precinct to manage the impact.

In response to queries from the Committee, Manager Planning & Transport Strategy clarified the status of the application, that it had been lodged and assessed where Council's views have been made known to the DPE. It was added that the DPE had finalised its recommendation to the IPC on MPW Stage 2 and MPW concept Mod 1, where the recommendation documents will be available on the DPE major project website, including supplementary information received during the assessment.

Manager Planning & Transport Strategy advised that Council's details have been passed along to the IPC and that Council can choose to speak to the IPC in support of its submission, which had been done in the past.



- ii. Cllr Hadchiti proposed that once the public hearing process occurs in future, that Cardno speak to their submission alongside Council.
- iii. Mrs French advised that the Director Transport Modelling, Paul Van Den Bos, had created a different traffic scenario compared with the optimistic findings of the applicant. It was proposed that Council engage with Mr Van Den Bos with these findings in its efforts for advocacy.
Cllr Hadchiti proposed that Council compare the findings of Cardno with Mr Van Den Bos and determine what if any inconsistencies there are with the applicants traffic assessment.
- iv. Mrs French proposed that Council should advocate for change at the Federal Government level and that the previous proposed plans Council developed for the Intermodal site should be found and presented to a Federal Member and the IPC.
- v. Fiona Macnaught queried the extent of involvement on this project by the Federal Government and whether they would have scope to opt out

MOTION: The Committee recommends to Council that a peer review is undertaken of the traffic report prepared by the applicant and the report findings of the Director Transport Modelling, Paul Van Den Bos, and present this peer review to the Committee and Council and IPC.

Moved: Jennifer French

Seconded: John Anderson

On being put to the meeting, the motion was declared carried.

MOTION: That Council has discussions with the current Federal Government to discuss Council's alternate plans for the MPW site.

Moved: Jennifer French

Seconded: John Anderson

On being put to the meeting, the motion was declared carried.

ACTION: Council staff to investigate the superseded DCP 83/76 amendment for the overall location.

5.2 Update by Fiona Macnaught

Ms Macnaught provided the highlights from the CCC meeting from January to March 2019 as follows:

- The rail connection to the Southern Sydney freight line near Glenfield has been completed;
- Moorebank Avenue underpass has been completed;
- Georges River bridge has been completed; and
- From April to June 2019, the target complex, rail link and southern part of the MPE should be fully completed, while prepping the east side for cranes.

Discussion was made by the Committee in relation to noise levels at the intermodal site and whether this is compliant with the regulations.

ACTION: Council staff to review the conditions of consent to determine which location the noise monitors are to be placed and by whom this is being monitored.



5.3 Traffic Road Capacity

Mrs French queried if it were possible to investigate whether a condition was placed in relation to the development of the Intermodal site, that traffic flow be managed.

ACTION: Council staff to investigate whether a condition exists in the DA regarding traffic capacity and TEU level.

CLOSE

Meeting closed at 7:24 pm.

CTTE 02

**Minutes of the Tourism and CBD Committee
meeting held on 2 April 2019**

Strategic Direction	Generating Opportunity Create an attractive environment for investment
File Ref	093247.2019
Report By	Vi Girgis - Senior Officer City Precinct
Approved By	Tim Moore - Director, City Economy and Growth / Deputy CEO

EXECUTIVE SUMMARY

This report is tabled in order to present the minutes of the Tourism and CBD Committee meeting held on 2 April 2019.

RECOMMENDATION

That Council:

1. Receives and notes the minutes of the Tourism and CBD Committee meeting held on 2 April 2019; and
2. Endorses the recommendations and action in the minutes.

REPORT

The minutes of the Tourism and CBD Committee meeting held on 2 April are attached for the information of Council.

The minutes identify a number of actions which can be progressed with current staffing and resources.

CONSIDERATIONS

Economic	<p>Further develop a commercial centre that accommodates a variety of employment opportunities.</p> <p>Encourage and promote businesses to develop in the hospital health and medical precinct (of the City Centre).</p> <p>Facilitate economic development.</p> <p>Facilitate the development of new tourism based on local attractions, culture and creative industries.</p>
Environment	<p>There are no environmental and sustainability considerations.</p>
Social	<p>Raise awareness in the community about the available services and facilities.</p> <p>Provide cultural centres and activities for the enjoyment of the arts.</p> <p>Preserve and maintain heritage, both landscape and cultural as urban development takes place.</p> <p>Deliver high quality services for children and their families.</p>
Civic Leadership	<p>Foster neighbourhood pride and a sense of responsibility.</p> <p>Deliver services that are customer focused.</p>
Legislative	<p>There are no legislative considerations relating to this report.</p>

ATTACHMENTS

1. Tourism & CBD Committee Meeting Minutes - 2 April 2019



This meeting was recorded for minute taking purposes

MINUTES FROM TOURISM & CBD COMMITTEE MEETING 2 April 2019

COUNCILLORS:

Geoff Shelton
Mazhar Hadid
Tony Hadchiti
Peter Harle
Karress Rhodes

Committee Member (**Acting Chairperson**)
Committee Member
Committee Member (entered at 10:13am)
Observer
Observer

COMMITTEE REPRESENTATION:

Michelle Caruso
Ian Bailey
Carol Christine North-Samardzic
Marc Edwards
McKayla Vamarasi
June Young
Jason Aquilina
Valentine Mukuria

IAP2
Winedge
Radio 2GLF
Club Liverpool
Community Representative
Community Representative
University of Wollongong
Western Sydney University (representing Yvonne Gatt)

COUNCIL ATTENDEES:

Christopher Guthrie
Craig Donarski
Vi Girgis
Susana Freitas
Rose Koch
Elizabeth Pirola

Acting Manager City Economy
Director Casula Powerhouse Arts Centre
Senior Officer City Precinct
Tourism Development Officer
Committees Officer (**minutes**)
Business Administration Trainee

APOLOGIES:

Wendy Waller
Nathan Hagarty
Cindy Elkhouri
Tom Wang

Mayor
Councillor
Senior Events Coordinator
Quest Liverpool



OPEN

Meeting opened at 10:08 am

1. WELCOME, ATTENDANCE AND APOLOGIES

Clr Shelton welcomed the meeting and acknowledged the traditional custodians of the land. All apologies were noted.

MOTION: This Committee notes all apologies as displayed in page 1 of the minutes.

Moved: June Young

Seconded: Clr Hadchiti

On being put to the meeting, the motion was declared carried.

2. DECLARATIONS OF INTEREST

Nil

3. REVIEW OF PREVIOUS MINUTES

The minutes from the previous meeting held on 5 February, 2019 was received and noted at the 27 March, 2019 Council meeting. The recommendations in the minutes were also endorsed, therefore the Committee adopted the following motion:

MOTION: This Committee endorses the minutes from the previous Tourism & CBD meeting held on 5 February, 2019.

Moved: Carol Christine North-Samardzic

Seconded: Marc Edwards

On being put to the meeting, the motion was declared carried.

4. BUSINESS ARISING FROM PREVIOUS MINUTES

Senior Officer City Precinct provided brief updates on business arising from the previous minutes. Some previous business items were covered in presentations later in the meeting, therefore they are minuted within their respective sections.

4.7 Meeting with Council's CEO and the Liverpool Local Area Command

The following motion was referenced:

MOTION: That this Committee congratulates the Liverpool Local Area Command for their attendance of the Christmas in the Mall event, as it assists in changing the perception of safety in Liverpool.

It was advised that a letter was sent to the Liverpool Local Area Command for their attendance of the Christmas in the Mall event and maintaining community safety.

5.1 Collaboration with City of Greater Dandenong

It was advised that Council is working with the City of Greater Dandenong for a video swap to display content and that further updates will be provided as needed to the Committee.



5. PRESENTATIONS

5.1 Tourism Update

The Tourism Development Officer presented to the Committee.

Highlights:

- 1.74% of overall visitors to the entire Council website had visited the 'What's On' page, between June 2018 to March 2019, where the average duration spent was over 2 minutes;
- The Destination Management Plan (DMP) was adopted at the 27 March, 2019 Council meeting and the vision has been subject to change after internal consultation;
- The launch event for the DMP will be hosted on 15 June 2019 with Warwick Farm Trackside Markets;
- The branding of the DMP is being developed with a group of design students from Western Sydney University (WSU); and
- Council staff members from City Economy & Growth had attended the LGNSW Tourism Conference in Terrigal.

Discussion and Actions Arising – What's On Statistics

- a. **Action Item:** Council to report on the statistics for the "What's On" page within Council's website, on a bi-annual basis to the Committee.
- b. **Action Item:** Tourism Development Officer to provide statistics of Facebook visitations to Council's page during the communication phase for events happening in Liverpool.
- c. Jason Aquilina queried whether a correlation exists between site visitation and actual community attendance of events occurring in Liverpool.

Action Item: Tourism Development Officer to track Facebook statistics in the lead up to events to determine any existence of correlation between site visitation figures and event attendance.

- d. Cllr Shelton queried whether reports can be produced that indicate where users click through to from the homepage of Council's website, such as the proportion that visit the planning or "What's On" page and so forth.

Action Item: Tourism Development Officer to investigate and liaise with the Website team to determine the portion of users to the most visited pages within Council's website, and report these statistics to the next Committee meeting.

- e. **Action Item:** Council to invite a representative from the Communications team to present at a future Committee meeting, to assist with further queries from the Committee relating to website user tracking and statistics.
- f. **Action Item:** Council to invite the design students from WSU to the next Committee meeting to speak broadly regarding their branding work with Council on the DMP.
- g. Cllr Hadchiti queried how success of the DMP can be measured.

Acting Manager City Economy advised this would be measured through visitation rates. Senior Officer City Precinct advised that an external party will be commissioned to undertake a baseline visitation study and formulate the required figures. It was advised the methodology used will be requested for disclosure.

Senior Officer City Precinct thanked the Committee for their support in endorsing the DMP.



- h. Cllr Rhodes noted that regional NSW obtains funding from higher tiers of Government, and added that this may present opportunities for South Western Sydney Councils such as Liverpool to work collaboratively with regional Councils in business exchange.

Cllr Shelton noted that based on research that there is a growing cohort of more discerning tourists that want an experience that goes beyond the major landmarks such as the Opera House and Darling Harbour, and seeking the immersive lifestyle experience, therefore there is a growing focus on what Liverpool can offer as a Western Sydney region for tourism.

- i. Cllr Shelton queried that since Cllr Rhodes had encouraged Destination NSW to allocate Western Sydney as a region, whether any scope exists similarly to the 6 regions recognised in the state-wide DMP, for further region recognition for the purpose of tourism

Cllr Rhodes advised the Southwest Tourism Taskforce was attempting to achieve this and that efforts should be continued collectively for recognition. Senior Officer City Precinct advised that following the recent State election, Stuart Ayres was appointed as Tourism Minister and is a member for Penrith, therefore there may be possibility of change in the recognition of regions.

5.2 CBD Update

Senior Officer City Precinct presented to the Committee on research and studies from Deloitte that has bearing on the Liverpool CBD. Updates were also provided on the current investigation of smoking in the CBD and smoke signage options.

Highlights:

- From an arts and culture perspective, the Greater Sydney Commission has realigned Sydney into the 3 cities of Central River City (CRC), Western Parkland City (WPC) and Eastern Harbour City (EHC);
- CRC and WPC represent 15% of cultural assets and organisations overall in greater Sydney, however both have a higher population ratio than EHC;
- Western Sydney cultural festivities are mostly funded by community and Councils, where EHC events are more highly funded by State and Federal government;
- Many cities are now evaluating the benefits arising from supporting night time economies via policy and services that include transport and regulation;
- EHC spend the most time per week in sport and physical recreation of 4 hours and 20 minutes, CRC spend 3 hours, 50 minutes and WPC spend 2 hours, 50 minutes;
- Council had liaised with NSW Health and discovered that the department currently does not produce smoke signage in different languages; and
- Office of Liquor & Gaming have undertaken a 12 month trial of licenses for temporary pop up bars, as a way to activate the night time economy for precincts such as Liverpool.

Discussion and Actions Arising

- a. **Action Item:** Council to obtain a budget breakdown for major events hosted by Council such as "Eat Your Heart Out" and "Liverpool on a Roll" and report to a future Committee meeting.
- b. Cllr Rhodes advised that the amount of money sports and recreation bring to the visitor economy is often underestimated as such events attract a significant population.



- c. Senior Officer City Precinct noted that in 2015, NSW Health had released a report detailing survey results with businesses in Macquarie Mall and the options for smoking and non-smoking in outdoor dining areas.

Action Item: Senior Officer City Precinct to look into inviting a representative from NSW Health to present the findings of their 2015 report to the Committee, relating to smoking at Macquarie Mall, and to send the link of this report to the Committee.

5.3 Casula Powerhouse Arts Centre Update (CPAC)

The Director of CPAC provided an overview of the upcoming events to be held throughout the LGA between April and September 2019. The highlights are listed as follows (and not limited to):

- **April** - ALGWA Annual Conference and Easter in the Mall
- **May** - Various Exhibition launches
- **June** - Sydney Film Festival
- **July** - NAIDOC events
- **August** - Eat Your Heart Out
- **September** - Sydney Fringe Festival
- External events to be held on Council land:
 - KARI Community Unity Day;
 - International Eid Festival;
 - Samoa Day;
 - Festival of Chariot.

Discussion and Actions Arising

- a. **Action item:** Presentation slides for the CPAC update to be circulated to the Committee.
- b. The Director of CPAC advised that a series of applications were submitted to the State Government to complete the full construction of CPAC, also known as Stage 4. It was advised that an application was made to Create NSW for capital funding for completion, and that previous architects and civil engineers were reengaged with for plan and cost updates.

Action item: Director of CPAC to provide an overview of the proposed works on the completion of construction (Stage 4) for the CPAC building by the next Committee meeting.

6. GENERAL BUSINESS

6.1 Liverpool on a Roll

Senior Officer City Precinct congratulated Council's Events team on their efforts in preparing the Liverpool on a Roll event, which unpredictably attracted over 10,000 visitations.

Clr Rhodes queried what had been done differently during the promotional stages of Liverpool on a Roll with previous events held by Council. Senior Officer City Precinct advised that a partnership was established with Time Out magazine to help promote the event. It was also reported that the Communications team had guaranteed sponsorship from 2Day FM, where radio ads were distributed along with a Facebook post that attracted a 1000 comments.

Action Item: Council to provide a cost breakdown on event sponsorships at the next Committee meeting, in order to document successful strategies in event planning.



6.2 Tourism Visitation Figures

Mr Bailey requested an update from the discussions at the December Committee meeting, of whether the accurate visitation figures to Liverpool had been confirmed. Senior Officer City Precinct advised that a study is still being undertaken, and that within the next few months the baseline figures will be established.

Clr Shelton reported that there is certainly demand by tourists that come to Liverpool for local points of interest, based on observations by Tom Wang, from Quest Liverpool. The Tourism Development Officer advised that one of the actions in the DMP is to work with guided holiday groups and grow Liverpool's presence.

Action Item: Tourism Development Officer to work with local hotels and obtain current information on gaps around structured guides and what they can offer in the local area.

CLOSE

Meeting closed at 12:07 pm.

CTTE 03	Meeting Notes of the Liverpool Youth Council Meeting held 6 March 2019 and Minutes of the Liverpool Youth Council Meeting held 3 April 2019
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Strategic Direction	Leading through Collaboration Increase community engagement
File Ref	098364.2019
Report By	Galavizh Ahmadi Nia - Manager Community Development and Planning
Approved By	Tina Sangiuliano - Acting Director City Community and Culture

EXECUTIVE SUMMARY

This report is tabled in order to present the Meeting Notes of the Liverpool Youth Council Meeting held on 6 March 2019 and the Minutes of the Meeting held on 3 April 2019.

RECOMMENDATION

That Council:

1. Receives and notes the Meeting Notes of the Liverpool Youth Council Meeting held 6 March 2019, and receives and notes the Minutes of the Meeting held on 3 April 2019;
2. Endorse the motion raised by the Committee at the 3 April meeting that supports Council's efforts to become single-use plastic item free; and
3. Explore the implications of implementing this across Council committees, Council meetings and events with a report to come back to Council on the findings.

REPORT

The Meeting Notes of the Liverpool Youth Council Meeting held on 6 March 2019 and the Minutes of the Meeting held on 3 April 2019 are attached for the information of Council.

The Meeting notes for the 6 March meeting and the Minutes for the 3 April meeting identify a number of actions that require Council staff to undertake, none of which will have any financial impact on Council.

The Liverpool Youth Council have put forward a Motion, for Council's consideration, to prevent the use of single-use plastic items. The Committee proposes that Council provide environmentally sustainable materials and reusable items to reduce waste and recommends exploring the cost implications to eliminate the use of single use plastic cutlery, plates, cups and bags at Council committee meetings, Council meetings and events.

Council have already taken steps toward this across the organisation. A report will be brought to Council following further investigation.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	Support community organisations, groups and volunteers to deliver coordinated services to the community.
Civic Leadership	Facilitate the development of community leaders. Encourage the community to engage in Council initiatives and actions. Provide information about Council's services, roles and decision making processes.
Legislative	There are no legislative considerations relating to this report.

ATTACHMENTS

1. Notes of the Liverpool Youth Council held on 6 March 2019.
2. Minutes of the Liverpool Youth Council meeting held on 3 April 2019



Minutes

MEETING NOTES OF LIVERPOOL YOUTH COUNCIL COMMITTEE MEETING 6 March 2019

COMMITTEE MEMBERS PRESENT:

Cheryl Anthony	Chairperson
Shonali Kumar	Media Representative
Vishal Senthilkumar	Treasurer
Alyssia Dower	Youth Councillor
Manar Al-Ogaiddi	Youth Councillor
Simbarashe Zimbudzana	Youth Councillor

OTHER ATTENDEES:

Councillor Geoff Shelton	Liverpool City Council
Derek Tweed	Community Development Worker (Youth)
Niki Read	Groundswell Project
Mai Nguyen	SWSLHD
Amanda Fernando	SWSLHD
Madison Young	Youth Council Candidate

APOLOGIES:

Jayesh Joshi	Vice Chairperson
Tjarani Barton-Vaofanua	Media Representative
Michael Azzi	Youth Councillor
Lily Bolin	Youth Councillor
Saurabh Sibal	Youth Councillor
Mayor Wendy Waller	Liverpool City Council
Councillor Charishma Kaliyanda	Liverpool City Council
Councillor Nathan Hagarty	Liverpool City Council

AGENDA:

1. WELCOME, ATTENDANCE, APOLOGIES AND OPENING

Chairperson Cheryl Anthony welcomed everyone and opened the meeting at 6.15pm.

2. DECLARATIONS OF INTEREST

No member declared a pecuniary/non-pecuniary, significant/less than significant interest in any item.

Note: Committee members declaring either a pecuniary interest or a significant non-pecuniary interest in an item are required to leave the room for the duration of the item. Committee members declaring a less than significant non-pecuniary interest may remain in the room if they so decide.



Minutes

3. GUEST SPEAKERS – Niki Read, Mai Nguyen and Amanda Fernando – The Groundswell Project - SWSLHD

The Groundswell Project is provided in the Palliative Care ward at Liverpool Hospital. Palliative care is a specialised form of medicine for people with advanced disease, or illnesses that can't be cured, providing multi-disciplinary support including physical, psychological and spiritual support.

The Groundswell project aims to empower people with knowledge about a holistic care plan to support the patient, family members and relatives. The project aims to reduce the stigma surrounding death and dying in the community.

The Youth Council have been invited to attend the Palliative Care ward and discuss ways of including children and young people in activities such as Youth Week, as well as engaging where appropriate in social and therapeutic activities such as art murals and creative writing.

Motion: **Moved:** Manar Al-Ogaidi **Seconded:** Vishal Senthilkumar

That the Community Development Worker (Youth) liaises with The Groundswell Project team to arrange a visit to the Palliative Care ward by Youth Council members.

On being put to the meeting the motion was declared CARRIED

4. CONFIRMATION OF PREVIOUS MINUTES

Confirmation of minutes of the meeting held on 13 February 2019 were held over to the next meeting due to a lack of quorum.

5. BUSINESS ARISING FROM PREVIOUS MINUTES

There was no business arising from the previous meeting held on 13 February 2019.

6. CORRESPONDENCE

There was no correspondence tabled at today's meeting.

7. COUNCILLOR UPDATE

The following updates from the previous Council meeting held on 27 February were presented to the Youth Council:

- The Western Sydney Airport will now officially be known as the Western Sydney International (Nancy Bird-Walton) Airport;
- Council adopted the Liverpool Heritage Strategy which has been developed over the past year with stakeholders. Council also adopted the updated Flag and Banner



Minutes

Policy and also the Liverpool Development Control Plan 2008 (Amendment 31) - Boarding House Development; and

- All Council meetings are now podcast so the community can view and review any discussions online. It provides an opportunity to follow the Council's decisions, and also to form an opinion on the matters presented.

Motion: **Moved:** Alyssia Dower **Seconded:** Shonali Kumar

That the information be received and noted

8. YOUTH WORKERS REPORT

- Community Development Worker thanked Saurabh Sibal for participating on the panel for Council's Youth Week funding grants. Seven funding applications were received and five local youth services will receive funding to deliver Youth Week activities;
- A variety of school holiday activities have been confirmed for the April school holiday period including skate lessons and competition, basketball clinics and an outdoor adventure program at Bringelly;
- Thanks to Youth Councillor Vishal Senthilkumar for participating in the consultation for activating the Liverpool Library forecourt. The ideas will be used to form activities over two days in Youth Week 2019; and
- Welcome to our newest Youth Council member Madison Young who has been appointed to Committee. Madison will be part of the Youth Council for the remainder of the 2018-2020 term.

Motion: **Moved:** Vishal Senthilkumar **Seconded:** Alyssia Dower

That the information be received and noted.

9. TREASURER'S REPORT

The current Youth Council budget expenditure for this financial year is \$1,134 with a remaining balance of \$9,412.

Motion: **Moved:** Alyssia Dower **Seconded:** Shonali Kumar

That the information be received and noted.

10. RADAR Report

The RADAR show is now airing regularly on 2GLF FM and can also be accessed online at www.89.3fm.com.au. RADAR is airing from 5.00pm-6.00pm on Thursday afternoons.

Motion: **Moved:** Manar Al-Ogaidi **Seconded:** Simbarashe Zimbudzana



Minutes

That the information be received and noted.

11. MEDIA REPRESENTATIVE'S REPORT

The number of Likes for the Youth Council Facebook page currently sits at 753. The Youth Councillor video biographies will be recorded at a convenient time for everyone.

Motion: **Moved:** Alyssia Dower **Seconded:** Vishal Senthilkumar

That the information be received and noted.

12. GENERAL BUSINESS

Youth Week

Youth Council representatives met with members of the Casula Powerhouse Arts Centre (CPAC) Youth Committee earlier today to plan and discuss the upcoming Youth Week event in April.

It has been agreed by both committees to collaborate on planning for this year's Youth Week event and hold the 'Arts Meets West' event at Casula Powerhouse Arts Centre. Liverpool Youth Council will contribute their support and provide small activities promoting positive mental health and wellbeing targeted at local young people.

The two Committees will continue to meet to collaborate and cross-promote the event for an expected larger audience to attend this year's event.

Motion: **Moved:** Alyssia Dower **Seconded:** Shonali Kumar

That the information be received and noted.

13. CLOSE

The meeting closed at 7:45pm.

The next Youth Council meeting will be held on 3 April 2019.



Minutes

MINUTES OF LIVERPOOL YOUTH COUNCIL COMMITTEE MEETING

3 April 2019

COMMITTEE MEMBERS PRESENT:

Jayesh Joshi	Secretary
Tjarani Barton-Vaofanua	Media Representative
Vishal Senthilkumar	Treasurer
Michael Azzi	Youth Councillor
Alyssia Dower	Youth Councillor
Lily Bolin	Youth Councillor
Manar Al-Ogaidi	Youth Councillor
Saurabh Sibal	Youth Councillor
Simbarashe Zimbudzana	Youth Councillor
Madison Young	Youth Councillor
Mayor Wendy Waller	Liverpool City Council

OTHER ATTENDEES:

Councillor Geoff Shelton	Liverpool City Council
Derek Tweed	Community Development Worker (Youth)

APOLOGIES:

Shonali Kumar	Media Representative
Cheryl Anthony	Chairperson
Councillor Nathan Hagarty	Liverpool City Council
Councillor Charishma Kaliyanda	Liverpool City Council

AGENDA:

1. WELCOME, ATTENDANCE, APOLOGIES AND OPENING

Chairperson Cheryl Anthony was running late therefore the Community Development Worker (Youth) was Acting Chairperson for part of the meeting. The Community Development Worker (Youth) welcomed everyone and opened the meeting at 6.05pm.

2. DECLARATIONS OF INTEREST

No member declared a pecuniary/non-pecuniary, significant/less than significant interest in any item.

Note: Committee members declaring either a pecuniary interest or a significant non-pecuniary interest in an item are required to leave the room for the duration of the item. Committee members declaring a less than significant non-pecuniary interest may remain in the room if they so decide.



Minutes

3. Youth Week Update and Discussion

The Community Development Worker (Youth) provided an update on activities to be held in Liverpool during Youth Week 2019:

- Council will deliver two activities for Youth Week:
 - Live and Loud at Liverpool Library on Thursday 11 and Friday 12 April from 3.30pm – 5.30pm; and
 - Arts Meets West at Casula Powerhouse Arts Centre on Sunday 14 April from 10am-3pm. Arts Meets West will be a collaborative event between CPAC Youth and Liverpool Youth Council.
- Five Youth Week events will be delivered by local not-for-profit organisations, through a collaborative approach and with financial support from Council. This process enables young people additional opportunities to participate in activities across the Liverpool LGA;
- Liverpool Youth Council will provide support via a mental health and wellbeing aspect to the Arts Meets West event. This support will include the keynote motivational speaker Daniel Merza, who will deliver a session titled "Getting the Monkeys Off Your Back". Headspace Liverpool will also be involved in the event. Youth Council members will provide fun activities including a mobile rock climbing wall and photo booth. These activities are aimed at providing a fun and challenging activity to engage and support local young people;
- Liverpool Youth Council will engage with young people who attend Arts Meets West by conducting surveys and hosting an information stall to consult and seek feedback about issues facing young people; and
- The Community Development Worker (Youth) encouraged all Youth Council members to support the event by sharing posts on Facebook and Instagram, inviting friends, peers and family members to attend. To date, eight Liverpool Youth Council members have confirmed attending for all or part of the event day.

Motion: **Moved:** Lily Bolin **Seconded:** Vishal Senthilkumar

That the information be received and noted

4. CONFIRMATION OF PREVIOUS MINUTES

The Meeting Notes from the meeting held on 6 March 2019 were confirmed as a true record of that meeting.

Motion: **Moved:** Alyssia Dower **Seconded:** Simbarashe Zimbudzana

That the information be received and noted



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5. BUSINESS ARISING FROM PREVIOUS MINUTES

Action: That the Community Development Worker (Youth) liaises with The Groundswell Project team for a date that Youth Council members can visit the palliative care ward.

Response: Awaiting confirmation from Liverpool Hospital for an available Saturday to visit, in order for all Youth Council members to be able to attend.

Motion: **Moved:** Alyssia Dower **Seconded:** Lily Bolin

That the information be received and noted

6. CORRESPONDENCE

There was no correspondence tabled at today's meeting.

7. COUNCILLOR UPDATE

The following updates from the previous Council meeting held on 27 March 2019 were presented to the Youth Council:

- The Minister for Industry, Science and Technology Karen Andrews announced \$35 million in funding for the newly-formed Future Food Systems Cooperative Research centre, which will cost \$187 million over 10 years. Liverpool will be the location for one of six food hubs, where researchers, growers and manufacturers will work together to find new ways to meet the growing demand for Australia's high-quality produce locally and internationally;
- Mayor Waller read a condolence to the victims of the shootings in Christchurch, New Zealand. On Thursday 21 March 2019, people from many religious faiths, Members of Parliament, Councillors and community groups gathered in Macquarie Mall to sign Liverpool's Declaration on Cultural and Religious Harmony. The event was organised by the Western Sydney Migrant Resource Centre and Liverpool City Council;
- Council adopted a draft Liverpool Development Control Plan 2008 (Amendment 33), where shopping trolleys must include a coin deposit or restriction feature which will stop wheels once they leave the shopping centre property;
- Council adopted the Destination Management Plan 2018/19-2022/23;
- Council endorsed the Civic Advisory Committee's recommendation for the Ingham Institute for Applied Medical Research to be the recipient of the funds raised at the 2019 Liverpool City Council Charity Ball;
- St Luke's Anglican Church will hold its 200 year anniversary celebration in September 2019; and
- A Notice of Motion on parking meters was discussed. From 1 July 2019 Council will direct all revenue raised from parking meters to parking related activities. There are also 100 new spots being developed at Speed St and 300 spots close to the Whitlam Leisure Centre with park and ride options being investigated.



Minutes

Motion: **Moved:** Alyssia Dower **Seconded:** Vishal Senthilkumar

That the information be received and noted

8. YOUTH WORKERS REPORT

- Council has an extensive range of school holiday activities planned. A booklet outlining all of the activities was provided to Committee members. Activities for the youth age group include BURNS outdoor obstacle training, Skate lessons and basketball workshops;
- Liverpool Youth Council May meeting date has changed. The May meeting will be moved back one week to Wednesday 8 May;
- The committee discussed meeting dates and if the first Wednesday of the month is suitable, or should it be moved to the 2nd Wednesday of the month to accommodate changes in commitments. The date to be confirmed at the May meeting; and
- The Live and Loud event will kick off festivities for Youth Week 2019. Volunteers needed to help on the day. It is only a 2 hour event. 11 and 12 April and will include fun activities, crafts, sports performances and food.

Motion: **Moved:** Vishal Senthilkumar **Seconded:** Manar Al-Ogaidi

That the information be received and noted.

9. TREASURER'S REPORT

The current Youth Council budget expenditure for this financial year is \$1,134 with a remaining balance of \$9,412.

Motion: **Moved:** Lily Bolin **Seconded:** Michael Azzi

That the information be received and noted.

10. RADAR Report

The RADAR show is now airing regularly on 2GLF FM and can also be accessed online at www.89.3fm.com.au. RADAR is airing from 5.00pm-6.00pm on Thursday afternoons.

Motion: **Moved:** Lily Bolin **Seconded:** Manar Al-Ogaidi

That the information be received and noted.



Minutes

11. MEDIA REPRESENTATIVE'S REPORT

The number of Likes for the Youth Council Facebook page currently sits at 777. The Youth Councillor video biographies can be recorded at the Youth Week event being held at Casula Powerhouse on 14 April 2019.

Motion: **Moved:** Alyssia Dower **Seconded:** Vishal Senthilkumar

That the information be received and noted.

12. GENERAL BUSINESS

1. Youth Councillor Tjarani Barton-Vaofanua suggested that Liverpool Youth Council be involved in the annual NAIDOC Week activities in Liverpool.
2. Committee members discussed Council's efforts in working towards becoming free of single use plastic items, which included eliminating the use of single use plastic cutlery, plates and bags at all Council events and meetings.

Motion: **Moved:** Jayesh Joshi **Seconded:** Saurabh Sibal

1. **The Community Development Worker (Youth) liaise with Council's Events Coordinator to discuss involvement with the NAIDOC Week program.**
2. **That Council commits to eliminate single use plastic items at all Council events and meetings.**
3. **The Community Development Worker (Youth) provide an update at the next Youth Council meeting on Council's response to reduce single use plastics.**

13. CLOSE

The meeting closed at 7:45pm.

The next Youth Council meeting will be held on 8 May 2019.

CTTE 04

**Minutes of the Liverpool Sports Committee
Meeting held on 28 February 2019**

Strategic Direction	Creating Connection Create a dynamic, inclusive environment, including programs to support healthy living
File Ref	106991.2019
Report By	Mark Westley - Manager Recreation and Community Outcomes
Approved By	Tina Sangiuliano - Acting Director City Community and Culture

EXECUTIVE SUMMARY

This report is tabled in order to present the Minutes of the Liverpool Sports Committee Meeting held on 28 February 2019.

The Sporting Donations Program applications have been endorsed for funding by the CEO as per delegation (for amounts up to \$1000) in accordance with sections 356(3), 377(1), and 378 of the Local Government Act 1993.

RECOMMENDATION

That Council receives and notes the Minutes of the Liverpool Sports Committee Meeting held on 28 February 2019.

REPORT

The Minutes of the Liverpool Sports Committee held on 28 February 2019 are attached for the information of Council.

The Minutes identify a number of actions for Council staff, none of which will have any financial impact on Council.

The Sporting Donations Program applications have been endorsed for funding by the CEO as per delegation (for amounts up to \$1000) in accordance with sections 356(3), 377(1), and 378 of the Local Government Act 1993.

CONSIDERATIONS

Economic	There are no economic or financial considerations.
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Environment	There are no environmental and sustainability considerations.
Social	Support community organisations, groups and volunteers to deliver coordinated services to the community.
Civic Leadership	There are no civic leadership and governance considerations.
Legislative	Sections 356(3), 377(1), and 378 of the Local Government Act 1993.

ATTACHMENTS

1. Liverpool Sports Committee Minutes of meeting held 28 February 2019



MINUTES OF LIVERPOOL CITY SPORTS COMMITTEE MEETING HELD ON 28 FEBRUARY 2019

COMMITTEE MEMBERS PRESENT:

Clr Charishma Kaliyanda	Chairperson
Ron Hughes	Football
Tony Jackson	Softball
Monica Anastasi	Werriwa All Breeds Dog Training
Tracey Liondas	Athletics
Daniel Di Lucca	Tennis
John Scott	Hockey
Alistair Dobson	Archery
Kath Whitely	Netball
Brian Martin	Sports less than 100 Participants delegate
	NSW Barefoot Water skiing Club

OTHER ATTENDEES:

Chris Corby	Liverpool City Council
Mark Westley	Liverpool City Council

APOLOGIES:

Blake Medhurst	Swimming
Adrian Rumiz	Remote Control Car Racing
Greg Blaxland	Basketball
Peter Moore	Cricket
Fiona Heath	Baseball
John Pearce	Rugby League

OPENING:

7:05 pm

DECLARATIONS OF INTEREST

No declarations of interest were made.

ITEM NO: 1
SUBJECT: Welcome to new Committee members

No new committee members are present.

Motion 2: That the information be received and noted.

Moved: Monica Anastasi Seconded: Ron Hughes

ITEM NO: 2
SUBJECT: Liverpool Sporting Donations

The following applications for sporting donations have been received by Council since the last Sports Committee meeting in November 2018, and were presented to the Committee for discussion and recommendation for funding.

Applicant Details	Eligibility	Sports Committee Recommendation for funding
Laikyn Wynne Roebeck	Local Resident – Casula Representing NSW at the 2018 Indoor Netball Australia Junior Nationals held in Arundel, Queensland between 1 and 8 December 2018	\$200 Letter confirming selection from Governing Body
Temeika Wilson	Local Resident – Busby Representing NSW at the Junior Indoor Cricket National championships held in Cranbourne, Victoria between 5 and 14 July	\$200 Letter confirming selection from Governing Body
Aidan Curran	Local Resident – Wattle Grove Representing NSW at the Junior Indoor Cricket National championships held in Cranbourne, Victoria between 5 and 14 July	\$200 Letter confirming selection from Governing Body
Iemaima Katieli	Local Resident – Sadleir Representing Australia at the Asia Pacific Classic and Equipped Powerlifting and Bench Press Championship held on the Gold Coast, QLD between 12 and 17 March 2019	\$300 Letter confirming selection from Governing Body
Breanna Evans	Local Resident – Hinchinbrook Representing NSW at the Under 19 Women's Australian Softball Championships held in Blacktown, NSW on 20 – 26 January 2019	\$200 Letter confirming selection from Governing Body

Josh Kingston	Local Resident – Horningsea Park Representing NSW at the 2019 Hancock Australian Age Swimming Championships held in Oaklands Park, South Australia between 15 and 22 April 2019.	\$200 Email confirming selection from Governing Body
Riley Collison	Local Resident – Prestons Representing NSW at the 2019 Australian Junior Indoor Cricket National Championships held in Cranbourne, Victoria between 5 and 14 July	\$200 Email confirming selection from Governing Body
Daniella Rak	Local Resident – Horningsea Park Representing Liverpool at the Global Cheer and Dance Championships held in Hawaii, USA on 16 to 24 May 2019	\$0 Unable to supply proof of selection after repeated follow-ups
Yannick Mifsud	Local Resident – West Hoxton Representing Australia at the Arafura Games (weight lighting) held in Darwin, Northern Territory on 27 April 2019	\$400 Letter confirming selection from Governing Body
Ricky Betar	Local Resident – Ashcroft Representing Australia at the World Para Series: Round 1 Swimming event held in Melbourne, Victoria on 15-17 February 2019	\$300 Email confirming selection from Governing Body
Phlynn Grohala	Local Resident – Hammondville Representing NSW at the 2019 Hancock Australian Age Swimming Championships held in Oaklands Park, South Australia between 15 and 22 April 2019.	\$200 Email confirming selection from Governing Body
Blake Becquet	Local Resident – Busby Representing Australia at the Softball 2019 Australian Under 17 Boys' Squad's tour of New Zealand between 15 to 23 April 2019	\$500 Letter confirming selection from Governing Body

Totals

Number of requests received:	12
Number of requests recommended for funding by Sports Committee:	11
Number of requests approved pending further information:	0
Amount of funding recommended by Sports Committee:	\$2,900
Additional donations approved pending supply of further information:	\$0
Amount of funding required:	\$2,900
Current funds in budget:	\$10,400

Motion 2: That the convenor organise the approval of the payment of sporting donations as recommended by the Sports Committee in line with council policy.

Moved: Daniel Di Lucca **Seconded:** Brian Martin
On being put to the meeting the motion was declared CARRIED.

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ITEM NO: 3
SUBJECT: February 2019 Sports Committee Meeting Venue

As per Council resolution the Liverpool Sports Committee will now meet four times per year. The Woodward Park Netball Complex has been tentatively proposed as the venue for the next meeting on Thursday 30 May 2019.

Motion 3: That the information be received and noted.

Moved: Alistair Dobson Seconded: Kath Whitely

ITEM NO: 4
SUBJECT: Individual Sports Updates**Dog Training**

Since the last meeting training has resumed after the Christmas break during late January. There has been a steady level of interest with new dogs over Christmas and numbers are looking promising. Usual training is planned to continue as the club enter March.

Tennis

Tennis is currently in week 4 of the first school term of the year. The Australian Open occurred in January and this increased promotion and publicity have driven ANZ Hot Shots expressions of interest. So far there have been 40 expressions of interest this school term. This term numbers are currently sitting at 450. New trials are scheduled to take place over the weekend. So far this year there has been more local adult interest, with the new apartments in Liverpool driving enquiries.

Softball

Softball are currently in the second half of the season and are coming into the semi-finals. Two U14s and 3 Under 17s players have been selected to travel to New Zealand with the Australian Diamonds squad for a training camp and matches.

Athletics

Athletics is coming towards the end of the season as we conclude February. On 15-17 March the State Championships will be occurring at Campbelltown. 63 local athletes have made it to state representation.

Most clubs will conclude their season by the third week of March. Preston Robbins have applied for a grant for a PA system football for Ash Road Sporting Complex. The potential inclusion of a PA system is exciting to help schools who also hold their events at the ground.

Hockey

Hockey is currently in the off season so most participants are currently playing indoor hockey. The most recent NSW consisted of a high amount of local hockey players. Over the last weekend in February, 960 athletes competed in a hockey tournament at Ernie Smith Reserve in the lead up to the March season. The 2019 hockey season will run from the last weekend of March season through to mid-September.

Football

Football has been progressing well in the off season. The Southern Districts office is now fully housed. Southern Districts have also now announced that Phil Sampson has been appointed as General Manager. Numbers are growing strongly as they approach the winter season. Football NSW has recently released an audit of facilities and this has been presented to council.

Archery

Archery has been busy over the summer period. The Indoor Archery championships are scheduled to take place in July with 200-300 archers to compete. Helles Park is scheduled to host an annual archery event for the next four years between 9th and 14th January. This will see 300-500 international archers attend and compete in this event.

Equipment from the most recent Invictus Games is now benefiting the club and allowing them the capacity to hold larger events. The club is currently running a beginners course on Saturday with transitions programs for these new participants to integrate them into the club. This is helping to help drive membership.

Netball

Netball is currently in the off season and is now beginning preseason. Beverley Wilson unfortunately passed away in January 2019 and is a big loss for the club. The club is in preparation for the competition to begin on 27 April 2019.

NSW Barefoot Water skiing Club

NSW Barefoot Water skiing Club has provided the below information on club number, records and upcoming events.

Membership - AWWF Barefoot NSW

Membership Type	2017/18	2018/2019	Target 2018/2019
Adult	38	26	42
U21	4	3	4
Junior	20	16	20
Introductory/Transition	20	22	3

6

Officials	6	5	10
Social Day	91	27	100
Total Members	179	99	179

2018/2019 Season Program

The NSW Division delivered a program of 8 Tournaments including the State Championships, and 6 Training Clinics (Come n Try Days) in 2017/2018.

Date	Event Name	Location	No Skiers
29/9/18	Come n Try	Liverpool	8
13/10/18	NSW Tournament	Liverpool	20
10/11/18	NSW Tournament	Liverpool	39
17/11/18	Judges Clinic	Liverpool	7
8/12/18	NSW Tournament	Liverpool	23
15/12/18	Come N Try	Liverpool	5
12/1/19	NSW Tournament	Liverpool	32
21/1 to 24/1	Clinic - Keenan	Liverpool	10
26 to 28/1/19	Oceania Championships	Liverpool	48
9/2/19	NSW Tournament	Liverpool	24
23/2/19	NSW Championships	Liverpool	30
13/4/19	NSW Tournament	Liverpool	
8 to 10/6/19	Picnic Weekend	Wisemans Ferry	

Asia Oceania Championships – Australia Day Long Weekend 2019

NSW Division hosted New Zealand and Australian teams for the Oceania Championships. Fantastic attendance and well run event which included skiers from NZ & NSW Barefoot Waterski Club who competed in a Club challenge aside from the Oceania Championships.

Records

Tee Jay Russo from the NSW Club managed to break the Junior World Record set now at 26.6m at the end of December 18.

Tee Jay now turning 18 this year is now competing in Open Men's.

Up Coming events –

- IWWF National Championships – NSW is estimated to have 35 skiers in attendance to represent NSW amongst a field of 103 skiers

NSW a will be holding at Helles Park Liverpool the IWWF National Championships in 2020 in the warm up for the Worlds which will be held two post the Nationals.

All the Local and National skiers along with the international skiers will train on the George's River at Helles Park.

2020 World Barefoot Championship

- Local Organising Committee has been meeting monthly
- Tim and Kevin have been working with LCC with site works and tree clearing.
- Plans to complete the top floor in ready for the Worlds

Motion 4: That the information be received and noted.

Moved: Ron Hughes

Seconded: John Scott

ITEM NO: 5

SUBJECT: Questions without notice (QWN)

Kath Whitely has inquired on the progress of the power issues at Woodward Park effecting the Netball floodlights.

Action: Recreation Services provided an update to Estelle Lawler earlier in the day. Kath was told to contact Recreation Services directly if she has any questions or would like a further update.

Brian Martin has asked if council is able to do anything around the outbreak of duck weed in the Georges River.

Action: Recreation services to work with Brian Martin to investigate if council can do anything in regards to the duck weed issue flagged.

Tony Jackson has enquired if council is able to pass along a contact for fencing works to receive a quote for dugouts.

Action: Recreation services to work with Tony Jackson to provide the requested information.

Tracey Liondas has asked for council to provide an update on the status of the repair works at Ash Road Reserve for water damage caused by a roof leak.

Action: Recreation services to work with Tracey Liondas to provide an update from City Presentation on the works to repair the water damage.

Motion 5: That the information be received and noted.

Moved: Monica Anastasi

Seconded: Daniel Di Lucca

There being no further business, the meeting closed at 8:12 pm

CTTE 05

Minutes of the Strategic Panel Meeting 8 April 2019

Strategic Direction	Leading through Collaboration Strive for best practice in all Council processes
File Ref	109201.2019
Report By	Claudia Novek - Senior Corporate Planner
Approved By	Kiersten Fishburn - Chief Executive Officer

EXECUTIVE SUMMARY

This report is tabled in order to present the Minutes of the Strategic Panel Meeting held on 8 April 2019.

RECOMMENDATION

That Council receives and notes the Minutes of the Strategic Panel Meeting held on 8 April 2019.

REPORT

The Minutes of the Strategic Panel meeting held on 8 April 2019 are attached for the information of Council.

Item 4 of the Minutes has been included in a separate report on this meeting agenda in the Confidential Section of this Council Agenda as it contains advice that would be privileged from production in legal proceedings on the grounds of legal professional privilege.

CONSIDERATIONS

Economic	Further develop a commercial centre that accommodates a variety of employment opportunities. Facilitate economic development.
Environment	There are no environmental and sustainability considerations.

Social	<p>Deliver high quality services for children and their families.</p> <p>Review community recommendations to create a collaborative approach to Council's strategic direction.</p> <p>Improve Liverpool's social profile to achieve a community renewal of the City Centre.</p>
Civic Leadership	<p>Provide information about Council's services, roles and decision making processes.</p> <p>Deliver services that are customer focused.</p> <p>Actively advocate for federal and state government support, funding and services.</p> <p>Work in partnership with organisations to achieve the best result for the community.</p> <p>Achieve an integrated and coordinated approach to deliver strategic initiatives.</p> <p>Make informed decisions as a Council.</p>
Legislative	<p>There are no legislative considerations relating to this report.</p>

ATTACHMENTS

1. Strategic Panel Minutes 8 April 2019 (confidential item omitted)



This meeting was recorded for minute taking purposes

MINUTES FROM STRATEGIC PANEL 8 APRIL 2019

COUNCILLORS:

Wendy Waller
Geoff Shelton
Tony Hadchiti
Peter Harle
Karress Rhodes

Mayor (**Chairperson**)
Councillor
Councillor
Councillor
Councillor

EXECUTIVE & COUNCIL STAFF:

Kiersten Fishburn
Raj Autar
Chris White
Tim Moore
Tina Sangiuliano
John Morgan
Eddie Jackson
Andrew Stevenson
David Smith
James Ng
John Milicic
David Petrie
George Nehme
Michael Knight

Chief Executive Officer
Director City Infrastructure & Environment
Director City Corporate
Director City Economy & Growth
A/Director City Community & Culture
Director Property & Commercial Development
Director City Deal
Manager Communications
Manager Planning & Transport Strategy
Manager Corporate Projects
Manager Property
Manager City Design & Public Domain
A/Manager Development Assessment
General Counsel, Manager Governance, Legal & Procurement

INVITEES:

Kerri Glasscock

Director, Sydney Fringe Festival

COUNCIL ATTENDEES:

Claudia Novek
Rose Koch

Acting Coordinator Corporate Planning
Committees Officer (**minutes**)

APOLOGIES:

Nathan Hagarty

Councillor



OPEN

Meeting opened at 10:02 am

1. WELCOME, ATTENDANCE AND APOLOGIES

Mayor Waller opened the meeting and welcomed the panel. Apologies were noted.

2. DECLARATIONS OF INTEREST

Nil

3. PRESENTATION - SYDNEY FRINGE FESTIVAL

Kerri Glasscock presented to the panel on issues affecting the performance and creative industries relating to planning and regulation. An overview was provided of the work the Sydney Fringe Festival (**SFF**) had undertaken in recent years.

Highlights:

- The challenge within the small to medium art sector in Greater Sydney is the lack of access to affordable and appropriate space, with a decline of private businesses on high streets; and
- Restrictions on building and land use are very cost prohibitive and there are no clear parameters for ancillary activity.

For further information, please refer to the presentation slides through the link below:

[Sydney Fringe Festival Presentation](#)

4. PRESENTATION – CROWN LAND MANAGEMENT ACT & ABORIGINAL NATIVE TITLE CLAIM

***Note:** This item of the minutes has been included in a separate confidential report of the 29 May 2019 Council agenda as it contains information on legal proceedings.*

5. PRESENTATION – CITY CENTRE MASTER PLAN

Manager City Design & Public Domain presented to the panel on the Liverpool City Centre Public Domain Master Plan.

Highlights:

- Lessons learnt in previous years will be incorporated into proposed works including (and not limited to) improvements to pavement selection, street furniture, street tree species, improved connections to green and open space, water sensitive urban design strategies and lighting;
- The project scope includes all public spaces owned or managed by Council including streets, plazas, and lanes (service ways), from Mill Road to the railway line, Hume Highway, Copeland Street and the Georges River;



- The project is currently understanding stakeholder and community engagement to understand what is loved and needs to be retained and what needs to be updated; and
- The project will establish a 10-year plan of upgrades to be initiated by Council, by grant application or negotiated through Voluntary Planning Agreements and planning consent conditions.

For further information, please refer to the presentation slides through the link below:

[LCC Public Domain Masterplan Presentation](#)

6. GENERAL BUSINESS

6.1 Library Closure

Clr Rhodes expressed concerns of Library announcement interruptions during the Environmental Advisory Committee meeting that was held on 2 April, and it was added that the Library had closed while the meeting was in progress and was required to be cut short.

The CEO advised that the new building leased on Scott Street will have a state of the art meeting room that will address the issue.

6.2 Conflicting Committee Meetings

Clr Rhodes expressed concern of committee meetings held simultaneously where Councillors cannot attend all of them.

The CEO advised that due to many committee meetings and staff involved, it can be difficult to avoid this from happening, however Council can look to rearrange time slots in the calendar as best as possible.

Action Item: Committees Officer to liaise with Council & Executive Services to address the issue of conflicting committee meetings.

6.3 Mosquito Outbreak

Clr Rhodes queried whether Council is in a position to mitigate the impact of the mosquito outbreak in the LGA and within Liverpool Hospital.

The CEO advised that Council does not have the power to act on private property and that the hospital have investigated and are placing measures in place to minimise impact.

Action Item: Council to provide an update to Councillors on measures implemented by Liverpool Hospital in handling the mosquito crisis.

Action Item: Council's Communications team to distribute the response from Liverpool Hospital to the community of the measures implemented in handling the mosquito crisis, and to boost communications of Council's position on the matter.

Clr Hadchiti queried as to whether Council is implementing a strategy to avoid this outbreak from occurring again.

The CEO advised that Council can look at improving waterway clearances to not contribute to the problem and that Council is beholden to the advice provided by the Department of Health. It was noted that a Notice of Motion is in place to resolve the issue.

6.4 Free Flowing General Business



The CEO advised that Councillors have a desire for an opportunity for a more free flowing general business discussion during the Strategic Panel meetings, without the standing agenda items. It was advised that one out of every three meetings will be dedicated to general business discussion.

7. MAJOR DEVELOPMENTS UPDATE

A/Manager Development Assessment presented to the panel on the major development applications.

Highlights:

- 9-15 Northumberland Street, Liverpool will see the development for integrated housing comprising of 28 strata apartments, 109 affordable housing units and support centres;
- 5 Yarrowa Street, Prestons will include the construction of 125 warehouse units and 23 storage units;
- There will be a construction of a 35 storey mixed use development at 22,24,26 Elizabeth Street, Liverpool;
- The Westfield Shopping Centre at 25 George Street, Liverpool will be redeveloped with a construction of a commercial tower and new entertainment precinct; and
- Concerns were present surrounding the design and integration of the new Westfield building with the public domain, such as the overshadowing of the church nearby and lack of pedestrian access from Macquarie Street, where a draft letter will be submitted to the developers of Westfield.

Discussions and actions arising

- i. **Action Item:** A/Manager Development Assessment to review combined traffic impacts at the intersections and roads surrounding the Westfield development and Development Applications along Elizabeth Drive which will be considered as part of the assessment of the applications.

For further information, please refer to the presentation slides through the link below:

[Major Development Applications Update](#)

CLOSE

Meeting closed at 12:06pm.

CTTE 06

Minutes of Budget Review Panel 9 April 2019

Strategic Direction	Leading through Collaboration Strive for best practice in all Council processes
Key Policy	Long-Term Financial Plan
File Ref	111223.2019
Report By	Earl Paradeza - Senior Management Accountant
Approved By	Chris White – Director City Corporate

EXECUTIVE SUMMARY

The report tables the Minutes of the Budget Review Panel meeting held on 9 April 2019.

RECOMMENDATION

That Council adopts the minutes of the Budget Review Panel meeting held on 9 April 2019.

REPORT

The Minutes of the Budget Review Panel held on 9 April 2019 are attached for the information of Council.

CONSIDERATIONS

Economic	There are no economic considerations relating to this report
Environment	There are no environment considerations relating to this report
Social	There are no social considerations relating to this report
Civic Leadership	There are no civic leadership considerations relating to this report
Legislative	There are no legislative considerations relating to this report.

ATTACHMENTS

1. Minutes of Budget Review Panel 9 April 2019



MINUTES FROM BUDGET REVIEW PANEL 9 April 2019

COMMITTEE:

Wendy Waller
Kiersten Fishburn
Geoff Shelton
Mazhar Hadid
Tony Hadchiti
Peter Harle
Karress Rhodes
Charishma Kaliyanda

Mayor (**Chairperson**)
Chief Executive Officer
Councillor
Councillor
Councillor
Councillor
Councillor
Councillor (exited at 10:59 am)

INVITEES:

Chris White
Raj Autar
Vishwa Nadan
Earl Paradeza
Rose Koch

Director City Corporate (exited at 11:12 am)
Director City Infrastructure & Environment
Chief Financial Officer
Senior Management Accountant
Committees Officer (**Minutes**)

APOLOGIES:

Nil



OPEN

Meeting opened at 10:03am

1. WELCOME, ATTENDANCE AND APOLOGIES

Mayor Waller welcomed the panel and noted that there were no apologies received.

2. DECLARATIONS OF INTEREST

Nil

3. REVIEW OF MEETING NOTES

No quorum was identified at the previous Budget Review Panel meeting held on 21 February, 2019. Therefore the meeting notes were received and noted.

4. MATTERS ARISING FROM PREVIOUS MEETING NOTES

Item 5.3 - Total Expenses

Reference was made to the following action item from the previous meeting held on 21 February 2019:

"Clr Rhodes asked for details of the \$0.494m roadworks completed by the developer earlier than anticipated, as reported on page 7 of the information distributed under Grants & Contributions – Capital."

Action Item: Chief Financial Officer to provide an update on the above item.

Item 4 - Matters arising from previous minutes

Director City Corporate advised that information was provided in relation to fire safety standards at an earlier meeting in February, 2019.

Action Item: Director City Corporate to provide Clr Hadchiti the overall details in document form of building information relating to fire safety standards.

5. OPERATING BUDGET FORECAST TO JUNE 2019

The Chief Financial Officer provided the updated forecast for the June 2018/19 budget.

5.1 Net Operating Results before Grants & Contributions

It was advised the overall net operating results before grants and contributions will be approximately \$3.5 million favourable than the original budget. It was reported that an estimated ex-gratia payment of over \$3 million will be received from the Moorebank Intermodal Company.

Discussion and Actions Arising

- i. Clr Hadchiti queried whether the ex-gratia payment from the Moorebank Intermodal Company was guaranteed. Director City Corporate advised that a proposal is currently pending with the



Treasury after lengthy negotiations with the Intermodal Board, where support has been secured and the receiving of payment is likely.

Action Item: Director City Corporate to distribute the submission of the grant funding to the Moorebank Intermodal Company to the Councillors.

- ii. Cllr Rhodes queried what benefit the ex-gratia payment will bring to residents who live within the vicinity of Moorebank Intermodal. The CEO advised that these benefits have been identified and Mayor Waller put forward the suggestion for a separate briefing.

Action Item: Director City Corporate to liaise with his PA to organise a separate briefing on the benefit to residents of the grant funding from the Moorebank Intermodal Company.

5.2 Total Revenue

Projection (against original budget) highlights:

- \$4.9m increase in rates & annual charges mainly due to inclusion of \$3m ex-gratia payment from the Moorebank Intermodal Company;
- \$1.6m decrease in user charges mainly due to a downward trend in DA's and related fees;
- \$2m increase in interest revenue;
- \$1.1m increase in operating grants;
- \$7.9m increase in capital; and
- \$2.4m decrease in expected gain from sale of assets due to delays in sale of 24 Scott Street property.

5.3 Expenses

Projection (against original budget) highlights:

- \$800k increase in employee related expenses;
- \$889k decrease in materials & contracts mainly due to delay in finalising 35 Scott Street building lease; and
- \$900k additional road surface write-offs.

6. DRAFT OPERATING BUDGET 2019/20

Action Item: The Chief Financial Officer to provide a full overview of the Fees and Charges Variance Report 2019/20 at the Councillor Briefing Session on 11 April, 2019.

The Chief Financial Officer advised that the draft 2019/20 budget will first go to Council and go on public exhibition. It was noted that any changes requested will be incorporated, prior to adoption at the June 2019, Council meeting.

An overview was provided on the Draft Operating Budget for 2019/20.

Highlights:

- Surplus of \$590,199;



- Rates and Annual Charges is \$4.4 million more favourable to the original budget, leading to a 2.7% increase;
- Approximately \$2.2 million increase of Other Revenues, including a \$1 million contribution from the Liverpool Civic Place developer;
- \$5 million increase in tipping contractor costs for waste services; and
- Depreciation is forecasted to be \$2.4 million more than the original budget.

Discussion and Actions Arising

- Clr Hadchiti queried whether a 6 week time period is to be expected for hard rubbish collection, in areas prone to dumping. The CEO advised that this would depend on the time of the year.

Clr Hadchiti queried that given there is \$15 million in the reserve for waste services, was it possible to allocate funding for truck bookings in the short term.

Action Item: CEO to advise Councillors of the cost figures for doubling the crew for hard rubbish collection in the short term and clear backlog.

- Clr Kaliyanda sought to ascertain whether grant funding access was available for assistance with Project 24. Director City Corporate advised that this is likely, due to changes in technology within this space.

Action Item: Council staff to provide further information on Project 24 to Councillors.

7. CAPITAL EXPENDITURE 2018/19 STATUS REPORT & BUDGET 2019/20

The Director City Infrastructure and Environment presented to the panel on the Capital Works Summary for March 2019.

Highlights:

- Forecast final expenditure for March 2019, amounts to \$113.2 million;
- The forecast final expenditures are being reviewed and a realistic forecast will be available following the 3rd quarter budget review;
- \$86 million budgeted for infrastructure capital works for the 2019/20 financial year;
- Over \$9 million budgeted for a range of building related improvements and upgrades including the following (and not limited to):
 - \$2.3 million for provision of modern lifts to improve access and maintain service at Liverpool City Library, CPAC, Warren Serviceway Carpark and the Hoxton Park Office;
 - \$1.85 million for heritage building improvements and restoration works at Collingwood House, CPAC and Chipping Norton Homestead; and
 - \$1 million for improvements to aquatic and leisure centres such as the Whitlam Centre, Michael Wenden and Holsworthy Pool.
- \$9 million budgeted to continue initiatives for the effective and efficient management of stormwater including:



- \$7 million for flood mitigation works, including a 48ml detention basin in Edmondson Park;
 - \$1 million for ongoing relining and repairs of drainage assets; and
 - \$1 million for initiatives to manage the quality of water reaching creeks.
- Over \$30 million budgeted for the delivery of a range of improvements to parks, playground and sporting facilities such as the embellishment of parks and open spaces at Lighthorse Park and playground improvements at Ernie Smith Reserve;
- \$31 million budgeted for upgrades and improvements to road infrastructure such as the College Street footpath upgrade and major renewals to the Voyager Point Pedestrian Footbridge;
- Plans are being made for a Lighthorse Pedestrian Bridge to provide access to Liverpool Railway Station;
- Over \$16 million budgeted for pavement reconstruction and resurfacing covering over 19 kms of local and regional roads as well as 15 kms of rural roads such as (and not limited to):
 - Western Road at Kemps Creek;
 - Joshua Moore Dr at Horningsea Park; and
- Further funds are budgeted towards improvements to accessibility, footpaths, traffic control facilities and devices.

For further details on this presentation, please refer to the Capital Works Summary Report for March 2019.

Discussion and Actions Arising

- i. Cllr Hadchiti expressed concern of the high volume of traffic at 6th Avenue, Austral, with one side of the bridge competing with two way traffic. He advised that this presents high risk for the community as oncoming traffic cannot be seen.

Action Item: Director City Infrastructure and Environment to liaise with Council staff and investigate alternative approaches to the bridge at 6th Avenue, Austral, in order to minimise risk.

- ii. Cllr Harle requested that the Capital Works Summary Report for March 2019, be distributed to the Rural Forum.

Mayor Waller advised that the report has not yet been submitted to Council and the overall report is not for public exhibition.

Action Item: That Council staff prepare an alternative version of the Capital Works Summary Report for March 2019, for public exhibition at the Rural Forum.

CLOSE

Meeting closed at 11:40 am.

QWN 01	Question with Notice - Cllr Hagarty - Realising Opportunity in the Transformation of Western Sydney
Strategic Direction	Creating Connection Create a dynamic, inclusive environment, including programs to support healthy living
File Ref	081484.2019

QUESTION WITH NOTICE

Introduction

Western Sydney is undergoing rapid transformation. The City Deal, Western Sydney Airport and the Aerotropolis are set to deliver unprecedented employment, education, social and cultural benefits to the region.

It's vitally important the people of Liverpool and Western Sydney, including the most disadvantaged, are the primary beneficiaries of these opportunities.

Please address the following:

- 1. What percentage of the executive and boards of the Western City and Aerotropolis Authority and WSA Co. live in Western Sydney?**

Western Sydney Airport Company was established in August 2017 to develop and operate Western Sydney Airport. Its offices are in the Liverpool CBD.

Western Sydney Airport is a Government Business Enterprise incorporated under the *Corporations Act 2001* (Cth) and operates under the *Public Governance, Performance and Accountability Act 2013* (Cth). Western Sydney Airport is wholly owned by the Australian Government, represented by the Minister for Finance and the Minister for Urban Infrastructure as shareholder ministers.

An experienced Chair and Board have been appointed to govern Western Sydney Airport's work on the airport project. A Board Charter sets out, amongst other things, conditions relating to the Governance Legal Framework, the role and responsibility of the Board, and the Board size, composition and independence.

The Authority's Board was appointed in February 2019 by Federal Minister for Cities, Urban Infrastructure and Population and the NSW Minister for Western Sydney. Based on publically

available information, the Board is comprised of a Chairperson and six Directors, two of whom are long-time residents of western Sydney.

The Board is responsible, subject to consultation with the Shareholder Ministers for the appointment, removal or replacement of the CEO. Other Executive positions are appointed on the basis of the Australian Public Service Commission recruitment guidelines and must be based on merit.

The Western City and Aerotropolis Authority (WCAA) is a NSW Government Agency and was jointly established by the NSW and Australian Governments, under the Western Sydney City Deal, to facilitate the design and delivery of the Western Sydney Aerotropolis and support the growth of the Western Parkland City.

Based on publically available information, the Board is comprised of a Chairperson and four Directors, one of whom is a former CEO of a western Sydney Council and a long-time resident of western Sydney.

The WCAA CEO was appointed in November 2018. All other Executive appointments will be in accordance with the merit-selection rules under the Government Sector Employment Act 2013.

It should be noted that in August 2018, a skills matrix was endorsed by the Western Sydney City Deal Leadership Group, as a tool to guide nominations of directors to the Board of the WCAA, following earlier consideration by Mayors and General Managers and CEOs of the eight Councils. Of the thirteen skills identified, two referred explicitly to “Local Government Expertise” and “Local Knowledge” (specifically a background or experience in western Sydney).

2. What pathways from primary to high schools to TAFE and/or University are being provided for the people of Liverpool and Western Sydney as part of the City Deal, Western Sydney Airport and other related initiatives?

The Western Sydney City Deal has set an ambitious target of creating 200,000 new jobs within the Western Parkland City across a wide range of industries over the next 20 years.

The Western Sydney Airport and the adjoining Aerotropolis are central to the tri-government efforts to supercharge jobs creation in the region by acting as a catalyst for employment growth in the metropolitan centres of Liverpool, Penrith and Campbelltown as well as the broader region.

A suite of initiatives are planned or have commenced under associated commitments that seek to provide a comprehensive and integrated framework for maximising pathways from education and training through to employment in existing and emerging areas. Examples are as follows:

- With regard to the Aerotropolis, the NSW Government has stated its intent to achieve an integrated education system with good secondary/VET/University pathways. Giving effect to this is at a preliminary stage amongst the Aerotropolis foundation partners but already a Statement of Intent has been signed by the four members of a potential new STEM University (UNSW, University of Newcastle, UOW and WSU). Other elements within the overall approach include a Vocational Education Training facility with a focus on construction, aviation and aeronautical-related engineering; and a new Public High School with vocational links to Western Sydney Airport and the aerospace and aviation industries, preparing students for future job opportunities.
- Particular efforts are being placed on Indigenous, social and local participation targets through employment and procurement for construction projects. WSA Co, for example, has committed a 2.4 percent Indigenous employment target during the airport's construction, and a 3 percent Indigenous procurement target for construction projects. More broadly, an Indigenous small business and skills package will be delivered across the region.
- WSA Co have also committed to a 30 percent local workforce target during construction and 50 percent once operational.
- Within Liverpool, Council officers continue to work with State and Federal colleagues around the establishment of a TAFE Skills Exchange located near the airport to provide local training for the workers needed to construct the airport and other major projects; and the opening of an Indigenous Opportunity Hub for young Aboriginal students to improve educational and training outcomes linked to job opportunities within Liverpool.
- With regard to the Liverpool Innovation Precinct, education pathways was the subject of discussion within a recent workshop involving DET, TAFE, UNSW, WSU, UOW and the SWSLHD to explore issues and opportunities and start to map out a forward plan of action. Across the region, the Department of Education are committed to learning pathways as a key element of its educational rationale.
- Similarly, UOW offers a number of pathways to university through the UOW College. For example, the University Access Program provides an alternate pathway to UOW, and successful completion of college diplomas guarantees a spot on university courses. UOW also has an Outreach and Pathways Team that delivers programs in 16 high schools in and around Liverpool to raise aspirations and support access to higher education (including university and TAFE).

TAFE NSW supports local school students through a number of pathways:

- Providing courses for disengaged Youth through Community Service Obligation funding. Courses are delivered over 45 hours in a variety of industry areas to give students an experience in Adult Learning, and to encourage re-engagement in education. There are 7 programs scheduled for delivery across Liverpool and Miller in Term 2 for over 100 students.
- Training 243 students across nine TVET course offerings including Community Services, Construction, Electro technology, Plumbing, Screen and Media, Business Services, Financial Services, Retail Cosmetics and Salon Assistant.
- Staff also host college tours, Career Advisor Days, Taste of TAFE days. They attend Career Information Sessions and speak to student cohorts. TAFE also participate in local career expos to promote pathway options, such as the Making the Connection for Health Event at Liverpool Hospital.
- TAFE NSW is an active member of the Liverpool Innovation Precinct, and chair for the Integrated Health High School Sub Committee for Liverpool, focused on student transition and pathway planning in partnership with local universities and health.

3. What is being done to address the digital divide as part of the City Deal's 'Digital connectivity and smart technology' deliverable?

The stated vision for the new Western Parkland City is that it will be one of Australia's most connected cities in which innovative public transport, aviation and digital infrastructure will bring residents closer to jobs, centres, and education. Enhanced connectivity and accessibility for all are thus regarded as crucial outcomes to the collective efforts.

The City Deal set out four commitments to develop digital infrastructure and create one of Australia's most connected cities:

- 5G strategy which includes a trial of 5G technology in the Western Parkland City;
- Western Sydney Digital Action Plan (led by local government);
- Smart Western City Program to enable NSW agencies to embed interoperable smart and secure technology – such as transport and utility monitoring systems – into new infrastructure as it is rolled out;
- Openly available data sets.

A steering group comprising Liverpool, Campbelltown and Wollondilly Councils, along with State and Federal government representatives has met regularly for the past six months to oversee and ensure integration of the four commitments. A group of the eight councils was also formed last year to lead the Digital Action Plan and the Western Sydney Sensor Project (the roll-out of a Federally funded Smart City grant).

Last year a decision was made to run an industry-engagement process for the four commitments. The technology sector was invited to co-develop the digital Western Parkland City and build a world leading Smart City. The intention is to hear about the available technology that complements and enhances major development projects. The expectation is that connectivity, energy and utility management, smart phones, smart poles, personal applications and the issue of data to generate insight will be part of the digital Western Sydney Parkland City.

A briefing was held in February. The prospectuses are now being assessed and a selected number will be invited to pitch their solution and some will be invited to a co-development incubation process.

More information can be found here:

<https://launch.innovation.nsw.gov.au/DigitalWesternParklandCity>

The tri-government approach will continue to drive the work under the four commitments, and will monitor progress regarding the use and provision of information and communication technologies within the Western Parkland City.

ATTACHMENTS

Nil

QWN 02	Question with Notice - Cllr Hadchiti - Council Buildings Compliance
Strategic Direction	Leading through Collaboration Strive for best practice in all Council processes
File Ref	085670.2019

QUESTION WITH NOTICE

Please address the following:

1. Do all Council buildings comply with The Building Code of Australia (BCA)?

Council buildings are required to meet the prevailing building standards at the time of construction, in this respect Council buildings would have been required to have met the Ordinance 70 or subsequent BCA regulations at the time of construction. Although BCA standards and requirements may change over time, the obligation to upgrade to the current BCA standards is only required upon any substantial building upgrades or renovations being undertaken. It is therefore considered that all Council buildings meet the requirements of the BCA, though older facilities are not compliant with the current building standards.

2. Do all Council buildings comply with current fire standards?

Council has a Fire Consultant engaged to undertake Annual Fire Safety Statement (AFSS) certificates for Council buildings. Annual Fire Safety Statements are maintained in order to ensure that subject buildings comply with relevant fire testing standards. The Fire Consultant engaged by Council has undertaken inspections for all buildings for which an AFSS is required. There are buildings where final certificates have not been issued due to non-compliance or defects having been identified at the time of inspection. Councillors have been supplied with ongoing and updated lists of these facilities progressively over the past 6 months. In order to address necessary outstanding upgrades, buildings works are currently in progress to ensure compliance, after which a final AFSS can be issued for those facilities.

ATTACHMENTS

Nil

QWN 03	Question with Notice - Cllr Rhodes - Western Sydney Planning Partnership
Strategic Direction	Leading through Collaboration Strive for best practice in all Council processes
File Ref	085674.2019

QUESTION WITH NOTICE

Please address the following:

- 1. Can Council please give details about Liverpool Council's engagement in the Western Sydney Planning Partnership concerning the transition for planning the Western Sydney Aerotropolis from the Department of Planning and Environment to the Planning Partnership?**

The Western Sydney Planning Partnership (WSPP) is one of the 38 commitments within the Western Sydney City Deal. This City Deal commitment has been promoted to:

- Deliver better, more efficient planning outcomes within the regions;
- Accelerate the transformation and development of the region; and
- Maximise the benefit from the new Western Sydney Airport.

Liverpool Council is a representative of the WSPP, a new and collaborative approach to planning involving eight other council's, the GSC, DPE, TfNSW, Syd Water and INSW.

Liverpool Council's engagement in the WSPP has, to date involved:

- Assisting with the establishment of the WSPP Project Office including recruitment of staff funded by State and Commonwealth resources with the Director administratively employed by Council (paid by State);
- Identifying staff to work on secondment within WSPP project teams;
- Liaison with DPE regarding funding to support WSPP operations and the scope of works for priority projects to be undertaken by the WSPP; and
- Chairing of the WSPP Project Control Group (PCG) by our Director City Economy and Growth.

2. What part will Liverpool Council be playing in the recommendation, determination and or delivery of plans for Zoning, Land Use, Infrastructure and Precinct Plans for the Aerotropolis and South Creek lands in the Liverpool LGA?

Stage 1 of the WS LUIP was prepared by the DPE and exhibited for public comment from 21 August to 2 November 2018.

The Stage 1 LUIP - a high-level structure plan for how development in the Aerotropolis could be arranged - identifies three initial precincts.

The Minister for Planning has requested that the WSPP prepare the next more detailed stage of the LUIP and more detailed planning to rezone the three initial precincts.

Liverpool will play a role on this work via staff seconded to work within project teams and through the PCG. The WSPP will then make recommendations to the Minister for Planning in relation to land use, zoning and infrastructure.

The Stage 2 LUIP and detailed precinct plans will be subject to further detailed community engagement, ahead of any decision that the Minister for Planning will make in relation to these plans. The WSPP is working with the DPE and the Minister for Planning to confirm the timelines for when the Stage 2 LUIP and detailed precinct plans will be completed.

3. What is Liverpool Council's community consultation process and how and when will it be addressed in the decision making process in regard to Liverpool Council's engagement as a partner in the Planning Partnership?

Through council's involvement the need for deep and regular engagement with the community has been tabled and the WSPP has acknowledged this.

A communications strategy will be prepared by the Partnership Office and endorsed by the WSPP PCG, and will form the basis of all communications over the life of the Planning Partnership.

Staff will keep councillors informed of any community engagement strategies to guide this work, as they are developed.

4. Will the Western Sydney Planning Partnership still be in place if there is a change of Federal Government at the upcoming elections?

With the result of the federal election, this is no longer relevant.

For the record, on 14 August 2018 the Shadow Minister for Infrastructure, Transport, Cities and Regional Development Anthony Albanese wrote to the Mayor and confirmed that a Federal Labor Government would continue with the work established with the City Deal, subject to some reform and renaming it City Partnerships.

The letter acknowledged the hard work that Western Sydney councils have put into the City Deal and that there would be no changes that diminish any of the benefits Local government has achieved.

ATTACHMENTS

Nil

QWN 04

Question with Notice - Cllr Shelton - Parking

Strategic Direction	Leading through Collaboration Strive for best practice in all Council processes
File Ref	086194.2019

QUESTION WITH NOTICE

Please address the following:

1. A constituent has enquired as to whether the very modest provision of some dedicated motor scooter and motor bike parking areas within the CBD would go some small way toward alleviating parking congestion, that is, by not requiring a motor scooter or motor bike to occupy one whole space (acknowledging they do not always do this). At any rate, please advise whether there are any plans to create in a limited way such dedicated parking areas; and
2. Whether also there is any research (even anecdotal) as to the likely impact of as much even if negligible on parking availability, and whether it is thought there is a benefit in addressing as much in a more detailed manner in the future.

Response

1. Motorcycle parking provision

Council presently provides approximately eight dedicated motorcycle parking spaces in the Northumberland Street and Bathurst Street car parks.

In addition, on-street motorcycle parking is permitted where vehicle parking is permitted. In the Liverpool City Centre, motor cyclists are allowed to park without the need to display a parking meter ticket as a result of a Council resolution from the meeting of Council held on 23 July 2012.

The current motorcycle parking spaces are not fully occupied. As a result, Council has no immediate plans to increase the number of dedicated motorcycle parking space in the short term.

Council's Development Control Plan (DCP) requires developers to provide at least 1 on-site motorcycle space per 20 car spaces in all developments in the Liverpool City Centre to ensure that adequate provision is made for motorcycle parking.

In addition, Council will be completing a review of the 2017 Liverpool City Centre Precinct Car Parking Strategy report prepared by GTA Consultants within the next 3 months to ensure alignment with the Liverpool City Centre Public Domain Master Plan. This review will include motorcycle parking demand in the City Centre and if required, recommend staged provision of additional spaces.

2. Research - impact of motorcycle parking

There is no available information about motorcycle usage in the Liverpool Local Government Area and its impact on car parking demand. However, as a transport mode, it is recognised that motorcycle usage can reduce car parking demand. The advantage of motorcycle parking is that it occupies less parking area compared to a motor vehicle. In general, one parallel car parking space can be linemarked to accommodate five motorcycles.

ATTACHMENTS

Nil

QWN 05

Question with Notice - Cllr Hadchiti - Mosquitoes

Strategic Direction	Strengthening and Protecting our Environment Exercise planning controls to create high-quality, inclusive urban environments
File Ref	119747.2019

QUESTION WITH NOTICE

Please address the following:

1. What progress has been made in relation to the Mosquito issue?

A response to this Question with Notice will be provided in the 26 June 2019 Council Business Papers.

ATTACHMENTS

Nil

QWN 06

**Question with Notice - Cllr Hadchiti - Voluntary
Planning Agreements (VPA's)**

Strategic Direction	Strengthening and Protecting our Environment Exercise planning controls to create high-quality, inclusive urban environments
File Ref	119752.2019

QUESTION WITH NOTICE

Please address the following:

1. Are there current issues or issues looming with any VPA's the Council has entered into?

A response to this Question with Notice will be provided in the 26 June 2019 Council Business Papers.

ATTACHMENTS

Nil

NOM 01**Emergency Services Levy**

Strategic Direction	Leading through Collaboration Seek efficient and innovative methods to manage our resources
File Ref	116853.2019
Author	Nathan Hagarty - Councillor

BACKGROUND

Each year, the NSW Government collects payments from councils and insurers to fund emergency services agencies in NSW, with councils required to pay 11.7 per cent of the budget required by NSW Emergency Services. These charges are embedded in council rates and insurance premiums.

From 1 July 2019 the NSW Government plans to collect an additional \$160 million (in 2019/20) from NSW councils, communities and those paying insurance premiums to provide better workers' compensation coverage for volunteer and career firefighters who are diagnosed with one of 12 specific work-related cancers.

Councils were sent bills with a letter from Revenue NSW in May 2019, saying NSW council contributions will increase by \$19 million in 2019/20. The letter also foreshadowed increases in the following year, but not the amount.

The total emergency services levy contribution for Liverpool City Council for the 2019/2020 financial year will be \$2,155,621.39. This is an increase of \$292,095.51 on last year's levy, or 16%. This will mean council will need to find additional funds and/or cut planned initiatives or services.

Council no doubt supports career and volunteer firefighters in NSW – as it does all emergency services workers and volunteers. Indeed, many council staff and councillors are volunteers.

However, the sector was at no point advised that it would be required to cover the cost via significant increases to the emergency services levy, or what this cost would be.

The extra \$292,095.51 Liverpool is being asked to pay is a large amount and the impact of this unplanned cost will certainly be felt by the community.

It only fair that the NSW Government fund the first 12 months of this extra cost and work with local governments to ensure the implementation of the funding mechanism is fairer into the future.

NOTICE OF MOTION

That Council:

A. Notes:

- a. That last December, the NSW Government enacted laws to provide better workers compensation coverage for firefighters who are diagnosed with one of twelve specific work-related cancers
- b. That in many areas of NSW, fire services are made up of elected and staff members of local government, and that local governments strongly support this expanded workers compensation scheme
- c. That as a result of these changes, the State Government has decided to implement the new scheme by charging local governments an increased Emergency Services Levy, without consultation
- d. That the expected increase in costs to local governments will be \$19m in the first year alone, and that there is little or no time to enshrine this charge in Council's 2019/2020 budgets
- e. That Local Government NSW has long advocated for the Emergency Services Levy to be significantly modified to ensure it is transparent, equitable and accountable.

B. That this Council supports Local Government NSW's calls for:

- a. The NSW Government to cover the initial additional \$19m increase to local governments for the first year and
- b. the NSW Government to work with NSW local governments to redesign the funding mechanism for the scheme to ensure fairness into the future.

C. Requests that the CEO liaise with Local Government NSW to provide information on:

- a. The impact on council budgets and
- b. Council advocacy actions undertaken.

D. Directs the CEO to:

- a. Write to the NSW Premier and NSW Interim Opposition Leader, NSW Minister for Customer Services, NSW Minister for Emergency Services, Minister for Local

Government and Shadow Minister for Local Government, and local state member/s to:

- i. call upon the NSW Government to fund the 12 months of this extra cost rather than requiring councils to find the funds at short notice when budgets have already been allocated.
 - ii. explain how this sudden increase will impact council services / the local community.
 - iii. highlight that councils were not warned of the increased cost until May 2019, despite the new laws being passed in November 2018.
 - iv. explain that the poor planning and implementation of the increase is inconsistent with the Government's commitment to work in partnership with the sector.
 - vi. ask the Government to work with local governments to redesign the implementation of the scheme to ensure it is fairer for councils and communities into the future.
- b. Copy the above letter to Local Government NSW.

CHIEF EXECUTIVE OFFICER'S COMMENTS

The figures quoted in the NOM are accurate and reflect the staff's understanding of the financial impacts on Council. Staff also understand that it is worker's compensation liabilities amongst the levy-funded emergency services that are driving the increases.

The impact on Council's 2019/20 budget will be a reduction of around \$292,000 on Council's projected operating surplus.

Given that the payment of these levies is mandated under State legislation, there is no capacity for Council to challenge these increases.

Unless the State is persuaded to take an alternative approach, Council will be forced to reduce service delivery levels by a margin that will allow ongoing funding of the increased levy amounts in future years.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	Raise community awareness and support action in relation to environmental issues.

Social	There are no social and cultural considerations.
Civic Leadership	<p>Provide information about Council's services, roles and decision making processes.</p> <p>Deliver services that are customer focused.</p> <p>Operate a well developed governance system that demonstrates accountability, transparency and ethical conduct.</p> <p>Actively advocate for federal and state government support, funding and services.</p>
Legislative	There are no legislative considerations relating to this report.

ATTACHMENTS

Nil

NOM 02

Wood Encouragement Policy

Strategic Direction	Leading through Collaboration Strive for best practice in all Council processes
File Ref	116935.2019
Author	Nathan Hagarty - Councillor

BACKGROUND

Wood Encouragement Policies require responsibly sourced wood to be considered, where feasible, as the primary construction material in Government building and fit out projects.

Canada, Japan, France, Finland, Netherlands and the UK, over a dozen Councils across Australia and Tasmania have all adopted a Wood Encouragement Policy.

The use of wood as a building material has many benefits over other building materials. Amongst them:

- faster to build, saving time and money
- uses much less energy to produce
- tackles climate change through carbon sequestration
- is naturally renewable and abundant

Recent examples of wooden public buildings include Melbourne City Council's 'Library at the Dock', Bunjil Place in the City of Casey and Bold Park Aquatic Centre in WA.

With a large capital works program, including a number of notable public buildings, planned for Liverpool over the coming years, Council should have a Wood Encouragement Policy in place. This will ensure a cost effective, aesthetically pleasing and environmentally friendly building product is considered for these projects.

NOTICE OF MOTION

That Council:

1. Commence work on a draft Wood Encouragement Policy and bring this back to Council by the November 2019 Council Meeting;
2. Provide Councillors a briefing on:
 - the benefits of a Wood Encouragement Policy; and
 - examples of wooden public buildings that have been developed as a result of Wood Encouragement Policy.

CHIEF EXECUTIVE OFFICER'S COMMENTS

Staff will investigate appropriate policy options to encourage use of wood as a building material across Council's program of capital works.

A briefing can be provided as requested.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	Enhance the environmental performance of buildings and homes. Raise community awareness and support action in relation to environmental issues.
Social	There are no social and cultural considerations.
Civic Leadership	Act as an environmental leader in the community. Encourage the community to engage in Council initiatives and actions. Provide information about Council's services, roles and decision making processes. Deliver services that are customer focused. Operate a well developed governance system that demonstrates accountability, transparency and ethical conduct.
Legislative	There are no legislative considerations relating to this report.

ATTACHMENTS

Nil

NOM 03

Compliance Levy

Strategic Direction	Leading through Collaboration Strive for best practice in all Council processes
File Ref	119763.2019
Author	Tony Hadchiti - Councillor

BACKGROUND

Council has previously introduced a compliance levy payable at lodgement of all development applications.

The compliance levy is just another burden on home ownership and along with the increase in Section 94 (7/11) fees Council adopted recently the dream of owning your own home just seems to get further away.

Fast track development applications have been in effect for some time now and has reduced the time and work for a development application to be processed.

These applications are low risk in nature.

NOTICE OF MOTION

That Council effective 1st July 2019 cease to apply the compliance levy on development applications that are submitted via Fast Track Lodgement.

CONSIDERATIONS

Economic	To be provided.
Environment	Raise community awareness and support action in relation to environmental issues.
Social	Raise awareness in the community about the available services and facilities. Deliver high quality services for children and their families.

Civic Leadership	<p>Encourage the community to engage in Council initiatives and actions.</p> <p>Provide information about Council's services, roles and decision making processes.</p> <p>Deliver services that are customer focused.</p> <p>Operate a well developed governance system that demonstrates accountability, transparency and ethical conduct.</p>
Legislative	<p>Environment Planning & Assessment Act 1979.</p>

ATTACHMENTS

Nil

NOM 04**Parking Meters**

Strategic Direction	Leading through Collaboration Strive for best practice in all Council processes
File Ref	119773.2019
Author	Tony Hadchiti - Councillor

BACKGROUND

Parking meters were introduced into the CBD some 8 years ago with the ultimate aim of building more car parking spaces via a multi storey parking station.

Since that time besides for some at grade parking no multi storey car park has been built or planned.

The Bathurst Street extension and the closure of Pirie Street which would have accommodated a car parking station seem to have stalled.

At the March 2019 Council meeting it was established that the monies from parking meters were being directed to general funds as the period that Council had initially set out had expired.

Given that Council has not delivered on building a multi storey parking station, visitors to the CBD should no longer be burdened with paying car parking fees until such time as Council starts construction on a new multi-level car parking station.

NOTICE OF MOTION

That Council:

1. Effective 1st July 2019 switch of all parking meters currently in operation until such time that Council turns soil on a multi-level car parking station in the CBD; and
2. Establish the amount of funds received in parking meters that went into general revenue and direct these funds back into the parking reserve.

CONSIDERATIONS

Economic	To be provided in the CEO comment to be circulated separately.
Environment	Raise community awareness and support action in relation to environmental issues.
Social	Raise awareness in the community about the available services and facilities.
Civic Leadership	Undertake communication practices with the community and stakeholders across a range of media. Provide information about Council's services, roles and decision making processes. Deliver services that are customer focused. Operate a well developed governance system that demonstrates accountability, transparency and ethical conduct.
Legislative	There are no legislative considerations relating to this report.

ATTACHMENTS

Nil

NOM 05

Warwick Farm

Strategic Direction	Strengthening and Protecting our Environment Exercise planning controls to create high-quality, inclusive urban environments
File Ref	119816.2019
Author	Tina Ayyad - Councillor

BACKGROUND

Warwick Farm has undergone a massive change since the opening of the William Inglis Hotel last year. Parking has become very difficult around the train station making it difficult for the horse training industry. Truck usage has increased and conflicts between horses and trucks are getting worse. The unique feeling of Governor Macquarie Drive has been lost with the removal of the beautiful trees that lined it.

This motion calls on council to address these issues.

NOTICE OF MOTION

That Council:

1. Investigate parking restrictions on the streets of Warwick Farm near the horse trainers precinct and report back to council at our next meeting. This should include 4 hour parking or parking permits for residents;
2. Investigate ways to improve, beautify, and increase maintenance in Warwick Farm acknowledging there has been a significant change in the last year and half with the opening of the 5 star William Inglis Hotel and conference centre. Report this back to Council at our July meeting;
3. Investigate ways to replant the large trees on Governor Macquarie Drive that were lost with the recent road widening and plant a boulevard of mature trees with a report to come back to Council in July; and
4. Conduct a count of truck usage with a report to come back to Council about solutions and strategies on how to minimise truck movements and improve safety for residents and horse trainers.

CONSIDERATIONS

Economic	<p>Provide efficient parking for the City Centre.</p> <p>Deliver a high quality local road system including provision and maintenance of infrastructure and management of traffic issues.</p>
Environment	<p>Raise community awareness and support action in relation to environmental issues.</p>
Social	<p>Preserve and maintain heritage, both landscape and cultural as urban development takes place.</p> <p>Deliver high quality services for children and their families.</p>
Civic Leadership	<p>Act as an environmental leader in the community.</p> <p>Provide information about Council's services, roles and decision making processes.</p> <p>Deliver services that are customer focused.</p> <p>Operate a well developed governance system that demonstrates accountability, transparency and ethical conduct.</p>
Legislative	<p>There are no legislative considerations relating to this report.</p>

ATTACHMENTS

Nil