

COUNCIL AGENDA ADDENDUM

ORDINARY COUNCIL MEETING

28 June 2023

ADDENDUM ITEMS

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CORP 03	Endorsement of Delivery Program 2022-2026 and Operational Plan and Budget 2023-2024, Statement of Revenue Pricing Policy (fees and charges) and Long-Term Financial Plan 2024-2033
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Strategic Objective	Visionary, Leading, Responsible Demonstrate a high standard of transparency and accountability through a comprehensive governance framework
File Ref	188560.2023
Report By	Vishwa Nadan - Chief Financial Officer
Approved By	Farooq Portelli - Director Corporate Support

EXECUTIVE SUMMARY

The purpose of this report is to seek Council adoption of the draft Delivery Program 2022-2026 and Operational Plan and Budget 2023-2024, including Statement of Revenue Pricing Policy (fees and charges), draft Long-Term Financial Plan 2024-2033 and review public submissions and any associated changes.

At the Council Extraordinary meeting on 23 May 2023, it was resolved that Council:

1. Endorses to place the draft Delivery Program 2022-2026, draft Operational Plan and Budget 2023-2024, Statement of Revenue Pricing Policy (fees and charges) and draft Long-Term Financial Plan on public exhibition for 28 days from 25 May 2023 to 21 June 2023, subject to the following amendments;

Add		
Synthetic Fields and Hammondville Oval Upgrades	\$3m	Intermodal contribution fund
Citizenship and Civic	\$100k	
SBS Attraction Strategy	\$100k	
Re-allocate		
CPAC to Michael Wenden	\$470k	General Reserve
McGirr Park and Ron Darcy to Michael Wenden Upgrade	\$2,180,000	General Reserve and contributions

Woodward Park Masterplan and Activation to Lighthorse Park and Community Activation Program and Animal Shelter Masterplan and dog parks	\$550,000	General Reserve
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2. Notes the proposed amendments to the 2022-2026 draft Delivery Program as tabled in Attachment E;
3. Receives a further report at the June 2023 Council meeting to review public submissions and any associated changes; and
4. Directs the CEO to investigate and report back to Council with funding source and costs for the following:
 - Chipping Norton Park amenity upgrades (including river walk)
 - Epson Road resurfacing
 - Jardine Park upgrade
 - Kemps Creek Hall – repainting
 - Kayak stops - Georges River (Lighthorse to CPAC)
 - Park upgrade - Green Valley
 - Craik Park
 - Scott Memorial Park

This report provides an overview of the submissions received during the public exhibition period and proposes to adopt the draft Delivery Program 2022-2026 and Operational Plan, including Statement of Revenue Pricing Policy (fees and charges) 2022-2023 and draft Long -Term Financial Plan 2023-2032, in accordance with Sections 403, 404 and 405 of the *Local Government Act (1993)*.

Public exhibition of the draft Delivery Program 2022-2026 and Operational Plan, including Statement of Revenue Pricing Policy (fees and charges) 2023-2024 and draft Long-Term Financial Plan 2024-2033 was undertaken from 25 May until 21 June 2023.

In addition, this report presents the funding source and costs for several projects as recommended by Council at its extraordinary Council meeting on the 23 May 2023. A summary of each project, status, program and funding information is tabled on page seven (7) of this report for Council's consideration.

RECOMMENDATION

That Council:

1. Adopt the Delivery Program 2022-2026 and Operational Plan 2023-2024 including Statement of Revenue Pricing Policy (fees and charges) and Long-Term Financial Plan 2024-2033 incorporating the amendments outlined in this report;
2. Notes submissions received during the public exhibition period and associated recommendations; and
3. Notes the report to Council regarding funding source and costs for the following:
 - Chipping Norton Park amenity upgrades (including river walk)
 - Epson Road resurfacing
 - Jardine Park upgrade
 - Kemps Creek Hall – repainting
 - Kayak stops - Georges River (Lighthorse to CPAC)
 - Park upgrade - Green Valley
 - Craik Park
 - Scott Memorial Park

REPORT

At the Extraordinary Council meeting on 23 May 2023, Council resolved that the draft Delivery Program 2022-2026 and Operational Plan 2023-2024 including Statement of Revenue Pricing Policy (fees and charges) and draft Long-Term Financial Plan 2024-2033 be placed on public exhibition, subject to the amendments with a further report to be provided to Council following public exhibition. Public exhibition was undertaken from 25 May until 21 June 2023 with a total of 481 public submissions inclusive of survey responses and a total of eight (8) internal submissions received during the period.

Delivery Program 2022-2026 and Operational Plan 2023-2024

The Delivery Program 2022-2026 is Council's statement of commitment to the community. It outlines Council's response to the Community Strategic Plan, its services to the community and how it will contribute to achieving its goals during its term of office.

The Operational Plan 2023-2024 is an annual plan that provides detailed actions for each of the services Council will undertake in the second year of the Delivery Program. The plan identifies the specific projects, programs and activities that have been scheduled for the 2023-2024 financial year.

The Delivery Program and Operational Plan address social justice principles of access, equity, participation and rights and outline how Council will engage with the community and other stakeholders to determine service level expectations and identify appropriate measures. The document also identifies major projects and addresses ongoing improvements to the efficiency, productivity, financial management and governance of Council.

The Long-Term Financial Plan (LTFP) includes both Council's 2023-2024 budget and its financial projections for Council for the next ten years. The LTFP includes projected income, expenditure (including capital), cash position, and detailed information on the planning assumptions that were applied in its development.

The Delivery Program and Operational Plan have been developed in accordance with Sections 404 and 405 of the *Local Government Act (1993)*. Council is required to review its Delivery Program and Operational Plan, Statement of Revenue Pricing Policy (Fees and Charges) and Long-Term Financial Plan by 30 June each year. Council will monitor the progress and delivery of actions and report against progress of the Delivery Program at least every six months as legislated under the *Local Government Act (1993)* through Biannual Progress Reports.

Long-Term Financial Plan (LTFP)

The LTFP is a 10-year rolling plan that informs decision-making and demonstrates how the objectives of the Community Strategic Plan and services in the Delivery Program and Operational Plan will be resourced and funded.

The LTFP includes:

- Council's 2023-2024 budget;
- Projected income and expenditure, balance sheet and cash flow statement;
- Planning assumptions and operating factors that are most likely to impact the LTFP;
- Financial modelling for different scenarios;
- Indices to monitor financial performance; and
- Major capital and operational expenditure implications.

The Statement of Revenue Pricing Policy (fees and charges) also forms part of Council's Operational Plan, including:

- Statement with respect to each ordinary rate and each special rate proposed to be levied;
- Information on each of its fees and charges proposed to be levied; and
- Council's pricing methodology for determining the prices of goods and the approved fees.

The other resourcing documents required under Integrated Planning and Reporting framework include the Asset Management Strategy and plans and Workforce Management Strategy.

Public Exhibition

The draft Delivery Program 2022-2026 and Operational Plan 2023-2024, including draft Statement of Revenue Pricing Policy (fees and charges) and draft Long-Term Financial Plan 2024-2033 were placed on public exhibition from 25 May to 21 June 2023.

Engagement methods implemented during the exhibition period include:

- Public notices were available on Council's website and engagement platform Liverpool Listens;
- All documents on public exhibition were available online and accessible for download and feedback through Council's website and Liverpool Listens;
- Hardcopies were available at Council's Customer Service Centre, CPAC and Libraries;
- A survey on Council's website;
- Community Information Session held on 15 June 2023 at Lurnea Community Hub, Phillips Park;
- Public notices were placed on Council's social media platforms including Facebook, LinkedIn and Instagram;
- Posters were displayed at key Council venues including, CPAC, Customer Service, recreational facilities and all Council libraries;
- Notice of the public exhibition was emailed to various Council databases including community forums and committees; and
- Notices featured on Council's internal communication platforms, In the Loop, Yammer and on the intranet.

Community Information Session

Council hosted a Community Information Session on 15 June 2023 where Council staff were available to answer questions relating to the draft documents. The community were invited to register their attendance via Council's website, Liverpool Listens, social media platforms and QR codes on promotional material. Council also extended the invitation to key databases including district forums and committees.

Council received a total of 27 registrations with 17 community members attending. A summary of the questions taken on notice are tabled in Attachment 4. Council will also provide individual responses to respective community members.

Have Your Say on the Future of Liverpool – Budget Survey

Council conducted a community consultation survey to gather the community's views on the proposed budget expenditure. This year, a new methodology was employed in collaboration with LeadStory and its proprietary Rapid Poll technology, which leverages the trend of consumption on social media to gather responses.

A total of 619 responses were received, and after excluding responses from outside the Liverpool Local Government area, the final sample size was 450. Survey questions and results are available in Attachment 4.

Submissions

Council received a total of 481 public submissions inclusive of survey responses and a total of eight (8) internal submissions during the exhibition period. A summary of the submissions received from the community and Council staff is tabled in Attachment 4. Public submissions have been reviewed and responses will be provided by Council Officers.

Changes made to the Delivery Program and Operational Plan as a result of the submissions include minor editorial changes, removal of duplications, financial adjustments to reflect the financial year and the incorporation of suggestions that were deemed appropriate.

FINANCIAL IMPLICATIONS

Internal submissions

A summary of Internal submissions relating to the 2023-24 budget has been tabled below for Council's consideration. Detailed information is available in Attachment 4.

Item	Additional funding required
Service Review - Childrens' Services and Libraries	\$60,000
Air conditioning - Switch Gallery	\$1,409,312 - \$1,516,450 (including contingency)
Liverpool CBD Car Parks Project	\$500,000 (including contingency)
Suburban Activations – Family Fun Days	\$100,000
West Invest and West Invest Related Projects (24/25, 25/26 and 26/27 FY)	\$600,000 (total)
Michael Wenden Upgrade	\$900,000

2023-2024 Fees and Charges Proposed Update

Item	Proposed fee
Revised fees and charges for temporary full road closure fees outside the Liverpool City Centre	\$320 (per road, per week) for road closures longer than 8 weeks

Report on funding source and costs

At the Extraordinary Council meeting on 23 May 2023, Council endorsed a motion to investigate and report funding sources and costs for several projects. A summary of each project, status, program and funding information is tabled below for Council's consideration.

Project	Program Year	Cost Indication/ Budget	Funding Status	Confirmed or Potential Funding Source	Comments
Chipping Norton amenity upgrades (Including river walk)	Not programmed	TBA	Not budgeted	General funds (Potential) Grants (Potential)	Masterplan currently under development (Georges River Spatial Framework) which will cover this location and identify works for programming and delivery. Masterplan funded through the Moorebank Intermodal Contribution Fund.
Epsom Road resurfacing	2022-23 FY	\$452,500	Budgeted	Grants (Confirmed)	Works delivered in 2022-23 FY from Childs Road to Governor Macquarie Drive under Roads to Recovery Grant.
Jardine Park upgrade	Not programmed	TBD	Unbudgeted	\$7.11 (Confirmed) Grants (Potential)	Masterplan to be developed for Jardine Park, funding identified in 2023-24 FY Program for this purpose.
Kemps Creek Hall - repainting	Not programmed	\$40,000	Unbudgeted	General funds (Potential)	Cost indication is for both internal and external painting of Kemps Creek Hall.

Kayak stops – Georges River (Lighthorse to CPAC)	Not programmed	TBA	Unbudgeted	General funds (Potential) Grants (Potential)	Further investigation is needed to determine requirements (e.g., number and type of stops, location, sizing etc.) to allow for development of cost estimates. Data continues to be collected on the Georges River to assess opportunities for activation along the upper reaches of the Georges River.
Park upgrade – Green Valley	2024-25 FY	\$120,000	Budgeted	General funds (Confirmed)	Winnal Oval - Design for new playground and picnic area in 2024-25 FY.
	2026-27 FY	\$240,000	Budgeted	General funds (Confirmed)	Winnal Reserve No.2 – Floodlight upgrade in 2026-27 FY.
Craik Park	2023-24 FY	\$8,294,000	Budgeted	S7.11 (Confirmed)	Previously programmed for delivery in 2025-26 FY. Brought forward for planning, design and delivery to commence in 2023-24 FY. Master planning to commence in first quarter of the 2023-24 FY.
Scott Memorial Park	2025-26FY	\$500,000	Budgeted	S7.11 (Confirmed) Grants (Potential)	Short-term site transition master planning to commence in 2023-24 FY to provide resident access to passive recreation and temporary facilities such as change rooms and lighting to support local soccer clubs until longer-term master

					<p>planning can be completed.</p> <p>Project proposed to be temporarily withdrawn pending masterplan under development for Scott Memorial Park area.</p>
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CONSIDERATIONS

Economic	Delivery Program and Operational Plan actions which address the economic aspect of the Community Strategic Plan are categorised within the Strategic Objective – Evolving, Prosperous and Engaging.
Environment	Delivery Program and Operational Plan actions which address the environmental aspect of the Community Strategic Plan are categorised within the Strategic Objective – Liveable, Sustainable and Resilient.
Social	Delivery Program and Operational Plan actions which address the social aspect of the Community Strategic Plan are categorised within the Strategic Objective – Healthy, Inclusive and Engaging.
Civic Leadership	Undertake engagement practices with the community, as well as Delivery Program and Operational Plan actions which address the civic leadership aspect of the Community Strategic Plan are categorised within the Strategic Objective – Visionary, Leading, and Responsible.
Governance	The Delivery Program and Operational Plan set the direction for Council's strategic agenda, including all economic, environmental, social and civic leadership requirements.

<p>Legislative</p>	<p>The Delivery Program and Operational Plan have been developed in line with Section 404 and 405 of the <i>Local Government Act (1993)</i></p> <p>Section 404 of the <i>Local Government Act</i> stipulates that:</p> <ul style="list-style-type: none"> (1) A council must have a program (called its "delivery program") detailing the principal activities to be undertaken by the council to perform its functions (including implementing the strategies set out in the community strategic plan) within the resources available under the resourcing strategy. (2) The council must establish a new delivery program after each ordinary election of Councillors to cover the principal activities of the council for the 4-year period commencing on 1 July following the election. <p>Essential Element 4.13 states - Where an amendment to the Delivery Program is proposed, it must be included in a Council business paper which outlines the reasons for the amendment and be tabled and resolved to be noted at that meeting and considered by the council at its next meeting.</p> <p>Section 405 of the <i>Local Government Act (1993)</i> stipulates that:</p> <p>A council must have a plan (called its "operational plan") that is adopted before the beginning of each year and details the activities to be engaged in by the council during the year as part of the delivery program covering that year.</p> <p>Essential Element 4.25 states - The draft Operational Plan must be publicly exhibited for at least 28 days, and submissions received by the council in that period must be considered, before the final Operational Plan is adopted by the council.</p> <p>Essential Element 3.10 states - The Long-Term Financial Plan must be publicly exhibited for at least 28 days and submissions received by the council in that period must be accepted and considered before the final Long-Term Financial Plan is adopted by the council.</p>
<p>Risk</p>	<p>The risk is deemed to be High.</p> <p>Failure to prepare a draft Delivery Program, Operational Plan, Statement of Revenue and Pricing Policy and Long-Term Financial Plan and give public notice indicating that submissions may be made to Council at any time during the period would result in non-compliance.</p>

ATTACHMENTS

1. Delivery Program 2022-2026 and Operational Plan 2023-2024
2. Statement of Revenue Pricing Policy (Fees and Charges 2023-2024)
3. Long-Term Financial Plan 2024-2033
4. 2023 Submissions Register

DELIVERY PROGRAM 2022-2026 AND OPERATIONAL PLAN 2023-2024



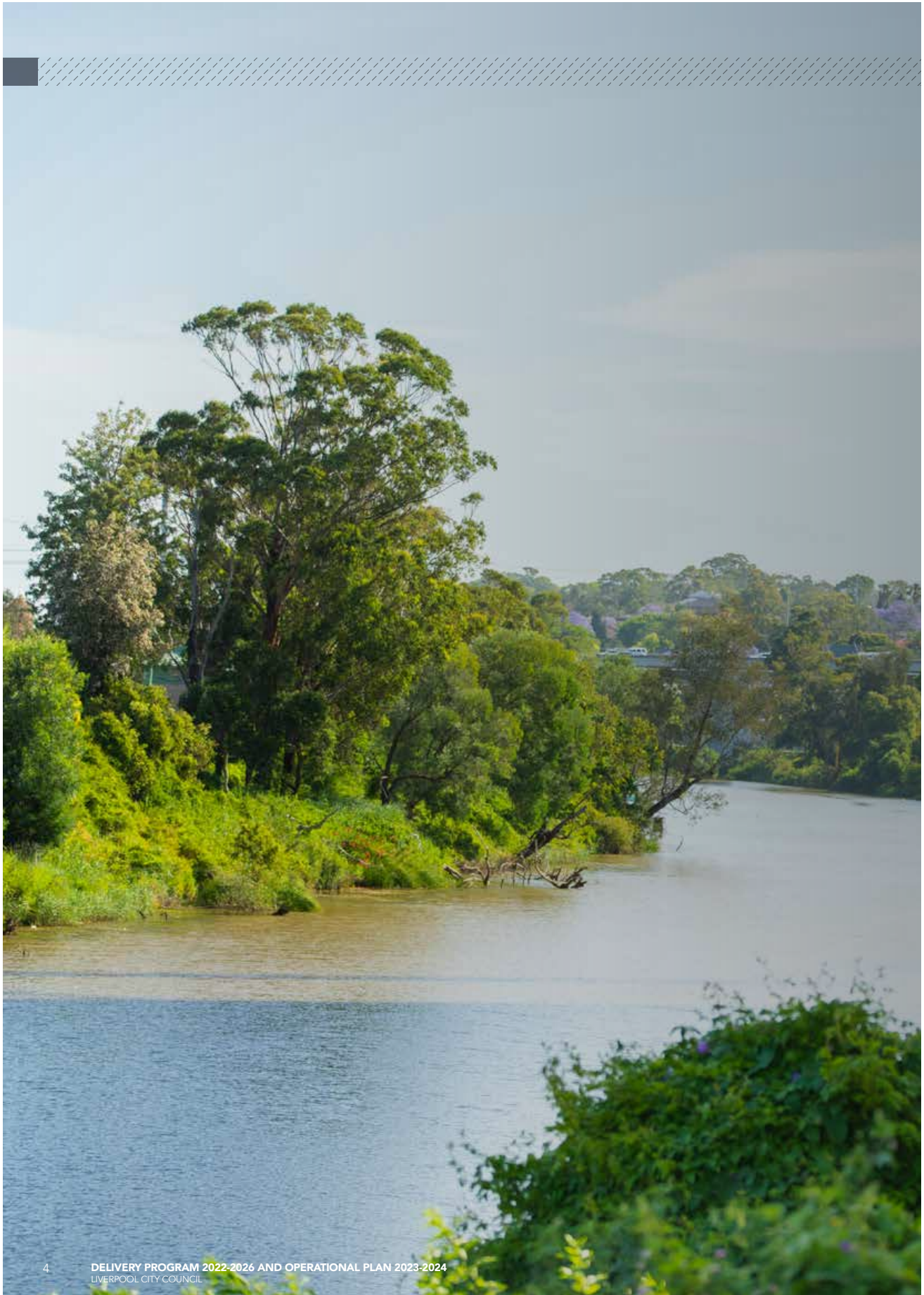
**LIVERPOOL
CITY
COUNCIL**





ACKNOWLEDGEMENT OF COUNTRY

Liverpool City Council acknowledges the traditional custodians of the land that now resides within Liverpool City Council's boundaries, the Cabrogal clan of the Darug Nation. We acknowledge that this land was also accessed by peoples of the Dharawal and Darug Nations.



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MESSAGE FROM THE MAYOR



The Delivery Program 2022-2026 and Operational Plan 2023-2024 is a road map to where we want our great city to be in the next four years, built on hard work, professionalism, and collaboration.

The plans highlight Liverpool City Council's commitment to reshaping and preparing our community for a central role as a 21st century international airport city.

As Mayor, I am pleased to share with you the progress your Council has made and the exciting developments still to come including:

- Our cultural events program continues to be a growing drawcard attracting not just local people, but thousands of visitors from outside Liverpool. Most Blessed Nights was a phenomenal success this year attracting more than 300,000 visitors to our city;

- Looking at bringing the community together in a permanent CBD Night Market to emphasise Liverpool's reputation as a vibrant city with a dynamic events program;
- Maintaining and extending our "Back to Basics" commitment to ratepayers to ensure that essential services like domestic waste collection will be maintained to the highest standards;
- Improving the physical, mental, and social wellbeing of the Liverpool community by making maximum use of council's parks, recreation spaces, sporting fields, swimming pools and leisure centres;
- The Light Horse Park redevelopment to incorporate access to the Georges River foreshore for water sports and activities; and
- Continuing our drive to confirm Liverpool as the educational hub of the South-West by negotiating with other tertiary institutions to join Western Sydney University and the University of Wollongong in establishing a campus in our CBD.

Helping Liverpool reach its full potential is a collaborative effort.

Liverpool City Councillors and I welcome your feedback about the best way to ensure our city continues to be a modern, better connected, sustainable city with a growing population and opportunities for all.

We'll continue to keep you informed of our progress via biannual reports on Council's website.

As we look optimistically towards the future, Council will also maintain its promise of greater access and transparency about decisions that are made.

We have employed more people and restructured our services centres to cut waiting times to an absolute minimum.

I hope the planned projects, improvements and upgrades in the Delivery Program and Operational Plan will fire your imagination for Liverpool's exciting future and wanting to be a part of it.

NED MANNOUN

Liverpool Mayor

MESSAGE FROM THE CEO



I am pleased to present Liverpool City Council's Delivery Program 2022-2026 and Operational Plan 2023-2024.

These detailed plans are a blueprint of the strategies and planning that Council will follow in delivering the best possible services and infrastructure to the Liverpool City community.

This year Liverpool City Council will oversee an operating budget of \$251 million. Council will invest \$219 million in infrastructure and capital projects.

One of the most welcome major projects links Light Horse Park to the CBD.

The \$33 million redevelopment of Light Horse Park will transform an underused area into an attractive, vibrant, recreational space for the Liverpool community, especially families, to enjoy, including

picnic amenities, a jetty, a floating pontoon, a playground, boating facilities, outdoor gym areas, improved lighting and walking tracks.

Other projects boosted by grants from the NSW Government's WestInvest include:

- \$8.1 million toward upgrading Scott Street;
- \$13.5 million toward upgrading Macquarie Street;
- \$7 million toward upgrading Railway Street;
- \$44 million for a recreation area in a major redevelopment of Woodward Park at Brickmakers Creek into a welcoming environment with increased accessibility; and
- \$80 million for stage 2 of the Carnes Hill and Leisure Centre project to include aquatic facilities, sport fields and recreation facilities.

Council will continue to lead operations with a visionary and responsible approach that ensures all decisions made are in the best interests of the community.

Getting these projects off the ground requires thoughtful and inspired planning, coupled with a deep understanding of the Liverpool community and what it wants as our City evolves.

I would like to thank Liverpool City Council staff for the dedication they have shown in helping bring these projects to life and for their support of Council's restructured approach to customer service, to ensure all requests are met with the speed and efficiency, the community deserves.

I would also like to thank our various key stakeholders who have continued their partnerships with Council to build a modern day city with the Western Sydney Airport as its hub.

I encourage feedback from the community because your input will help us shape Liverpool for the future.

HON. JOHN AJAKA

Chief Executive Officer

WHAT IS THE DELIVERY PROGRAM AND OPERATIONAL PLAN?

The Delivery Program is a statement of commitment to the community from a newly elected Council outlining the Principal Activities it will deliver to implement the 10-year Community Strategic Plan during the term of office.

The **Delivery Program** cascades down from the Community Strategic Plan and identifies actions that Council must undertake to deliver the vision and aspirations of the community.

The Delivery Program addresses social justice principles of access, equity, participation and rights and outlines how Council will engage with the community and other stakeholders to determine service level expectations and identify appropriate measures. It also identifies major projects and addresses ongoing improvements to the efficiency, productivity, financial management and governance of Council.

Council has a custodial role in initiating, preparing and maintaining the Delivery Program on behalf of the community and will monitor the progress and delivery of actions as legislated under the *Local Government Act (1993)* through Biannual Progress Reports.

The Operational Plan is Council's annual action plan for achieving the community priorities set in Council's Community Strategic Plan and Delivery Program.

As a sub-plan of the Delivery Program, the Operational Plan identifies the detailed actions and services Council will deliver each year of the four year Delivery Program and includes Council's detailed annual budget and Statement of Revenue Pricing Policy.

The **Operational Plan** has been prepared with regard to the social justice principles of access, equity, participation and rights and outlines how Council will engage with the community and other stakeholders to determine service level expectations and identify appropriate measures.

Council has a custodial role in initiating, preparing and maintaining the Operational Plan on behalf of the community and will monitor its progress and report on the delivery of the detailed actions in the Annual Report as legislated under the *Local Government Act (1993)*.

Progress of the Operational Plan is monitored through the Quarterly Budget Review Statement and Annual Report.



INTEGRATED PLANNING AND REPORTING

The Community Strategic Plan (CSP) is supported by a suite of documents prepared in accordance with the Integrated Planning and Reporting Guidelines for Local Government issued by the State Government known as “*Integrated Planning and Reporting Framework*” (IP&R).

These guidelines require the CSP to be supported by a Resourcing Strategy comprising a 10-year Long-Term Financial Plan, four-year Workforce Management Strategy and 10-year Asset Management Strategy and Plans.

While the CSP provides a road map for the future, the Resourcing Strategy identifies the means to deliver the projects and services identified in the four-year Delivery Program, delivered through the annual Operational Plan and budget. These plans are statutory documents as defined in the *NSW Local Government Act 1993*.

The IP&R Framework requires that Council integrates all its plans to achieve community outcomes, cascading up to the CSP and down to the Operational Plan.

INTEGRATED PLANNING AND REPORTING FRAMEWORK



DELIVERY PROGRAM

The Delivery Program is a statement of commitment to the community from a newly elected Council that outlines the Principal Activities that Council will deliver over four years to implement the 10-year Community Strategic Plan.

OPERATIONAL PLAN

The Operational Plan is Council's annual action plan for achieving the community priorities outlined in the Community Strategic Plan and Delivery Program. The Operational Plan identifies the projects, programs and activities that Council will conduct to achieve the commitments of the Delivery Program and is a sub-plan of the Delivery Program.

REPORTING

The IP&R framework requires Council to report on the progress of its plans that form the IP&R framework to monitor progress and performance. The reports include the State of our City Report, prepared at the end of the Council term, and the Annual Report that reports on Council's Operational Plan. Biannual Progress Reports on the Delivery Program and Operational Plan are also prepared for the community and publicly available.

RESOURCING STRATEGY

The Resourcing Strategy clearly articulates how Council will implement and resource its long-term vision and details the workforce, funding and assets required to implement the strategies set out in the Community Strategic Plan.

The Resourcing Strategy comprises the following plans:

LONG-TERM FINANCIAL PLAN

The 10-year Long-Term Financial Plan (LTFP) ensures that Council stays financially sustainable and that resources can be allocated to deliver the Delivery Program and Operational Plan.

WORKFORCE MANAGEMENT STRATEGY

The four-year Workforce Management Strategy outlines the skills, staffing and human resources required to achieve the actions detailed in the Delivery Program and Operational Plan.

ASSET MANAGEMENT STRATEGY AND PLANS

The 10-year Asset Management Strategy and Plans ensure that Council's assets are well managed and maintained to meet the needs of the current community and support future growth.

In addition to the IP&R suite of documents, there are several Council plans and strategies that also support the CSP including:

LIVERPOOL CITY COUNCIL LOCAL STRATEGIC PLANNING STATEMENT - CONNECTED LIVERPOOL 2040

Connected Liverpool 2040 is Council's Local Strategic Planning Statement (LSPS), the long-term plan to shape Liverpool's future which will help guide the development of suburbs and balance the need for housing, jobs and services as well as parks, open spaces and the natural environment.

LIVERPOOL CITY COUNCIL DISABILITY INCLUSION ACTION PLAN 2017-2021

The Liverpool Disability Inclusion Action Plan (DIAP) seeks to address access and inclusion for people living with disability in Liverpool. The DIAP includes a comprehensive action plan which outlines Council's goals and objectives in order to improve access and inclusion for older people, people with a disability, their carers and families. The DIAP ensures Liverpool is an inclusive community, where difference and diversity is celebrated and people with disability, older people and their carers and families can fully participate in and contribute to their community socially and economically.

LIVERPOOL CITY COUNCIL RECONCILIATION ACTION PLAN 2023-2024

The Liverpool Reconciliation Action Plan (RAP) reinforces Council's commitment to working alongside our First Nations communities to improve the lives of the local community and celebrate the rich First Nations cultures of Liverpool. The RAP goals reflect key national, state and local priorities in working towards reconciliation. The plan outlines key strategies and goals for Council to implement when working with First Nations communities to ensure positive outcomes for individuals and community groups, acknowledge and celebrate culture and heritage, and promote the advancement of First Nations people in Liverpool.

RECREATION, OPEN SPACE AND SPORTS STRATEGY 2018-2028

The Recreation, Open Space and Sports Strategy focuses on creating places that meet the preferences and aspirations of current and future generations, promoting active living, greening our city and strengthening our local sport sector.

LIVERPOOL CITY COUNCIL COMMUNITY FACILITIES STRATEGY

The Community Facilities Strategy aims to transform and upgrade Liverpool City Council's community facilities so that they are attractive, flexible, address community needs and become hubs for community interaction.

LIVERPOOL CITY COUNCIL ECONOMIC DEVELOPMENT STRATEGY 2022-2032

The Liverpool Economic Development Strategy outlines the key economic priorities, actions and targets that will guide the growth of Liverpool's economy, reflecting the business and residential community's aspirations of generating employment and investment opportunities across the LGA.

LIVERPOOL CITY CENTRE PUBLIC DOMAIN MASTER PLAN

The City Centre Public Domain Master Plan is Council's 10-year vision to guide the development of public space and pave the way to a greener, more vibrant and active city centre while fostering an 18-hour economy. The plan provides a cohesive approach to development in the city centre and a set of standards for Council, private developers and local businesses.

LIVERPOOL CITY COUNCIL HERITAGE STRATEGY 2019-2023

The Heritage Strategy provides guidance to Council in implementing a Local Heritage Management Program, and assist Council in the responsible and effective management of its own heritage assets.

WORKFORCE MANAGEMENT STRATEGY 2022-2026

Council's Workforce Management Strategy 2022-2026 (WMS) has been developed to address the human resource requirements of Council's service delivery program for the same period.

The Workforce Management Strategy aligns with the Delivery Program and Long-Term Financial Plan.

The strategy ensures that Council's workforce can deliver the actions in the Delivery Program and has the capacity to deliver the community's strategic objectives as outlined in the Community Strategic Plan during the Council term.

WORKFORCE VISION

**Our community, our
workplace, one team.**

**We celebrate difference
and are inspired by new
ways of working.**

WORKFORCE PRIORITIES

BELONGING AT LIVERPOOL

Living our Liverpool values to fulfil our purpose and create an engaging and inclusive environment for everyone.

BUILDING STRONGER CONNECTIONS

Facilitating formal and informal networks to build workforce connections.

INSPIRING LEADERSHIP AND LEARNING IN EVERYONE

Supporting individuals to lead themselves, lead others and the community.

GROWING FOR THE FUTURE

Supporting our people leaders and employees to reach their full potential.

WORKFORCE MANAGEMENT GOALS AND FOUR-YEAR INITIATIVES

It is important to note the initiatives outlined below are contingent on the continued availability of funding within Council.

1. Belonging at Liverpool	
2022-2026 Initiatives	What will we do in the next four years to reach our goals?
	<ul style="list-style-type: none"> • 1.1. Revisit our purpose and direction to ensure our values are aligned and there is clarity on expected behaviours across Council. • 1.2. Co-create a description of our aspirational culture and a road map on how to get there. • 1.3. Advance our inclusion and belonging agenda. • 1.4. Regularly measure, action and monitor the employee experience and engagement levels of the workforce. • 1.5. Develop universal employee value proposition (EVP) principles and messages that can be tailored by People Leaders to meet individual needs, especially in roles that are difficult to fill.
2. Building strong connections	
2022-2026 Initiatives	What will we do in the next four years to reach our goals?
	<ul style="list-style-type: none"> • 2.1. A refreshed onboarding experience suitable for a hybrid, fast-growing workforce. • 2.2. A post-pandemic support campaign for People Leaders and their teams to: <ul style="list-style-type: none"> ◦ Create a suitable and Council aligned post-pandemic working environment, for example, this may include helping teams understand the 'why' and the 'what's in it for me' to embedding new/different ways of working. ◦ Implement localised changes with their teams. • 2.3. Introduce progressive ways of working practices into relevant workplace consultations. • 2.4. Evaluate and evolve the existing health and wellbeing program. • 2.5. Establish and pilot a mentoring and coaching network to support development. • 2.6. Enhancement of the People and Organisational Development (POD) business partnering model to enable proactive advice and support, specifically in the large and complex directorates. • 2.7. Strengthen the specialist POD capability to work with People Leaders to link talent, succession and transition and design bespoke talent strategies (attraction and retention), for example for hard to fill job families.

3. Inspiring leadership and learning in everyone

2022-2026 Initiatives

What will we do in the next four years to reach our goals?

- 3.1. Design and pilot the Liverpool Leadership program and talent management framework. The design will be based on an endorsed leadership capability framework.
- 3.2. Pilot self-directed, digital learning experiences for selected organisational-wide capabilities. For example:
 - o Understanding team dynamics
 - o Strategic workforce planning
 - o Leading through change
 - o Coping with change
 - o Understanding Council
 - o Developing others
 - o People Achieving framework and me
 - o Giving and receiving feedback.
- 3.3. Update the Learning Management System to increase its functionality to facilitate an individual's holistic development journey at Council.

4. Growing for the future

2022-2026 Initiatives

What will we do in the next four years to reach our goals?

- 4.1. A review of our organisational structure and supporting organisational design elements to ensure there is clear alignment to Council strategy and direction.
- 4.2. Strengthen our specialist (internal) support in the areas of organisational design and resource planning (including vacancy strategy).
- 4.3. Strengthen our business partnering model across corporate services and improve collaboration for standard services such as the Delivery Program and Operational Plan workforce budgeting process.
- 4.4. Refresh the People Achieving framework to ensure it is aligned with changes to other workforce practices and Council culture.
- 4.5. Reset the classification, remuneration and reward framework.
- 4.6. Incorporate a 70:20:10 approach to our workforce development practices.
- 4.7. Enhance the trainee/cadet program by aligning it to Council's aspirational culture.
- 4.8. Advance the reporting, analytics, and insights capability within Council.

WORKING WITH OUR PARTNERS

As the regional city for South West Sydney, it is imperative all relevant partners and stakeholders work towards the same goal and share resources.

The Delivery Program aligns with and contributes to the plans of key national state and regional bodies for a co-ordinated and integrated approach to strategic planning for the region.

NATIONAL	STATE	REGIONAL
<ul style="list-style-type: none"> • Western Sydney City Deal • Western Sydney Aerotropolis, Land Use and Infrastructure Implementation Plan 	<ul style="list-style-type: none"> • Future Transport Strategy 2056 • Disability Inclusion Action Plan (DIAP) 2017-2021 • Greater Sydney Region Plan - A Metropolis of Three Cities 2018 • Beyond the Pavement 2020 • NSW State Government Priorities • NSW Waste and Sustainable Materials Strategy 2041 • Net Zero Plan Stage 1: 2020-2030 • NSW Water Strategy • Smart Places Strategy 	<ul style="list-style-type: none"> • Western Sydney City Deal • Resilient Sydney

COMMUNITY VISION FOR LIVERPOOL

**A VIBRANT
GLOBAL CITY OF
LIFESTYLE AND
OPPORTUNITY**

STRATEGIC OBJECTIVES



SOCIAL

**HEALTHY
INCLUSIVE
ENGAGING**



ENVIRONMENTAL

**LIVEABLE
SUSTAINABLE
RESILIENT**



ECONOMIC

**EVOLVING
PROSPEROUS
INNOVATIVE**



CIVIC LEADERSHIP

**VISIONARY
LEADING
RESPONSIBLE**

10-YEAR STRATEGIES

Council has developed 10-year strategies which align to each strategic objective identified through feedback from the community, stakeholders, businesses and leaders and incorporate state and regional plans that relate to Liverpool. The 10-year strategies clearly define Council's commitment to meeting its goals set by the community.

The table below outlines the 10-year strategies for the city. This document outlines the services that Council will deliver to achieve these strategies.



1

- Improve liveability and quality of life for the community by delivering vibrant parks, places and facilities
- Promote a harmonious community that celebrates its diversity
- Embrace the city's heritage and history
- Support an inclusive community by fostering access and equity for all
- Deliver great and exciting events and programs for our people and visitors
- Support active and healthy lifestyles by improving footpaths, cycleways and walkways and other infrastructure that promotes and supports active transport
- Communicate, listen, engage and respond to the community by encouraging participation



2

- Deliver a beautiful, clean and inviting city for the community to enjoy
- Manage stormwater and drainage infrastructure to mitigate risk to the environment and the community
- Deliver and advocate for a sustainable, cool and green city
- Promote and advocate for an integrated transport network with improved transport options and connectivity
- Protect and enhance our natural environment and increase the city's resilience to the effects of natural hazards, shocks and stresses
- Manage waste effectively and maximise recycling opportunities
- Deliver effective and efficient planning and high-quality design to provide best outcomes for a growing city



3

- Continue to invest in improving and maintaining Liverpool's road networks and infrastructure
- Promote and deliver an innovative, thriving and internationally recognised city
- Market Liverpool as a business destination and attract investment
- Implement planning controls and best practice urban design to create high-quality, inclusive urban environments
- Facilitate quality local employment, training and education opportunities
- Develop the economic capacity of local businesses and industries
- Maintain strong relationships with agencies, stakeholders and businesses to achieve beneficial outcomes for the city



4

- Place customer satisfaction, innovation and best practice at the centre of all operations
- Position Council as an industry leader that plans and delivers services for a growing city
- Ensure Council is accountable and financially sustainable through the strategic management of assets and resources
- Demonstrate a high standard of transparency and accountability through a comprehensive governance framework
- Embrace Smart City initiatives by improving digital connectivity and smart technology



ENGAGING WITH THE COMMUNITY

Council engaged participants from all localities, walks of life, and cultures, specifically engaging with different community groups to ensure all perspectives were represented. These perspectives have been included in the strategic objectives, which feed into the Delivery Program and Operational Plan.

Below are the top 20 community responses to the question 'How can we make Liverpool a better city to live in?' as presented in the 'Share your Views on Liverpool' survey.



*Source: Information has been taken from the 'Share Your Views on Liverpool' survey.

YOUR MAYOR AND COUNCILLORS

Liverpool City Council's elected body consists of a Mayor and 10 Councillors elected by residents to represent each of the two wards in Liverpool (North and South). As members of the elected body, Councillors have endorsed the Delivery

Program 2022-2026 and Operational Plan 2023-2024 on behalf of the community and will continue to work directly with the community to refine priorities and ensure that strategic goals are delivered in the coming term.



L-R: Clr Charishma Kaliyanda, Deputy Mayor Mazhar Hadid, Clr Ali Karnib, Clr Nathan Hagarty, Clr Betty Green, Clr Melhem Goodman, Mayor Ned Mannoun, Clr Richard Ammoun, Clr Peter Harle, Clr Fiona Macnaught and Clr Karress Rhodes.

NORTH WARD COUNCILLORS



Councillor Melhem Goodman

0477 217 065 | CllrGoodman@liverpool.nsw.gov.au

Councillor Goodman is a loving father who prides himself on being a humble and caring resident of the Liverpool LGA for over 20 years. He has an extensive background in the building and construction sector and has participated in various community and youth initiatives. Councillor Goodman has watched our city expand and develop and is excited for the future of Liverpool. He is proud to have been recently elected to Council and will work to ensure the needs of our community are met.



Deputy Mayor Mazhar Hadid

0414 726 273 | CllrHadid@liverpool.nsw.gov.au

Councillor Hadid was born in Lebanon and has a Diploma in Business Management and Public Relations. He has been a Councillor since 2008 and sits on many boards and committees in Liverpool. Councillor Hadid is committed to improving the Liverpool Local Government Area and he previously served as Deputy Mayor from 2012 to 2014 and 2020 to 2021.



Councillor Nathan Hagarty

0428 313 374 | CllrHagarty@liverpool.nsw.gov.au

First elected in 2016, Councillor Hagarty has spent his entire life in and around the Liverpool area, now living in Green Valley with his family. He has worked across the financial services, education and public sectors in operations, product management and information technology roles. Councillor Hagarty currently sits on several boards in the community services, local government, and superannuation industries. He is passionate about ensuring all of Liverpool's residents and ratepayers benefit from the opportunities that lie ahead.



Councillor Peter Harle

0412 736 956 | CllrHarle@liverpool.nsw.gov.au

Councillor Harle was elected to Council in 2008 and has lived in Liverpool since 1954. He studied and taught at TAFE colleges and was persuaded by students and residents to become actively involved in the direction and growth of our City. Councillor Harle wants to make Liverpool a city that our residents can be proud of and the best possible place for his four daughters and twelve grandchildren. Councillor Harle has previously served as Deputy Mayor from 2008 to 2009.



Councillor Ali Karnib

0421 160 636 | CllrKarnib@liverpool.nsw.gov.au

Councillor Karnib is from Green Valley and is a former teacher-trainee who has served as president of the Lebanese Community Council. Councillor Karnib has also previously served as Deputy Mayor from 2016 to 2017, 2018 to 2019, and 2019 to 2020.

SOUTH WARD COUNCILLORS



Councillor Karress Rhodes

0478 834 121 | CllrRhodes@liverpool.nsw.gov.au

Councillor Rhodes has lived in and around Liverpool since 1974 and has been involved with Liverpool City Council in various ways since the 1980s. She has served on the boards of numerous Liverpool community organisations and has run her own business since 1977, including publishing a Liverpool community magazine. She is passionate about Council engaging and collaborating with the community.



Councillor Richard Ammoun

0477 217 039 | CllrAmmoun@liverpool.nsw.gov.au

Councillor Ammoun has been a Liverpool resident since the early 1990s and graduated from Casula High. He had a 16-year career with one of Australia's leading car audio, mobile and digital retailers, Strathfield Group Limited, starting at Strathfield Car Radios, Liverpool, and working across various positions. In 2009 Councillor Ammoun established his own company. He believes Liverpool has great cultural diversity, opportunities and potential for its residents.



Councillor Betty Green

0488 217 029 | CllrGreen@liverpool.nsw.gov.au

Councillor Green has lived and raised her family in Liverpool for over 40 years and has worked in the women's community health sector locally for 28 years. The principles of social justice have guided her practice in various positions including counsellor, health promotion educator, group facilitator and domestic violence advocate. In April 2023, Councillor Green achieved her doctorate, her work in domestic violence was recognised with the Western Sydney University Community Champion Alumni Award in 2016.



Councillor Charishma Kaliyanda

0466 020 544 | CllrKaliyanda@liverpool.nsw.gov.au

Councillor Kaliyanda was raised in Liverpool after migrating to the area with her family as a young girl. She is a registered Occupational Therapist and currently works for Headspace – the national youth mental health foundation, to build awareness of and reduce stigma around mental health and well-being. She has worked with young people across many industries to build skills and capacities in the last 10 years and has a passion and has a commitment to moving Liverpool forward.

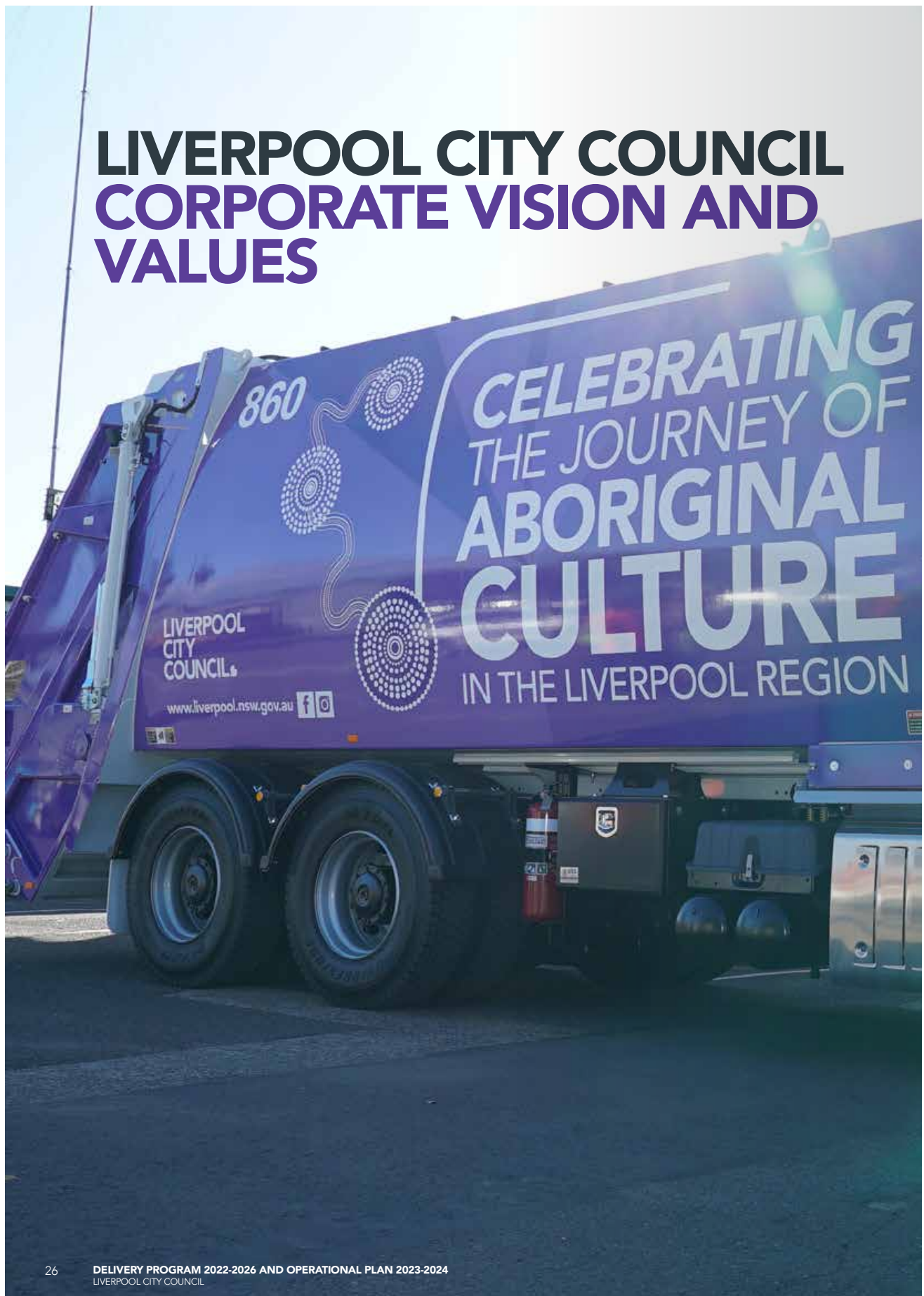


Councillor Fiona Macnaught

0487 217 061 | CllrMacnaught@liverpool.nsw.gov.au

Councillor Macnaught has lived in Moorebank with her family for more than ten years. She is a registered Sonographer and has worked at Liverpool Hospital and radiology practices locally. Over many years, Councillor Macnaught has been involved in numerous community projects advocating strongly for the best outcomes for residents. She believes passionately in a Council that not only provides quality services but listens to and acts on community concerns.

LIVERPOOL CITY COUNCIL CORPORATE VISION AND VALUES





Council strives to maintain and deliver high standards of service to its residents whilst meeting its strategic objectives in the Delivery Program and Operational Plan. Council encourages its staff to demonstrate and display its core values in every aspect of service delivery to create a professional, accessible and reliable working environment.

OUR VISION

Aspiring to do great things – for ourselves, our community and our growing city

OUR VALUES

**Ambitious
Authentic
Collaborative
Courageous
Decisive
Generous**

COUNCIL SERVICES TO THE COMMUNITY

Council's responsibility is to understand and deliver a range of services the community wants, the service standards expected and the infrastructure that is required to improve liveability. Council will assess and monitor its service delivery over the Council term to determine efficiency, effectiveness, financial sustainability and encourage continuous improvement across its operations.

Council conducts annual community satisfaction surveys to gauge community feedback and identify areas for improvement. Council is committed to delivering high-quality services to the community through the following overarching services areas.

HEALTHY INCLUSIVE ENGAGING



- Libraries and Museum
- Events
- Recreation and Community Facilities
- Community Development and Planning
- Children's Services
- Arts and Culture
- City Planning and Urban Design
- Animal Management
- City Infrastructure Delivery and Construction

LIVEABLE SUSTAINABLE RESILIENT



- City Waste and Recycling
- City Maintenance
- Strategic Town Planning
- Regulatory Compliance
- Development Assessment
- Environmental Planning and Management
- Infrastructure and Floodplain Planning and Management



EVOLVING PROSPEROUS INNOVATIVE



- Economic and Commercial Development
- Traffic and Transport Planning

VISIONARY LEADING RESPONSIBLE



- Customer Service
- Governance and Corporate Management
- Financial Management
- Communications

COUNCIL SERVICES REVIEW

In accordance with the updated Integrated Planning and Reporting guidelines Council is required to identify the services it will review during its term of office.

Council has selected the following service areas to review and will engage with the local community and other stakeholders to determine service level expectations, sustainability, relevance and appropriate performance measures.

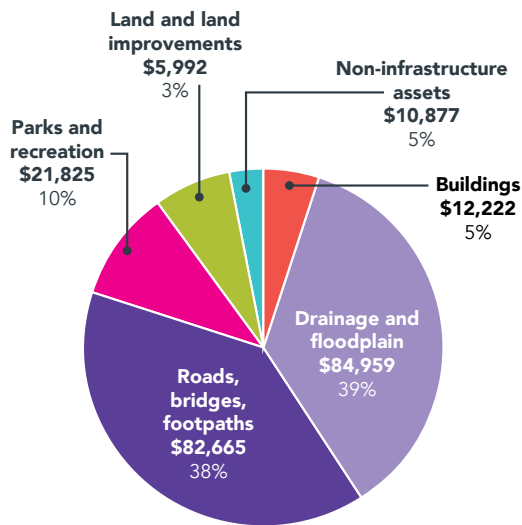
Council will assess the selected service areas using an evidence-based approach to identify areas of improvement. Actions will be implemented and a report on the progress of the service review will feature in Council's Annual Report and highlight any changes made and the benefits to Council's service delivery.

The following services have been identified for review in 2022-2026:

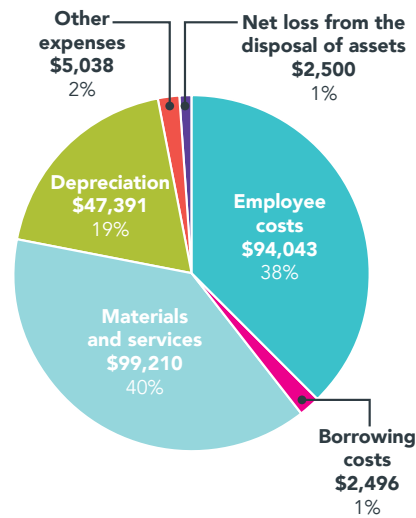
- Children's Services with an aim to increase capacity
- Development Assessment function to improve assessment times
- Provision of services at Council's libraries
- Maintenance of parks, sports and open spaces

BUDGET AT A GLANCE

CAPEX SUMMARY



EXPENDITURE SUMMARY

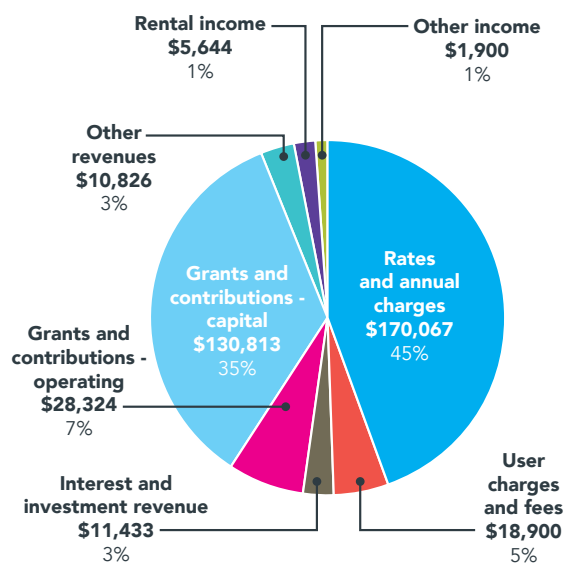


Summary by asset class	\$'000	%
Buildings	\$12,222	5%
Drainage and floodplain	\$84,959	39%
Roads, bridges, footpaths	\$82,665	38%
Parks and recreation	\$21,825	10%
Land and land improvements	\$5,992	3%
Non-infrastructure assets	\$10,877	5%
	\$218,540	100%

Summary by expense type	\$'000	%
Employee costs	\$94,043	38%
Borrowing costs	\$2,496	1%
Materials and services	\$99,210	40%
Depreciation	\$47,391	19%
Other expenses	\$5,038	2%
Net loss from the disposal of assets	\$2,500	1%
	\$250,678	100%

Detailed Capital Works Program 2023-24 is available in the Long-Term Financial Plan.

SOURCE OF REVENUE



Income from continuing operations	\$'000	%
Rates and annual charges	\$170,067	45%
User charges and fees	\$18,900	5%
Interest and investment revenue	\$11,433	3%
Grants and contributions - operating	\$28,324	7%
Grants and contributions - capital	\$130,813	35%
Other revenues	\$10,826	3%
Rental income	\$5,644	1%
Other income	\$1,900	1%
	\$377,907	100%

HOW \$100 IS SPENT



BUDGET AT A GLANCE

CONTINUED.

Council's strategic financial objectives resulting in the development of its 2023-24 budget and its Long-Term Financial Plan (LTFP), are all guided by the overriding principles of sound financial management as defined in Section 8B of the *Local Government Act 1993*.

These include:

- Council spending should be responsible and sustainable, aligning general revenue and expenses.
- Councils should invest in responsible and sustainable infrastructure for the benefit of the local community.
- Councils should have effective financial and asset management, including sound policies and processes for the following:
 - o performance management and reporting;
 - o asset maintenance and enhancement;
 - o funding decisions; and
 - o risk management practices.
- Councils should have regard to achieving intergenerational equity, including ensuring the following:
 - o policy decisions are made after considering their financial effects on future generations; and
 - o the current generation funds the cost of its services.

Key budget assumptions

Revenue

- 4.1% rate-peg determined by the NSW Independent Pricing and Regulatory which include a 0.4% increase attributed to growth
- 14% increase on domestic waste management charges
- 4% general increase to user fees and charges on non-regulated fees

Expenditure

- 4.5% award increase for 933 full time equivalent (FTE) employees
- 4.5% CPI indexation on general materials and contracts

A summary of Council's estimated operating results and financial position for the four-year period is tabulated below:

Operating results	2023-24	2024-25	2025-26	2026-27
Operating revenue	\$ 247.1 m	\$ 254.0 m	\$ 264.1 m	\$ 271.6 m
Capital revenue	\$ 130.8 m	\$ 154.2 m	\$ 147.2 m	\$ 107.2 m
Operating expenses	\$ 250.7 m	\$ 268.1 m	\$ 279.2 m	\$ 285.6 m
Net operating result	\$ 127.2 m	\$ 140.1 m	\$ 132.1 m	\$ 93.2 m

Financial position	2023-24	2024-25	2025-26	2026-27
Current assets	\$ 148.7 m	\$ 165.3 m	\$ 177.1 m	\$ 178.8 m
Non-current assets	\$ 3,932.0 m	\$ 4,045.8 m	\$ 4,148.4 m	\$ 4,224.3 m
Total assets	\$ 4,080.7 m	\$ 4,211.1 m	\$ 4,325.5 m	\$ 4,403.1 m
Current liabilities	\$ 81.4 m	\$ 79.1 m	\$ 77.4 m	\$ 78.5 m
Non-current liabilities	\$ 198.9 m	\$ 191.4 m	\$ 175.4 m	\$ 158.6 m
Total liabilities	\$ 280.3 m	\$ 270.5 m	\$ 252.8 m	\$ 237.1 m
Net assets	\$ 3,800.4 m	\$ 3,940.6 m	\$ 4,072.7 m	\$ 4,166.0 m
Total equity	\$ 3,800.4 m	\$ 3,940.6 m	\$ 4,072.7 m	\$ 4,166.0 m

BUDGET AT A GLANCE

CONTINUED.

Financial sustainability and performance measurement

Council is committed to measure and report its financial performance against benchmarks set by the NSW Office of Local Government.

Indicators	2023-24	2024-25	2025-26	2026-27
Operating performance				
Operating performance ratio Benchmark: $\geq 0\%$	-1.2%	-4.6%	-4.7%	-4.2%
Own source operating revenue ratio Benchmark: $\geq 60\%$	57.7%	57.3%	59.4%	66.5%
Liquidity				
Unrestricted current ratio Benchmark: $> 1.5x$	1.6	1.6	1.6	1.7
Cash expense cover ratio Benchmark: $> 3.0\text{months}$	8.1	8.6	8.7	8.5
Rates and annual charges outstanding % Benchmark: $< 5.0\%$	6.4%	6.0%	5.5%	5.0%
Debt management				
Debt service cover ratio Benchmark: $> 2.0x$	2.2	1.9	1.9	2.1
Debt service ratio Benchmark: $> 0\%$ and $\leq 20\%$	7.3%	9.3%	8.9%	8.3%
Interest cover ratio Benchmark: $> 4.0x$	18.8	5.9	6.1	6.8
Infrastructure and service management				
Building and infrastructure renewals ratio Benchmark: $\geq 100.0\%$	98%	101%	86%	82%
Infrastructure backlog ratio Benchmark: $< 2.0\%$	1.8%	1.4%	1.1%	0.9%
Asset maintenance ratio Benchmark: $> 100\%$	94%	91%	90%	88%







DELIVERY PROGRAM 2022-2026 AND OPERATIONAL PLAN 2023-2024

HOW TO READ THE PLAN

The Council service area is linked to one of the four strategic objectives listed in the Community Strategic Plan and is a key focus area from which relevant strategies were developed to clearly define where the community wants to be in 10 years. The plan identifies the Council directorate responsible for ensuring the service is improved, maintained and delivered. Council's listed related plans, strategies and business relationships with external agencies collaboratively assist Council in achieving its long-term goals.

1 HEALTHY, INCLUSIVE, ENGAGING



1.1 – Libraries and Museum

Council's six libraries provide recreational and educational services and activities including a wide range of collections and delivery programs, events and exhibitions for children, youth and adults.

The Liverpool Regional Museum provides exhibitions and events that showcase the heritage and history of the area. The Museum also collects, organises, preserves and makes available materials of local historical and cultural significance.

Key functions include:

- Providing a variety of collections including physical and digital formats and specialised collections in community languages, English learning and disability access;
- Developing programs and events including children's storytime, holiday programs, HSC preparation, wellbeing workshops, technology classes, English conversation groups, book groups, author talks and creative workshops;
- Facilitating public spaces for study, recreation, group activities and access to technology; and
- Developing museum and heritage events, programs and research collections about Liverpool's past and present.

Strategic Objective	Healthy, Inclusive, Engaging
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 1b – Promote a harmonious community that celebrates its diversity. • 1c – Embrace the city's heritage and history. • 1d – Support an inclusive community by fostering access and equity for all. • 1e – Deliver great and exciting events and programs for our people and visitors.
Responsibility	Director Community and Lifestyle
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • ALIA Standards and guidelines for Australian Public Libraries 2020 	<ul style="list-style-type: none"> • Community groups and partners • State Library • City of Liverpool and District Historical Society • Liverpool Genealogy Society

Council sets Key Performance Indicators (KPIs) to measure the ongoing progress of what Council has set to achieve. The quantifiable measure demonstrates how Council is achieving its key objectives in the service area and its progress. Delivery is reported biannually.

Delivery Program 2022-2026

Libraries and Museum

Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Enhance literacy opportunities for targeted communities	<ul style="list-style-type: none"> Increase annual usage of literacy collections by 5% 80% utilisation of literacy services and programs 	<ul style="list-style-type: none"> Library Management system Program attendance for early childhood, digital classes, English learning 	Manager Library and Museum Services
Provide spaces and opportunities for passive leisure activities including craft, child and family activities	<ul style="list-style-type: none"> Annual visitation increase by 5% Regular activities delivered across five target groups including children, youth, adults, seniors and multicultural 	<ul style="list-style-type: none"> People counters at locations Analytics for online library usage Library events calendar and attendance figures 	
Enhance and promote Liverpool's history collection with greater opportunities for community access	<ul style="list-style-type: none"> Increased engagement in heritage programs by 10% Increase heritage collection that is accessible by 250 items 	<ul style="list-style-type: none"> Museum and Heritage program attendance Library management system 	

Council's planned projects and activities it aims to deliver within the Council term. A report on the projects/activities progress is reported biannually.

Planned Projects and Activities	Budget	Timeline	Responsibility
Support access and equity across key targeted community areas to enhance program delivery within Culturally and Linguistically Diverse (CALD), disability, First Nations, seniors and educational groups	Operating Budget	2022-2026	Manager Library and Museum Services

Council has committed a service level to each service transaction to ensure it delivers the service in a timely manner and meets community expectations.

Service Levels

- Respond to customer enquiries within one working day.
- Respond to collections requests within one week.
- Respond to heritage research requests within one working day.

Tabled below are detailed actions Council has committed to delivering in the 2023-2024 financial year. These actions are directly influenced by the Community Strategic Plan and Delivery Program to realise the community's prospects for the future. The detailed actions link directly to the Strategic Objective 'Healthy, Inclusive, Engaging' which forms the structure of the community's social priorities.

Operational Plan 2023-2024

Libraries and Museum

Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Raise community awareness of literacy services and programs offered through broader marketing and stakeholder engagements	Increased usage of library services	Operating Budget	Manager Library Services
Seek alternative grant funding options for the delivery of library and museum services	Three successful grant applications	Operating Budget	
Deliver services and programs for digital literacy and technology skills to target community groups	Programs delivered for seniors, culturally and linguistically diverse (CALD), children / youth	Operating Budget	
Introduce an integrated customer satisfaction system to canvas the experience and satisfaction of library users	Integrated customer satisfaction system implemented	Operating Budget	
Broaden the delivery of programs within museum and heritage services to support community engagement with heritage	Delivery of programs targeting schools, families, seniors and adults	Operating Budget	
Improve access to heritage information through content creation and digital access to heritage collections	Content created and an increase in the digitally available materials	Operating Budget	



STRATEGIC OBJECTIVE 1

1

HEALTHY, INCLUSIVE, ENGAGING

Our community wants a healthy, inclusive and engaging city that is integral to their way of life in Liverpool. This strategic objective focuses on social connections which foster a sense of belonging and the ability to create harmonious communities.

10-YEAR STRATEGIES

- 1a – Improve liveability and quality of life for the community by delivering vibrant parks, places and facilities
- 1b – Promote a harmonious community that celebrates its diversity
- 1c – Embrace the city's heritage and history
- 1d – Support an inclusive community by fostering access and equity for all
- 1e – Deliver great and exciting events and programs for our people and visitors
- 1f – Support active and healthy lifestyles by improving footpaths, cycleways and walkways and other infrastructure that promotes and supports active transport
- 1g – Communicate, listen, engage and respond to the community by encouraging community participation

10-YEAR GOALS

- Increase in utilisation of Council facilities
- Increased attendance at major Council organised events
- Decrease obesity rates for Liverpool
- Reduce domestic and non-domestic assaults
- Increase satisfaction with key social and liveability indicators
- Reduce household travel by car
- Increase in walking, cycling, and public transport mode share

KEY PARTNERS

- Office of Sport
- Local sports and recreation clubs
- NSW Health

1 HEALTHY, INCLUSIVE, ENGAGING



1.1 – Libraries and Museum

Council's six libraries provide recreational and educational services and activities including a wide range of collections and delivery programs, events and exhibitions for children, youth and adults. The Liverpool Regional Museum provides exhibitions and events that showcase the heritage and history of the area. The Library and Museum service area also collects, organises, preserves and makes available materials of local historical and cultural significance.

Key functions include:

- Providing a variety of collections including physical and digital formats and specialised collections in community languages, English learning, disability access and local heritage;
- Developing programs and events including children's storytime, holiday programs, HSC preparation, wellbeing workshops, technology classes, English conversation groups, book groups, author talks and creative workshops;
- Facilitating public spaces for study, recreation, group activities and access to technology; and
- Developing museum and heritage events, programs and research collections about Liverpool's past and present.

Strategic Objective	Healthy, Inclusive, Engaging
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 1b – Promote a harmonious community that celebrates its diversity. • 1c – Embrace the city's heritage and history. • 1d – Support an inclusive community by fostering access and equity for all. • 1e – Deliver great and exciting events and programs for our people and visitors.
Responsibility	Director Community and Lifestyle
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • ALIA Standards and guidelines for Australian Public Libraries 2020 	<ul style="list-style-type: none"> • Community groups and partners • State Library • City of Liverpool and District Historical Society • Liverpool Genealogy Society

Delivery Program 2022-2026

Libraries and Museum			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Enhance literacy opportunities for targeted communities	<ul style="list-style-type: none"> • Increase annual usage of literacy collections by 5% • 80% utilisation of literacy services and programs 	<ul style="list-style-type: none"> • Library Management System • Program attendance for early childhood, digital classes, English learning 	Manager Library and Museum Services
Provide spaces and opportunities for passive leisure activities including craft, child and family activities	<ul style="list-style-type: none"> • Annual visitation increase by 5% • Regular activities delivered across five target groups including children, youth, adults, seniors and multicultural 	<ul style="list-style-type: none"> • People counters at locations • Analytics for online library usage • Library events calendar and attendance figures 	
Enhance and promote Liverpool's history collection with greater opportunities for community access	<ul style="list-style-type: none"> • Increased engagement in heritage programs by 10% • Increase heritage collection that is accessible by 250 items 	<ul style="list-style-type: none"> • Museum and Heritage program attendance • Library management system 	
Planned Projects and Activities	Budget	Timeline	Responsibility
Support access and equity across key targeted community areas to enhance program delivery within Culturally and Linguistically Diverse (CALD), disability, First Nations, seniors and educational groups	Operating Budget	2022-2026	Manager Library and Museum Services
Service Levels			

Respond to customer enquiries within one working day.

Respond to collections requests within one week.

Respond to heritage research requests within one working day.

Operational Plan 2023-2024

Libraries and Museum			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Raise community awareness of literacy services and programs offered through broader marketing and stakeholder engagements	Increased use of library services	Operating Budget	Manager Library Services
Seek alternative grant funding options for the delivery of library and museum services	Three successful grant applications	Operating Budget	
Deliver services and programs for digital literacy and technology skills to target community groups	Programs delivered for seniors, culturally and linguistically diverse (CALD), children / youth	Operating Budget	
Introduce an integrated customer satisfaction system to canvas the experience and satisfaction of library users	Integrated customer satisfaction system implemented	Operating Budget	
Broaden the delivery of programs within museum and heritage services to support community engagement with heritage	Delivery of programs targeting schools, families, seniors and adults	Operating Budget	
Improve access to heritage information through content creation and digital access to heritage collections	Content created and an increase in the digitally available materials	Operating Budget	

1.2 – Events

This service delivers Council's community and civic events program with the aim to deliver activities that will showcase Liverpool as a vibrant global city for major events, tourism and social interaction whilst promoting local businesses, artisans, talent, facilities, and recreation spaces.

Key functions include:

- Delivering and co-ordinating major events for the community;
- Delivering city activations and small business events;
- Approving event, filming, busking and mobile food truck applications;
- Delivering civic ceremonies including citizenship, ANZAC Day Dawn Service, Australia Day awards ceremony, Remembrance Day and Order of Liverpool awards; and
- Co-ordinating park openings.

Strategic Objective	Healthy, Inclusive, Engaging
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 1b – Promote a harmonious community that celebrates its diversity. • 1e – Deliver great and exciting events and programs for our people and visitors.
Responsibility	Director Community and Lifestyle
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council Mobile Food Vending Vehicles Policy 2022 • Liverpool City Council Buskers Policy 2022 • Australian Citizenship Ceremonies Code 	<ul style="list-style-type: none"> • NSW Department of Planning and Environment • Gandangara and Tharawal Local Aboriginal Land Councils, and other First Nations stakeholders • Australasian Performing Right Association Limited (APRA) and OneMusic • Local businesses • Local Government NSW • Department of Home Affairs • Members of Parliament

Delivery Program 2022-2026

Events			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Attendee satisfaction and experience	Satisfaction performance scale and open-ended response (>80% satisfied/very satisfied)	Survey data on-site and post-event	Strategic Events Lead
Planned Projects and Activities	Budget	Timeline	Responsibility
Deliver business events to improve the long-term reputation of Liverpool and South West Sydney	\$100,000	2022-2026	Strategic Events Lead
Service Levels			

Approve external event applications within 15 days (respond to applicant within two days).

Approve filming, busking and mobile food truck permit applications within 10 days (respond to applicant within two days).

Operational Plan 2023-2024

Events			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Deliver key annual events including Australia Day, New Year's Eve Light Up the Sky, Night Markets and activations in Macquarie Mall, Christmas in the Mall, NAIDOC celebrations and Seniors Concert	Events delivered, attendance records and customer satisfaction (via on-site and post event surveys)	Operating Budget	Strategic Events Lead
Deliver key annual ceremonies including ANZAC Day Dawn Service, Remembrance Day Service, Order of Liverpool Awards, Australia Day Awards	Commemorations and anniversaries delivered as scheduled	Operating Budget	Civic and Citizenship Co-ordinator
Deliver annual citizenship ceremonies	Citizenship ceremonies delivered as scheduled	Operating Budget	
Deliver park openings for the community	Park openings delivered as scheduled	Operating Budget	

MAJOR PROJECTS



STARRY SARI NIGHT

This major project aims to embrace culture and social cohesion, connection and pride of place while showcasing tourism assets and increasing Liverpool's visitor economy. The 'Starry Sari Night' event provides opportunities for local businesses and artists to showcase themselves and their offerings to a greater audience and enhance opportunities for the local community and provide an accessible and inclusive outlet.

Project Delivery Responsibility

Director Community and Lifestyle

Estimated Cost

\$200,000

Project Timing

The event will be held annually

Key Stakeholders

- Local residents
- CBD businesses
- External vendors and suppliers
- Artists/performers
- Sponsors and media partners

Actions

Plan and co-ordinate the event to be delivered on George Street, Liverpool.

Project Lead

Strategic Events Lead

MAJOR PROJECTS



MACQUARIE MALL AND CBD NIGHT MARKET PROGRAM

This project aims to bring the community together and develop pride of place by providing opportunities for local businesses and artists to showcase their offerings to a wider audience. The aim is to improve the long-term reputation of Liverpool and South West Sydney as a means of increasing investor potential and driving economic growth through visitation and local spend. This will raise the profile of Liverpool and deliver a vibrant city with a dynamic events program.

Project Delivery Responsibility

Director Community and Lifestyle

Estimated Cost

Approximately \$500,000 annually for a monthly market

Project Timing

This event is scheduled to run from 2023-2025

Key Stakeholders

- Local residents
- CBD businesses
- External vendors and suppliers
- Performers

2022-2026 Major Project Actions

Actions

Plan and co-ordinate the event to activate the CBD and Macquarie Mall.

Project Lead

Strategic Events Lead

1.3 – Recreation and Community Facilities

Council's Recreation and Community Facilities provide access to sporting, recreation and leisure services. The service area also supports the development of a dynamic, healthy and liveable city through the effective, innovative and sustainable management of community facilities and recreation services for more than 1.5 million residents and visitors annually.

Key functions include contributing to the physical, mental and social wellbeing of the Liverpool community by:

- o Maximising activation of Council's parks and recreation spaces, sporting fields, community facilities and leisure centres;
- o Providing a community bus service; and
- o Provide precinct activation to maximise community engagement.

Strategic Objective	Healthy, Inclusive, Engaging
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 1a – Improve liveability and quality of life for the community by delivering vibrant parks, places and facilities. • 1d – Support an inclusive community by fostering access and equity for all. • 1g – Communicate, listen, engage and respond to the community by encouraging participation.
Responsibility	Director Community and Lifestyle
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council Disability and Inclusion Action Plan 2022-2026 • Liverpool City Council Reconciliation Action Plan 2023-2024 • Liverpool City Council Local Strategic Planning Statement - Connected Liverpool 2040 • Liverpool City Council Community Facilities Strategy • Office of Sport Strategic Plan 2020-2024 • Management Contract ST2494 • Liverpool City Council Recreation, Open Space and Sport Strategy 2018-2028 • Liverpool City Council Aquatic and Leisure Centres Strategy 2018 • Liverpool City Council Positive Ageing Action Plan 2022-2026 	<ul style="list-style-type: none"> • State and Federal government grant administrators • Gandangara and Tharawal Local Aboriginal Land Councils, and other First Nations stakeholders • NSW Department of Planning and Environment • Office of Sport • South Western Sydney Local Health District • South West Sydney Academy of Sport • Sporting Clubs and Associations • Royal Life Saving Society NSW • Western Parkland City Authority • Department of Education

Delivery Program 2022-2026

Recreation and Community Facilities			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Maximise utilisation of Council's venues	<ul style="list-style-type: none"> Achieve one million attendances to council aquatic and leisure centres Achieve venue utilisation rates of 20% of total bookable spaces within Council's community venues Achieve 95% venue utilisation rates for Council's sporting venues during peak times 	Contract Performance Scorecard Zipporah – Venue Utilisation Report Zipporah Venue Utilisation Report	Manager Community Recreation
Venue use will reflect the diverse needs of the community	<ul style="list-style-type: none"> 20% of community venue group bookings will deliver services to marginalised populations 10% of total leisure centre participation will be from participants in targets marginalised programs 	Zipporah – Venue Utilisation Report Contract performance Scorecard	
Delivery high quality customer experience to meet community and customer service satisfaction	Net Promoter Score of 30% achieved	Customer Satisfaction Surveys	
Planned Projects and Activities	Budget	Timeline	Responsibility
Deliver sporting grants and donations program	Operating Budget	2022-2026	Manager Community Recreation
Service Levels			
Respond to facility hire applications within two business days.			
Respond to repair and maintenance requests within one business day.			

Operational Plan 2023-2024

Recreation and Community Facilities			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Implement the Leisure Centre Management contract 2023 – 2032	Management contract implemented by August 2023	Operating Budget	Manager, Community Recreation
Develop a sporting and community facility grants calendar	Calendar developed by August 2023	Operating Budget	
Finalise Council Policy document that supports a responsive and effective mechanism to support sporting clubs and Non-Government Organisation (NGO) applications for infrastructure development grants	Council Policy implemented	Operating Budget	
Ensure that all statutory and risk compliance obligations are met	100% risk and audit documents reviewed and completed on time	Operating Budget	
Ensure that Council leisure centres are operated in a safe and effective manner	Achieve a score of 92% in bi-annual Aquatic Facility Safety Assessments conducted by Royal Life Saving Society of NSW	\$15,000	

1.4 – Community Development and Planning

The Community Development and Planning service area oversees development and implementation of a range of policies and strategies across Council to ensure services, programs and facilities are responding to the current and emerging needs, interests and aspirations of Liverpool residents. In addition, the service area delivers planning for social infrastructure including community facilities, parks, sporting, recreational and open spaces for Liverpool's existing and growing community.

Key functions include:

- Developing and implementing community strategies, program and initiatives;
- Undertaking community consultation for key strategic projects;
- Convening of sector networks and interagencies;
- Convening of community committees including Youth Council, Aboriginal Consultative Committee, Community Safety and Crime Prevention Advisory Committee, Access Committee and District Forums;
- Facilitating Council's grants, donations and community sponsorship program;
- Delivering the 2168 Children's Parliament Project;
- Delivering the Community Hubs Program;
- Undertaking Social Impact Assessments;
- Delivering the Recreation, Open Space and Sport Strategy and Action Plan and Strategic Projects and Priority Program; and
- Delivering the Community Facilities Strategy and Action Plan and Strategic Projects and Priority Program.

Strategic Objective	Healthy, Inclusive, Engaging
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 1b – Promote a harmonious community that celebrates its diversity. • 1d – Support an inclusive community by fostering access and equity for all. • 1f – Support active and healthy lifestyles by improving footpaths, cycleways and walkways and other infrastructure that promotes and supports active transport. • 1g – Communicate, listen, engage and respond to the community by encouraging participation.
Responsibility	Director Community and Lifestyle

Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council Disability Inclusion Action Plan 2017-2021 • Liverpool City Council Reconciliation Action Plan 2023-2024 • Liverpool City Council Community Safety and Crime Prevention Strategy 2019-2022 • Liverpool City Council Homelessness Strategy 2020-2024 • Liverpool City Council Positive Aging Plan 2022-2026 • Liverpool City Council Social Impact Assessment Policy and Guidelines 2022-2024 • Liverpool City Council Recreation, Open Space and Sports Strategy 2018-2028 • Liverpool Bike Plan 2018-2023 • Liverpool City Council Community Facilities Strategy • Green Grid Implementation Study 2020 • Social Infrastructure Planning Guidelines 2018 • Contributions Plans 	<ul style="list-style-type: none"> • Department of Communities and Justice • Department of Social Services • NSW Department of Planning and Environment • NSW Health • School Infrastructure NSW • Greater Sydney Parklands Trust • Gandangara and Tharawal Local Aboriginal Land Councils, and other First Nations stakeholders • South Western Sydney Local Health District • Greater Sydney Commission • Western Sydney MRC • Liverpool City Police Area Command • Sports NSW • Parks and Leisure Australia • Educational institutions including WSU, TAFE, Liverpool schools • Mission Australia • Community Hubs Australia • Local not for profit and charity organisations • Local councils in the region • Liverpool residents and committee members • Department of Education • Sydney Water

Delivery Program 2022-2026

Community Development and Planning			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Lead the delivery of the Disability Inclusion Action Plan	Deliver 70% of actions over four years	Disability Inclusion Action Plan 2017-2021	Manager Community Development and Planning
Lead the delivery of the Reconciliation Action Plan	Deliver 90% of actions over three years	Reconciliation Action Plan 2023-2024	
Planned Projects and Activities	Budget	Timeline	Responsibility
Deliver 70% of actions from the Community Safety and Crime Prevention Plan and Positive Aging Action Plan	Operating Budget	2023-2026	Manager Community Development and Planning

Delivery Program 2022-2026

Community Development and Planning Continued.			
Planned Projects and Activities	Budget	Timeline	Responsibility
Deliver programs and actions from strategies including the Culturally and Linguistically Diverse (CALD), Youth, Homelessness, and Community Safety and Crime Prevention strategies to build community capacity and social cohesion	Operating Budget	2023-2026	Manager Community Development and Planning
Expend 80% of funding available within the Grants, Donations and Community Sponsorship Program	Operating Budget	2022-2026	

Operational Plan 2023-2024

Community Development and Planning			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Undertake research and community consultation to inform current and future strategies for the advancement of First Nations people in Liverpool	Programs and initiatives delivered	Operating Budget	Co-ordinator Community Development
Implement actions from the Disability Inclusion Action Plan (DIAP), Reconciliation Action Plan (RAP), Positive Ageing Action Plan, Liverpool Pan Pacific Safe Community Program and Child Safe Workplace Policy	Programs and initiatives delivered	Operating Budget	
Deliver the National Community Hubs Program (NCHP) in partnership with local schools and Community Hubs Australia	Program delivered as per agreed outcomes with funding body	Operating Budget	
Convene committee meetings (Youth Council, Aboriginal Consultative, Community Safety and Crime Prevention, and Access)	Monthly and quarterly meetings convened	Operating Budget	

Community Development and Planning Continued.

Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Facilitate Council's Grants, Donations and Corporate Sponsorship Program	Number of programs funded by grants	Operating Budget	Co-ordinator Community Development
Deliver the 2168 Children's Parliament project	<ul style="list-style-type: none"> Minimum of 10 workshops delivered Two Parliament sittings held 	Operating Budget	
Deliver social infrastructure planning projects including: <ul style="list-style-type: none"> Collingwood Precinct Masterplan; New social infrastructure for the growth suburbs of Edmondson Park and Austral; Community facility for Middleton Grange; Carnes Hill Aquatic Leisure Centre; Urban swimming opportunities; Moorebank/Hammondville Aquatic and Lifestyle Centre; Miller Social Infrastructure Masterplan; Georges River Parklands and Chipping Norton Lakes Spatial Framework; Brickmakers Creek – Spatial Framework with Cabramatta Creek Stage 1 Woodward Park; Review and update Plans of Management; and Prepare a Citywide Social Infrastructure Strategy and Action Plan. 	Planning for social infrastructure in priority areas are completed	Operating Budget	Co-ordinator Community Planning

1.5 – Children's Services

Council's Children's Services is responsible for the direct provision of six early education and care services and one preschool service, catering for a total of 260 long day care places and 27 preschool places.

Council is committed to providing the highest quality care and education for children and support for families.

Key functions include:

- Operating Early Education and Care Centres;
- Delivering Early Childhood Education and Care;
- Operating the Community Based Preschool;
- Providing child and family Outreach Programs; and
- Providing educational and social programs to the community to support social cohesion and pathways into Early Childhood.

Strategic Objective	Healthy, Inclusive, Engaging
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 1d – Support an inclusive community by fostering access and equity for all.
Responsibility	Director Community and Lifestyle
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council Children's Services Strategy 2022-2023 • Future Demands Report 2019 	<ul style="list-style-type: none"> • Miller TAFE • Western Sydney University and University of Wollongong • Western Sydney Migrant Resource Centre • Community Early Learning Australia • Early Childhood Australia • Early Childhood Approach (EACH) Inclusion Agency • Early Childhood Education Advisory Group • Local Government NSW • Department of Education • Department of Education, Skills and Employment (DESE)

Delivery Program 2022-2026

Children's Services			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Manage the financial viability of children's services	A net cost of zero to council	Technology One	Manager Children's Services
Effectively manage the utilisation of services to ensure operational effectiveness	Total of 97% utilisation	Hubworks	

Operational Plan 2023-2024

Children's Services			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Partner with Macquarie University in Observe, Reflect, Improve Children's Learning (ORICL) pilot study. A tool to enrich pedagogy and practice of infant-toddler educators	Commencement of pilot study and research and data collection with a phased plan of roll out	Operating Budget	Manager Children's Services
Work in partnership with Western Sydney University, University of Wollongong and Macquarie University to enhance professional practicums for Early Childhood Students	A program is in place for university students to complete practicums within Council's Children's Services ensuring they have the opportunity to learn in high quality services	Operating Budget	

1.6 – Arts and Culture

The Casula Powerhouse Arts Centre is a cultural facility that contributes to an inclusive and creative community through engaging presentation and production. The Centre provides a platform to highlight the skills and creativity of local artists through music, exhibitions, performances and programs that are relevant and engaging to Liverpool and South West Sydney communities.

Key functions include:

- Public exhibitions;
- Public programs;
- Concerts and performances featuring local and international artists; and
- Cultural festivals.

Strategic Objective	Healthy, Inclusive, Engaging
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 1b – Promote a harmonious community that celebrates its diversity. • 1d – Support an inclusive community by fostering access and equity for all. • 1e – Deliver great facilities, events and programs for our people and visitors.
Responsibility	Director Community and Lifestyle
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council Cultural Plan • South Western Sydney Health and Arts Strategic Plan 2018-2023 	<ul style="list-style-type: none"> • Western Sydney University • South Western Sydney Area Health Service • Sydney Film Festival • Italian Cultural Institute Sydney • Department of Education • Liverpool Hospital • Settlement Services International • Liverpool Art Society Inc., Macarthur Disability Services, Navitas, Amity College, Mil-Pra Aboriginal Education Consultative Group (Mil-Pra AECG)

Delivery Program 2022-2026

Arts and Culture			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Increase attendance at public exhibitions, programs and festivals	Increase annual attendance by a minimum of 10%	<ul style="list-style-type: none"> • FERVE Tickets • Visitation/ attendance figures 	Director Casula Powerhouse Arts Centre
Planned Projects and Activities	Budget	Timeline	Responsibility
Blake Prize Exhibition. This prestigious national exhibition and one of the largest art prizes in the country and aims to give exposure to Liverpool	\$65,000	2022 and 2024	Director Casula Powerhouse Arts Centre

Operational Plan 2023-2024

Arts and Culture			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Deliver the annual exhibitions and community/cultural festival programs and film festivals	Attendance, patron surveys, media and publicity coverage	Operating Budget	Strategic Events Lead
Deliver a diverse theatre, music, matinee and entertainment program for various audiences including seniors, Culturally and Linguistically Diverse (CALD) and young audiences	Delivery of CPAC theatre, matinee and entertainment programs	Operating Budget	
Deliver actions from the tailored prospectus for key segments to generate new business from hiring activities, activations and partnership events	Deliver items specified in the prospectus	Operating Budget	Operations Team Lead and Audience Engagement Team Lead

1. 7 – City Planning and Urban Design

The City Planning and Urban Design service area provides specialist advice to Council, the community, developers, the NSW Government and other organisations to guide the design of the built environment in Liverpool. This service also provides specialist Heritage and Public Art related advice and services.

Key functions include:

- Preparing policies, plans, strategies, studies, standards, guidelines, manuals, and other strategic documents;
- Preparing grant funding applications and providing planning and design services for Council-led infrastructure and public domain projects;
- Providing specialist advice on development applications and Federal, State, and Council-led infrastructure projects and programs of work located within the Liverpool Local Government Area;
- Convening heritage and design related advisory panels and working groups.
- Manage Council's ePlanning Portal; and
- Processing Section 10.7 planning certificates.

Strategic Objective	Healthy, Inclusive, Engaging
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 1a – Improve liveability and quality of life for the community by delivering vibrant parks, places and facilities. • 1c – Embrace the city's heritage and history.
Responsibility	Director Planning and Compliance Director City Futures
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Centre Public Domain Master Plan • Liverpool City Council Local Strategic Planning Statement - Connected Liverpool 2040 • Liverpool City Council City Activation Strategy 2019-2024 • Liverpool City Council Destination Management Plan 2018/2019 - 2022/2023 • Cultural Infrastructure Plan 2025+ • A Strategy for the Arts in Western Sydney • Greater Cities Commission 'Greater Sydney Region Plan - A Metropolis of Three Cities 2018 • South Western Sydney Health and Arts Strategic Plan 2018-2023 • Aboriginal Arts and Culture Protocols • Liverpool City Council Heritage Strategy 2019-2023 • Unexpected Finds Policy • Liverpool City Council Public Arts Policy 2020 • Western City District Plan Six Cities Region Discussion Paper • Planning Agreements Policy 2019 Contribution Plans 	<ul style="list-style-type: none"> • Gandangara and Tharawal Local Aboriginal Land Councils, and other First Nations stakeholders • Create NSW • Heritage NSW • Department of Planning and Environment • Greater Cities Commission • Western Parkland City Authority • Transport for NSW • Sydney Metro • Department of Education • School Infrastructure NSW • Infrastructure NSW • NSW Health and South Western Sydney Local Health District (SWSLHD) • Council's Heritage Advisory Committee • Council's Civic Advisory Committee • Crown Lands • Property NSW • Office Strategic Lands • Sydney Water • WaterNSW

Delivery Program 2022-2026

City Planning and Urban Design			
Planned Projects and Activities	Budget	Timeline	Responsibility
Progress priority projects identified within the Liverpool City Centre Public Domain Master Plan	Operating Budget	2022-2026	Manager City Planning
Review and update the Western Sydney Street Design Guidelines for Liverpool	Operating Budget	2022-2026	
Review and update Council's existing Tree Management Policy and develop a Tree Management Strategy and Guideline, and update Tree Management Controls within the Liverpool Development Control Plan (DCP)	Operating Budget	2022-2026	
Investigate the development of a Character Area Study for the Liverpool LGA	Operating Budget	2022-2026	
Audit and review Council existing Contributions Plans and implement actions arising from review	Operating Budget	2022-2026	Co-ordinator Contributions Planning
Create and implement a tool for the monitoring and management of contributions, deeds and agreements	Operating Budget	2022-2026	
Develop Aerotropolis Contribution Plan	Operating Budget	2022-2026	
Review and update Council's Works In Kind Agreement Policy including processes and procedures	Operating Budget	2022-2026	Manager Development Assessment
Review and update Council's Voluntary Planning Agreement Policy including processes and procedures	Operating Budget	2022-2026	
Audit and acquit Voluntary Planning Agreements in accordance with the Environmental Planning and Assessment Act	Operating Budget	2022-2026	
Service Levels			
Convene monthly meetings of the Liverpool Design Excellence Panel (DEP).			
Assess applications for Heritage Minor Works Exemptions within 14 business days.			
Assess applications for the Liverpool Heritage Assistance Fund within 14 business days.			
Respond to heritage related enquiries within 14 business days.			
Convene quarterly meetings of the Heritage Advisory Committee.			
Provide heritage and design comments on development applications within 14 business days.			

Operational Plan 2023-2024

City Planning and Urban Design			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Develop the Public Art Strategy	Strategy adopted by Council	Operating Budget	Co-ordinator City Design and Public Domain
Deliver the ANZAC 'Defence not Defiance' Memorial Sculpture project	Project delivered	Funded by the Federal Government Department of Veterans' Affairs, the Repatriation Commission, and the Military Rehabilitation and Compensation Commission	
Complete the Liverpool City Centre Public Domain Technical Manual	Technical manual completed	Operating Budget	
Complete concept and detailed design for the proposed Phillimona Gardens	Concept and detailed design completed	\$730,000	
Deliver the Liverpool Pioneers Memorial Park Military War Memorial Garden project	Project delivered	Funded by the NSW Office of Australian War Graves (OAWG)	
Initiate the comprehensive Heritage Study	Project initiated	Operating budget	
Deliver the Moore Street Healthy Streets Assessment	Project delivered	Grant funded by NSW Health	
Ensure 95% of system availability for the lodgement of applications	Data analytics	Operating Budget	Programme Lead eBusiness and Planning Reform
Process Section 10.7 planning certificates within five business days	Data analytics	Operating Budget	
Deliver progressive rollout of online system for assessment of applications	Survey	Operating Budget	
Ensure legislative amendments are updated on Council's ePlanning Portal	Comparison with Legislative website	Operating Budget	

City Planning and Urban Design Continued.

Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Maintain and improve the integration between Council business systems and the Department of Planning and Environment (DPE) online NSW Planning Portal	Maintenance records and data analytics	Operating Budget	Programme Lead eBusiness and Planning Reform
Complete IPART submission and Aerotropolis Contributions Plans	Plan adopted by Council	Operating Budget	Co-ordinator Contributions Planning
Complete training for new development staff on contributions and planning agreement processes	New staff trained within one month	Operating Budget	
Ensure standard templates are available on Council's website for all phases of a planning agreement	Data analysis	Operating Budget	
Ensure contribution plans and planning agreements are audited and acquitted in accordance with legislation	Data and reporting analysis	Operating Budget	
Adopt a Policy for Voluntary Planning Agreement and Work In Kind Agreements	Policy Adopted	Operating Budget	
Action deliverables from Contribution Plan review	Action items delivered	Operating Budget	
Finalise Aerotropolis Contribution Plan for land identified under the State Environmental Planning Policies (SEPP)	Plan completed by 30 June 2024	Operating Budget	

1.8 – Animal Management

This service area manages the Liverpool Animal Shelter and provides the community with an accessible facility that meets legislative requirements under the *Companion Animals Act 1998*.

Key functions include:

- Managing the Liverpool Animal Shelter;
- Caring for lost and stray animals;
- Reuniting animals with their owners; and
- Rehoming unclaimed animals.

Strategic Objective	Healthy, Inclusive, Engaging
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 1a – Improve liveability and quality of life for the community by delivering vibrant parks, places and facilities
Responsibility	Director Planning and Compliance
Related Documents, Plans and Strategies	Relationships
N/A	<ul style="list-style-type: none"> • Royal Society for the Prevention of Cruelty to Animals (RSPCA) • Rescue groups • Companion Animals Advisory Committee • Community

Delivery Program 2022-2026

Animal Management			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Rehome dogs	75% of homeable dogs	HPE Content Manager	Manager Community Standards
Rehome cats	40% of homeable cats	HPE Content Manager	

Operational Plan 2023-2024

Animal Management			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Rehome animals	<ul style="list-style-type: none"> • 75% dogs rehomed • 40% cats rehomed 	Operating Budget	Co-ordinator Regulatory Services
Reunite identified animals with their owners	90% of animals reunited with their owners	Operating Budget	

1.9 – City Infrastructure Delivery and Construction

The Infrastructure Delivery and Construction service area undertakes the planning and delivery of Council's asset renewal and replacement programs to ensure ongoing asset serviceability and continuity, to provide best value investment in community infrastructure. This service is also responsible for planning and delivering Council's major and strategic community infrastructure projects to meet demand from growth and to improve the amenity and liveability across the LGA.

Key functions include:

- Managing existing assets through planning and delivery of asset renewal and replacement programs for Council's entire portfolio of assets encompassing roads and transport, buildings, drainage systems and open space;
- Improving access and mobility for all road users by providing new footpaths and shared paths across the LGA; and
- Improving safety for pedestrians and motorists by providing traffic control devices across the LGA.

Strategic Objective	Healthy, Inclusive, Engaging
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 1a – Improve liveability and quality of life for the community by delivering vibrant parks, places and facilities. • 1f – Support active and healthy lifestyles by improving footpaths, cycleways and walkways and other infrastructure that promotes and supports active transport.
Strategic Objective	Evolving, Prosperous, Innovative
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 3a – Continue to invest in improving and maintaining Liverpool's road networks and infrastructure.
Responsibility	Director Operations
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council Community Facilities Strategy • Liverpool City Council Recreation, Open Space and Sports Strategy 2018-2028 • Liverpool City Council Asset Management Policy and Strategy • Liverpool City Council Asset Management Plans (Building, Transport, Drainage and Open Space) • Liverpool City Council Disability Inclusion Action Plan 2022-2026 • Building Code of Australia • Australian Standards • Everybody Can Play Guidelines • Transport for NSW Guidelines 	<ul style="list-style-type: none"> • Transport for NSW • NSW Department of Planning and Environment • Infrastructure NSW • Heritage NSW • NSW Environmental Protection Authority • SafeWork NSW • Utility service providers

Delivery Program 2022-2026

City Infrastructure Delivery and Construction			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Delivery of approved annual program of asset renewal works	<ul style="list-style-type: none"> Less than 15% of approved capital works program budget as carry over Expenditure not to exceed approved budget 	<ul style="list-style-type: none"> Measured through Council's Finance System Monthly Capex Reporting Quarterly Budget Reviews 	Manager Infrastructure Delivery
Delivery of annual strategic projects program of works	<ul style="list-style-type: none"> Less than 15% of approved works program as carry over Expenditure not to exceed approved budget 	<ul style="list-style-type: none"> Measured through Council's financial system Monthly Capex Reporting 	Manager Strategic Projects Construction

Operational Plan 2023-2024

City Infrastructure Delivery and Construction			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Complete the Community Centre Rehabilitation Program	Successful completion of program to time, cost and quality targets	\$1.15 million	Manager Infrastructure Delivery
Complete the Leisure Centre Upgrade Program	Successful completion of program to time, cost and quality targets	\$3.3 million	
Complete the Road Rehabilitation Program	Successful completion of program to time, cost and quality targets	\$10.5 million	
Complete the new Footpath Capital Works Program	Successful completion of program to time, cost and quality targets	\$1 million	
Complete the Playground Replacement Program	Successful completion of program to time, cost and quality targets	\$1.3 million	
Complete the Solar Light Program	Successful completion of program to time, cost and quality targets	\$180,000	

City Infrastructure Delivery and Construction Continued.

Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Finalise design and approvals for Lighthorse Park redevelopment and commence construction	Construction works completed to scope	\$4.23 million	Manager Strategic Projects Construction
Prepare detailed design and commence approvals for community facility at Lighthorse Park, Liverpool	Design completed to project brief	\$1.5 million	
Delivery of the kayak launch and pontoon of Lighthorse Park, Liverpool	Final design and construction works complete to scope	\$570,000	
Finalise Masterplan, undertake procurement, commence detailed design and approval process, and commence construction delivery for Brickmaker's Creek	Commence detailed design and approval process	\$2.5 million	
Undertake procurement to engage a contractor for the detailed design, approval and construction of Carnes Hills Aquatic and Recreational Centre	Complete procurement and commence detailed design and approval process	\$2.5 million	
Secure funding, undertake procurement for the Carnes Hills Sporting Centre – major sporting facility	<ul style="list-style-type: none"> Funding secured Commence procurement for the detailed design 	\$2.6 million	
Finalise land acquisition and commence construction delivery for Basin 14, Austral	Complete land acquisition as per project plans and commence construction	\$3.2 million	
Finalise land acquisition and commence construction delivery for Basin 29, Austral	Complete land acquisition as per project plans and commence construction	\$5.7 million	

City Infrastructure Delivery and Construction Continued.

Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Prepare detailed design and tender documentation for Middleton Drive/M7 Underpass, Middleton Grange	<ul style="list-style-type: none"> Engagement of contractor complete Design and approval complete to project brief 	\$300,000	Manager Strategic Projects Construction
Undertake the construction of the Middleton Drive extension works and the construction of the shared path bridge along M7	Construction commenced	\$2.9 million	
Develop masterplan and detailed designs for Sinozich Park, Edmondson Park	Masterplan and detailed design documentation completed to scope	\$4 million	
Prepare detailed design documentation, gain approvals and commence land acquisition for the upgrade of Edmondson Avenue, Austral	<ul style="list-style-type: none"> Detailed design documentation completed to scope Commencement of land acquisition 	\$4.8 million	
Deliver Hammondville Oval upgrade	Installation of synthetic fields	\$3 million	Manager Infrastructure Delivery
Deliver Michael Wenden Aquatic and Leisure Centre upgrade	Complete upgrade	\$2.8 million	

Note: Project timelines may be subject to change due to unforeseen circumstances.

MAJOR PROJECTS



LIGHT HORSE PARK, LIVERPOOL MAJOR PARK REDEVELOPMENT

The Light Horse Park Redevelopment will transform an underutilised park into an active and vibrant public space. Stage 1 of the redevelopment includes the implementation of upgraded landscape and tree planting, the construction of a playground, water play, outdoor gym areas, sports oval, picnic shelters, walking path, and lighting upgrades. This stage also includes the revitalisation of the Georges River foreshore by restoring the riverbanks and the constructing river viewing platforms and a jetty and floating pontoon for kayak launch within the park.

Stage 2 of this project includes the provision of a new community building with outdoor sports courts, public toilets, spaces for young people, kiosk/café, general community hireable space, learning areas and spaces for children and outreach services. This project is part of the Light Horse Park precinct improvement program and aims to improve the connectivity from the CBD to the river to reactivate the foreshore area, the rail station and the adjacent neighbourhoods, while encouraging both physical and visual connections to the Georges River foreshore.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$32.7 million (\$19 million for park redevelopment and \$13 million for community hub)

Project Timing

This project is scheduled to run from 2023-2026

Key Stakeholders

- Internal stakeholders
- Local community and residents
- Crown Lands
- Gandangara and Tharawal Local Aboriginal Land Councils, and other First Nations stakeholders
- Sydney Trains and Transport for NSW
- Department of Planning and Environment
- Department of Premier and Cabinet NSW
- Utility authorities

Actions

1. Complete detailed design and tender documentation;
2. Obtain relevant approvals from external stakeholders;
3. Procurement of construction works;
4. Construction and embellishment of Light Horse Park; and
5. Design and construction of community facility including DA approval.

Project Lead

Manager Strategic Projects Construction

MAJOR PROJECTS



BRICKMAKERS CREEK, LIVERPOOL – WOODWARD PARK

The project will revitalise green open space in the Woodward Park section of Brickmakers Creek in the heart of Liverpool to increase accessibility to a unique park and natural environment that is steeped in our past and will now be part of our future.

The key benefits of the project, include recreational, water-sensitive urban design linking the recently completed north and south flood mitigation works plus pond, creek bed and native plantings rehabilitation.

When completed, the project will become a popular open space destination for children, and all members of the community, while making Brickmakers Creek a cleaner natural waterway.

Council is building an inclusive play space which will be easy to access, move about and provide a range of play options and challenges.

The project will also create:

Educational/cultural building modular amenities including timber decks, concrete paving, ramps, timber pedestrian bridges, shade, BBQ facilities, outdoor play equipment, flying fox, outdoor furniture,

bike racks, and outdoor gym equipment and the First Nation Maria Lock historic walk.

Gardens, highlighted by sandstone boulders and newly-planted trees and lawn, including a fountain, will further enhance the aesthetic appeal of the project.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$44 million

Project Timing

This project is scheduled to run from 2023 until late 2026

Key Stakeholders

- All Council directorates
- Local Community and Residents
- NSW Department of Planning and Environment
- Department of Premier and Cabinet NSW
- Utility service providers

Actions

1. Complete masterplan, detailed design and tender documentation;
2. Obtain relevant approvals from external stakeholders;
3. DA approval;
4. Procurement of construction works; and
5. Construction of Brickmakers Creek Precinct.

Project Lead

Manager Strategic Projects Construction



CARNES HILL AQUATIC AND LEISURE CENTRE, CARNES HILL

The planning of sporting and recreational facilities in Carnes Hill Precinct Stage 2 will address the need for sporting and recreational facilities in Carnes Hill and the neighbouring suburbs. The development of the precinct into a sporting and recreation precinct will be aligned with the strategic direction of the ROSS Strategy. The Southwest District growth area has an identified shortfall of gymnastics and learn to swim facilities. With the anticipated growth along strategic corridors, the identified gap will potentially increase the pressure on existing facilities.

This project aims to provide a state-of-the-art sporting and recreation precinct that offers a sustainable Aquatic and Wellness Facility. It is envisioned to include a major new indoor Aquatic and Leisure Centre, including a 50m competition pool, indoor learn-to-swim pool, indoor leisure pool and an indoor spa/steam/sauna area and a gymnasium area. These facilities will allow multiple activities such as learn-to-swim programs and other interactive water-based leisure activities. It will also include an outdoor water play area and change facilities for families and groups.

The Precinct will be accessible to all ages and abilities; will conserve and maintain the bushland, biodiversity, Aboriginal heritage and celebrate the cultural diversity of Liverpool.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$60.1 million

Project Timing

This project is scheduled to run from 2023 to the end of 2026

Key Stakeholders

- All Council directorates
- Local community and residents
- NSW Department of Planning and Environment
- Department of Premier and Cabinet NSW
- Utility service providers

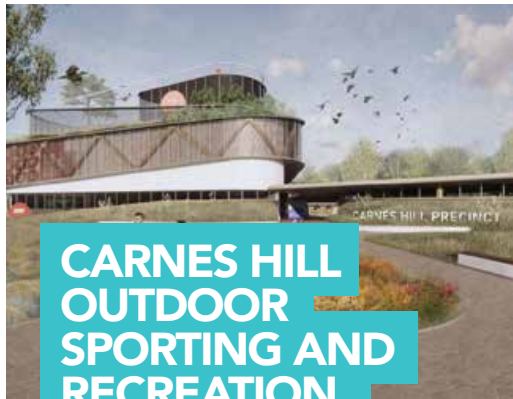
Actions

1. Complete masterplan, detailed design and tender documentation;
2. Obtain relevant approvals from external stakeholders;
3. DA approval;
4. Procurement of construction works; and
5. Construction of the Aquatic and Recreational Centre and related items such as parking, etc.

Project Lead

Manager Strategic Projects Construction

MAJOR PROJECTS



CARNES HILL OUTDOOR SPORTING AND RECREATION FACILITIES

Carnes Hill Recreation and Community Precinct is one of the finest precincts in the Liverpool LGA. Stage One of the Precinct opened in 2016 and included a library, community and recreation centre, skate park, tennis courts, café and a children's playground. Stage 1 has received overwhelming support from the Liverpool community with attendance continuing to increase. Liverpool City Council has developed a masterplan for Stage 2 of this Precinct to include aquatic facilities, sport fields and outdoor recreation facilities to offer a wide range of integrated recreation activities for the community.

This project aims to provide a state-of-the-art sporting and recreation precinct that offers sports ovals and amenities, children's play space and outdoor gym, car park, lighting and pathway networks. Among them are multipurpose sports courts and new sporting fields to accommodate rugby union, rugby league and soccer. It will also include an amenities building comprised of meeting rooms, change rooms, toilets and a kiosk. Raised mounds under the cover of trees provide seating for spectators.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$19.5 million

Project Timing

This project is scheduled to run from 2026 to the end of 2027

Key Stakeholders

- All Council directorates
- Local community and residents
- NSW Department of Planning and Environment
- Department of Premier and Cabinet NSW
- Utility service providers

Actions

1. Complete masterplan, detailed design and tender documentation;
2. Obtain relevant approvals from external stakeholders;
3. DA approval;
4. Procurement of construction works; and
5. Construction of the Park.

Project Lead

Manager Strategic Projects Construction



SINOZICH PARK, EDMONDSON PARK – MAJOR SPORTING FACILITY

This project aims to provide a state-of-the-art sporting and recreation precinct that offers sports ovals and amenities, children's play space and outdoor gym, car park, lighting and pathway networks along Cabramatta Creek in Edmondson Park.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$20 million

Project Timing

This project is scheduled to run from 2023-2025

Key Stakeholders

- All Council directorates
- Local community and residents
- NSW Department of Planning and Environment
- Department of Premier and Cabinet NSW

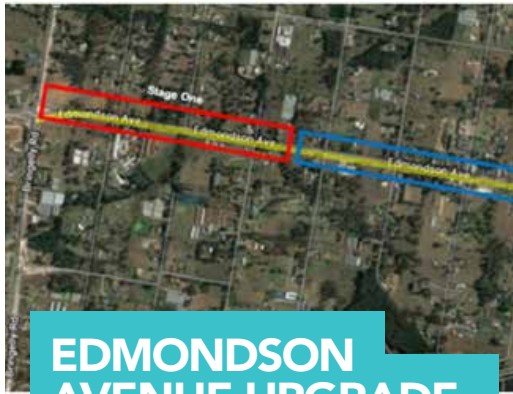
Actions

1. Complete masterplan, detailed design and tender documentation;
2. Obtain relevant approvals from external stakeholders;
3. Land acquisitions and DA approval;

Project Lead

Manager Strategic Projects Construction

MAJOR PROJECTS



EDMONDSON AVENUE UPGRADE, AUSTRAL

This project aims to widen the existing two-lane rural road into a new four-lane road, including cycleways, landscaping, shared pathways and new signalling.

Project Delivery Responsibility

Director Operations

Estimated Cost

- \$47 million (Design of Stage 1 - Bringelly Road to Seventh Avenue and Stage 2 - Seventh to Fifteenth Avenue, land acquisition and construction of Stage 1 – Bringelly Road to Seventh Avenue)
- Funding for Stage 2 construction is currently being pursued

Project Timing

This project is scheduled to run from 2023-2026

Key Stakeholders

- All Council directorates
- Local community and residents
- NSW Department of Planning and Environment
- Transport for NSW
- Utility providers
- Schools
- Developers

Actions

1. Complete detailed design and tender documentation;
2. Obtain relevant approvals from external stakeholders;
3. Land acquisition;
4. Procurement of construction works; and
5. Construction of Edmondson Avenue.

Project Lead

Manager Strategic Projects Construction



BASIN 14, EDMONDSON PARK – FLOOD DETENTION BASIN AND PARKLAND

This project aims to provide a flood detention basin with storage capacity of 48 megalitres to support the development within Edmondson Park. This project further includes the development of an open space recreational area, with walking paths, footbridges, viewing platforms, car park, access park, playground and a dog park providing much-needed green space and public recreational space.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$14.2 million

Project Timing

This project is scheduled to run from 2023-2026

Key Stakeholders

- All Council directorates
- Local community and residents
- NSW Department of Planning and Environment

Actions

1. Procurement of construction works; and
2. Construction of Basin 14.

Project Lead

Manager Strategic Projects Construction

MAJOR PROJECTS



BASIN 29, AUSTRAL – FLOOD DETENTION BASIN AND PARKLAND

This project aims to provide a flood detention basin and stormwater trunk drainage for 104 hectares of residential development, gross pollutant traps, raingardens, stormwater management infrastructure and general civil works to support the development within Austral. This project further provides walking paths and much-needed green space for public access.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$11.1 million

Project Timing

This project is scheduled to run from 2023-2026

Key Stakeholders

- All Council directorates
- Local community and residents
- NSW Department of Planning and Environment
- Utility service providers

Actions

1. Land acquisition;
2. Procurement of construction works; and
3. Construction of Basin 29.

Project Lead

Manager Strategic Projects Construction



MIDDLETON DRIVE EXTENSION / M7 UNDERPASS AND CYCLING BRIDGE, MIDDLETON GRANGE

This project aims to develop detailed design, approvals and construction of the Middleton Drive extension/M7 underpass and cycling bridge. This project provides a much-needed additional access road to and from Middleton Grange, allowing additional emergency access, access to shops, neighbouring developments and important traffic routes. This project also includes the provision of a bridge over Middleton Drive for a continuous cycleway.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$10.3 million

Project Timing

This project is scheduled to run from 2023-2024

Key Stakeholders

- All Council directorates
- Local community and residents
- NSW Department of Planning and Environment
- Transport for NSW (TfNSW) and M7 Authority
- Utility service providers
- M7 contractors
- M7 commuters
- Cyclists
- Emergency services
- Bus operators
- Waste collection

Actions

1. Complete investigations;
2. Prepare detailed design;
3. Approvals;
4. Prepare construction documents.

Project Lead

Manager Strategic Projects Construction

MAJOR PROJECTS



MACQUARIE STREET, LIVERPOOL - STREETSCAPE IMPROVEMENTS

This project aims to provide a vibrant and active public space along Macquarie Street from the Hume Highway to Short Street to promote and stimulate local businesses.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$13.5 million

Project Timing

This project is scheduled to run from 2023-2026

Key Stakeholders

- Council directorates including; Operations, Planning and Compliance
- NSW Department of Planning and Environment
- NSW Government
- Commercial business owners

Actions

1. Complete concept design documentation;
2. Undertake community consultation;
3. Complete detailed design and tender documentation;
4. Procurement and engagement of contractor to undertake construction;
5. Construction of streetscape improvements and surrounding works; and
6. Final reporting of project completion to Department of Planning and Environment and the NSW Government.

Project Lead

Manager Infrastructure Delivery



RAILWAY STREET, LIVERPOOL – STREETSCAPE IMPROVEMENTS

This project aims to provide a vibrant and active public space along Railway Street between Bigge and George Streets to promote and stimulate local businesses.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$7 million

Project Timing

This project is scheduled to run from 2023-2026

Key Stakeholders

- Council directorates including; Operations, Planning and Compliance
- NSW Government
- Commercial business owners

Actions

1. Complete concept design documentation;
2. Undertake community consultation;
3. Complete detailed design and tender documentation;
4. Procurement and engagement of contractor to undertake construction;
5. Construction of streetscape improvements and surrounding works; and
6. Final reporting of project completion to the NSW Government.

Project Lead

Manager Infrastructure Delivery

MAJOR PROJECTS



SCOTT STREET, LIVERPOOL – STREETSCAPE IMPROVEMENTS

This project aims to provide a vibrant and active public space along Scott Street between Macquarie and Bigge Streets to promote and stimulate local businesses.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$8.1 million

Project Timing

This project is scheduled to run from 2023-2026

Key Stakeholders

- Council directorates including; Operations, Planning and Compliance
- NSW Government
- Commercial business owners

Actions

1. Complete concept design documentation;
2. Undertake community consultation;
3. Complete detailed design and tender documentation;
4. Procurement and engagement of contractor to undertake construction;
5. Construction of streetscape improvements and surrounding works; and
6. Final reporting of project completion to the NSW Government.

Project Lead

Manager Infrastructure Delivery



GOVERNOR MACQUARIE DRIVE (GMD) AND HUME HIGHWAY, WARWICK FARM – INTERSECTION UPGRADE

This project aims to provide improved traffic flows and reduce congestion at the intersection of Governor Macquarie Drive and Hume Highway, reducing travel times for the community.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$6 million

Project Timing

This project is scheduled to run from 2023-2024

Key Stakeholders

- Council directorates including; Operations, Planning and Compliance and City Futures
- Transport for NSW (TfNSW)
- Infrastructure NSW

Actions

1. Complete land acquisitions with adjoining landowners;
2. Procurement and engagement of contractor to undertake construction;
3. Construction of intersection upgrade and associated works; and
4. Final reporting of project completion to Transport for NSW.

Project Lead

Manager Infrastructure Delivery

MAJOR PROJECTS



PYE HILL RESERVE, CECIL HILLS – DISTRICT PARK DEVELOPMENT

This project aims to provide a modern and vibrant open space and recreational facilities at Pye Hill Reserve, including new playground, landscaping and lighting improvements and pathway connections for the community.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$3.6 million

Project Timing

This project is scheduled to run from 2022 - 2025

Key Stakeholders

- Council's Operations directorate
- Infrastructure NSW
- Local community and residents

Actions

Stage 1 – Playground and landscaping works

1. Complete concept design documentation;
2. Undertake community consultation;
3. Complete detailed design and tender documentation;
4. Procurement and engagement of contractor to undertake construction; and
5. Construction of playground and surrounding landscaping works.

Stage 2 - Recreational infrastructure and embellishments

1. Complete concept design documentation;
2. Complete detailed design and tender documentation;
3. Procurement and engagement of contractor to undertake construction; and
4. Construction of recreational infrastructure and surrounding embellishments.

Project Lead

Manager Infrastructure Delivery

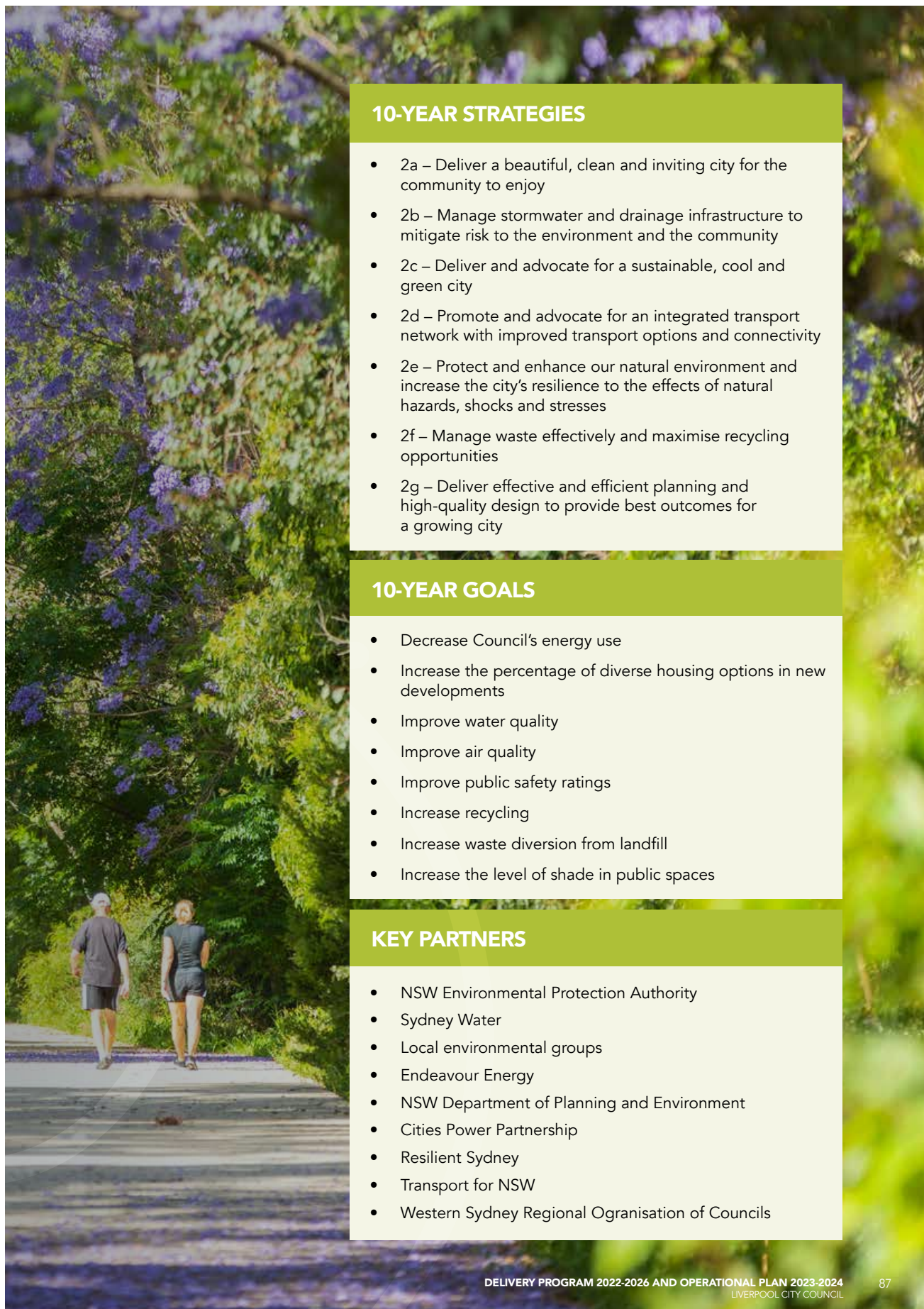


STRATEGIC OBJECTIVE 2

2

LIVEABLE, SUSTAINABLE, RESILIENT

Our community wants a high-quality liveable city that is affordable, well planned, embraces technology, offers an improved transport network and protects and values the city's natural environment to accommodate future generations. The need for a resilient city to meet the challenges brought on by uncertainties of climate change and natural disasters was also a community priority.



10-YEAR STRATEGIES

- 2a – Deliver a beautiful, clean and inviting city for the community to enjoy
- 2b – Manage stormwater and drainage infrastructure to mitigate risk to the environment and the community
- 2c – Deliver and advocate for a sustainable, cool and green city
- 2d – Promote and advocate for an integrated transport network with improved transport options and connectivity
- 2e – Protect and enhance our natural environment and increase the city's resilience to the effects of natural hazards, shocks and stresses
- 2f – Manage waste effectively and maximise recycling opportunities
- 2g – Deliver effective and efficient planning and high-quality design to provide best outcomes for a growing city

10-YEAR GOALS

- Decrease Council's energy use
- Increase the percentage of diverse housing options in new developments
- Improve water quality
- Improve air quality
- Improve public safety ratings
- Increase recycling
- Increase waste diversion from landfill
- Increase the level of shade in public spaces

KEY PARTNERS

- NSW Environmental Protection Authority
- Sydney Water
- Local environmental groups
- Endeavour Energy
- NSW Department of Planning and Environment
- Cities Power Partnership
- Resilient Sydney
- Transport for NSW
- Western Sydney Regional Organisation of Councils

2

LIVEABLE, SUSTAINABLE, RESILIENT



2.1 – City Waste and Recycling

The City Waste and Recycling service area maintains and improves the amenity of the Liverpool area through action, education, and enforcement. It provides domestic waste services for Liverpool residents including the collection and processing of recycling, green waste, bulk waste and various problem waste streams.

Key functions include:

- Managing the community's disposal of rubbish;
- Managing the Community Recycling Centre and household problem waste;
- Maintaining the cleanliness of public spaces; and
- Educating the community on waste disposal.

Strategic Objective	Liveable, Sustainable, Resilient
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 2a – Deliver a beautiful, clean and inviting city for the community to enjoy. • 2f – Manage waste effectively and maximise recycling opportunities.
Responsibility	Director Operations
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council Innovation Strategy 2027 	<ul style="list-style-type: none"> • NSW Environment Protection Authority (EPA) • Western Sydney Regional Organisation of Councils (WSROC)

Delivery Program 2022-2026

City Waste and Recycling			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Household waste collection including booked clean up services e.g. general, white goods, mattresses	Increase landfill diversion rate to 80% by 2030	Tonnages reported from facilities	Manager Resource Recovery
Domestic waste management including household waste collection e.g. red garbage bin, green waste and yellow recycling bin	Increase waste diversion rate to 80% by 2030	Tonnages reported from facilities	
Planned Projects and Activities	Budget	Timeline	Responsibility
Develop the Food Organics and Garden Organics (FOGO) implementation plan that allows food to be added to the green lid garden waste bin so it can be recycled into compost	\$35,000	2025	Manager Resource Recovery
Implementation of Education Strategic Plan	\$35,000	2024	
Service Levels			
Respond to customer requests regarding domestic waste management household waste collection e.g. red garbage bin, green waste and yellow recycling bin within seven days.			
Manage household waste collection (booked clean up service e.g. general, white goods, mattresses):			
<ul style="list-style-type: none">• 2m² of waste collected on the day it was booked; and• 95% of household waste collected within timeframe.			
Investigate and collect 95% of illegal waste within the required timeframe.			

Operational Plan 2023-2024

City Waste and Recycling			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Manage the Community Recycling Centre and household problem waste	<ul style="list-style-type: none"> Continue to manage the Community Recycling Centre and household problem waste 	Operating Budget	Team Leader Community Recycling Centre
Maintain the cleanliness of public spaces by monitoring illegal dumping throughout Liverpool	<ul style="list-style-type: none"> Maintain 95% of the street sweeping program, spanning 3600 kilometres within schedule Maintain 95% of the public bin servicing and CBD cleaning program within schedule 	Operating Budget	Co-ordinator Urban Services
Educate the community in waste disposal	<ul style="list-style-type: none"> Deliver education initiatives for Council events and projects Participate in Western Sydney Regional Organisations of Council (WSROC) initiatives Deliver waste education programs including Clean Up Australia Day and Household Chemical Cleanout 	Operating Budget	Co-ordinator Resource Recovery

MAJOR PROJECTS



LIVERPOOL CITY COUNCIL WESTERN AND ROSE STREET DEPOTS MASTERPLAN

Improve existing Rose Street and Western Depots to expand and future proof depot service standards, facility requirements and functionality to accommodate population growth and improve service levels across new release areas and further West.

Project Delivery Responsibility

Director Operations

Estimated Cost

\$1.5 million (Stage 1)

Project Timing

2022-2026

Key Stakeholders

- All Council directorates
- Local community and residents

Actions

- Depot Masterplan and staged implementation;
- Resolution on land acquisition and rezoning (pre-requisite for Stage 2 and 3 works); and
- Committed Staged 1 (Rose Street) and Stage 2 works (Western Depot).

Project Lead

Manager Resource Recovery

2.2 – City Maintenance

This City Maintenance service area is responsible for maintaining and repairing Council's footpaths and road assets, managing CBD maintenance and Council's park maintenance program, including proactive inspections, cleansing, sanitising playgrounds and picnic areas. This service also assists and responds to emergencies in the LGA to ensure that Council services remain operational in an emergency.

Key functions include:

- Repairing damaged road surfaces, footpaths, kerb and gutter;
- Delivering the parks maintenance schedule;
- Undertaking the tree planting and replacement program;
- Delivering the bushland environmental restoration program;
- Maintaining Council's plant, fleet and stores;
- Providing emergency support to the State Emergency Services and Rural Fire Service;
- Providing facility maintenance to Council's property portfolio to ensure that all areas, assets, and structures within or around a facility are maintained to the minimum standards under the National Construction Code (NCC) and/or related standards;
- Undertaking capital asset replacement and maintenance programs;
- Life Cycle Management of Council's plant and heavy fleet vehicles; and
- Stores and inventory management of raw materials, components, tools, spare parts and other stores required for operation.

Strategic Objective	Liveable, Sustainable, Resilient
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 2a – Deliver a beautiful, clean and inviting city for the community to enjoy • 2e – Protect and enhance our natural environment and increase the city's resilience to the effects of natural hazards, shocks and stresses • 2f – Manage waste effectively and maximise recycling opportunities
Responsibility	Director Operations

Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council Heritage Conservation Management Plans • Liverpool City Council Fleet Management Policy 	<ul style="list-style-type: none"> • Local residents • Roads and Maritime Services (RMS) • NSW State Emergency Service • NSW Rural Fire Service (RFS) • Resilient Sydney Office • Local utility providers • Transport for NSW • Western Sydney Airport Co Limited • NSW Environment Protection Authority • NSW Department of Primary Industries

Delivery Program 2022-2026

City Maintenance			
Planned Projects and Activities	Budget	Timeline	Responsibility
Collaborate with the State Emergency Service and NSW Rural Fire Service to respond to reactive and emergency incidents in the LGA	\$210,000	2025	Manager City Works - Civil
Service Levels			
Undertake 45sqm of road patching daily.			
Undertake 25sqm of footpath maintenance twice a week.			
Maintain Council sportsgrounds once a week.			
Undertake general parks maintenance in a three-week cycle.			

Operational Plan 2023-2024

City Maintenance			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Deliver the road maintenance and footpath program, including road shoulders, kerb and gutter and sign repairs and CBD maintenance	Customer requests and program works are completed within the specified timeframe	Operating Budget	Co-ordinator Delivery Maintenance
Complete a review of parks operational structure and maintenance requirements	Ensure service levels are in line with community expectations by June 2024	Operating Budget	Manager Parks, Open Spaces and Sporting Fields
Undertake the tree management program, including tree planting and replacement	Satisfactory response of customer requests and feedback	Operating Budget	Co-ordinator Tree Management

City Maintenance Continued.

Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Deliver the bushland environmental restoration program	Meets targets of needs analysis program	Operating Budget	Co-ordinator Environmental Operations
Maintain water catchment areas including water sensitive urban design devices to provide clean run-off water into rivers and creek systems	Meets targets of needs analysis program	Operating Budget	
Ensure Council's facilities meet existing building compliance levels including leisure centres, community centres, child care centres, heritage buildings, libraries and museum	Percentage of annual fire safety statements up to date as scheduled	Operating Budget	Co-ordinator Essential Services
Deliver reactive and emergency maintenance to Council's buildings and community facilities	Percentage of customer requests closed	Operating Budget	Co-ordinator Facilities Maintenance
Support the Rural Fire Service and State Emergency Service, including emergency maintenance of facilities	Support provided to the RFS and SES as requested	\$3.8 million	Manager Parks, Open Spaces and Sporting Fields

2.3 – Strategic Town Planning

The Strategic Town Planning service area guides, orders and regulates land use and infrastructure in an efficient, equitable, ethical and effective way. Through collaboration with experts from a variety of disciplines, strategic planning seeks to realise the vision established within Connected Liverpool 2040, Council's Local Strategic Planning Statement (LSPS). Strategic Planning relates to the management of land use plans, land release, renewal of established areas, rezoning, the formulation of Development Control Plans, Development Contributions Plans and associated policy.

Key functions include:

- Maintaining required updates of the LSPS;
- Planning proposals for (Local Environmental Plans (LEP) amendments);
- Development Control Plan (DCP) amendments;
- Prepare and implement land use strategies;
- Review and advocate for improvements to State Government controlled planning policy and legislation;
- Inform the preparation of Planning Certificates;
- Progress street naming requests; and
- Represent strategic planning on Council District Forums and relevant Council Committees.

Strategic Objective	Liveable, Sustainable, Resilient
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 2g – Deliver effective and efficient planning and high-quality design to provide best outcomes for a growing city.
Responsibility	Director Planning and Compliance
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council Local Strategic Planning Statement - Connected Liverpool 2040 • Liverpool City Council Local Environmental Plan 2008 • Liverpool City Council Liverpool Development Control Plan 2008 • Liverpool City Council Community Participation Plan 2022 • Liverpool City Council Bike Plan 2018-2023 • Liverpool City Council Contributions Plans • Liverpool City Council Local Housing Strategy • Liverpool City Council Centres and Corridors Strategy • Liverpool City Council Industrial and Employment Lands Strategy 	<ul style="list-style-type: none"> • Greater Cities Commission • NSW Department of Planning and Environment • Transport for NSW • Relevant State agencies • State and Federal politicians • Built environment professionals / developers • Proponents

Delivery Program 2022-2026

Strategic Town Planning			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Progress proponent-led planning proposals efficiently and effectively	<ul style="list-style-type: none"> Make a decision as to whether to support a proponent-led planning proposal as soon as practical and no longer than 90 days Submit a proponent-led planning proposal for a Gateway determination as soon as practical and no longer than 90 days after having indicated its support Make a LEP, which has been delegated to the Council, in the timeframes specified in a Gateway determination <p>*the above KPI is stipulated under the Environmental Planning and Assessment (Statement of Expectations) Order 2021</p>	Pathway	Manager City Planning
Planned Projects and Activities	Budget	Timeline	Responsibility
Develop a Rural Lands Strategy	Operating Budget	2022-2026	Manager City Planning
Stage 2 Review of the Liverpool LEP to implement actions of the LSPS	Operating Budget	2022-2024	
Review Liverpool DCP 2008	Operating Budget	2024-2025	

Operational Plan 2023-2024

Strategic Town Planning			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Liverpool LEP Phase 2 - Implement actions from strategies including the Liverpool LSPS, Local Housing Strategy, Centres and Corridors Strategy, and Industrial and Employment Lands Strategy	Implementation of actions	Operating Budget	Co-ordinator Strategic Planning

2.4 – Regulatory Compliance

The Regulatory Compliance service area is responsible for Council's enforcement processes, managing and maintaining public health compliance, approval and monitoring of building construction work and the issuing of licences and other approvals required under legislation to maintain a healthy and safe city.

Key functions include:

- Undertaking regulatory inspections of food and beauty premises, swimming pools and onsite sewage management systems;
- Assessing and determining applications;
- Assessing and determining construction certificate applications;
- Ensuring building and development compliance through inspections;
- Investigating customer complaints and issuing regulatory notices, orders or fines and other enforcement action under relevant legislation;
- Managing building approvals and monitoring construction;
- Managing non-compliant development consents; and
- Ensuring buildings have adequate fire safety levels and fire safety services are annually certified.

Strategic Objective	Liveable, Sustainable, Resilient
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 2a – Deliver a beautiful, clean and inviting city for the community to enjoy.
Responsibility	Director Planning and Compliance
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council Enforcement Policy 2022 • Liverpool City Council Animal Management Standard 2021 • Liverpool City Council Onsite Sewage Management Standard 2021 • Liverpool City Council Overgrown Vegetation Enforcement Standard 2021 	<ul style="list-style-type: none"> • Office of Local Government NSW • NSW Department of Planning and Environment • NSW Health • NSW Food Authority • NSW Environment Protection Authority • Legal services and legal firms • Fire and Rescue NSW • Community

Delivery Program 2022-2026

Regulatory Compliance			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Undertake primary regulatory inspections	Inspect 80% of the annual scheduled premises	Pathway	Manager Community Standards
Determine Construction Certificates applications	60% of applications determined within 40 business days	Pathway	
Action customer requests	80% within 21 business days of receipt	Pathway	

Operational Plan 2023-2024

Regulatory Compliance			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Obtain a list of regulatory inspections.	Meets targets of needs analysis program	Operating Budget	Co-ordinator Environmental Health

2.5 – Development Assessment

The Development Assessment service delivers statutory planning and land development engineering services to the community. It is responsible for assessing and determining various applications in a robust manner in order to enable the creation of liveable communities and environments while also providing development related advice to key stakeholders.

Key functions include:

- Assessing and determination of development applications, subdivision work certificates and subdivision certifications;
- Providing development related advice to the community;
- Pre-Development Application (Pre-DA) advice;
- Providing expert planning and engineering reporting and advice to internal and external stakeholders; and
- Working with the Local and Regional Planning Panels and the Land and Environment Court.

Strategic Objective	Liveable, Sustainable, Resilient
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 2g – Deliver effective and efficient planning and high-quality design to provide best outcomes for a growing city.
Strategic Objective	Evolving, Prosperous, Innovative
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 3d – Implement planning controls and best practice urban design to create high-quality, inclusive urban environments.
Responsibility	Director Planning and Compliance
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • State Environmental Planning Policies • Liverpool City Council Local Environmental Plan • Liverpool City Council Development Control Plans • Liverpool City Council Development Contributions Plans 	<ul style="list-style-type: none"> • NSW Department of Planning and Environment • Regional, local and design excellence planning panels • Integrated development approval agencies • Infrastructure agencies • Land and Environment Court of NSW • Developers and applicants • Community

Delivery Program 2022-2026

Development Assessment			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Assessment of Development Applications	<ul style="list-style-type: none"> • Prepare assessment reports and refer regionally significant developments to the Sydney Western City Planning Panel for determination within 250 days of lodgement for 90% of applications • Determine development applications where Council is the consent authority within 180 days from lodgement for 90% of applications • Report development applications to the local planning panel within four weeks from receipt of a request from the panel chair • Determine development applications of a minor nature (dwellings, secondary dwellings, ancillary residential structures) with 40 business days for 90% of applications <p>*The above KPI's (with exception of point four related to minor nature developments) is stipulated under the Environmental Planning and Assessment (Statement of Expectations) Order 2021.</p>	<ul style="list-style-type: none"> • Pathway • NSW Planning Portal 	Manager Development Assessment
Pre-Development Application (Pre-DA) meetings and minutes	Provide meeting minutes to applicants within 10 business days of meeting date for 90% of applications	Pathway	
Subdivision Works Certificates	Complete subdivision work certificates within 60 business days for 90% of applications	<ul style="list-style-type: none"> • Pathway • NSW Planning Portal 	

Development Assessment Continued.			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Subdivision Certificates	Complete subdivision certificates within 25 business days for 90% of applications	<ul style="list-style-type: none"> Pathway NSW Planning Portal 	Manager Development Assessment

Operational Plan 2023-2024

Development Assessment			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Assessment of Development Applications	<ul style="list-style-type: none"> Adhere to the performance measures associated with Development Assessment, as outlined in the Environmental Planning and Assessment (Statement of Expectations) Order 2021 Determine development applications of a minor nature (dwellings, secondary dwellings, ancillary residential structures) within 40 business days for 90% of applications 	Operating Budget	Co-ordinator Development Assessment
Pre-Development Application (Pre-DA) Advice	Provide meeting minutes to applicants within 10 business days of meeting date for 90% of applications	Operating Budget	
Subdivision works certificates	Complete subdivision work certificates within 60 business days for 90% of applications	Operating Budget	Co-ordinator Land Development

2.6 – Environmental Planning and Management

The Environmental Planning and Management service area manages Council's natural environment to meet legislative requirements and improve Council's environmental sustainability performance.

Key functions include:

- Managing biodiversity;
- Managing energy and water efficiencies;
- Delivering key Environment Restoration Plan (ERP) projects and programs; and
- Managing contaminated lands, removal of illegally dumped asbestos waste and management of asbestos in Council's assets.

Strategic Objective	Liveable, Sustainable, Resilient
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 2c – Deliver and advocate for a sustainable, cool and green city. • 2e – Protect and enhance our natural environment and increase the city's resilience to the effects of natural hazards, shocks and stresses. • 2f – Manage waste effectively and maximise recycling opportunities.
Responsibility	Director Operations
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council Implementation Strategy • Liverpool City Council Climate Action Plan (LCAP) 2021 • Liverpool City Council Climate Change Policy • Various procedures and guidelines on managing asbestos and soil contamination in the LGA. 	<ul style="list-style-type: none"> • Residents • Community groups and volunteers • Education service providers • Other councils • State government organisations • NSW Environment Protection Authority • SafeWork NSW

Delivery Program 2022-2026

Environmental Planning and Management			
Planned Projects and Activities	Budget	Timeline	Responsibility
Deliver the Liverpool Climate Action Plan to manage climate change through emissions reduction actions across Council's operations and our community	Operating budget	Ongoing	Manager City Environment

Operational Plan 2023-2024

Environmental Planning and Management			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Council endorsement of the Integrated Pest Management Strategy	Council endorsement	\$50,000	Manager City Environment
Undertake remediation of high priority contaminated sites	Completion of Remediation Action Plans (RAPs) and progress against the RAPs	\$3.6 million	

2.7 – Infrastructure and Floodplain Planning and Management

This service area includes the provision of:

1. Asset management strategies, policies, systems and programs for Council-owned infrastructure assets to continue to deliver the required levels of service over time;
2. Floodplain management strategies, policies, systems and programs to enable controlled occupation of flood-prone land and to reduce the impact of flooding and flood liability;
3. Strategies, policies and programs for the conveyance of stormwater as well as management of stormwater to improve the health and quality of our waterways; and
4. Technical support to Council, its management units and other stakeholders involved in the planning, delivery and ongoing management of infrastructure related services.

Key functions include:

- Infrastructure management and maintenance of Council's infrastructure;
- Floodplain management of flood-prone lands;
- Stormwater management; and
- Provision of investigation and design services.

Strategic Objective	Liveable, Sustainable, Resilient
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 2b – Manage stormwater and drainage infrastructure to mitigate risk to the environment and the community. • 2e – Protect and enhance our natural environment and increase the city's resilience to the effects of natural hazards, shocks and stresses.
Responsibility	Director Planning and Compliance
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Floodplain Development Manual • Liverpool City Council Flood Risk Management Studies and Plans • Liverpool City Council Water Management Policy 2016 • Liverpool City Council Water Quality Management Strategy • Liverpool City Council Asset Management Policy and Strategy • Liverpool City Council Asset Management Plans (Building, Transport, Drainage and Open Space) 	<ul style="list-style-type: none"> • Residents • Community groups • Sydney Water • NSW Department of Planning and Environment • Western Sydney Planning Partnership • Infrastructure NSW • Office of Local Government NSW

Delivery Program 2022-2026

Infrastructure and Floodplain Planning and Management			
Planned Projects and Activities	Budget	Timeline	Responsibility
Undertake property purchase from Moorebank voluntary acquisition scheme to reduce the risk of flooding	\$4,500,000	2023-2026	Manager Infrastructure Planning
Provide investigation and design services to support delivery of capital works program	Capitalised labour	2023-2026	
Deliver the following asset related statutory reports by their due date: <ul style="list-style-type: none"> Condition of public infrastructure report including SS7; Special rate variation report; Stormwater management service charge report; and Environment restoration plan report and grants commission annual return 	Operating Budget	2023-2026	

Operational Plan 2023-2024

Infrastructure and Floodplain Planning and Management			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Update of Council's Transport Asset Management Plan	Existence of condition survey data	\$110,000	Manager Infrastructure Planning
Finalise Wianamata South Creek Flood study project	Study finalised	\$50,000	
Water quality monitoring at major rivers and creeks	Monitoring completed	\$100,000	
Complete the design for Hopkins Creek improvement works.	Design finalised	\$50,000	

STRATEGIC OBJECTIVE 3

3



EVOLVING, PROSPEROUS, INNOVATIVE

Our community wants a vibrant, thriving and strong local economy with local employment and education opportunities for all. All stakeholders need to work towards delivering a robust economy, improve and maintain Liverpool's road networks and infrastructure to attract a diversity of business opportunities and promote Liverpool on an international level to create a place that offers great liveability and access to services.

10-YEAR STRATEGIES

- 3a – Continue to invest in improving and maintaining Liverpool's road networks and infrastructure
- 3b – Promote and deliver an innovative, thriving and internationally recognised city
- 3c – Market Liverpool as a business destination and attract investment
- 3d – Implement planning controls and best practice urban design to create high-quality, inclusive urban environments
- 3e – Facilitate quality local employment, training and education opportunities
- 3f – Develop the economic capacity of local businesses and industries
- 3g – Maintain strong relationships with agencies, stakeholders and businesses to achieve beneficial outcomes for the City

10-YEAR GOALS

- Improve Liverpool's employment rate
- Increase the number of local businesses
- Increase Liverpool's Gross Regional Product Growth
- Increase the value of non-residential building approvals
- Decrease vehicle crash and casualties
- Decrease pedestrian and cycling crash and casualties

KEY PARTNERS

- Western Sydney City Deal
- NSW Department of Planning and Environment
- Liverpool Innovation Precinct
- Department of Education
- NSW Health
- Business Western Sydney

3 EVOLVING, PROSPEROUS, INNOVATIVE



3.1 – Economic and Commercial Development

The Economic and Commercial Development service area is committed to working with businesses and stakeholders to provide an environment that supports sustainable economic growth and business opportunities. This service area supports Council in developing projects which facilitate commercial opportunities and supports key assets delivery and precinct master planning. The service area is also responsible for acquisitions, grants for easements, access agreements for service authorities and sales/review of any surplus Council land.

Key functions include:

- Positioning Liverpool as a thriving city of cultural diversity and economic opportunities;
- Business development and support, investment attraction and facilitation, grants and partnerships, and innovation;
- Precinct Management visitor economy;
- Investigating opportunities to leverage Council's position to bring timely delivery of key Council facilities;
- Long-term master planning of complex sites to meet the objectives of the strategic plan and ensure long-term sustainability of Council assets, operations and delivery;
- Design, develop and manage delivery of strategic projects;
- Council property leasing and management;
- Acquisition of land for delivery of capital works and community facilities;
- Owner Initiated Acquisition Hardship applications;
- Grant of easements for provision of services and access;
- Request for access to Council land;
- Owner's consent involving Council land;
- Disposal of surplus properties; and
- Telecommunication lease rentals.

Strategic Objective	Evolving, Prosperous, Innovative
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 3b – Promote and deliver an innovative, thriving and internationally recognised city. • 3c – Market Liverpool as a business destination and attract investment. • 3d – Implement planning controls and best practice urban design to create high-quality, inclusive urban environments. • 3e – Facilitate quality local employment, training and education opportunities. • 3f – Develop the economic capacity of local businesses and industries. • 3g – Maintain strong relationships with agencies, stakeholders and businesses to achieve beneficial outcomes for the city.
Responsibility	<p>Director City Futures</p> <p>Director Corporate Support</p>
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council City Activation Strategy 2019-2024 • Liverpool City Council Economic Development Strategy 2022-2032 • Liverpool City Council Small Business Strategy • Liverpool City Centre Public Domain Master Plan • Liverpool City Council Community Facilities Strategy • Liverpool City Council Recreation, Open Space and Sport Strategy 2018-2028 • Liverpool City Council Local Strategic Planning Statement - Connected Liverpool 2040 • Land Acquisition Program • S7.11 Contributions Plan • State and Environmental Planning Policy (Sydney Region Growth Centres) 2006 • Innovation Strategy 2027 • Local Employment Strategy 	<ul style="list-style-type: none"> • Investment NSW • Greater Cities Commission • Western Parkland City Authority • Service NSW • Western Sydney International Airport • Australian Turf Club • Liverpool Innovation Precinct • Business Western Sydney • Southern Strength Agile Manufacturing Network • Property Council of Australia • Western Sydney Leadership Dialogue • Sydney Water • Office of Local Government NSW • NSW Department of Planning and Environment • Transport for NSW • Liverpool Chamber of Commerce and Industry • 24-Hour Economy Commissioner • Destination NSW • Major utility providers • South West Sydney Tourism Taskforce • Committee for Sydney • Tertiary education sector

Delivery Program 2022-2026

Economic and Commercial Development			
Planned Projects and Activities	Budget	Timeline	Responsibility
Facilitate solutions on major employment-creating projects; <ul style="list-style-type: none">Facilitate 1200 job opportunities within the Liverpool LGASecure five project partnershipsSecure \$150,000 grants and sponsorships	Operating Budget	2022-2026	Manager City Economy
Partner with Liverpool Innovation Precinct to deliver the Liverpool Innovation Precinct Masterplan	Operating Budget	2022-2026	
Service Levels			

Tenancy leases renewed prior to expiry, and if not possible, premises marketed for lease prior to or at expiry date.

National Australian Built Environment Rating System (NABERS) rating reviewed annually for 33 Moore Street, Liverpool.

Operational Plan 2023-2024

Economic and Commercial Development			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Implement the Economic Development Strategy	Actions from the Economic Development Strategy implemented	Operating Budget	Manager City Economy
Implement the Small Business Strategy	Actions from the Small Business Strategy implemented	Operating Budget	
Implement the Destination Management Plan	Actions from the Destination Management Plan implemented	Operating Budget	
Develop the SBS Attraction Strategy	Actions from the strategy implemented	\$100,000	
Develop the Light Horse Park Community Activation Program	Community Activation Program implemented	\$75,000	
Develop the Animal Shelter and Dog Parks Masterplan	Delivery of Masterplan	\$475,000	
Deliver on the land acquisition program with focus on the prioritised detention basin and open space sites	The number of offers made and number and value of acquisitions completed	Section 7.11 Contributions	Manager Property
Progression of Edmondson Road widening acquisitions	The number offers made and number and value of acquisitions completed	Funded by NSW Department of Planning and Environment	
Progression of land acquisitions associated with Governor Macquarie Drive upgrade and road widening (Stage 1)	The number of offers made and the number and value of the acquisitions completed	Funded by Transport for NSW	
Manage Crown Land tenancies	Management and completion of leases in accordance with the Crown Land Management Act 2016	Operating Budget	
Assess Land Acquisition Hardship claims	Compulsory acquisition	Section 7.11 Contributions	

MAJOR PROJECTS



LIVERPOOL CIVIC PLACE

Liverpool Civic Place, located at 52 Scott Street, Liverpool, is a proposed mixed-use development which will incorporate Council offices, Council chambers, library, childcare and commercial office space. Liverpool Civic Place has been identified as a key site, anchoring, and providing the catalyst for further development at the southern end of Liverpool CBD. Once completed it will activate and develop vibrant places that attract residents, visitors and workers to Liverpool.

Project Delivery Responsibility

Director City Futures

Estimated Cost

\$195.5 million

Project Timing

Complete commissioning and construction of the Liverpool Civic Place is scheduled for mid-2024

Key Stakeholders

- All Council directorates
- Local community and residents
- State Government agencies (WaterNSW, DPE, OLG, TCorp)
- Development partners (Built Development Group)
- JLL Leasing
- Funding institutions
- Adjoining landowners

Actions

1. Complete project within agreed time frame and budget;
2. Leasing of surplus space at Liverpool Civic Place.

Project Lead

Director City Futures

3.2 – Traffic and Transport Planning

Council's Transport Management service area plans for the safe and efficient movement of traffic on Council's local road network. The service works in collaboration with Transport for NSW (TfNSW) to improve regional transport infrastructure and services in the LGA. This service also manages Council's key parking assets including on-street parking, car parks, parking equipment, parking permit schemes road and laneway closures.

Key functions include:

- Preparing and implementing transport strategies;
- Providing transport impact assessments for development applications and planning proposals;
- Advocating for and providing input on regional transport infrastructure and service improvements in consultation with Transport for NSW and Sydney Metro;
- Administering the Liverpool Local Traffic Committee and providing expert advice on transport related customer requests;
- Assessment of road activity permit applications;
- Administering the provision of public street lighting in consultation with Endeavour Energy;
- Preparing and implementing parking strategies;
- Implementing road safety programs;
- Submitting grant funding applications for transport improvements including the Special Infrastructure Contribution (SIC) Scheme, Western Sydney Infrastructure Program and NSW Safer Roads;
- Providing input into the delivery of Federal Blackspot projects;
- Management of Council's parking assets;
- Managing Council's on-street parking, car parks, parking equipment, parking permit schemes; and
- Managing road and laneway closure requests.

Strategic Objective	Evolving, Prosperous, Innovative
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 3a – Continue to invest in improving and maintaining Liverpool's road networks and infrastructure
Strategic Objective	Liveable, Sustainable, Resilient
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 2d – Promote and advocate for an integrated transport network with improved transport options and connectivity
Responsibility	Director Planning and Compliance

Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Centre Integrated Transport Strategy • Liverpool City Council City Centre Parking Strategy 2020-2030 • Future Transport Strategy 2056 • NSW Freight and Port Plan • Guide to Traffic Generating Developments • Liverpool City Council Local Environmental Plan • Liverpool City Council Development Control Plan • Liverpool Local Strategic Planning Statement - Connected Liverpool 2040 • Liverpool City Council Bike Plan 2018-2023 • Liverpool City Centre Parking Strategy 2020-2030 	<ul style="list-style-type: none"> • NSW Department of Planning and Environment • Transport for NSW • Sydney Metro • Department of Education • Local bus providers – Transit Systems, Interline Bus Services and Transdev • Local and Federal Members of Parliament • Endeavour Energy

Delivery Program 2022-2026

Traffic and Transport Planning			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Manage traffic and road safety on the local road network	Respond to 90% of transport and road safety requests within 21 business days	<ul style="list-style-type: none"> • HPE Content Manager • Pathway 	Manager Transport Management
Assess and determine road permit applications	Assess 90% of applications within 10 business days		
Provide advice and make representations on regional traffic and transport planning and improvements	Provide advice and make representations on regional traffic and transport planning and improvements within 21 business days		
Planned Projects and Activities	Budget	Timeline	Responsibility
<ul style="list-style-type: none"> • Investigate and provide design advice for Kurrajong Road staged improvement works • Seek grant funding for the delivery of identified projects • Assist in the delivery of the project upgrade 	\$3.8 million – grant funding	2022-2026	Manager Transport Management

Traffic and Transport Planning Continued.

Planned Projects and Activities	Budget	Timeline	Responsibility
Investigate and provide design advice and assist in project management for delivery of identified improvement works along Governor Macquarie Drive	\$9.13 million – grant funding	2022-2026	Manager Transport Management
<ul style="list-style-type: none"> Investigate and provide design advice on Bernera Road, Kurrajong Road to Yarrowa Street, upgrade Seek grant funding for the delivery Assist in the delivery of the project upgrade 	\$2.48 million – grant funding	2022-2026	
Hold two online “Helping learner drivers become safer drivers” workshops annually	Operating budget	2022-2025	
Hold four child restraint checking events annually	Operating budget	2022-2025	

Service Levels

Review new street light designs within 14 business days of the request and work with Endeavour Energy to replace faulty street lights.

Hold four child restraint checking events annually.

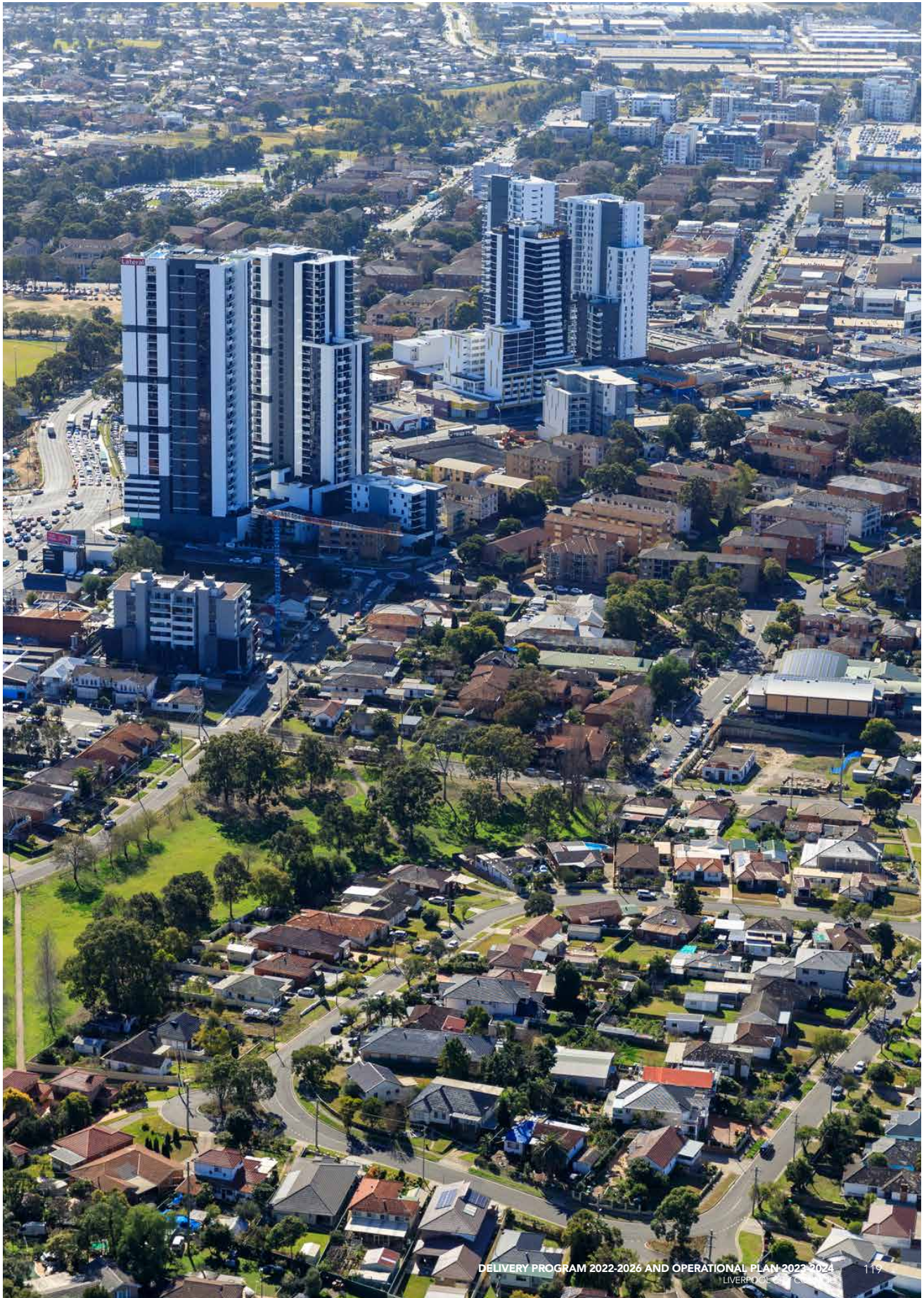
Review Traffic Development Assessment Referrals within 21 days.

Respond to owner consent requests within 28 business days.

Respond to 90% of requests concerning city centre car parks within 14 business days.

Operational Plan 2023-2024

Traffic and Transport Planning			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Hold six Liverpool Traffic Committee meetings	Six meetings are held, and minutes reported to Council	Operating Budget	Manager Transport Management
Prepare funding submissions under the Federal Black Spot Program	Funding submissions under the Federal Black Spot Program submitted within the required timeframe	Operating Budget	
Co-ordinate and provide Council's input on Transport for NSW (TfNSW) major transport infrastructure projects in the LGA	Advice provided within timeframes required by TfNSW	Operating Budget	
Determine road permit applications	Assessment completed within 10 days	Operating Budget	
Make representations on regional traffic and transport planning and improvements	Response to Council resolutions and/or initiatives within required timeframe	Operating Budget	
Manage Council's key parking assets	Respond to requests within 14 days and/or required timeframes for major changes	Operating Budget	

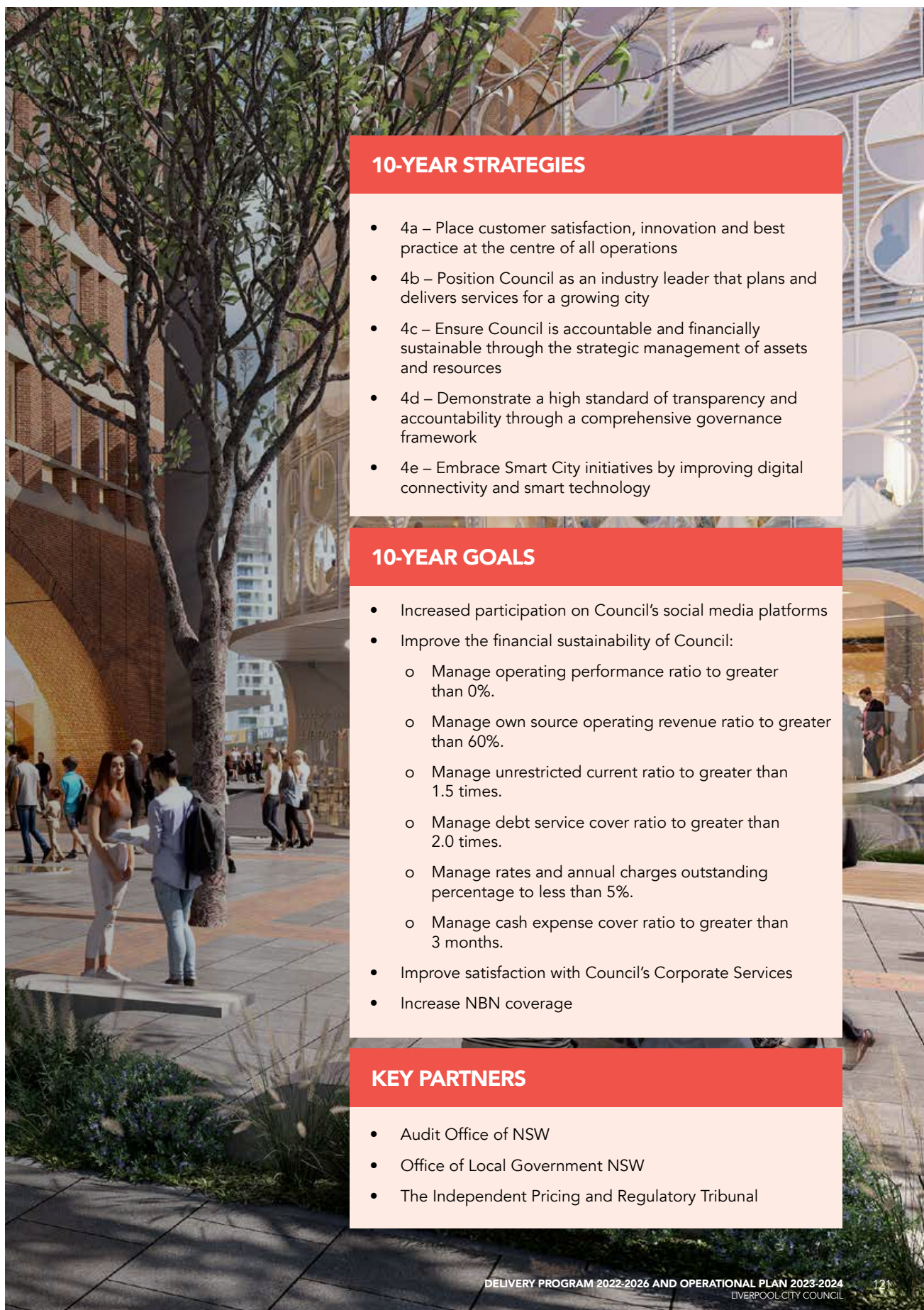


STRATEGIC OBJECTIVE 4

4

**VISIONARY,
LEADING,
RESPONSIBLE**

Our community wants a Council that leads in best practice for its processes with efficient and effective delivery of services to the community. Council will work to deliver a responsible Council that ensures it is financially sustainable, transparent and continues to represent the community through advocacy and community engagement.



10-YEAR STRATEGIES

- 4a – Place customer satisfaction, innovation and best practice at the centre of all operations
- 4b – Position Council as an industry leader that plans and delivers services for a growing city
- 4c – Ensure Council is accountable and financially sustainable through the strategic management of assets and resources
- 4d – Demonstrate a high standard of transparency and accountability through a comprehensive governance framework
- 4e – Embrace Smart City initiatives by improving digital connectivity and smart technology

10-YEAR GOALS

- Increased participation on Council's social media platforms
- Improve the financial sustainability of Council:
 - Manage operating performance ratio to greater than 0%.
 - Manage own source operating revenue ratio to greater than 60%.
 - Manage unrestricted current ratio to greater than 1.5 times.
 - Manage debt service cover ratio to greater than 2.0 times.
 - Manage rates and annual charges outstanding percentage to less than 5%.
 - Manage cash expense cover ratio to greater than 3 months.
- Improve satisfaction with Council's Corporate Services
- Increase NBN coverage

KEY PARTNERS

- Audit Office of NSW
- Office of Local Government NSW
- The Independent Pricing and Regulatory Tribunal

4 VISIONARY, LEADING, RESPONSIBLE



4.1 – Customer Service

Council's Customer Service team provides support services to the community and aims to deliver quality customer service by resolving enquires, processing applications, submissions, bookings and payments relevant to all of Council services in an efficient and effective manner.

Key functions include:

- Providing customer service, Monday to Friday during business hours 8.30am to 5pm. After hours service enquiries can be logged online or for limited assistance, call the after hours service (inclusive of weekend);
- Inbound mail management;
- Managing Council's records and archives; and
- Management of Council rates, property information and ownership database.

Strategic Objective	Visionary, Leading, Responsible
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 4a – Place customer satisfaction, innovation and best practice at the centre of all operations. • 4b – Position Council as an industry leader that plans and delivers services for a growing city.
Responsibility	Director Customer and Business Performance
Related Documents, Plans and Strategies	Relationships
N/A	<ul style="list-style-type: none"> • Local businesses • Residents and non-residents of the local government area

Delivery Program 2022-2026

Customer Service			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Answer calls made to Council's 1300 36 2170 phone number and attempt to resolve at first call resolution	95% calls answered	Mitel	Manager Customer Experience
Planned Projects and Activities	Budget	Timeline	Responsibility
Manage customer requests and transactions in line with best practice	Operating Budget	2022-2026	Manager Customer Experience

Operational Plan 2023-2024

Customer Service			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Implement a satellite service to improve the transfer of customer calls to Moorebank	Customer awareness and visitor data for the two satellite services	Operating Budget	Manager Customer Experience
Manage customer requests and transactions in line with best practice	Customer transactions	Operating Budget	
Review after hours service and develop an internal solution for this service	Internal model introduced	Operating Budget	

4.2 – Governance and Corporate Management

Council's Governance and Corporate Management services plan and co-ordinate Council's internal operations to ensure that Council is transparent in its decision making, efficiently delivers services to the community and meets legal and legislative requirements. This service also enables the ongoing improvement and development in the safe, lawful, sustainable and optimal management of Council's people and resources aligned to the Community Strategic Plan, Delivery Program and Operational Plan.

Key functions include:

- Co-ordinating and delivering of Council meetings, briefing sessions, business papers, meeting agendas and minutes;
- Co-ordinating Councillor requests, Councillor mobile office and Council election;
- Managing Work Health and Safety and self-insurance for Council;
- Managing enterprise risk management and internal audits;
- Facilitating Audit, Risk and Improvement Committee meetings;
- Providing governance, legal and procurement services to internal Council clients;
- Providing Council information to the general public under the *Public Interest Disclosure Act 2010*;
- Developing, implementing and reviewing of Council's strategic documents in accordance with legislative requirements;
- Delivering legislative reporting;
- Delivering workforce planning, organisational design, talent engagement and development and management of Council's payroll; and
- Providing information technology to the organisation.

Strategic Objective	Visionary, Leading, Responsible
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 4a – Place customer satisfaction, innovation and best practice at the centre of all operations. • 4b – Position Council as an industry leader that plans and delivers services for a growing city. • 4d – Demonstrate a high standard of transparency and accountability through a comprehensive governance framework. • 4e – Embrace Smart City initiatives by improving digital connectivity and smart technology.
Responsibility	Director Corporate Support Director Customer and Business Performance

Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Liverpool City Council Procurement Policy and Standard • Liverpool City Council WHS Management Systems • Liverpool City Council Enterprise Risk Management Strategy • Liverpool City Council Risk Management Plan • Liverpool City Council Workforce Management Strategy 2022-2026 • Integrated Planning and Reporting Guidelines for Local Government in NSW • Legal Services Policy 	<ul style="list-style-type: none"> • Office of Local Government NSW • NSW Electoral Commission • Mayor and Councillors • Local Government Procurement • Council suppliers • SafeWork NSW • Self-Insurance Regulatory Authority • Audit, Risk and Improvement Committee • External auditors • Local Government Internal Audit Network • NSW Ombudsman • Office of Local Government • Council's Customer Experience business unit

Delivery Program 2022-2026

Governance and Corporate Management			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Deliver Council's statutory reporting including the Community Strategic Plan, Delivery Program, Operational Plan, Annual Report, State of our City Report and Biannual Progress Reports	100% of reports delivered within legislated timeframes	InfoCouncil	Manager Corporate Strategy and Performance
Deliver actions as identified in Council's Workforce Management Strategy	100% actions delivered	InfoCouncil	Chief People Officer
Undertake service reviews and provide progress reports	Service reviews completed and reported	InfoCouncil	Manager Corporate Strategy and Performance/ Chief Financial Officer
Deliver on Audit, Risk and Improvement Committee (ARIC) responsibilities	95% of actions completed	<ul style="list-style-type: none"> • Audit, Risk and Improvement Committee Charter • ARIC Workplan and ARIC Reports 	Head of Audit, Risk and Improvement

Governance and Corporate Management Continued.

Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Develop and implement a risk-based Strategic Internal Audit Plan	80% of plan implemented	<ul style="list-style-type: none"> Strategic Internal Audit Plan Internal Audit Reports 	Head of Audit, Risk and Improvement
Develop and implement a risk management improvement program to enhance Council's overall enterprise risk management maturity	80% of program implemented	<ul style="list-style-type: none"> Risk Management Plan Enterprise Risk Management Reports 	
Planned Projects and Activities	Budget	Timeline	Responsibility
Co-ordinating the 2024 Council election with NSW Electoral Commission or other external election provider	\$1,434,433	2024-2025	Manager Council Executive Services
Implement a new audit and risk management enterprise solution	\$100,000	2022-2026	Head of Audit, Risk and Improvement
Co-ordinating the review of the Community Strategic Plan and accompanying documents	Operating Budget	2024-2025	Manager Corporate Strategy

Service Levels

Preparation of Council agenda papers at least three days before Council meetings.

Minutes of Council meetings within 48 hours of meeting.

Ensure 80% of actions related to workplace Work Health and Safety (WHS) are completed within the required timeframe.

Co-ordinate Code of Conduct and privacy complaints and public interest disclosure:

- Acknowledge receipt of complaint within five working days;
- Provide response within two weeks or four weeks for complex issues; and
- Privacy complaints response turnaround in line with Privacy Commission guidelines.

Operational Plan 2023-2024

Governance and Corporate Management			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Co-ordinate and deliver Council's monthly meeting agenda papers and meeting minutes	Council meeting agenda papers posted on Council's website at least three days before a Council meeting, in-line with the Code of Meeting Practice Council meeting minutes posted on Council's website within 48 hours of the meeting	Operating Budget	Manager Council and Executive Services
Provide support to Council Committees	Feedback from other Council departments and external representatives	Operating Budget	
Ensure Council's Integrated Planning and Reporting requirements, including Delivery Program and Operational Plan and associated reports are developed in line with the requirements of the Local Government Act	Delivering Integrated Planning and Reporting within legislated timeframes	Operating Budget	Manager Corporate Strategy and Performance
Undertake service review of one of Council's nominated service areas	Children's Services and Council Libraries review completed	Operating Budget	Manager Corporate Strategy and Performance/Chief Financial Officer
Implement Key Result Areas (KRAs) and initiatives of the Workforce Management Plan	Ensure the Workforce Management Plan KRA's are met	Operating Budget	Chief People Officer
Manage Council's complaints process and public interest disclosures	Up-to-date record of complaints received	Operating Budget	Internal Ombudsman

Governance and Corporate Management Continued.

Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Manage Council's Privacy Management Plan	Development and implementation of Privacy Management Plan	Operating Budget	Internal Ombudsman
Implementation of digital transformation of Council's systems	Council's digital systems are maintained up-to-date, supported and effectively support business objectives and customer services	Operating Budget	Chief Information Officer
Install a CCTV network to address illegal dumping in the LGA	Provisioning of a mobile CCTV solution aligned with Council's infrastructure architecture and governance standards	\$900,000	
Provide Information Technology services and support to Council	Information technology services are available, innovative and secure, while maintained and supported using industry best-practices	Operating Budget	
Deliver rate instalments	Distribution of rates yearly and quarterly as required	Operating Budget	Rates Co-ordinator
Provide legal services and advice to Council	Ensure legal services and advice are provided as required	Operating Budget	General Counsel Manager Governance Legal and Procurement

4.3 – Financial Management

The Financial Management service area provides Council financial accounting and support services relating to the development and implementation of financial policies and procedures, statutory reporting, budgeting and management reporting, Goods and Services Tax (GST) and Fringe Benefits Tax (FBT) accounting and reporting, banking, investments, debt collection, accounts payable and financial systems.

Key functions include:

- Developing and implementing Council's financial management policies and procedures;
- Preparing Council's annual operating and capital program budget;
- Develop and maintain Council's long-term financial planning model;
- Preparing and delivering statutory reports and statements; and
- Managing accounts payable and receivable functions.

Strategic Objective	Visionary, Leading, Responsible
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 4c – Ensure Council is accountable and financially sustainable through the strategic management of assets and resources.
Responsibility	Director Corporate Support
Related Documents, Plans and Strategies	Relationships
<ul style="list-style-type: none"> • Office of Local Government/ NSW T-Corp performance benchmarks • Australian Accounting Standards Board • Local Government Code of Accounting Practice and Financial Reporting 	<ul style="list-style-type: none"> • Office of Local Government NSW • Audit Office of NSW • Investment advisors • Financial institutions • Australian Taxation Office • Revenue NSW

Delivery Program 2022-2026

Financial Management			
Key Performance Indicator (KPI)	Target	Data Source	Responsibility
Manage operating performance ratio	Greater than 0%	Technology One	Chief Financial Officer
Manage own source operating revenue ratio	Greater than 60%	Technology One	
Manage unrestricted current ratio	Greater than 1.5 times	Technology One	
Manage debt service cover ratio	Greater than 2.0 times	Technology One	
Manage rates and annual charges outstanding percentage	Less than 5%	Technology One	
Manage cash expense cover ratio	Greater than three (3) months	Technology One	
Planned Projects and Activities	Budget	Timeline	Responsibility
Develop and maintain Council's Long-Term Financial Plan	Operating Budget	2022-2026	Chief Financial Officer

Operational Plan 2023-2024

Financial Management			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Lodge monthly Business Activity Statement Returns	Lodgement of Business Activity Statement Returns within statutory timeframe	Operating Budget	Senior Management Accountant
Lodge Annual Fringe Benefits Tax Return	Lodgement of Annual Fringe Benefits Tax Return within statutory timeframe	Operating Budget	
Lodge audit of Financial Statements with Office of Local Government	Lodgement of Financial Statements within statutory timeframe	Operating Budget	
Complete Unqualified Audit of Financial Statements report	Completion of Unqualified Audit of Financial Statements report within required timeframe	Operating Budget	
Prepare Council's Operating Budget and Capital Expenditure Program	Delivery of Operating Budget and Capital Expenditure Program within statutory timeframe	Operating Budget	
Ensure that Council's investments and reporting obligations comply with the <i>Local Government Act 1993</i> and <i>Local (General) Regulation 2005</i>	Ensure statutory compliance is adhered to	Operating Budget	

4.4 – Communications

The Communications service area delivers promotional and communication strategies to support Council's projects, events, initiatives and strategies through media releases, commissions, video, photographic, print, online and other promotional material. This service area is also responsible for Council's social media accounts, undertaking research functions, overseeing internal communications to staff and actively supporting the Mayor as the official spokesperson for Council and the Chief Executive Officer as the operational spokesperson.

Key functions include:

- Delivery of Council publications, videos, campaigns including *Liverpool Life*;
- Delivery of Council's official social media channels across Facebook, Instagram and LinkedIn to raise Council's profile and increase its brand reputation;
- Media monitoring and social media commentary; and
- Advertising requirements including exploring Culturally and Linguistically Diverse (CALD) publications and mainstream media.

Strategic Objective	Leading, Visionary, Responsible
Relevant 10-Year Strategies	<ul style="list-style-type: none"> • 4a – Place customer satisfaction, innovation and best practice at the centre of all operations. • 4b – Position Council as an industry leader that plans and delivers services for a growing city.
Responsibility	Director Community and Lifestyle
Related Documents, Plans and Strategies	Relationships
N/A	<ul style="list-style-type: none"> • Mayor and Councillors • The local community • Community groups • Local State and Federal elected officials • Medical/education business stakeholders • Western Sydney International Airport

Delivery Program 2022-2026

Communications			
Planned Projects and Activities 2022-2026	Budget	Timeline	Responsibility
Develop a Communications Strategy to support the delivery of Council's Community Strategic Plan and priority strategic projects	Operating Budget	2022-2026	Manager Communications
Service Levels 2022-2026			
Respond to media releases within 24 hours.			
Deliver quarterly editions of <i>Liverpool Life</i> .			
Update Council's website within seven days (depending on complexity).			
Respond to direct messages via Council's email inbox within 48 hours.			

Operational Plan 2023-2024

Communications			
Detailed Actions	Evaluation of Success	Annual Budget	Responsibility
Promote the City of Liverpool through the delivery of communication campaigns	Awareness generated through media platforms	Operating Budget	Manager Communications
Produce one video to support monthly event initiatives across the CBD	Video views and impressions data insights	Operating Budget	
Deliver Council's social media presence across all platforms	Social media impressions data insights	Operating Budget	
Produce scheduled communications content including media releases, printed newsletters, electronic version booklets, pamphlets and bi-monthly editions of <i>Liverpool Life</i>	<ul style="list-style-type: none"> Individual campaign analytics, website visits, forms and surveys Community feedback 	Operating Budget	
Conduct quarterly audits of Council's website	Information is up-to-date	Operating Budget	Digital Services and Design Co-ordinator

ABBREVIATIONS USED IN THIS DOCUMENT

AECG	Aboriginal Education Consultative Group
ALIA	Australian Library and Information Association
ANZAC	Australian and New Zealand Army Corps
APRA	Australasian Performing Right Association
ARIC	Audit Risk and Improvement Committee
CALD	Culturally and Linguistically Diverse
CBD	Central Business District
CCTV	Closed-circuit television
CEO	Chief Executive Officer
CPAC	Casula Powerhouse and Arts Centre
CPI	Consumer Price Index
CSIRO	Commonwealth Scientific and Industrial Research Organisation
CSP	Community Strategic Plan
DA	Development Assessment
DCP	Development Control Plan
DEP	Design Excellence Panel
DESE	Department of Education, Skills and Employment
DIAP	Disability Inclusion Action Plan
DPE	Department of Planning and Environment
EPA	Environment Protection Authority
ERP	Environment Restoration Plan
EVP	Employee Value Proposition
FBT	Fringe Benefits Tax
FOGO	Food Organics and Garden Organics
FTE	Full Time Employees
GMD	Governor Macquarie Drive
GST	Goods and Services Tax
HPE	Hewlett Packard Enterprise
HSC	Higher School Certificate

IP&R	Integrated Planning and Reporting
JLL	Jones Lang LaSalle
KPIs	Key Performance Indicators
KRA s	Key Result Areas
LCAP	Liverpool Climate Action Plan
LEP	Local Environmental Plan
LTFP	Long-Term Financial Plan
LGA	Local Government Area
LGIAN	Local Government Internal Audit Network
LSPS	Local Strategic Planning Statement
NABERS	National Australian Built Environment Rating System
NAIDOC	National Aborigines and Islanders Day Observance Committee
NBN	National Broadband Network
NCHP	National Community Hubs Program
NGO	Non-Government Organisations
NSW	New South Wales
OAWG	Office of Australian War Graves
OLG	Office of Local Government
ORICL	Observe, Reflect, Improve Children's Learning
POD	People and Organisational Development
RAP	Reconciliation Action Plan
RFS	Rural Fire Service
RMS	Roads and Maritime Services
RSPCA	Royal Society for the Prevention of Cruelty to Animals
SIC	Special Infrastructure Contribution
SES	State Emergency Service
STEM	Science, Technology, Engineering and Mathematics
SWSLHD	South Western Sydney Local Health District
TAFE	Technical and Further Education
TCorp	Treasury Corporation
TfNSW	Transport for NSW
WHS	Work Health and Safety
WMS	Workforce Management Strategy
WSROC	Western Sydney Regional Organisation of Councils



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Draft Revenue Pricing Policy Fees and Charges FY 2023 – 2024

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Introduction

Local Government is the third tier of government and is closest to the people. Liverpool City Council exists to provide a wide range of services for the benefit of its local community. In doing so, Council operates in a complex, legislative, economic and social framework. With the participation of the community, Council strives to provide services and facilities in an efficient, effective and professional manner.

In providing these services and facilities, there are a number of considerations, including:

- A large part of Council's revenue comes from ratepayers who expect a certain level and quality of service for their contribution of rates
- Council receives grants from other spheres of Government that may prescribe policies and pricing practices
- Commonwealth and State legislation are often prescriptive in relation to certain areas of Local Government.

The traditional role of councils has changed in recent times and councils now provide a wide range of physical, social and recreational services and facilities. Communities are demanding both a wider range and higher quality of services. Operating in an economic environment of tight fiscal constraint, the availability of additional funds from other levels of government has been restricted.

It is within this context that the Revenue Pricing Policy is formulated to form part of the draft Delivery Program and Operational Plan for the 2023-2024 financial year.

Types of Revenue

The funds to enable Council to carry out its works and services and provide facilities come from the following revenue categories:

- Rates
- Annual charges for services
- Fees for services
- Federal and State Government grants
- Borrowings
- Earnings from investments and entrepreneurial activities
- Other revenues, including income from the sale of assets.

In financing its works and services Council also draws on accumulated reserves.

Ordinary rates continue to be the major source of revenue for local government. The graph on the following page indicates the various sources of operating revenue received in 2021-2022 (excluding profit from sale of assets and capital grants and contributions).

Principles of efficiency, effectiveness and equity are critical to the development of the Revenue Pricing Policy.

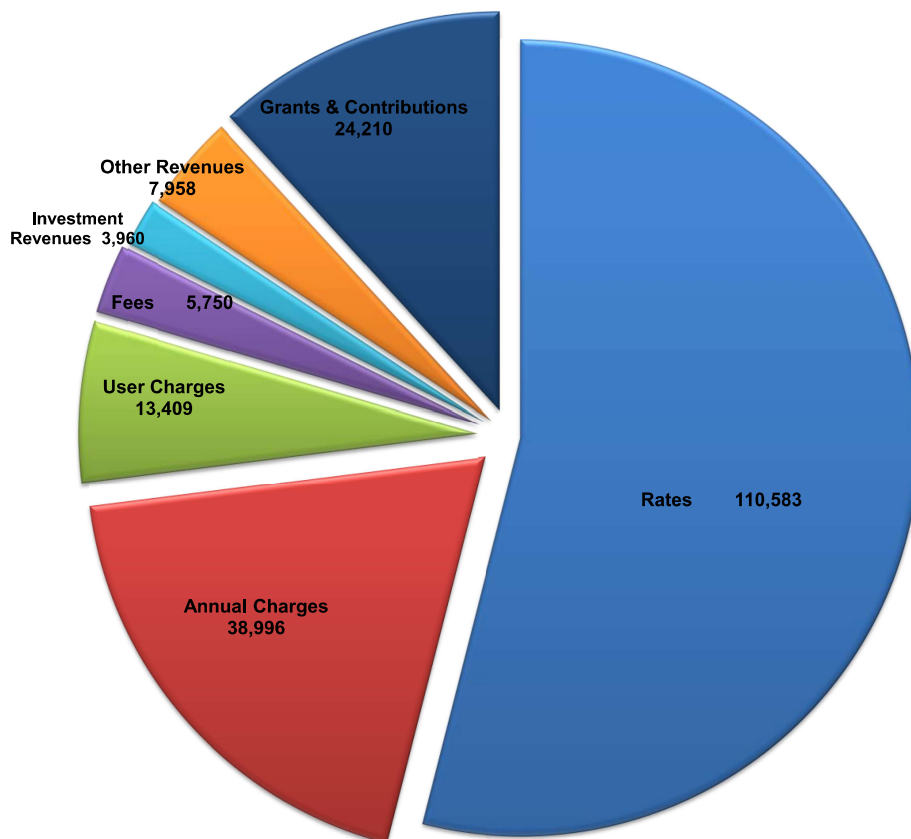
Efficiency generally means ensuring that resources are devoted to the most valuable ends as determined by Council, whilst using as few resources as possible. It generally relates to the cost at which services and facilities desired by the community are delivered or provided.

Effectiveness relates to the satisfaction of stated objectives so that outcomes of decisions and the needs and demands of consumers are taken into consideration. Achievement is demonstrated by the provision of service standards that meet the needs of Council's customers.

Equity refers to ensuring that services are provided to those who need them, even though they may be unable to pay for the particular service.

This document provides pricing policies for rates, annual charges and fees for specific services provided by Council

Source of Operating Income in \$'000



Source: Liverpool City Council 2021-2022 audited Financial Statements

Rating Categories and Structure

Categories

Council's current rating structure adheres to the requirements of the *Local Government Act 1993* which provides for all rateable properties to be categorised into one of four categories of ordinary rates as follows:

- Residential Category
- Farmland Category
- Mining Category
- Business Category

For 2023-2024 the farmland category is assessed at approximately 62 per cent of the residential rate.

The criteria in determining the categorisation of land are as follows:

Residential – includes any rateable parcel of land valued as one assessment and,

- The dominant use is for residential accommodation, or
- If vacant land, is zoned or otherwise designated for use for residential purposes under an environmental planning instrument, or
- Is rural residential land.

Farmland – includes any parcel of rateable land valued as one assessment and the dominant use of the land is for farming. The farming activity must have a significant and substantial commercial purpose or character and must be engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).

Properties which meet these criteria are categorised as Farmland and are levied a lower rate in the dollar.

Mining – includes any rateable parcel of land valued as one assessment with the dominant use being for a coal

mine or a metals mine. There are no properties currently categorised as Mining.

Business – is rateable land that cannot be classified as farmland, residential or mining.

Land that is categorised as Business is levied at the business rate. For 2023-2024, the business rates applicable are listed in the 2023-2024 Schedules of Rates and Charges.

Additionally, each of these categories can be divided into sub-categories that are determined based on:

- For the farmland category, according to the *intensity of land use* or *economic factors* affecting the land
- For the residential category, whether the land is *rural residential* land or within a *centre of population*
- For the business category, whether the land is located within a *centre of activity*.

Liverpool City Council has 16 sub-categories of Business. Those categories are detailed in the 2023-2024 schedules of rates and charges.

Structure

Ordinary rates may consist of:

1. Ad valorem rates (a rate per dollar of land value) subject to a minimum charge.
2. Base amount to which ad valorem is added.

Liverpool City Council uses base amounts for its Residential and Farmland categories and minimums for Business.

Base amounts allow councils to charge all properties a fixed charge or levy to cover the cost of common services, as well as the basic general administration costs of council from which all properties benefit regardless of their rateable value. Base amounts are also used to “flatten” the large discrepancies of rates paid due to varying land values in a local government area. In Liverpool the current base charge is \$600 per property irrespective of its size or land value. The proposed base rate will be increased to \$620 in 2023-2024. The remaining portion of the rate is determined by the land value (ad valorem). Council may generate up to a maximum of 50 per cent of the particular rating category from base amounts. Liverpool City Council will receive approximately 50 per cent of its residential rates from base amounts in 2023-2024. Thus, the use of base amounts gives Council greater control of its rating structure and limits the effects of rate variation from outside influences such as fluctuating land values etc.

Minimum rates rely purely on the land value of the property multiplied by an ad valorem amount. However, if the calculated amount is less than \$715 (the minimum amount being approved by the Office of Local Government), Council can charge this amount in lieu of the lower amount.

Rate Pegging

The NSW Government introduced rate pegging in 1977. Rate pegging limits the amount that Council can increase its rate revenue from one year to the next by a specified figure determined by the Independent Pricing and Regulatory Tribunal (IPART).

For 2023-2024, IPART has announced the limit by which Liverpool City Council's general income may be varied at 4.1 per cent.

General income comprises income from ordinary rates and special rates. It does not include income from the Domestic Waste Management (DWM) charge. It is proposed to increase the DWM charge by 14 per cent from \$500 to \$570 in 2023-2024 due to increased costs associated with the provision of this service.

Valuations

Rates are assessed on a rate in the dollar as a product of the land value supplied by the Valuer General. The Valuation of Land Act requires Council to assess the rates on the most recent values provided by the Valuer General. Council will use valuations as at base date 1 July 2012 to assess the 2023-2024 rates. The total land value in the Liverpool Local Government Area as of April 2022 is \$69,620,235,171.

How your rates are calculated

In determining rates payable by landowners, Council is mindful of setting rates which are as fair and equitable as possible, whilst complying with the relevant State Government legislation. With residential rates, Council uses a base amount to help even out rate increases in areas where there have been extreme variations in land values. In other words, not all your rate amount is tied to the land value of your property. As previously indicated, the base amount proposed for 2023-2024 is \$620 per property.

Your residential rate is calculated in two parts using:

1. Your land value &
2. A base charge.

Here is an example of how a residential rate would be calculated in 2023-2024 for an average land value of \$700,000 at 4.1 per cent permissible increase.

Land Value	\$700,000 X 0.000886	\$620.20
Base Amount		\$620.00
Environment Levy	\$700,000 X 0.0000308	\$ 21.56
Domestic Waste Management Annual Charge		\$570.00
Stormwater Management Annual Charge		\$ 25.00
Total Rates Payable		\$1,856.76

Annual Charges (section 501)

In addition to ordinary rates and special rates, Councils may levy an annual charge for any of the following services:

- Water supply services
- Sewerage services,
- Drainage services,
- Waste management services (excluding domestic waste services)
- Any other services prescribed by the regulations

Liverpool City Council utilised annual charges for its domestic waste management service and its stormwater management service.

Special Rates

In addition to the ordinary rates, the Local Government Act makes provision for a special rate. Council may consider special rates if it wishes to finance a project that will benefit either the whole of the city or part of the city. A project may be comprised of works, services, facilities or activities.

A special rate can be levied on any rateable land that, in the Council's opinion, benefits or will benefit from the project in question, or contributes to the need for the project, or has access to the project. Council is free to levy different special rates for various projects or for similar projects in different parts of the Local Government Area.

When setting special rates for land, it is important that Council can define with some precision how the project will affect that land. The rate must then be applied consistently to the affected assessments. All land which benefits from the project subjected to the special rate.

A special rate may be made for, or towards meeting the cost of any existing or proposed project within any part or the whole of the Council's area. The amount of the special rate is determined according to the assessment of the relationship between the estimated cost of the activity and the degree of benefit afforded to the ratepayer by providing the activity.

Like an ordinary rate, a special rate is based on the land value of rateable properties and may consist of an ad valorem rate (which may be subject to a minimum rate) or a base amount to which an ad valorem rate is added.

If the purpose of any income to be levied by a special rate is not for water supply, sewerage charges or domestic waste management services, then the income raised will form part of Council's general income. This income will need to form part of Council's permissible general income or require IPART approval if the income exceeds the permissible limit.

RATES IN THE DOLLAR 2023-2024

IPART has determined the general rate increase for Liverpool City Council in 2023-2024 is 4.1 per cent. The rate to be applied to the value of land is provided in the fourth column of the table on the following page.

The estimated permissible rating revenue for 2023-2024 is as follows:

Description	2023-2024 Rate Income Estimate
Permissible rating income from 2022 – 2023	\$ 117,156,334
4.1 per cent rate pegging increase	\$ 4,803,410
Adjustments (LV objections, catch up)	\$ 119,488
Subtotal	\$ 122,079,232

The above estimate of rate revenue for 2023-2024 complies with Council permissible rate yield as approved by the Division of Local Government.

Variations will occur throughout the budget year between the estimated rate revenue indicated above and the actual income received. Reasons for variations between estimated income and actual income received include:

- Previously non-rateable properties becoming rateable during the year.
- Properties being withheld from rating, pending revised valuation particulars from the Valuer General's Office. This occurs when properties are subdivided, and new valuation particulars are requested for the newly created lots. This usually results in an increase in the valuation base for the following year.
- Properties being rated for previous years upon receipt of new valuation particulars. There is a time delay associated with requesting new valuation particulars. This may result in some properties not being rated for a particular year until subsequent rating periods. This artificially inflates the rating revenue received for the year the rates are actually levied.

2023/2024 RATES & CHARGES					
	LAND VALUE	NO OF PROPERTIES	RATE IN \$ (cents in \$)	MINIMUM (M) or BASE CHARGE (B)	APPROX GROSS YIELD (\$)
RESIDENTIAL					
Residential	52,889,461,144	75,641	0.000886	620.00(B)	93,756,589
BUSINESS					
Prestons Industrial	2,943,894,100	749	0.001152	715.00(M)	3,492,031
Warwick Farm Sports	130,617,000	48	0.002674	715.00(M)	349,270
Moorebank Intermodal	479,581,000	8	0.002663	715.00(M)	1,277,488
Moorebank/Liverpool Industrial	2,019,770,962	541	0.001742	715.00(M)	3,552,032
Miller Business	12,713,736	13	0.010141	715.00(M)	130,010
Chipping Norton Industrial	1,205,840,000	572	0.001455	715.00(M)	1,809,706
Moorebank Business	31,570,000	50	0.006029	715.00(M)	193,612
Warwick Farm Industrial South	270,070,000	64	0.002100	715.00(M)	577,905
Casula Business	23,000,000	1	0.007067	715.00(M)	162,541
Warwick Farm Industrial North	146,630,000	7	0.002518	715.00(M)	369,214
Liverpool CBD	941,826,732	657	0.004565	715.00(M)	4,334,979
Orange Grove Business	338,669,820	169	0.001970	715.00(M)	678,075
CBD Central	80,385,000	4	0.030500	715.00(M)	2,451,743
Business General	1,770,459,555	637	0.002200	715.00(M)	3,943,955
Business General West	448,500,000	2	0.001370	715.00(M)	614,445
Len Waters Estate	219,090,000	13	0.001800	715.00(M)	394,632
FARMLAND					
Farmland	968,836,000	130	0.000520	620.00(B)	584,395
CITY DEVELOPMENT FUND					
City Development Fund	1,022,211,732	661	0.001375	2.00 (M)	1,405,543
ENVIRONMENT LEVY					
Environment Levy	64,932,715,049	79,304	0.0000308	2.00 (M)	2,001,660
DOMESTIC WASTE MANAGEMENT CHARGE					
Domestic Waste Management Charge		77,478	570.00		45,133,170
Domestic Vacant Land Charge			89.80		
STORMWATER MANAGEMENT CHARGE					
RESIDENTIAL					
\$12.50 per residential strata lot					
\$25.00 per residential property					
BUSINESS					
\$12.50 per business strata lot					
\$25.00 per business property less than 1500sq.m					
\$100.00 per business property between 1,500sq.m and less than 6,500sq.m					
\$250.00 per business property between 6,500sq.m and less than 21,000sq.m					
\$1300.00 per business property greater than 21,000sq.m					
STATUTORY INTEREST CHARGES ON OVERDUE RATES					
Interest Rate:- 9% pa					

Definition of categories for the 2023-2024 rating year

1I PRESTONS INDUSTRIAL

This area is commonly known as the Prestons Industrial Area. The area is generally bounded by Hoxton Park Road, Joadja Road, Jedda Road, Bernera Road, Kurrajong Road and Wonga Road.

1B MOOREBANK MILITARY PARK

This is the area commonly known as Moorebank Military Camp. This area is bounded by the M5 motorway and Holsworthy Military Reserve.

2B WARWICK FARM SPORTS

This area commonly known as the Warwick Farm Racecourse area and includes the horse training facilities at Warwick Farm, South of the Hume Highway.

2I MOOREBANK/LIVERPOOL INDUSTRIAL

This is the area commonly known as the Moorebank Liverpool Industrial area. This area is generally bounded by the Railway Line, Shepherd Street, Atkinson Street, the Georges River, the Western extremity of Quota Park and McMillan Park, the Western extremity of Kelso Park and Ernie Smith Recreation area, Junction Road, Heathcote Road, South Western Freeway and includes the industrial area off Bapaume Road.

3B MILLER BUSINESS

This is the area commonly known as Miller Shopping Centre. This area is bounded by Woodward Crescent and Cartwright Avenue.

3I CHIPPING NORTON INDUSTRIAL

This area is commonly known as the Chipping Norton Industrial area.

4B MOOREBANK BUSINESS

This area is commonly known as the Moorebank Shopping Centre. This area is bounded by Stockton Avenue, Dredge Avenue, McKay Avenue and Maddecks Avenue.

4I WARWICK FARM INDUSTRIAL SOUTH

This is known as Scrivener Street Industrial area.

5B CASULA BUSINESS

This is the area commonly known as Casula Mall Shopping Centre. This area is bounded by Ingham Drive, Kurrajong Road and the eastern extremity of Duruk Park.

5I WARWICK FARM INDUSTRIAL NORTH

This is the area commonly known as the Sapho Road Industrial Area. This area is bounded by Station Street, Jacqui Osmond Reserve and the Hume Highway, Warwick Farm.

6B LIVERPOOL CBD

This area is commonly known as the Liverpool CBD City Centre.

6I ORANGE GROVE BUSINESS

Industrial area bounded by Orange Grove Road, Sydney Road, Homepride Avenue, the western extremity of Dwyer Oval and Cabramatta Creek.

7B CBD CENTRAL

Area commonly known as Westfield Liverpool.

8B BUSINESS GENERAL

Any non-residential property which does not fall into any of the listed categories will be categorised as Business General.

8W BUSINESS GENERAL- WEST

Properties bounded by Lot 1 DP 417901, Lot 1 DP 109666 & Lot 2 DP 208160.

9B LEN WATERS ESTATE

Non-residential properties within the geographical boundary of Len Waters Estate.

RS RESIDENTIAL

All properties categorised as 'residential' under Section 516 of the Local Government Act.

FD FARMLAND

All properties categorised as 'farmland' under Section 515 of the Local Government Act.

EL ENVIRONMENT LEVY

Applicable to all rateable properties within the Liverpool Local Government Area.

Environment Restoration Plan

In the 2006-2007 rating year, an application was made to and approved by the Minister for Local Government, for a special variation to general income to allow for an Environment Charge to be applied to all rateable assessments. The variation was sought to fund the Environment Restoration Plan and in particular to:

- Strategically address environmental issues in rural and urban areas of the City
- Support the local environment groups in restoring sites around the Liverpool Local Government Area

The key deliverables of the Environment Restoration Plan include:

- Protecting and restoring Liverpool's local endangered ecological communities and other bush land
- Building community networks and partnerships
- Delivering environment education to the Liverpool community
- Supporting environmental projects across Liverpool
- Erection of fences and access paths for protection of bush land
- Improving the City's image
- Cleaner waterways

The general income to be raised by the Environment Charge for 2023-2024 is approximately \$2,002,000.

Waste Management

The Local Government Act contains provisions that encourage user pays revenue raising, particularly in relation to waste management services. These provisions work in conjunction with the State Government's objective of reducing the levels of waste output. The Local Government Act defines the following categories of waste management:

- Domestic waste management services
- Waste management services
- Domestic recycling services
- Other waste management services

Domestic waste management services generally relate to domestic garbage. Waste management services relate to trade waste, business waste or direct disposal of waste at Council's waste depot. Domestic recycling services relates to recycling from the domestic stream.

Domestic garbage and domestic recycling are currently carried out by contractors as part of the collection service.

The provisions of the Act and the guideline from the Division of Local Government encourage the user pays revenue raising methods. It also requires that councils

separately account for each of the waste collection and disposal methods with appropriate revenue sources being charged in accordance with the costs relating to that service. In the past, Council has separately accounted for the income and expenditure for both the collection and disposal of garbage.

There are two methods of charging for waste management services: an annual charge or a user charge based upon the volume of waste disposed of or collected. Council's experience in relation to the waste management services indicates that charging by volume does not support an effective waste management service. The Revenue Pricing Policy for waste management services is therefore based upon the setting of annual charges for each service.

Accountability for revenue raising for the waste management service provided by Council is set down in the Local Government Act, limiting revenue to reasonable costs which are required to provide the service.

Council expects to provide domestic waste services to over 74,000 households within its Local Government Area next financial year. In 2009, Council introduced a new collection and disposal system which provides the following services:

- Single Unit Dwellings - a weekly collection of a 140 litre bin for garbage and an alternate week collection of a 240 litre bin for recyclables and a 240 litre bin for garden waste.
- Rural area with lot sizes greater than a hectare – a weekly collection of 240 litre bin for garbage and a fortnightly collection of 240 litre bin for recycling.
- Multi-Unit Dwelling – A combination of shared 240 litre garbage and 240 litre recycling bins collected once, twice or three times a week depending on the number of bins at particular unit blocks. Also, optional 240 litre bin for garden waste provided on request.

As in previous years, and since the introduction of the Local Government Act 1993, Council is required to levy a waste management availability charge on properties that do not utilise the service but are located within the service area, to reflect the cost of making the service available to those properties. Council has determined that for vacant land availability charge of \$78.80 will apply. For all other properties, the proposed waste management charge will be \$570 (\$500 – 2022/2023).

Under the Local Government Act, properties identified as being used predominantly for business purposes, are required to be levied a waste management charge as distinct from the domestic waste service. Council does not provide waste management services for non-domestic properties.

Stormwater Management Service Charge

In April 2006 the State Government approved the introduction of a package of sustainable stormwater funding and related arrangements to support councils in undertaking stormwater management. An amendment in 2005 to the Local Government Act 1993 allows councils the option to make a charge outside their capped rate arrangements for the provision of stormwater management services.

Council first introduced the stormwater management service charge for residential and business properties in 2008-2009. This charge is intended to ensure that maintenance, renewal and improvements to the Liverpool's stormwater system are adequately funded.

Much of Council's stormwater system was constructed more than 40 years ago and will require increasing maintenance and repair in the next few years. In addition, increasing urbanisation and intensification of land uses has increased stormwater flows and the stormwater system requires upgrading to control the flows. In newer areas, contemporary stormwater management systems include detention basins and wetlands. These systems also require enhanced maintenance to function safely and effectively.

The charges for 2023-2024 are:

- \$12.50 p.a. for each rateable residential strata lot
- \$25.00 p.a. for each rateable residential lot
- \$12.50 p.a. for each rateable business strata lot
- \$25.00 p.a. per business property less than 1,500sq.m
- \$100.00 p.a. per business property between 1,500sq.m and less than 6,500sq.m
- \$250.00 p.a. per business property between 6,500sq.m and less than 21,000sq.m
- \$1,300.00 p.a. per business property greater than 21,000sq.m

It is anticipated the charge will raise approximately \$1.730 million in 2023-2024. All funds collected must be applied to stormwater management in accordance with the regulations. Funds will be accounted for separately and an annual report outlining the works undertaken during the year will be compiled at year end.

Pensioner Concessions

Concession on the rates and charges levied are available to eligible pensioners. In excess of 8,800 eligible pensioners receive concessions on their annual rates and charges. There are two forms of pensioner concessions – those that are mandatory and those that are voluntary. The former is available to eligible pensioners to a maximum of \$250 and is funded by the State Government. The latter is available to eligible pensioners for \$100 and is funded by Council.

Liverpool City Council is proposing to continue to provide the additional rebate to all eligible pensioners as of 30 June 2005. However, from 1 July 2005, no additional rebates are being provided to new eligible pensioners.

The budget provision for concessions for the 2023-2024 year is \$2,200,000 (State Government funded rebates) and \$200,000 (Council funded rebates). The latter is expected to reduce over time by approximately \$25,000 pa.

The Local Government Act provides for pension rebates of up to 50 per cent of the aggregated ordinary rates and domestic waste management service charges, to a maximum of \$250. Under the State's mandatory Pensioner Concession Scheme, the State Government reimburses Council 55 per cent (up to \$137.50 per property) of the rates and charges written off under the provisions of the Act. Council funds the remaining 45 per cent (up to \$112.50).

FEES AND CHARGES – PRICING POLICY

The following pages make up the schedule of Statement of Revenue Policy for Council products and services.

Goods and Services Tax (GST) of 10 per cent will be payable on some services provided by the Council. In general, GST will not be payable on regulated Statement of Revenue Policy, unless contestable. Statement of Revenue Policy regulated under the Local Government Act include planning and development fees, zoning, development application fees and dog registration fees. GST will be generally payable on non-regulated fees unless a specific exemption applies. This document highlights where GST is payable, exempt or is not applicable.

Non-regulated, all Statement of Revenue Policy have been determined in accordance with the Pricing Policy (refer overleaf) adopted by Council and are subject to review. Costing reviews will be conducted throughout 2023-2024 for all Council services and the Statement of Revenue Policy will be amended considering the results. This policy recognises that a variety of pricing structures are appropriate for the products and services provided by Council which will result in Statement of Revenue Policy either recovering the full cost of providing the service or may contain an element of community service obligation.

The fees detailed in the Schedule are effective from 1 July 2023.

****Note: GST treatment and associated tax codes are subject to change pending receipt of Tax ruling for Council's Statement of Revenue Policy.**

Pricing Policy 2023-2024

Liverpool City Council has adopted six categories of pricing ranges in order to reflect the cost of providing each service.

Below are the listed categories with a brief description of each one.

Pricing Policy	Code	Description
Regulated	R	These fees are charged by Council under relevant Acts and Regulations. Some of these fees have a prescribed maximum amount.
Zero Cost Recovery	O	Community benefit which is minor and any cost recovery would be impractical as revenue collected for this service would be minimal.
Partial Cost Recovery	P	Price set is to make a minimal contribution towards the cost of providing the service. This pricing policy takes into consideration social, economic and community welfare issues in providing the service.
Direct Cost Recovery	D	Fee set to recover the direct cost associated with providing the service.
Full Cost Recovery	F	Fee set is to recover the full cost of providing the service including contributions towards the replacement of the assets which are used in providing this service
Market Pricing	M	Fee set to attract usage in order to cover costs but also with a view to generating additional funds. Pricing is structured around market forces.

GST Disclaimer

Liverpool City Council reserves the right to amend any Statement of Revenue Policy without readvertising with regard to any changes in the GST Legislation. All efforts have been made to adhere to GST legislation; however, in the event that GST has been applied incorrectly the relevant fee or charge will be changed by the appropriate amount.

'GST' entries in the following tables reflect whether or not the applicable fee is subject to GST or not. Items may be taxable and subject to GST. Items with status other than taxable are exempt under various Divisions of the GST Act 1999, for example Division 81 (D81) and other determinations issued by the Treasurer.

Liverpool City Council

City Presentation

City Works - Open Spaces

Parks

Noxious Weeds

Noxious Weeds Penalties

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Fines associated with breaches of the Biosecurity Act as advertised by the State Debt Recovery Office		As per State Debt Recovery Office		
		Last year fee As per State Debt Recovery Office		

Environmental Investigation / Inspection

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Environmental Investigation/inspection/associated monitoring and administration work conducted during normal hours 8am to 5pm (minimum half hour)	\$221.85	\$230.70	\$0.00	\$230.70
After initial half hour (per half hour)	\$42.60	\$44.30	\$0.00	\$44.30
Environmental Investigation/inspection/associated monitoring and administration work conducted during outside normal working hours & weekends (first hour)	\$421.30	\$438.20	\$0.00	\$438.20
After initial hour (per hour)	\$98.40	\$102.30	\$0.00	\$102.30

Tree Removal Fees

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Tree Removal Permit (Including pruning)	\$48.00	\$49.90	\$0.00	\$49.90
Tree Removal fee (for any additional tree removal permit)	\$19.20	\$20.00	\$0.00	\$20.00

City Works - Parks, Sportfields and Open Spaces

Plant, Labour and Ancillary Charges

Requested third party, stakeholder, remediation or emergency services work.

Plant Hire

Minimum 4 hour hire. All plant must be operated by Liverpool City Council staff i.e. no dry hire, plant hire only, operator(s). Additional cost unless stated.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
2 tonne Tipper - Per 4 hours	\$0.00	\$250.00	\$25.00	\$275.00
4 tonne Tipper - per 4 hours	\$0.00	\$300.00	\$30.00	\$330.00
8 tonne Tipper & Trailer (Excavator/ backhoe / Chipper) - per 4 hours	\$0.00	\$400.00	\$40.00	\$440.00
12 tonne Tipper & Crane - per 4 hours	\$0.00	\$480.00	\$48.00	\$528.00
Mower Tractor - per 4 hours	\$0.00	\$450.00	\$45.00	\$495.00
Mower Field - per 4 hours	\$0.00	\$400.00	\$40.00	\$440.00
Mower Ventrac - per 4 hours	\$0.00	\$450.00	\$45.00	\$495.00

Labour Hire

Minimum Labour Hire Charge: 4 Hours

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Supervisor - Ordinary hours (Mon - Fri 0600 - 1800)	\$0.00	\$60.00	\$6.00	\$66.00
Supervisor - Nights / Weekends	\$0.00	\$100.00	\$10.00	\$110.00
Supervisor - Public Holidays	\$0.00	\$150.00	\$15.00	\$165.00
Operator - Ordinary hours (Mon - Fri 0600 - 1800)	\$0.00	\$55.00	\$5.50	\$60.50
Operator - Nights / Weekends	\$0.00	\$78.00	\$7.80	\$85.80
Operator - Public Holidays	\$0.00	\$116.00	\$11.60	\$127.60

Ancillary Charges

Council recovery costs plus GST.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
General Waste Disposal Charge (Market @ Cost to Council) - \$ Fee per tonne				Market Last year fee
Comingled Recycling Waste Disposal Charge (Market @ Cost to Council) - \$ Fee per tonne				Market Last year fee
Green Waste Disposal Charge (Market @ Recovery Cost to Council) - \$ Fee per tonne				Market Last year fee
Graffiti Removal (Market @ Recovery Cost to Council)- \$ Fee per Hour				Market Last year fee
Open Spaces Maintenance - Site \$ Fee Per hectare, includes full maintenance of open space and/or bushland. Includes mowing, brushcutting, slashing, tree pruning, Litter removal				Market Last year fee
Tree removal (Market @ Recovery \$ cost to council) - removal cost only, green waste disposal additional				Market Last year fee
Street Tree Planting Residential - < 70litre @ no charge, >70litre @ \$ recovery cost to council. N.B tree variety must comply with council Planning and Tree Policies				Market Last year fee
Street Tree Planting Developer - Market Price plus planting, establishment and maintenance \$ cost to council. N.B tree variety must comply with council Planning and Tree Policies.				Market Last year fee
Tree Planting Other - @ recovery \$ cost to council N.B tree variety must comply with council Planning and Tree Policies				Market Last year fee

Maintenance Planning and Reporting

Restorations, Roads & Footpaths

- All fees are payable in advance. Dilapidation / Damage Inspection Fees are to be paid at the time building plans are submitted, i.e. at the same time the building fee is paid.
- In the case of road openings where no building plans are submitted, the fees are to be paid prior to any road openings being made.
- The fee payable will be assessed by the City Maintenance and / or Transport Department according to the Schedule of Fees.
- The road opening application fee payable is for the issue of a Road Opening Permit and usually will not cover the cost of restoration. Restorations will be assessed by Council prior to commencement of work according to Council's schedule of restoration rates and paid prior to issue of road opening permit. Additional charges for restoration will be measured on completion.
- No bitumen sealed, concrete or asphalt pavements shall be opened without first obtaining written approval from Council. Wherever possible, all pipes are to be placed under pavements by boring or trench less technology.

Maintenance Planning

Restorations, Roads and Footpaths

Application for Road Opening Permit Fees

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application Fee	\$160.00	\$170.00	\$0.00	\$170.00

Vehicular Crossing Fees

Private Vehicular Crossing Construction Inspection Fees (For work carried out by owner / contractor):

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Residential – Inspection fee	\$165.00	\$175.00	\$0.00	\$175.00
Medium Density or Commercial or Industrial – Inspection fee	\$200.00	\$210.00	\$0.00	\$210.00
Additional vehicular crossing Inspection - charged for subsequent inspections after three vehicular crossing inspections	\$130.00	\$140.00	\$0.00	\$140.00

Vehicular Crossing Construction in conjunction with Council's road or footpath works

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Residential crossing per sqm	\$150.00	\$145.45	\$14.55	\$160.00

Damage Inspection Fees

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
(a) Residential Buildings / Below Ground Swimming Pools -	\$175.00	\$185.00	\$0.00	\$185.00
(b) Commercial and Industrial Buildings -	\$205.00	\$215.00	\$0.00	\$215.00

Restorations**Roads****Full depth asphalt road per sq.m per location**

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Establishment Fee	\$77.00	\$81.00	\$0.00	\$81.00
a) 1 -10 sq.m	\$360.00	\$375.00	\$0.00	\$375.00
b) 11 – 25 sq.m	\$330.00	\$345.00	\$0.00	\$345.00
c) 26 – 50 sq.m	\$290.00	\$305.00	\$0.00	\$305.00
d) 51 – 100 sq.m	\$255.00	\$270.00	\$0.00	\$270.00
e) 101 – 250 sq.m	\$205.00	\$215.00	\$0.00	\$215.00

Sheet asphalt road per sq.m per location

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Establishment Fee	\$77.00	\$81.00	\$0.00	\$81.00
a) 1 – 10 sq.m	\$285.00	\$300.00	\$0.00	\$300.00
b) 11 – 25 sq.m	\$245.00	\$255.00	\$0.00	\$255.00
c) 26 – 50 sq.m	\$215.00	\$225.00	\$0.00	\$225.00
d) 51 – 100 sq.m	\$190.00	\$200.00	\$0.00	\$200.00
e) 101 – 250 sq.m	\$160.00	\$170.00	\$0.00	\$170.00

Bitumen sealed road per sq.m per location

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Establishment Fee	\$77.00	\$81.00	\$0.00	\$81.00
a) 1 – 10 sq.m	\$185.00	\$195.00	\$0.00	\$195.00
b) 11 – 25 sq.m	\$170.00	\$180.00	\$0.00	\$180.00
c) 26 – 50 sq.m	\$150.00	\$160.00	\$0.00	\$160.00
d) 51 – 100 sq.m	\$130.00	\$140.00	\$0.00	\$140.00
e) 101 – 250 sq.m	\$105.00	\$110.00	\$0.00	\$110.00

Unsealed road per sq.m per location

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Establishment Fee	\$77.00	\$81.00	\$0.00	\$81.00
a) 1 – 10 sq.m	\$120.00	\$125.00	\$0.00	\$125.00
b) 11 – 25 sq.m	\$110.00	\$115.00	\$0.00	\$115.00
c) 26 – 50 sq.m	\$94.00	\$98.00	\$0.00	\$98.00
d) 51 – 100 sq.m	\$84.00	\$88.00	\$0.00	\$88.00
e) 101 – 250 sq.m	\$65.00	\$68.00	\$0.00	\$68.00

Road - other

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Establishment Fee	\$77.00	\$81.00	\$0.00	\$81.00
Cement Concrete road per sq.m	\$765.00	\$810.00	\$0.00	\$810.00

Road - other *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Asphalt surface on cement concrete road per sq.m	\$825.00	\$865.00	\$0.00	\$865.00
Road Restoration cost for area over 250 sq. m per location				POA
				Last year fee POA

Cement concrete footpath areas per sq.m. Full panel replacement per location

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Establishment Fee	\$77.00	\$81.00	\$0.00	\$81.00
a) 1 – 10 sq.m	\$260.00	\$275.00	\$0.00	\$275.00
b) 11 – 50 sq.m	\$230.00	\$240.00	\$0.00	\$240.00
c) Above 51 sq.m	\$205.00	\$220.00	\$0.00	\$220.00
Where Council requires more than two traffic controllers to facilitate works, additional cost will be charged.				P.O.A
				Last year fee P.O.A

Cement concrete cycle way areas per sq.m. Full panel replacement per location

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Establishment Fee	\$77.00	\$81.00	\$0.00	\$81.00
a) 1 – 10 sq.m	\$300.00	\$315.00	\$0.00	\$315.00
b) 11 – 50 sq.m	\$275.00	\$290.00	\$0.00	\$290.00
c) Above 51 sq.m	\$230.00	\$240.00	\$0.00	\$240.00
Where Council requires more than two traffic controllers to facilitate works, additional cost will be charged.				P.O.A
				Last year fee P.O.A

Footpath - Other

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Establishment Fee	\$77.00	\$81.00	\$0.00	\$81.00
Footpath Area (Nature Strip) – Earth/ Gravel/ Turf per sq.m	\$110.00	\$115.00	\$0.00	\$115.00
Asphalt footpath per sq.m	\$180.00	\$190.00	\$0.00	\$190.00
Clay segmental paver footpath restoration on concrete sub base per sq.m	\$420.00	\$440.00	\$0.00	\$440.00
Clay segmental paver footpath restoration on road base per sq.m	\$280.00	\$305.00	\$0.00	\$305.00
Footpath and Cycle way Restoration cost for area over 100 sq. m per location may be assessed on an individual basis				POA
				Last year fee POA
Concrete segmental paver footpath restoration on concrete sub base per sq.m	\$520.00	\$550.00	\$0.00	\$550.00
Granite paver footpath restoration on concrete sub base per sq.m	\$845.00	\$880.00	\$0.00	\$880.00
Granite Kerb and Gutter	\$845.00	\$880.00	\$0.00	\$880.00

Footpath - Other [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Stencil, Colour concrete and decorative footpath additional 20 % to standard rates applied				Standard footpath fee + 20% Last year fee Standard footpath fee + 20%
Periphery paving footpath within the CBD area				Standard footpath fee + 40% Last year fee Standard footpath fee + 40%
Where Council requires more than two traffic controllers to facilitate works, additional cost will be charged.				P.O.A Last year fee P.O.A

Pram Crossing

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Establishment Fee	\$77.00	\$81.00	\$0.00	\$81.00
Reinstatement of Concrete pram crossing including bitumen restoration	\$1,480.00	\$1,550.00	\$0.00	\$1,550.00

Driveways

- Patterned vehicular crossing require replacement from layback to property boundary.
- Plain concrete driveways require replacement from property boundary to the front of footpath or from layback to the front of footpath.
- Concrete vehicular crossing (225mm) restoration may require full driveway and layback restoration.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Establishment Fee	\$77.00	\$81.00	\$0.00	\$81.00
Concrete vehicular crossing (125mm) per sq.m; Full panel replacement	\$315.00	\$330.00	\$0.00	\$330.00
Concrete vehicular crossing (150mm) per sq.m; Full panel replacement	\$360.00	\$375.00	\$0.00	\$375.00
Concrete vehicular crossing (225mm) per sq.m; Full panel replacement	\$425.00	\$445.00	\$0.00	\$445.00
Concrete dish crossing per sq.m; Full dish crossing replacement	\$295.00	\$310.00	\$0.00	\$310.00
Stencil & Colour vehicular crossing additional 15% to standard rates				Standard fee + 15% Last year fee Standard fee + 15%
Decorative vehicular crossing additional 40.0% to standard rates				Standard fee + 40% Last year fee Standard fee + 40%
All driveways over 20 sq. m will have a 10% discount applied				POA Last year fee POA
Where Council requires more than two traffic controllers to facilitate works, additional cost will be charged.				P.O.A Last year fee P.O.A

Driveways [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Restoration of Road Pavement as a result of Layback or Kerb and Gutter reconstruction (per sqm)	\$360.00	\$370.00	\$0.00	\$370.00

Kerb and Gutter

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Establishment Fee	\$77.00	\$81.00	\$0.00	\$81.00
Layback; Full layback replacement per metre	\$315.00	\$330.00	\$0.00	\$330.00
Kerb and gutter per metre; Full panel replacement	\$315.00	\$330.00	\$0.00	\$330.00
Kerb and gutter 200mm per metre; Full panel replacement	\$340.00	\$355.00	\$0.00	\$355.00
Roll Kerb full panel replacement (per metre)	\$360.00	\$375.00	\$0.00	\$375.00
Provision of Kerb Stormwater Outlet	\$225.00	\$235.00	\$0.00	\$235.00

*Drainage Structures**Concrete kerb inlet lintels (including saw cutting and reinstatement of adjacent kerb and gutter 0.5 metre each end)*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Establishment Fee	\$77.00	\$81.00	\$0.00	\$81.00
(a) Opening size 0.9m to 1.2m each	\$1,800.00	\$1,875.00	\$0.00	\$1,875.00
(b) Opening size 1.8m each	\$1,900.00	\$1,980.00	\$0.00	\$1,980.00
(c) Opening size 2.4m each	\$1,960.00	\$2,040.00	\$0.00	\$2,040.00
(d) Opening size 3.0m each	\$2,000.00	\$2,080.00	\$0.00	\$2,080.00
(e) Greater than 3.0m				POA
				Last year fee POA

Saw Cutting

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Saw cutting establishment fee	\$150.00	\$156.00	\$0.00	\$156.00
Minimum saw cutting charge (including establishment fee)	\$315.00	\$328.00	\$0.00	\$328.00
Saw cutting up to 100mm depth per metre + establishment fee	\$33.00	\$35.00	\$0.00	\$35.00
Additional for Saw cutting over 100mm depth metre per 25mm depth	\$28.00	\$30.00	\$0.00	\$30.00
Saw cutting Kerb & Gutter per cut + establishment Fee	\$54.00	\$57.00	\$0.00	\$57.00

Miscellaneous Items

Additional costs to be negotiated for restorations outside normal working hours.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Reinstatement of Line Markings and Traffic signs				POA
				Last year fee POA

Miscellaneous Items [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Reinstatement of Traffic Sensor				POA
				Last year fee POA
Reinstatement of Median Island, Roundabout etc				POA
				Last year fee POA

Waste and Cleansing

Domestic Waste Management

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Domestic waste management charge per service per annum	\$500.00	\$570.00	\$0.00	\$570.00
Additional Domestic waste management service.	\$500.00	\$570.00	\$0.00	\$570.00
Domestic waste management charge – vacant blocks of land per annum	\$78.80	\$89.80	\$0.00	\$89.80
Domestic waste management charge – bin replacement charge for 240L red lid, green lid or yellow lid bins	\$92.80	\$96.50	\$0.00	\$96.50
Domestic waste management charge – bin replacement charge for 140L red lid	\$80.60	\$90.30	\$0.00	\$90.30
Domestic Waste Management Charge - Bin replacement charge for 660L red lid or yellow lid bins	\$380.00	\$418.00	\$0.00	\$418.00
Domestic Waste Management Charge - Bin replacement charge for 1100L Bin	\$450.00	\$477.00	\$0.00	\$477.00
Domestic Waste Management Charge - Additional 660L red lid bin for residual waste.	\$698.50	\$1,599.60	\$0.00	\$1,599.60
Domestic Waste Management Charge - Additional 660L yellow lid bin for recycling.	\$328.40	\$916.20	\$0.00	\$916.20
Domestic waste management charge – upgrade from 140L red lid bin to 240L red lid bin for residual waste	\$174.90	\$181.90	\$0.00	\$181.90
Domestic waste management charge – additional 240L red lid bin for residual waste	\$253.30	\$263.40	\$0.00	\$263.40
Domestic waste management charge – additional 140L red lid bin for residual waste	\$218.60	\$227.30	\$0.00	\$227.30
Domestic waste management charge – Additional 240L yellow lid bin for recycling	\$22.30	\$113.10	\$0.00	\$113.10
Domestic waste management charge – additional 240L green lid bin for garden waste.	\$34.20	\$93.70	\$0.00	\$93.70
Domestic Waste Management Charge - Additional 1100L Red Lid Bin for residual waste	\$0.00	\$3,101.90	\$0.00	\$3,101.90
Domestic Waste Management Charge - Additional 1100L Yellow Lid Bin for recycling	\$0.00	\$1,860.30	\$0.00	\$1,860.30
Domestic Waste Management Charge - Collection and Disposal of contaminated 660L	\$0.00	\$180.00	\$0.00	\$180.00
Domestic Waste Management Charge - Collection and Disposal of contaminated 1100L	\$0.00	\$270.00	\$0.00	\$270.00
Domestic waste management charge – the Wheel Out and Wheel Back service for multi-unit dwellings	\$100.60	\$199.20	\$0.00	\$199.20
Domestic waste management charge – collection and disposal of contaminated 240L garden waste bin	\$60.80	\$69.30	\$0.00	\$69.30
Domestic waste management charge – collection and disposal of contaminated 240L recycling bin	\$60.80	\$69.30	\$0.00	\$69.30

Domestic Waste Management [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Domestic waste management charge – additional household waste collection service over and above the 2 pickups allowed per year per household	\$92.40	\$99.80	\$0.00	\$99.80

Commercial Waste Management

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Commercial Waste - Collection and Disposal of Yellow Lid - Recycling - 240L	\$0.00	\$400.00	\$0.00	\$400.00
Commercial Waste - Collection and Disposal of Red Lid - Residual Waste - 240L	\$0.00	\$750.00	\$0.00	\$750.00
Commercial Waste - Collection and Disposal of Yellow Lid - Recycling - 660L	\$0.00	\$1,000.00	\$0.00	\$1,000.00
Commercial Waste - Collection and Disposal of Red Lid - Residual Waste - 660L	\$0.00	\$1,900.00	\$0.00	\$1,900.00

Illegal Waste Management

Impounding of Articles - Release and Handling

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Abandoned / unattended articles	\$266.50	\$277.20	\$0.00	\$277.20
Illegal signs	\$273.20	\$284.10	\$0.00	\$284.10
Illegal clothing bins	\$437.20	\$454.70	\$0.00	\$454.70
Recreational Equipment	\$273.20	\$284.10	\$0.00	\$284.10
Abandoned Trolleys	\$24.20	\$25.20	\$0.00	\$25.20

Community and Culture

Casula Powerhouse Arts Centre

- All fees and charges should be paid in full one (1) month prior to the first date of occupancy.
- All theatre and large event bookings are confirmed upon payment of cleaning / damages bond to Casula Powerhouse Arts Centre.
- Fees and charges are payable to Casula Powerhouse Arts Centre (Liverpool City Council), Locked Bag 7064 Liverpool BC NSW 1871. Cheques should be marked payable to Liverpool City Council.
- Refund of bond will be made within 30 days of vacation of premises following final occupation and inspection.

Rental Categories

A) Community: Non-profit community organisations, groups or individuals without the ability to pay full rental, i.e. without grants, sponsorship or proven ability to pay, including students currently undertaking study or those receiving government benefits. Non-profit organisations with means, i.e. government grants, sponsorship or other funding sources or revenue including participant charges.

B) Commercial: Self-employed persons / groups providing community arts activities for profit, Government organisations, Business groups, commercial organisations and promotional events.

C) Others: Self-employed persons / groups providing community arts activities for profit. Government organisations, business groups, commercial organisations and promotional events.

Bond

Bonds are refundable and must be paid for a minimum of one (1) month prior to occupancy. All costs for damages will be deducted from the bond, and it may be forfeited if the venue has been abused, neglected and/or not left as found. Bookings are not confirmed until payment of bond is made.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Cleaning / damages for Tier 1 Functions / Events	\$612.00	\$758.90	\$0.00	\$758.90
Cleaning / Damages for Tier 2 Functions / Events.	\$67.30	\$83.40	\$0.00	\$83.40
Cleaning / damages for Tier 3 Functions / Events	\$1,683.00	\$1,750.30	\$0.00	\$1,750.30
Keys or swipe card (per set)	\$140.20	\$173.80	\$0.00	\$173.80

Equipment Services - Add ons

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Large Turbine Hall Projector	\$122.40	\$138.00	\$13.80	\$151.80
Turbine Hall Side Projector	\$86.70	\$97.73	\$9.77	\$107.50
DCP Cinema System (Includes screen)	\$612.00	\$689.91	\$68.99	\$758.90
Theatre Fast-fold Screen + Theatre Projector	\$102.00	\$115.00	\$11.50	\$126.50
K12 Active Speakers with Stands X 2	\$91.80	\$103.45	\$10.35	\$113.80
K12 Speaker single	\$61.20	\$69.00	\$6.90	\$75.90
QSC212 Active Subs X 2	\$153.00	\$172.45	\$17.25	\$189.70
Lectern with Gooseneck Mics	\$40.80	\$46.00	\$4.60	\$50.60
Drum Mic Kit	\$30.60	\$34.55	\$3.45	\$38.00
Condenser Microphone pair	\$20.40	\$23.00	\$2.30	\$25.30
Stage Panel 1m X 2m with Legs per unit	\$20.40	\$23.00	\$2.30	\$25.30
Stage Panel 1m X 0.5m with Legs per unit	\$10.20	\$11.45	\$1.15	\$12.60
Mirror Ball	\$15.30	\$17.27	\$1.73	\$19.00
Wireless Handheld Microphone	\$56.10	\$63.27	\$6.33	\$69.60
Wireless Belt Pack w/ Lapel	\$66.30	\$74.73	\$7.47	\$82.20
Wireless Belt Pack w/ headset	\$76.50	\$86.18	\$8.62	\$94.80

Equipment Services - Add ons [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Wired Instrument Microphone	\$20.40	\$23.00	\$2.30	\$25.30
70" LED TV (portable)	\$81.60	\$92.00	\$9.20	\$101.20
Conference Camera PTZ	\$71.40	\$80.45	\$8.05	\$88.50
Unique Hazer 2.1	\$81.60	\$92.00	\$9.20	\$101.20
Large Portable PA	\$306.00	\$344.91	\$34.49	\$379.40
Digital Mixer	\$102.00	\$115.00	\$11.50	\$126.50
DI Box	\$15.30	\$17.27	\$1.73	\$19.00
Wired vocals microphone	\$20.40	\$23.00	\$2.30	\$25.30
Bubble Machine	\$0.00	\$18.55	\$1.85	\$20.40
In Ear Monitor & Belt Pack	\$0.00	\$69.55	\$6.95	\$76.50
Lecturn with Monitor (Digital Logo)	\$0.00	\$55.64	\$5.56	\$61.20
QSC212 Active Sub x 1	\$0.00	\$55.64	\$5.56	\$61.20
Additional Lighting – Non-Standard				\$100 to \$1,000
				Last year fee
\$100 to \$1,000				

Marketing

All marketing collateral bearing the logo of Casula Powerhouse Arts Centre and Liverpool City Council must be submitted for approval. Please see the guidelines listed in the document "Marketing Opportunities for Venue Hirers".

Staffing (Hourly rates)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Events Supervisor	\$0.00	\$68.18	\$6.82	\$75.00
Events Supervisor				
Casual Technical Officers – Weekdays – Hourly Rate (Minimum 4 hours)	\$56.10	\$53.00	\$5.30	\$58.30
Casual Technical Officers – Weekday – 7 hour block	\$306.00	\$0.00	\$0.00	\$0.00
Casual Technical Officers – Sundays (Minimum 4 hours)	\$81.60	\$77.18	\$7.72	\$84.90
Casual Technical Officers – Public Holidays (Minimum 4 hours)	\$102.00	\$96.45	\$9.65	\$106.10
Casual Technical Officers – Saturdays – between 9.00am and 11.00pm	\$61.20	\$57.82	\$5.78	\$63.60
Casual Front of House Staff (Bar staff, Ushers, Waitstaff) – Weekdays	\$51.00	\$48.18	\$4.82	\$53.00
Casual Front of House Staff (Bar staff, Ushers, Waitstaff) – after 11.00pm.	\$91.80	\$86.82	\$8.68	\$95.50
Casual Front of House Staff (Bar staff, Ushers, Waitstaff) – Sundays	\$71.40	\$67.55	\$6.75	\$74.30
Casual Front of House Staff (Bar staff, Ushers, Waitstaff)	\$61.20	\$57.82	\$5.78	\$63.60
Cleaner for Additional Cleaning - per hour (after hours or weekends)	\$66.30	\$62.73	\$6.27	\$69.00

Venue Hire

Please note that Full Venue Hire must be approved by the Director.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Performance Space: AV Package - Hourly rate - (Commercial)	\$81.60	\$92.00	\$9.20	\$101.20

Venue Hire [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Performance Space: AV Package - Hourly rate - (Community)	\$61.20	\$69.00	\$6.90	\$75.90
Performance space: Room Hire Only - Hourly rate - (Commercial)	\$51.00	\$57.45	\$5.75	\$63.20
Performance space: Room Hire Only - Hourly rate - (Community)	\$35.70	\$40.27	\$4.03	\$44.30
Performance Space Hourly Rate - Weekend (commercial)	\$0.00	\$92.00	\$9.20	\$101.20
Performance Space Hourly Rate - Weekend (commercial)				
Performance Space Hourly Rate – Weekend (community)	\$0.00	\$69.00	\$6.90	\$75.90
Performance Space Hourly Rate – Weekend (community)				
Turbine Hall (daily hourly rate – Commercial)	\$114.20	\$128.73	\$12.87	\$141.60
Turbine Hall (daily hourly rate – Community)	\$79.60	\$89.73	\$8.97	\$98.70
Turbine Hall (evening hourly rate – Commercial)	\$228.50	\$0.00	\$0.00	\$0.00
Turbine Hall (evening hourly rate – Community)	\$171.40	\$0.00	\$0.00	\$0.00
Turbine Hall – Hourly Rate – Weekend (commercial)	\$0.00	\$128.73	\$12.87	\$141.60
Turbine Hall – Hourly Rate – Weekend (commercial)				
Turbine Hall – Hourly Rate – Weekend (community)	\$0.00	\$89.73	\$8.97	\$98.70
Turbine Hall – Hourly Rate – Weekend (community)				
Studio – Level 1 - Hourly rate - (Commercial) Room Hire Only	\$30.60	\$34.55	\$3.45	\$38.00
Studio – Level 1 - Hourly rate - (Community) Room Hire Only	\$20.40	\$23.00	\$2.30	\$25.30
Studio – Level 1 – Hourly Rate – (Commercial) AV Package	\$51.00	\$57.45	\$5.75	\$63.20
Studio – Level 1 – Hourly Rate – (Community) AV Package	\$40.80	\$46.00	\$4.60	\$50.60
Studio – Level 1 - Hourly Rate – Weekend (commercial)	\$0.00	\$34.55	\$3.45	\$38.00
Studio – Level 1 - Hourly Rate – Weekend (community)	\$0.00	\$23.00	\$2.30	\$25.30
Studio – Level 1 - Hourly Rate – Weekend (community)				
Theatre – Hourly rate – Weekday (Commercial)	\$183.60	\$207.00	\$20.70	\$227.70
Theatre – Hourly rate – Weekday (Community)	\$142.80	\$161.00	\$16.10	\$177.10
Theatre – Hourly rate – Weekend (Commercial)	\$204.00	\$230.00	\$23.00	\$253.00
Theatre – Hourly rate – Weekend (Community)	\$178.50	\$201.18	\$20.12	\$221.30
Location Fee Surcharge				\$500 to \$10,000
				Last year fee
Special Functions – Full Venue Hire Fee				\$5,000 to \$25,000
				Last year fee
				\$5,000 to \$25,000
Outdoor Venue Hire				\$500 to \$10,000
				Last year fee
				\$500 to \$10,000
Hiring of an outdoor space on the grounds of Casula Powerhouse Arts Centre. The fee is dependent on the size and location of the space.				

Security - per guard

Please note that the venue cannot be accessed without two Casula Powerhouse Arts Centre staff on site

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Security - Per guard per hour				Varies
				Last year fee
				Varies

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Security - per guard [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Additional Patrol – Late lock up fee				Varies
				Last year fee Varies

Miscellaneous

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Cleaning Fee				Varies
				Last year fee Varies
Improper use of safety equipment				Varies cost
				Last year fee Varies cost
Failure to secure facility				Varies cost
				Last year fee Varies cost
Damage and/or repairs				Varies cost
				Last year fee Varies cost
Additional hire time surcharge - after 11:00 pm - per hour	\$319.80	\$302.36	\$30.24	\$332.60
Party Surcharge – Please note that unless the venue is completely empty (ie: no exhibitions) parties will be held in the performance space. All parties are subject to the approval of the Director.				\$500.00 – \$1,000.00
				Last year fee \$500.00 – \$1,000.00
Public Holiday Surcharge	\$816.00	\$771.45	\$77.15	\$848.60
Administration/Late Fee for Provision of Technical and Venue Requirements	\$209.10	\$197.73	\$19.77	\$217.50
Ticketing Set-Up fee	\$0.00	\$90.91	\$9.09	\$100.00
Ticket Booking Fee				\$2.80 - \$5.00
				Last year fee
Tickets: Theatre and Events				\$2.20 - \$220.00
				Last year fee \$2.20 - \$220.00
Tickets: Guided Tours and Workshops				\$2.20 - \$220.00
				Last year fee \$2.20 - \$220.00
Exhibition Loan Fee				\$1,650 - \$6,600
				Last year fee \$1,650 - \$6,600
Arty Party – Per head				\$40.00 - \$200.00
				Last year fee \$40.00 - \$200.00
Art Prize Entry Fee				\$30.00 - \$100.00
				Last year fee \$30.00 - \$100.00

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Miscellaneous [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Storage fee		Range is \$8.80 - \$22.00 per day inc. gst.		
		Last year fee Range is \$8.80 - \$22.00 per day inc. gst.		
Booking Fee	\$2.90	\$2.73	\$0.27	\$3.00
Sale of publications		\$2.20 - \$165.00		
		Last year fee \$2.20 - \$165.00		
Clay & Sip and Ceramics Masterclass Programs		\$70.00 - \$220.00		
		Last year fee \$70.00 - \$220.00		
Outgoing Loan Administration fee – Per artwork		\$100.00 - \$1,000.00		
		Last year fee \$100.00 - \$1,000.00		
Front of House Set Up		\$50.00 - \$200.00		
		Last year fee \$50.00 - \$200.00		
Ticketing Inside Charge	\$1.50	\$1.45	\$0.15	\$1.60

Children's Services

Cancellation Fees

Full fee of the booked hours will be charged for regular bookings cancelled less than 2 weeks prior or for occasional bookings cancelled less than 24 hours prior.

Cancellations due to illness must be notified by 9am on the booked day. Fees will not be charged provided a doctor's certificate is submitted. Failure to take these steps will incur full fees.

Fees for Hinchinbrook, Prestons and Warwick Farm

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
0-2 year olds	\$103.00	\$112.00	\$0.00	\$112.00
2-3 year olds	\$101.00	\$110.00	\$0.00	\$110.00
3-5yrs	\$97.00	\$105.00	\$0.00	\$105.00

Fees for Cecil Hills

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
0-2 year olds	\$108.00	\$113.00	\$0.00	\$113.00
2-3 year olds	\$106.00	\$111.00	\$0.00	\$111.00
3-5 year olds	\$104.00	\$109.00	\$0.00	\$109.00

Fees for Wattle Grove and Holsworthy

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
0-2 year olds	\$113.00	\$118.00	\$0.00	\$118.00

Fees for Wattle Grove and Holsworthy [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
2-3 year olds	\$111.00	\$116.00	\$0.00	\$116.00
3-5 year olds	\$109.00	\$114.00	\$0.00	\$114.00

Fees - Casula Pre-school and Edmondson Park Pre-school

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Standard non-equity rate	\$54.00	\$57.00	\$0.00	\$57.00
Not from an Aboriginal family or are not Commonwealth Health Care Card Holders and 4 and 5 year old children and attend less than 2 days per week.				
4 and 5 year old rate	\$39.00	\$41.00	\$0.00	\$41.00
Children who attend for more than 2 days per week. This rate is only allocated to the first two days of attendance per week. Should the child attend for more than 2 days per week, all other days will be charged at the standard non-equity rate.				
Equity Rate	\$19.00	\$20.00	\$0.00	\$20.00
Children who are from an Aboriginal family or are Commonwealth Health Care Card holders.				

Security Bonds

Casula Pre-School

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
3-5 yrs. – per day for each day of booked attendance x 2 weeks	\$108.00	\$114.00	\$0.00	\$114.00

Hinchinbrook, Prestons and Warwick Farm

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
0-2 year olds – per day of each booked attendance X 2 weeks	\$206.00	\$224.00	\$0.00	\$224.00
2-3 year olds – per day of each booked attendance X 2 weeks	\$202.00	\$220.00	\$0.00	\$220.00
3-5 yrs. – per day for each day of booked attendance x 2 weeks	\$194.00	\$210.00	\$0.00	\$210.00

Cecil Hills

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
0-2 year olds – per day of each booked attendance X 2 weeks	\$216.00	\$226.00	\$0.00	\$226.00
2-3 year olds – per day of each booked attendance X 2 weeks	\$212.00	\$222.00	\$0.00	\$222.00
3-5 year olds – per day of each booked attendance X 2 weeks	\$208.00	\$218.00	\$0.00	\$218.00

Wattle Grove and Holsworthy

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
0-2 year olds – per day of each booked attendance X 2 weeks	\$226.00	\$236.00	\$0.00	\$236.00
2-3 year olds – per day of each booked attendance X 2 weeks	\$222.00	\$232.00	\$0.00	\$232.00
3-5 year olds – per day of each booked attendance X 2 weeks	\$218.00	\$228.00	\$0.00	\$228.00

Training Charge

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Training charge for external services to visit and attend an on-location training session/workshop about Liverpool City Council Children's Services	\$55.00	\$50.00	\$5.00	\$55.00
Training 2-hour Consultation Session	\$1,100.00	\$1,000.00	\$100.00	\$1,100.00

Late Collection

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Late collection of Children Fee – for the first 10 minutes or part thereof	\$20.00	\$20.00	\$0.00	\$20.00
Late collection of Children Fee – per minute after the first 10 minutes	\$1.00	\$1.00	\$0.00	\$1.00

Customer Experience

603 Certificates (LGA)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Two Working Days – Subject to determination from the OLG	\$90.00	\$95.00	\$0.00	\$95.00
Urgency Fee for 603 Certificate (Priority Fee) – Applications in by 11am – Certificates ready by 3pm	\$45.00	\$45.00	\$0.00	\$45.00

Rates

Free enquiries for government departments.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
General Rates Enquiries	\$43.00	\$45.00	\$0.00	\$45.00
Interest on Overdue Rates and Charges – Subject to determination from the OLG				9.00%
				Last year fee 6.00%
Refund Administration fee	\$50.00	\$52.00	\$0.00	\$52.00

Events

External Events Applications

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Event Applications	\$229.30	\$238.50	\$0.00	\$238.50
Global Section 68 Temporary Structures and Mechanical Devices	\$256.90	\$267.20	\$0.00	\$267.20
Mobile food vehicle (per vehicle) – Permit Approval Fee	\$50.00	\$52.00	\$0.00	\$52.00

Fees for Holding Markets

Application Fee

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
One-off Compulsory Market Application fee	\$218.60	\$227.30	\$0.00	\$227.30

S68 Application Fees and Charges for Global DA sites

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Stallholder Administration and Environmental Impacts fee	\$30.00	\$31.20	\$0.00	\$31.20

Bonds and Other Fees for Designated Market locations

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Utilities Electricity (Commercial and Community)				As per Meter Last year fee As per Meter
Utilities Water (Commercial and Community)				As per Meter Last year fee As per Meter
Markets Damage Bond per Event	\$4,700.80	\$4,888.80	\$0.00	\$4,888.80
Markets Cleaning Bond per Event	\$1,757.50	\$1,827.80	\$0.00	\$1,827.80

Stallholders

Major Event (Weekend Long Event)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Food Vehicle Space Only 3m X 6m	\$316.20	\$0.00	\$0.00	\$0.00
Food Vehicle Space Only (>3m X 6m)	\$367.20	\$0.00	\$0.00	\$0.00
Food Stall Hire up to 3m x 6m (includes 2x10amp, 3 tables, flooring, sneeze guards, light, marquee structure, signage)	\$367.20	\$0.00	\$0.00	\$0.00
Food Stall Space Only 3m x 3m (Subject to Event Requirements)	\$260.00	\$0.00	\$0.00	\$0.00
Commercial Market Goods and Services Vendor Space (3m x 3m)	\$158.10	\$0.00	\$0.00	\$0.00
Commercial Market Goods and Services Vendor Space (Up to 3m x 9m)	\$209.10	\$0.00	\$0.00	\$0.00
Community Information Vendor Space Only	\$107.10	\$0.00	\$0.00	\$0.00
Food Truck / Trailer	\$0.00	\$727.27	\$72.73	\$800.00
Food Vendor - 3x6m Space - Stall / Marquee	\$0.00	\$681.82	\$68.18	\$750.00
Food Vendor - 3x3m Space - Stall / Marquee	\$0.00	\$454.55	\$45.45	\$500.00
Market Stall - 3x3m Space	\$0.00	\$272.73	\$27.27	\$300.00

Major Event (One Day Event)

"Subject to Event Requirements" means that some events may require stallholders to operate out of Council provided structures. Therefore, this "Space Only" fee is not applicable.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Food Vehicle Space Only 3m X 6m	\$209.10	\$0.00	\$0.00	\$0.00
Food Vehicle Space Only (>3m X 6m)	\$265.20	\$0.00	\$0.00	\$0.00
Food Stall Space Only 3m x 3m (Subject to Event Requirements)	\$158.10	\$0.00	\$0.00	\$0.00
Food Stall Space Only 3m x 6m (Subject to Event Requirements)	\$209.10	\$0.00	\$0.00	\$0.00
Food Stall Hire up to 3m x 6m (includes 2x10amp, 3 tables, flooring, sneeze guards, light, marquee structure, signage)	\$265.20	\$0.00	\$0.00	\$0.00
Commercial Market Goods and Services Vendor Space (3m x 3m)	\$107.10	\$0.00	\$0.00	\$0.00

Major Event (One Day Event) [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Commercial Market Goods and Services Vendor Space (Up to 3m x 9m)	\$158.10	\$0.00	\$0.00	\$0.00
Community Information Vendor Space Only	\$81.60	\$0.00	\$0.00	\$0.00
Food Truck / Trailer	\$0.00	\$363.64	\$36.36	\$400.00
Food Vendor - 3x6m Space - Stall / Marquee	\$0.00	\$363.64	\$36.36	\$400.00
Food Vendor - 3x3m Space - Stall / Marquee	\$0.00	\$272.73	\$27.27	\$300.00
Market Stall - 3x3m Space	\$0.00	\$136.36	\$13.64	\$150.00

Small Scale Event

"Subject to Event Requirements" means that some events may require stallholders to operate out of Council provided structures. Therefore, this "Space Only" fee is not applicable.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Food Vehicle Space Only 3m X 6m	\$107.10	\$0.00	\$0.00	\$0.00
Food Vehicle Space Only (>3m X 6m)	\$158.10	\$0.00	\$0.00	\$0.00
Food Stall Space Only 3m x 3m (Subject to Event Requirements)	\$56.10	\$0.00	\$0.00	\$0.00
Food Stall Space Only 3m x 6m (Subject to Event Requirements)	\$107.10	\$0.00	\$0.00	\$0.00
Food Stall Hire up to 3m x 6m (includes 2x10amp, 3 tables, flooring, sneeze guards, light, marquee structure, signage)	\$158.10	\$0.00	\$0.00	\$0.00
Commercial Market Goods and Services Vendor Space (3m x 3m)	\$81.60	\$0.00	\$0.00	\$0.00
Commercial Market Goods and Services Vendor Space (Up to 3m x 9m)	\$107.10	\$0.00	\$0.00	\$0.00
Community Information Vendor Space Only	\$56.10	\$0.00	\$0.00	\$0.00

Pop Up Activation

Applicable only to vendors registered to the Liverpool City Council stallholder database.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Mobile Food Vehicle Application Fee	\$56.10	\$0.00	\$0.00	\$0.00
Market Stallholder Application Fee	\$27.50	\$0.00	\$0.00	\$0.00
Food Truck / Trailer (Small Pop-up Activation)	\$0.00	\$72.73	\$7.27	\$80.00
Market Stall - 3x3m Space (Small Pop-up Activation)	\$0.00	\$45.45	\$4.55	\$50.00

Additional Fees for all Events

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Additional Fete Stall Hire (2.4m x 2.4m)	\$109.20	\$0.00	\$0.00	\$0.00
Additional Marquee Hire (3x3m pop-up with weights)	\$0.00	\$181.82	\$18.18	\$200.00
1x10amp Power Hire (up to 3x10amp)	\$20.90	\$36.36	\$3.64	\$40.00
1x15amp Power Hire (up to 3x15amp)	\$26.10	\$54.55	\$5.45	\$60.00
20KVA Generator	\$158.10	\$0.00	\$0.00	\$0.00
Charity and Not-For-Profit Organisations Discount				40%
				Last year fee 40%

Additional Fees for all Events [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Liverpool Local Government Area business discount				20%
				Last year fee 20%
Food Inspection		As per Council's Health Inspection Fees under Community Standards		
				Last year fee As per Council's Health Inspection Fees under Community Standards

Filming

Filming

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Filming in areas controlled by Liverpool City Council will attract a fee under Chapter 7 Div 4 of the Local Government Act 1993				Fee under Chapter 7 Div 4 LGA 1993
				Last year fee Fee under Chapter 7 Div 4 LGA 1993

Application Fee

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Filming Processing application fee – external companies or individuals	\$118.30	\$123.00	\$0.00	\$123.00
Filming Processing application fee – students	\$27.10	\$28.20	\$0.00	\$28.20

Miscellaneous

Damage Deposit

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Damage Deposit				Not Applicable
				Last year fee \$560.00 – \$4,000.00
Fee for Cleaning and Damage During Event				200.00 - 5,000.00
				Last year fee

Other Fees

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Events may incur other fees				Cost + GST
				Last year fee Cost + GST
Product Exclusivity guarantee (per day)				\$100 – \$500
				Last year fee

Other Fees [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Premium Positioning (per day)				\$100 - \$500
				Last year fee

Library and Museum Services

Liverpool City Library Wide Fees

Lost and Irreparable Items

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Replacement Cost for lost or damaged items 5 years old or less				Replacement Cost
				Last year fee Replacement Cost
Processing fee	\$15.00	\$15.50	\$0.00	\$15.50

Information Service Charges

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Direct charges at cost				Direct charges at cost + GST
				Last year fee Direct charges at cost + GST

Photographic Prints/CD photo format

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
5" x 7" (13cm x 18cm)	\$21.50	\$20.36	\$2.04	\$22.40
8" x 10" or A4	\$30.60	\$28.91	\$2.89	\$31.80
12" x 16" (30cm x 40cm)	\$50.00	\$47.27	\$4.73	\$52.00
16" x 20" (40cm x 50cm)	\$65.00	\$61.45	\$6.15	\$67.60

Printing from computers

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Black and white	\$0.30	\$0.27	\$0.03	\$0.30
Colour	\$0.50	\$0.45	\$0.05	\$0.50

Programs and Outreach

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Ticket Sales / Entry Fees to Library events and workshops				\$0 - \$200.00
				Last year fee \$0 - \$50.00
No show fee for booked programs		\$3 - \$10 dependent on program		
				Last year fee

Miscellaneous

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Sale of USB	\$5.50	\$5.45	\$0.55	\$6.00
Damaged Barcodes	\$4.00	\$3.82	\$0.38	\$4.20
Damaged CD and DVD cases	\$4.00	\$3.82	\$0.38	\$4.20
Damaged Security and RFID Tags	\$4.00	\$3.82	\$0.38	\$4.20
Lost membership card	\$2.50	\$2.50	\$0.00	\$2.50

Libraries - Carnes Hill, Casula, Green Valley, Liverpool, Miller and Moorebank

Overdue Items

Borrowing rights conditional on full payment of fines.

Overdue fees are capped to \$10 per customer per transaction.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Adult and junior items	\$0.30	\$0.30	\$0.00	\$0.30

Photocopying

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Black and white – A4	\$0.25	\$0.23	\$0.02	\$0.25
Black and white – A3	\$0.50	\$0.45	\$0.05	\$0.50
Colour – A4	\$0.50	\$0.45	\$0.05	\$0.50
Colour – A3	\$1.00	\$0.91	\$0.09	\$1.00

Inter-library loans (ILL)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Inter-library loans (ILL)		cost recovery of fees from loan institution. Last year fee cost recovery of fees from loan institution.		

Microfilm Printout

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Microfilm Printout	\$0.25	\$0.23	\$0.02	\$0.25

Library Bags

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Library bags	\$5.00	\$5.00	\$0.50	\$5.50

AV Equipment Fees

Fee Structure Descriptions

Category A

- Commercial business organisations e.g. sales promotions, promotions, product launches, luncheons, etc.
- Self-employed persons for the purpose of providing services to the public for personal profit.
- Individual, social groups or special interest groups for social functions.
- State / Federal and Local Government, except Liverpool City Council.

Category B

- Self-employed persons for the purpose of providing services to the community on a cost recovery basis only.
- Community bodies with means.

Category C

- Liverpool Local Government Area community bodies without means. Supportive documentation to be presented.

Additional Charges

- A screen is available for use with projectors if required at no extra charge.
- Equipment is available for use only to hirers of library meeting rooms as specified in the Conditions of Use of Hire of AV Equipment.
- Per day hire rate is based on an eight-hour day. For lesser periods divide by 8 and multiply to the nearest hour. A minimum of two hours is charged per booking.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Additional Charged for any damage to equipment		Any damage to equipment will be charged at repair/ replacement cost		
		Last year fee Any damage to equipment will be charged at repair/ replacement cost		

City Library Meeting Rooms

Fee Structure Descriptions

Category A

- Commercial business organisations.
- Self-employed persons for the purpose of providing services for personal profit.
- Individual, social groups or special interest groups for social functions.
- State, Federal and Local Government organisations / departments, except Liverpool City Council.

Category B

- Self-employed persons for the purpose of providing services on a cost recovery basis only.
- Community bodies with means.

Category C

- Liverpool Local Government Area community bodies without means, including political parties. Supportive documentation to be presented.

REFUNDABLE DAMAGE DEPOSIT

Forfeited Damage Deposit will attract GST.

Additional Charges (as applicable)

Name	Year 22/23 Fee (incl. GST)	Year 23/24		
		Fee (excl. GST)	GST	Fee (incl. GST)
Changes to permanent bookings administrative fee (note up to two changes are allowed at no cost)	\$32.00	\$30.27	\$3.03	\$33.30
Extra cleaning per hour (or part thereof).	\$110.00	\$104.00	\$10.40	\$114.40
Improper use of safety equipment (per item)	\$257.00	\$243.00	\$24.30	\$267.30
Any damage to building, fixtures, fittings and equipment will be charged at replacement cost Plus GST.			Quote plus GST	
			Last year fee	
			Quote plus GST	
Early Access Fee	\$31.00	\$29.55	\$2.95	\$32.50
Cancellation fee (the hirer must cancel booking in writing to the library).	\$31.00	\$29.09	\$2.91	\$32.00

Meeting Rooms

Flat rate for any block of time booked between 5:00 to 7:45 pm.

All hire fees must be paid 28 days from the date of the invoice or before the booking day whichever is the lesser.

CATEGORY A

Purple or Pink Rooms (Separate Hire)

Name	Year 22/23 Fee (incl. GST)	Year 23/24		
		Fee (excl. GST)	GST	Fee (incl. GST)
½ day	\$97.50	\$92.18	\$9.22	\$101.40
Full day	\$156.00	\$147.45	\$14.75	\$162.20
Per hour (minimum 2 hrs)	\$34.00	\$32.18	\$3.22	\$35.40
NIGHT USE (Mon – Fri only)	\$95.50	\$90.27	\$9.03	\$99.30
5.00 pm-7.45 pm close				

Purple and Pink Rooms (Combined Hire)

Name	Year 22/23 Fee (incl. GST)	Year 23/24		
		Fee (excl. GST)	GST	Fee (incl. GST)
½ day	\$166.00	\$156.91	\$15.69	\$172.60
Full day	\$270.50	\$255.73	\$25.57	\$281.30
Per hour (minimum 2 hrs)	\$48.00	\$45.36	\$4.54	\$49.90
NIGHT USE (Mon – Fri only)	\$160.00	\$151.27	\$15.13	\$166.40
5.00 pm-7.45 pm close				

Gold Room

Name	Year 22/23 Fee (incl. GST)	Year 23/24		
		Fee (excl. GST)	GST	Fee (incl. GST)
½ day	\$165.00	\$156.00	\$15.60	\$171.60
Full day	\$270.00	\$255.27	\$25.53	\$280.80
Per hour (minimum 2 hrs)	\$48.00	\$45.36	\$4.54	\$49.90

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Gold Room *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
NIGHT USE (Mon – Fri only)	\$160.00	\$145.45	\$14.55	\$160.00
5.00 pm-7.45 pm close				

Orange Rooms or Silver Rooms

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
½ day	\$83.00	\$78.45	\$7.85	\$86.30
Full day	\$146.00	\$138.00	\$13.80	\$151.80
Per hour (minimum 2 hrs)	\$32.00	\$30.27	\$3.03	\$33.30
NIGHT USE (Mon – Fri only)	\$81.50	\$77.09	\$7.71	\$84.80
5.00 pm-7.45 pm close				

CATEGORY B**Purple or Pink Rooms (Separate Hire)**

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
½ day	\$47.00	\$44.45	\$4.45	\$48.90
Full day	\$78.00	\$73.73	\$7.37	\$81.10
Per hour (minimum 2 hrs)	\$20.50	\$19.36	\$1.94	\$21.30
NIGHT USE (Mon – Fri only)	\$48.00	\$45.36	\$4.54	\$49.90
5.00 pm-7.45 pm close				

Purple and Pink Rooms (Combined Hire)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
½ day	\$84.00	\$79.45	\$7.95	\$87.40
Full day	\$130.00	\$122.91	\$12.29	\$135.20
Per hour (minimum 2 hrs)	\$30.50	\$28.82	\$2.88	\$31.70
NIGHT USE (Mon – Fri only)	\$81.50	\$77.09	\$7.71	\$84.80
5.00 pm-7.45 pm close				

Gold Room

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
½ day	\$83.00	\$78.45	\$7.85	\$86.30
Full day	\$130.00	\$122.91	\$12.29	\$135.20
Per hour (minimum 2 hrs)	\$30.00	\$28.36	\$2.84	\$31.20
NIGHT USE (Mon – Fri only)	\$78.00	\$73.73	\$7.37	\$81.10
5.00 pm-7.45 pm close				

Orange Rooms or Silver Rooms

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
½ day	\$43.50	\$41.09	\$4.11	\$45.20

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Orange Rooms or Silver Rooms *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Full day	\$75.00	\$70.91	\$7.09	\$78.00
Per hour (minimum 2 hrs)	\$20.00	\$18.91	\$1.89	\$20.80
NIGHT USE (Mon – Fri only)	\$43.50	\$41.09	\$4.11	\$45.20
5.00 pm-7.45 pm close				

CATEGORY C

Purple or Pink Rooms (Separate Hire)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
½ day	\$25.00	\$27.27	\$2.73	\$30.00
Full day	\$41.00	\$43.64	\$4.36	\$48.00
Per hour (minimum 2 hrs)	\$14.00	\$16.36	\$1.64	\$18.00
NIGHT USE (Mon – Fri only)	\$25.00	\$25.45	\$2.55	\$28.00
5.00 pm-7.45 pm close				

Purple and Pink Rooms (Combined Hire)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
½ day	\$42.00	\$39.73	\$3.97	\$43.70
Full day	\$68.00	\$64.27	\$6.43	\$70.70
Per hour (minimum 2 hrs)	\$18.00	\$17.00	\$1.70	\$18.70
NIGHT USE (Mon – Fri only)	\$42.00	\$39.73	\$3.97	\$43.70
5.00 pm-7.45 pm close				

Gold Room

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
½ day	\$41.50	\$39.27	\$3.93	\$43.20
Full day	\$68.00	\$64.27	\$6.43	\$70.70
Per hour (minimum 2 hrs)	\$18.00	\$17.00	\$1.70	\$18.70
NIGHT USE (Mon – Fri only)	\$41.50	\$39.27	\$3.93	\$43.20
5.00 pm-7.45 pm close				

Orange Rooms or Silver Rooms

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
½ day	\$25.00	\$23.64	\$2.36	\$26.00
Full day	\$41.00	\$38.73	\$3.87	\$42.60
Per hour (minimum 2 hrs)	\$14.00	\$13.27	\$1.33	\$14.60
NIGHT USE (Mon – Fri only)	\$25.00	\$23.64	\$2.36	\$26.00
5.00 pm-7.45 pm close				

Liverpool Regional Museum

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Venue Hire Fee				Price on Application
				Last year fee Price on Application
Ticket Sales and Event Entry Fees to Museum Events and Workshops				\$0 to \$200
				Last year fee \$0 to \$100

Recreation and Community Outcomes

Facilities Management

Community Bus

Fee Structure Descriptions

Category A

- Registered Clubs, government bodies, sporting bodies.
- All groups and clubs must be based in the Liverpool LGA.
- Faith and religious groups, support services.

Category B

- Schools within Liverpool catering to children with special needs.
- Schools representing Liverpool at special functions with supportive documentation presented upon request.
- General school excursions including OOSH and based in the Liverpool LGA.

Category C

- Pensioner groups, nursing home groups, senior citizen groups.
- Playgroups
- Self-Funded community groups/organisations

STANDARD FEE CATEGORY A, B & C USERS

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
All hirers – casual and permanent pays a refundable damage deposit	\$300.00	\$300.00	\$0.00	\$300.00

ADDITIONAL CHARGES (as applicable)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Cancellation fee – greater than 14 days' notice (cost of the community bus hire)	\$36.40	\$34.36	\$3.44	\$37.80
Cancellation fee – less than 14 days notice (whichever is lesser)				Bond or Hire fee
				Last year fee Bond or Hire fee
Full cost of all damage and repairs for improper use, neglect or vandalism caused by hirers.				Full Cost
				Last year fee Full Cost

ADDITIONAL CHARGES (as applicable) *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Failure to return bus in a clean condition (charge per hour)	\$108.70	\$102.73	\$10.27	\$113.00
Failure to return bus on time	\$108.70	\$102.73	\$10.27	\$113.00
Driver testing recharge (First driver per organisation tested free of charge, second driver tested onwards will be recharged)	\$146.00	\$138.00	\$13.80	\$151.80
Failure to refuel bus (buses are to be returned with a full tank)				Full cost
				Last year fee Full cost

14 SEATER

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Public Holidays are charged				Standard Community Bus Fees
				Last year fee Standard Community Bus Fees

Category A

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
PER DAY (Monday – Friday)	\$127.50	\$120.55	\$12.05	\$132.60
Collect bus 8.00 am and return 4.00 pm same day or collect bus 4.00 pm and return 8.00 am the following morning				
DAY & OVERNIGHT (Monday – Thursday)	\$167.80	\$158.64	\$15.86	\$174.50
Collect bus 8.00 am and return 8.00 am the following morning or collect bus 4.00 pm and return 4.00 pm the following afternoon				
WEEKEND (Friday- Saturday, Sunday- Monday)	\$430.80	\$407.27	\$40.73	\$448.00
Collect bus 4.00 pm Friday and return 8.00 am Monday				

Category B

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
PER DAY (Monday – Friday)	\$92.80	\$87.73	\$8.77	\$96.50
Collect bus 8.00 am and return 4.00 pm same day or collect bus 4.00 pm and return 8.00 am the following morning				
DAY & OVERNIGHT (Monday – Thursday)	\$127.70	\$120.73	\$12.07	\$132.80
Collect bus 8.00 am and return 8.00 am the following morning or collect bus 4.00 pm and return 4.00 pm the following afternoon				
WEEKEND (Friday- Saturday, Sunday- Monday)	\$321.50	\$303.91	\$30.39	\$334.30
Collect bus 4.00 pm Friday and return 8.00 am Monday				

Category C

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
PER DAY (Monday – Friday)	\$63.70	\$60.18	\$6.02	\$66.20
Collect bus 8.00 am and return 4.00 pm same day or collect bus 4.00 pm and return 8.00 am the following morning				
DAY & OVERNIGHT (Monday – Thursday)	\$81.70	\$77.18	\$7.72	\$84.90
Collect bus 8.00 am and return 8.00 am the following morning or collect bus 4.00 pm and return 4.00 pm the following afternoon				

Category C *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
WEEKEND (Friday- Saturday, Sunday- Monday)	\$215.30	\$203.55	\$20.35	\$223.90
Collect bus 4.00 pm Friday and return 8.00 am Monday				

23 & 25 SEATER

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Public Holidays are charged		Standard Community Bus Fees		
		Last year fee Standard Community Bus Fees		
Public Holidays are charged				

Category A

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
PER DAY (Monday – Friday)	\$180.20	\$170.36	\$17.04	\$187.40
Collect bus 8.00 am and return 4.00 pm same day or collect bus 4.00 pm and return 8.00 am the following morning				
DAY & OVERNIGHT (Monday – Thursday)	\$250.50	\$236.82	\$23.68	\$260.50
Collect bus 8.00 am and return 8.00 am the following morning or collect bus 4.00 pm and return 4.00 pm the following afternoon				
WEEKEND (Friday- Saturday, Sunday- Monday)	\$652.20	\$616.55	\$61.65	\$678.20
Collect bus 4.00 pm Friday and return 8.00 am Monday				

Category B

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
PER DAY (Monday – Friday)	\$139.80	\$132.09	\$13.21	\$145.30
Collect bus 8.00 am and return 4.00 pm same day or collect bus 4.00 pm and return 8.00 am the following morning				
DAY & OVERNIGHT (Monday – Thursday)	\$185.50	\$175.36	\$17.54	\$192.90
Collect bus 8.00 am and return 8.00 am the following morning or collect bus 4.00 pm and return 4.00 pm the following afternoon				
WEEKEND (Friday- Saturday, Sunday- Monday)	\$490.00	\$463.27	\$46.33	\$509.60
Collect bus 4.00 pm Friday and return 8.00 am Monday				

Category C

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
PER DAY (Monday – Friday)	\$92.80	\$87.73	\$8.77	\$96.50
Collect bus 8.00 am and return 4.00 pm same day or collect bus 4.00 pm and return 8.00 am the following morning				
DAY & OVERNIGHT (Monday – Thursday)	\$125.30	\$118.45	\$11.85	\$130.30
Collect bus 8.00 am and return 8.00 am the following morning or collect bus 4.00 pm and return 4.00 pm the following afternoon				
WEEKEND (Friday- Saturday, Sunday- Monday)	\$322.50	\$304.91	\$30.49	\$335.40
Collect bus 4.00 pm Friday and return 8.00 am Monday				

Community Facilities

Fee Structure Descriptions

Category A

Private/Commercial/Government Organisations

- Business Activities – For company and/or organisation conducting activities for the purpose of deriving a profit.
- Individuals conducting private and/or social functions – Private invitation only activities that are not available to the public or for community benefit.
- State and Federal Government agencies including Electoral Office – Political groups and/or government organisations where venue hire is for the purpose of organised political campaigning.

Category B

Community Groups/Organisations/Agencies/ /Micro-Business/Self-Employed

- Community-based groups/organisations/agencies/micro-business/self-employed and agencies that service community members that live, work, or have a connection with Council.
- Any community-based group or organisation whose primary objective is to provide and engage in accessible services and activities that benefit the local and broader community.
- Self-employed persons who can provide evidence that the service provided meets the needs of the broader community across the Liverpool LGA.
- Health and lifestyle activities.
- Sporting/lifestyle activities, arts/culture activities

Category C

Funded Community Groups

- This category is for not-for-profit community-based groups and funded organisations and agencies that service community members that live, work, or have a connection with Council.
- Faith and religious groups/organisations providing inclusive community activities/programs.
- Health care providers.
- Counselling services, disability services, support services, welfare agencies.
- Community education/organisations – schools (primary, tertiary education, TAFE, colleges, universities).
- Registered charities not for fundraising purposes.

Category D

Self-Funded (No government support)

- Community groups who receive minimal or no funding to run group activities or programs.
- Playgroups
- Affinity groups – organisations who meet to explore a shared identity such as race, gender, age, religion, and sexual orientation.
- Social support groups (self-funded, no government support inclusive) – Social support group that benefits clients by helping to alleviate anxiety, depression, and social isolation situations.
- PEERS – evidence based social skills group program for the youth, teens and young (no government funding).

*Note – Category discounts do not apply to booking conducted on a Friday or Saturday Nights at the following sites: Phillips Park Community Centre, Carnes Hill Community Centre, Wattle Grove Community Centre, Chipping Norton Boatshed, Bringelly Community Centre, Voyager Point Community Centre, Cecil Hills Community Centre, Greenway Park Community Centre, Casula Community Centre, Heckenberg Community Centre, Hilda M Davis Community Centre.

Hire rates are negotiable at the discretion of Community Facilities Management for the following community groups/organisations:

- Mature & seniors groups
- Aboriginal and Torres Strait Islander groups

Community Facilities [continued]

- Physical and mental health support groups - This category applies to the activities of groups/organisations that do not receive funding but raise funds from other sources e.g., token membership fees.
- Emergency relief (subject to Council's Emergency Relief Policy and management approval).
- Unincorporated small self-help community groups with no opportunity to attract financial support from either the public or private sector and have an extremely limited capacity to pay for venue hire (possibly through token membership).

STANDARD CHARGES

DAMAGE DEPOSIT BOND

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
All hirers – casual and permanent pays a refundable damage deposit.	\$500.00	\$500.00	\$0.00	\$500.00
All hirers pay a refundable damage deposit bond (casual and permanent hirers) for high risk events	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00

ADDITIONAL CHARGES (as applicable)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Small Locker Storage (per unit) fee per month – applicable to permanent hirers only	\$6.70	\$6.27	\$0.63	\$6.90
Medium cupboard storage (per unit) fee per month – applicable to permanent hirers only	\$20.80	\$19.64	\$1.96	\$21.60
Late Payment Fee Administration Charge	\$17.60	\$16.64	\$1.66	\$18.30
Cancellation fee – greater than 14 days notice (whichever is the lesser)	\$72.70	\$68.73	\$6.87	\$75.60
First change to booking (minimum ten working days' notice required) will be free of charge. The relevant cancellation fee applies for second change onwards.				
Cancellation fee – less than 14 days notice (whichever is the lesser)				Bond or Hire fee Last year fee Bond or Hire fee
Additional key and/or swipe card sets on request permanent and licensed clients only	\$48.90	\$46.18	\$4.62	\$50.80
Large Storeroom Scaling Fee – Permanent Hirers		From \$40 to \$200 per unit per month based on the size of the storeroom Last year fee From \$40 to \$200 per unit per month based on the size of the storeroom		
Council Closure - full cost of contract cleaning charges for permanent hirers with bookings				Full Cost plus GST Last year fee Full Cost plus GST
Medium cupboard storage (per unit) fee per month – applicable to permanent hirers only	\$13.40	\$0.00	\$0.00	\$0.00

SECURITY

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Compulsory Facility Static Guard for last 4 hours in evening functions that Community Facilities Management determines as a high risk event (refer to High Risk Events).	\$242.70	\$229.45	\$22.95	\$252.40
Compulsory Facility Static Guard for the last 4 hours of function for high risk events for all community centres in the evenings. Static guard is not for personal security. Full payment required at the time of booking. Non-refundable and non-negotiable				

BREACHES: CASUALS, PERMANENT & LICENCE**Cleaning**

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Extra cleaning per hour (or part thereof)	\$107.50	\$101.64	\$10.16	\$111.80
Excess rubbish left outside of bin capacity	\$61.60	\$58.18	\$5.82	\$64.00
Damage caused to paintwork or any other surface by the use of confetti, glitters, sprays, poppers, streamers, rice, balloons, sticky tape, masking tape, or any kind remaining on walls or any other area in the facility – as per hire terms and conditions		Forfeit of bond & any other additional costs per quote for works to be undertaken		
		Last year fee Forfeit of bond & any other additional costs per quote for works to be undertaken		

Equipment

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Failure to store equipment (e.g.: tables & chairs) and to turn off any electricals (e.g. lights, fans) at the end of the function	\$44.30	\$63.64	\$6.36	\$70.00
All goods/equipment brought into the facility by hirer must be removed no later than the booked times of hiring agreement	\$293.70	\$277.64	\$27.76	\$305.40
No connection or interference with the electrical installation, lighting effects or other properties, (Note: call out fees including cost of repairs to equipment) In addition to any other costs as per quote for works to be undertaken	\$293.70	\$277.64	\$27.76	\$305.40
Improper use of fire safety equipment (per item)	\$167.80	\$158.64	\$15.86	\$174.50
Use of prohibited items: fireworks, barbeques, other articles deemed to be objectionable and disposing of flammable items. In addition to any other costs as per quote for works to be undertaken	\$293.70	\$227.27	\$22.73	\$250.00

Security

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Failure to secure facility (including alarm/security response/securing premises)	\$121.80	\$115.09	\$11.51	\$126.60

Keys and/or Swipe Cards

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Loss of keys and/or swipe cards (including replacement) – applies to casual, permanent and licensed clients	\$132.20	\$124.91	\$12.49	\$137.40
Failure to pick up keys and/or swipe cards (causing an after– hours service)	\$145.00	\$137.09	\$13.71	\$150.80
Note: After hours callout charge applies for each instance, e.g. to open and disarm the facility and to arm and secure facility following the function. No call out service permitted if fees and charges have not been paid in full prior to the event date				

Keys and/or Swipe Cards *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Failure to return keys and/or swipe cards by following business day or specified time as approved by Community Facilities Management. Charge applies per day maximum 7 days, afterwards forfeit of bond	\$64.40	\$60.82	\$6.08	\$66.90

Disturbance to the Peace

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Disturbance to the Peace: goodwill; noise pollution, residents' complaints (Written complaints to be provided)	\$77.20	\$72.91	\$7.29	\$80.20
Damage to building, fixtures, fittings & equipment will be charged at replacement cost.				Cost plus GST Last year fee Cost plus GST
Misrepresentation and/or failure to disclose correct or all information pertaining to the booking				Forfeit of bond and any other additional costs per quote for works to be undertaken Last year fee Forfeit of bond and any other additional costs per quote for works to be undertaken
Including but not limited to: nature of the function, identity of person making the booking (bookings can only be made by persons aged 21 and over), exceeding the capacity of the centre, and consumption of alcohol on the premises without Council and NSW Police approval.				
Where breaches occur that require extra costs to Council – including but not limited to: staff, services, equipment and essential service responses				any other additional costs per quote for works/services undertaken Last year fee any other additional costs per quote for works/services undertaken

Entry / Exit to Premises

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Entry/Exit to Premises: outside hiring agreement hours (without Council consent) – \$32.00 penalty fee plus Category A hourly rate				32.00 + Category A hourly rate/Category A weekend block rate Last year fee 32.00 + Category A hourly rate/Category A weekend block rate
<ul style="list-style-type: none"> For weekend bookings, penalty fee and hourly rate applies for maximum two hours; exceeding hours will incur penalty fee and Category A weekend block rate 				

CATEGORY A

Capacity 120 - 180

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday 8:00 am - 11.00 pm per hour, minimum 1.5 hours per booking	\$83.90	\$79.27	\$7.93	\$87.20
Friday (and Saturday for permanent hirers only) 8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking	\$83.90	\$79.27	\$7.93	\$87.20
Saturday 8:00 am - 3:00 pm BLOCK RATE ONLY	\$516.10	\$487.91	\$48.79	\$536.70

Capacity 120 - 180 *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Sunday	\$516.10	\$487.91	\$48.79	\$536.70
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (set rate for all hirers) or Part Thereof	\$890.40	\$841.82	\$84.18	\$926.00
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				

Capacity 100 - 120

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$57.10	\$53.91	\$5.39	\$59.30
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$57.10	\$53.91	\$5.39	\$59.30
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$351.90	\$332.64	\$33.26	\$365.90
8am - 3pm BLOCK RATE ONLY				
Sunday	\$351.90	\$332.64	\$33.26	\$365.90
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$603.80	\$570.82	\$57.08	\$627.90
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				

Capacity 60 - 80

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$44.40	\$41.91	\$4.19	\$46.10
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$44.40	\$41.91	\$4.19	\$46.10
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$301.70	\$285.18	\$28.52	\$313.70
8am - 3pm BLOCK RATE ONLY				
Sunday	\$301.70	\$285.18	\$28.52	\$313.70
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$470.20	\$444.55	\$44.45	\$489.00
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				

Capacity 50

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$38.50	\$36.36	\$3.64	\$40.00
9am - 11.00pm Per hour				

Capacity 50 [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Friday (and Saturday for permanent hirers only)	\$38.50	\$36.36	\$3.64	\$40.00
8am – 3pm Per hour				
Saturday	\$250.50	\$236.82	\$23.68	\$260.50
8am - 3pm BLOCK RATE ONLY				
Sunday	\$250.50	\$236.82	\$23.68	\$260.50
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$402.90	\$380.91	\$38.09	\$419.00
4pm - 1am				
Friday and Saturday 4:00pm – 11:00pm, and Sunday 8:00am – 11:00pm (Per hour for permanent hirers at the Liverpool Community Centre ONLY)	\$38.50	\$36.36	\$3.64	\$40.00

Capacity up to 20

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$32.80	\$31.00	\$3.10	\$34.10
8:00 am - 11.00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$32.80	\$31.00	\$3.10	\$34.10
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$201.50	\$190.45	\$19.05	\$209.50
8am - 3pm BLOCK RATE ONLY				
Sunday	\$201.50	\$190.45	\$19.05	\$209.50
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$335.50	\$317.18	\$31.72	\$348.90
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				
Friday and Saturday 4:00pm – 11:00pm, and Sunday 8:00am – 11:00pm (Per hour for permanent hirers at the Dr James Pirie Centre ONLY)	\$32.80	\$31.00	\$3.10	\$34.10

CATEGORY B**Capacity 120 - 180**

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$55.40	\$52.36	\$5.24	\$57.60
8:00 am - 11.00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$55.40	\$52.36	\$5.24	\$57.60
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$340.70	\$322.09	\$32.21	\$354.30
8:00 am - 3:00 pm BLOCK RATE ONLY				
Sunday	\$340.70	\$322.09	\$32.21	\$354.30
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				

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Capacity 120 - 180 [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Friday and Saturday (Set rate for all hirers) or Part Thereof	\$587.70	\$555.64	\$55.56	\$611.20
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				

Capacity 100 - 120

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$37.70	\$35.64	\$3.56	\$39.20
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$37.70	\$35.64	\$3.56	\$39.20
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$232.30	\$219.55	\$21.95	\$241.50
8am - 3pm BLOCK RATE ONLY				
Sunday	\$232.30	\$219.55	\$21.95	\$241.50
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$398.60	\$376.82	\$37.68	\$414.50
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				

Capacity 60 - 80

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$29.30	\$27.64	\$2.76	\$30.40
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$29.30	\$27.64	\$2.76	\$30.40
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$199.20	\$188.27	\$18.83	\$207.10
8am - 3pm BLOCK RATE ONLY				
Sunday	\$199.20	\$188.27	\$18.83	\$207.10
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$310.40	\$293.45	\$29.35	\$322.80
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				

Capacity 50

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$25.50	\$24.09	\$2.41	\$26.50
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$25.50	\$24.09	\$2.41	\$26.50
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				

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Capacity 50 [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Saturday	\$165.40	\$156.36	\$15.64	\$172.00
8am - 3pm BLOCK RATE ONLY				
Sunday	\$165.40	\$156.36	\$15.64	\$172.00
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$266.00	\$251.45	\$25.15	\$276.60
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				
Friday and Saturday 4:00pm – 11:00pm, and Sunday 8:00am – 11:00pm (Per hour for permanent hirers at the Liverpool Community Centre ONLY)	\$25.50	\$24.09	\$2.41	\$26.50

Capacity up to 20

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$21.70	\$20.45	\$2.05	\$22.50
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$21.70	\$20.45	\$2.05	\$22.50
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$133.00	\$125.73	\$12.57	\$138.30
8am - 3pm BLOCK RATE ONLY				
Sunday	\$133.00	\$125.73	\$12.57	\$138.30
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$221.50	\$209.36	\$20.94	\$230.30
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				
Friday and Saturday 4:00pm – 11:00pm, and Sunday 8:00am – 11:00pm (Per hour for permanent hirers at the Dr James Pirie Centre ONLY)	\$21.70	\$20.45	\$2.05	\$22.50

CATEGORY C**Capacity 120 - 180**

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$46.20	\$43.64	\$4.36	\$48.00
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$46.20	\$43.64	\$4.36	\$48.00
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$283.90	\$268.36	\$26.84	\$295.20
8:00 am - 3:00 pm BLOCK RATE ONLY				
Sunday	\$283.90	\$268.36	\$26.84	\$295.20
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				

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Capacity 120 - 180 *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Friday and Saturday (Set rate for all hirers) or Part Thereof	\$489.80	\$463.00	\$46.30	\$509.30
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				

Capacity 100 - 120

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$31.30	\$29.55	\$2.95	\$32.50
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$31.30	\$29.55	\$2.95	\$32.50
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$193.60	\$183.00	\$18.30	\$201.30
8am - 3pm BLOCK RATE ONLY				
Sunday	\$193.60	\$183.00	\$18.30	\$201.30
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$332.10	\$313.91	\$31.39	\$345.30
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				

Capacity 60 - 80

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$24.40	\$23.00	\$2.30	\$25.30
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$24.40	\$23.00	\$2.30	\$25.30
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$166.00	\$156.91	\$15.69	\$172.60
8am - 3pm BLOCK RATE ONLY				
Sunday	\$166.00	\$156.91	\$15.69	\$172.60
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$258.70	\$244.55	\$24.45	\$269.00
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				

Capacity 50

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$25.40	\$24.00	\$2.40	\$26.40
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$25.40	\$24.00	\$2.40	\$26.40
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				

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Capacity 50 [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Saturday	\$137.80	\$130.27	\$13.03	\$143.30
8am - 3pm BLOCK RATE ONLY				
Sunday	\$137.80	\$130.27	\$13.03	\$143.30
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$221.60	\$209.45	\$20.95	\$230.40
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				
Friday and Saturday 4:00pm – 11:00pm, and Sunday 8:00am – 11:00pm (Per hour for permanent hirers at the Liverpool Community Centre ONLY)	\$25.40	\$24.00	\$2.40	\$26.40

Capacity up to 20

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$18.20	\$17.18	\$1.72	\$18.90
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$18.20	\$17.18	\$1.72	\$18.90
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$110.90	\$104.82	\$10.48	\$115.30
8am - 3pm BLOCK RATE ONLY				
Sunday	\$110.90	\$104.82	\$10.48	\$115.30
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$184.60	\$174.45	\$17.45	\$191.90
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				
Friday and Saturday 4:00pm – 11:00pm, and Sunday 8:00am – 11:00pm (Per hour for permanent hirers at the Dr James Pirie Centre ONLY)	\$18.20	\$17.18	\$1.72	\$18.90

CATEGORY D**Capacity 120 - 180**

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$23.10	\$21.82	\$2.18	\$24.00
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$23.10	\$21.82	\$2.18	\$24.00
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$142.00	\$134.18	\$13.42	\$147.60
8:00 am - 3:00 pm BLOCK RATE ONLY				
Sunday	\$142.00	\$134.18	\$13.42	\$147.60
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				

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Capacity 120 - 180 *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Friday and Saturday (Set rate for all hirers) or Part Thereof	\$244.90	\$231.45	\$23.15	\$254.60
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				

Capacity 100 - 120

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$15.70	\$14.82	\$1.48	\$16.30
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$15.70	\$14.82	\$1.48	\$16.30
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$96.80	\$91.45	\$9.15	\$100.60
8am - 3pm BLOCK RATE ONLY				
Sunday	\$96.80	\$91.45	\$9.15	\$100.60
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$166.10	\$157.00	\$15.70	\$172.70
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				

Capacity 60 - 80

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$12.20	\$11.45	\$1.15	\$12.60
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$12.20	\$11.45	\$1.15	\$12.60
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$83.00	\$78.45	\$7.85	\$86.30
8am - 3pm BLOCK RATE ONLY				
Sunday	\$83.00	\$78.45	\$7.85	\$86.30
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$129.40	\$122.27	\$12.23	\$134.50
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				

Capacity 50

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$10.60	\$10.00	\$1.00	\$11.00
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$10.60	\$10.00	\$1.00	\$11.00
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				

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Capacity 50 [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Saturday	\$68.90	\$65.09	\$6.51	\$71.60
8am - 3pm BLOCK RATE ONLY				
Sunday	\$68.90	\$65.09	\$6.51	\$71.60
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$110.80	\$104.73	\$10.47	\$115.20
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				
Friday and Saturday 4:00pm – 11:00pm, and Sunday 8:00am – 11:00pm (Per hour for per hour permanent hirers at the Liverpool Community Centre ONLY)	\$10.60	\$10.00	\$1.00	\$11.00

Capacity up to 20

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monday – Thursday	\$9.10	\$8.64	\$0.86	\$9.50
8:00 am - 11:00 pm per hour, minimum 1.5 hours per booking				
Friday (and Saturday for permanent hirers only)	\$9.10	\$8.64	\$0.86	\$9.50
8:00 am - 3:00 pm per hour, minimum 1.5 hours per booking				
Saturday	\$55.50	\$52.45	\$5.25	\$57.70
8am - 3pm BLOCK RATE ONLY				
Sunday	\$55.50	\$52.45	\$5.25	\$57.70
8:00 am - 3:00 pm OR 4:00 pm - 11:00 pm BLOCK RATE ONLY				
Friday and Saturday (Set rate for all hirers) OR PART THEREOF	\$92.30	\$87.27	\$8.73	\$96.00
4:00 pm - 12:00 midnight for Cecil Hills, Heckenberg, Hinchinbrook, Liverpool, Orange Grove, Seton, Voyager and Wattle Grove Youth Centres				
4:00 pm - 1:00 am for all other multipurpose community centres				
Friday and Saturday 4:00pm – 11:00pm, and Sunday 8:00am – 11:00pm (Per hour for permanent hirers at the Dr James Pirie Centre ONLY)	\$9.10	\$8.64	\$0.86	\$9.50

Recreation Management**Sporting Fields - Standard Fees****ADDITIONAL CHARGES** *Applicable to all hirers unless otherwise specified***DAMAGE DEPOSITS** *(Forfeited deposit will attract GST)*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
High Risk	\$1,237.10	\$1,286.60	\$0.00	\$1,286.60

VEHICLE ACCESS

For the purposes of fence replacement, pool construction etc, residents sometimes requires access through parks. A hire fee will not be charged, but damage and key deposits will be applicable.

VEHICLE ACCESS *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
BOND – Lower Risk (Vehicles under 1 tonne)	\$1,238.10	\$1,238.10	\$0.00	\$1,238.10

UTILITIES FEES AND CHARGES

Sole hirers of sporting facilities to pay electricity bills directly to supplier.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Casual Hirers – per hour	\$71.00	\$67.09	\$6.71	\$73.80
Seasonal Fee – Sporting Field Utilities, per sporting field.	\$1,568.80	\$1,483.27	\$148.33	\$1,631.60
Part Season Sporting Fields Utilities – per week (13 weeks or less)	\$60.30	\$57.00	\$5.70	\$62.70
This fee applies to those sports that do not match up with Council's designated Summer and Winter seasons. Where a sport uses 13 weeks or more of a designated season, the full seasonal fee will apply.				
Sole Hirers of sporting facilities to pay electricity bills directly to supplier or via recharge to Council		Pay electricity bills directly to supplier		
		Last year fee Pay electricity bills directly to supplier		

KEYS

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Lost Keys – replacement (per set)		Full Cost Recovery		
		Last year fee Full Cost Recovery		
Key Cutting – provision of additional keys as per Hire of Playing Fields Policy (per set)	\$62.40	\$59.00	\$5.90	\$64.90
Key Bond – Refundable (Note forfeited deposits attract GST)	\$121.50	\$126.40	\$0.00	\$126.40

CLEANING

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Extra cleaning per hour / cleaning required due to breach in hiring procedures (per hr)	\$95.90	\$90.64	\$9.06	\$99.70
Unscheduled cleaning charge at hirers request (per hour)	\$69.80	\$66.00	\$6.60	\$72.60

MISCELLANEOUS

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Damage to property, fixtures and fitting and equipment – Quotation necessary + GST		Full cost recovery		
		Last year fee Full cost recovery		
Sydney Water Fines- Fines as specified by Sydney Water		As Specified by Sydney Water		
		Last year fee As Specified by Sydney Water		
Maintenance Charge – Performance of Licencee's licence agreement commitments by Council		Full cost recovery		
		Last year fee Full cost recovery		

Sporting Fields - Base Fees

Private sports providers (sports academies and commercial sporting competitions) with less than 50 participants will be charged 150% of the base fees.

Private sports providers with 50 or more participants will be charged 200% of the base fees.

Private sports providers may be required to share a field with another sporting user.

Sport - Field & Amenity Building Hire (CHARGES ARE SEASONAL)

Australian Rules, Rugby League, Rugby Union, Soccer, Gridiron

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Weekday Hire	\$300.70	\$240.00	\$24.00	\$264.00
Seven Day Hire	\$1,683.90	\$0.00	\$0.00	\$0.00

Cricket

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Weekday Hire	\$300.00	\$240.00	\$24.00	\$264.00
Seven Day Hire	\$1,683.90	\$0.00	\$0.00	\$0.00

Turf Wicket (Council Preparation)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Weekday Hire	\$1,457.80	\$1,378.27	\$137.83	\$1,516.10
Seven Day Hire	\$7,653.50	\$7,236.00	\$723.60	\$7,959.60
Seasonal Hirer – Additional Centre Wicket preparation	\$464.40	\$439.09	\$43.91	\$483.00

Turf Nets - Rosedale Oval

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Weekday Hire	\$300.00	\$240.00	\$24.00	\$264.00
Seven Day Hire	\$1,680.00	\$0.00	\$0.00	\$0.00

Athletics

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Weekday Hire (per day)	\$300.00	\$240.00	\$24.00	\$264.00
Seven Day Hire	\$1,680.00	\$0.00	\$0.00	\$0.00

Touch Football, Mini-League, Mini-Soccer, Oztag

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Weekday Hire (per day)	\$216.50	\$180.00	\$18.00	\$198.00
Seven Day Hire	\$1,212.40	\$0.00	\$0.00	\$0.00

Baseball

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Weekday Hire (per day)	\$82.10	\$58.00	\$5.80	\$63.80
Seven Day Hire	\$431.00	\$0.00	\$0.00	\$0.00

Netball, Basketball (Outdoor)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Weekday Hire (per day)	\$37.60	\$35.55	\$3.55	\$39.10
Seven Day Hire	\$171.00	\$161.64	\$16.16	\$177.80

Other Miscellaneous Sports e.g. Remote Control Cars, Marching etc.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Weekday Hire (per day)	\$272.30	\$257.45	\$25.75	\$283.20
Seven Day Hire	\$1,524.90	\$1,441.73	\$144.17	\$1,585.90

Fitness Groups

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
One off seasonal rate per site (Sporting and Passive Parks)	\$229.30	\$216.82	\$21.68	\$238.50

School Hire - Sporting Fields

Schools located in the LGA have preference in hiring fields over those schools located outside the LGA.

Fees include access to toilets where available.

Sporting fields standard fees and charges apply for any additional fees.

WEEKDAY HIRE**Schools located outside the Liverpool LGA**

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Field Hire (including access to toilets where available) – Zone Carnivals	\$147.70	\$139.64	\$13.96	\$153.60

Casual Hire – Passive Recreation Areas and Sporting Fields

Hourly rate includes the use of toilets where available.

Sporting fields standard fees and charges apply for any additional fees.

Nights with lights not available.

Day / Night

Passive Recreation Areas

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Commercial organisation Minor event in a passive park (Less than 100 people, Non-Revenue raising)	\$158.30	\$149.64	\$14.96	\$164.60
Commercial organisation minor event a passive park (less than 100 people, Revenue raising)	\$318.30	\$300.91	\$30.09	\$331.00

Sporting Grounds

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Community & Private citizens minor event on sporting ground less than 100 people (reservation fee – flat rate)	\$158.30	\$0.00	\$0.00	\$0.00
Community & private citizen major event on sporting ground more than 100 people. (reservation fee – flat rate)	\$318.40	\$301.00	\$30.10	\$331.10
Commercial organisation Minor event on sportsfield (Less than 100 people, Non-Revenue raising) (Initial five hour block)	\$318.40	\$301.00	\$30.10	\$331.10
Commercial organisation Major event on sportsfield (More than 100 people Non-Revenue raising) (Initial five hour block)	\$412.50	\$375.00	\$37.50	\$412.50
Commercial organisation minor event on sportsfield (Less than 100 people, Revenue raising) (Initial five hour block)	\$420.80	\$397.82	\$39.78	\$437.60
Commercial organisation major event on sportsfield (More than 100 people, Revenue raising) (Initial five hour block)	\$524.70	\$496.09	\$49.61	\$545.70
Commercial organisation events (per hour after the initial five hour block)	\$92.80	\$87.73	\$8.77	\$96.50

Tennis Courts

Casual Hire

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Per hour – Day Light Use	\$18.70	\$17.64	\$1.76	\$19.40
Per hour – Floodlighting Use	\$22.80	\$21.55	\$2.15	\$23.70

Permanent Hire

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Per hour – Daylight Use	\$15.50	\$14.64	\$1.46	\$16.10
Per hour – Floodlighting Use	\$21.80	\$20.64	\$2.06	\$22.70

Schools (1.30pm - 3.30pm or part thereof)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Schools located in LGA	\$16.50	\$15.64	\$1.56	\$17.20
School located outside LGA		Casual Rates apply		
		Last year fee Casual Rates apply		

Circus, Festivals, Major Events

Other applicable charges from Council units:

- Food Safety Administration Fee
- Food Safety Fee
- Ride and Amusement Inspections

Council clean up of litter will be deducted from the bond at the rate of \$120 per hour.

Sports field ground hire fees will apply to events on sports fields.

Hire of Designated Circus /Carnivals / Festivals / Major Events Venue

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Field Hire Fee (commercial events)	\$524.70	\$496.09	\$49.61	\$545.70
Utilities Bond (Commercial & Community)	\$355.10	\$369.30	\$0.00	\$369.30
Utilities Electricity (Commercial & Community)				As per Meter
				Last year fee
				As per Meter
Utilities Water (Commercial & Community)				As per Meter
				Last year fee
				As per Meter
Commercial -Circus/ Carnivals / Major Events Field Damage Bond	\$4,685.80	\$4,873.20	\$0.00	\$4,873.20

Holsworthy Swimming Centre (Note: Centre is externally managed and applicable fees are supplied by external contractor)

Pool Entry Fees

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Adult	\$7.10	\$6.64	\$0.66	\$7.30
Child (16 & Under)	\$6.40	\$6.00	\$0.60	\$6.60
Pensioner	\$4.70	\$4.36	\$0.44	\$4.80
Under 2 years old				FREE
				Last year fee
				FREE
Family (2 adults, 2 children)	\$21.50	\$20.00	\$2.00	\$22.00

Lane Hire

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Lane Hire – per hour	\$84.10	\$78.36	\$7.84	\$86.20
Pool Hire – (5 lanes) – per hour	\$315.20	\$293.73	\$29.37	\$323.10

Season Passes / Concession Entry

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
15 Visit Swim Card – Adult	\$89.20	\$83.09	\$8.31	\$91.40
15 Visit Swim Card – Child (16 & Under)	\$73.55	\$68.55	\$6.85	\$75.40
3 Month Pass – Adult	\$288.80	\$269.09	\$26.91	\$296.00
3 Month Pass – Child	\$215.40	\$200.73	\$20.07	\$220.80
6 Month Pass – Adult	\$484.30	\$451.27	\$45.13	\$496.40

Season Passes / Concession Entry *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
6 Month Pass – Child	\$315.20	\$293.73	\$29.37	\$323.10

Michael Clarke Recreation Centre (Note: Centre is externally managed and applicable fees are supplied by external contractor)

Centre Memberships

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Centre Joining Fee	\$44.10	\$41.09	\$4.11	\$45.20
Direct Debit Administration Fee	\$50.00	\$45.45	\$4.55	\$50.00
12 months upfront	\$1,023.40	\$953.64	\$95.36	\$1,049.00
Direct debit Fitness fortnightly	\$39.80	\$36.18	\$3.62	\$39.80
Direct Debit Fitness Concession fortnightly	\$29.90	\$27.18	\$2.72	\$29.90
Direct Debit Corporate fortnightly	\$30.60	\$28.55	\$2.85	\$31.40
3 months upfront – Rehab only	\$498.20	\$464.27	\$46.43	\$510.70
12 months Corporate upfront	\$856.20	\$797.82	\$79.78	\$877.60
12 months Teen Gym upfront	\$656.80	\$612.00	\$61.20	\$673.20
Teen Gym Fortnightly DD	\$29.90	\$27.18	\$2.72	\$29.90
Council Corporate 12 months upfront	\$716.50	\$667.64	\$66.76	\$734.40
Replacement Card	\$5.95	\$5.55	\$0.55	\$6.10
Liverpool Active F/N	\$55.20	\$51.45	\$5.15	\$56.60
Seniors / DVA Card Membership	\$20.00	\$18.18	\$1.82	\$20.00

Creche

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Creche per child	\$4.70	\$4.36	\$0.44	\$4.80
Creche Member 10 Visit Pass	\$47.40	\$44.18	\$4.42	\$48.60

Health Club

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Adult Casual gym / Aerobics class	\$18.50	\$16.82	\$1.68	\$18.50
Adult Casual gym / Aerobics class 10 Visit Pass	\$175.60	\$163.64	\$16.36	\$180.00
Concession Casual gym / Aerobics class (Student, Pensioner)	\$15.50	\$14.09	\$1.41	\$15.50
Concession Casual gym / Aerobics class (Student, Pensioner) 10 Visit Pass	\$120.80	\$112.55	\$11.25	\$123.80
School PE Gym Entry per student – Instructor Hire also required	\$8.00	\$7.45	\$0.75	\$8.20
School PE Instructor Hire per hour	\$62.20	\$58.00	\$5.80	\$63.80
Personal training starter pack (3 X 30 minutes)	\$109.30	\$101.82	\$10.18	\$112.00
Personal Training 45 minute member DD	\$54.10	\$50.36	\$5.04	\$55.40
Personal training 1 hour member DD	\$71.60	\$66.73	\$6.67	\$73.40
60 minute session – 5 minimum people group session	\$17.20	\$16.00	\$1.60	\$17.60
Challenge Fitness Camp – Member	\$276.00	\$257.18	\$25.72	\$282.90
Challenge Fitness Camp – Non-member	\$331.00	\$308.45	\$30.85	\$339.30

Programs

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
School Holiday Program (Per day per child)	\$54.90	\$51.18	\$5.12	\$56.30
3X3 Basketball Competition Team Registration – Per player	\$17.50	\$16.27	\$1.63	\$17.90
3X3 Basketball (Per game per team)	\$22.00	\$20.55	\$2.05	\$22.60
Learn to Play per session	\$19.90	\$18.55	\$1.85	\$20.40
Learn to Play – term fee	\$165.60	\$154.36	\$15.44	\$169.80

Venue / Stadium

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Court hire adult sport	\$79.60	\$74.18	\$7.42	\$81.60
Sports Competition Team Fees Adults per game	\$77.00	\$71.73	\$7.17	\$78.90
Sports Competition Team Fees Juniors per game	\$60.30	\$56.18	\$5.62	\$61.80
Sports Competition Team Registration	\$19.20	\$17.91	\$1.79	\$19.70
Badminton (per hour)	\$32.40	\$30.18	\$3.02	\$33.20
Tennis (per hour)	\$20.50	\$19.09	\$1.91	\$21.00
Casual Shooting – Basketball and Soccer (per hour)	\$7.60	\$7.09	\$0.71	\$7.80
Multi purpose rooms (per hour)	\$60.90	\$56.73	\$5.67	\$62.40
Birthday parties (per child)	\$27.50	\$25.64	\$2.56	\$28.20
School sports – stadium	\$6.05	\$5.64	\$0.56	\$6.20

Exercise Physiology

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Exercise Physiology Workcover	\$118.50	\$110.45	\$11.05	\$121.50
Exercise Physiology Transport Accident Commission	\$100.60	\$93.73	\$9.37	\$103.10
People who have sustained injuries in a motor vehicle accident can receive support to assist them with their rehabilitation. Exercise Physiology is a treatment modality covered under the various state compensable schemes for these individuals.				
Exercise Physiology Department Veterans Affairs	\$69.70	\$64.91	\$6.49	\$71.40
Department of Veteran Affairs Gold and White card holders can receive Exercise Physiology treatment for injuries sustained during their military service. These benefits in some cases are also available to the card holders' loved ones.				
Exercise Physiology NDIS	\$156.80	\$146.09	\$14.61	\$160.70
Through discussions with their local area coordinator, people can access Exercise Physiology services as part of their NDIS plans.				
Personal Training NDIS	\$58.80	\$54.82	\$5.48	\$60.30
Through discussions with their local area coordinator, people can access Personal Training services as part of their NDIS plans.				
Exercise Physiology Medicare	\$86.10	\$80.18	\$8.02	\$88.20
There are various ways members of the public can utilise medicare funding to access Exercise Physiology. Please refer to the link below for further information on Exercise Physiology under medicare. http://www9.health.gov.au/mbs/fullDisplay.cfm?type=item&q=ItemID&q=10953				
Exercise Physiology Private Health	\$86.10	\$80.18	\$8.02	\$88.20
Many private health agencies have Exercise Physiology services on their schedule of services.				

Michael Wenden Aquatic and Recreation Centre (Note: Centre is externally managed and applicable fees are supplied by external contractor)

Aquatics

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Under 2 years old				FREE
				Last year fee FREE
Casual Swim Adult	\$6.80	\$6.36	\$0.64	\$7.00
Casual Swim Concession (Child U16, Student, Pensioner)	\$4.90	\$4.55	\$0.45	\$5.00
Casual Swim Family Access (Up to five participants)	\$21.40	\$19.91	\$1.99	\$21.90
Casual Swim – Non Swimmer/Spectator	\$2.80	\$2.64	\$0.26	\$2.90
Casual Swim Adult 10 Visit Swim Pass	\$59.20	\$55.18	\$5.52	\$60.70
Casual Swim Concession 10 Visit Pass (Child U16, Student, Pensioner)	\$44.60	\$41.55	\$4.15	\$45.70
School Swim Entry inc Carnivals – Lane Hire also required	\$5.00	\$4.64	\$0.46	\$5.10
School Swim Lesson with Centre Instructor 30 Minutes 1:10	\$8.70	\$8.90	\$0.00	\$8.90
Lane Hire – Outdoor Pool – per hour (Subject to availability)	\$42.80	\$39.91	\$3.99	\$43.90
Lane Hire Indoor – Subject to availability per hour	\$30.00	\$28.00	\$2.80	\$30.80
Lane Hire – Outdoor – School & Community group Per Hour	\$19.10	\$17.82	\$1.78	\$19.60
Lane Hire Indoor School & Community group Per Lane per Hour	\$14.40	\$13.45	\$1.35	\$14.80
Swim club	\$4.80	\$4.36	\$0.44	\$4.80
Swimming Lessons – Adult/Child – per lesson	\$16.90	\$17.30	\$0.00	\$17.30
Swimming Lessons – Private – 1 Child/Adult – 30 Minutes	\$53.20	\$54.50	\$0.00	\$54.50
Swimming Lessons – Private – 2 Children/Adults – 30 Minutes	\$60.10	\$61.60	\$0.00	\$61.60

Aquatic Memberships

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Pool Membership – Adult – 8 Months (Seasonal) – Upfront	\$339.50	\$316.36	\$31.64	\$348.00
Pool Membership – Concession – Seasonal (8 Months) – Upfront	\$258.00	\$240.45	\$24.05	\$264.50
Pool Membership – Adult – 12 months – Upfront	\$458.20	\$427.00	\$42.70	\$469.70
Pool Membership – Concession – 12 Months – Upfront	\$322.60	\$300.64	\$30.06	\$330.70
Pool Membership – Adult – 12 Months – Direct Debit – Fortnightly	\$20.50	\$19.09	\$1.91	\$21.00
Pool Membership – Concession – 12 Months – Direct Debit – Fortnightly	\$15.10	\$14.09	\$1.41	\$15.50

Centre Memberships

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Centre Membership – Adult – 12 Months – Upfront	\$871.60	\$812.18	\$81.22	\$893.40
Centre Membership – 12 Month – Concession (Student, Pensioner) Upfront	\$741.30	\$690.73	\$69.07	\$759.80
Centre Membership – Council – 12 Months – Upfront	\$599.60	\$558.73	\$55.87	\$614.60
Centre Membership – Corporate – 12 Months – Upfront	\$690.10	\$643.09	\$64.31	\$707.40
Centre Membership – Teen Gym – 12 months – upfront	\$503.60	\$469.27	\$46.93	\$516.20
Centre Membership – Work cover – 3 Months – Upfront	\$452.60	\$421.73	\$42.17	\$463.90
Centre Membership – Direct debit – Joining fee	\$46.30	\$43.18	\$4.32	\$47.50
Centre Membership – Adult – Direct Debit – Fortnightly	\$35.00	\$32.64	\$3.26	\$35.90

Centre Memberships *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Centre Membership -Direct Debit – Concession – Fortnightly	\$30.00	\$28.00	\$2.80	\$30.80
Centre Membership – Direct Debit – Corporate – fortnightly	\$28.00	\$26.09	\$2.61	\$28.70
Centre Membership – Direct Debit – Teen Gym – Fortnightly	\$20.50	\$19.09	\$1.91	\$21.00
Centre Membership – Direct Debit – Council – fortnightly	\$24.40	\$22.73	\$2.27	\$25.00
Centre Membership – Replacement card	\$7.80	\$7.27	\$0.73	\$8.00
Liverpool Active F/N	\$55.20	\$51.45	\$5.15	\$56.60

Fitness

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Group Fitness – Casual Visit – Adult	\$17.60	\$16.36	\$1.64	\$18.00
Aqua aerobics Casual Visit Concession (Student, Pensioner)	\$10.20	\$9.45	\$0.95	\$10.40
Aqua aerobics – Adult – 10 Visit Pass	\$141.30	\$131.64	\$13.16	\$144.80
Aqua aerobics 10 Visit Pass Concession (Student, Pensioner)	\$79.30	\$73.91	\$7.39	\$81.30
Health Club – Casual Visit Adult	\$17.40	\$16.18	\$1.62	\$17.80
Health Club – Casual Visit – Concession (Student, Pensioner)	\$9.90	\$9.27	\$0.93	\$10.20
Health Club – 10 Visit Pass – Adult	\$141.60	\$131.91	\$13.19	\$145.10
Health Club – 10 Visit Pass – Concession (Student, Pensioner)	\$79.20	\$73.82	\$7.38	\$81.20
Health Club – School PE – per student – Instructor Hire required also	\$8.30	\$7.73	\$0.77	\$8.50
Health Club – Personal training starter pack (3 X 30 minutes)	\$125.00	\$116.45	\$11.65	\$128.10
Health Club – Personal training – 45 minutes – member	\$66.10	\$61.64	\$6.16	\$67.80
Health Club – Personal Training – 1 Hour	\$82.80	\$77.18	\$7.72	\$84.90
Health Club – Challenge Fitness Camp – Member	\$318.10	\$296.36	\$29.64	\$326.00
Health Club – Challenge Fitness Camp – Non-Member	\$381.40	\$355.36	\$35.54	\$390.90

Miscellaneous

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
BBQ Package	\$96.20	\$89.64	\$8.96	\$98.60
Outdoor Shade Structure Hire – Per Hour	\$11.90	\$11.09	\$1.11	\$12.20

Stroke Correction (Squad)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Stroke Correction – Gold -Direct Debit – Fortnightly	\$66.80	\$62.27	\$6.23	\$68.50
Stroke Correction – Silver – Direct Debit – Fortnightly	\$62.20	\$58.00	\$5.80	\$63.80
Stroke Correction – Direct Debit – Bronze – Fortnightly	\$58.40	\$54.45	\$5.45	\$59.90
Stroke Correction – Casual – Adult – 10 Visit Pass	\$79.60	\$74.18	\$7.42	\$81.60
Stroke Correction – Casual – Child – 10 Visit Pass	\$62.70	\$58.45	\$5.85	\$64.30
Stroke Correction – Casual – Adult	\$8.40	\$7.82	\$0.78	\$8.60
Stroke Correction – Casual – Child	\$6.80	\$6.36	\$0.64	\$7.00

Venue / Stadium

Name	Year 22/23 Fee (incl. GST)	Year 23/24		
		Fee (excl. GST)	GST	Fee (incl. GST)
Court Hire – Per Court – Per Hour	\$80.40	\$74.91	\$7.49	\$82.40
Court Hire – Per Court – Per Hour – Not for Profit	\$69.10	\$64.36	\$6.44	\$70.80
Court Hire – Per Court – Per Hour – After Hours	\$102.90	\$95.91	\$9.59	\$105.50
Court Hire – Casual Use – Per Person – Per Hour	\$9.00	\$8.36	\$0.84	\$9.20
Badminton – Per Court – Per Hour	\$20.50	\$19.09	\$1.91	\$21.00
Venue Hire – Exclusive Use	\$178.90	\$166.73	\$16.67	\$183.40
Venue Hire – Exclusive Use – After Hours	\$254.70	\$237.36	\$23.74	\$261.10
Venue Hire – Exclusive Use – Commercial Kitchen	\$534.10	\$497.73	\$49.77	\$547.50
Venue Hire – Exclusive Use – Cleaning Fee	\$327.10	\$304.82	\$30.48	\$335.30
Sports Competition – Team Fees Adults – Per Game	\$84.80	\$79.00	\$7.90	\$86.90
Sports Competition – Team Fees Juniors – Per Game	\$60.90	\$56.73	\$5.67	\$62.40
Sports Competition – Team Registration	\$21.50	\$20.00	\$2.00	\$22.00
Learn to play / kids sports activity (based on 1 hour class)	\$13.10	\$12.18	\$1.22	\$13.40
School Sport – Per Student	\$7.20	\$6.73	\$0.67	\$7.40
Holiday Sports Program Per Day	\$54.90	\$51.18	\$5.12	\$56.30

Exercise Physiology

Name	Year 22/23 Fee (incl. GST)	Year 23/24		
		Fee (excl. GST)	GST	Fee (incl. GST)
Exercise Physiology Workcover	\$118.50	\$110.45	\$11.05	\$121.50
Exercise rehabilitation is common for those recovering from a workbased injury. An injured employee can seek rehabilitation from Exercise Physiologist with a referral and recommendation from their GP and approval from their case manager.				
Exercise Physiology Transport Accident Commission	\$100.60	\$93.73	\$9.37	\$103.10
People who have sustained injuries in a motor vehicle accident can receive support to assist them with their rehabilitation. Exercise Physiology is a treatment modality covered under the various state compensable schemes for these individuals.				
Exercise Physiology Department of Veterans Affairs	\$69.70	\$64.91	\$6.49	\$71.40
Department of Veteran Affairs Gold and White card holders can receive Exercise Physiology treatment for injuries sustained during their military service. These benefits in some cases are also available to the card holders' loved ones.				
Exercise Physiology NDIS	\$156.80	\$146.09	\$14.61	\$160.70
Through discussions with their local area coordinator, people can access Exercise Physiology services as part of their NDIS plans.				
Personal Training NDIS	\$58.80	\$54.82	\$5.48	\$60.30
Through discussions with their local area coordinator, people can access Personal Training services as part of their NDIS plans.				
Exercise Physiology Medicare	\$86.10	\$80.18	\$8.02	\$88.20
There are various ways members of the public can utilise medicare funding to access Exercise Physiology. Please refer to the link below for further information on Exercise Physiology under medicare. http://www9.health.gov.au/mbs/fullDisplay.cfm?type=item&q=ItemID&q=10953				
Exercise Physiology Private Health	\$86.10	\$80.18	\$8.02	\$88.20
Many private health agencies have Exercise Physiology services on their schedule of services.				

Whitlam Leisure Centre (Note: Centre is externally managed and applicable fees are supplied by external contractor)

Aquatics

Name	Year 22/23 Fee (incl. GST)	Year 23/24		
		Fee (excl. GST)	GST	Fee (incl. GST)
Adult casual swim	\$8.40	\$7.82	\$0.78	\$8.60

Aquatics [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Concession Casual Swim (Child U16, Student, Pensioner)	\$6.35	\$5.91	\$0.59	\$6.50
Non swimmer/spectator	\$4.20	\$3.91	\$0.39	\$4.30
Adult 10 Visit Swim Pass	\$67.40	\$62.82	\$6.28	\$69.10
Concession 10 Visit Swim Pass (Child U16, Student, Pensioner)	\$51.90	\$48.36	\$4.84	\$53.20
Family casual swim	\$25.30	\$23.55	\$2.35	\$25.90
School Swim Entry inc Carnivals – Lane Hire Required	\$4.90	\$4.55	\$0.45	\$5.00
School Lesson Swim with Centre Instructors	\$10.00	\$10.20	\$0.00	\$10.20
Lane Hire (Indoor & Outdoor) subject to availability	\$53.80	\$50.18	\$5.02	\$55.20
Lane Hire School & Community Per Lane per Hour	\$20.40	\$19.00	\$1.90	\$20.90
Swim club	\$4.80	\$4.36	\$0.44	\$4.80
Swim school 1 child/adult per lesson	\$19.60	\$20.10	\$0.00	\$20.10
Private lesson	\$56.60	\$58.00	\$0.00	\$58.00
Private Lesson – 2 Children	\$62.90	\$64.50	\$0.00	\$64.50
Private lesson – 3 Children	\$68.50	\$70.20	\$0.00	\$70.20
Spa/sauna casual	\$15.60	\$14.55	\$1.45	\$16.00
Concession Spa/Sauna (Student, Pensioner)	\$13.30	\$12.36	\$1.24	\$13.60
Bronze Swim Squad (per fortnight)	\$66.50	\$62.00	\$6.20	\$68.20
Silver Swim Squad (per fortnight)	\$70.00	\$65.27	\$6.53	\$71.80
Gold Swim Squad (per fortnight)	\$74.30	\$69.27	\$6.93	\$76.20

Aquatic Memberships

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Pool Membership Adult 12 months Upfront	\$658.60	\$613.73	\$61.37	\$675.10
Pool Membership Adult DD Fortnightly	\$25.50	\$23.73	\$2.37	\$26.10
Pool Membership Concession (Student & Pensioner) 12 months Upfront	\$408.40	\$380.55	\$38.05	\$418.60
Pool Membership Concession (Student & Pensioner) DD Fortnightly	\$19.80	\$18.45	\$1.85	\$20.30
Season Pass – Adult (Pool Access Only – January to March)	\$275.90	\$257.09	\$25.71	\$282.80
Season Pass – Concession/Child (Pool Access Only – January to March)	\$198.60	\$185.09	\$18.51	\$203.60

Centre Memberships

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Direct debit joining fee	\$46.30	\$43.18	\$4.32	\$47.50
12 month upfront	\$1,188.10	\$1,107.09	\$110.71	\$1,217.80
Direct debit Fortnightly Platinum (fitness, pools, classes, free creche, free friend access on weekends)	\$47.00	\$43.82	\$4.38	\$48.20
Direct Debit Fortnightly Gold (fitness, pools, classes)	\$39.10	\$36.45	\$3.65	\$40.10
Direct debit Fortnightly Fitness (fitness only)	\$31.30	\$29.18	\$2.92	\$32.10
Direct debit Fortnightly Platinum Concession	\$35.20	\$32.82	\$3.28	\$36.10
Direct debit Fortnightly Gold Concession	\$33.40	\$31.09	\$3.11	\$34.20
Direct debit Fortnightly Fitness Concession	\$28.80	\$26.82	\$2.68	\$29.50
3 month upfront – rehab only	\$544.10	\$507.00	\$50.70	\$557.70
12 month corporate upfront	\$950.60	\$885.82	\$88.58	\$974.40

Centre Memberships *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
12 month Concession (Student, Pensioner) Gold Upfront – 12 month corporate upfront	\$887.30	\$826.82	\$82.68	\$909.50
Concession (Student, Pensioner) Gold Direct Debit Fortnightly – Seniors/juniors upfront (12 months)	\$32.80	\$30.55	\$3.05	\$33.60
12 month Teen Gym upfront – Seniors/juniors direct debit (12 months)	\$755.80	\$704.27	\$70.43	\$774.70
Teen Gym Fortnightly DD – 12 month Concession (Student, Pensioner) Gold Direct Debit Fortnightly	\$26.40	\$24.64	\$2.46	\$27.10
Council Corporate 12 Months Upfront	\$829.10	\$772.55	\$77.25	\$849.80
PrYme Membership (Over 50's) – For holders of a Seniors or DVA card	\$11.80	\$11.00	\$1.10	\$12.10
Council Corporate Direct Debit Fortnightly	\$22.00	\$20.55	\$2.05	\$22.60
Replacement Card	\$6.90	\$6.45	\$0.65	\$7.10
Debit Success Admin Fee	\$75.00	\$70.91	\$7.09	\$78.00

Creche

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Creche per child	\$5.30	\$4.91	\$0.49	\$5.40
Creche Member 20 Visit Pass (\$2.50 per visit)	\$74.00	\$68.91	\$6.89	\$75.80

Health Club

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Aquarobics	\$15.80	\$14.73	\$1.47	\$16.20
Aquarobics Adult 10 Visit Pass	\$148.10	\$138.00	\$13.80	\$151.80
Aquarobics Concession (Student & Pensioner)	\$10.45	\$9.73	\$0.97	\$10.70
Aquarobics Concession (Student & Pensioner) 10 Visit Pass	\$99.70	\$92.91	\$9.29	\$102.20
Adult Casual gym/aerobics class	\$22.60	\$21.09	\$2.11	\$23.20
Adult Casual gym/aerobics class 10 Visit Pass	\$194.60	\$181.36	\$18.14	\$199.50
Concession Casual gym/aerobics class (Student, Pensioner)	\$12.20	\$11.36	\$1.14	\$12.50
Concession Casual gym/aerobics class (Student, Pensioner) 10 Visit Pass	\$111.50	\$103.91	\$10.39	\$114.30
School PE Gym Entry per student – Instructor Hire required also	\$8.80	\$8.18	\$0.82	\$9.00
School PE Instructor Hire per hour	\$71.90	\$67.00	\$6.70	\$73.70
Personal training starter pack (3 X 30 minutes)	\$122.60	\$114.27	\$11.43	\$125.70
Personal training 45 minute member	\$64.60	\$60.18	\$6.02	\$66.20
Personal training 1 hour member	\$77.00	\$71.73	\$7.17	\$78.90
Challenge Fitness Camp – Member	\$309.10	\$288.00	\$28.80	\$316.80
Challenge Fitness Camp – Non-member	\$369.80	\$344.55	\$34.45	\$379.00

Venue / Stadium

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Court hire adult sport	\$86.70	\$80.82	\$8.08	\$88.90
Sports Competition Team Fees Adults per game	\$81.60	\$76.00	\$7.60	\$83.60
Sports Competition Team Fees Juniors per game	\$64.10	\$59.73	\$5.97	\$65.70
Sports Competition Team Registration	\$21.50	\$20.00	\$2.00	\$22.00

Venue / Stadium [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Badminton	\$33.20	\$30.91	\$3.09	\$34.00
Table Tennis	\$24.90	\$23.18	\$2.32	\$25.50
Frank Oliveri room (per hour)	\$95.70	\$89.18	\$8.92	\$98.10
Multi purpose room (per hour)	\$101.80	\$94.91	\$9.49	\$104.40
Schools sport – stadium	\$6.80	\$6.36	\$0.64	\$7.00
Gymnastics Direct Debit weekly – 30 minutes	\$12.50	\$11.64	\$1.16	\$12.80
Gymnastics Direct Debit weekly – 45 minutes	\$13.50	\$12.55	\$1.25	\$13.80
Gymnastics Direct Debit weekly – 1 hour	\$14.00	\$13.09	\$1.31	\$14.40
Gymnastics Direct Debit weekly – 1.5 hours	\$19.40	\$18.09	\$1.81	\$19.90
Gymnastics Direct Debit weekly – 2 hours	\$24.20	\$22.55	\$2.25	\$24.80
Gymnastics Direct Debit weekly – 3 hours	\$31.60	\$29.45	\$2.95	\$32.40
Gymnastics Direct Debit weekly – 4 hours	\$38.20	\$35.64	\$3.56	\$39.20
Gymnastics Direct Debit weekly – 5 hours	\$47.40	\$44.18	\$4.42	\$48.60
Gymnastics Direct Debit weekly – 6 hours	\$54.00	\$50.36	\$5.04	\$55.40
Gymnastics Direct Debit weekly – 7 hours	\$60.90	\$56.73	\$5.67	\$62.40
Gymnastics Direct Debit weekly – 8 hours	\$67.10	\$62.55	\$6.25	\$68.80
Gymnastics Direct Debit weekly – 9 hours	\$73.30	\$68.27	\$6.83	\$75.10
Gymnastics Direct Debit weekly – 10 hours	\$79.10	\$73.73	\$7.37	\$81.10
Baby Gym	\$12.50	\$11.64	\$1.16	\$12.80
Learn to Play 45 minutes per week	\$19.40	\$18.09	\$1.81	\$19.90
Registration Fee Rec	\$60.70	\$56.55	\$5.65	\$62.20
Recreation Fee Kinder	\$55.20	\$51.45	\$5.15	\$56.60
Registration Fee Levels	\$99.40	\$92.64	\$9.26	\$101.90
Casual shooter	\$7.60	\$7.09	\$0.71	\$7.80
Court hire sport – Business / Association	\$99.10	\$92.36	\$9.24	\$101.60
Full Stadium Hire (Day) - Category A Rate	\$298.80	\$278.45	\$27.85	\$306.30
Full Stadium Hire (Day) - Category B	\$268.90	\$250.55	\$25.05	\$275.60
Full Stadium Hire (Day) - Category C	\$239.00	\$222.73	\$22.27	\$245.00
Commercial Kitchen	\$550.00	\$512.55	\$51.25	\$563.80
Full Stadium Hire (Day) - Category A Rate	\$448.20	\$417.64	\$41.76	\$459.40
Full Stadium Hire (Day) - Category B	\$403.30	\$375.82	\$37.58	\$413.40
Full Stadium Hire (Day) - Category C	\$358.60	\$334.18	\$33.42	\$367.60
Cleaning Fee (Stadium)	\$350.00	\$326.18	\$32.62	\$358.80

Exercise Physiology

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Exercise Physiology Workcover	\$118.50	\$110.45	\$11.05	\$121.50
Exercise rehabilitation is common for those recovering from a workbased injury. An injured employee can seek rehabilitation from Exercise Physiologist with a referral and recommendation from their GP and approval from their case manager.				
Exercise Physiology Transport Accident Commission	\$100.60	\$93.73	\$9.37	\$103.10
People who have sustained injuries in a motor vehicle accident can receive support to assist them with their rehabilitation. Exercise Physiology is a treatment modality covered under the various state compensable schemes for these individuals.				
Exercise Physiology Department of Veterans Affairs	\$69.70	\$64.91	\$6.49	\$71.40
Department of Veteran Affairs Gold and White card holders can receive Exercise Physiology treatment for injuries sustained during their military service. These benefits in some cases are also available to the card holders' loved ones.				

Exercise Physiology [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Exercise Physiology NDIS	\$156.80	\$146.09	\$14.61	\$160.70
Through discussions with their local area coordinator, people can access Exercise Physiology services as part of their NDIS plans.				
Personal Training NDIS	\$58.80	\$54.82	\$5.48	\$60.30
Through discussions with their local area coordinator, people can access Personal Training services as part of their NDIS plans.				
Exercise Physiology Medicare	\$86.10	\$80.18	\$8.02	\$88.20
There are various ways members of the public can utilise medicare funding to access Exercise Physiology. Please refer to the link below for further information on Exercise Physiology under medicare. http://www9.health.gov.au/mbs/fullDisplay.cfm?type=item&q=ItemID&q=10953				
Exercise Physiology Private Health	\$86.10	\$80.18	\$8.02	\$88.20
Many private health agencies have Exercise Physiology services on their schedule of services.				

Corporate Support

Council and Executive Services

Business Paper

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Annual (Commercial subscribers only)	\$313.10	\$325.60	\$0.00	\$325.60
Single Copy of Agenda and / or corresponding Minutes and / or IHAP reports (Commercial Customers only)	\$24.60	\$25.60	\$0.00	\$25.60

Financial Management

Returned Cheque, Direct Debit or unpaid Credit Cards

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Administration Fee	\$52.00	\$54.00	\$0.00	\$54.00

Merchant Surcharge Fee / Transaction Fee (excluding Bellbird Cafe and CPAC Bar)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
i) Taxable Supply				0.55%
				Last year fee 0.55%
ii) Non-Taxable Supply				0.50%
				Last year fee 0.50%

Governance and Legal Services

Management Plans and Annual Report Plans available for downloading from Council's website free of charge.

Corporate Governance

Formal Access Application for Information

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application Fee	\$30.00	\$30.00	\$0.00	\$30.00
Processing Fee (where request is not personal) per hour	\$30.00	\$30.00	\$0.00	\$30.00
Internal Review Application	\$40.00	\$40.00	\$0.00	\$40.00

Informal Requests for Information

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application Fee				Free
				Last year fee Free
Information Retrieval Fee	\$20.80	\$21.60	\$0.00	\$21.60
Photocopy – up to A3 (for the first 10 pages) per copy	\$4.20	\$4.40	\$0.00	\$4.40

Informal Requests for Information [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Photocopy – up to A3 (for subsequent pages after first 10 pages) per copy	\$1.00	\$1.00	\$0.00	\$1.00
Photocopy – larger than A3 per copy	\$13.90	\$14.50	\$0.00	\$14.50

Photocopying (General Documents)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Photocopy – COLOUR – up to A3 (for the first 10 pages) per copy	\$4.20	\$4.40	\$0.00	\$4.40
Photocopy – COLOUR – up to A3 (for subsequent pages after first 10 pages) per copy	\$2.00	\$2.10	\$0.00	\$2.10
Photocopy – COLOUR – A4 (for the first 10 pages) per copy	\$2.00	\$2.10	\$0.00	\$2.10
Photocopy – COLOUR – A4 (for subsequent pages after first 10 pages) per copy	\$1.00	\$1.00	\$0.00	\$1.00
Photocopy – BLACK & WHITE – up to A3 (for the first 10 pages) per copy	\$2.00	\$2.10	\$0.00	\$2.10
Photocopy – BLACK & WHITE – up to A3 (for subsequent pages after first 10 pages) per copy	\$1.00	\$1.00	\$0.00	\$1.00
Photocopy – BLACK & WHITE – A4 (for the first 10 pages) per copy	\$1.00	\$1.00	\$0.00	\$1.00
Photocopy – BLACK & WHITE – A4 (for subsequent pages after first 10 pages) per copy	\$1.00	\$1.00	\$0.00	\$1.00
Photocopy – COLOUR – larger than A3 per copy	\$17.00	\$17.70	\$0.00	\$17.70
Photocopy – BLACK & WHITE – larger than A3 per copy	\$13.90	\$14.50	\$0.00	\$14.50

Legal Services

In-house Lawyers

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Legal Costs – In-house lawyers (per hour)	\$343.30	\$235.00	\$23.50	\$258.50
Legal Cost - In-house Senior Lawyer (Per Hour)	\$0.00	\$263.64	\$26.36	\$290.00
General Counsel	\$438.60	\$465.00	\$46.50	\$511.50
Principal Lawyer	\$397.80	\$364.00	\$36.40	\$400.40
Paralegal	\$204.00	\$190.00	\$19.00	\$209.00

Subpoenas (In accordance with Court rules)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Initial Conduct Money	\$60.80	\$60.80	\$0.00	\$60.80
Production of Documents – Per hour of time or part thereof in retrieving and checking files for production	\$60.80	\$63.20	\$0.00	\$63.20
Production of Documents – Photocopying Charges	Per Council's standard photocopying fees and charges			
Cost of Witness to attend Court – Calculated on a minimum of 4 hours (including 2 hours in travelling time to and from Sydney CBD)	<p style="text-align: right;">Last year fee</p> <p>Per Council's standard photocopying fees and charges</p>			
	At hourly rate of pay for Council staff plus fares or actual petrol costs plus parking fees			
	<p style="text-align: right;">Last year fee</p> <p>At hourly rate of pay for Council staff plus fares or actual petrol costs plus parking fees</p>			

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Subpoenas (In accordance with Court rules) [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Cost of Witness to attend Liverpool Court		Calculated on an hourly basis of the hourly rate of pay for the Council staff member		
		Last year fee Calculated on an hourly basis of the hourly rate of pay for the Council staff member		

Procurement

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Tender Fee				Varies
				Last year fee Varies
Fees depend on complexity and volume of the documentation of the tender				

Information and Technology Support

Specific Design Maps

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
AO or A1 Specific Design Maps	\$147.70	\$153.60	\$0.00	\$153.60
A3 or A4 Specific Design Maps	\$36.80	\$38.30	\$0.00	\$38.30
A2 Specific Design Map	\$73.00	\$75.90	\$0.00	\$75.90
GIS/Mapping labour extraction costs per hr	\$53.20	\$55.30	\$0.00	\$55.30

Others

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
A1 Size Maps	\$30.90	\$32.10	\$0.00	\$32.10
A1 Zoning map – Coloured- Each	\$73.00	\$75.90	\$0.00	\$75.90
A0 LEP – Coloured	\$96.00	\$99.80	\$0.00	\$99.80
LLEP Written and set of coloured maps – A3	\$397.20	\$413.10	\$0.00	\$413.10
LLEP Set of coloured maps only – A3	\$360.50	\$374.90	\$0.00	\$374.90
Photocopy – up to A3 (for the first 10 pages) per copy	\$2.90	\$3.00	\$0.00	\$3.00
Photocopy – up to A3 (for subsequent pages after first 10 pages) per copy	\$0.60	\$0.60	\$0.00	\$0.60
AO Aerial Map	\$228.30	\$237.40	\$0.00	\$237.40
A1 Aerial Map	\$144.00	\$149.80	\$0.00	\$149.80
A4 Aerial Map	\$36.80	\$38.30	\$0.00	\$38.30
A3 Aerial Map	\$73.00	\$75.90	\$0.00	\$75.90
A2 Aerial Map	\$73.00	\$75.90	\$0.00	\$75.90
Graphics File (e.g. JPEG / EPS/ PPF – CD to be supplied /purchased with hard copy map or emailed).	\$24.60	\$25.60	\$0.00	\$25.60
A3 LLEP08 Zoning map – each	\$23.50	\$24.40	\$0.00	\$24.40

Economy and Commercial Development

City Economy

Flags and Banners

Rental, installation and removal of banners from Council poles (Minimum 4 weeks).

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Community Not-for-Profit Organisations	\$56.30	\$58.60	\$0.00	\$58.60
Other Institutions	\$134.40	\$139.80	\$0.00	\$139.80

Property Services

Car Park

33 Moore Street Car Park

Monthly Rate

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Monthly Rate	\$260.10	\$245.91	\$24.59	\$270.50

Corporate Car Parking

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
CORPORATE CAR PARKING – Bathurst Street, Northumberland Street and Warren Service Way Car Parks		Corporate Rate to be negotiated with applicant		
		Last year fee Corporate Rate to be negotiated with applicant		

Bathurst Street Car Park - Meter Parking

Casual use

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Parking Fees per hour	\$2.60	\$2.45	\$0.25	\$2.70

Northumberland Street Car Park - Meter Parking

Casual use

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Ground floor only – Parking fees per Hour	\$2.60	\$2.45	\$0.25	\$2.70
Levels 1 and 2 only – All day parking	\$12.50	\$11.82	\$1.18	\$13.00

Levels 3 and 4

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Up to 3 hours				Free
				Last year fee Free

Levels 3 and 4 [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
All day parking	\$12.50	\$11.82	\$1.18	\$13.00

Northumberland Serviceway

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Half-hour On-street Parking Fee	\$1.50	\$1.45	\$0.15	\$1.60

On-street Parking Meters - Meter Parking

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
On-street parking meters – pay and display	\$3.10	\$2.91	\$0.29	\$3.20

Any activity that occupies meter parking areas

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Cost per metered parking space occupancy (per space per hour)	\$3.10	\$2.91	\$0.29	\$3.20

Warren Service Way Car Park

Casual Use

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
From 0 to 1 hour	\$3.00	\$2.73	\$0.27	\$3.00
From 1 to 2 hours	\$6.00	\$5.45	\$0.55	\$6.00
From 2 to 3 hours	\$9.00	\$9.09	\$0.91	\$10.00
From 3 to 4 hours	\$12.00	\$11.82	\$1.18	\$13.00
From 4 to 5 hours	\$15.00	\$14.55	\$1.45	\$16.00
From 5 to 12 hours	\$18.00	\$17.27	\$1.73	\$19.00
From 12 to 24 hours	\$20.00	\$19.09	\$1.91	\$21.00
Lost ticket	\$26.00	\$24.55	\$2.45	\$27.00
Lost ticket				

Permanent Parking Space

Levels 1, 2 and 3 only

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Weekly Parking Passcard	\$57.00	\$54.55	\$5.45	\$60.00

Levels 4, 5 and 6 only

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Per month	\$138.00	\$130.91	\$13.09	\$144.00

Reserved Parking

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Reserved Parking Space	\$255.00	\$241.09	\$24.11	\$265.20

Miscellaneous

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Pass Card Replacement fee	\$12.00	\$11.82	\$1.18	\$13.00
Refund of Pre-paid parking fees – Annual Pass Cards only	Initial amount paid less period of usage to the nearest full month (calculated at the monthly parking rate) plus administration fee of \$50.00. Last year fee Initial amount paid less period of usage to the nearest full month (calculated at the monthly parking rate) plus administration fee of \$50.00.			

300 Macquarie Street Liverpool

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Reserve Parking Spaces (per month)	\$255.00	\$241.82	\$24.18	\$266.00

Hire of Car Park Grounds

Bathurst Street Car Park

- Applicant to arrange and pay for the installation and removal of barricades to cordon off the area within the car park.
- The applicant is responsible for notifying all businesses within a radius of 150m of the car park of the upcoming event.
- The notification must be in the form of leaflet / letter providing a contact name and telephone number and hand delivered to each business 7 clear business days before the event.
- All costs associated with the notification shall be borne by the applicant.
- Applicant must provide evidence (GPS tracking record or similar) to Liverpool City Council that the notification was completed within the prescribed time frame prior to holding the event.

Application Fee

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application Fee	\$377.00	\$357.27	\$35.73	\$393.00

Ground Hire

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Hire of up to a maximum of 80 parking spaces in the car park for any event	\$502.90	\$475.45	\$47.55	\$523.00

Northumberland Street Car Park

- The applicant is responsible for notifying all businesses within a radius of 150m of the car park of the upcoming event.
- The notification must be in the form of leaflet / letter providing a contact name and telephone number and hand delivered to each business 7 clear business days before the event.
- All costs associated with the notification shall be borne by the applicant.
- Applicant must provide evidence (GPS tracking record or similar) to Liverpool City Council that the notification was completed within the prescribed time frame prior to holding the event.

Application Fee

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application Fee	\$377.00	\$357.27	\$35.73	\$393.00

Ground Hire

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Hire of car park ground floor for any event	\$502.90	\$500.00	\$50.00	\$550.00

Parking Permits

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Temporary Parking Permit for community organisations – western side of Macquarie Street only between Campbell Street and Lachlan Street, Liverpool	\$57.00	\$60.00	\$0.00	\$60.00
Parking permit for Community Transport / Health Nurse vehicles	\$50.00	\$55.00	\$0.00	\$55.00
Temporary Parking Permit for non-community organisations – Annual Fee	\$1,230.00	\$1,280.00	\$0.00	\$1,280.00
Business Parking Permit Meter Parking areas – Annual Fee	\$3,030.00	\$3,151.20	\$0.00	\$3,151.20
Business Parking Permit Meter Parking areas – Half-yearly Fee	\$1,600.00	\$1,664.00	\$0.00	\$1,664.00
Temporary permit for trades / service contractors visiting Liverpool City Centre only – Daily rate	\$41.00	\$42.60	\$0.00	\$42.60
Temporary permit for trades / service contractors visiting Liverpool City Centre only – Weekly rate	\$116.00	\$120.60	\$0.00	\$120.60
Resident Parking Permit – First Permit				Free
				Last year fee Free
Resident Parking Permit – Second permit if applicable	\$23.50	\$24.40	\$0.00	\$24.40
Permit for Pensioner or Student, Concession Cardholders per year	\$11.20	\$11.60	\$0.00	\$11.60
Replacement of Permit	\$30.00	\$31.20	\$0.00	\$31.20

Property

Application

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Fee to enquire to acquire Council land, an easement over Council land or a lease/licence/deed over Council land and or road matters	\$700.00	\$661.82	\$66.18	\$728.00

Charges under Section 611 (LGA)

Australian Gas Light Company

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
An annual charge will be levied on the Australian Gas Light Company (AGL) as assessed through the Office of Local Government				Annual Charge per OLG
				Last year fee Annual Charge per OLG

Easements

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application fee for Easement over Council land	\$2,500.00	\$2,363.64	\$236.36	\$2,600.00
Application Fee for Easements Legal Fees				Minimum \$2,750 plus GST and costs
				Last year fee Minimum \$2,750 plus GST and costs
Compensation for Easements – based on Current Market Value determined by Valuation				Current Market Value Determined by Council Valuation (plus payment of Council's valuation costs). Minimum easement compensation fee of \$5,000 plus GST.
				Last year fee Current Market Value Determined by Council Valuation (plus payment of Council's valuation costs)
Application Fee for Drainage Easements				\$2,750 plus GST per dwelling unit fee for first dwelling unit and \$1,250 plus GST for each additional proposed dwelling.
				Last year fee \$2,500 plus GST per dwelling unit fee for first dwelling unit and \$1,000 plus GST for each additional proposed dwelling.

Outdoor Cafe Permit (excluding Macquarie Mall)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application Fee – Traffic Assessment for Outdoor Dining (Non-refundable fee payable for all applications)	\$200.00	\$208.00	\$0.00	\$208.00
Tactile Indicators (Applicable to new applications only)	\$112.20	\$116.70	\$0.00	\$116.70
Annual Permit Fee (Applicable for establishments with 5 or less chairs only)	\$300.90	\$312.90	\$0.00	\$312.90
Annual Permit Fee (Applicable for establishments with 6 or more chairs) – Payable per chair	\$59.20	\$61.60	\$0.00	\$61.60

Outdoor Cafe Permit - Macquarie Mall

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Annual Permit Fee - For each small structure in Macquarie Mall	\$163.20	\$169.70	\$0.00	\$169.70
Annual Permit Fee - For each large structure in Macquarie Mall	\$642.60	\$668.30	\$0.00	\$668.30

Permit of Entry / Deed of Access

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application Fee for Permit of Entry / Deed of Access	\$1,600.00	\$1,545.45	\$154.55	\$1,700.00
Bond for Permit of Entry / Deed of Access			Price on Application	
			Last year fee Price on Application	
Occupation fee per month for Permit of Entry / Deed of Access (up to 500sqm)	\$2,000.00	\$1,909.09	\$190.91	\$2,100.00
Permit of Entry / Deed of Access (above 500sqm)		Minimum Fee of \$2,100 per month or \$42/sqm per annum plus GST		
		Last year fee Minimum Fee of \$2,000 per month or \$40/sqm per annum plus GST		
Permit of Entry / Deed of Access Legal Fees		Minimum \$2,750 plus GST and costs		
		Last year fee Minimum \$2,750 plus GST and costs		
Sydney Water Permit of Entry (for access to Council land) Application Fee	\$2,500.00	\$2,272.73	\$227.27	\$2,500.00
Construction of pipe/vent or manhole		Minimum impact fee of \$10,000 plus GST or above based on valuation undertaken by Council valuer with applicant to pay valuation fee		
		Last year fee Minimum impact fee of \$10,000 plus GST or above based on valuation undertaken by Council valuer with applicant to pay valuation fee		
Rock Anchor Point (for access to Council land) Application fee	\$2,500.00	\$2,272.73	\$227.27	\$2,500.00
Rock Anchor Point Legal Fees		\$2,750 plus GST plus costs		
		Last year fee \$2,750 plus GST plus costs		
Rock Anchor Points (for access to Council land) Access fee		Per anchor point at prevailing market rate determined by Council (subject to approval)		
		Last year fee Per anchor point at prevailing market rate determined by Council (subject to approval)		

Property Information

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
General Advertising Fee – Property Matters	\$850.00	\$818.18	\$81.82	\$900.00
Production of CT fee and admin	\$380.00	\$395.20	\$0.00	\$395.20

Rental

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Rental of Road Reserves		Assessed Rental for Leases & Deeds under the Roads Act.		
		Last year fee Assessed Rental for Leases & Deeds under the Roads Act.		

Rental [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Rental for occupation of Council Land – (fee per square metre per annum) or based on a valuation undertaken by Council Valuer with occupant to pay the valuation fee upfront).		Minimum Fee of \$40/sqm per annum plus GST for occupation of Council land or Assessed Fee.		
		Last year fee Minimum Fee of \$40/sqm per annum plus GST for occupation of Council land or Assessed Fee.		
Rental of Council Land/Property (lease, licence, deed, etc)		Assessed Rental		
		Last year fee Assessed Rental		
Engagement of Council Valuer to determine assessment of rental		Price on Application		
		Last year fee Price on Application		
Lease/Licence Establishment Fee	\$0.00	\$500.00	\$50.00	\$550.00
Assignment of lease	\$0.00	\$2,000.00	\$200.00	\$2,200.00

Road Closure Application

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application Fee for Permanent road closure	\$2,500.00	\$2,600.00	\$0.00	\$2,600.00
Application Fee for Temporary road closure	\$2,500.00	\$2,600.00	\$0.00	\$2,600.00
Road Closure Application Legal Fees		Minimum \$2,750 plus GST and costs		
		Last year fee Minimum \$2,750 plus GST and costs		
Valuation Costs		Price on Application		
		Last year fee Price on Application		
Survey costs – All survey/lodgement and registration costs		Price on Application		
		Last year fee Price on Application		
Crown Road / unformed road closure fee	\$4,100.00	\$4,300.00	\$0.00	\$4,300.00

Signage

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Advertising on Council Land – fee per sign per month (category 1 – small signs 1mx1m or less) Fee to be negotiated for 2 or more signs	\$360.00	\$340.36	\$34.04	\$374.40
Advertising on Council Land – fee per sign per month (category 2 – billboards, vehicles and advertising hoarding) Fee to be negotiated for 2 or more signs	\$2,250.00	\$2,127.27	\$212.73	\$2,340.00
Advertising on Phone Booths fee	\$5,650.00	\$5,341.82	\$534.18	\$5,876.00

Telecommunications Infrastructure Facilities on Council owned / managed land per provider

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Telecommunication Site Application fee per site	\$715.00	\$681.82	\$68.18	\$750.00
New site Minimum Annual fee (Pole on Council owned/managed land, shelter hut and access up to 30sqm)	\$39,000.00	\$36,872.73	\$3,687.27	\$40,560.00

Telecommunications Infrastructure Facilities on Council owned / managed land per provider [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
New Site Minimum Annual Fee (Shelter hut and access only on Council owned/managed land up to 30sqm)	\$19,000.00	\$17,963.64	\$1,796.36	\$19,760.00
New site Minimum Annual Fee (Access across Council owned/managed land)	\$11,850.00	\$11,203.64	\$1,120.36	\$12,324.00
Telecommunications Co-location user Fee (existing and new sites)	\$19,055.00	\$18,015.64	\$1,801.56	\$19,817.20
Microcell Fee	\$10,100.00	\$9,549.09	\$954.91	\$10,504.00
Microcell Application	\$800.00	\$756.36	\$75.64	\$832.00

Infrastructure and Environment

Infrastructure Planning

Floodplain

FLOODPLAIN DRAINAGE

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Flood Map Request (up to A3)	\$72.40	\$75.00	\$0.00	\$75.00
Stormwater Location Reports (\$160 for up to 2hrs and \$80 per hour or part thereof) and stormwater related investigations	\$191.80	\$200.00	\$0.00	\$200.00
Provision of flood risk maps in electronic form	\$601.80	\$626.00	\$0.00	\$626.00

Electronic copy of the hydraulic or hydrologic model

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
1 to 5 lot Residential, Commercial and Industrial development (including units and townhouses)	\$1,199.50	\$1,247.50	\$0.00	\$1,247.50
6 to 10 lots (Residential, Commercial and Industrial development (including units and townhouses)		\$1,247.50 plus \$260/lot or unit		
		Last year fee \$1,199.50 plus \$250/lot or unit		
Electronic copy of the hydraulic or hydrologic model for over 20 lots Residential, Commercial and Industrial development (including units and townhouses).	\$6,002.70	\$6,243.00	\$0.00	\$6,243.00
Electronic copy of the hydraulic or hydrologic model for Residential, Commercial and Industrial development or Re-zoning up to 1ha	\$2,401.10	\$2,497.00	\$0.00	\$2,497.00
Electronic copy of the hydraulic or hydrologic model for Residential, Commercial and Industrial development or Re-zoning from 1ha to 5 ha	\$3,600.60	\$3,744.60	\$0.00	\$3,744.60
Electronic copy of the hydraulic or hydrologic model for Residential, Commercial and Industrial development or Re-zoning over 5ha	\$6,002.70	\$6,243.00	\$0.00	\$6,243.00

Property Flood Affection Information

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Provision of property flood affection information to private developers and property valuers	\$36.70	\$38.00	\$0.00	\$38.00

Office of the CEO

Communications

External Printing Services

Black Printing per 1,000 sheets

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
A4 White – Single Sided	\$89.50	\$84.64	\$8.46	\$93.10
A4 White – Double sided	\$161.30	\$152.55	\$15.25	\$167.80
A4 Tints – Single Sided	\$109.20	\$103.27	\$10.33	\$113.60
A4 Tints – Double sided	\$180.00	\$170.18	\$17.02	\$187.20
A4 Coloured (optix) – Single Sided	\$142.00	\$134.27	\$13.43	\$147.70
A4 Coloured (optix) – Double sided	\$213.80	\$202.18	\$20.22	\$222.40
A3 White – Single Sided	\$120.20	\$113.64	\$11.36	\$125.00
A3 White – Double sided	\$197.70	\$186.91	\$18.69	\$205.60
A4 Card White – Single Sided	\$125.90	\$119.00	\$11.90	\$130.90
A4 Card White – Double sided	\$199.20	\$188.36	\$18.84	\$207.20
A4 Card Coloured – Single Sided	\$137.30	\$129.82	\$12.98	\$142.80
A4 Card Coloured – Double sided	\$209.10	\$197.73	\$19.77	\$217.50

Coloured Printing per sheet

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
A4 White – Single Sided	\$1.00	\$0.91	\$0.09	\$1.00
A4 White – Double sided	\$1.60	\$1.55	\$0.15	\$1.70
A3 White – Single Sided	\$1.10	\$1.00	\$0.10	\$1.10
A3 White – Double sided	\$2.10	\$2.00	\$0.20	\$2.20
Binding – per copy	\$1.70	\$1.64	\$0.16	\$1.80

Planning and Compliance

City Planning

City Design and Public Domain

Heritage

Heritage Property Film and Photography

Ultra low impact filming (news crew)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Hire Fee				Free
				Last year fee Free

Low Impact Filming (less than 25 crew and minimal vehicles)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Hire Fee	\$150.00	\$156.00	\$0.00	\$156.00
Pre-Site inspection	\$150.00	\$156.00	\$0.00	\$156.00

Medium Impact Filming (between 25-50 crew and max 10 trucks)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Hire Fee	\$270.00	\$280.80	\$0.00	\$280.80
Pre-Site inspection	\$150.00	\$156.00	\$0.00	\$156.00
Bond	\$3,500.00	\$3,640.00	\$0.00	\$3,640.00

High Impact Filming (More than 50 crew and 10 trucks)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Hire Fee	\$300.00	\$312.00	\$0.00	\$312.00
Site inspection	\$150.00	\$156.00	\$0.00	\$156.00
Bond	\$5,500.00	\$5,720.00	\$0.00	\$5,720.00

Collingwood House

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Self-guided tours (Group bookings only)	\$5.00	\$4.73	\$0.47	\$5.20
Maximum of 20 people per group.				
Guided tours (Group bookings only)	\$15.00	\$14.18	\$1.42	\$15.60
Maximum of 20 people per group.				
High tea on the verandahs (Group bookings only)	\$30.00	\$28.36	\$2.84	\$31.20
Maximum of 20 people per group includes guided tour. Café chairs and tables available on site.				
Garden Wedding Ceremony	\$1,500.00	\$1,418.18	\$141.82	\$1,560.00
Inclusive of 2-hour ceremony plus an additional 2-hour photography session and use of rooms for bridal party and groomsman.				

Collingwood House [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Garden hire for parties and events	\$250.00	\$236.36	\$23.64	\$260.00
Gardens can cater for up to 100 people in cocktail arrangement.				
Meetings and group hiring (Education)	\$50.00	\$47.27	\$4.73	\$52.00
Meetings and group hiring (Community groups)	\$150.00	\$141.82	\$14.18	\$156.00
Maximum 50 people seated lecture theatre style or 20 to 30 people with tables.				
Meetings and group hiring (Corporate)	\$250.00	\$236.36	\$23.64	\$260.00
Maximum 50 people seated lecture theatre style or 20 to 30 people with tables.				
First Nations gathering hire				Free
				Last year fee Free
School Group Visits	\$5.00	\$4.73	\$0.47	\$5.20
School Group Visits - Picnic Lunch				P.O.A.
				Last year fee P.O.A.
Hiring is for venue only except where indicated. All catering, chairs and decorations would need to be provided by the hirer. Any damage to the venue beyond normal wear and tear would be charged at cost to the hirer.				

Liverpool Pioneers Memorial Park

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Grave Marker plaque				P.O.A.
				Last year fee
Monument inscription plaque				P.O.A.
				Last year fee
Annual detailed clean and treatment of headstone				P.O.A.
				Last year fee P.O.A.
Monthly clean and treatment of headstone				P.O.A.
				Last year fee P.O.A.
Installation of a new Memorial				P.O.A.
				Last year fee P.O.A.
Where an ancestral grave has been clearly identified, this fee line would allow for a descendent to get a plaque on a plinth installed to mark the location.				

Heritage Minor Works

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Residential - Private Dwelling				Free
				Last year fee Free
Minor commercial, education and community	\$255.00	\$265.20	\$0.00	\$265.20
Major commercial	\$500.00	\$520.00	\$0.00	\$520.00

Heritage Advisory Service

For the provision of professional advice including a site inspection, formal meeting and written advice guiding development or conservation works.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Residential - Private Dwelling Owner				Free
				Last year fee Free
Pre-Purchase Advice	\$150.00	\$141.82	\$14.18	\$156.00
Pre-Development Advice Minor - First meeting	\$250.00	\$236.36	\$23.64	\$260.00
Pre-Development Advice Minor - Subsequent meetings	\$125.00	\$118.18	\$11.82	\$130.00
Pre-Development Advice Major - First meeting	\$500.00	\$472.73	\$47.27	\$520.00
Pre-Development Advice Major - Subsequent meetings	\$250.00	\$236.36	\$23.64	\$260.00

Heritage Documentation

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Provision of hardcopy Conservation Management Plan of Council Heritage Item	\$50.00	\$47.27	\$4.73	\$52.00
Provision of hardcopy of 1991 heritage study	\$250.00	\$236.36	\$23.64	\$260.00
Provision of single inventory from heritage study	\$25.00	\$23.64	\$2.36	\$26.00
Cost recovery for peer review of conservation management plans, heritage significance assessments and other heritage planning documentation				POA
				Last year fee

Community Heritage

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Cost recovery for community-initiated heritage interpretation				P.O.A
				Last year fee
Cost recovery for monuments dedicated to a community identity				P.O.A
				Last year fee
Seminars, Forums and Conferences				P.O.A
				Last year fee

Research Services

Where an enquiry may require extensive research into Council archives and other sources the following charges may apply. Fees not applicable for research requests from students or concession card holders.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Research Services (First 15 minutes)				Free
				Last year fee Free
Research Services (Additional, beyond first 15 minutes)	\$50.00	\$47.27	\$4.73	\$52.00
High-resolution copy of Historic Photograph				Cost plus GST
				Last year fee Cost plus GST

Contributions Planning

Works In Kind Agreements

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
WIKA Lodgement fee	\$0.00	\$550.00	\$0.00	\$550.00
WIKA Preparation fee (per WIKA)	\$0.00	\$2,000.00	\$0.00	\$2,000.00

VPA Stage 1

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Minor VPA - Letter of offer lodgement fee	\$0.00	\$1,000.00	\$0.00	\$1,000.00
Major VPA - Letter of offer lodgement fee	\$0.00	\$3,500.00	\$0.00	\$3,500.00

VPA Stage 2

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Basic VPA preparation fee	\$0.00	\$6,000.00	\$0.00	\$6,000.00
Standard VPA preparation fee	\$0.00	\$21,500.00	\$0.00	\$21,500.00
Complex VPA preparation fee	\$0.00	\$44,500.00	\$0.00	\$44,500.00

Contributions VPA WIKA Services

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Public Exhibition / Public Notice - per exhibition period	\$0.00	\$900.00	\$0.00	\$900.00
Contribution Plan Preparation		Full cost recovery		
		Last year fee		
Contribution Plan Preparation				
Land Valuation and Acquisition		Full cost recovery		
		Last year fee		
Quantity surveying review		Full cost recovery		
		Last year fee		
Quantity surveying review				
Site Inspection	\$0.00	\$156.00	\$0.00	\$156.00
Legal Costs - In house lawyers (per hour)	\$0.00	\$357.00	\$0.00	\$357.00
Legal Costs - General Counsel (per hour)	\$0.00	\$456.10	\$0.00	\$456.10
Legal Costs - Paralegal (per hour)	\$0.00	\$212.20	\$0.00	\$212.20
Legal Costs - External Legal Advice		Full cost recovery		
		Last year fee		
Administration Management Fee		3% value of all contributions		
		Last year fee		
Meeting Attendance - per hour	\$0.00	\$130.00	\$0.00	\$130.00

eBusiness and Planning Reform

S10.7 Certificates Administration

Planning Certificates

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Planning Certificate - Section 10.7(2) (fee per certificate)	\$62.00	\$62.00	\$0.00	\$62.00
Planning Certificate – Section 10.7(5) (fee per certificate)	\$94.00	\$94.00	\$0.00	\$94.00
Planning Certificate – Section 10.7(2) & (5) (fee per certificate)	\$156.00	\$156.00	\$0.00	\$156.00
Outstanding Notices issued under LG Act 735/608 and EP&A Act 10.2	\$120.50	\$125.30	\$0.00	\$125.30

Strategic Planning

Rezoning

Local Environmental Plan Amendments

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Written planning enquiry relating to either Development Control Plans or Local Environmental Plans	\$214.20	\$222.80	\$0.00	\$222.80
Costs associated with Public hearings				Cost plus GST
				Last year fee Cost plus GST
Small scale (<\$20m), minor site specific planning proposal request that is aligned with the Strategic Planning framework	\$25,000.00	\$26,000.00	\$0.00	\$26,000.00
Medium Scale (>\$20m), site specific planning proposal request that is aligned with the strategic planning framework and has minimal site constraints	\$76,500.00	\$79,560.00	\$0.00	\$79,560.00
Large scale (>\$20m) rezoning request or LEP Amendment where additional studies are required to justify alignment with the strategic planning framework and significant site constraints exist	\$127,500.00	\$132,600.00	\$0.00	\$132,600.00
Significant and highly complex planning proposals involving consideration of precinct wide planning outcomes	\$204,000.00	\$212,160.00	\$0.00	\$212,160.00
Cost Recovery – For independent assessment of relevant planning proposals, including peer reviews of specialist reports				Cost plus GST
				Last year fee Cost plus GST
Amendment to Planning Proposal Request. Amendment to the planning proposal request that includes updates to supporting studies and plans and requires further staff assessment and referrals completed.		25% of the cost of the original Planning Proposal Request		
				Last year fee 50% of the cost of the original Planning Proposal Request
Refund if planning proposal is withdrawn prior to a Council meeting for Gateway and Applicant chooses not to lodge a Pre-Gateway Review		To be determined by the Manager City Planning up to a maximum of 50% of fee paid		
				Last year fee To be determined by Director City Economy and Growth up to a maximum of 50% of fee paid
Refund if Council resolves not to proceed to request a gateway determination and Applicant chooses not to lodge a Pre-Gateway Review		To be determined by the Manager City Planning up to a maximum of 25% of fee paid		
				Last year fee To be determined by Director City Economy and Growth up to a maximum of 25% of fee paid

Pre-Planning Proposal Meeting Fees

Minor Planning Proposals (Proposals with a CIV < \$20m)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
First Meeting	\$1,020.00	\$964.36	\$96.44	\$1,060.80
Second and subsequent meetings	\$510.00	\$482.18	\$48.22	\$530.40

Major Planning Proposals (Proposals with a CIV > \$20m)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
First Meeting	\$3,060.00	\$2,893.09	\$289.31	\$3,182.40
Second and subsequent meetings	\$1,530.00	\$1,446.55	\$144.65	\$1,591.20

Pre-Major Project DA Meeting Fees

State Significant Development or Infrastructure Consultation Meeting

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
First Meeting	\$0.00	\$1,060.82	\$106.08	\$1,166.90
Second Meeting	\$0.00	\$530.36	\$53.04	\$583.40

Development Control Plan Amendments

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
DCP amendments of minor nature (ie. Site specific or minor changes to support a planning proposal)	\$10,200.00	\$10,608.00	\$0.00	\$10,608.00
DCP amendments that involve substantial changes and apply to numerous site	\$20,400.00	\$21,216.00	\$0.00	\$21,216.00

Development Control Plans - copies

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Development Control Plans – Part 1	\$20.90	\$21.70	\$0.00	\$21.70
Development Control Plans – All Documents	\$212.80	\$221.30	\$0.00	\$221.30

Street Naming Fee

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application Fee – Base Fee (up to 10 names)	\$200.00	\$208.00	\$0.00	\$208.00
Additional fee per name (in excess of 10 names)	\$20.00	\$20.80	\$0.00	\$20.80
Newspaper and Gazettal Fee	\$750.00	\$780.00	\$0.00	\$780.00
Re-advertising (Erratum Notice)	\$250.00	\$260.00	\$0.00	\$260.00

Transport Management

Road Closure, Road Occupancy Permit, Directional and Regulatory Signage

Directional Signage

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Installation of directional signs for community facilities – signs supplied by Council	\$418.20	\$395.36	\$39.54	\$434.90
Installation of sign on existing posts	\$255.00	\$241.18	\$24.12	\$265.30

Road Closure Application

Permits must be authorised by Council's Manager of Transport Management and the local Police prior to approval.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application Cost for Permanent road closure	\$1,386.20	\$1,441.60	\$0.00	\$1,441.60
Application Cost for Temporary full road closure with TMP assessment	\$1,204.60	\$1,252.80	\$0.00	\$1,252.80
Advertising for the closure of the road	\$629.30	\$654.50	\$0.00	\$654.50
Land and Property Management Authority for permanent road closure. Applicants should note these fees do not include legal or survey costs.	\$2,149.10	\$2,235.10	\$0.00	\$2,235.10

Road Occupancy Application

Permits must be authorised by Council's Manager of Transport Management and the local Police prior to approval.

Road Occupancy Charge – Full Road Closure

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Road Occupancy Application Fee	\$200.00	\$225.00	\$0.00	\$225.00
Temporary Full Road Closure (per road per 100 m per day) – Liverpool City Centre (refer to CBD map)	\$2,100.00	\$2,184.00	\$0.00	\$2,184.00
Temporary Full Road Closure (per road per week) – outside Liverpool City centre for all reconstruction works (refer to CBD map)	\$420.00	\$436.80	\$0.00	\$436.80
Revisions or changes to approved Road Occupation Permits	\$105.00	\$109.20	\$0.00	\$109.20

Road Occupancy Charge – Partial Road Closure

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Road Occupancy Application Fee	\$200.00	\$225.00	\$0.00	\$225.00
Road and Footpath Occupancy Fee (Per lane per 100 m per day for less than 4 weeks) – Liverpool City Centre (refer to CBD map)	\$370.00	\$385.00	\$0.00	\$385.00
Road and Footpath Occupancy fee (Per lane per 100 m per week) – Outside Liverpool City Centre (refer to CBD map)	\$210.00	\$220.00	\$0.00	\$220.00
Footpath Occupancy Permit Fee – Liverpool City Centre (per 100 metres per day) (refer to CBD map)	\$275.00	\$290.00	\$0.00	\$290.00
Fee includes notification to surrounding residents of footpath occupancy				
Damage Inspection for road occupancy only and not chargeable with other fee paid in this Fees and Charges	\$175.00	\$175.00	\$0.00	\$175.00
Revisions or changes to approved Road Occupation Permits	\$105.00	\$110.00	\$0.00	\$110.00

Works Zone Application in Liverpool City Centre

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application fee for Works Zone	\$730.00	\$760.00	\$0.00	\$760.00
Works Zone rental /m/week (unmetered locations only)	\$10.70	\$12.00	\$0.00	\$12.00
Works Zone rental /m/week (metered locations)	\$15.60	\$16.20	\$0.00	\$16.20

Works Zone Application Outside Liverpool City Centre

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Works Zone Application Fee	\$500.00	\$520.00	\$0.00	\$520.00
Works Zone Rental (per meter per week)	\$6.00	\$6.20	\$0.00	\$6.20
Installation of mobile crane, concrete pump and other construction plant in the existing Works Zone (per occurrence)	\$150.00	\$156.00	\$0.00	\$156.00

Miscellaneous

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Staff time for clarification of traffic and parking related issues	\$105.00	\$110.00	\$0.00	\$110.00
Assessment of Construction Traffic Management Plan	\$250.00	\$260.00	\$0.00	\$260.00
Installation of Traffic Regulatory Signs / Children's crossing flags (set of 2)	\$166.50	\$175.00	\$0.00	\$175.00
Driveway Line marking (one pair)	\$230.00	\$240.00	\$0.00	\$240.00
Providing powdered coated street light poles	\$75.00	\$81.91	\$8.19	\$90.10
Public Street Lighting Design Review	\$105.00	\$120.00	\$0.00	\$120.00
Placement of Skip Bin on footpath within the Liverpool City Centre up to 3 days	\$200.00	\$208.00	\$0.00	\$208.00
Placement of Skip Bin on footpath within the Liverpool City Centre more than 3 days (per meter)	\$275.00	\$286.00	\$0.00	\$286.00
Placement of Skip Bin on public road outside the Liverpool City Centre up to 3 days	\$275.00	\$286.00	\$0.00	\$286.00
Placement of Skip Bin on public road / footpath outside the Liverpool City Centre more than 3 days (per week)	\$400.00	\$400.00	\$0.00	\$400.00
Application fee for Review and Approval of Signs & Line Marking, and Traffic Certificates - Major Scheme	\$750.00	\$780.00	\$0.00	\$780.00
Application fee for Review and Approval of Signs and Line Marking - Minor Scheme	\$375.00	\$390.00	\$0.00	\$390.00
Assessment fee for review of Sydney Water Notice of Entry Notifications	\$250.00	\$260.00	\$0.00	\$260.00
Application Fee – Traffic Assessment for Outdoor Dining (Non-refundable fee payable for all applications)	\$200.00	\$210.00	\$0.00	\$210.00
Street lighting improvement in established areas	\$0.00	\$2,850.00	\$0.00	\$2,850.00

Community Standards

Animal Management

Animals Impounding

Dogs - Fees per dog

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Release fees	\$35.00	\$35.00	\$0.00	\$35.00

Dogs - Fees per dog [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Second Time Release Fee	\$50.00	\$50.00	\$0.00	\$50.00
Sustenance fee per day	\$26.00	\$27.50	\$0.00	\$27.50

Hire of anti-bark collars

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Refundable deposit (Forfeited deposit attracts GST)	\$118.00	\$122.70	\$0.00	\$122.70
Hire fee (per week)	\$26.60	\$25.18	\$2.52	\$27.70

Purchase of Impounded Dog

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Purchase of impounded dog including vaccination, heart worm, life time registration and veterinarian check-up.	\$350.00	\$318.18	\$31.82	\$350.00
Dogs for under 6 months of age	\$300.00	\$272.73	\$27.27	\$300.00
Purchase by Rescue groups of impounded dog including vaccination, heartworm, veterinarian check	\$40.00	\$36.36	\$3.64	\$40.00
Purchase by Rescue groups of impounded dog including vaccination, heartworm, veterinarian check and desexed	\$150.00	\$136.36	\$13.64	\$150.00
Pet of the Week/Special event / First offence release fees		Discounted fees subject to manager's approval		
		Last year fee Discounted fees subject to manager's approval		

Sale of Restricted / Dangerous Dog Collars & Signage

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
55 cm collar – Restricted / Dangerous	\$50.00	\$47.27	\$4.73	\$52.00
60 cm collar – Restricted / Dangerous	\$60.00	\$56.73	\$5.67	\$62.40
65 cm collar – Restricted / Dangerous	\$70.00	\$66.18	\$6.62	\$72.80
84 cm collar – Restricted / Dangerous	\$80.00	\$75.64	\$7.56	\$83.20
Sign – Restricted / Dangerous Dog	\$40.00	\$37.82	\$3.78	\$41.60

Cats - fees per cat

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Impounding fees per cat	\$40.00	\$40.00	\$0.00	\$40.00
Second Time Release Fee	\$55.00	\$55.00	\$0.00	\$55.00
Sustenance fee (per day)	\$22.00	\$22.00	\$0.00	\$22.00
Purchase of impounded / surrendered cat (includes desexing, registration, micro chipping, vaccinations, worming and frontline treatment).	\$50.00	\$45.45	\$4.55	\$50.00
Kittens (includes desexing voucher, micro chipping, vaccinations, worming and frontline treatment)	\$50.00	\$45.45	\$4.55	\$50.00
Purchase by Rescue groups of cat / kitten including vaccination, worming and veterinarian health check	\$25.00	\$22.73	\$2.27	\$25.00
Purchase by Rescue groups of cat / kitten including vaccination, worming, veterinarian health check and desexed	\$50.00	\$45.45	\$4.55	\$50.00

Registration Fees and Permits (per animal) - subject to OLG determination

Life time registration fee for Dogs and Cats. Registration fee payable for the registration of companion animals.

Registration Category

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Dog – Desexed (by relevant age)	\$69.00	\$69.00	\$0.00	\$69.00
Dog – Desexed (by relevant age eligible pensioner)	\$29.00	\$29.00	\$0.00	\$29.00
Dog – Not Desexed or Desexed (after relevant age)	\$234.00	\$234.00	\$0.00	\$234.00
Dog – Not Desexed (not recommended)	\$69.00	\$69.00	\$0.00	\$69.00
Dog - Not Desexed (recognised breeder)	\$69.00	\$69.00	\$0.00	\$69.00
Cat - Desexed or not desexed	\$59.00	\$59.00	\$0.00	\$59.00
Cat - Eligible Pensioner	\$29.00	\$29.00	\$0.00	\$29.00
Cat - Not Desexed (not recommended)	\$59.00	\$59.00	\$0.00	\$59.00
Cat - Not Desexed (recognised breeder)	\$59.00	\$59.00	\$0.00	\$59.00
Registration Late Fee	\$19.00	\$19.00	\$0.00	\$19.00

Annual Permit Category

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Cat not desexed by four months of age	\$85.00	\$85.00	\$0.00	\$85.00
Dangerous Dog	\$206.00	\$206.00	\$0.00	\$206.00
Restricted Dog	\$206.00	\$206.00	\$0.00	\$206.00
Permit Late Fee	\$19.00	\$19.00	\$0.00	\$19.00

POUND FEES- Per animal

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Release Fee (each)	\$47.00	\$47.00	\$0.00	\$47.00

Handling/Sustenance Fees – Per Animal, Per Day

Horse

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Stallion	\$35.00	\$44.00	\$0.00	\$44.00
Mare/Gelding	\$24.10	\$44.00	\$0.00	\$44.00
Pony	\$24.10	\$44.00	\$0.00	\$44.00

Others

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Cow	\$24.10	\$44.00	\$0.00	\$44.00
Bull	\$35.00	\$44.00	\$0.00	\$44.00
Calf	\$24.10	\$27.50	\$0.00	\$27.50
Pig	\$22.80	\$0.00	\$0.00	\$0.00
Sheep	\$16.40	\$27.50	\$0.00	\$27.50
Goat	\$16.40	\$27.50	\$0.00	\$27.50

Others [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Purchase of Impounded Sheep	\$21.30	\$18.18	\$1.82	\$20.00
Purchase of Impounded Goat	\$21.30	\$18.18	\$1.82	\$20.00
Purchase of Birds	\$10.90	\$18.18	\$1.82	\$20.00
Purchase of Horses (small)	\$54.70	\$54.55	\$5.45	\$60.00
Purchase of Horses (Large)	\$109.30	\$109.09	\$10.91	\$120.00
Purchase of Cattle	\$164.00	\$154.55	\$15.45	\$170.00
Purchase of Pig	\$54.70	\$0.00	\$0.00	\$0.00

Floatage

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Damages as per actual costs, if any				Actual cost
				Last year fee
				Actual cost

Miscellaneous

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Cat Trap Hire	\$22.80	\$21.55	\$2.15	\$23.70
Compliance Certificate for Dog Enclosure	\$164.00	\$170.60	\$0.00	\$170.60

Development Applications and Construction Certificates**Development Applications and Construction Certificates (includes Fast Track applications)***All types of development \$5,000 or less**a) Class 1A (dwelling and dwelling additions)*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
-DA	\$129.00	\$129.00	\$0.00	\$129.00
-CC	\$145.55	\$132.32	\$13.23	\$145.55
-Rego	\$36.00	\$36.00	\$0.00	\$36.00

b) Class 10A (outbuildings)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
-DA	\$129.00	\$129.00	\$0.00	\$129.00
-CC	\$126.60	\$115.09	\$11.51	\$126.60
-Rego	\$36.00	\$36.00	\$0.00	\$36.00

c) Class 2-9 (Commercial / Industrial) If lodged as a combined DA & CC including registration

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
-DA	\$129.00	\$129.00	\$0.00	\$129.00

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c) Class 2-9 (Commercial / Industrial) If lodged as a combined DA & CC including registration [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
- CC under \$50,000		Full Application Fee per CC Scale Table		
		Last year fee Full Application Fee per CC Scale Table		
- CC over \$50,001		Full Application Fee per CC Scale Table less \$150 discount with minimum fee \$450		
		Last year fee Full Application Fee per CC Scale Table less \$150 discount with minimum fee \$450		
-Rego	\$36.00	\$36.00	\$0.00	\$36.00
If CC is lodged separately (include registration)		CC Scale + GST + Rego		
		Last year fee CC Scale + GST + Rego		

Class 1A Dwelling additions over \$5,000 (residential)

a) If lodged as combined DA & CC (including registration)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
- DA		DA Scale		
		Last year fee DA Scale		
- CC under \$50,000		Full Application Fee per CC Scale Table		
		Last year fee Full Application Fee per CC Scale Table		
- CC over \$50,001		Full Application Fee per CC Scale Table less \$150 discount with minimum fee \$450		
		Last year fee Full Application Fee per CC Scale Table less \$150 discount with minimum fee \$450		
- Rego	\$36.00	\$36.00	\$0.00	\$36.00

b) If CC is lodged separately (include registration)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
- CC		CC Scale + GST		
		Last year fee CC Scale + GST		
- Rego	\$36.00	\$36.00	\$0.00	\$36.00

New Single Class 1A Dwelling (residential) including registration

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
CC, PCA, OC and Registration	\$1,250.00	\$1,136.36	\$113.64	\$1,250.00

New Single Class 1A Dwelling (residential) & Swimming pool including registration

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
CC, PCA, OC and Registration	\$1,500.00	\$1,363.64	\$136.36	\$1,500.00

New Granny flat (residential) including registration

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
CC, PCA, OC and Registration	\$1,250.00	\$1,136.36	\$113.64	\$1,250.00

Combined New Granny flat and New Class 1 Dwelling (residential) including registration

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
CC, PCA, OC and Registration	\$1,800.00	\$1,636.36	\$163.64	\$1,800.00

Class 10A Outbuildings over \$5,000 (residential)

a) If lodged as a combined DA & CC (including registration)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
- DA				DA Scale Last year fee DA Scale
- CC under \$50,000				Full Application Fee per CC Scale Table Last year fee Full Application Fee per CC Scale Table
- CC over \$50,001				Full Application Fee per CC Scale Table less \$150 discount with minimum fee \$450 Last year fee Full Application Fee per CC Scale Table less \$150 discount with minimum fee \$450
- Rego	\$36.00	\$36.00	\$0.00	\$36.00

b) If CC is lodged separately (include registration)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
- CC				CC Scale + GST Last year fee CC Scale + GST
-Rego	\$36.00	\$36.00	\$0.00	\$36.00

Class 2-9 +10A commercial over \$5,000

a) If lodged as combined DA & CC (including registration)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
-DA				DA Scale Last year fee DA Scale
- CC under \$50,000				Full Application Fee per CC Scale Table Last year fee Full Application Fee per CC Scale Table
- CC over \$50,001				Full Application Fee per CC Scale Table less \$150 discount with minimum fee \$450 Last year fee Full Application Fee per CC Scale Table less \$150 discount with minimum fee \$450
-Rego	\$36.00	\$36.00	\$0.00	\$36.00

b) If CC is lodged separately (include registration)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
- CC				CC Scale * + GST Last year fee CC Scale * + GST
- Rego	\$36.00	\$36.00	\$0.00	\$36.00

Construction Certificate (CC) Scale Table

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Construction up to \$50,000	\$296.20	\$269.27	\$26.93	\$296.20
Construction between \$50,001 – \$150,000	\$592.40	\$538.55	\$53.85	\$592.40
Construction between \$150,001 – \$250,000	\$888.70	\$807.91	\$80.79	\$888.70
Construction between \$250,001 – \$350,000	\$1,184.90	\$1,077.18	\$107.72	\$1,184.90
Construction between \$350,001 – \$450,000	\$1,481.10	\$1,346.45	\$134.65	\$1,481.10
Construction between \$450,001 – \$550,000	\$2,014.10	\$1,831.00	\$183.10	\$2,014.10
Construction between \$550,001 – \$700,000	\$2,416.20	\$2,196.55	\$219.65	\$2,416.20
Construction between \$700,001 – \$850,000	\$2,962.20	\$2,692.91	\$269.29	\$2,962.20
Construction over \$850,001				POA Last year fee POA

Compliance Certificates

Residential premises (per inspection) plus registration fee

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
-CC	\$202.95	\$184.50	\$18.45	\$202.95

Commercial / industrial premises (per inspection) plus registration fee

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
-CC	\$227.60	\$206.91	\$20.69	\$227.60

Long Service Levy State Government

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Long Service Levy	0.25% of Total Cost of work valued at \$25,000 or more			
	Last year fee 0.35% of Total Cost of work valued at \$25,000 or more			

Complying Development

Erection / Use / Demolition

Erection of New Dwelling including registration

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
CDC, PCA, OC and Registration	\$1,800.00	\$1,636.36	\$163.64	\$1,800.00

Erection of New Granny Flat including registration

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
CDC, PCA, OC and Registration	\$1,500.00	\$1,363.64	\$136.36	\$1,500.00

Erection of Combined Dwelling and Granny Flat including registration

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
CDC, PCA, OC and Registration	\$2,200.00	\$2,000.00	\$200.00	\$2,200.00

Swimming Pools

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
CDC, PCA, OC and Registration	\$1,000.00	\$909.09	\$90.91	\$1,000.00

Outbuildings / Alterations / Additions less than \$20,000

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Outbuildings/Alterations/Additions less than \$20,000	\$430.50	\$391.36	\$39.14	\$430.50
Registration Fee	\$36.00	\$36.00	\$0.00	\$36.00

Outbuildings / Alterations / Additions between \$20,001 to \$60,000

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Outbuildings/Alterations/Additions between \$20,001 to \$60,000	\$670.40	\$609.45	\$60.95	\$670.40
Registration Fee	\$36.00	\$36.00	\$0.00	\$36.00

Outbuildings / Alterations / Additions more than \$60,000

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Outbuildings/Alterations/Additions more than \$60,000	\$973.75	\$885.23	\$88.52	\$973.75
Registration Fee	\$36.00	\$36.00	\$0.00	\$36.00

Class 2-9 less than \$100,000

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Class 2-9 less than \$100,000	\$730.80	\$664.36	\$66.44	\$730.80
Registration Fee	\$36.00	\$36.00	\$0.00	\$36.00

Class 2-9 between \$100,001 to \$500,000

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Class 2-9 between \$100,001 to \$500,000	\$1,464.20	\$1,331.09	\$133.11	\$1,464.20
Registration Fee	\$36.00	\$36.00	\$0.00	\$36.00

Class 2-9 \$500,001 and over

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Class 2-9 \$500,001 and over	\$2,679.40	\$2,435.82	\$243.58	\$2,679.40
Registration Fee	\$36.00	\$36.00	\$0.00	\$36.00

Demolition

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Demolition	\$367.70	\$334.27	\$33.43	\$367.70
Registration Fee	\$36.00	\$36.00	\$0.00	\$36.00

Subdivision

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Fee	\$311.00	\$282.73	\$28.27	\$311.00
Registration Fee	\$36.00	\$36.00	\$0.00	\$36.00

Modification of Complying Development Certificate

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Modification of Complying Development Certificate (CDC)				50% of Original Fee
				Last year fee
				50% of Original Fee

Fee for Review of Modification Application

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Construction Certificate – Commercial / Industrial Major Modification			20% of original fee plus GST	
			20% of original fee plus GST	Last year fee
Construction Certificate – Residential Modification	\$70.40	\$66.55	\$6.65	\$73.20

All other modifications Section 4.55(2) or Section 4.56(1) EPA Act

Minor modifications to combined DA/ Construction Certificates and complying development (for residential only up to but not including dual occupancy). Changes to windows at ground floor or fenestration details of external façade.

Principal Certifying Authority

Appointment of Council as principal certifier for the erection of a building (including final inspection, occupation certificate and registration)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Registration Fee	\$36.00	\$36.00	\$0.00	\$36.00
a) Residential premises (including Occupation Certificate)	\$447.90	\$407.18	\$40.72	\$447.90
b) Commercial / industrial premises		001 x (estimated cost with a minimum fee of \$400 incl. GST)		
		001 x (estimated cost with a minimum fee of \$400 incl. GST)		Last year fee
Applications in excess of \$2m subject to Manager's quote				POA
				Last year fee
				POA

Additional Fee for Transfer of PCA

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Additional Fee for Transfer of PCA	\$3,536.40	\$3,636.36	\$363.64	\$4,000.00
Registration of privately issued certificates (per certificate)	\$36.00	\$36.00	\$0.00	\$36.00

Demolition Inspection Fee

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Demolition Inspection Fee	\$209.10	\$217.50	\$0.00	\$217.50

Other Applications

Building Information Certificates Class 1 and 10

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Class 1 and 10 (min)	\$250.00	\$250.00	\$0.00	\$250.00
Class 1 and 10 with exclusion of floor area	\$250.00	\$250.00	\$0.00	\$250.00
Building certificate re-inspection fee	\$90.00	\$90.00	\$0.00	\$90.00
Copy of Building certificate	\$13.00	\$13.00	\$0.00	\$13.00

Building Information Certificates Class 1 and 10 [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Unauthorised works where the building has been completed without Council approval		Standard fee + additional fee payable for unauthorised works same as the initial DA/CC application fee		
		Last year fee Standard fee + additional fee payable for unauthorised works same as the initial DA/CC application fee		

Building Information Certificates Class 2 - Class 9

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Class 2- Class 9 with exclusion of floor area	\$250.00	\$250.00	\$0.00	\$250.00
Under 200 sq metres	\$250.00	\$250.00	\$0.00	\$250.00
200 sq metres to 2,000 sq metres		\$250.00 + \$0.50 per sq metre over 200 sq metres		
		Last year fee \$250.00 + \$0.50 per sq metre over 200 sq metres		
Over 2000 sq metres		\$1,165.00 + 7.5c per sq metre over 2000 sq metres		
		Last year fee \$1,165.00 + 7.5c per sq metre over 2000 sq metres		

Hoardings

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
"A" Class Hoarding Application Fee	\$343.30	\$360.00	\$0.00	\$360.00
"A" Class hoarding per metre per month	\$69.30	\$72.00	\$0.00	\$72.00
"B" Class Hoarding Application fee	\$639.80	\$665.00	\$0.00	\$665.00
B and C class hoarding per metre per month	\$148.80	\$155.00	\$0.00	\$155.00

Activity Applications

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Tower Crane (per month) with work zone	\$901.10	\$940.00	\$0.00	\$940.00
Tower Crane (per month) without work zone	\$4,202.70	\$4,370.00	\$0.00	\$4,370.00
Solid Fuel Heating Appliances without prior development consent	\$421.30	\$438.00	\$0.00	\$438.00
Install or operate Amusement Devices	\$249.60	\$249.60	\$0.00	\$249.60
Installation of Manufactured Home – Moveable Dwelling	\$265.50	\$276.10	\$0.00	\$276.10
Operate a Caravan Park		\$500 plus \$15 per caravan site		
		Last year fee \$500 plus \$15 per caravan site		
Temporary Structure	\$254.60	\$254.60	\$0.00	\$254.60
Other Applications under s68 LGA 1993		Fee estimates based on activity		
		Last year fee Fee estimates based on activity		
Swimming pool inspection fee	\$150.00	\$136.36	\$13.64	\$150.00
Swimming Pool Re-inspection Fee	\$100.00	\$90.91	\$9.09	\$100.00
Swimming Pool Exemption	\$250.00	\$250.00	\$0.00	\$250.00
Registration of Swimming Pool	\$10.00	\$9.09	\$0.91	\$10.00

Activity Applications *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Tower Crane – Application Fee – swing or hoist goods across/over public road	\$327.90	\$340.00	\$0.00	\$340.00

Annual Fire Safety Administration Fee per submission

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Resubmission Fee (Fire Safety Statement)	\$47.90	\$45.45	\$4.55	\$50.00
Annual Fire Safety Statement Administration	\$275.00	\$272.73	\$27.27	\$300.00
Additional Fee for Inaccurate Annual Fire Safety Statement	\$250.00	\$227.27	\$22.73	\$250.00

Fire Safety Audit Inspections

Class 1 - 9

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
up to 200sq mtrs	\$204.70	\$193.55	\$19.35	\$212.90
200 sq mtrs to 2000 sq mtrs	$\$170 + \$0.15 (+GST) \text{ per sq mtrs over } 200 \text{ sq mtrs } (+GST)$ Last year fee $\$170 + \$0.15 (+GST) \text{ per sq mtrs over } 200 \text{ sq mtrs } (+GST)$			
In excess of 2000 sq mtrs	$\$450 + \$0.10 (+GST) \text{ per sq mtrs over } 2000 \text{ sq mtrs } (+GST)$ Last year fee $\$450 + \$0.10 (+GST) \text{ per sq mtrs over } 2000 \text{ sq mtrs } (+GST)$			

Cottage Removal Fee

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Cottage removal fee – per property	\$601.20	\$625.20	\$0.00	\$625.20
Cottage removal fee – per kilometre	\$10.90	\$11.30	\$0.00	\$11.30

Other Government Charges

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Environmental Impact Statement	\$26.70	\$27.80	\$0.00	\$27.80
Compliance Reinspection + follow up	Officer's hourly rate Last year fee Officer's hourly rate			

Other Fees

Archive Fees - Payable at time of Development

a) Residential Properties

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
(a) Residential Properties (Dual Occupancy, Single Dwellings)	\$44.80	\$46.60	\$0.00	\$46.60

b) Commercial, Industrial, Medium Density Properties

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
less than \$50,000	\$44.80	\$46.60	\$0.00	\$46.60
greater than \$50,000	\$161.80	\$168.30	\$0.00	\$168.30

Miscellaneous

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
CPR Charts	\$24.60	\$22.73	\$2.27	\$25.00
Building Specifications	\$22.85	\$23.80	\$0.00	\$23.80
Work Cover Inspections	\$180.20	\$187.40	\$0.00	\$187.40

Withdrawal of Fees

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Prior to Assessment				90% of Original Fee Last year fee 90% of Original Fee
After commencement of Assessment				50% of Original Fee Last year fee 50% of Original Fee

Bushfire Attack Level Application

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Application Fee for BAL Certificate	\$420.00	\$397.09	\$39.71	\$436.80

Environmental Health

Health inspection & service fees - All re-inspections will be charged at the original inspection rates unless specified.

Administration Charge

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Up to 5 full time equivalent food handlers	\$290.00	\$290.00	\$0.00	\$290.00
Between 6 to 50 full time equivalent food handlers	\$580.00	\$580.00	\$0.00	\$580.00
51 or more full time equivalent food handlers	\$3,500.00	\$3,500.00	\$0.00	\$3,500.00

Inspection Fees

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Food premises Inspection Fee (minimum charge up to half hour) – for premises (including mobile) with up to 5 full time equivalent food handlers	\$180.20	\$180.20	\$0.00	\$180.20
Food premises Inspection Fee (minimum charge up to half hour) – for premises with 6 or more full time equivalent food handlers	\$185.80	\$185.80	\$0.00	\$185.80
Maximum fee per half hour after initial half hour (per hour)	\$295.50	\$295.50	\$0.00	\$295.50

Inspection Fees *[continued]*

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Improvement Notice (under Section 11 of the Food Regulation 2015)	\$300.00	\$330.00	\$0.00	\$330.00
Temporary Food Outlets (per inspection of each outlet – Event organiser to pay fee)	\$120.30	\$120.30	\$0.00	\$120.30
Reinspections premises up to 5 full time equivalent food handlers	\$142.00	\$142.00	\$0.00	\$142.00

Regulatory Premises and Activities

Public Health

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Hairdresser/ Beauty Salon Premises	\$191.40	\$191.40	\$0.00	\$191.40
Skin penetration premises	\$191.40	\$191.40	\$0.00	\$191.40
Notification of carrying out of skin penetration procedure	\$0.00	\$105.00	\$0.00	\$105.00
Improvement Notice/Prohibition Order for beauty salon & Skin penetration premises (under Schedule 5 of the Public Health Regulation 2022)	\$270.00	\$290.00	\$0.00	\$290.00
Re-inspection of Premises subject to the prohibition order under Schedule 5 of the Public Health Regulation 2022	\$250.00	\$255.00	\$0.00	\$255.00
Funeral Industry premises	\$191.40	\$199.10	\$0.00	\$199.10
Places of Shared Accommodation (Boarding House, Backpackers, etc)	\$191.40	\$199.10	\$0.00	\$199.10
Brothel / Sex on Premises	\$655.90	\$682.10	\$0.00	\$682.10
Caravan / Tourist Park	\$213.30	\$221.80	\$0.00	\$221.80
Plus Per site (No of caravan / relocatable homes)	\$10.90	\$11.30	\$0.00	\$11.30
Other	\$191.40	\$199.10	\$0.00	\$199.10

Legionella Control

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Notification of installation of warm water and cooling water system Public Health Reg 2022	\$115.00	\$120.00	\$0.00	\$120.00
Notification of reportable test results (per system)	\$293.20	\$293.20	\$0.00	\$293.20
Certificate of risk management completion (per system)	\$160.00	\$160.00	\$0.00	\$160.00
Certificate of Audit Completion (per system)	\$160.00	\$160.00	\$0.00	\$160.00
Cooling water System Inspection fee (First System)	\$293.20	\$293.20	\$0.00	\$293.20
-fee per system thereafter (Cooling Towers)	\$146.60	\$146.60	\$0.00	\$146.60
Re-inspection fee per system (Due to previous non-compliance inspection)	\$293.20	\$293.20	\$0.00	\$293.20
Laboratory Microbial Analysis (Water Sample for Legionnaires – taken due to non-compliance of standard)				Cost plus GST Last year fee Cost plus GST
Improvement notice / prohibition order (under the public Health Regulation 2022)	\$560.00	\$620.00	\$0.00	\$620.00
Reinspection of premises subject to prohibition order under Schedule 5 of the Public Health Regulation 2022	\$250.00	\$255.00	\$0.00	\$255.00

Swimming Pools & Spas

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Inspection fee (First Pool / Spa)	\$191.40	\$191.40	\$0.00	\$191.40
Notification of public swimming pool/spa pool – Schedule 5 of Public Health Regulation 2022	\$0.00	\$105.00	\$0.00	\$105.00
Fee per pool / spa thereafter	\$78.60	\$78.60	\$0.00	\$78.60
Re-inspection fee – per pool / spa (Due to previous non-compliance inspection)	\$191.40	\$191.40	\$0.00	\$191.40
Improvement notice/prohibition order under the Public Health Regulation 2022	\$270.00	\$290.00	\$0.00	\$290.00
Reinspection of premises subject to prohibition order under Schedule 5 of the public Health Regulation 2022	\$250.00	\$255.00	\$0.00	\$255.00

On Site Sewage Management Systems (OSMS)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Annual Approval to Operate Charge (Residential) – Per tank / system	\$85.00	\$85.00	\$0.00	\$85.00
Annual Approval to Operate Charge (Commercial) – per tank / system	\$210.00	\$210.00	\$0.00	\$210.00
Re-inspection fee per system (Due to previous non-compliance inspection)	\$142.00	\$142.00	\$0.00	\$142.00
Domestic Onsite sewage management system installation package (includes assessment, inspections and 1 year approval to operate)	\$962.00	\$962.00	\$0.00	\$962.00
Domestic grey water system installation package (includes assessment, inspections and 1 year approval to operate)	\$1,311.70	\$1,311.70	\$0.00	\$1,311.70
Commercial On site sewage management system / grey water reuse system installation package (includes assessment, inspections and 1 year approval to operate) for infrastructure cost less than \$20,000	\$1,311.70	\$1,311.70	\$0.00	\$1,311.70
Commercial On site sewage management system / grey water reuse system installation package (includes assessment, inspections and 1 year approval to operate) for infrastructure cost greater than \$20,000	\$2,404.80	\$2,404.80	\$0.00	\$2,404.80
Application to alter an onsite Domestic sewage management system / grey water system package (includes assessment, inspections and 1 year approval to operate)	\$481.00	\$481.00	\$0.00	\$481.00
Application to alter an onsite sewage management system (Commercial System) / grey water system package (includes assessment and inspections and 1 year approval to operate)	\$1,311.70	\$1,311.70	\$0.00	\$1,311.70

Environmental Enforcement

Pollution Control Enforcement / Investigations

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Clean Up, Prevention and Noise Control Notices (under Section 151 of the Protection of the Environment Operations (General) Regulation 2022)	\$605.00	\$785.00	\$0.00	\$785.00
Environmental Investigation / inspection/ associated monitoring and administration work conducted during normal hours 8am to 5pm (minimum half hour)	\$196.80	\$204.70	\$0.00	\$204.70
After initial half hour (per half hour)	\$65.60	\$68.20	\$0.00	\$68.20
Environmental Investigation / inspection/ associated monitoring and administration work conducted during outside normal working hours & weekends (first hour)	\$370.10	\$384.90	\$0.00	\$384.90
After initial hour – per hour	\$98.30	\$102.20	\$0.00	\$102.20

Miscellaneous fees & charges

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Inspection enquiry fee of regulatory premises (available to current proprietor only)				As per Fees and Charges
				Last year fee As per Fees and Charges

Impounding of Articles

IMPOUNDING FEES

Release and handling

Abandoned motor vehicles

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Impounding Fee (Towing)				Per external contractor tender and payable to the contractor
				Last year fee Per external contractor tender and payable to the contractor
Storage per Day				Per external contractor tender and payable to the contractor
				Last year fee Per external contractor tender and payable to the contractor

Development Assessment

Development Applications

Subject to CPI under Schedule 4, Part 1 of EP&A Regulation

Subdivisions

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
New road				\$777.00 plus \$65.00 per lot
				Last year fee \$777.00 plus \$65.00 per lot
No new road				\$386.00 plus \$53.00 per lot
				Last year fee \$386.00 plus \$53.00 per lot
Strata				\$386.00 plus \$65.00 per lot
				Last year fee \$386.00 plus \$65.00 per lot
Development involving the erection of a dwelling house with an estimated construction cost of \$100,000 or less (incl. Planning Reform fee)	\$532.00	\$532.00	\$0.00	\$532.00

All development (includes Planning Reform fee)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
All development up to \$5,000	\$129.00	\$129.00	\$0.00	\$129.00

All development (includes Planning Reform fee) [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
All development with a value of \$5,001 – \$50,000		\$198.00 + \$3.00 per \$1,000 (or part of \$1,000) of the estimated cost		
		Last year fee \$198.00 + \$3.00 per \$1,000 (or part of \$1,000) of the estimated cost		
All development with a value of \$50,001 – \$250,000		\$412.00 + \$3.64 per \$1,000 (or part of \$1,000) By which the estimated cost exceeds \$50,000		
		Last year fee \$412.00 + \$3.64 per \$1,000 (or part of \$1,000) By which the estimated cost exceeds \$50,000		
All development with a value of \$250,001- \$ 500,000		\$1,356.00 + \$2.34 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000		
		Last year fee \$1,356.00 + \$2.34 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000		
All development with a value of \$500,001 – \$1,000,000		\$2,041.00 + \$1.64 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000		
		Last year fee \$2,041.00 + \$1.64 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000		
All development with a value of \$1,000,001 – \$10,000,000		\$3,058 + \$1.44 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000		
		Last year fee \$3,058 + \$1.44 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000		
All development exceeding \$10,000,000		\$18,565.00 + \$1.19 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000		
		Last year fee \$18,565.00 + \$1.19 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000		
Staged DA (Concept Fee)		Fee Range \$0 to Standard DA Fees		
		Last year fee Fee Range \$0 to Standard DA Fees		

Modification

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Minor modifications (s4.55(1) EP&A Act) – Misdescription/calculation of fees etc.	\$83.00	\$83.00	\$0.00	\$83.00

Modifications Section 4.55(2) or Section 4.56(1) EPA Act - Minimal Impact

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
a) 50% of the original fee or \$754.00, whichever is less		50% of the original fee or \$754.00, whichever is less		
		Last year fee 50% of the original fee or \$754.00, whichever is less		
Plus advertising costs		* Plus advertising costs		
		Last year fee * plus advertising costs (up to max \$778.00)		

All other modifications Section 4.55(2) or Section 4.56(1) EPA Act - Minor modifications to combined DA/ Construction Certificates and complying development (for residential only up to but not including dual occupancy).

Changes to windows at ground floor or fenestration details of external facade.

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
a) if the original fee is less than \$100				50% of the fee
				Last year fee 50% of the fee

b) if original application fee was \$100 or more:-

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
i) Except for the erection of a building, carrying out of work or demolition of work or building				50% of the original fee
				Last year fee 50% of the original fee
ii) Erection of a dwelling with estimated cost of \$100,000 or less	\$220.00	\$222.00	\$0.00	\$222.00
iii) Erection of a dwelling with estimated cost over \$100,000				Fee as listed in TABLE 1
				Last year fee Fee as listed in TABLE 1
iv) For any other development				fee as listed in TABLE 1
				Last year fee fee as listed in TABLE 1

TABLE 1

Estimated Cost

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Up to \$5,000	\$64.00	\$64.00	\$0.00	\$64.00
\$5,001 to \$250,000				\$99 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost
				Last year fee \$99 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost
\$250,001 to \$500,000				\$585 + \$0.85 for each \$1,000 (or part) of Est Cost above \$250,000
				Last year fee \$585 + \$0.85 for each \$1,000 (or part) of Est Cost above \$250,000
\$500,001 to \$1,000,000				\$833 + \$0.50 for each \$1,000 (or part) of Est Cost above \$500,000
				Last year fee \$833 + \$0.50 for each \$1,000 (or part) of Est Cost above \$500,000
\$1,000,001 to \$10,000,000				\$1,154 + \$0.40 for each \$1,000 (or part) of Est Cost above \$1,000,000
				Last year fee \$1,154 + \$0.40 for each \$1,000 (or part) of Est Cost above \$1,000,000

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Estimated Cost [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
More than \$10,000,000	\$5,540 + \$0.27 for each \$1,000 (or part) of Est Cost above \$10,000,000			
	Last year fee \$5,540 + \$0.27 for each \$1,000 (or part) of Est Cost above \$10,000,000			
Plus advertising costs	* Plus advertising costs			
	Last year fee * plus advertising costs (up to max \$778.00)			

Submission of Amended Plans - Prior to determination of DA

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Estimated value of works \$100,000 – \$1m	\$154.00	\$154.00	\$0.00	\$154.00
Estimated values of works > \$1m to \$5m	\$257.00	\$257.00	\$0.00	\$257.00
Estimated values of works > \$5m to \$10m	\$513.00	\$513.00	\$0.00	\$513.00
Estimated values of works > \$10m	\$1,025.00	\$1,025.00	\$0.00	\$1,025.00

Fee for Review of Modification Application

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Fee for an application under Section 8.3 & 8.9 for a review of decision				50% of the original fee
				Last year fee 50% of the original fee

Fee for review of a determination of DA

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
(i) Except for the erection of a building, carrying out of work or demolition of work or building				50% of the original fee
				Last year fee 50% of the original fee
(ii) Erection of a dwelling with estimated cost of \$100,000 or less	\$222.00	\$222.00	\$0.00	\$222.00
iii) Erection of a dwelling with estimated cost over \$100,000				Fee as listed in TABLE 2
				Last year fee Fee as listed in TABLE 2
(iv) For any other development				Fee as listed in TABLE 2
				Last year fee Fee as listed in TABLE 2
Plus advertising costs				* Plus advertising costs
				Last year fee * plus advertising costs (up to max \$725.00)

TABLE 2

Application for review under the Act, section 8.3 that relates to a development application, not referred to in item 7.1 and 7.2 for development with an estimated cost of —

TABLE 2 [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Up to \$5,000	\$64.00	\$64.00	\$0.00	\$64.00
\$5,001 – \$250,000	$\$100 + \$1.50 \text{ per } \$1,000 \text{ (or part of } \$1,000) \text{ by which the estimated cost exceeds } \$5,000$ Last year fee $\$100 + \$1.50 \text{ per } \$1,000 \text{ (or part of } \$1,000) \text{ by which the estimated cost exceeds } \$5,000$			
\$250,001 – \$500,000	$\$585 + \$0.85 \text{ per } \$1,000 \text{ (or part of } \$1,000) \text{ by which the estimated cost exceeds } \$250,000$ Last year fee $\$585 + \$0.85 \text{ per } \$1,000 \text{ (or part of } \$1,000) \text{ by which the estimated cost exceeds } \$250,000$			
\$500,001 – \$1,000,000	$\$833 + \$0.50 \text{ per } \$1,000 \text{ (or part of } \$1,000) \text{ by which the estimated cost exceeds } \$500,000$ Last year fee $\$833 + \$0.50 \text{ per } \$1,000 \text{ (or part of } \$1,000) \text{ by which the estimated cost exceeds } \$500,000$			
\$1,000,001 – \$10,000,000	$\$1,154 + \$0.40 \text{ per } \$1,000 \text{ (or part of } \$1,000) \text{ by which the estimated cost exceeds } \$1,000,000$ Last year fee $\$1,154 + \$0.40 \text{ per } \$1,000 \text{ (or part of } \$1,000) \text{ by which the estimated cost exceeds } \$1,000,000$			
More than \$10,000,000	$\$5,540 + \$0.27 \text{ per } \$1,000 \text{ (or part of } \$1,000) \text{ by which the estimated cost exceeds } \$10,000,000$ Last year fee $\$5,540 + \$0.27 \text{ per } \$1,000 \text{ (or part of } \$1,000) \text{ by which the estimated cost exceeds } \$10,000,000$			

Fee for Review of Decision to Reject a Development Application

Fee for an application under Section 8.2 for a review of a decision

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
(a) If estimated cost of development is less than \$100,000	\$64.00	\$64.00	\$0.00	\$64.00
(b) If estimated cost of development is \$100,000 or more but less than or equal to \$1,000,000	\$175.00	\$175.00	\$0.00	\$175.00
(c) If estimated cost of development is more than \$1,000,000	\$292.00	\$292.00	\$0.00	\$292.00
Designated Development	$\$1,076 \text{ plus standard DA fee schedule and advertising fee of } \$2,596$ Last year fee $\$1,076 \text{ plus standard DA fee schedule and advertising fee of } \$2,596$			
Development not involving the erection of a building, the carrying out of work, or the subdivision of land (change of use)	\$333.00	\$333.00	\$0.00	\$333.00
Development for the purpose of an advertising sign or structure	$\$333.00 \text{ plus } \$93.00 \text{ for every additional sign or structure}$ Or The fee calculated in accordance with the fee for DA costings, whichever is the greater Last year fee $\$333.00 \text{ plus } \$93.00 \text{ for every additional sign or structure}$ Or The fee calculated in accordance with the fee for DA costings, whichever is the greater			

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Fee for Review of Decision to Reject a Development Application [continued]

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Planning Reform Fee – State Government		0.064 cents for every dollar of the estimated cost for developments, which are valued at over \$50,000		
		Last year fee 0.064 cents for every dollar of the estimated cost for developments, which are valued at over \$50,000		
Integrated Development Council Processing Fee	\$164.00	\$164.00	\$0.00	\$164.00
Concurrence Council Processing Fee	\$164.00	\$164.00	\$0.00	\$164.00
Liverpool Design Excellence Panel (Section 4.55 Applications)	\$3,508.00	\$3,508.00	\$0.00	\$3,508.00

Advertising Fee

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Non designated developments	\$1,292.00	\$1,292.00	\$0.00	\$1,292.00
Designated developments	\$2,596.00	\$2,596.00	\$0.00	\$2,596.00
Notification per application	\$158.10	\$164.40	\$0.00	\$164.40

Demolition of a building

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
a) As per DA fees		a) As per DA fees Last year fee a) As per DA fees		
b) Except for Class 1 & 10 building when combined with a proposed development		\$100.00 plus any other relevant DA Fees Last year fee \$100.00 plus any other relevant DA Fees		
Extension of time application	\$349.00	\$349.00	\$0.00	\$349.00

Pre DA Application Meeting

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Pre-DA lodgement / application / set up Advice Fee – per hour (minimum 1 hour)	\$224.40	\$212.18	\$21.22	\$233.40
Pre DA Application Meeting	\$851.70	\$805.27	\$80.53	\$885.80
Pre DA Application Meeting in excess of the initial meeting	\$851.70	\$805.27	\$80.53	\$885.80
Pre DA Application Meeting for any development over \$1.5m Capital Investments Value	\$2,500.00	\$2,363.64	\$236.36	\$2,600.00
Pre DA Application Meeting for Design Excellence Panel	\$3,508.00	\$3,189.09	\$318.91	\$3,508.00

Design Excellence Panel

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Design Excellence Panel – Referral for all applications	\$3,508.00	\$3,508.00	\$0.00	\$3,508.00

Category 2 Miscellaneous

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Written enquiry fee – base charge	\$224.40	\$233.40	\$0.00	\$233.40
If enquiry involves more than 1 hour	an additional fee of \$100.00 per hour will be charged			
	Last year fee an additional fee of \$100.00 per hour will be charged			
Consultancy fee (per hour)	\$168.30	\$175.00	\$0.00	\$175.00
Consultancy fee for significant development applications involving complex technical issues or where peer review of technical reports is required	Full Cost Recovery			
	Last year fee Full Cost Recovery			

3D Imaging Fees

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Less than \$1m development value	\$2,514.30	\$2,614.90	\$0.00	\$2,614.90
Greater than \$1m and less than \$3m development value	\$3,772.00	\$3,922.90	\$0.00	\$3,922.90
Greater than \$3m development value	\$7,542.90	\$7,844.60	\$0.00	\$7,844.60
New modelling fee if a design is amended and a new 3D image is submitted for modelling	a) If the changes are minor, an hourly rate can be charged (full cost recovery) b) If the changes are substantial, a new modelling fee may apply. Last year fee a) If the changes are minor, an hourly rate can be charged (full cost recovery) b) If the changes are substantial, a new modelling fee may apply.			

Land Development

Engineering Compliance Certificates

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Individual compliance certificates	\$161.00	\$152.18	\$15.22	\$167.40
Contamination compliance certificate	\$235.00	\$222.18	\$22.22	\$244.40
General compliance certificate	\$546.00	\$516.18	\$51.62	\$567.80

Permits

Section 68 Local Government Act Approvals

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Base Fee	\$720.00	\$730.00	\$0.00	\$730.00
per Lin metre of service to be provided	\$20.00	\$20.00	\$0.00	\$20.00

Section 138 Roads Act Approvals

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Base Fee	\$720.00	\$730.00	\$0.00	\$730.00
per Lin metre of service to be provided	\$20.00	\$20.00	\$0.00	\$20.00

Construction Certificate / Engineering Plan Approval

Amendments to Approved Engineering Plans

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Amendments to approved engineering plans		The greater of 30% of original fee or \$275.00 plus GST		
		Last year fee		
		The greater of 30% of original fee or \$275.00 plus GST		

Industrial / Residential - per linear metre of road and/or trunk drainage

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Base Fee	\$720.00	\$663.64	\$66.36	\$730.00
per Lin metre of road/trunk drainage	\$20.00	\$18.18	\$1.82	\$20.00

Intrallotment Drainage Plan only

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Base Fee	\$610.00	\$563.64	\$56.36	\$620.00
per Lin metre of drainage	\$10.00	\$9.09	\$0.91	\$10.00

Subdivision Certificates (Linen Plan Release)

Torrens Title

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Base Fee	\$550.00	\$550.00	\$0.00	\$550.00
Per lot	\$118.00	\$118.00	\$0.00	\$118.00

Strata Title

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Base Fee	\$550.00	\$550.00	\$0.00	\$550.00
Per lot	\$118.00	\$118.00	\$0.00	\$118.00

88b Checking Fee

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
88b and 88e checking fee	\$364.00	\$364.00	\$0.00	\$364.00

Re-certification of Plan

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Re-certification of plan	\$622.00	\$646.90	\$0.00	\$646.90

Other Applications / Certificates

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Copy of 88G certificate	\$49.00	\$50.00	\$0.00	\$50.00

Supervision of Civil Engineering works

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
General Certificate	\$121.00	\$125.80	\$0.00	\$125.80

Road Construction and Drainage

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Base Fee - Road construction and drainage	\$500.00	\$520.00	\$0.00	\$520.00
Road construction and drainage (per metre of roadway)	\$44.00	\$45.00	\$0.00	\$45.00

Drainage Construction Only

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Base Fee - Drainage construction only	\$200.00	\$210.00	\$0.00	\$210.00
Drainage construction only (per metre of drainage)	\$20.00	\$25.00	\$0.00	\$25.00

Footpath Construction Only

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Base Fee - Footpath Construction	\$200.00	\$210.00	\$0.00	\$210.00
Footpath Construction (per linear metre of footpath)	\$20.00	\$25.00	\$0.00	\$25.00

Subdivision Guidelines

Engineering Information / Design

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Engineering consultation (per hour or part thereof)	\$218.00	\$206.36	\$20.64	\$227.00
Plan copying (per sheet)	\$13.30	\$13.80	\$0.00	\$13.80

Application to Bond Engineering Works (Non-refundable)

Name	Year 22/23	Year 23/24		
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)
Where required by council policy, eg. Final AC and maintenance				Final AC, maintenance, etc. Last year fee Final AC, maintenance, etc.
Where requested by applicant	\$550.00	\$560.00	\$0.00	\$560.00

Concrete Footpath Construction

Refundable bonds

Concrete Footpath Construction

Name	Year 22/23	Year 23/24		
	Fee	Fee	GST	Fee
	(incl. GST)	(excl. GST)		(incl. GST)
- 1.2m wide (per linear metre of pathway)	\$260.00	\$260.00	\$0.00	\$260.00
- 1.5m wide (per linear metre of pathway)	\$312.00	\$315.00	\$0.00	\$315.00
- 2.5m wide Cycleway (per linear metre of pathway)	\$728.00	\$730.00	\$0.00	\$730.00

Maintenance Bond

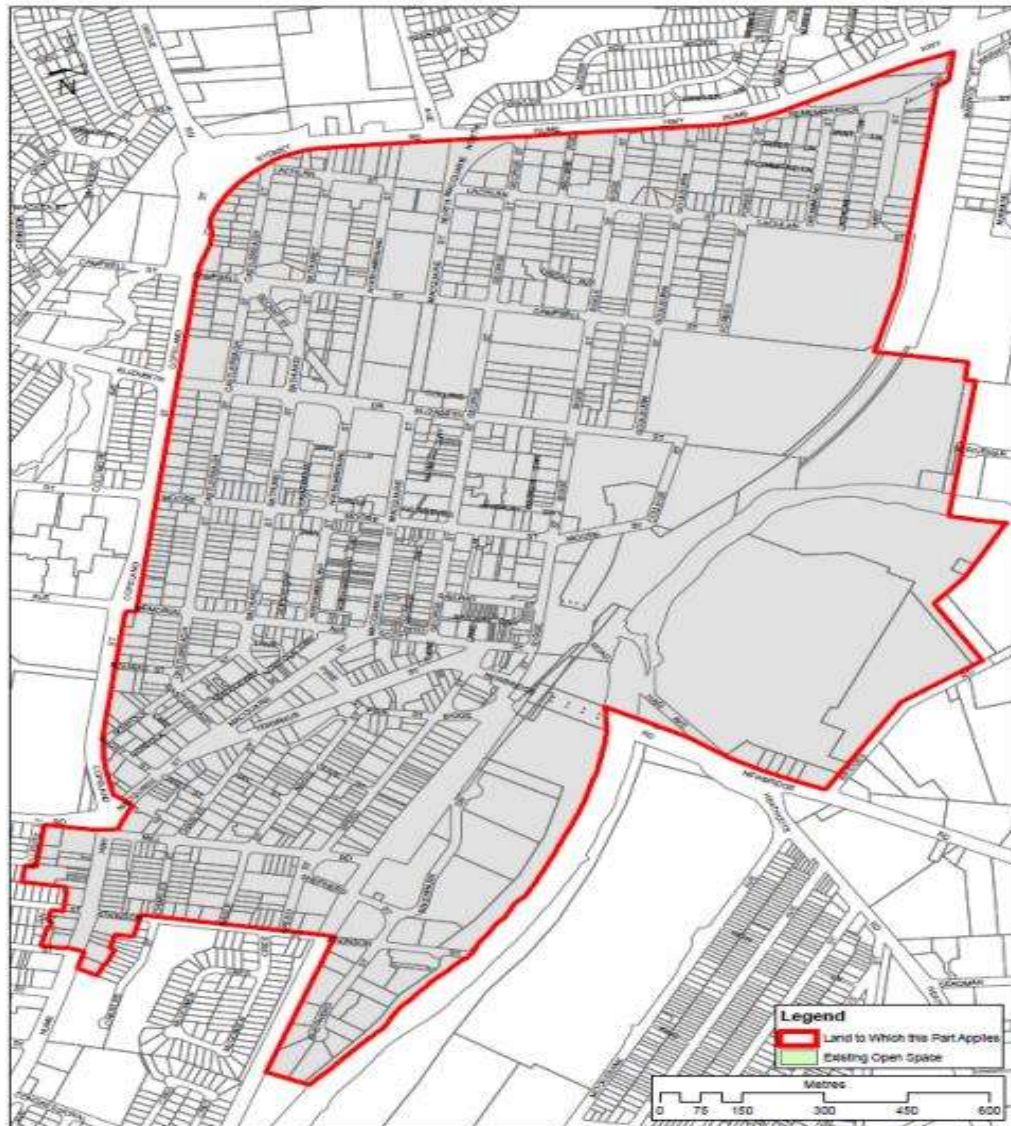
Name	Year 22/23	Year 23/24		
	Fee	Fee	GST	Fee
	(incl. GST)	(excl. GST)		(incl. GST)
Maintenance Bond per linear metre of roadway	\$138.00	\$145.00	\$0.00	\$145.00

Final Seal AC

Name	Year 22/23	Year 23/24		
	Fee	Fee	GST	Fee
	(incl. GST)	(excl. GST)		(incl. GST)
- 25mm AC	\$37.00	\$40.00	\$0.00	\$40.00
- 40mm AC	\$42.00	\$45.00	\$0.00	\$45.00
- 50mm AC	\$52.00	\$55.00	\$0.00	\$55.00

Release of Bonds for Engineering Works

Name	Year 22/23	Year 23/24		
	Fee	Fee	GST	Fee
	(incl. GST)	(excl. GST)		(incl. GST)
Part release per application	\$510.00	\$530.00	\$0.00	\$530.00



**LIVERPOOL
CITY
COUNCIL**



**RESOURCING
STRATEGY**

LONG TERM FINANCIAL PLAN



2024-2033

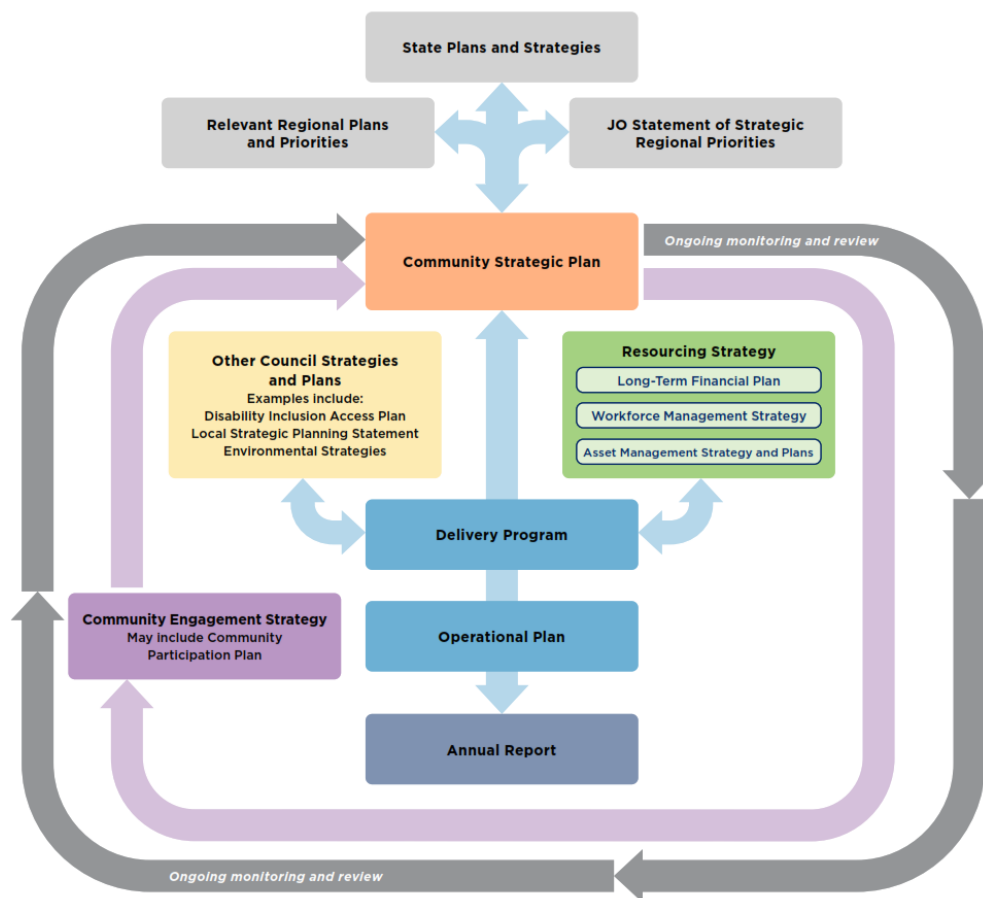


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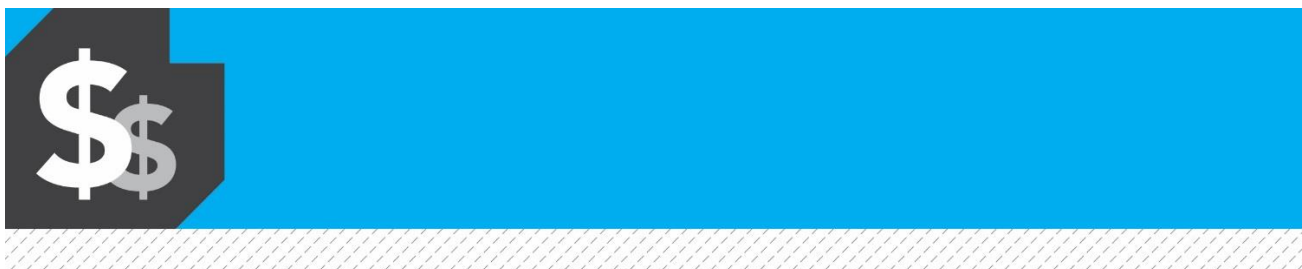


Legislative framework

The Long-Term Financial Plan (LTFP) is a key part of the resourcing strategy developed and reported under the NSW Integrated Planning and Reporting Framework pursuant to s403 (2) of the Local Government Act 1993.



The LTFP is an important part of Council's strategic planning process. This is the point where long-term community aspirations and goals are tested against financial realities. The overall objective of the LTFP is to express in financial terms the activities Council proposes to undertake over the short, medium and long term. Its purpose is to provide a sound basis for strategic decision making and to guide future strategies and actions of Council to ensure that it continues to operate in a financially sustainable manner.



The LTFP is a decision-making tool that assists Council to understand the financial impacts of the strategic choices it makes in relation to its core and other ancillary services. The LTFP is a guide for future action, to be reviewed and updated annually, and addresses the following:

- The resilience of Council to withstand future financial shocks.
- Opportunities for future income and economic growth.
- Whether council can afford the services community demands.
- How council can achieve agreed outcomes with the community.

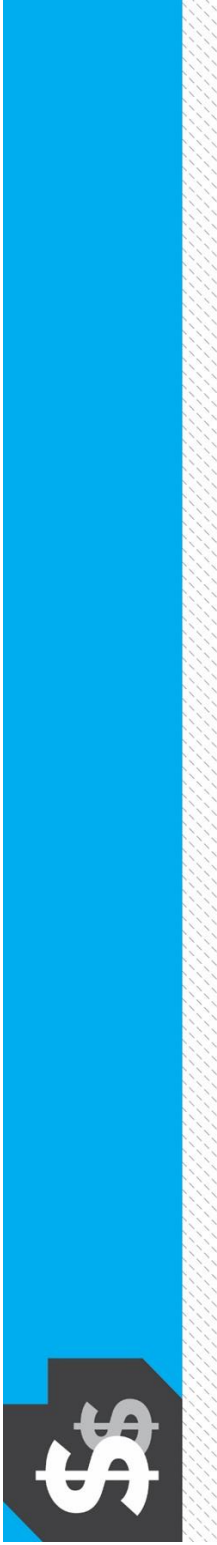
The LTFP is prepared for a 10-year period and includes:

- Projected income and expenditure, balance sheet and cash flow statement.
- Planning assumptions.
- Sensitivity analysis, highlighting factors and assumptions most likely to impact the LTFP.
- Financial modelling for different scenarios.
- Methods of monitoring financial performance.
- Major capital and operational expenditure implications.

Strategic financial objectives

Council's strategic financial objectives resulting in the development of its 2023-24 budget and its LTFP, are all guided by the overriding principles of sound financial management as defined in Section 8B of the Local Government Act 1993. These include:

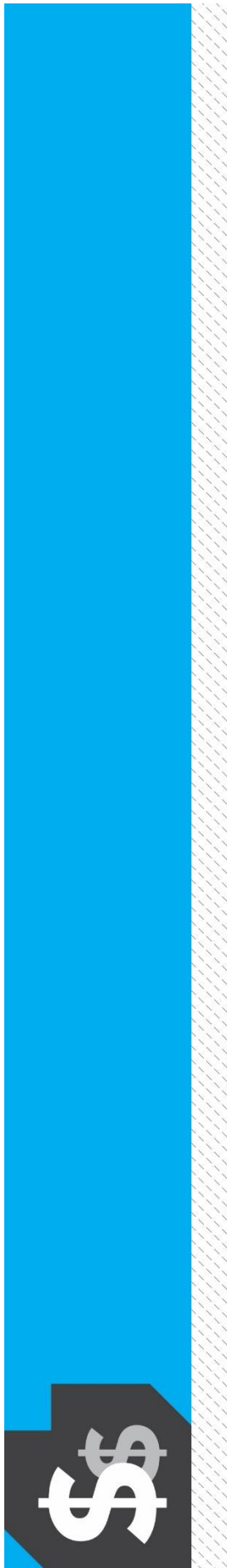
- Council spending should be responsible and sustainable, aligning general revenue and expenses.
- Councils should invest in responsible and sustainable infrastructure for the benefit of the local community.
- Councils should have effective financial and asset management, including sound policies and processes for the following:
 - performance management and reporting
 - asset maintenance and enhancement
 - funding decisions
 - risk management practices
- Councils should have regard to achieving intergenerational equity, including ensuring the following:
 - policy decisions are made after considering their financial effects on future generations
 - the current generation funds the cost of its services



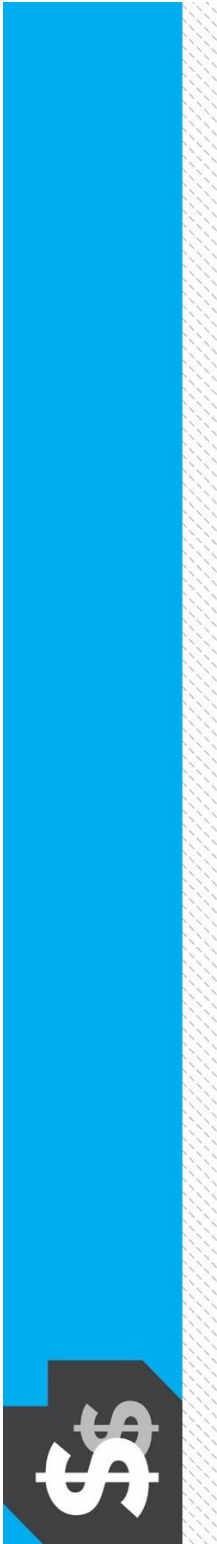
Financial sustainability and performance measurement

Council uses financial ratios prescribed by the NSW Office of Local Government to assess financial sustainability and is working towards achieving each of the benchmarks.

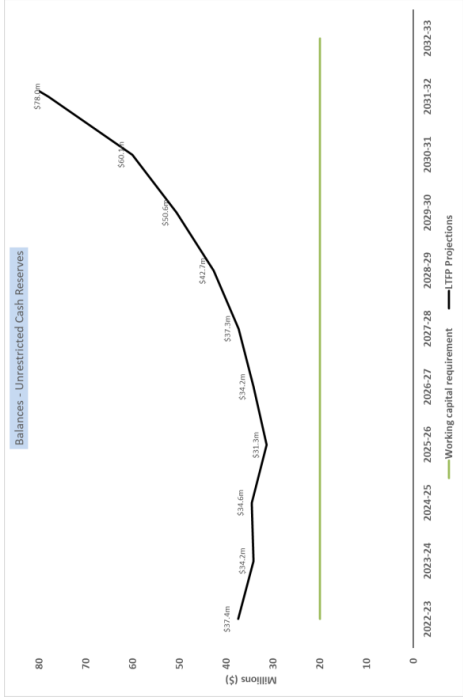
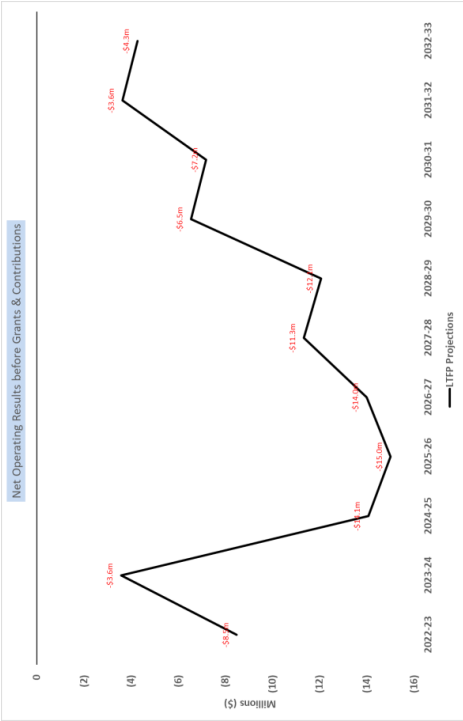
Indicator	Qualitative measure	Benchmarks
Operating performance		
Operating performance ratio	Measures the extent to which a council has succeeded in containing operating expenditure within operating revenue.	Greater than 0%
Own source operating revenue ratio	Measures council's fiscal flexibility and is the degree of reliance on external funding sources, for example, operating grants and contributions.	Greater than 60%
Liquidity		
Unrestricted current ratio	Specific to local government and designed to assess adequacy of working capital and ability to satisfy short-term obligations for unrestricted activities of council.	Greater than 1.5x
Cash expense cover ratio	Indicates the number of months a council can continue to pay for immediate expenses without additional cash inflow.	Greater than 3 months
Outstanding rates and annual charges	Used to assess impacts of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts.	Less than 5%



Debt management		
Debt service cover ratio	Measures availability of operating cash to service debt including interest, principal and lease payments.	Greater than 2x
Debt service ratio	Indicates amount of general income used to repay debt and interest charges.	Greater than 0 but less than 20%
Interest cover ratio	Indicates extent to service interest bearing debt and take on additional borrowings.	Greater than 4x
Infrastructure & service management		
Indicator	Qualitative measure	Benchmarks
Asset maintenance ratio	Compares actual versus required annual asset maintenance.	Greater than 100%
Infrastructure backlog ratio	Shows proportion of the backlog against the total value of a council's infrastructure.	Less than 2%
Building and infrastructure renewal ratio	Compares the rate of renewal against the rate at which they are depreciating.	Greater than 100%



The net operating result (before capital grants and contributions) and level of unrestricted cash reserves are two main indicators of financial performance and sustainability. The projected result of Council's strategic plans on operating results and unrestricted cash reserves is illustrated below.





Based on the LTFP, Council's financial performance against sustainability ratios is provided in the table below:

Indicators	2021-22 Actual	2022-23 Forecast	2023-24 Budget	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
Operating Performance												
Operating performance ratio	-1.9% ✗	-2.6% ✗	-1.2% ✗	-4.6% ✗	-4.7% ✗	-4.2% ✗	-3.1% ✗	-3.3% ✗	-1.4% ✗	-1.5% ✗	-0.4% ✗	-0.5% ✗
Own source operating revenue ratio	56.3% ✗	59.9% ✗	57.7% ✗	57.3% ✗	59.4% ✗	66.5% ✓	73.8% ✓	75.3% ✓	76.0% ✓	76.6% ✓	77.3% ✓	77.9% ✓
Liquidity												
Unrestricted current ratio	2.3 ✓	1.5 ✓	1.6 ✓	1.6 ✓	1.6 ✓	1.7 ✓	1.8 ✓	2.0 ✓	2.1 ✓	2.7 ✓	3.3 ✓	3.8 ✓
Cash expense cover ratio	19.7 ✓	10.6 ✓	8.1 ✓	8.6 ✓	8.7 ✓	8.5 ✓	9.0 ✓	9.2 ✓	9.4 ✓	10.5 ✓	11.7 ✓	12.5 ✓
Rates and annual charges outstanding %	6.8% ✗	6.9% ✗	6.4% ✗	6.0% ✗	5.5% ✗	5.0% ✓	5.0% ✓	5.0% ✓	5.0% ✓	5.0% ✓	5.0% ✓	5.0% ✓
Debt Management												
Debt service cover ratio	3.0 ✓	2.2 ✓	2.2 ✓	1.9 ✗	1.9 ✗	2.1 ✓	2.2 ✓	2.5 ✓	2.7 ✓	2.8 ✓	3.9 ✓	4.4 ✓
Debt service ratio	5.9% ✓	6.9% ✓	7.3% ✓	9.3% ✓	8.9% ✓	8.3% ✓	8.0% ✓	7.3% ✓	6.5% ✓	6.4% ✓	4.5% ✓	3.7% ✓
Interest cover ratio	31.2 ✓	38.5 ✓	18.8 ✓	5.9 ✓	6.1 ✓	6.8 ✓	7.7 ✓	8.2 ✓	9.6 ✓	10.2 ✓	12.0 ✓	12.9 ✓
Infrastructure & Service Management												
Building & Infrastructure renewals ratio	95% ✗	98% ✗	98% ✗	101% ✓	86% ✗	82% ✗	60% ✗	55% ✗	56% ✗	55% ✗	51% ✗	58% ✗
Infrastructure backlog ratio	2.6% ✗	2.4% ✗	1.8% ✓	1.4% ✓	1.1% ✓	0.9% ✓	0.7% ✓	0.7% ✓	0.7% ✓	0.7% ✓	0.7% ✓	0.6% ✓
Asset maintenance ratio	95% ✗	96% ✗	94% ✗	91% ✗	90% ✗	88% ✗	87% ✗	85% ✗	84% ✗	83% ✗	82% ✗	82% ✗



Risks and opportunities

Operating environment

Financial sustainability is a key challenge facing Council due to several factors. In many cases external factors exert significant pressure on Council's long-term financial sustainability. These include:

- Regulatory Environment - Council operates in a highly regulated environment driven by the Local Government Act 1993 that defines the scope and boundaries of Council's role and the way it must conduct its business.
- Wider State Environment - The focus of Council services delivery is impacted by the State Government in relation to the availability of external funding and key state-wide priorities for growth and management.
- Rate-pegging - Council's ability to align rating revenues with the increased cost of providing local government services has been constrained for several years by rate-pegging, a legislative instrument whereby the maximum increase in rating revenues is set by the NSW Independent Pricing and Regulatory Tribunal (IPART).
- Industry Award – Annual award increases to staff salaries is determined by industry representatives including LGNSW and staff unions, over which Council has no control.
- Hazardous Waste Management – Presence of asbestos waste material is widespread in Liverpool LGA. PFAS material has also been found contaminating various sites within the LGA. Due to public safety concerns, Council has responsibility to clean up these sites at a standard prescribed by the NSW Environmental Protection Authority.
- Growth and Urban Development – Liverpool's growing population is increasing demands on existing infrastructure and services. Expanding urban development is placing considerable pressure on the natural environment including exposure to a range of pollutants from industrial, commercial, and household waste and increased traffic.
- Cost-shifting – Cost-shifting describes the situation where the responsibility for, or the cost of, providing certain services or regulatory functions are "shifted" from a higher level of government without the provision of corresponding funding or an ability to raise revenue to adequately fund the shifted responsibility. Examples of cost shifting that impact on Council's financial performance and place additional pressure on its financial sustainability include:
 - contribution for emergency services
 - inadequate funding for public libraries.



- inadequate reimbursement of pensioner rate rebates.
- cost of regulation of companion animals.
- flood mitigation works.
- transfer of assets without appropriate funding for annual maintenance.
- cost of citizenship ceremonies.
- Cost of administering and enforcing environmental regulations.

The above factors mean that, as with many councils in NSW, Liverpool City Council is faced with an “Income Gap” with costs increasing at a greater rate than revenue. This income gap has been addressed by way of productivity gains and efficiency savings, however, service level reductions could potentially occur if this structural funding issue is not addressed.

Liverpool Civic Place

Council is seeking to redevelop 52 Scott St, Liverpool into Liverpool Civic Place (LCP). The redevelopment will meet Council’s vision for a development catalyst to activate the southern end of Liverpool CBD.

LCP is a \$400 million development, with \$195 million in Council works component including:

- state-of-art City Centre Library
- childcare facility
- commercial office spaces
- public car park – approximately 270 spaces
- new Council chambers and offices, and public domain areas

The balance of the project is developer works component which includes commercial offices and hotel.

The project will generate significant flow-on economic benefits including increased employment and business opportunities to the Liverpool community, however, post COVID-19 environment is adversely impacting on the office rental market. This may impact on Council’s ability to generate projected rental income from new commercial offices and backfilling existing Council office spaces.

Significant developments in Liverpool LGA and population growth

Liverpool is one of the largest councils in NSW covering an area of 305 square kilometres with a projected population of 321,000 people by 2033. Liverpool’s population is growing much faster than the Sydney average – currently 2.3%, which is almost twice the NSW average. This will be further fuelled by construction of Western Sydney Airport at Badgerys Creek and National Intermodal Facility at Moorebank.



These developments have generated strong local, national, and international interest in business opportunities in the Liverpool LGA.

To ensure the delivery of optimum future outcomes, Council has adopted a strong, strategic leadership approach to planning across the LGA, including economic development, Greenfield areas in the Southwest growth corridor, revitalisation of the city centre and development on the Georges River. Council is also playing a strong role at State and Federal levels in advocating for integrated, co-ordinated land use and infrastructure planning.

Transformation projects

(i) Organisational restructure

Section 333 of the Local Government Act 1993 requires councils to review its organisational structure within 12 months after any ordinary election of the council. In line with this requirement, Council has resolved to commence an organisational transformation project with a view to find efficiency gains and improve service delivery. The LTFP includes cost of implementing this project and expected cost savings in current and future years.

(ii) Circular Economy Centre

Managing waste effectively and maximising recycling opportunities is one of Council strategic objectives. Council has identified a suitable site and plans to transfer its domestic waste management functions from current Rose Street Depot.

With increased operational capacity, Council is planning to setup on-site mattress shredding facility. The site also will provide opportunities to venture into other circular economy initiatives.

The LTFP includes borrowing costs to acquire the new site and required improvements.

(iii) West Invest Funding

NSW State Government under its West Invest Program has approved more than \$150m to fund several key infrastructure projects in Liverpool LGA. These projects include:

- Carnes Hill Aquatic & Leisure Centre project
- Recreation area at Brickmakers
- Upgrade to Light Horse Park
- Upgrade of Macquarie Street
- Upgrade of Scott Street
- Upgrade of Railway Street



Long-Term Financial Plan assumptions

The LTFP assumes continuation of Council services at current levels, consistent with its Community Strategic Plan. In developing the budget and LTFP, consideration was given to:

- Demands on core services that must be satisfied during the planning cycle.
- Initiatives to improve service delivery and capitalise on growth opportunities.
- Statutory obligations that may be applicable (such as in the pricing policy), and
- Asset and resource management requirements that satisfy service delivery demands including investments in new infrastructure.

Population and indexations

	2022-23 Forecast	2023-24 Budget	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
Population	245,902	252,115	259,316	266,328	272,473	280,470	288,840	296,968	304,918	312,966	321,097
Number of Rateable Properties	79,161	80,961	82,761	84,561	86,361	88,161	89,961	91,761	93,561	95,361	97,161
Consumer Price Index	2.0%	4.5%	3.0%	3.0%	3.0%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
IPART Rate Peg	2.0%	4.1%	3.0%	3.0%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Local Government Award	2.0%	4.5%	3.5%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%

Revenue assumptions

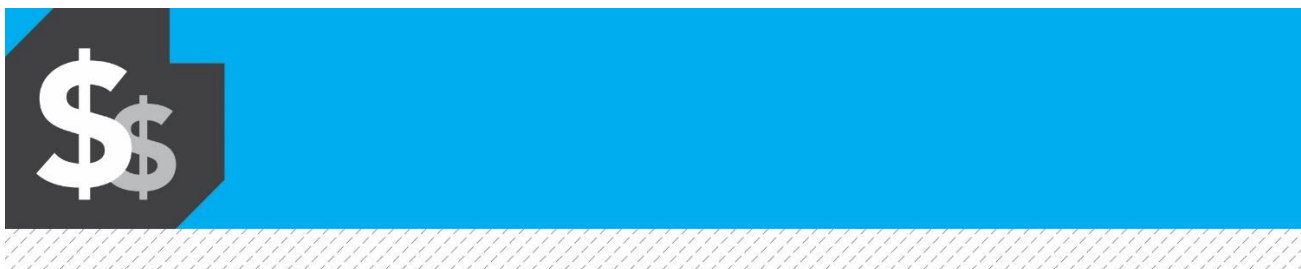
Ordinary rates

Under its new methodology, the NSW Independent Pricing and Regulatory Tribunal determined the limit by which Council's 2023-24 rates income may be varied as 4.1%. This rate-peg includes 0.4% increase attributed to growth.

An aggregate of 4.1% rate variation has been factored in Council's 2023-24 budget. The LTFP assumes annual rate increase of 3.0% for 2024-25 to 2025-26 and 2.5% for forward years.

Domestic Waste Management Charge

In accordance with Section 504 of the Local Government Act 1993, income obtained from charges for domestic waste management (DWM) must be calculated to not exceed the reasonable cost to the Council for providing those services. The DMW charge in 2023-24 has been set to increase by 14% due to increased costs associated with the provision of this service and initially fund property acquisition for circular economy centre. The LTFP assumes



the annual DMW charge will increase on average by 3% from 2024-25 to 2026-27 and 2.5% from 2027-28 to 2032-33.

Environment Levy

The Environment Levy was introduced in 2006-07 following a successful application to the Minister for Local Government for a special rate variation. The money collected from the levy is used to fund works identified in the Environment Restoration Plan and in particular to strategically address environmental issues in rural and urban areas of the city and support local environmental groups in restoring sites around Liverpool.

City Development Fund

The City Development Fund (CDF) is a special levy based on the rateable land value of all commercially zoned properties within an agreed boundary containing the Liverpool City Centre and collected for the purpose of improvements to the amenity and enhancement of the City Centre. The CDF is to be spent only on projects within that boundary which improve all or any of the following aspects of the city centre including image, role, urban design, safety, recreation, public art, heritage, economic development and general amenity. In 2023-24 Council has allocated \$1.8 million from the City Development Fund Reserve mainly to repay the loan taken out for City Revitalisation Projects.

Storm Water Management Service Charge

Council first introduced the Storm Water Management Service Charge for residential and business properties in 2008-09. A flat \$25 per lot charge is intended to ensure that the maintenance, renewal, and improvements to Liverpool's storm water system are adequately funded. The LTFP assumes no increases to the base rate, however, has been adjusted for growth.

	2021-22 Actual \$'000	2022-23 Revised \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000	2030-31 \$'000	2031-32 \$'000	2032-33 \$'000
Ordinary Rates	107,790	112,501	118,858	123,865	129,021	133,676	138,452	143,353	148,374	153,520	158,795	164,202
Domestic Waste Management Services	36,665	39,099	45,771	51,193	53,965	55,694	58,236	60,835	63,490	66,668	71,247	75,854
Environment Levy	1,860	1,919	2,023	2,111	2,201	2,283	2,367	2,454	2,542	2,633	2,725	2,821
City Development Fund	1,354	1,381	1,401	1,443	1,487	1,524	1,562	1,601	1,641	1,682	1,724	1,767
Stormwater Management Services	1,653	1,681	1,731	1,767	1,803	1,839	1,875	1,911	1,947	1,983	2,019	2,055
Miscellaneous - On Site Sewerage Management	256	272	283	291	300	309	318	328	338	348	358	369
Total	149,577	156,854	170,067	180,670	188,778	195,326	202,811	210,482	218,332	226,833	236,869	247,068



User fees and charges

Council can raise revenue through the adoption of a fee or charge for services or facilities. The fees and charges which Council can charge are split into two categories:

- Regulatory fees – These fees are generally determined by State Government legislation, and primarily relate to building, development or compliance activities. Council has no control over the calculation or any annual increase of these fees and charges.
- Non-regulated fees - Council has the capacity to determine the charge or fee for discretionary works or services such as the use of community facilities and access to community services.

Council applies the general principle that fees and charges should be set at appropriate levels that reflect user pay principles. The annual rate of increase has been forecast at 4% for 2023-24 and 3% for 2024-25 onwards.

	2021-22 Actual \$'000	2022-23 Revised \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000	2030-31 \$'000	2031-32 \$'000	2032-33 \$'000
Planning & Building Regulation Fees	9,634	7,760	6,815	6,832	6,849	6,866	6,884	6,903	6,922	6,942	6,962	6,983
Parking Fees	2,344	3,304	3,437	3,540	3,646	3,755	3,868	3,984	4,103	4,227	4,353	4,484
Child Care Fees	2,254	3,066	3,650	3,759	3,872	3,988	4,108	4,231	4,358	4,489	4,624	4,762
Community & Recreational Facilities Hire	1,036	1,177	1,324	1,364	1,405	1,447	1,490	1,535	1,581	1,628	1,677	1,727
Other Statutory Regulatory Fees	1,102	1,056	1,058	1,089	1,120	1,153	1,187	1,221	1,257	1,293	1,331	1,370
Other Fees & Charges	2,789	2,584	2,617	2,638	2,670	2,693	2,716	2,740	2,765	2,790	2,817	2,844
Total	19,159	18,946	18,900	19,221	19,562	19,902	20,253	20,614	20,986	21,369	21,764	22,171

Interest and investment revenue

Council has an investment portfolio comprising a diversified mix of bank term deposits and Floating Rate Notes (FRNs) to achieve its policy objective of maximising returns from authorised investments and minimising risk. Council also uses independent professional investment advisory services in the management of its investment assets. Council's investment policy is in accordance with the current Ministerial Investment Order and the Investment Guidelines issued by State Government.

The forecasted interest revenue is based on the outstanding cash balances and estimated average portfolio yield at the end of the financial year.



Financial Assistance Grants

The Federal Government Financial Assistance (FAG) program consists of two components:

- A general-purpose component which is distributed by the NSW Grants Commissions on a per capita basis; and
- An identified local road component which is distributed according to fixed historical shares.

Both components of the grant are untied allowing Council to spend the grants according to local priorities.

The FAG is anticipated to remain at a constant level without any annual indexation for 2023-24. NSW Grants Commission, however, has indicated to change its capping to plus 6% and minus 4% range. This would reduce Council's general component grant by approximately \$265,000 from 2024-25 onwards.

Other Operating Grants

These are mostly specific purpose grants from NSW State Government agencies. Although the operating grants vary each year dependent on the programs, the assumption applied is that Council will continue to receive the current level of grant support.

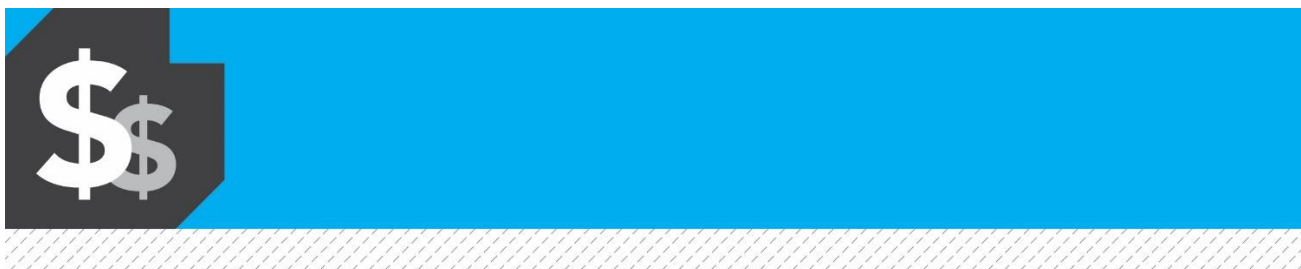
Section 7.11 Developer Contributions

Section 7.11 (formerly Section 94) of the *Environmental Planning and Assessment Act (1979)* enables Council to collect contributions towards the provision, extension or augmentation of public amenities and services required as a consequence of development. For Council to levy contributions there must be a clear nexus between the proposed development and the need for the public service or amenity for which the levy is required. These funds are held separately to Council's general income and can only be applied to the provision of services and amenities identified in Council's Developer Contributions Plan. The delivery of works funded by developer contributions is subject to the timing of receipts. The LTFP estimates is based on current levels of development in Liverpool LGA.

Rental: Investment and Other Properties

Effective from 1 July 2024, the LTFP assumes that Council will secure tenants for new commercial offices in Liverpool Civic Place, old library building and Hoxton Park building. Further, the LTFP assumes that University of Wollongong will lease additional levels at 33 Moore Street.

Other Revenue



Income from Council's non-core activities are included in the LTFP are based on current levels, comprising:

	2021-22 Actual \$'000	2022-23 Revised \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000	2030-31 \$'000	2031-32 \$'000	2032-33 \$'000
Parking & Other Fines	2,386	4,000	3,520	3,535	3,551	3,568	3,585	3,603	3,621	3,639	3,659	3,678
Ex Gratia Payments - NICL	2,124	2,159	2,245	2,313	5,382	5,454	5,527	5,603	5,681	5,762	5,844	5,930
Restoration Works - Cost Recovery	783	1,625	2,440	2,233	2,309	2,387	2,467	2,549	2,634	2,721	2,811	2,904
Sales General (CPAC/Cafes/Events/Recycled Materials)	575	961	1,000	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900
Miscellaneous	2,088	2,575	1,620	1,663	1,707	1,752	1,799	1,847	1,896	1,947	1,999	2,053
Total	7,957	11,321	10,826	11,244	14,494	14,751	15,016	15,289	15,570	15,860	16,158	16,465

Operating expenditure assumptions

Employee related costs

In 2023-24, Council budgeted to employ the equivalent of 933 full-time staff. That number fluctuates and consists of part-time as well as full-time officers that work directly in providing Council services in Liverpool and indirectly through the provision of corporate support services.

The base salaries of staff are adjusted annually by award increases and incremental progression through Council's salary system for eligible employees. The LTFP has factored a 4.5% award increase for 2023-24, 3.5% for 2024-25 to 2026-27 and 3% for the forward years.

Borrowing costs

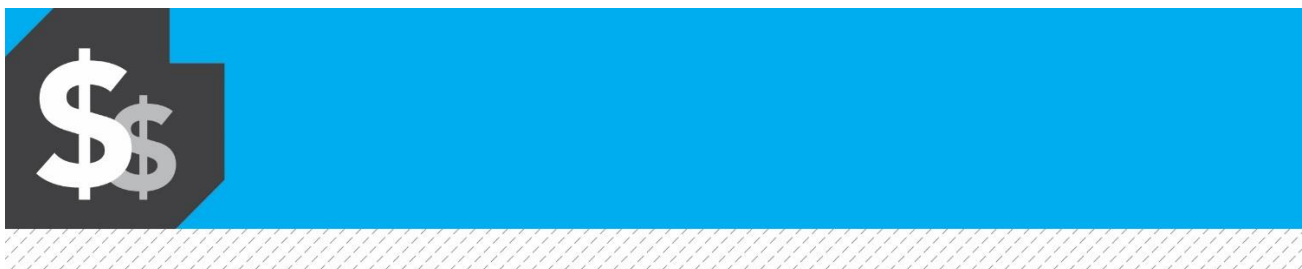
Borrowing costs included in the LTFP includes Council's planned \$177 million borrowings for construction of Liverpool Civic Place, \$32.7million property acquisition for circular economy centre and \$5.5 million for other infrastructure works.

Interest cost of borrowing for Liverpool Civic Place while under construction will be added to the project costs as permitted by the Accounting Standards.

Materials and services

This includes contractor costs for domestic waste collection, tipping (including hazardous waste remedial), and general maintenance cost of Council's infrastructure, buildings and community facilities.

Projected costs and increases in materials and contract costs are generally in line with expected inflation, except for known contracted costs such as domestic waste collection where the increase is expected to be higher than inflation.



Depreciation

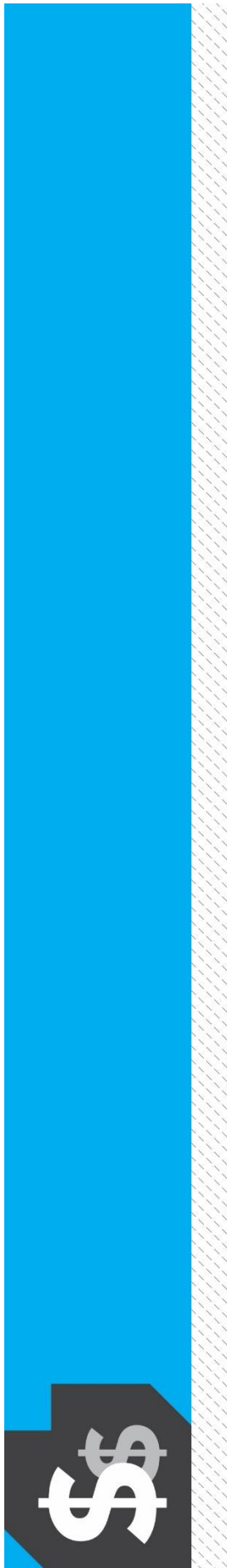
The depreciation charge has been included in the LTFP on the basis that depreciation is a charge for the consumption of the assets and should be used as the basis for determining renewal expenditure. This also includes amortisation of the “rights of use” assets leased and/or contracted but predominately used for delivery of Liverpool City Council services.

Including depreciation provides a more accurate reflection of the overall costs that ratepayers should fund to allow Council to maintain the current level of service.

Other expenses

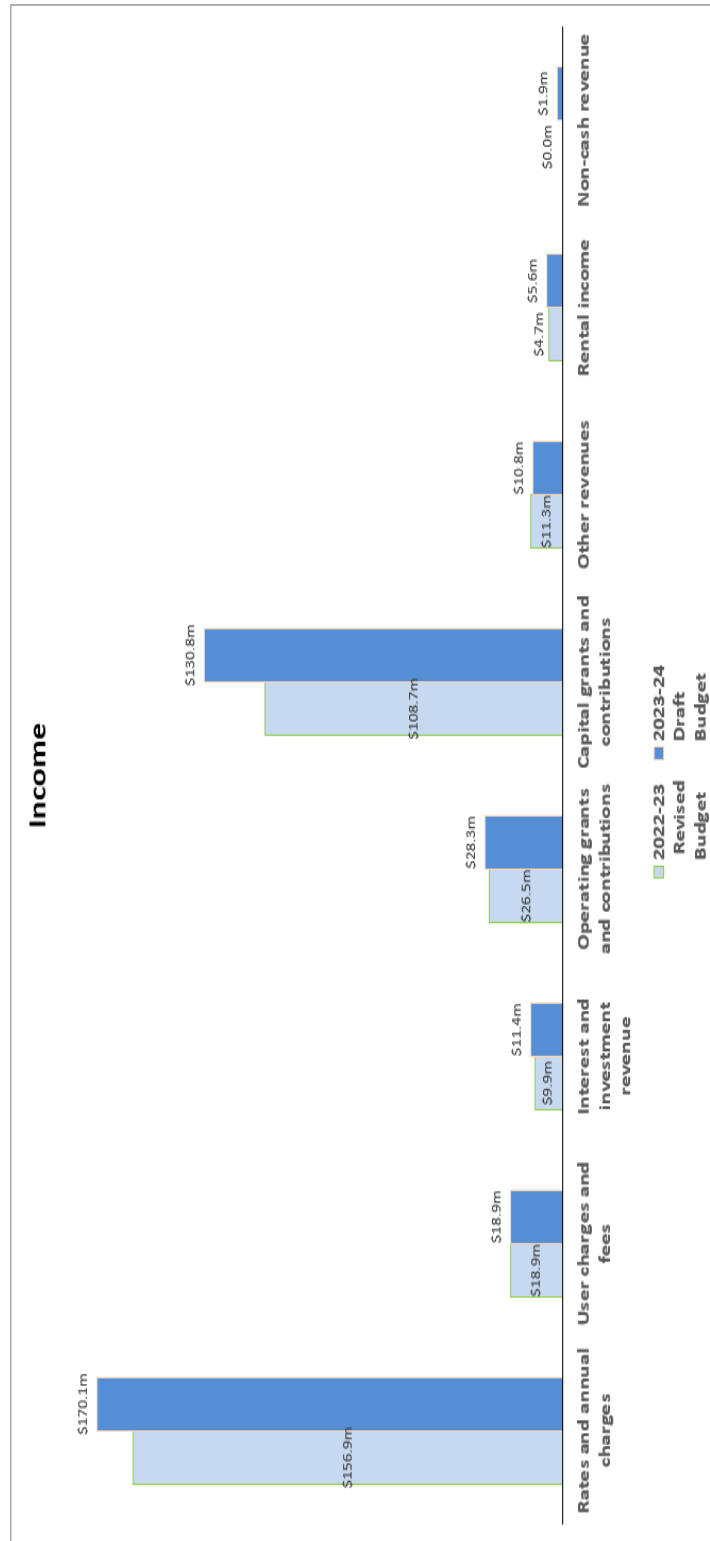
Costs included in this category is tabulated below and have been adjusted mainly in line with expected inflation.

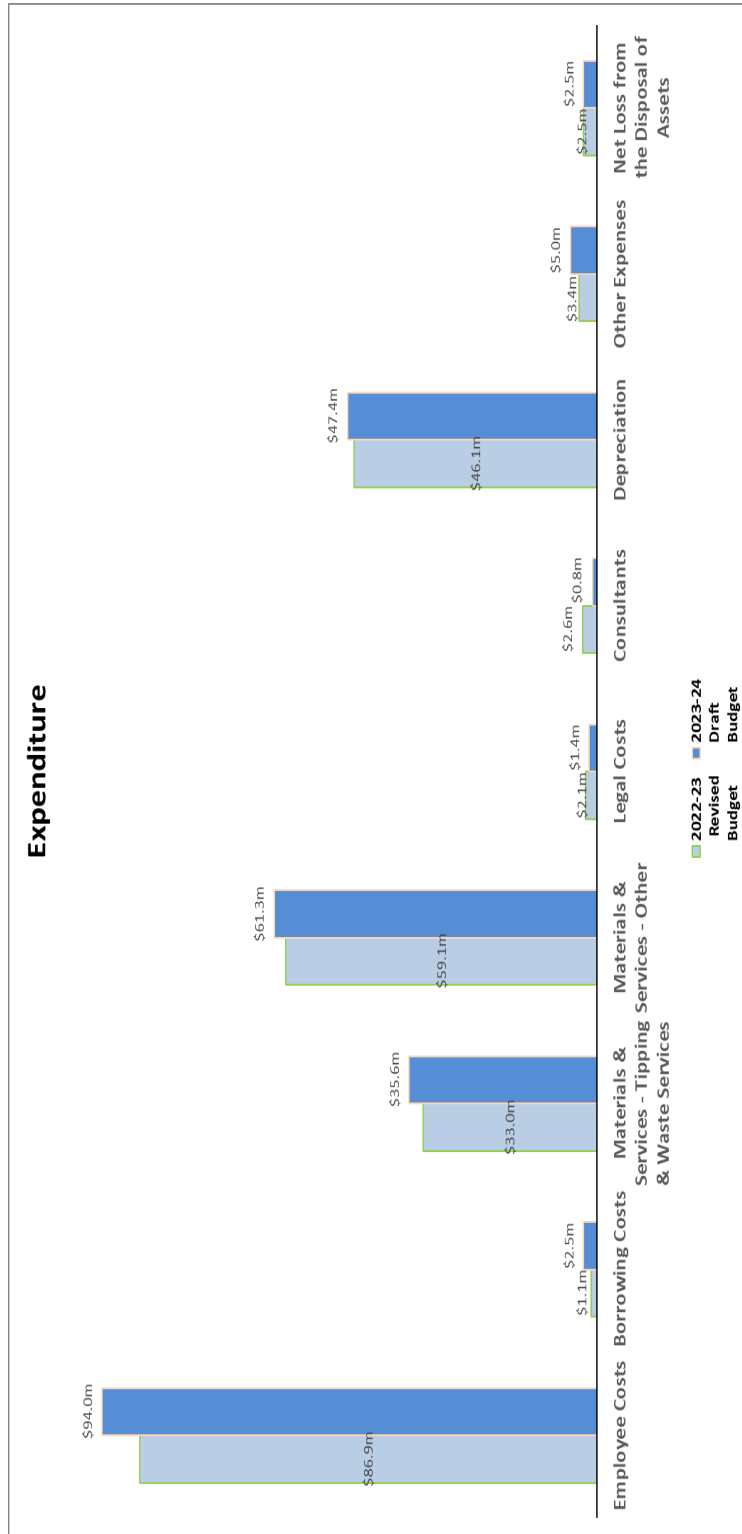
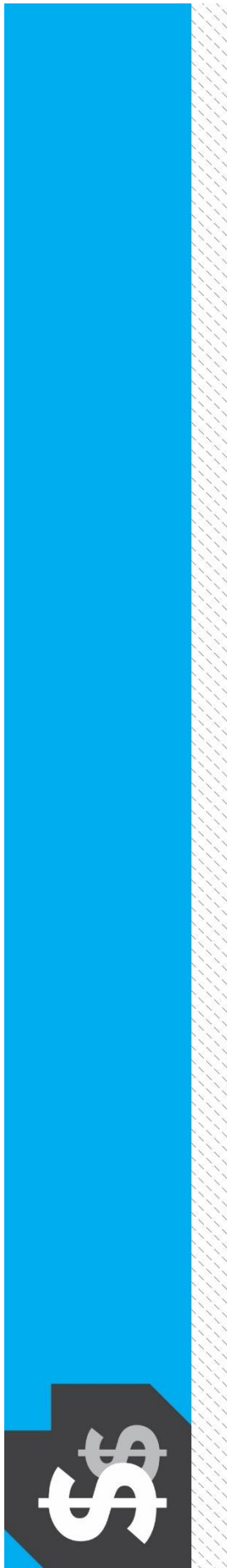
	2021-22 Actual \$'000	2022-23 Revised \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000	2030-31 \$'000	2031-32 \$'000	2032-33 \$'000
Emergency Services Contributions (NSW Fire / SES / RFS)	2,156	2,156	3,761	3,761	3,761	3,761	3,761	3,761	3,761	3,761	3,761	3,761
Grants, Contributions, Donations, Subsidies and Sponsorships	412	890	960	968	873	879	883	887	891	895	899	903
Other Statutory Charges	156	160	160	160	160	160	160	160	160	160	160	160
Miscellaneous	5,656	150	157	361	366	371	375	380	384	389	394	398
Total	8,381	3,355	5,037	5,250	5,160	5,171	5,179	5,187	5,196	5,205	5,213	5,222



Operating Budget 2022-23

The composition of Council's income and expenditure budget for 2022-23 included as the base year in the LTFP is provided below:







Capital Expenditure Program

Council's 10-year capital expenditure program that reflects the requirements identified in its Asset Management Plan is summarised as follows:

	2021-22 Actual \$'000	2022-23 Revised \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000	2030-31 \$'000	2031-32 \$'000	2032-33 \$'000
Total Capital Expenditure	158,830	352,736	218,539	235,697	173,503	160,070	91,754	93,277	89,411	66,859	68,277	66,167
Comprising of:												
Buildings	55,383	151,104	12,222	3,594	3,518	3,508	3,538	3,593	3,538	3,558	3,637	3,536
Drainage	20,849	76,720	83,459	76,982	37,253	53,754	36,548	42,233	42,229	18,064	16,064	7,224
Floodplain	1,415	5,489	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Information Technology	789	1,631	3,183	1,230	895	765	845	765	870	730	590	590
Land	2,175	35,461	5,981	14,039	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Land Improvements	29	10	10	10								
Library Materials	548	602	634	653	673	688	703	717	717	717	717	717
Office Equipment, Furniture and Fittings	13	215	206	57	57	58	58	58	58	58	58	58
Parks and Recreation	15,869	32,395	21,825	54,519	54,812	49,066	13,110	12,350	11,415	11,620	16,200	23,156
Plant and Fleet	3,961	7,020	6,855	4,517	2,734	4,161	5,772	6,292	4,245	5,978	4,887	4,887
Roads	49,919	36,243	77,699	69,554	57,997	37,177	27,981	24,066	23,086	22,852	23,041	22,547
Bridges	2,736	1,341	83	45	50	50	50	53	53	83	83	53
Footpaths	5,146	4,507	4,883	8,999	13,014	8,343	650	650	700	700	500	900
Group into:												
New Asset	127,724	301,911	149,319	171,694	126,720	117,507	69,733	71,003	68,329	45,214	47,554	46,085
Renewal Asset	31,106	50,824	69,219	64,003	46,782	42,563	22,021	22,274	21,081	21,645	20,722	20,082
Funded by:												
Developer Contributions (including In-Kind Works)	65,842	99,989	117,224	120,578	89,847	98,147	64,069	64,699	63,224	39,174	41,714	39,800
General Fund	25,721	55,303	30,466	19,792	19,672	19,883	20,405	20,458	21,091	21,350	20,217	20,022
External Borrowings	44,675	137,764	500	12,717								
Grants and Contributions	20,649	44,469	60,438	77,630	60,938	38,400	2,400	2,400	2,400	2,400	2,400	2,400
General Property Reserve	29	3,085	2,489									
Stormwater Reserve	916	1,360	2,163	1,725	1,825	1,815	1,835	1,875	1,925	1,965	1,975	1,975
Parking Strategy Reserve	260	1,917										
Domestic Waste Reserve	19	6,754	885	2,485	450	955	2,275	3,075		1,200	1,200	1,200
Environmental Levy	445	1,034	770	770	770	870	770	770	770	770	770	770
Better Waste and Recycling Reserve		620	620									
Carnes Hill Stage 2 Reserve	275	440	100									
Edmondson Park Reserve			2,884									

A detailed list of capital projects by funding source planned for 2023-24 is provided as an appendix.



Cash and reserves

Council maintains both statutory (externally restricted) and discretionary (internally restricted) reserves that acknowledge the receipt of funds from various sources and prudently kept aside to be applied on programs that are consistent with the purpose of that reserve fund. The following reserves are currently maintained:

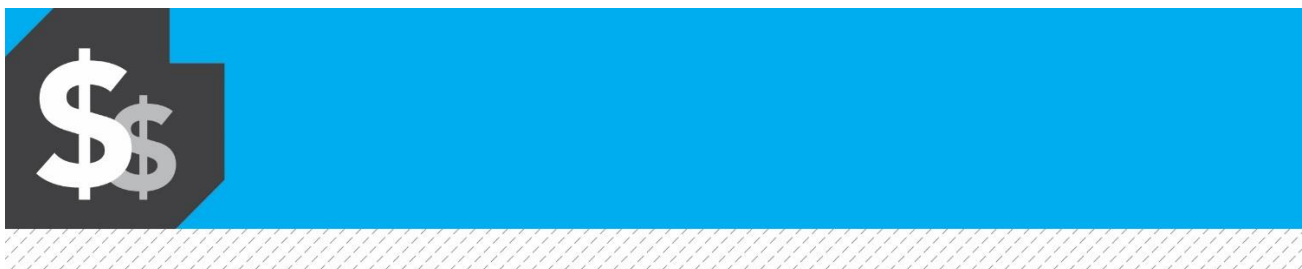
Externally restricted

Name	Purpose
s7.11 developer contributions	Unexpended s7.11 contributions restricted for use only for the purpose for which they were collected under various contribution plans.
Specific purpose unexpended grants	Federal/State Government and other grants received for specific purposes are restricted.
Domestic waste management	DWM annual charges collected and not spent in the year is transferred to a restricted reserve for use in forward years on domestic waste management initiatives.
Stormwater management	Stormwater levy collected and unspent is restricted for use in forward years.
Environmental levy reserve	Environmental levy collected under Council's environment restoration plan and unexpended is restricted for defined purposes.
City development fund	Special rates collected from all commercial properties within the identified Town Improvement District is restricted for city development purposes, including repayment of borrowing for major city revitalisation projects.
Better Waste and Recycling	Waste Less Recycle More initiative funds received from the NSW Environment Protection Authority (EPA).
Collingwood House Restoration Works	Contributions collected under a Voluntary Planning Agreement arrangement towards restoration works at Collingwood House.
Edmondson Park	Balance of funds borrowed under Local Infrastructure Renewals Scheme (interest free) for Edmondson Park



Internally restricted

Name	Purpose
Employees leave entitlement reserve	Funds set aside to meet accrued employee entitlements. Industry benchmark is to maintain this reserve equivalent to 20% of Council's employee leave entitlements liability at end of financial year.
Insurance reserve	Budgeted savings on insurance premiums and claims excess set aside for potential insurance claims in future.
Moorebank voluntary acquisition reserve	Funds kept aside to acquire properties at risk of hazardous flooding alongside Georges River
Parking strategy reserve	Revenue from city centre parking set aside to improve CBD car parking
General property reserve	Various property and buildings reserves were consolidated into a general property reserve. Proceeds from sale of surplus Council land and buildings are restricted to buy other properties and/or to maintain Council properties across the LGA.
Carnes Hill Development Stage 2	Proceeds from disposal of 88 Kurrajong Road (DP 1236888) set aside for concept design and planning costs for Carnes Hill Stage 2 development.



Long-Term Financial Plan scenarios

The major factors that might impact Council's forward financial estimates include the following:

- IPART rate-peg determinations
- Growth in LGA and its impact on service levels
- Wider economic conditions which are likely to impact Council's growth projections and development activities
- On-going waste remediation to Environment Protection Authority standards

Based on the above, Council has developed its LTFP under three different scenarios, base case scenario being the preferred scenario.

Pessimistic scenario

This scenario assumes:

- IPART rate-peg to reduce by 0.5% to 2% from 2024-25 and forward years, resulting in a decrease in general revenue
- Development assessment activities will be 10% lower from 2024-25 and forward years
- Revenue from car parking fees and parking fines will be 5% lower from 2024-25 and forward years
- Other user charges and fees will be 0.5% lower from 2024-25 and forward years
- Growth slows down in later years presumably from wider economic conditions
- Award increase at 3.5% from 2024-25 and forward years
- General increase on materials, services, and other expenses at 3.5% from 2024-25 and forward years
- On-going expenditure on waste remediation
- Current services will be maintained in short term, but decline in later years particularly impacting Council's capital works program

Base Case Scenario

This scenario assumes:

- IPART rate-peg of 4.1% for 2023-24 and 2.5% from 2024-25 and forward years
- Consistent growth of 2% in forward years
- General price increase of 4.5% from 2023-24 and 3% from 2024-25 and forward years
- Council will borrow funds in forward years to upgrade existing infrastructure and build new assets
- Growth and development activities flowing on from Moorebank Intermodal and Western Sydney Airport will continue in later years.



Optimistic Scenario

This scenario assumes:

- IPART rate peg to increase by 0.5% to 3% from 2024-25 and forward years, resulting in an increase in general revenue
- Higher than planned growth in forward years
- Development assessment activities will be 10% higher from 2024-25 and forward years
- Revenue from car parking fees and parking fines will be 5% higher from 2024-25 and forward years
- Other user charges and fees will be 0.5% higher from 2024-25 and forward years

Scenario 1 Pessimistic 2024 – 2033



Liverpool City Council
Income Statement
10 Year Financial Plan ending 30 June 2033
Scenario: Pessimistic

	2022 Annual Actual	2022-23 Revised Budget	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
Income from Continuing Operations												
Revenue:												
Rates and annual charges	149,577,493	156,853,771	170,067,438	179,465,263	186,914,647	192,768,043	199,520,573	206,419,952	213,458,937	221,107,054	230,246,021	239,504,574
User charges and fees	19,159,490	18,946,181	18,900,354	18,668,007	19,003,015	19,337,821	19,682,670	20,037,864	20,403,711	20,780,539	21,168,675	21,568,455
Interest and investment revenue	3,960,785	9,936,185	11,433,224	10,496,595	9,094,574	9,062,642	9,765,558	9,923,709	9,591,935	9,447,364	9,366,324	9,363,276
Grants and contributions - operating	24,209,482	26,499,480	28,323,585	20,256,924	19,788,406	19,874,887	19,979,869	20,088,567	20,204,644	20,335,586	20,487,763	20,703,734
Grants and contributions - capital (others) *	69,723,365	47,748,483	80,812,999	104,236,614	97,192,665	57,226,043	22,491,216	18,465,456	17,400,000	17,400,000	17,400,000	17,400,000
Grants and contributions - capital (5711) *	49,811,609	60,956,556	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000
Other revenues	7,957,261	11,320,915	10,825,636	11,043,378	14,291,563	14,547,191	14,810,477	15,081,661	15,360,983	15,648,682	15,945,012	16,250,234
Rental income	4,684,472	4,734,312	5,644,057	12,136,652	12,425,683	12,720,181	13,024,655	13,337,080	13,655,530	13,984,663	14,322,405	14,666,783
Other Income:												
Net Gain from the Disposal of Assets	0	0	1,900,000	0	0	0	0	0	0	0	0	0
Share of interests in Joint Ventures	0	0	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	329,083,956	336,995,883	377,907,293	406,303,433	408,710,553	375,536,808	349,275,017	353,354,290	360,075,740	368,703,887	378,936,199	389,457,056
Expenses from Continuing Operations												
Employee Costs	77,502,259	86,865,274	94,043,486	99,114,436	102,669,429	104,516,309	107,160,123	109,838,136	112,583,040	115,810,130	118,694,134	121,649,951
Borrowing Costs	1,488,372	1,071,023	2,496,009	8,460,246	8,258,765	7,682,379	7,101,288	6,520,096	5,960,912	5,771,623	5,239,941	4,759,908
Materials & Services - Tipping & Waste Services	31,812,087	33,022,283	35,649,100	39,193,671	43,159,104	45,915,390	47,984,437	52,098,679	54,434,951	56,864,179	59,898,584	65,885,616
Materials & Services - Other	47,041,425	59,159,680	61,332,690	59,373,953	61,738,573	62,981,131	64,884,459	68,134,624	67,978,043	69,721,114	71,265,073	75,056,269
Legal Costs	1,299,022	2,120,510	1,447,945	1,491,383	1,536,124	1,582,207	1,621,761	1,662,305	1,703,863	1,746,460	1,790,122	1,834,875
Consultants	2,601,878	2,605,413	780,054	710,000	710,000	710,000	710,000	710,000	710,000	710,000	710,000	710,000
Depreciation	49,014,475	46,132,204	47,390,706	53,075,314	54,528,790	55,709,915	56,196,410	56,362,204	55,040,886	57,933,259	58,579,267	58,425,470
Other Expenses	8,380,750	3,355,489	5,037,487	5,255,937	5,165,180	5,176,057	5,184,232	5,192,569	5,201,081	5,209,772	5,218,636	5,227,681
Net Loss from the Disposal of Assets	2,345,155	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Revaluation decrement / Impairment of IPP&E	0	0	0	0	0	0	0	0	0	0	0	0
Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	221,485,423	236,831,876	250,677,477	269,174,941	280,265,965	286,773,388	293,342,710	303,018,613	306,112,775	316,266,537	323,895,757	336,049,770
Operating Results from Continuing Operations	107,598,532	100,164,007	127,229,816	137,128,493	128,444,588	88,763,420	55,932,307	50,335,677	53,962,965	52,437,350	55,040,442	53,407,286
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	107,598,532	100,164,007	127,229,816	137,128,493	128,444,588	88,763,420	55,932,307	50,335,677	53,962,965	52,437,350	55,040,442	53,407,286
Net Operating Result before Grants and Contributions provided for Capital Purposes	(11,936,441)	(8,541,032)	(3,583,183)	(17,108,121)	(18,748,077)	(18,462,623)	(16,558,909)	(18,129,779)	(13,437,035)	(14,962,650)	(12,359,558)	(13,992,714)

Liverpool City Council
Statement of Financial Position
10 Year Financial Plan ending 30 June 2033
Scenario: Pessimistic

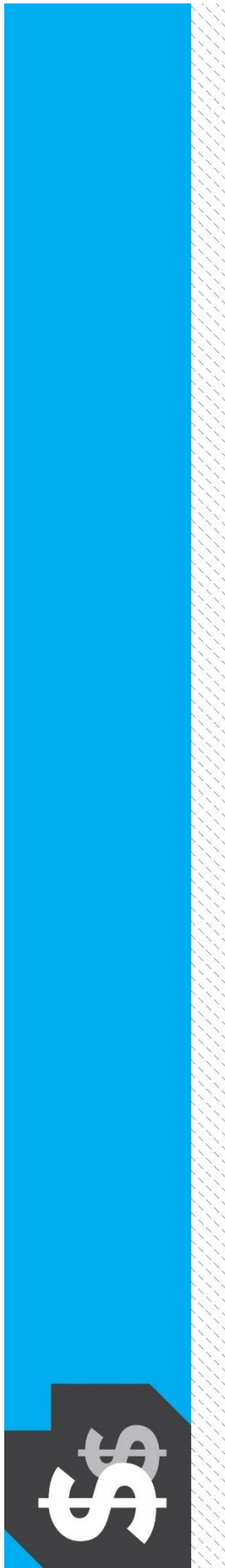
	30-Jun-22	2022-23 Opening Balance	2022-23 Revised Budget	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
ASSETS													
Current Assets													
Cash & Cash Equivalents	126,730,000	37,918,708	33,715,022	83,896,918	99,582,385	112,923,517	121,713,030	125,815,542	135,191,058	128,391,387	128,391,387	128,067,345	120,398,016
Investments	136,043,000	122,979,113	94,335,833	58,278,527	50,175,762	33,970,231	33,970,231	33,970,231	33,970,231	33,970,231	33,970,231	66,381,293	86,638,206
Receivables	26,432,000	16,965,838	17,943,108	18,500,834	19,108,233	19,236,344	19,240,119	19,240,119	20,217,756	20,217,756	20,217,756	21,380,433	21,984,013
Inventories	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Other	947,000	1,002,634	2,059,473	1,964,249	1,914,090	1,841,648	1,768,849	1,729,982	1,639,279	1,568,315	1,568,315	1,501,824	1,487,144
Total Current Assets	290,434,000	179,048,293	148,335,436	162,922,528	171,062,470	168,253,740	176,974,429	181,521,291	191,302,324	201,165,539	211,592,895	217,592,895	230,789,379
Non-Current Assets													
Investments	199,751,000	180,422,555	138,512,655	85,569,961	73,672,736	49,878,257	49,878,257	49,878,257	49,878,257	49,878,257	73,672,736	97,467,195	127,310,282
Receivables	293,000	255,614	269,139	281,909	309,029	317,645	327,411	337,400	347,608	358,611	358,611	371,497	384,578
Infrastructure, Property, Plant & Equipment	3,304,635,000	3,607,389,856	3,771,116,628	3,940,812,584	4,057,743,213	4,160,065,005	4,193,212,978	4,227,532,975	4,259,361,226	4,265,697,819	4,272,369,173	4,272,369,173	4,276,877,749
Investments Accounted for using the equity method	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000
Intangible Assets	1,951,000	3,295,633	5,211,263	4,780,748	3,949,022	2,800,771	2,104,679	1,382,509	792,447	140,170	32,624	132,153	132,153
Right of Use Assets	11,613,000	10,559,761	8,197,011	5,692,544	4,081,951	2,621,502	1,473,750	52,459	7,331,429	5,908,629	4,785,829	3,363,029	3,363,029
Total Non-Current Assets	3,524,745,000	3,808,429,419	3,929,808,696	4,043,639,746	4,146,257,941	4,222,185,180	4,253,499,075	4,285,685,600	4,324,212,967	4,352,279,955	4,381,528,318	4,414,469,791	4,444,469,791
TOTAL ASSETS	3,815,179,000	3,987,477,712	4,078,144,132	4,206,562,274	4,317,320,411	4,390,438,920	4,430,473,504	4,467,206,891	4,515,515,291	4,553,445,494	4,599,121,213	4,645,259,170	4,689,259,170
LIABILITIES													
Current Liabilities													
Payables	26,402,000	25,417,000	27,679,678	27,580,302	28,589,065	29,332,587	30,061,131	31,321,674	31,781,187	32,580,247	33,434,295	33,434,295	35,107,802
Income received in advance	8,000	993,000	582,399	582,112	652,315	663,883	675,798	688,070	700,710	713,730	727,140	740,953	740,953
Contract Liabilities	48,967,000	27,889,385	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459
Lease Liabilities	2,772,000	2,800,034	2,764,418	2,199,553	1,702,596	1,571,677	1,398,750	1,248,750	1,152,800	1,042,800	912,800	757,800	602,800
Borrowings	12,517,000	15,351,891	15,240,865	15,130,119	14,858,817	15,378,260	14,638,460	13,421,908	13,909,271	9,122,610	7,547,475	7,547,475	7,547,475
Provisions	30,295,000	28,083,396	27,583,396	27,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396
Total Current Liabilities	120,961,000	100,534,616	82,405,215	81,183,941	79,494,648	80,638,262	79,465,994	79,372,257	81,655,823	77,531,242	76,973,565	78,420,871	78,420,871
Non-Current Liabilities													
Payables	13,427,000	13,427,000	13,416,542	10,890,637	10,959,893	10,971,305	10,983,059	10,995,165	11,007,635	11,020,479	11,033,708	11,047,335	11,047,335
Contract Liabilities	707,000	418,034	152,960	152,960	152,960	152,960	152,960	152,960	152,960	152,960	152,960	152,960	152,960
Lease Liabilities	9,214,000	8,240,745	5,776,327	3,726,774	2,519,178	1,097,501	998,751	900,001	688,671	585,871	433,071	304,271	304,271
Borrowings	135,695,000	190,299,038	175,058,173	172,144,554	172,285,737	141,007,477	127,269,017	113,847,109	99,937,838	90,815,238	83,267,758	75,810,292	75,810,292
Provisions	2,775,000	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604
Total Non-Current Liabilities	161,818,000	216,871,421	198,890,606	191,401,529	175,404,372	158,615,826	143,890,391	130,381,839	122,441,708	112,061,142	103,254,096	94,537,462	94,537,462
TOTAL LIABILITIES	282,779,000	317,406,037	281,295,821	272,585,470	254,899,020	239,254,109	223,356,385	209,754,096	204,099,531	189,592,384	180,227,661	172,958,333	172,958,333
Net Assets	3,532,400,000	3,670,071,675	3,796,848,311	3,933,976,804	4,062,421,391	4,151,184,811	4,207,117,119	4,257,452,795	4,311,415,760	4,363,853,110	4,418,893,552	4,472,300,837	4,472,300,837
EQUITY													
Retained Earnings	2,155,092,000	2,292,763,675	2,419,540,311	2,556,668,804	2,685,113,391	2,773,876,611	2,829,809,119	2,880,144,795	2,934,107,760	2,986,545,110	3,041,585,552	3,094,992,837	3,094,992,837
Revaluation Reserves	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000
Council Equity Interest	3,532,400,000	3,670,071,675	3,796,848,311	3,933,976,804	4,062,421,391	4,151,184,811	4,207,117,119	4,257,452,795	4,311,415,760	4,363,853,110	4,418,893,552	4,472,300,837	4,472,300,837
Total Equity	3,532,400,000	3,670,071,675	3,796,848,311	3,933,976,804	4,062,421,391	4,151,184,811	4,207,117,119	4,257,452,795	4,311,415,760	4,363,853,110	4,418,893,552	4,472,300,837	4,472,300,837

Liverpool City Council
Statement of Cash Flows
10 Year Financial Plan ending 30 June 2033
Scenario: Pessimistic

	30 Jun 22 Operating Balance	2022-23 Revised Budget	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	148,323,000	159,289,082	169,406,755	178,995,372	186,542,178	192,475,373	199,182,946	206,074,983	213,106,988	220,724,648	229,789,073	239,041,646
User Charges & Fees	18,215,000	19,948,057	18,609,904	18,712,061	18,939,496	19,274,341	19,617,286	19,970,517	20,334,345	20,709,091	21,095,084	21,492,655
Interest & Investment Revenue Received	3,212,000	9,912,141	11,383,012	10,460,883	9,066,266	9,040,399	9,739,899	9,897,491	9,565,187	9,418,301	9,331,596	9,328,094
Grants & Contributions	118,709,000	131,051,908	133,566,301	142,282,055	130,726,381	108,274,887	72,379,869	72,488,567	72,604,644	72,735,586	72,887,763	73,103,734
Bonds, Deposits & Retentions Received	3,582,000	-	-	(3,200,000)	-	-	-	-	-	-	-	-
Other	23,045,000	22,145,632	16,469,642	23,070,796	26,617,226	27,520,606	28,261,976	28,376,341	28,972,788	29,588,160	30,220,650	30,868,079
Payments:												
Employee Benefits & On-Costs	(79,226,000)	(86,865,274)	(94,043,486)	(99,114,436)	(102,669,429)	(104,516,309)	(107,160,123)	(109,838,136)	(112,583,040)	(115,810,130)	(118,694,134)	(121,649,951)
Materials & Contracts	(83,591,000)	(118,330,101)	(117,965,245)	(100,090,167)	(105,971,112)	(110,317,639)	(114,342,319)	(121,251,027)	(124,224,685)	(128,116,166)	(132,702,973)	(141,762,743)
Borrowing Costs	(1,054,000)	(1,071,023)	(2,541,172)	(8,469,143)	(8,303,276)	(7,726,092)	(7,146,529)	(6,563,161)	(6,000,398)	(5,812,542)	(5,266,779)	(4,782,111)
Other	(10,493,000)	(2,802,250)	(3,174,737)	(3,197,470)	(5,554,587)	(3,715,608)	(4,036,480)	(3,771,278)	(12,480,051)	(3,786,972)	(4,095,836)	(3,804,881)
Net Cash provided (or used in) Operating Activities	140,722,000	133,278,172	132,106,974	159,449,951	149,393,143	130,309,958	96,496,524	95,384,298	89,295,779	99,647,975	102,564,443	101,834,522
Cash Flows from Investing Activities												
Receipts:												
Sales of Investment / Redemption of Term Deposits	148,600,000	70,000,000	70,000,000	89,000,000	20,000,000	40,000,000	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	923,000	-	4,909,500	10,856,500	375,000	686,500	606,000	816,500	631,500	741,500	633,500	633,500
Payments:												
Purchase of Investment / Acquisition of Term Deposits	(306,841,000)	-	-	-	-	-	-	-	-	(40,000,000)	(40,000,000)	(50,000,000)
Purchase of Infrastructure, Property, Plant & Equipment	(107,372,000)	(344,706,900)	(189,648,325)	(202,055,772)	(135,658,003)	(140,278,813)	(70,318,075)	(76,246,075)	(64,618,805)	(50,909,075)	(52,166,575)	(50,357,075)
Purchase of Intangible Assets	(441,000)	(1,780,705)	(3,120,000)	(1,130,000)	(795,000)	(665,000)	(745,000)	(665,000)	(790,000)	(650,000)	(510,000)	(510,000)
Net Cash provided (or used in) Investing Activities	(265,131,000)	(276,487,605)	(117,858,825)	(103,329,272)	(116,078,003)	(100,267,413)	(70,457,075)	(76,094,575)	(64,777,305)	(90,817,575)	(92,043,075)	(100,233,575)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	96,200,000	72,100,000	-	12,216,500	-	-	-	-	-	-	-	-
Payments:												
Repayments of Borrowings & Advances	(10,858,000)	(14,661,161)	(15,351,801)	(15,240,865)	(15,130,119)	(14,858,817)	(15,378,260)	(14,638,460)	(13,421,908)	(13,909,271)	(9,122,610)	(7,547,475)
Lease liabilities (principal repayments)	(3,010,000)	(3,040,698)	(3,100,034)	(2,914,418)	(2,499,553)	(1,852,596)	(1,871,677)	(548,750)	(1,719,050)	(1,722,800)	(1,722,800)	(1,722,800)
Net Cash provided (or used in) Financing Activities	82,332,000	54,398,141	(18,451,825)	(5,938,783)	(17,629,672)	(16,711,413)	(17,249,937)	(15,187,210)	(15,140,958)	(15,632,071)	(10,845,410)	(9,270,275)
Net Decrease / (Increase) in Cash & Cash Equivalents	(42,077,000)	(88,811,292)	(4,203,686)	50,181,896	15,685,468	13,341,132	8,789,512	4,102,513	9,377,516	(6,801,671)	(324,042)	(7,669,328)
plus: Cash & Cash Equivalents - beginning of period	168,807,000	126,730,000	37,918,708	33,715,022	89,896,918	99,582,385	112,923,517	121,713,030	125,815,542	135,193,058	128,391,387	128,067,345
Cash & Cash Equivalents - end of period	126,730,000	37,918,708	33,715,022	83,896,918	99,582,385	112,923,517	121,713,030	125,815,542	135,193,058	128,391,387	128,067,345	120,398,016

Scenario 2
Base Case
2024–2033





**Liverpool City Council
Income Statement
10 Year Financial Plan ending 30 June 2033
Scenario: Base Case**

	2021-22 Annual Actual	2022-23 Revised Budget	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
Income from Continuing Operations												
Revenue:												
Rates and annual charges	149,577,493	156,853,771	170,067,438	180,669,860	188,777,834	195,326,055	202,810,945	210,481,562	218,332,045	226,833,346	236,868,655	247,068,221
User charges and fees	19,159,490	18,946,181	18,900,354	19,221,287	19,561,844	19,902,314	20,252,998	20,614,202	20,986,239	21,369,442	21,764,145	22,170,690
Interest and investment revenue	3,960,785	9,936,185	11,433,224	10,496,595	9,094,574	9,062,642	9,765,558	9,923,709	9,591,935	9,447,364	9,366,324	9,363,276
Grants and contributions - operating	24,209,482	26,499,480	28,323,585	20,256,924	19,788,406	19,874,887	19,979,869	20,088,567	20,204,644	20,335,586	20,487,763	20,703,734
Grants and contributions - capital (others) *	69,723,365	47,748,483	80,812,999	104,236,614	97,192,665	57,226,043	22,491,216	18,465,456	17,400,000	17,400,000	17,400,000	17,400,000
Grants and contributions - capital (s711) *	49,811,609	60,956,556	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000
Other revenues	7,957,261	11,320,915	10,825,636	11,244,400	14,494,142	14,751,374	15,016,311	15,289,197	15,570,271	15,859,775	16,157,964	16,465,101
Rental Income	4,684,472	4,734,312	5,644,057	12,136,652	12,425,683	12,720,181	13,024,655	13,337,080	13,655,530	13,984,663	14,322,405	14,666,783
Other Income:												
Net Gain from the Disposal of Assets	0	0	1,900,000	0	0	0	0	0	0	0	0	0
Share of interests in Joint Ventures	0	0	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	329,083,956	336,995,883	377,907,293	408,263,332	411,335,148	378,863,496	353,341,552	358,199,773	365,740,664	375,230,176	386,367,256	397,837,805
Expenses from Continuing Operations												
Employee Costs	77,502,259	86,865,274	94,043,486	98,621,376	102,158,028	103,991,322	106,620,819	109,285,383	112,016,502	115,227,456	118,096,977	121,037,951
Borrowing Costs	1,488,372	1,071,023	2,496,009	8,460,246	8,258,765	7,682,379	7,101,288	6,520,096	5,960,912	5,771,623	5,239,941	4,759,908
Materials & Services - Tipping & Waste Services	31,812,087	33,022,283	35,649,100	39,193,671	43,159,104	45,915,390	47,984,437	52,098,679	54,344,951	56,864,179	59,898,584	65,885,616
Materials & Services - Other	47,041,425	59,106,450	61,332,690	58,803,050	61,144,933	62,375,543	64,260,570	67,479,483	67,324,408	69,050,719	70,579,832	74,334,574
Legal Costs	1,299,022	2,120,510	1,447,945	1,491,383	1,536,124	1,582,207	1,621,761	1,662,305	1,703,863	1,746,460	1,790,122	1,834,875
Consultants	2,601,878	2,605,413	780,054	710,000	710,000	710,000	710,000	710,000	710,000	710,000	710,000	710,000
Depreciation	49,014,475	46,132,204	47,390,706	53,075,314	54,528,790	55,709,915	56,196,410	56,362,204	55,040,886	57,933,259	58,579,267	58,425,470
Other Expenses	8,380,750	3,355,489	5,037,183	5,250,023	5,160,183	5,171,002	5,179,137	5,187,435	5,195,906	5,204,556	5,213,379	5,222,381
Net Loss from the Disposal of Assets	2,345,155	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Revaluation decrement / impairment of IPP&E	0	0	0	0	0	0	0	0	0	0	0	0
Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	221,485,423	236,778,046	250,677,477	268,105,063	279,155,927	285,637,758	292,174,422	301,805,585	304,887,428	315,008,252	322,608,102	334,710,775
Operating Results from Continuing Operations	107,598,532	100,217,237	127,229,816	140,157,269	132,179,221	93,225,738	61,167,130	56,394,188	60,853,236	60,221,924	63,759,154	63,127,030
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	107,598,532	100,217,237	127,229,816	140,157,269	132,179,221	93,225,738	61,167,130	56,394,188	60,853,236	60,221,924	63,759,154	63,127,030
Net Operating Result before Grants and Contributions provided for Capital Purposes	(11,936,441)	(8,487,802)	(3,583,183)	(14,079,345)	(15,013,444)	(14,000,305)	(11,324,086)	(12,071,268)	(6,546,764)	(7,178,076)	(3,640,846)	(4,272,970)

Liverpool City Council
Statement of Financial Position
10 Year Financial Plan ending 30 June 2033
Scenario: Base Case

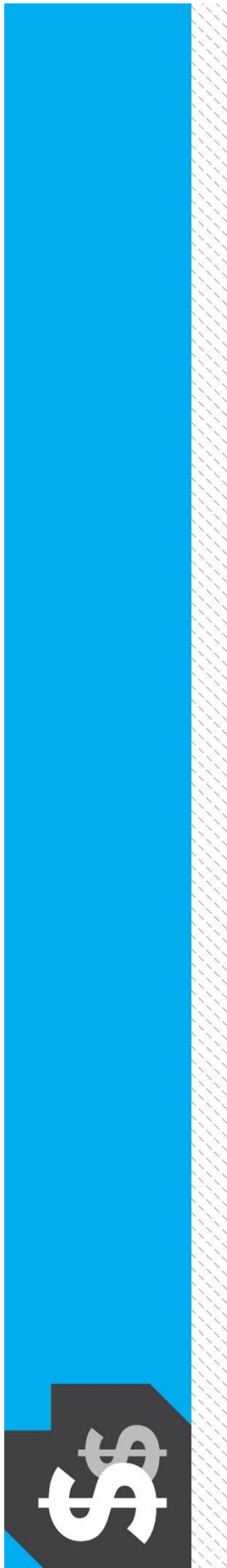
30-Jun-22		2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
Operating Balance Actual		Revised Budget										
ASSETS												
Current Assets												
Cash & Cash Equivalents	126,730,000	34,835,396	30,178,530	82,808,689	103,052,410	121,759,374	135,740,347	145,854,209	162,077,054	163,010,197	171,351,036	173,346,360
Investments	136,043,000	124,128,811	95,768,602	59,711,296	51,608,530	35,403,000	35,403,000	35,403,000	35,403,000	51,608,530	67,814,061	88,070,975
Receivables	26,432,000	20,025,692	20,431,324	20,493,145	20,295,230	19,540,879	19,585,074	20,110,604	20,669,408	21,226,155	21,887,769	22,562,809
Inventory	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Other	947,000	1,002,101	2,059,473	1,958,481	1,908,103	1,835,541	1,762,559	1,723,379	1,632,691	1,561,759	1,494,919	1,479,874
Total Current Assets	290,434,000	180,273,470	148,719,929	165,253,611	177,146,273	178,820,794	192,772,980	203,373,192	220,044,053	237,688,641	262,831,785	285,742,018
Non-Current Assets												
Investments	199,751,000	182,256,699	140,616,378	87,673,684	75,776,450	51,981,980	51,981,980	51,981,980	51,981,980	75,776,450	99,570,919	129,314,005
Receivables	293,000	332,835	331,934	328,977	335,675	331,922	332,599	343,547	354,763	366,826	380,824	395,075
Infrastructure, Property, Plant & Equipment	3,304,635,000	3,607,389,856	3,771,116,628	3,940,812,584	4,057,743,213	4,160,065,005	4,193,212,978	4,227,533,975	4,259,361,226	4,265,697,819	4,272,869,173	4,276,877,749
Investments Accounted for using the equity method	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000
Intangible Assets	1,951,000	3,299,633	5,211,263	4,780,748	3,949,022	2,800,771	2,104,679	1,382,509	792,447	140,170	32,624	132,153
Right of Use Assets	11,613,000	10,559,761	8,197,011	5,692,544	4,081,951	2,651,002	1,473,750	524,59	7,331,429	5,908,629	4,785,829	3,363,029
Total Non-Current Assets	3,524,745,000	3,810,340,784	3,931,975,214	4,045,790,537	4,148,388,311	4,224,293,180	4,255,607,986	4,287,795,470	4,326,373,845	4,354,391,894	4,383,641,369	4,416,584,011
TOTAL ASSETS	3,815,179,000	3,990,614,254	4,080,695,143	4,211,044,148	4,325,534,584	4,403,113,974	4,448,380,966	4,491,168,662	4,546,367,898	4,592,080,535	4,646,473,154	4,702,326,029
LIABILITIES												
Current Liabilities												
Payables	26,402,000	25,817,000	27,688,385	27,481,738	28,487,891	29,229,694	29,955,532	31,211,572	31,671,340	32,467,944	33,319,850	34,088,195
Income received in advance	8,000	593,000	582,399	596,891	667,233	678,943	691,005	703,428	716,224	729,403	742,979	756,961
Contract Liabilities	48,967,000	27,889,385	7,521,206	6,515,000	6,515,000	6,515,000	6,515,000	6,515,000	6,515,000	6,515,000	6,515,000	6,515,000
Lease Liabilities	2,772,000	2,800,034	2,764,418	2,199,553	1,702,596	1,571,677	398,750	248,750	1,572,800	1,422,800	1,572,800	1,422,800
Borrowings	12,517,000	15,351,801	15,240,865	15,130,119	14,858,817	15,378,260	14,638,460	13,421,908	13,909,271	9,122,610	7,547,475	7,457,461
Provisions	30,295,000	28,083,396	27,583,396	27,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396
Total Current Liabilities	120,961,000	100,534,616	81,380,669	79,060,697	77,366,933	78,510,970	77,336,143	77,238,054	79,522,031	75,395,153	74,835,500	76,277,813
Non-Current Liabilities												
Payables	13,427,000	13,427,000	13,416,542	10,905,217	10,974,610	10,986,162	10,998,061	11,010,316	11,022,940	11,035,941	11,049,334	11,063,127
Contract Liabilities	707,000	418,034	138,795	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Lease Liabilities	9,214,000	8,240,745	5,776,327	3,726,774	2,519,178	1,097,501	998,751	900,001	6,858,671	5,585,871	4,313,071	3,040,271
Borrowings	135,695,000	190,299,038	175,058,173	172,144,554	157,285,737	141,907,477	127,269,017	113,847,109	99,937,838	90,815,228	83,267,753	75,810,292
Provisions	2,775,000	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604
Total Non-Current Liabilities	161,818,000	216,871,421	198,876,441	191,388,149	175,391,129	158,602,744	143,877,433	130,365,030	122,431,053	112,048,644	103,241,762	94,525,294
TOTAL LIABILITIES	282,779,000	317,406,037	280,257,110	270,448,846	252,760,062	237,113,714	221,213,576	207,607,084	201,953,084	187,443,797	178,077,262	170,803,107
Net Assets	3,532,400,000	3,673,208,217	3,800,438,033	3,940,595,302	4,072,774,522	4,166,000,260	4,227,167,390	4,283,561,578	4,344,414,814	4,404,636,738	4,468,395,892	4,531,522,922
EQUITY												
Retained Earnings	2,155,092,000	2,295,900,217	2,423,130,033	2,563,287,302	2,695,466,522	2,788,692,260	2,849,859,390	2,906,253,578	2,967,106,814	3,027,338,738	3,091,087,892	3,154,214,922
Revaluation Reserves	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000
Council Equity Interest	3,532,400,000	3,673,208,217	3,800,438,033	3,940,595,302	4,072,774,522	4,166,000,260	4,227,167,390	4,283,561,578	4,344,414,814	4,404,636,738	4,468,395,892	4,531,522,922
Total Equity	3,532,400,000	3,673,208,217	3,800,438,033	3,940,595,302	4,072,774,522	4,166,000,260	4,227,167,390	4,283,561,578	4,344,414,814	4,404,636,738	4,468,395,892	4,531,522,922

Liverpool City Council
Statement of Cash Flows
10 Year Financial Plan ending 30 June 2033
Scenario: Base Case

	30-Jun-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
	Opening Balance	Revised Budget										
	Actual											
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	148,323,000	156,152,007	169,992,819	180,884,051	189,235,245	195,942,533	202,436,701	210,098,031	217,939,521	226,408,281	236,366,889	246,558,243
User Charges & Fees	18,215,000	19,948,057	18,609,904	19,160,437	19,497,274	19,837,759	20,186,507	20,545,716	20,915,700	21,296,785	21,689,308	22,093,608
Interest & Investment Revenue Received	3,212,000	9,912,141	11,383,012	10,456,306	9,063,763	9,037,759	9,737,115	9,894,561	9,562,103	9,415,059	9,328,190	9,324,518
Grants & Contributions	118,709,000	131,051,908	133,966,301	142,282,055	130,726,381	108,274,887	72,379,869	72,488,567	72,604,644	72,735,586	72,887,763	73,103,734
Bonds, Deposits & Retentions Received	3,582,000	-	-	(3,200,000)	-	-	-	-	-	-	-	-
Other	23,045,000	22,145,632	16,469,642	23,223,628	26,819,354	27,724,329	28,467,334	28,583,387	29,181,572	29,798,734	30,433,070	31,082,393
Payments:												
Employee Benefits & On-Costs	(79,226,000)	(86,865,274)	(94,043,486)	(98,621,376)	(102,158,028)	(103,991,322)	(106,620,819)	(109,285,383)	(112,016,502)	(115,227,456)	(118,096,977)	(121,037,951)
Materials & Contracts	(83,591,000)	(118,276,338)	(119,008,489)	(100,626,188)	(105,379,726)	(109,713,510)	(113,720,808)	(120,599,927)	(123,570,656)	(127,449,902)	(132,019,561)	(141,045,679)
Borrowing Costs	(1,054,000)	(1,071,023)	(2,541,172)	(8,303,276)	(7,726,092)	(7,726,092)	(7,146,529)	(6,563,161)	(6,000,398)	(5,812,542)	(5,266,779)	(4,782,111)
Other	(10,493,000)	(2,802,250)	(3,174,737)	(3,191,556)	(5,549,590)	(3,710,553)	(4,031,385)	(3,766,144)	(12,474,876)	(9,781,756)	(4,090,579)	(3,799,581)
Net Cash provided (or used in) Operating Activities	140,722,000	130,194,860	131,653,794	161,898,214	153,951,397	135,675,790	101,687,985	101,395,647	96,141,108	107,382,789	111,231,324	111,487,174
Cash Flows from Investing Activities												
Receipts:												
Sales of Investment / Redemption of Term Deposits	148,600,000	70,000,000	70,000,000	89,000,000	20,000,000	40,000,000	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	923,000	-	4,909,500	10,856,500	375,000	686,500	606,000	816,500	631,500	741,500	633,500	633,500
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment / Acquisition of Term Deposits	(306,841,000)	-	-	-	-	-	-	-	-	(40,000,000)	(40,000,000)	(50,000,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(107,372,000)	(344,706,900)	(189,648,325)	(202,055,772)	(135,658,003)	(140,278,913)	(70,318,075)	(76,246,075)	(64,618,805)	(50,909,075)	(52,166,575)	(50,357,075)
Purchase of Intangible Assets	(441,000)	(1,780,705)	(3,120,000)	(1,130,000)	(795,000)	(665,000)	(745,000)	(665,000)	(790,000)	(650,000)	(510,000)	(510,000)
Net Cash provided (or used in) Investing Activities	(265,131,000)	(276,487,605)	(117,858,825)	(103,329,272)	(116,078,003)	(100,257,413)	(70,457,075)	(76,094,575)	(64,777,305)	(90,817,575)	(92,043,075)	(100,233,575)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	96,200,000	72,100,000	-	12,216,500	-	-	-	-	-	-	-	-
Payments:												
Repayments of Borrowings & Advances	(10,858,000)	(14,661,161)	(15,351,801)	(15,240,865)	(15,130,119)	(14,858,817)	(15,378,260)	(14,638,460)	(13,421,908)	(13,909,271)	(9,122,610)	(7,547,475)
Lease liabilities (principal repayments)	(3,010,000)	(3,040,698)	(3,100,034)	(2,914,418)	(2,499,553)	(1,852,596)	(1,871,677)	(548,750)	(1,719,050)	(1,722,800)	(1,722,800)	(1,722,800)
Net Cash provided (or used in) Financing Activities	82,332,000	54,398,141	(18,451,835)	(5,938,783)	(17,629,672)	(16,711,413)	(17,249,937)	(15,187,210)	(15,140,959)	(15,632,071)	(10,846,410)	(9,270,275)
Net Decrease / (Increase) in Cash & Cash Equivalents	(42,077,000)	(91,894,604)	(4,656,866)	52,630,159	20,243,722	18,706,964	13,980,973	10,113,862	16,222,845	933,143	8,342,839	1,983,324
plus: Cash & Cash Equivalents - beginning of period	168,807,000	126,730,000	34,835,396	30,178,530	82,808,689	103,052,410	121,759,374	135,740,347	145,854,209	162,077,054	163,010,197	171,353,036
Cash & Cash Equivalents - end of period	126,730,000	34,835,396	30,178,530	82,808,689	103,052,410	121,759,374	135,740,347	145,854,209	162,077,054	163,010,197	171,353,036	173,346,360

Scenario 3 Optimistic 2024–2033





Liverpool City Council
Income Statement
10 Year Financial Plan ending 30 June 2033
Scenario: Optimistic

	2022 Annual Actual	2022-23 Revised Budget	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
Income from Continuing Operations												
Revenue:												
Rates and annual charges	149,577,493	156,853,771	170,067,438	181,880,266	190,659,051	197,921,270	206,165,216	214,641,892	223,347,450	232,754,936	243,749,708	254,964,267
User charges and fees	19,159,490	18,946,181	18,900,354	19,774,313	20,120,416	20,466,549	20,823,066	21,190,277	21,568,502	21,958,079	22,359,347	22,772,654
Interest and investment revenue	3,960,785	9,936,185	11,433,224	10,496,595	9,094,574	9,062,642	9,765,558	9,923,709	9,591,935	9,447,364	9,366,324	9,363,276
Grants and contributions - operating	24,209,482	26,499,480	28,323,585	20,256,924	19,788,406	19,874,887	19,979,869	20,088,567	20,204,644	20,335,586	20,487,763	20,703,734
Grants and contributions - capital (others) *	69,723,365	47,748,483	80,812,999	104,236,614	97,192,665	57,226,043	22,491,216	18,465,456	17,400,000	17,400,000	17,400,000	17,400,000
Grants and contributions - capital (s711) *	49,811,609	60,956,556	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000
Other revenues	7,957,261	11,320,915	10,825,636	11,445,188	14,696,479	14,955,308	15,221,889	15,496,468	15,779,286	16,070,587	16,370,626	16,679,669
Rental Income	4,684,472	4,734,312	5,644,057	12,136,652	12,425,683	12,720,181	13,024,655	13,337,080	13,655,530	13,984,663	14,322,405	14,666,783
Other Income:												
Net Gain from the Disposal of Assets	0	0	1,900,000	0	0	0	0	0	0	0	0	0
Share of interests in Joint Ventures	0	0	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	329,083,956	336,995,883	377,907,293	410,226,552	413,977,274	382,226,879	357,471,469	363,143,449	371,547,348	381,951,215	394,056,173	406,550,383
Expenses from Continuing Operations												
Employee Costs	77,502,259	86,865,274	94,043,486	98,128,316	101,646,627	103,466,335	106,081,515	108,732,630	111,449,964	114,644,782	117,499,820	120,425,951
Borrowing Costs	1,488,372	1,071,023	2,496,009	8,460,246	8,258,765	7,682,379	7,101,288	6,520,096	5,960,912	5,771,623	5,239,941	4,759,908
Materials & Services - Tipping & Waste Services	31,812,087	33,022,283	35,649,100	39,193,671	43,159,104	45,915,390	47,984,437	52,098,679	54,434,951	56,864,179	59,898,584	65,885,616
Materials & Services - Other	47,041,425	59,159,680	61,332,690	58,232,147	60,551,293	61,769,955	63,636,681	66,824,342	66,670,773	68,380,324	69,894,591	73,612,879
Legal Costs	1,299,022	2,120,510	1,447,945	1,491,383	1,536,124	1,582,207	1,621,761	1,662,305	1,703,863	1,746,460	1,790,122	1,834,875
Consultants	2,601,878	2,605,413	780,054	710,000	710,000	710,000	710,000	710,000	710,000	710,000	710,000	710,000
Depreciation	49,014,475	46,132,204	47,390,706	53,075,314	54,528,790	55,709,915	56,196,410	56,362,204	55,040,886	57,933,259	58,579,267	58,425,470
Other Expenses	8,380,750	3,355,489	5,037,487	5,244,109	5,155,186	5,165,947	5,174,042	5,182,301	5,190,731	5,199,340	5,208,122	5,217,081
Net Loss from the Disposal of Assets	2,345,155	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Revaluation decrement / impairment of IPP&E	0	0	0	0	0	0	0	0	0	0	0	0
Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	221,485,423	236,831,876	250,677,477	267,035,185	278,045,889	284,502,128	291,006,134	300,592,557	303,662,081	313,749,967	321,320,447	333,371,780
Operating Results from Continuing Operations	107,598,532	100,164,007	127,229,816	143,191,367	135,931,385	97,724,752	66,465,334	62,550,892	67,885,267	68,201,248	72,735,727	73,178,602
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	107,598,532	100,164,007	127,229,816	143,191,367	135,931,385	97,724,752	66,465,334	62,550,892	67,885,267	68,201,248	72,735,727	73,178,602
Net Operating Result before Grants and Contributions provided for Capital Purposes	(11,936,441)	(8,541,032)	(3,583,183)	(11,045,247)	(11,261,279)	(9,501,291)	(6,025,882)	(5,914,564)	485,267	801,248	5,335,727	5,778,602

Liverpool City Council
Statement of Financial Position
10 Year Financial Plan ending 30 June 2033
Scenario: Optimistic

	30-Jun-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
	Opening Balance Actual	Revised Budget										
ASSETS												
Current Assets												
Cash & Cash Equivalents	126,730,000	37,918,708	33,715,022	89,349,632	112,441,900	134,661,940	153,895,686	170,116,128	193,323,319	202,182,495	219,445,951	231,428,347
Investments	136,043,000	122,879,113	94,335,633	58,278,527	50,175,762	33,970,231	33,970,231	33,970,231	33,970,231	50,175,762	66,381,293	86,638,206
Receivables	26,432,000	16,965,838	17,943,108	18,961,222	19,641,774	19,847,280	19,933,097	20,502,768	21,088,247	21,714,608	22,428,593	23,158,982
Inventories	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Other	947,000	1,002,634	2,059,473	1,952,713	1,902,117	1,829,435	1,756,269	1,716,776	1,626,103	1,555,003	1,488,014	1,472,605
Total Current Assets	290,434,000	179,048,293	148,335,436	168,824,094	184,443,553	190,590,886	209,837,283	226,587,903	250,289,900	275,909,868	310,025,851	342,980,140
Non-Current Assets												
Investments	199,751,000	180,422,555	138,512,655	85,569,961	73,672,726	49,878,257	49,878,257	49,878,257	49,878,257	73,672,726	97,467,195	127,210,282
Receivables	293,000	255,614	269,139	287,102	315,874	326,242	337,863	349,813	362,090	375,278	390,469	405,979
Infrastructure, Property, Plant & Equipment	3,304,635,000	3,607,389,856	3,771,116,628	3,940,812,584	4,057,743,213	4,160,065,005	4,193,212,978	4,227,532,975	4,259,361,226	4,265,697,819	4,274,369,173	4,276,877,749
Investments Accounted for using the equity method	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000	6,502,000
Intangible Assets	1,951,000	3,299,633	5,211,263	4,780,748	3,949,022	2,806,771	2,104,679	1,382,509	792,447	140,170	32,624	132,153
Right of Use Assets	11,613,000	10,559,761	8,197,011	5,692,544	4,081,951	2,621,502	1,473,750	52,459	7,331,429	5,908,629	4,785,829	3,363,029
Total Non-Current Assets	3,524,745,000	3,808,429,419	3,929,808,696	4,043,644,939	4,146,264,786	4,222,193,777	4,253,509,527	4,285,698,013	4,324,227,449	4,352,296,622	4,381,547,290	4,414,491,192
TOTAL ASSETS	3,815,179,000	3,987,477,712	4,078,144,132	4,212,469,033	4,330,708,339	4,412,784,663	4,463,346,810	4,512,285,916	4,574,517,349	4,628,206,490	4,691,573,141	4,757,471,332
LIABILITIES												
Current Liabilities												
Payables	26,402,000	25,817,000	27,679,678	27,365,490	28,368,072	29,107,512	29,830,011	31,080,457	31,540,082	32,333,547	33,182,586	34,844,336
Income received in advance	8,000	593,000	582,999	611,660	682,141	691,993	706,201	718,775	731,727	745,066	758,807	772,969
Contract Liabilities	48,967,000	27,889,385	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459	8,554,459
Lease Liabilities	2,772,000	2,800,034	2,764,418	2,199,553	1,702,596	1,571,677	398,750	248,750	1,572,800	1,422,800	1,572,800	1,422,800
Borrowings	12,517,000	13,353,801	15,240,865	15,130,119	14,458,817	13,376,260	14,638,460	13,421,308	13,909,271	9,122,610	7,347,475	7,457,461
Provisions	30,295,000	28,083,396	27,583,396	27,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396	25,137,396
Total Current Liabilities	120,961,000	100,534,616	82,405,215	80,998,677	79,303,481	80,443,297	79,265,277	79,161,745	81,445,735	77,315,878	76,753,573	78,189,411
Non-Current Liabilities												
Payables	13,427,000	13,427,000	13,416,542	10,919,786	10,989,316	11,001,009	11,013,052	11,025,456	11,038,233	11,051,393	11,064,948	11,078,909
Contract Liabilities	707,000	418,034	152,960	152,960	152,960	152,960	152,960	152,960	152,960	152,960	152,960	152,960
Lease Liabilities	9,214,000	8,240,745	5,776,327	3,726,774	2,519,178	1,097,501	998,751	900,001	6,858,671	5,885,871	4,313,071	3,040,271
Borrowings	135,695,000	190,299,038	175,058,173	172,144,554	157,285,737	141,907,477	127,269,017	113,847,109	99,937,838	90,815,228	83,267,753	75,810,292
Provisions	2,775,000	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604	4,486,604
Total Non-Current Liabilities	161,818,000	216,871,421	198,890,606	191,430,678	175,433,795	158,645,551	143,920,384	130,412,130	122,474,306	112,092,056	103,285,336	94,569,036
TOTAL LIABILITIES	282,779,000	317,406,037	281,295,821	272,429,355	254,737,276	239,088,848	223,185,661	209,573,875	203,920,041	189,407,934	180,038,859	172,758,447
Net Assets	3,532,400,000	3,670,071,675	3,796,848,311	3,940,039,678	4,075,971,063	4,173,695,815	4,240,161,149	4,302,712,041	4,370,597,308	4,438,798,556	4,511,534,282	4,584,712,885
EQUITY												
Retained Earnings	2,155,092,000	2,292,763,675	2,419,540,311	2,562,731,678	2,698,663,063	2,796,387,815	2,862,833,149	2,925,404,041	2,993,289,308	3,061,490,556	3,134,226,282	3,207,404,885
Revaluation Reserves	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000	1,377,308,000
Council Equity Interest	3,532,400,000	3,670,071,675	3,796,848,311	3,940,039,678	4,075,971,063	4,173,695,815	4,240,161,149	4,302,712,041	4,370,597,308	4,438,798,556	4,511,534,282	4,584,712,885
Total Equity	3,532,400,000	3,670,071,675	3,796,848,311	3,940,039,678	4,075,971,063	4,173,695,815	4,240,161,149	4,302,712,041	4,370,597,308	4,438,798,556	4,511,534,282	4,584,712,885

Liverpool City Council
Statement of Cash Flows
10 Year Financial Plan ending 30 June 2033
Scenario: Optimistic

	30-Jun-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
	Opening Balance Actual	Revised Budget										
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	148,323,000	159,289,082	169,406,755	181,289,625	190,220,111	197,558,160	205,753,018	214,218,058	222,912,172	232,284,562	243,199,970	254,403,539
User Charges & Fees	18,215,000	19,648,057	18,609,804	19,408,607	20,054,794	20,400,921	20,755,469	21,110,652	21,456,789	21,884,214	22,283,265	22,694,280
Interest & Investment Revenue Received	3,212,000	9,911,241	11,383,012	10,451,706	9,061,215	9,035,045	9,734,231	9,881,498	9,558,854	9,411,615	9,324,344	9,320,661
Grants & Contributions	118,709,000	131,051,908	133,966,301	142,282,095	130,726,381	108,274,887	72,379,869	72,488,567	72,604,644	72,735,586	72,887,763	73,103,734
Bonds, Deposits & Retentions Received	5,582,000	-	-	(3,000,000)	-	-	-	-	-	-	-	-
Other	23,045,000	22,145,632	16,469,642	23,376,260	27,021,240	27,927,802	28,672,436	28,790,171	29,390,084	30,009,028	30,645,196	31,296,412
Payments:												
Employee Benefits & On-Costs	(79,226,000)	(86,865,274)	(94,043,486)	(98,128,316)	(101,646,627)	(103,446,335)	(106,081,515)	(108,732,630)	(111,449,964)	(114,644,782)	(117,499,820)	(120,425,951)
Materials & Contracts	(83,591,000)	(118,330,101)	(117,969,245)	(99,122,488)	(104,789,502)	(109,110,024)	(113,099,930)	(119,949,918)	(122,931,026)	(126,782,319)	(131,336,876)	(140,330,047)
Borrowing Costs	(1,054,000)	(1,071,023)	(8,363,276)	(8,469,143)	(8,303,276)	(7,726,092)	(7,145,529)	(6,563,164)	(6,000,398)	(5,812,542)	(5,266,779)	(4,782,111)
Other	(10,493,000)	(2,802,250)	(3,174,737)	(3,185,642)	(5,544,593)	(3,705,498)	(4,026,290)	(3,761,010)	(3,269,702)	(3,776,540)	(4,085,322)	(3,794,281)
Net Cash provided (or used in) Operating Activities	140,722,000	133,278,172	132,106,974	164,902,665	156,799,943	139,188,866	106,940,798	107,502,227	103,125,454	115,308,822	120,151,942	121,486,245
Cash Flows from Investing Activities												
Receipts:												
Sales of Investment / Redemption of Term Deposits	148,600,000	70,000,000	70,000,000	89,000,000	20,000,000	40,000,000	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	923,000	-	4,909,500	10,856,500	375,000	686,500	606,000	816,500	631,500	741,500	633,500	633,500
Payments:												
Purchase of Investment / Acquisition of Term Deposits	(306,841,000)	-	-	-	-	-	-	-	-	(40,000,000)	(40,000,000)	(50,000,000)
Purchase of Infrastructure, Property, Plant & Equipment	(107,372,000)	(344,706,900)	-	(202,055,772)	(135,658,003)	(140,278,913)	(70,318,075)	(76,246,075)	(64,818,805)	(50,909,075)	(52,166,575)	(50,357,075)
Purchase of Intangible Assets	(441,000)	(1,780,705)	(3,130,000)	(1,130,000)	(795,000)	(665,000)	(745,000)	(665,000)	(790,000)	(650,000)	(510,000)	(510,000)
Net Cash provided (or used in) Investing Activities	(265,131,000)	(276,487,605)	(117,858,825)	(103,328,272)	(116,078,003)	(100,257,413)	(70,457,075)	(76,094,575)	(64,777,305)	(90,817,575)	(92,043,075)	(100,233,575)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	96,200,000	72,100,000	-	12,216,500	-	-	-	-	-	-	-	-
Payments:												
Repayments of Borrowings & Advances	(10,858,000)	(14,661,161)	(15,351,801)	(15,240,865)	(15,130,119)	(14,858,817)	(15,378,260)	(14,638,460)	(13,421,908)	(13,909,271)	(9,122,610)	(7,547,475)
Lease liabilities (principal repayments)	(3,010,000)	(3,040,698)	(3,100,034)	(2,914,418)	(2,499,553)	(1,852,596)	(1,871,677)	(548,750)	(1,719,050)	(1,722,800)	(1,722,800)	(1,722,800)
Net Cash provided (or used in) Financing Activities	82,332,000	54,398,141	(18,451,835)	(5,588,783)	(17,629,672)	(16,711,413)	(17,243,937)	(15,187,210)	(15,140,958)	(15,632,071)	(10,845,410)	(9,270,275)
Net Decrease / (Increase) in Cash & Cash Equivalents	(42,077,000)	(88,811,292)	(4,203,686)	55,634,610	23,092,268	22,220,040	19,233,746	16,220,442	23,207,191	8,859,176	17,263,457	11,982,395
plus: Cash & Cash Equivalents - beginning of period	168,807,000	126,730,000	37,918,708	33,715,022	89,349,632	112,441,900	134,661,940	153,895,686	170,116,128	193,323,319	202,182,495	219,445,951
Cash & Cash Equivalents - end of period	126,730,000	37,918,708	33,715,022	89,349,632	112,441,900	134,661,940	153,895,686	170,116,128	193,323,319	202,182,495	219,445,951	231,428,347



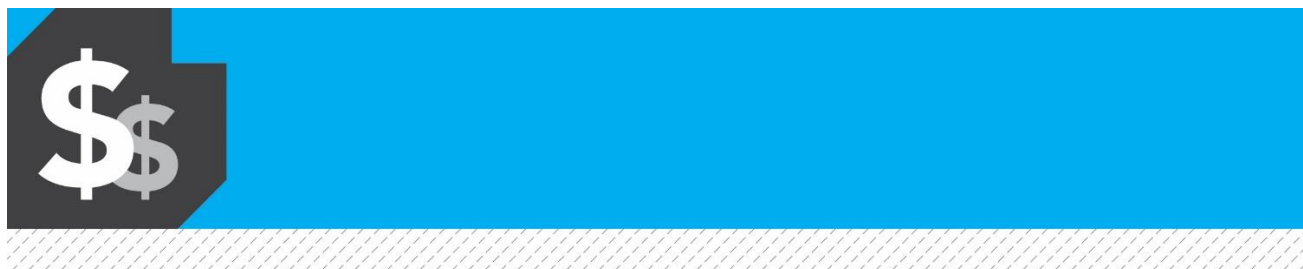
Appendix

Schedule of Capital Projects Planned for 2023-24

Projects	Total Expenditure	Grants	S7.11 Developer Contributions	Consolidated Funds
Buildings	12,221,596	300,000	600,000	11,321,596
Child Care Centre Rehabilitation / Renovation	280,000	0	0	280,000
Community Centre Rehabilitation Program	1,150,000	0	0	1,150,000
Compliance Program	50,000	0	0	50,000
Construction of Liverpool Civic Place	6,150,721	0	0	6,150,721
Design Works - New Depot	300,000	0	0	300,000
Heritage Conservation Program	200,000	0	0	200,000
Implementation of Disability Action Plan	50,000	0	0	50,000
Leisure Centre Upgrade Program - Holsworthy Pool	15,000	0	0	15,000
Leisure Centre Upgrade Program - Michael Wenden	2,850,000	300,000	600,000	1,950,000
Leisure Centre Upgrade Program - Whitlam	450,000	0	0	450,000
Library & Museum Rehabilitation Program	200,875	0	0	200,875
Protection & Security to Council's Remote Assets Program	50,000	0	0	50,000
Sports Amenity Building Upgrade Program	285,000	0	0	285,000
Water & Energy Conservation Delivery Program	190,000	0	0	190,000
Drainage and Floodplain	84,959,000	5,255,000	72,927,428	6,776,572
Amalfi Park Basin - Remediation Works	450,000	0	0	450,000
Austral / Leppington North - Basin 8 - Design	250,000	0	250,000	0
Austral/Leppington - Basin 5,11,12 and 14	18,919,000	0	18,919,000	0
Brickmakers Creek - Design	2,500,000	2,500,000	0	0
Drainage Improvements - Casula Parklands	1,045,000	0	1,045,000	0
East Leppington - Stormwater Infrastructure - Land Acquisition	26,392,000	0	26,392,000	0
Edmondson Park - Raingarden D13 and D14 - Construction	1,744,000	0	1,744,000	0
Edmondson Park - Raingardens - Land Acquisition	6,481,000	0	6,481,000	0
Ernie Smith Reserve (GPT)	715,000	0	715,000	0



Projects	Total Expenditure	Grants	S7.11 Developer Contributions	Consolidated Funds
Erosion Protection - Harris Creek & Helles Park	1,050,000	250,000	800,000	0
Flood Detention Basin 11 - Construction	1,000,000	0	1,000,000	0
Flood Detention Basin 14 Edmondson Park - Construction	3,200,000	960,000	2,240,000	0
Flood Detention Basin 29 - Austral - Construction (staged)	5,740,000	0	5,740,000	0
Flood Detention Basin 5 - Construction	3,500,000	0	3,500,000	0
Flood Mitigation - 11 Elvira Pl	150,000	0	0	150,000
Flood Mitigation - 12 Henrietta Cl	80,000	0	0	80,000
Flood Mitigation - Burton Ave	80,000	0	0	80,000
Flood Mitigation - Riverview Rd	80,000	0	0	80,000
Gross Pollutant Trap	503,000	0	0	503,000
Gross Pollutant Traps (GPT)	75,000	0	0	75,000
Jardine Drive – Flood Mitigation	70,000	70,000	0	0
Moorebank Voluntary Acquisition Scheme	1,500,000	1,000,000	0	500,000
Programmed Drainage Renewal	100,000	0	0	100,000
Sinozich Park - Design and Construction	4,000,000	0	1,116,428	2,883,572
Stormwater Drainage Improvement Works - Western Depot	1,500,000	475,000	0	1,025,000
Stormwater Pipe Inspection, Assessment & Ancillary Works	150,000	0	0	150,000
Stormwater Pipe Relining	300,000	0	0	300,000
Stormwater Pipe Structural Patches	300,000	0	0	300,000
Telemetry System Maintenance	50,000	0	0	50,000
Various Regional Road and Culvert Upgrades - Design	2,985,000	0	2,985,000	0
Wetlands - Riverside Park	50,000	0	0	50,000
Information Technology	3,182,775	0	900,000	2,282,775
Business Continuity Program - Hardware	100,000	0	0	100,000
Business Continuity Program - Software	100,000	0	0	100,000
CCTV - Illegal Dumping	900,000	0	900,000	0
City 3D Modelling	15,000	0	0	15,000
Contract Management System (CMS)	50,000	0	0	50,000
Corporate Application Strategy	150,000	0	0	150,000



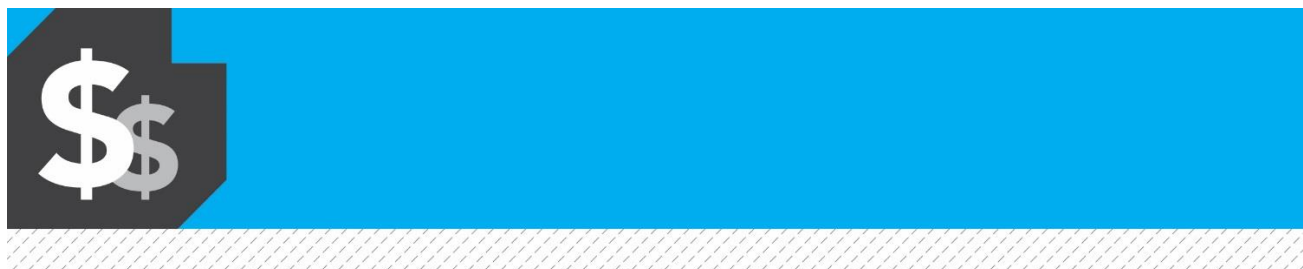
Projects	Total Expenditure	Grants	S7.11 Developer Contributions	Consolidated Funds
Corporate System Upgrade - Geocortex Web servers	30,000	0	0	30,000
Corporate Systems Upgrade - Aurion	50,000	0	0	50,000
Corporate Systems Upgrade - Pathway	100,000	0	0	100,000
Corporate Systems Upgrade - Pinforce	75,000	0	0	75,000
Corporate Systems Upgrade - Technology One	100,000	0	0	100,000
Corporate Systems Upgrade - TRIM	100,000	0	0	100,000
Cyber Security	150,000	0	0	150,000
Implementing End to End MMS - Reporting Insights	62,775	0	0	62,775
Infrastructure Switch Upgrade- Switch Replacement	200,000	0	0	200,000
Infrastructure Upgrade - Audio Visual upgrade	50,000	0	0	50,000
Infrastructure Upgrade - BCP - Second VDC	200,000	0	0	200,000
Infrastructure Upgrade - Mobility	70,000	0	0	70,000
Infrastructure Upgrade - Surveillance Program	500,000	0	0	500,000
Infrastructure Upgrade - Wi-Fi Program	100,000	0	0	100,000
Minor Systems Upgrade Program - Software	30,000	0	0	30,000
Online Booking System - One Council Application	50,000	0	0	50,000
Land	5,980,887	0	2,433,700	3,547,187
Capitalised Waste Remediation Costs	1,000,000	0	0	1,000,000
Liverpool Pioneers Memorial Park Monument Repair and	57,887	0	0	57,887
Road Closure 24 Scott Street Liverpool	2,489,300	0	0	2,489,300
Sarah Hollands Drive 7.1 - Land	2,433,700	0	2,433,700	0
Land Improvements	10,000	0	10,000	0
Tree Planting - Plan 6 (S7.11)	10,000		10,000	
Library Materials	634,000	0	60,000	574,000
Adult fiction	67,000	0	60,000	7,000
Adult non-fiction	61,000	0	0	61,000



Projects	Total Expenditure	Grants	S7.11 Developer Contributions	Consolidated Funds
Audio-visual resources	70,000	0	0	70,000
Children's Resources Non-Fiction	29,000	0	0	29,000
Children's resources Fiction	71,000	0	0	71,000
Customer Collection Requests	35,000	0	0	35,000
Foreign language	87,500	0	0	87,500
HSC Collection	30,000	0	0	30,000
Junior Audio Visual Resources	30,000	0	0	30,000
Large print books	41,000	0	0	41,000
LIAC	4,500	0	0	4,500
Liverpool Heritage Library	7,500	0	0	7,500
Reads on the Run	24,000	0	0	24,000
Reference	7,000	0	0	7,000
School Collection	32,000	0	0	32,000
Special resources	14,000	0	0	14,000
Young adult resources	23,500	0	0	23,500
Office Equipment, Furniture and Fittings	205,500	0	0	205,500
Library Network Services Capital Items	55,500	0	0	55,500
Safety Systems	150,000	0	0	150,000
Parks and Recreation	21,825,251	9,150,000	7,695,251	4,980,000
Affleck Park – Park Development	1,160,000	0	510,000	650,000
Angle Park - Site Remediation	200,000	50,000	0	150,000
Australis Reserve - Outdoor Gym	140,000	0	140,000	0
Bigge Park Liverpool Graffiti Management	100,000	100,000	0	0
Bradshaw Park – Outdoor Gym	100,000	0	100,000	0
Bush Regeneration Program (a)	770,000	0	0	770,000
Carnes Hill Aquatic and Leisure Centre	2,600,000	2,500,000	0	100,000
Carnes Hill Outdoor Sporting and Recreation	2,670,251	0	2,670,251	0
Cartwright Park - Local Park Upgrade	210,000	0	135,000	75,000
Chain of Responsibility	500,000	0	0	500,000
Cirillo Reserve - Scoreboard	130,000	100,000	0	30,000
Collimore Park - Regional Playground	750,000	0	650,000	100,000
Grimson Park - Outdoor Gym	160,000	0	0	160,000
Junction Rd Park – Local Park Upgrade – Design	120,000	0	120,000	0



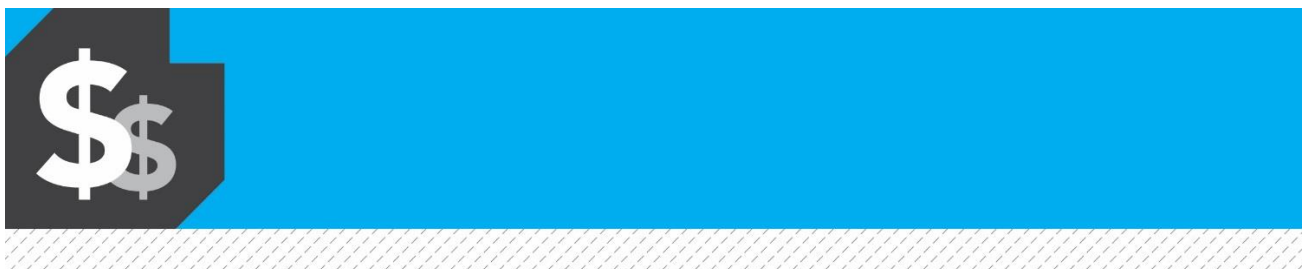
Projects	Total Expenditure	Grants	S7.11 Developer Contributions	Consolidated Funds
Lighthorse Park and Community Activation Program	75,000	0	0	75,000
Lighthorse Park Community Hub	1,500,000	1,500,000	0	0
Lighthorse Park Play Area and Open Space Construction	4,800,000	4,800,000	0	0
Lighting Upgrades and Public Art at Bigge Park	100,000	100,000	0	0
Master Plan - Liverpool Animal Shelter and Dog Parks	475,000	0	0	475,000
Miller Masterplan	220,000	0	0	220,000
Playground Replacement program	620,000	0	130,000	490,000
Pye Hill Reserve – Regional Trail Pathway	350,000	0	0	350,000
Regan Park - Local Park Upgrade	150,000	0	150,000	0
Shade Structure Program	185,000	0	90,000	95,000
Solar Light Program	180,000	0	0	180,000
Sporting Field Master Plan	400,000	0	0	400,000
Sports Courts / Facilities	160,000	0	0	160,000
Synthetic Fields and Hammondville Oval Upgrade	3,000,000	0	3,000,000	0
Plant and Fleet	6,855,000	2,230,000	0	4,625,000
Major Plant	1,710,000	0	0	1,710,000
Mattress Processing - Shredder (b - \$250k)	1,375,000	230,000	0	1,145,000
Monetisation of City Centre Car Parks	200,000	0	0	200,000
Purchase of New Plant	2,710,000	2,000,000	0	710,000
Replacement of Trucks for Household Cleanup Service (b)	860,000	0	0	860,000
Roads, Bridges and Footpaths	82,664,599	43,502,716	32,597,443	6,564,440
Abingdon Street, Chipping Norton - Gov. Macquarie to Ascot	190,000	0	0	190,000
Alpine Place, Horningsea Park - Sarah Hollands Dr to Cul-de-sac	39,000	0	0	39,000
Bernera Rd Upgrade at Yarrawa St	2,480,000	2,480,000	0	0
Bernera Road upgrade at Yarrunga St/Yato Rd	1,700,000	0	1,700,000	0
Bridge Rehabilitation & Renewal	83,000	0	0	83,000



Projects	Total Expenditure	Grants	S7.11 Developer Contributions	Consolidated Funds
Bridges Road - Newbridge to North End	406,000	0	250,000	156,000
Burra St, Busby - Trevanna St to Kingarth St	18,000	0	0	18,000
Bus Shelter Installations	125,200	0	25,200	100,000
Bus Stops - Compliance	80,000	0	0	80,000
Cabramatta Avenue, Miller - Cartwright to Morgan (R2R)	1,000,000	1,000,000	0	0
Campbell Street, Liverpool - George to Macquarie	295,000	0	0	295,000
Carpark - On Street Parking in Narrow Streets	130,000	0	0	130,000
Cartwright Avenue, Miller - Creek to Maxwell	220,000	0	0	220,000
Cherry Pl, Prestons - Skipton Ln to Cul-de-sac	44,000	0	0	44,000
Cycleway - Casula Powerhouse to Leacocks Regional Park	350,000	0	0	350,000
Cycleway and K&G - Twentyseventh Ave - Krickpatric to Godfrey	140,000	0	0	140,000
Denham Court Road Upgrade	1,104,000	1,104,000	0	0
Devonshire Road, Kemps Creek - 15th to Gurners	638,000	638,000	0	0
Edmondson Ave - Detailed Design	650,000	650,000	0	0
Edmondson Avenue Construction	4,795,000	4,795,000	0	0
Edmondson Avenue Land Acquisition	10,000,000	10,000,000	0	0
Facey Cres, Lurnea - 8 Facey Cres to Wonga Rd	25,000	0	0	25,000
Footpath and Kerb & Gutter - Krickpatrick Ave - Twenty Seven	66,000	0	0	66,000
Gascogne St, Casula - Skipton Ln to Melaleuca Pl	45,000	0	0	45,000
Governor Macquarie Dr Upgrade - Munday Street to ATC Access	5,630,000	5,630,000	0	0
Governor Macquarie Drive & Hume Highway Intersection	6,000,000	4,000,000	2,000,000	0
Governor Macquarie Drive from Alfred Road to Child St	3,500,000	3,500,000	0	0
Graham Avenue, Lurnea - Hanna to Webster	260,000	0	0	260,000



Projects	Total Expenditure	Grants	S7.11 Developer Contributions	Consolidated Funds
Hill Road, Lurnea - Wheeler to Wonga (R2R)	410,000	410,000	0	0
Holber Avenue, West Hoxton - Greenway Dr to Cul-de-sac	49,000	0	0	49,000
Humphreys Avenue, Casula - Reserve to Carnation	256,000	0	0	256,000
Incense Pl, Casula - Maple Rd to Cul-de-sac	38,000	0	0	38,000
Kerb & Gutter Replacement	80,000	0	0	80,000
Kurrajong Road / Lyn Pde Intersection Upgrade - Design	3,975,000	3,975,000	0	0
Kyogle Place - 20th to End	83,790	0	0	83,790
Lyn Pd - Jedda to Enterprise	1,430,716	1,430,716	0	0
Macquarie Street Streetscape Improvements - Moore to Scott	1,320,000	1,200,000	0	120,000
Mahogany St, Casula - Cherry Pl to Barcelona Dr	48,000	0	0	48,000
Maple Rd, Casula - Incense Pl to Cul-de-sac	60,000	0	0	60,000
Mawbanna Close, West Hoxton - Triabunna Ave to Cul-de-sac	44,000	0	0	44,000
Middleton Drive - M7 Underpass - Construction	2,885,660	0	2,885,660	0
Middleton Drive - M7 Underpass - Detailed Design	300,000	0	300,000	0
Murwillumbah Ave - 20th to End	83,790	0	0	83,790
Naranghi Street, Busby - Orchard to Bolinda	185,500	0	0	185,500
Nimbin Ave - 20th to End	83,790	0	0	83,790
Ninth Avenue, Austral - Fourth to End	316,250	0	0	316,250
Nuwarra Road - Investigation and Design	200,000	0	200,000	0
Prout Street, West Hoxton - Cobble Cct to Wainewright Ave	22,000	0	0	22,000
Public Domain Master Plan - Design	200,000	0	0	200,000
Racemosa Close, Kemps Creek -Devonshire to End	309,320	0	0	309,320
RLR52a -Local road (Bushland Frontage APZ)- Edmondson Park	4,557,589	0	4,557,589	0
Road Resurfacing Program - Programmed Patching	700,000	0	0	700,000
Road Resurfacing Program - Rejuvenation	450,000	0	0	450,000



Projects	Total Expenditure	Grants	S7.11 Developer Contributions	Consolidated Funds
Sarah Hollands Drive 7.1 - Works	178,994	0	178,994	0
Shared Path Camden Valley Way, Edmondson Park	300,000	300,000	0	0
Stamford Close, West Hoxton - Carmichael Dr to Cul-de-sac	28,000	0	0	28,000
Swansea Pl, West Hoxton - Carmichael Dr to Cul-de-sac	56,000	0	0	56,000
Traffic Facilities - Safety Related Projects	100,000	0	0	100,000
Traffic Facilities in East Leppington	4,000,000	0	4,000,000	0
Traffic Signals - Kurrajong Rd & Mowbray St	1,189,000	390,000	0	799,000
Traffic Facilities in Austral Leppington North	14,000,000	0	14,000,000	0
Trevanna St, Busby - Orchard Rd to S Liverpool Rd	66,000	0	0	66,000
Triabunna Avenue, West Hoxton - Swansea Pl to Cul-de-sac	48,000	0	0	48,000
Turner Pl, Casula - Tucker Rd to Cul-de-sac	48,000	0	0	48,000
Wainewright Ave, West Hoxton - Bird St to 16 Wainewright Ave	23,000	0	0	23,000
West Invest - Railway St., Macquarie St, Scott St.	2,000,000	2,000,000	0	0
West Street, Lurnea - 14 West St to Reilly St	26,000	0	0	26,000
Yarrunga Street and Kookaburra Road North - Design	2,500,000	0	2,500,000	0
Total Capital Expenditure	218,538,608	60,437,716	117,223,822	40,877,070

Notes:

(a) Project is funded from Environment Levy

(b) Project is funded from Domestic Waste Reserve



Further information

If you require further information on the plan, please contact Council:

By Phone: 1300 36 2170

By Interstate Phone: (02) 9821 9222

By NRS: 133 677 (for hearing or speech impaired customers)

In Person: Ground Floor, 33 Moore St, Liverpool NSW 2170

By Email: icc@liverpool.nsw.gov.au

By Post: Locked Bag 7064 Liverpool BC NSW 1871

Council's Website: www.liverpool.nsw.gov.au

Summary of submissions received during public exhibition of the
Draft Delivery Program 2022-2026, Operational Plan, Budget 2023-2024
and Long-Term Financial Plan

Council received 489 submissions across varied methods of engagement and promotion during the exhibition period 25 May-21 June 2023. Tabled below is a summary of the submissions received and responses. Formal responses will be provided by Council officers.

Feedback Methods	Number of Submissions
1. Submissions emailed to Council Corporateplanning@liverpool.nsw.gov.au	6
2. Internal submissions Corporateplanning@liverpool.nsw.gov.au	8
3. Community Information Session Questions taken on notice	15
4. Have Your Say on the Future of Liverpool - Budget Survey Feedback submitted to Draft 2023-2024 Budget	450
5. Online Survey Submissions Feedback submitted to Draft Delivery Program and Operational Plan survey online	8
6. Social Media Comments Comments made in relation to Facebook posts promoting the Draft Delivery Program and Operational Plan.	2

Total Submissions

Public Submissions	481
Internal Submissions	8
Total	489

1. Submissions emailed to Council – corporateplanning@liverpool.nsw.gov.au	
Item	Response
1.1 Additional items for Council to consider and address in the draft Delivery Program 2022-2026 and Operational Plan 2023-24 <ul style="list-style-type: none"> a) The application of a health lens to activities in the Operational Plan 2023-24; b) Measurement tools in the Delivery Program and Operational Plan for social health and well-being; c) Inclusion of a focus on active transport opportunities for walkability, cycling and connectedness; and d) Piloting actions from the Western Sydney Health Alliance Climate, Health and Wellbeing Guideline developed through the Increasing Resilience to Climate Change grant. 	<ul style="list-style-type: none"> a) Noted. b) Council will look for opportunities to include additional measures and metrics, where feasible and apply them to Council policies and strategies which can inform future Delivery Program and Operational Plan. Council endeavours to work with the Western Sydney Health Alliance (WSHA) to continually improve health outcomes for the community. c) The Western Parkland City Strategic Cycleway corridors project is being completed by Transport for NSW and is consulting Council on the preparation. When completed the corridors will be incorporated in the Liverpool Bike plan. Council is implementing active transport strategies as part of its involvement in additional developments in the LGA. As recommended Council will consider the preparation of an active transport strategy over the next two years and incorporate suggested strategies. d) Noted. <p>Council will continue to collaborate with the WSHA to ensure that a health lens is applied to Councils work plans and strategies.</p>
1.2 Council's Parks and Recreation Projects <ul style="list-style-type: none"> a) Request to upgrade Hammondville Oval including synthetic fields. b) Note with interest a general line item for 'Sporting Field Master Plan' and seek to understand which sites this refers to. It is encouraged if this included Bill Anderson Reserve. Requesting consideration to include installation of drainage, irrigation, extension of pathways, installation of hybrid grass in goal areas and expansion of facilities at this park in the Master Plan. 	<ul style="list-style-type: none"> a) Noted b) Council has identified funding to update and develop Masterplans as well as supporting updated Plans of Management for open space and sporting fields. These plans will support future priorities for capital works improvements and club growth at multiple fields. This may include Bill Anderson Reserve and other locations such as Hammondville Oval, Ireland Park, Greenway Park, Craik Park, and other fields.

Item	Response
<p>c) The proposed works program is somewhat lacking in terms of providing upgraded and improved facilities for grassroots community sport, which arguably caters for the highest number of participants in organised sporting activities in the LGA.</p> <p>d) All sports fields should be equipped with base level of infrastructure such as lighting that meet Australian Standards, as well as suitable irrigation and drainage.</p> <p>e) Clarity to be provided in regard to what the 'Chain of Responsibility' line item is.</p> <p>f) Request to confirm facilities identified as part of the 'Sports Amenity Building Upgrade Program'.</p>	<p>c) Noted.</p> <p>d) Noted.</p> <p>e) The Chain of Responsibility refers to work or resources required for Council to comply with the National Heavy Vehicle Legislation.</p> <p>f) Projects identified Sports Amenity Building Upgrade Program include:</p> <ul style="list-style-type: none"> - Restroom, changeroom and kiosk upgrade at Whitlam Park 3 and 4 playing fields. - Internal upgrade works at Hammondville Park Amenities; and - Kitchen upgrade at the Junction Youth Centre.
<p>1.3 Strategic Objective 1 1c - Embrace the city's heritage and history</p> <p>a) To do this the Liverpool Regional Museum needs to stay where it is.</p> <p>b) As a matter of urgency activate the Collingwood Plan these 2 were always meant to work together.</p> <p>c) Look towards a Heritage Prescient on this land and include a First Nations meeting Place.</p> <p>d) Provide staff and finances to enhance the heritage of Collingwood and the museum to interoperate the history and grow their many school and community programs.</p>	<p>Liverpool City Council is currently preparing a masterplan for the Collingwood Precinct which will consider the relationship between the Museum, Collingwood House, and the First Nations history of the site. The masterplan and activation plan will inform resourcing and finance decisions to be made by Council.</p>
<p>1.4 Strategic Objective 2 – Liveable, Sustainable, Resilient 2a-Deliver a beautiful, clean an inviting city for the community to enjoy</p> <p>a) Request for Council to develop a strategy to manage discarded shopping trolleys. If so, will there be a component within budgetary forecasts and Operational Plan to factor resources for development of the strategy and initial operational stages.</p>	<p>Council currently does not have an Operational Plan or specific strategy in place for dumped trolleys however encourages residents to report abandoned trolleys through platforms including https://trolleytracker.com.au/ and https://help.aldi.com.au/s/abandoned-trolley-or-catalog.</p> <p>Council is committed to removing any trolleys that are abandoned with no branding, as well as those that pose a hazard to pedestrians or obstruct footpaths. We prioritise the safety and accessibility of our public spaces and aim to promptly address any concerns related to abandoned trolleys.</p>

Item	Response
<p>1.5 Development Assessment Process times</p> <p>a) Request for Council to address the current Development Assessment process in particular the time allowance for lodgement of submissions by residents.</p>	<p>The Liverpool Community Participation Plan (CPP) applies to all land within the Liverpool Local Government Area and sets out when and how Council will engage with the community as part of the planning functions it performs (strategic planning and development assessment) under the <i>Environmental Planning and Assessment Act 1979</i>. The strategy is reviewed within three months of local government elections to ensure it reflects both community sentiments in relation to community engagement practices and incorporates statutory requirements. The Strategy was recently updated in 2022.</p>
<p>1.6 Governor Macquarie Drive Upgrade</p> <p>a) Concerns raised regarding the increased traffic flow and in particular heavy vehicles along residential streets close to Governor Macquarie Drive.</p> <p>b) Concerns raised regarding heavy vehicles parking in residential streets of Chipping Norton which are damaging roads and creating safety issues.</p> <p>c) Increase in pollution due to increased traffic flow on Governor Macquarie Drive and the residential streets.</p> <p>d) Increase in the curb side parking of semi-trailers or large vehicles along the lane adjacent to Milperra Road intersection.</p> <p>e) Entering and existing residential suburbs at the roundabouts along Governor Macquarie Drive increases traffic delays during certain times of the day.</p> <p>f) Semi-trailers/prime movers/B doubles parking in "No Parking" zones along Governor Macquarie Drive, specifically in the area in front of the Daikin facility.</p>	<p>Council has a program to upgrade Governor Macquarie Drive to a four-lane road to reduce congestion and permit heavy vehicles to travel along the road rather than the residential streets. Council has received part funding from the Federal Government for this upgrade to be carried out.</p> <p>If load limits are introduced or applicable in the residential streets then the local Police are responsible for heavy vehicles driving contrary to the applicable limits.</p> <p>In addition, Council has made representations for Governor Macquarie Drive to be reclassified as a state road and for Transport for NSW to be responsible for its management.</p> <p>Council rangers will monitor illegal heavy vehicle parking in accordance with the road rules which prohibits heavy vehicle parking in built up areas. In addition, Council will investigate whether physical barriers are required to prevent illegal heavy vehicle parking.</p>

2. Internal submissions	
Item	Response
<p>2.1 Service Review Childrens' Services and Libraires Request for additional funding \$60,000</p> <p>In accordance with the Integrated Planning and Reporting guidelines, Council is required to identify the services it will review during its term of office. Council has committed to conduct a service review of Childrens' Services and Libraires as stated in the 2022-2026 Delivery Program and 2023-24 Operational Plan.</p> <p>The service reviews will address the future expansion of childcare provision including commercialisation opportunities and future library provision modelling that meets innovative delivery.</p> <p>A budget provision of \$60,000 for a consultancy firm to undertake an independent service review of Council's Childrens' Services and Libraires is requested.</p>	For Council consideration.
<p>2.2 Air conditioning - Switch Gallery Request for additional funding \$1,409,312 - \$1,516,450 (including contingency).</p> <p>Request to Council for funding to allow for the air-conditioning of the Switch Gallery in CPAC, to enable the move of the Liverpool Regional Museum (LRM) into that space in 2024.</p> <p>The total estimated cost of the project is likely to fall within a range between \$1,409,312 - \$1,516,450 (including contingency).</p> <p>The project would convert the Switch Gallery into a sealed, climate-controlled space that conforms to Museum standards for temperature range and humidity for the display of heritage items.</p> <p>The project responds to the Governance Committee recommendation of 23 May 2023 that "Council pursue LRM move to CPAC option outlined in the agenda" referring to the report on Service and Community Integration to Casula Powerhouse Arts Centre.</p> <p>There would be numerous benefits flowing to both LRM and CPAC from this move, enhancing accessibility, visitation, and community amenity by combining attractions under the one roof.</p>	For Council consideration.

Item	Response
<p>Benefits to the community from collocating the two services include:</p> <ul style="list-style-type: none"> - Proximity to Casula Railway Station - Extensive Free Parking, including Bus Parking for Schools and Community Groups - Access to high-quality food and beverage options at Bellbird 	
<p>2.3 Liverpool CBD Car Parks Project Request for additional funding \$500,000 (including contingency)</p> <p>Council's at its meeting on 2 February 2022 resolved to start the process for development applications to be prepared for the following parking projects:</p> <ol style="list-style-type: none"> a. Northumberland Street Carpark b. Bathurst Street Carpark c. Eat Street Carpark (on Macquarie/Terminus Streets) <p>An Expression of Interest (EOI) should be advertised as an Open Tender for a relevant professional services consultancy to manage the Development Application process for the CBD car parks and lodgment with Council.</p> <p>The project involves an investigation to redevelop the three carparks with the objective to increase use of the land and provide for parking. At this stage it is recommended to look at the Bathurst Street and Northumberland Car parks as the highest potential for redevelopment.</p> <p>It is anticipated that the EOI for Tender process will cost up to \$150,000 with a further \$350,000 required to lodge the DAs with Council, total of \$500,000 (including contingency).</p> <p>Should the two projects be fully realised, the return on investment for Council could be 10:1 i.e. a development partner could use the development application plan for a mixed-use development incorporating existing plus additional car spaces to create a vibrant, active precinct that will meet residents demands for city centre parking.</p>	<p>For Council consideration.</p>

Item	Response
<p>2.4 Suburban Activations – Family Fun Days Request for additional funding of \$100,000</p> <p>Request to Council for funding to organise 'Suburban Activations' in the form 'Family Fun Day' which aims to bring fun and family focused entertainment to the community.</p> <p>The estimated cost for implementing these suburban activations is expected to be around \$200,000. Currently a budget of \$100,000 is within the operating budget with the additional \$100,000 requested to be used to enhance the offering to the community. This budget includes expenses for planning, coordination, equipment, staffing, marketing, and other related costs necessary to ensure successful events.</p> <p>This investment will contribute to the overall well-being of the community, promoting community cohesion, and providing residents with enjoyable experiences close to home.</p>	<p>For Council consideration.</p>
<p>2.5 Michael Wenden Centre Upgrade Request for additional funding of \$900,000</p> <p>Request for additional funding in accordance with Council's Resolution, dated 23 May 2023 to deliver the Michael Wenden Aquatic Centre Upgrade.</p> <p>The resolution directs the reallocation of funding from capital works projects planned at Ron Darcy Oval (\$900,000) and McGirr Park (\$600,000) to upgrades to Michael Wenden Aquatic Centre. The projects planned at both Ron Darcy Oval and McGirr Park, are projects that have been jointly funded by a conditional funding source and cannot be reallocated.</p> <p>It is requested that Council allocate a further \$900,000 from General Revenue Funds to upgrades at Michael Wenden Aquatic Centre.</p>	<p>For Council consideration.</p>

Item	Response
<p>2.6 Proposed revised fees and charges for temporary full road closure fees outside the Liverpool City Centre. Request for revised fee of \$320 (per road, per week) longer than 8 weeks.</p> <p>The existing road occupancy fees and charges include short and long-term fees and charges for occupancy in the Liverpool City Centre with a discount for long-term road occupancy. The existing temporary full road closure fees outside the Liverpool City Centre do not include a long-term road occupancy fee.</p> <p>Council has received representations from contractors occupying existing roads to carry out upgrade works in accordance with development consent conditions. Some of these upgrade works requires road occupancies of up to 12-months or more. These existing roads are Council assets, and upgrade works benefit the community. The contractors are therefore requesting that the long-term road occupancy fees outside of the city centre be waived or reduced.</p> <p>The current short-term fee for temporary full road closure (per road, per week) outside Liverpool City Centre for all reconstruction works is \$420.</p> <p>It is requested that a revised fee of \$320 for long-term full road closure (per road, per week) longer than 8 weeks be applied to the existing fees and charges from 1 July 2023.</p> <p>2.7 West Invest and West Invest Related Projects Request for additional funding of \$600,000</p> <p>Request for Council approval of;</p> <ul style="list-style-type: none"> - Redistribution of funding for West Invest funded projects, West Invest related projects funded through other grants and funding sources; and - Additional funding to meet West Invest Grant obligations in Council's Delivery Program & Operational Plan and Long-Term Financial Plan commencing 2023-24 FY. <p>These requested funding redistributions have resulted from recent reviews of WestInvest and WestInvest related projects, with respect to recent movements in market forces (e.g., construction costs and lead times), redefinition of project scope and deliverables, along with budgetary adjustments to meet grant obligations and align with recent Council resolutions relating to S7.12 Developer Contributions. Proposed funding redistributions/ requests are tabled below;</p>	<p>For Council consideration.</p>
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		<p>1. Council is currently liaising closely with a number of universities and TAFENSW in advising and sourcing graduates, cadets, tertiary work experience degree/certificate students for roles within Liverpool Council. In several instances this results in both temporary and permanent employment opportunities for example within the Planning and Compliance area.</p> <p>These partnerships and relationships are ensuring that Council is constantly sourcing employees and trainees in a way that aligns with our culture. This helps Council build a future fit organisation that equally assists in growing the aspirations of a many young people entering the workforce through their experiences at our Council.</p> <p>2. The recruitment approach at Liverpool City Council is undergoing significant review and re-alignment in 2023. In a very tough labour market both nationally and locally Council have been developing a range of new approaches to increase the candidate pool. It is well documented presently that employers are in an environment that is</p>																																																																			

Item	Response
<p>These issues are important because Council is well positioned to offer employment opportunities for local people. It is regularly stated by state and local government the importance of well-paying local jobs, close to home as strategies to reduce traffic congestion and long commutes. In our community Council should not only be a preferred employer but also a leader in the recruitment of local people.</p> <p>The explicit statement of Council's goals in recruitment and employment provides opportunities not only for young people looking at trades but increases Council's ability to improve retainment rates.</p>	<p>highly competitive for candidates and where there is very low unemployment. We are currently developing strategies to attract candidates both generally to our council and specifically to particular professions and jobs that are difficult to source, as well as from various diversity groups including First Nations people. These initiatives include liaising with diverse community groups, targeted advertising campaigns and employment fairs that will be implemented in the later part of 2023 and in 2024 as we endeavour to compete in the current labour market.</p> <p>It is Council's intention to continue to monitor, respond and develop initiatives to ensure Council is an employer of choice for job seekers and likewise to ensure the culture within the workplace is one that improves retention rates through the active living of Council values.</p>
3. Community Information Session	
Questions taken on notice	Response
<ol style="list-style-type: none"> 1. Is there an allocated budget to refurbish Chipping Norton homestead as there is no reference in the Delivery Program and Operational Plan. 2. Request for Council to investigate heavy vehicles parked close to the corner of the roads along the industrial precinct at Prestons. 3. Request for Council to address increase in traffic along Brickmakers Drive. 4. Request for Council to investigate timing of traffic along Newbridge Road. 5. Request for pedestrian lines to be painted to assist access at the entry and exit driveways on the corner of Hill Road and Riely Street, Lurnea close to the doctor's surgery. 6. Request for Council to monitor the PFAS matter in Moorebank. 7. Request for the eastern side of Georges River land fill to be investigated. 	<ol style="list-style-type: none"> 1. Council notes the feedback and will investigate request raised and provide a response. 2. In accordance with the road rules parking is not permitted within 10 metres of an intersection. If required, the Police or Council rangers will enforce illegal parking. In addition, Council will investigate parking close to intersections and where required seek approval for parking restriction signs to be installed. 3. Council has no plan to increase the capacity or widen Brickmakers Drive as it would attract additional traffic and affect residential amenity. 4. Transport for NSW owns and manages traffic signals and signal phasing. Council will request Transport for NSW to

	<p>review the phasing of the Newbridge Road/Brickmakers Drive intersection.</p> <p>5. Council will review and implement options to improve pedestrian safety.</p> <p>6. Council notes the feedback and will investigate request raised and provide a response.</p> <p>7. Council notes the feedback and will investigate request raised and provide a response.</p> <p>8. Council notes the feedback and will investigate requests raised and provide a response.</p> <p>9. Council will inform the Intermodal Committee of the request.</p> <p>10. Council notes the feedback and will investigate request raised and provide a response.</p> <p>11. Council notes the feedback and will investigate request raised and provide a response.</p> <p>12. Council has a proposal to reopen the closed Woodbrook Road underpass to Powerhouse Road. The reopening will include provision for a lane road (to permit entry and exit).</p> <p>13. Initial consultation was carried out in 2022. Council will continue to inform residents of Woodbrook Road re-opening. The re-opening is funded by the State Government to provide convenient access to Casula train station and new commuter carpark.</p> <p>14. There is an existing signalised pedestrian crossing at the intersection of Soldiers Parade and Henderson Road to enable safe pedestrian crossing between Edmondson Square and Edmondson Park Station. In addition, there</p>
<p>8. Request to plant trees along the noise wall at Carrol Park, Moorebank.</p> <p>9. Request for Intermodal Committee to consider tree regeneration in the barren area, including the trees that were removed around Woolworths.</p> <p>10. Request for the installation of solar lights and deciduous trees at Casula Parklands along the pathway to CPAC.</p> <p>11. Request for a dog park near CPAC.</p> <p>12. Question if two cars will be able drive through the underpass on Woodbrook Road, Casula.</p> <p>13. Request for Council to inform residents of St Andrew's Boulevard and Congressional drive of the Woodbrook Road underpass opening.</p> <p>14. Request for Council to investigate pedestrian crossing between Edmondson Park Station and Edmondson Square.</p> <p>15. Request for Council to investigate the unsealed road between Jardine Drive and Talana Hill Drive.</p>	

	<p>is an existing marked pedestrian crossing (approx. 150m away). The separation distance and the location of the entry to the station does not permit the installation of an additional pedestrian crossing.</p> <p>15. Council owns the reserve on the eastern side of the Jardine Drive between Talana Hills Drive and Wakeling Drive, Edmondson Park and has a proposal for it to be upgraded in the short-term. The community will be informed of road upgrade timing. In the meantime, Council will maintain the road to ensure appropriate surface quality.</p>				
4. Have your Say on the Future of Liverpool – Budget Survey	Survey questions and responses				
<p>The City of Liverpool, NSW, conducted a community consultation survey to gather the community's views on the proposed budget expenditure. A total of 450 responses were received via Facebook and LinkedIn and analysed.</p> <p>The general consensus was on prioritising infrastructure development including roads and sporting facilities, opinions diverge regarding the city's improvement over the last twelve months and the quality of Council facilities. The importance of community events and the preference for investing in new facilities also emerges as notable themes.</p> <p>This suggests that improving infrastructure and recreational amenities are key concerns for the Liverpool community.</p> <p>Questions and survey responses</p> <p>Question 1: Do you live in the boundaries of Liverpool Local Government Area?</p> <table border="1" data-bbox="1093 1610 1153 1951"> <tr> <td>Yes</td><td>96.61%</td></tr> <tr> <td>No</td><td>3.39%</td></tr> </table> <p>Analysis: This indicates a high level of engagement from the local community, which strengthens the representativeness of the survey results. Additionally, the completion rate for the Rapid Poll was above 90%, which indicates a strong willingness from the community to 'have their say'.</p>	Yes	96.61%	No	3.39%	<p>Overview</p> <p>The survey results provide valuable insights into the community's views regarding the proposed budget expenditure and the performance of the Liverpool Council.</p> <p>While there is a general consensus on prioritising infrastructure development such as roads and sporting facilities, opinions diverge regarding the city's improvement over the last twelve months and the quality of Council facilities.</p> <p>The importance of community events and the preference for investing in new facilities also emerged as notable themes.</p> <p>The survey results indicate areas where the Council can focus its efforts to address community concerns and improve public satisfaction.</p>
Yes	96.61%				
No	3.39%				

Survey questions and responses

Question 2: *What areas do you think Council needs to focus its spending in this year's Budget?*

Roads	42.74%
Rubbish	10.26%
Parks	17.95%
Art/Culture	5.98%
Childcare	3.42%
Sporting Facilities	19.66%

Analysis:

Regarding the areas of spending in the budget, the highest priority identified by the respondents was roads (42.74%), followed by parks (17.95%) and sporting facilities (19.66%).

Question 3: *Do you think the city of Liverpool has improved in the last twelve months?*

Yes	44.35%
No	31.30%
Undecided	24.35%

Analysis:

Opinions regarding the city's improvement over the last twelve months were divided among the respondents. While 44.35% believed that Liverpool has improved, 31.30% expressed a contrary view, and 24.35% remained undecided. This indicates a positive to mixed perception of the city's progress, highlighting the need for further investigation into the factors influencing public opinion.

Question 4: *How do you rate the quality of our Council facilities such as parks, swimming pools, and libraries?*

Outstanding	3.48%
Exceeds expectations	1.74%
Meets Expectations	29.57%
Needs Improvement:	56.52%
Unacceptable:	8.70%

Survey questions and responses**Analysis:**

The survey reveals a significant portion of respondents (56.52%) feel that the quality of Council facilities, including parks, swimming pools, and libraries, needs improvement. This suggests that there is room for enhancement and investment in these amenities to better meet the expectations of the community.

Question 5: How do you rate the performance of Liverpool Council?

Outstanding	4.42%
Exceeds expectations	7.08%
Meets Expectations	34.51%
Needs Improvement	43.37%
Unacceptable:	10.62%

Analysis:

Respondents' opinions varied when it came to rating the performance of Liverpool Council. While a minority of respondents (4.42%) considered the Council's performance to be outstanding, a larger proportion (34.51%) believed it met their expectations. However, a notable number of respondents (10.62%) found the Council's performance unacceptable. This indicates areas for improvement in council operations and public satisfaction.

Question 6: How important are Council's night-time events such as Starry Sari Nights to you?

Very Important	28.32%
Important	23.89%
Somewhat Important	20.35%
Not Important	27.43%

Analysis:

Council's night-time events, such as Starry Sari Nights, were deemed important by a majority of respondents, with 28.32% considering them very important and an additional 23.89% considering them important. This highlights the value of community events and the positive impact they have on residents' lives.

Survey questions and responses

Question 7: *Would you prefer Council fund maintaining the city's community buildings or investing in new facilities?*

Invest in new facilities	54.87%
Maintain Current Facilities	37.17%
Unsure	7.96%

Analysis:

A majority of respondents (54.87%) expressed a preference for Council to invest in new facilities rather than solely maintaining existing community buildings. This indicates a desire for progress and the development of new amenities that align with the evolving needs and aspirations of the Liverpool community.

Question 8: *Do you think council should operate in a deficit or a surplus?*

Surplus	45.13%
Deficit	10.62%
Don't Mind	44.25%

Analysis:

Regarding the Council's financial approach, a significant portion of respondents (45.13%) believed that the Council should operate in a surplus, ensuring financial stability. However, it is worth noting that 44.25% expressed they don't mind whether the Council operates in a surplus or deficit. This indicates a need for further exploration of the community's understanding of budget management.

5. Online Delivery Program and Operational Plan Survey	
Survey questions	Summary of Responses
<p>a) Do you have any comments on the Delivery Program and Operational Plan?</p> <p>b) Are you satisfied that Council has provided enough information on its proposed activities for the next twelve months? If No, Why?</p> <p>c) What are your top three (3) priorities for the Liverpool area?</p>	<p>a) Council received 24 varied comments, two of which related to the Delivery Program and Operational Plan as follows;</p> <ul style="list-style-type: none"> - Inclusion of 'Early Childhood Approach (EACH)', and Inclusion Agency included in Key Relationship section on page 58; and; - Inclusion of Building Code of Australia, Australian Standards, Everybody Can Play Guidelines and Transport for NSW Guidelines the Related Documents on page 67. <p>b) The community were satisfied overall however requested that Council consider the following, items which are being considered by respective Council Officers;</p> <ul style="list-style-type: none"> - Some items have very vague descriptions in the Planned Capital Projects Schedule of the Financial Plan such as (A) Sporting Field Master Plan and (B) Sport Amenity Building Upgrade Program; - Moving the Liverpool Regional Museum; - More detail and clarity; - Maps and details; and - Council have not reached out to peak bodies and/or government services who support families, children and their carers with a disability or developmental delay. <p>c) Community priorities included;</p> <ul style="list-style-type: none"> - Need for more and inclusive recreational spaces and facilities; - Emphasis on the importance of Heritage; - Safe, clean, maintained environment; - Improved road conditions; - Increase in development; - Accessible transport; and - Inclusive Council communications.

6. Social Media Comments	
	Council notes the feedback.

CTTE 02

**Minutes of the Governance Committee Meeting
held on 20 June 2023**

Strategic Objective	Visionary, Leading, Responsible Demonstrate a high standard of transparency and accountability through a comprehensive governance framework
File Ref	203355.2023
Report By	Jessica Saliba - Acting Manager Council & Executive Services
Approved By	Farooq Portelli - Director Corporate Support

EXECUTIVE SUMMARY

A Governance Committee Meeting was held on 20 June 2023.

This report attaches a copy of the minutes of the meeting for Council endorsement.

RECOMMENDATION

That Council:

1. Receives and notes the Minutes of the Governance Committee meeting held on 20 June 2023; and
2. Endorse the recommendations in the Minutes.

REPORT

The Minutes of the Governance Committee meeting held on 20 June 2023 are attached to this report.

FINANCIAL IMPLICATIONS

None of the actions contained in the minutes will have a financial impact on Council.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	There are no social and cultural considerations.
Civic Leadership	<p>Provide information about Council's services, roles and decision making processes.</p> <p>Deliver services that are customer focused.</p> <p>Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.</p>
Legislative	There are no legislative considerations relating to this report.
Risk	The risk is deemed to be low and is considered to be within Council's risk appetite.

ATTACHMENTS

1. Minutes of the Governance Committee Meeting held 20 June 2023



MINUTES OF THE GOVERNANCE COMMITTEE MEETING HELD ON 20 JUNE 2023

PRESENT:

Mayor Ned Mannoun
 Councillor Ammoun
 Councillor Goodman
 Councillor Green
 Councillor Hadid (arrived at 9.43am)
 Councillor Harle
 Councillor Macnaught
 Councillor Rhodes
 Hon John Ajaka, Chief Executive Officer
 Mr Farooq Portelli, Director Corporate Support
 Ms Tina Bono, Director Community & Lifestyle
 Ms Lina Kakish, Director Planning & Compliance
 Ms Anna Rizos, Acting Director Customer & Business Performance
 Ms Julie Scott, Acting Director City Futures
 Mr Terry Bilal, Acting Director Operations
 Ms Jessica Saliba, Acting Manager Council and Executive Services
 Ms Melissa Wray, Committees Officer (minutes)

The meeting commenced at 9.38am.

APOLOGIES

Councillor Hagarty
 Councillor Kaliyanda
 Councillor Karnib

DECLARATIONS OF INTEREST

Mayor Mannoun declared a non-pecuniary declaration of interest – Item 04.

Chief Executive Officer declared a non-pecuniary less than significant interest – Item 04.

2**INFRASTRUCTURE AND PLANNING COMMITTEE****ITEM NO:** 01**FILE NO:** 170150.2023**SUBJECT:** Development Assessment**GOVERNANCE COMMITTEE DECISION****Motion:****Moved:** Cllr Rhodes**Seconded:** Cllr Green

That the Governance Committee receives and notes the Development Assessment report.

On being put to the meeting the motion was declared CARRIED.

3

Mayor Mannoun left the meeting at 9.51am

Deputy Mayor Hadid became the Chairperson

ITEM NO: 02

FILE NO: 181047.2023

SUBJECT: Deferred Matter - Issues and Options Report: Sirius Road, Voyager Point

GOVERNANCE COMMITTEE DECISION

Motion:

Moved: Cllr Rhodes

Seconded: Cllr Green

That the Committee recommends:

That Council receives a Council report seeking endorsement to undertake a broader Conservation Zones Study as part of the Principal LEP Review project.

On being put to the meeting the motion was declared CARRIED.

4

Clr Macnaught left the meeting at 10.20am and returned at 10.23am.

ITEM NO: 03
FILE NO: 183152.2023
SUBJECT: Road Classification, Responsibility and Maintenance

GOVERNANCE COMMITTEE DECISION

Motion: **Moved:** Clr Rhodes **Seconded:** Clr Ammoun

That the Committee notes the information outlined in the report.

The Committee recommends:

1. The CEO writes to the new Minister for Roads, the Honourable John Graham seeking two requests;
 - A copy of the traffic modelling/study; and
 - A meeting to discuss all relevant issues.

On being put to the meeting the motion was declared CARRIED.

Motion: **Moved:** Clr Rhodes **Seconded:** Clr Green

1. Receives and notes this report and the Strategic Planning Work Program; and
2. Receives future updates in accordance with the Sample Work Program provided at Attachment 2.

Minutes of the Governance Committee Meeting held on Tuesday, 20 June 2023

Chairperson

RECESS

Deputy Mayor Hadid called a recess of the meeting at 10.51am.

Mayor Mannoun returned at 11.30am

RESUMPTION OF MEETING

The Meeting resumed at 12pm. Mayor Mannoun was also present and resumed as chairperson.

MOTION TO BRING ITEM FORWARD

Motion: **Moved:** Mayor Mannoun **Seconded:** Deputy Mayor Hadid

That Item 07 – Liverpool Civic Place Project Update be brought forward and dealt with now.

On being put to the meeting the motion was declared CARRIED.

Clr Goodman arrives at 12.08pm

Clr Ammoun arrives at 12.09pm

CONFIDENTIAL ITEMS

ITEM NO: 07

FILE NO: 185792.2023

SUBJECT: Liverpool Civic Place Project Update

GOVERNANCE COMMITTEE DECISION

Motion: **Moved:** Mayor Mannoun **Seconded:** Clr Ammoun

That the Committee receives and notes the update.

The Committee recommends that Council:

1. Direct the CEO to retain an independent Quantity Surveyor to examine the cost of the fit out; and
2. Direct the CEO to examine source of funding for four floors and come back to Council.

On being put to the meeting the motion was declared CARRIED.

7

STRATEGIC PRIORITIES COMMITTEE

ITEM NO: 05
FILE NO: 182459.2023
SUBJECT: Presentation on proposed Collaboration Agreement Land and Housing Corporation

GOVERNANCE COMMITTEE DECISION

Motion: **Moved:** Deputy Mayor Hadid **Seconded:** Cllr Rhodes

The Committee notes that this matter is deferred to the July Governance Committee meeting.

On being put to the meeting the motion was declared CARRIED.

8

ITEM NO: 06
FILE NO: 182461.2023
SUBJECT: Collingwood Visitation Precinct Masterplan - Update

GOVERNANCE COMMITTEE DECISION

Motion: **Moved:** Cllr Rhodes **Seconded:** Cllr Macnaught

That the Committee notes:

1. The progress of the project and to commence initial community engagement; and
2. A Councillor workshop will be scheduled following the completion of Community engagement period.

On being put to the meeting the motion was declared CARRIED.

GENERAL BUSINESS

A review of the Governance Committee structure will be tabled at the July Council Meeting.

THE MEETING CLOSED AT 1pm