

AGENDA

GOVERNANCE COMMITTEE MEETING

15 November 2023



You are hereby notified that a **Governance Committee Meeting** of Liverpool City Council will be held at **Level 6, 35 Scott Street, Liverpool NSW 2170** on **Wednesday, 15 November 2023** commencing at 10.00am.

Please note this meeting is closed to the public. The minutes will be submitted to the next Council meeting.

If you have any enquiries, please contact Council and Executive Services on 8711 7441.

A handwritten signature in black ink, appearing to read "John Ajaka". The signature is written in a cursive style with a large initial 'J'.

Hon John Ajaka
CHIEF EXECUTIVE OFFICER

ORDER OF BUSINESS

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Declarations of Interest

Infrastructure and Planning Committee

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Strategic Performance Committee

NIL

Closed Session

The following items are listed for consideration by Committee in Closed Session in accordance with the provisions of the Local Government Act 1993 as listed below:

ITEM 07 Liverpool Civic Place Project Update

Reason: Item 01 is confidential pursuant to the provisions of s10A(2)(c) (d i) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business; AND commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

Close

ITEM 01	Public Art at Bigge Park
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Strategic Objective	Healthy, Inclusive, Engaging Improve liveability and quality of life for the community by delivering vibrant parks, places and facilities
File Ref	325311.2023
Report By	Clare Cochrane - Public Arts Officer
Approved By	Lina Kakish - Director Planning & Compliance

EXECUTIVE SUMMARY

Council is undertaking a comprehensive investigation into a Public Art program at Bigge Park directed by the Council Resolution dated 30 Aug 2023. This interim report provides an update to the Governance Committee with an opportunity to instruct on the initial investigations and methodologies proposed to capture identified themes, narratives and outcomes. The public art program will be designed to support the diverse users of the park by accentuating the existing benefits and providing further opportunities for identified narratives and reflections. This investigation aims to explore how artistic interventions can support the needs of various audiences and users of Bigge Park.

RECOMMENDATION

That the Committee recommends that Council:

1. Notes this Interim Report related to a comprehensive investigation into a Public Art program at Bigge Park;
2. Provides initial response to public art considerations;
3. Provides response to potential public artwork forms being considered in relation to Bigge Park site; and
4. Provides further insight and direction to the proposed themes and narratives.

REPORT

Background

Bigge Park, originally Bigge Square, was established as a town common at the formation of Liverpool township in 1810. The Park was initially an allotment of six acres, extending from Elizabeth Street down to Scott Street and alongside the Georges River. Governor Macquarie intended the Park's use to be a Public Marketplace and a location for an annual fair.

The location of the park is representative of Macquarie's approach to urban planning. The Park was centrally located, surrounded by institutional buildings of great importance, which included the Liverpool Hospital and the Gaol.

Bigge Park has numerous memorials to historic figures that influenced both Liverpool and the early colony, as well as memorials celebrating prominent local individuals. The memorials contained within the park hold historic social significance for the park and the locality, in general.

Bigge Park has historical significance at a state level, as an example of the town squares included by Governor Lachlan Macquarie in his plans for the towns he established in the colonies of New South Wales and Van Diemen's land between 1810 and 1822. As an area of public open space in continuous use since it was created, Bigge Park has been a key part of Liverpool for more than 200 years. The park is one of the few colonial places (along with the former Court House, former Liverpool Hospital, St Luke's Church and the street grid plan) remaining which demonstrate the history of the town. The park also has a long history as a place for memorials to important events and persons associated with Liverpool.

Project Site

The current extent of Bigge park is bound by Elizabeth Street to the north, Moore Street to the south, College Street to the east and Bigge Street to the west. Bigge Park is a multifunctional space designed to provide opportunity for active and passive activities as identified in Attachment 1 – Project Site.

Key Considerations

In the 2008 LLEP, Bigge Park, is identified within the Bigge Park Heritage Conservation Area. Additionally, Aboriginal Land Claims by the Gandangara Local Aboriginal Land Council were lodged on 19 March and 3 September 2008 over Bigge Park (except for the Dr Pirie Centre and the Bowling Club site respectively). These matters are yet to be finalised.

Given the above considerations, all works require the approval of Council's Heritage Officer, as well as any third-party stakeholders who may have existing Agreements or Memorandum's of Understanding prior to commencement of works.

Bigge Park being a complex site with multiple existing assets, facilities and stakeholder interests; it is critical to ensure that all relevant internal and external stakeholders are actively engaged in developing the program.

Patrons and Audiences of Bigge Park

Bigge Park provides a critical green space within Liverpool CBD. The Park's patrons engage in a variety of active and passive pursuits. This public space performs a variety of functions and meanings and provides a place for, reflection, time out, meeting point, play, exercise, events and as a pedestrian thoroughfare.

Accessed by residents, childcare services, primary, high, TAFE and university students, as well as CBD workers, hospital staff, patients, their families and visitors. The Park provides a backdrop for respite, recreation, exploration, solace, reflection, and healing. The Park reflects our diverse community and provides accessible and intergenerational access to all.

The site is also a transient space linking, the Health Innovation Precinct, Allied Health Services, Educational institutions, major rail and bus services, surrounding businesses, students, CBD residents and visitors.

This interim report identifies that the residential users combined with a large daily influx of patrons accessing various workplaces, services and institutions, and their associated uses and relationships with the site would require the Bigge Park Public Art program to acknowledge the superdiversity of these audiences.

Public Art Forms, Themes and Narratives

The Council resolution identifies the symbol of the Holy Mother Mary as an opportunity to explore themes associated with hope, compassion, and healing. This interim report acknowledges the importance of these themes and identifies that due to the park's proximity to the hospital the site is accessed and/or overlooked by staff, patients and associated family and friends. As such the existing green space does provide respite, solace, and comfort to those who may face critical incidents in the workplaces, illness, trauma, and bereavement. It's important to address that this site also witnesses great joy, relief, celebration and provides a space for innovative and creative thinking beyond the confines of the built environment.

This interim report acknowledges the themes identified in Council Resolution (i.e., hope, comfort and solace) are intangible by their very nature and speak to complex cultural and personal belief systems. Further investigation into public artworks would benefit the wellbeing of park patrons instigating opportunities to reflect, seek diversion, recalibrate and inspire are required in conjunction with further data and feedback from current park patrons and transitory audiences.

The identified themes of hope, comfort and solace will guide the selection of narratives to be explored within the individual public artworks located within Bigge Park. The concept of a narrative reflective of the Mother Mary is one that is shared across several faiths and identified by various names. The process of representing, through any singular form, a revered figure steeped in complex cultural and idiosyncratic beliefs would fall short of capturing the complex and diverse communities, visitors, patrons and audiences who frequent Bigge Park.

This interim report proposes that the public art program investigate how associated narratives of benevolence, motherhood, belief and love can be reflected in ways that are inclusive and accessible. Through these narratives the extremes of joy, loss and comfort can be explored in creative ways that engage and activate audiences. The narratives explored through the public art program would aim to provide tangible expressions of intangible experience.

Bigge Park is a shared space; a public space awash with exhaustion, elation, loss, and optimism. It is a place that witnesses hurried commuters, boisterous students, children at play, fitness fanatics and coffee sippers. This interim report has touched on the superdiversity of Bigge Park's audiences and identified the diverse ways in which patrons engage and/or pass through space. This park is a place that witnesses a convergence of emotions and experiences. As a multilingual site with complex historical and contemporary narratives, personal and shared, it's important to identify that the development of a public art program would engage with surrounding communities, institutions, and individual users to develop respectful and responsive narratives.

Public Art Opportunities

There are multiple options for implementing public art throughout Bigge Park. In acknowledging the various patrons and the ways in which they access, utilise and experience this public space it is critical to investigate how the artwork forms will provide reflection of this diversity (see Attachment 2 – Public Art Forms).

From early investigations into the park uses, audiences, issues, reports and stakeholder engagement; this interim report recommends further exploration into permanent sound, light, functional standalone and applied public artworks. Council recommends that EOI's and commissioning processes focus on professional public artist collaborating with local artists to ensure meaningful outcomes that reflect the diversity of our communities, continue to build our LGA's creative industry, and deliver narratives that are meaningful, local and accessible. Through the Bigge Park public art program we have the opportunity to provide acknowledgement and celebration of the stories and beliefs that are shared across our diverse communities.

This interim report recommends that initial investigations focus on public art forms that are light and sound based due to the Parks location. Liverpool hospital employs approximately 4,700 staff has over 1,000 beds and operates 24 hours a day seven days a week. In addition to this, 50.5% of Liverpool's residents are employed fulltime, suggesting that apart from travel

to and from work on weekdays and weekends, their experience and potential use of the park would occur outside of business hours. This data exemplifies that a public art program needs to consider day and night-time activation for the park.

Public Arts Program

A Public Arts program in Bigge Park has the potential to support and heighten the benefits to Park users in multiple ways (see Attachment 3 – Benefits of Public Art). It is recommended that public art deliverables reflect our diverse community and increase accessible and intergenerational engagement throughout the space. If implemented the program would need to address the current users, increase use of assets and facilities, address issues of antisocial behaviour and activate positive audience engagement. This project would provide opportunity to acknowledge personal and cultural differences and identify shared narratives.

As identified in Liverpool City Council's Public Art Policy, public art is an investment for and of our communities. Public art increases health outcomes, economic visitation and illustrates Council's commitment to narratives of culture, accessibility, diversity, heritage, and shared aspirations.

It is internationally recognised that public art contributes to the transformation of the urban landscape. Public art provides wayfinding opportunities, allows for creative engagements and best practice placemaking. It actively engages residents and visitors in public spaces as such the recommendation would be to request further insight, feedback and approval from the Governance Committee to investigate a public art program for Bigge Park.

FINANCIAL IMPLICATIONS

As this is an interim report, further discussions and direction is required to determine the overall financial implications to Council. There are no financial implications relating to the recommendations at this stage.

CONSIDERATIONS

Economic	<p>Encourage and promote businesses to develop in the hospital health and medical precinct (of the City Centre).</p> <p>Facilitate economic development.</p> <p>Facilitate the development of new tourism based on local attractions, culture and creative industries.</p>
Environment	<p>Support the delivery of a range of transport options.</p>
Social	<p>Raise awareness in the community about the available services and facilities.</p> <p>Provide cultural centres and activities for the enjoyment of the arts.</p> <p>Support policies and plans that prevent crime.</p> <p>Preserve and maintain heritage, both landscape and cultural as urban development takes place.</p> <p>Promote community harmony and address discrimination.</p> <p>Support access and services for people with a disability.</p> <p>Deliver high quality services for children and their families.</p>
Civic Leadership	<p>Undertake communication practices with the community and stakeholders across a range of media.</p> <p>Foster neighbourhood pride and a sense of responsibility.</p> <p>Facilitate the development of community leaders.</p> <p>Encourage the community to engage in Council initiatives and actions.</p> <p>Provide information about Council's services, roles and decision making processes.</p> <p>Deliver services that are customer focused.</p> <p>Actively advocate for federal and state government support, funding and services.</p>
Legislative	<p>To be considered as part of the final report.</p>
Risk	<p>The risk is deemed to be Medium.</p>

ATTACHMENTS

1. Attachment 1 - Project Site
2. Attachment 2 - Public Artwork Forms
3. Attachment 3 - Benefits of Public Art

ITEM 02

Development Assessment

Strategic Objective	Liveable, Sustainable, Resilient Deliver effective and efficient planning and high-quality design to provide best outcomes for a growing city
File Ref	352977.2023
Report By	William Attard - Manager Development Assessment
Approved By	Lina Kakish - Director Planning & Compliance

EXECUTIVE SUMMARY

This report is prepared to table a snapshot of key Development Assessment (DA) statistics.

RECOMMENDATION

That the Committee receives and notes the Development Assessment report.

REPORT

The following key Development Assessment (DA) statistics are provided:

Development Applications and Class 1 Appeals

Outstanding Development Applications (DAs)	
30 September 2023 (Prior Report)	474 DAs
31 October 2023	448 DAs
Difference in Reporting Periods	26 DAs
Active Class 1 Appeals	
30 September 2023 (Prior Report)	46 Appeals
31 October 2023	47 Appeals
Difference in Reporting Periods	1 Appeal
Development Applications (DAs) Received & Completed (October 2023)	
DAs Received	137 DAs
DAs Completed	156 DAs
Development Application (DA) Approval Statistics (October 2023)	
DAs Approved	44 DAs
Total Capital Investment Value (\$)	\$60M Capital Investment Value
New Lots Approved	22 Lots
New Homes Approved	29 Homes
DA Fees Released from Trust (\$)	\$293k Fees
Contribution Fees Raised (\$)	\$0.5M Contributions

PANs Received, Returned and Average Timeframes (October 2023)	
PANs Received	137 PANs
PANs Returned	80 PANs
Average Timeframe - PAN to Lodgement	30 Days
Average Determination Timeframe (Since July 2023)	
Average Determination Timeframe	274 Days

Development Assessment (DA) Team Vacancy (Technical Officers Only)

Position	Positions	Vacancy
Principal Planner	1	0
Senior DA Planners	10	4 (1x Vacancy filled since September)
Senior Planning Advisory Officers	2	1 (Extended Leave)
DA Planners	14	1 (1x Vacancy from internal promotion)
Student Planners	4	1
Duty Officers	2	0

FINANCIAL IMPLICATIONS

There are no financial implications relating to this recommendation.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	There are no social and cultural considerations.
Civic Leadership	Undertake communication practices with the community and stakeholders across a range of media. Provide information about Council's services, roles and decision making processes.
Legislative	There are no legislative considerations relating to this report.
Risk	There is no risk associated with this report.

ATTACHMENTS

Nil

ITEM 03

Report on DCP Amendment for Social Impact Assessment

Strategic Objective	Healthy, Inclusive, Engaging Communicate, listen, engage and respond to the community by encouraging community participation
File Ref	366047.2023
Report By	Liana Pham - Strategic Planner
Approved By	Lina Kakish - Director Planning & Compliance

EXECUTIVE SUMMARY

Social Impact Assessment (SIA) is the process of assessing, monitoring, and managing the intended and unintended social consequences, both positive and negative, of planned interventions including policies, legislation, and developments. SIA's are required for certain types of development, to understand and potentially manage its likely social impacts.

Following the review of Council's previous Social Impact Assessment Policy & Guidelines, at its Ordinary Meeting of Council of 26 October 2022, Council endorsed the draft Social Impact Assessment Policy & Guidelines, to undergo public exhibition for a period of 28 days. As no comments were received, the Social Impact Policy & Guidelines were finalised, in accordance with this resolution (below):

That Council:

1. *Receive and notes this report;*
2. *Endorses the draft Social Impact Assessment Policy and Guidelines for public exhibition for a period of 28 days; and*
3. *Receives a report at the completion of the public exhibition period noting feedback received and any changes made to the Draft Policy in line with community feedback, or if no submissions are received, delegate authority to the CEO to endorse the Social Impact Assessment Policy and Guidelines.*

Following the adoption of the updated Social Impact Assessment Policy & Guidelines, a housekeeping amendment to the Liverpool Development Control Plan 2008 (LDCP 2008), Part 1 Chapter 27 Social Impact Assessment is proposed. This is to ensure the DCP reflects

the updates from the new Social Impact Assessment Policy & Guidelines, so they are implemented in the development assessment process.

At the Ordinary Meeting of Council of 25 October 2023, questions were raised on the proposed draft DCP 2008 amendment, and the matter was deferred to be discussed at a Governance Committee Meeting.

This report is prepared to answer questions raised at the Council meeting, and to allow for discussion regarding Council's recently updated Social Impact Assessment Policy & Guidelines.

RECOMMENDATION

That the Committee recommends Council:

1. Note proposed draft amendments to the Liverpool Development Control Plan 2008, Part 1 Chapter 27 Social Impact Assessment.
2. Receive a Council report detailing the proposed draft LDGP 2008 amendments.

REPORT

Social Impact Assessment Policy & Guidelines

Social Impact Assessment (SIA) is the process of assessing, monitoring and managing the intended and unintended social consequences, both positive and negative, of planned interventions including policies, legislation, and developments.

When undertaken as part of a Development Assessment process, a SIA is prepared to assist the relevant consent authority to make an informed decision. Its primary purpose is to bring about a more social, culturally, ecologically, and economically sustainable and equitable environment. Although a SIA is used as an impact prediction mechanism and decision-making tool in regulatory processes, the role of SIA contributes to the ongoing management of social issues throughout the whole project development cycle, from conception to post-closure, is equally important.

The rationale for Council to have a stronger and more comprehensive SIA Policy and related mechanisms in place include, but are not limited to, the increased growth within the Liverpool LGA, the positioning of Liverpool as a major centre in Sydney, and emerging international trends on incorporating impact analysis and community participation in decision making processes.

It allows Council to have a strong position to ensure:

- a) Consistency and transparency for decision making, resulting in more predictable outcomes and faster development assessment timeframes;
- b) Positive impacts emerging from policies, programs and projects are maximised;
- c) Community opinions and or needs are prioritised in an equitable and inclusive way through a genuine engagement process;
- d) Social, environmental, and economic qualities of the local area are enhanced as a result of permitted development; and
- e) Increased trust in Council by the Liverpool community through an enhanced consistency and transparency in Council's decision-making processes.

Review Process

The Social Impact Assessment Policy & Guidelines were reviewed and updated in 2022, following a comprehensive review of international best practice guidance, emerging trends in the field of social impact assessment and an analysis of Liverpool's local context regarding specific pressures, gaps and requirements.

The changes reflect:

- The type of development proposals assessed by Council recently;
- Feedback from key internal departments - Strategic Planning, Development Assessment, Legal Services and Urban Design departments;
- Benchmarking of the work of other councils through the Social Planners Network of Local Government NSW (LGNSW); and
- Feedback from external consultant undertaking a peer review.

In answering the question raised at the Council meeting on 25 October 2023: *"Who did the peer review?"*

Dr Alison Ziller, an independent expert conducted the peer review of the policy. Dr Ziller is a public policy practitioner with extensive expertise in social impact assessment. She currently teaches social impact assessment at Macquarie University. Ziller has reviewed more than 100 SIAs for State Government agencies and Local Government authorities over the last 20 years and, has published two guidelines on how to review a social impact assessment and advised the Department of Planning and Environment on its guidelines.

Highlights of Key Changes

In answering the question raised at the Council meeting on 25 October 2023: “What changes are proposed?”

The new Social Impact Assessment Policy & Guidelines incorporated several changes, which aim to extend the scope of SIA for development decisions and reflect recent legislative changes. The finalised Policy is at **Attachment 2**, and the exhibited Policy (showing tracked changes) is at **Attachment 3** for reference.

The key changes are summarised as follows:

- A revision of policy statement to align better with the SIA requirements and scope;
- Update of SIA Triggers and SIA Types sections – to correctly reference new and current legislative changes and development proposal types;
- Update of SIA Assessment Form to better assist applicants - inclusion of a scoping question and referral to relevant strategies or websites for further information; and
- General text formatting and editing.

The previous and existing Policy has the provision of two types of SIA:

- SIA Comment (Shorter version): Applicable for less sensitive developments which may have minor impact on community; and
- Comprehensive SIA (detailed version): Applicable for sensitive or significant developments which may have major impact on community.

Inclusions have been made in both types. Proposed inclusions in the existing list are given below:

Comprehensive SIA

- Residential:
 - o Residential Flat Building (RFB) greater than 100 units (previous 250 units)
- Commercial:
 - o Licensed public entertainment facility-cinema or theatre
 - o Cellar door premises
- Other types of development:
 - o Cemetery/crematorium
 - o Mortuary
 - o Passenger transport facilities
 - o Helipad
 - o Airstrip
 - o Air transport facilities (includes airport & heliport)
 - o Waste or resource management facilities
 - o Heavy industry

SIA Comment (Shorter version)

- Residential
 - o Backpackers' accommodation
- Commercial
 - o Amusement centres (greater than **100** persons capacity) (*no capacity mentioned before*)
 - o Veterinary hospital
 - o Animal training & boarding establishments
- Other types of development:
 - o Council-owned & private Community facilities including community centres, libraries, youth centres, and recreation facilities (greater than 100 persons' capacity) (*previously only Council-owned, youth centre & capacity added*)

Proposed DCP Amendment for Social Impact Assessment

The Liverpool Development Control Plan 2008 (LDCP 2008), Part 1 Chapter 27 Social Impact Assessment (**Attachment 1**), provides objectives and controls relating to Social Impact Assessment.

In light of the adopted updated Social Impact Assessment Policy & Guidelines, this section is required to be updated to reflect the new guidelines.

Key changes to the LDCP 2008 include:

- Adding (in the 'Note') that "*Council reserves the right to require a SIA for any development for which it considers*" in addition to those are listed in Table 21; and
- Revising the list of development types that requires Social Impact Comment or Comprehensive Social Impact Assessment.

In answering the question raised at the Council meeting on 25 October 2023: "*Why was the line regarding Council discretion included*"

It is under Section 4.15 of the *Environmental Planning and Assessment Act 1979* (EP&A Act) that Council has a statutory obligation to consider the social impacts of development applications. As part of the peer review, it was recommended the policy take a 'precautionary approach' and recommended the discretionary clause to cover smaller development applications, which don't meet the thresholds of the Policy, in case an assessment was required. Additionally, new land use terms frequently emerge, as set by the State Government (e.g. cellar door premises). The updated Policy has taken recent land use terminology into account; however, the discretionary clause ensures that emerging land use terms which may require social impact assessment can be covered by the Policy.

Next steps

It is recommended a report to Council is received regarding the proposed amendments to the LDCP 2008. A Council resolution would enable the Draft DCP to be placed on public exhibition for a period of 28 days, in accordance with Council’s Community Participation Plan.

FINANCIAL IMPLICATIONS

There are no financial implications relating to this recommendation.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	Support policies and plans that prevent crime. Promote community harmony and address discrimination.
Civic Leadership	Undertake communication practices with the community and stakeholders across a range of media.
Legislative	Part 3, Div. 3.6 of <i>Environmental Planning & Assessment Act 1979</i> . Clause 13 of <i>Environmental Planning & Assessment Regulations 2021</i>
Risk	The risk associated with endorsing the DCP amendment is deemed to be Low. The risk is considered within the Council’s risk appetite. Failing to adopt the amendment to the DCP will result in the DCP remaining inconsistent with the recently adopted SIA Policy. This could detrimentally impact upon DA timeframes due to inconsistencies between Council policies.

ATTACHMENTS

1. Draft DCP Part 1 Section 27 Social Impact Assessment
2. Social Impact Assessment Policy and Guidelines
3. Exhibited SIA Policy & Guidelines with Tracked Changes
4. Council Report 2023-10-25 Proposed amendmend to Liverpool DCP - SIA

ITEM 04

**Review of Council's Financial progress,
forecasts and assumptions**

Strategic Objective	Visionary, Leading, Responsible Ensure Council is accountable and financially sustainable through the strategic management of assets and resources
File Ref	373560.2023
Report By	Vishwa Nadan - Chief Financial Officer
Approved By	Farooq Portelli - Director Corporate Support

EXECUTIVE SUMMARY

In June 2023 the Council adopted its 2023-24 operating budget with estimated revenue of \$379.3 million and expenditure of \$250.8 million. In terms of the net operating result before grants and contributions provided for capital purposes, Council budgeted for an operating deficit of \$3.7 million.

Based on Council resolutions, program initiatives, and market trends up to 30 September 2023, Council is projecting to report an operating deficit of \$8.2 million at 30 June 2024. Key points include:

- Higher market interest rates and cash holdings due to unspent Liverpool Civic Place loan funds (in early months of 2023/24) is expected to yield additional \$3 million interest earnings.
- Council's inability to fulfill conditions precedent (TNSW approval for road closure/reallocation of services etc) for sale of 24 Scott Street has delayed realisation of \$1.9 million expected gain on sale.
- Additional funds of \$0.9 million required to carry out emergency and preventative road repair works and to clear the backlog of concrete maintenance works.
- On-going review of resource requirements to achieve corporate initiatives has resulted in an investment in additional unbudgeted positions and program costs. The \$1.8 million cost associated with engagement of additional staff resources is expected to be absorbed by salary savings from current vacancies and deferred recruitment across the Council. Program costs in the order of \$0.9 million are estimated.
- Inclusion of \$0.8 million cost for replacement of non-energy efficient streetlights that is expected to reduce electricity costs in forward years. Endeavor Energy will also issue resaleable energy credits that can be sold in forward years.

- Additional funds of \$0.6 million required for VPAs consultancy costs, LEP review study and planning proposal studies and peer reviews.
- Additional \$23 million loan for the Liverpool Civic Place is expected to be drawn down in November 2023 and will increase borrowing costs by \$0.6 million in FY 2023/24.
- \$0.5 million higher than budgeted cost of insurance premium for the current year.
- Inclusion of other changes (detailed below) which will unfavourably impact budget by \$1.2 million.

The report further highlights key risk and opportunities that will potentially impact on the projected result.

Key points include:

- Favourable interest markets are expected to generate additional \$2 million interest income.
- Grants Commission has paid 2023/24 FAG in advance. Any change in their policy will increase budget deficit.
- Depending on depth of road surfaces removed, the write-off cost can be higher than expected.

In relation to the budget for FY 2024-25, attached schedule of planned capital works and indicative operating budget by Council functions and programs for discussion.

RECOMMENDATION

That the Governance Committee receives and notes the report.

REPORT

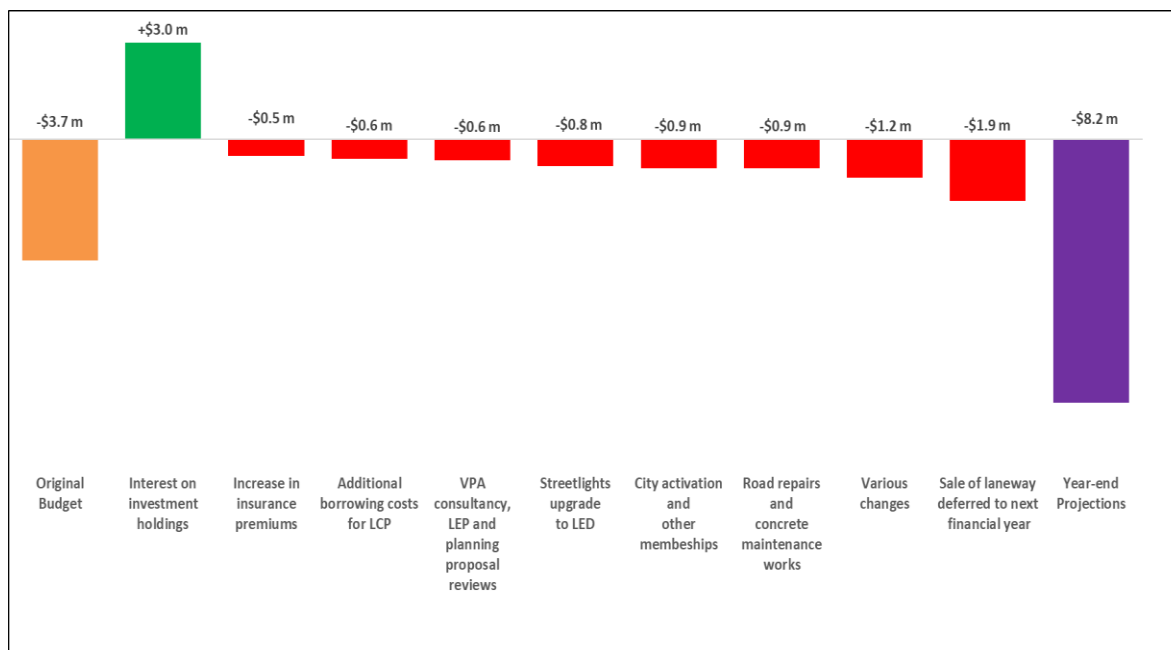
Budget Performance

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- Additional funds of \$0.6 million required for VPAs consultancy costs, LEP review study and planning proposal studies and peer reviews.
- Additional \$23 million loan for the Liverpool Civic Place is expected to be drawn down in November 2023 and will increase borrowing costs by \$0.6 million in FY 2023/24.
- \$0.5 million higher than budgeted cost of insurance premium for the current year.
- Inclusion of other changes which will unfavourably impact budget by \$1.2 million:
 - \$ 250k additional costs to clean Warren Service way carpark
 - \$217k reduction in operating grants (Better Waste program ceased)
 - \$200k additional legal expenses relating to court action taken against Canterbury/ Bankstown Council on Voyager Point Footbridge matter
 - \$170k various works on flood study, dam safety and water quality
 - \$132k reduction of on-street and Bathurst carpark revenue
 - \$110k After hours on-call services
 - \$100k additional cost related to integrated pest management policy as resolved by Council.



Operating Revenue

Budget performance of key sources of operating revenue were as follows:

	YTD Budget \$'000	YTD Actual \$'000	FY Budget \$'000	FY Projections \$'000	Indicator
Rates & annual charges	42.517	42.362	170.067	170.067	👍
Other operating grants & subsidies	2.031	5.650	14.484	14.267	👍
Interest & investment income	2.858	4.493	11.433	14.433	👍
FAG grants	0.055	0.055	8.968	8.968	👉
Childcare fees & grants	2.130	1.974	8.521	8.521	👍
DA & other building fees	1.707	1.571	6.829	6.829	👍
Property rentals	1.198	1.565	5.644	5.644	👍
Parking fines	0.880	0.819	3.520	3.520	👍
Car parking fees	0.859	0.865	3.437	3.330	👍
Recovery - restoration works	0.610	0.519	2.440	2.440	👉
Ex-gratia income - Intermodal	0.000	0.000	2.245	2.245	👍
Net gain from disposal of assets	0.000	0.000	1.900	0.000	👎
Hire - community & recreational facilities	0.331	0.210	1.323	1.323	👉

Operating Expenditure

Budget performance of key areas of operating expenses were as follows:

	YTD Budget \$'000	YTD Actual \$'000	FY Budget \$'000	FY Projections \$'000	Indicator
Salaries including superannuation	23.305	21.227	88.871	88.871	👍
Tipping & waste services	8.654	8.804	34.617	34.617	👍
Utilities (electricity / water / gas)	1.788	2.004	7.150	7.965	👍
Software licenses	1.009	0.583	4.038	4.038	👍
Contributions - NSW Fire / SES / RFS	0.940	0.940	3.761	3.761	👍
Insurance	2.554	3.011	3.079	3.579	👎
Contracted labour (agency)	0.151	0.499	0.603	0.603	👍
Tipping (hazardous waste)	0.600	0.000	2.401	2.401	👉
Borrowing costs	0.624	0.520	2.496	3.242	👎
Professional services	0.644	0.757	2.041	2.221	👉
Workers compensation	0.513	0.339	2.053	2.053	👍
Overtime	0.372	0.852	1.488	1.488	👉
Legal costs	0.362	0.421	1.448	1.648	👎
Internet (data)	0.289	0.000	1.157	1.157	👍
Consultants	0.210	0.498	0.840	0.840	👍

Cash Reserves

At 30 September 2023, Council had \$403 million in cash and investments classified as follows:

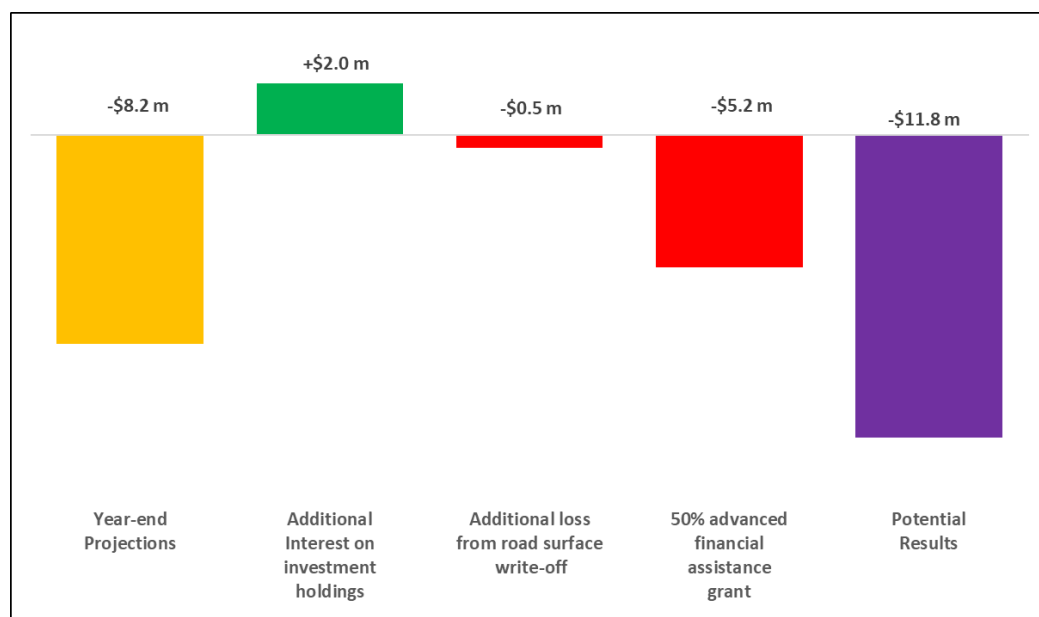
	<i>Opening Balance 1 Jul 2023</i>	<i>Closing Balance 30 Sep 2023</i>
Externally Restricted		
S711 Contributions	280,969,884	292,676,780
City Development Fund	379,285	806,643
Domestic Waste Reserve	1,324,273	3,235,149
Environment Levy	5,928,977	6,281,219
Stormwater Reserve	868,572	1,426,339
WaSIP Reserve	-	-
Edmondson Park Reserve	2,859,276	2,877,433
Contribution Reserve	3,340,407	3,340,407
Grants Reserve - Capital	11,538,211	11,354,651
Grants Reserve - Operating	413,756	405,446
LIRS Loan Reserve	-	-
LIRS Reserve (CDF)	-	-
Better Waste & Recycling Reserve	1,861	0
Collingwood House Restoration Works Reserve	-	-
Deferred Grants Reserve - Capital	36,932,973	36,428,720
Deferred Grants Reserve - Operating	7,169,256	2,257,240
Total Externally Restricted	351,726,732	361,090,029
Internally Restricted		
Employee Leave Entitlement Reserve	4,484,000	4,484,000
Insurance Reserve	1,796,043	1,796,043
Parking Strategy Reserve	2,578,921	2,628,951
General Property Reserve	7,164,084	8,007,374
Loan Reserve	54,208,072	0
Carnes Hill Stage 2 Precinct Development Reserve	4,290,076	4,283,686
Moorebank Intermodal Company Ltd Ex-Gratia Funds	524,796	524,796
Total Internally Restricted	75,045,990	21,724,849
Unrestricted Cash - Net Position	25,640,191	20,384,006
Total Cash and Investments	452,412,913	403,198,885

Risks & Opportunities

The following risks and opportunities have been identified with the potential to change the projected budget result for FY 2023/24 to a deficit of \$9.2 million.

- i) Interest on Investments [*Risk Probability: Highly Likely*] – based on current market interest rates and expected cash holdings, Council will further exceed its budget by \$2.0 million for interest on investment income.
- ii) FAG Operating Grant [*Risk Probability: Low/Moderate*] – The NSW Grants Commission fully paid 2023/24 financial assistance grant in advance. Any change to their position for FY2024/25 is not known at this stage.

- iii) Net Loss from Disposal of Assets [*Risk Probability: Highly Likely*] – As part of the road renewal process, a portion of the road surface is scrapped off and then replaced. The replacement cost is capitalised, however, there is a written down value attached to the portion removed. The cost of write-off depends on the condition of the road at time of renewal and depth of surface removed.



Budget FY 2024/25

The Governance Committee at its last month's meeting agreed to follow the timelines below to formulate 2024/25 operating and capital budget.

Activity	Timelines
1. Discuss timetable and approach	22-Aug-2023
2. Identify range of Council activities / services	22-Aug-2023
3. Classify all services: <ul style="list-style-type: none"> a. Required by legislation. b. Core services c. Non-core services d. Support functions 	Oct-2023 to Feb 2024
4. Develop priority guidelines	
5. Review of Services	

6. Prioritise capital works program	
7. Review: <ul style="list-style-type: none"> a. LTFP assumptions b. Projected performance ratio's c. Articulate variations for "pessimistic" and "optimistic" scenarios and action plans 	
8. Draft Budget and LTFP endorsed for public exhibition	Mid Apr-2024
9. Draft Budget and LTFP Public exhibition period	May-2024
10. Council adopts Delivery Plan, Operational Plan and LTFP	26-Jun-2024

In relation to the budget for FY 2024-25, attached schedule of planned capital works and indicative operating budget by Council functions and programs for discussion.

ATTACHMENTS

1. 2024-25 Indicative Operating Budget x Function & Services
2. Schedule of Planned Capital Works - Forward Years

ITEM 05

Sporting Grants and Donations Program

Strategic Objective	Healthy, Inclusive, Engaging Support an inclusive community by fostering access and equity for all
File Ref	347633.2023
Report By	Craig Lambeth - Manager Community Recreation
Approved By	Tina Bono - Director Community & Lifestyle

EXECUTIVE SUMMARY

Council offers a Sporting Donations program as part of its suite of Grants, Donations and Community Sponsorship programs. The broad intention of the sporting donations program is to provide small funding amounts to sportspersons living within the Liverpool LGA who are chosen to participate in regional, state, national or international competitions in their sport.

Council sets an annual budget cap of \$30,000 for this program.

At the Liverpool Council Meeting held 7 July 2023, Council resolved to amend the Grants, Donations and Community Sponsorship Policy. The resolution from Council specified that:

Point 7.9.2. relating to sporting donations, that council staff rework the available funds to be broader and increase the amount for sporting grants to individuals and report back to Council with a recommendation for amounts.

The Liverpool Sports Committee met on 26 July 2023, and resolved to make changes in the Sporting Donation program. These changes are outlined within this Report. Importantly, the Liverpool Sports Committee recommended increases in funding allocations for sporting representation at National and International level and to expand the eligibility criteria to include Coaches and Managers.

These recommendations were presented to Council at the August 2023 meeting and deferred by resolution to the Governance Committee.

Council Officers have undertaken an analysis of Sports Donations provided by Council over the last five (5) years. This analysis indicates that Council has issues almost two hundred (200) donations throughout that time. Significantly most donation recipients have resided in the suburbs of Wattle Grove, Chipping Norton, Hammondville, Holsworthy, and surrounding

suburbs, with little representation from residents of suburbs with high level of financial disadvantage.

Further analysis of sports participation data within the Liverpool LGA indicates a direct relationship between financial advantage and sports participation. Suburbs with higher levels of financial disadvantage (based on 2021 Census data) having the lowest rates of participation in organised sport.

The low levels of recipients of Sporting Donations from marginalised suburbs is most likely a product of low levels of sporting participation at a grassroots level.

In response the Report recommends the establishment of a *Sport Affordability Donation Program* that provides financial assistance for children residing within the LGA to play sport with a local sporting club as a preferred use of the available funds within the Sporting Donations and Grants program.

REPORT

Council is committed to building strong and resilient communities within the Liverpool Local Government Area (LGA) and to increase social wellbeing for all residents. One way of achieving these goals is to provide financial assistance in the form of grants, donations, and sponsorships to individuals and groups to develop leadership skills, increase participation in community life and address identified social issues. Council seeks to support programs that can build or enhance the reputation and brand of Liverpool City in accordance with Council's Community Strategic Plan.

Council sets an annual budget cap of \$30,000 for its Sporting Donations program. The Sporting Donation Program is to provide small funding amounts to sportspersons living within the Liverpool LGA who are chosen to participate in regional, state, national or international competitions in their sport.

At the Liverpool Council Meeting held 7 July 2023, Council resolved to amend the Grants, Donations and Community Sponsorship Policy. The resolution from Council specified that:

- a) *Council places the amended Policy on public exhibition for a period of 28 days subject to the following amendments:*
- b) *Point 7.9.2. relating to sporting donations, that council staff rework the available funds to be broader and increase the amount for sporting grants to individuals and report back to Council with a recommendation for amounts.*

After this resolution was carried, the Liverpool Sports Committee met on 26 July 2023. The Committee noted and supported Councils resolution to increase the amount for sporting

donations. At this meeting the Sports Committee passed a motion to make changes to the sports donation program.

The amendments resolved were as follows:

<i>State Representation</i>	\$200	<i>Competitors, and Coaches representing NSW in their chosen sport* within NSW</i>
	\$400	<i>Competitors and Coaches representing NSW in their chosen sport* outside of NSW</i>
<i>National Representation</i>	\$600	<i>Competitors and Coaches representing Australia in their chosen sport* within Australia and New Zealand</i>
	\$800	<i>Competitors and Coaches representing Australia in their chosen sport* outside of Australia and New Zealand.</i>

* Sport is defined as an organised activity governed by a state sporting organisation, school sporting body or equivalent and recognised by the Australian Sports Commission.

That the award of Sporting Grants is limited to one successful application for State and National representation in any financial year.

That state or national representation is based on a merit selection process defined by the state sporting organisation, school sporting body and recognised by the Australian Sports Committee.

At the August 2023 Council meeting, the recommendations of the Liverpool Sports Committee were presented to Council. In response to this report a motion was carried to defer this item to the Governance Committee. It is understood that the broad intention of deferment was to consider further increases funding allocation.

Current Model

Council's current Sporting Donations program provides financial support for local sportspersons. The objective of the program is to support community members in their efforts to achieve excellence in sport at a regional, state, or national representative level. Individuals and teams based in the Liverpool LGA are eligible to apply for donations towards the cost of participating in representative sporting events for which they have qualified. Donations are based on the level of representation achieved and where events will be held. Participation at school sport events is also eligible for consideration.

Available funding Donations are available for the following amounts:

- a) \$100 for regional representation (competitor only), or for coach/referee/umpire/official representation at a regional, state, or national event more than 100km from Liverpool.
- b) \$200 for state representation (competitor only).
- c) \$300 for Australian national representation at an event within New South Wales, Australian Capital Territory, Queensland, and Victoria (competitor only).
- d) \$400 for Australian national representation at an event within Tasmania, South Australia, Northern Territory and Western Australia (competitor only).
- e) \$500 for Australian national representation at an overseas event (competitor only); and
- f) \$500 for team representation.

Funding Model Recommended by the Liverpool Sports Committee

At the July 2023 meeting the Sports Committee passed a motion to make changes to the sports donation program.

These amendments resolved were as follows:

The following subsidies be provided:

<i>State Representation</i>	<i>\$200</i>	<i>Competitors, and Coaches representing NSW in their chosen sport* within NSW</i>
	<i>\$400</i>	<i>Competitors and Coaches representing NSW in their chosen sport* outside of NSW</i>
<i>National Representation</i>	<i>\$600</i>	<i>Competitors and Coaches representing Australia in their chosen sport* within Australia and New Zealand</i>
	<i>\$800</i>	<i>Competitors and Coaches representing Australia in their chosen sport* outside of Australia and New Zealand.</i>

* Sport is defined as an organised activity governed by a state sporting organisation, school sporting body or equivalent and recognised by the Australian Sports Commission.

That the award of Sporting Grants is limited to one successful application for State and National representation in any financial year.

That state or national representation is based on a merit selection process defined by the state sporting organisation, school sporting body and recognised by the Australian Sports Committee.

The recommendations of the Sports Committee intended to:

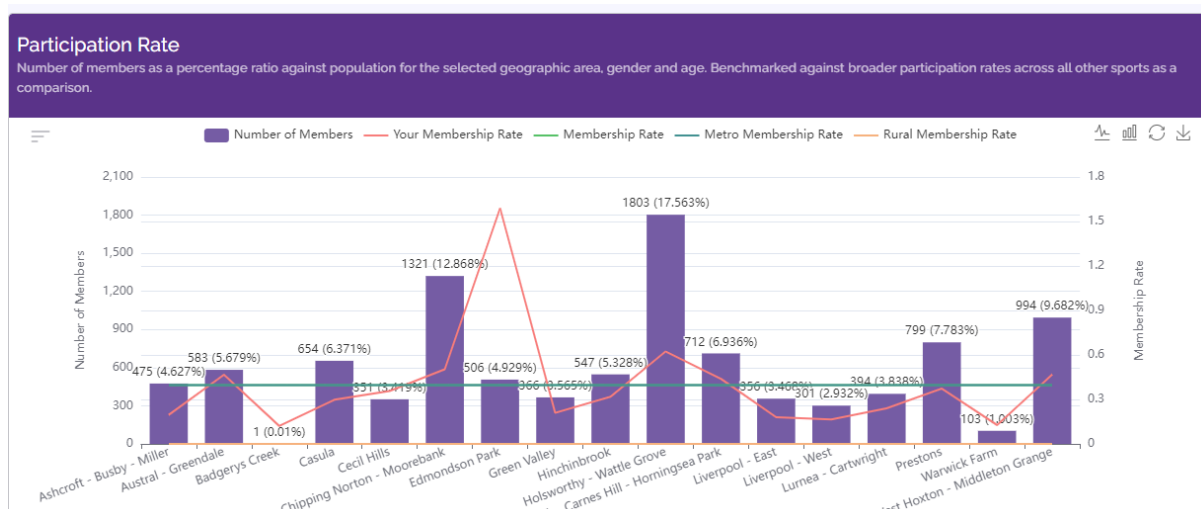
- a) provide greater financial support for sports persons competing at international events, reflecting an increase of 60%; and
- b) Include funding support for coaches and managers.

The Sports Committee did not make recommendations to inflate the pool of funding and noted that the pool available funding had not been exhausted for many years.

Considerations

The current Sporting Donations program considers support to sportspersons living within the LGA and who are currently playing a sport recognised by the Australian Sports Commission (ASC). Over the last three (3) years there have been more than 200 beneficiaries of the sporting donations program.

An analysis of Council’s sports participation data demonstrates that there is a direct relationship between sporting participation rates and financial advantage. Sport participation database, SportsEye draws participation data from State Sporting Organisations’ Membership base. An analysis of this date clearly indicates that the suburbs of Chipping Norton, Moorebank, Holsworthy, and Wattle Grove have high participation rates (0.5-0.6% Membership Rate) while disadvantaged communities of Miller and surrounding suburbs are low (<0.2%).



Participation data highlights that, for residents of suburbs experiencing financial disadvantage, participation in organised sport is not affordable, and the subsequent sporting donations program is not accessible.

This is further highlighted by an analysis of the Sporting Donations program over the last five years that shows that there are very few recipients who reside within marginalised suburbs. It

is also notable that there are no circumstances where recipients have clearly identified as Aboriginal or Torres Strait Islander.

Importantly, Council's Children's Parliament program reported in 2022, that the costs associated with playing organised and structured sport represented a primary barrier for participation among program representatives.

Recommendation

This Report subsequently recommends the following tiers of sporting donations for consideration:

1. Representative Sport Donations

As per Sports Committee recommendation

2. Creation of a Sport Affordability Donations Program

The purpose of this program is to enable Council to provide small amounts of funding to assist local families experiencing financial hardship with the cost of children's sports registration. It is proposed that this program provides financial assistance to parents up to the value of \$100 per financial year per family.

Proposed Criteria of the program includes:

- The applicant lives with the Liverpool LGA.
- The applicant is 18 years of age or over.
- Family is defined as connected people living within the same household.
- The applicant must provide evidence of payment of registration fees to a Sporting Club located within the Liverpool LGA for the current financial year.
- The applicant must provide evidence of eligibility for a NSW Government 'Active Kids Voucher' for the current financial year.
- An applicant can only apply for one Sport Affordability Donation each financial year.

This program is currently not provided by the Council and is proposed for commencement in 2024.

An annual budget allocation of \$30,000 would be required to support this program. This amount can be drawn from the 2023/24 operational budget with no financial impact.

RECOMMENDATION

The Committee recommends that Council:

1. Endorses the alterations to the Representative Sport Donations Program (formally Sporting Donations); and
2. Endorses the creation of a 'Sport Affordability Donations Program'.

ATTACHMENTS

1. 297959.2023 Council Resolution - 30 August 2023 - COM 06 - Council Resolution - 30 August 2023 - COM 06 - Report back on the amendment of the Grants, Donations and Community Sponsorship Policy

ITEM 06

**Review of Council's Memberships and status of
WSROC Engagement**

Strategic Objective	Evolving, Prosperous, Innovative Maintain strong relationships with agencies, stakeholders and businesses to achieve beneficial outcomes for the city
File Ref	382102.2023
Report By	Julie Scott - Manager Economic Development and Partnerships
Approved By	Shayne Mallard - Director City Futures

EXECUTIVE SUMMARY

By resolution on 27 June 2018 (CORP 01), Council directed staff to undertake a cost/benefit analysis into Council's membership of the Western Sydney Region Organisation of Councils (WSROC). A report (250299.2018) was presented to Council at its meeting on 29th October 2018.

This report provides an update on Council's membership of WSROC and a review of other existing memberships.

Council traditionally has had active memberships in over twenty unique advocacy and industry bodies and, as part of the 2023-2024 budget planning process, members of the Executive interrogated the ROI for each membership.

RECOMMENDATION

That Council:

1. That Council discontinues membership of:
 - Western Sydney Regional Organisation of Councils (WSROC)
 - Committee for Sydney
 - National Growth Areas Alliance
2. Utilise savings to improve recognition of South West Sydney through more targeted memberships.

REPORT

Council traditionally has had active memberships in over twenty unique advocacy and industry bodies and, as part of the 2023-2024 budget planning process, members of the Executive interrogated the ROI for each membership.

City Futures Directorate has responsibility for stakeholder engagement and partnerships covering the various memberships listed. In that role City Futures facilitates engagement by other relevant areas of Council and works to leverage the relationships to achieve maximum value and benefit to the Council and community of Liverpool.

Current memberships

- As a participant in the **Western Sydney City Deal**, Council engages closely with other participating Councils, (Blue Mountains, Camden, Campbelltown, Fairfield, Hawkesbury Penrith and Wollondilly) on a number of strategic initiatives in western and south western Sydney. These have included close involvement from both state and federal government departments and representatives.
- **The Committee for Liverpool** was reestablished in 2023 bringing together thought leaders from business, government and the community to act as advisers to the Mayor and Council on economic and social issues affecting Liverpool and the Greater South West.

Members are invited to serve in an honorary capacity and have demonstrated expertise in one or more of the following disciplines - branding, advocacy, business, academia, property, planning, tourism, city building and economic development.

- Liverpool Council's relationship with Penrith City Council on the **Western Sydney Priority Growth Area** investigates opportunities for new jobs, homes and services around the Western Sydney Airport
- **The Urban Institute of Australia** (UDIA) has become the leading industry body representing the interests of the NSW property development sector.

Council's membership provides opportunity to expand business networks, develop essential links to key industry stakeholders and decision makers, stay abreast of current industry issues, and influence the future direction of NSW's urban development industry.

- **Local Government NSW** (LGNSW) is an independent organisation that serves the interests of New South Wales general and special purpose councils.

Membership provides effective, responsive and accountable leadership on policy issues. LGNSW represents the views of local government to both the state and federal governments, provides policy advice, management support and grants application assistance.

- **Property Council of Australia** - Council's priorities align with those of the Property Council of Australia - housing affordability, cities and infrastructure, better planning and leading sustainability.

The Property Council of Australia champions and advocates for thriving, liveable cities, a sustainable future, and an economy that builds prosperity for everyone.

- **Committee for Economic Development of Australia (CEDA)** As a member Council has joined more than 530 leading Australian businesses, community organisations, government departments and academic institutions to drive positive change on the issues that matter most to Australia's economic and social development.

CEDA's trending advocacy includes housing, EV adoption in Australia, opportunities for AI in healthcare and transition to clean energy.

- **Liverpool Chamber of Commerce and Industry** - Council is a corporate partner of the local Chamber, the body representing businesses in Liverpool. Council's ongoing support of the Chamber creates relationships with many local businesses fostering support of Council's events, planning and progress in Liverpool City.

- **Western Parkland Councils** - Eight Councils have committed to working collaboratively through this partnership (Blue Mountains, Camden, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith and Wollondilly). Members work together to achieve long term outcomes for communities including an integrated and connected region with smart rail, bus, road and digital infrastructure, better access for existing and future workers to education and skills for jobs of the future, choice of affordable, sustainable housing, easy access to services and celebrated open spaces, natural areas and the region's unique cultural attributes.

- **Liverpool Innovation Precinct (LIP)** - Council has been a founding member of LIP. Liverpool Hospital anchors the Precinct as a health and research hub, with industry and academic partners providing world class translational research, health care and training. There are 15,000 health and knowledge workers already in the Liverpool local government area with that number set to double to over 30,000 workers by 2036.

- **The Forum on Western Sydney Airport (FoWSA)** links the community, government and the Western Sydney Airport Corporation during planning and construction of Western Sydney International (Nancy-Bird Walton) Airport and provides a consultative forum for the exchange of information and ideas.

Council has been appointed by the Minister as a member of FoWSA.

- **South West Tourism Taskforce** is a not-for-profit organisation that engages with Local, State, and Federal Government representatives, businesses, local Business Chambers, Accommodation Association and Destination NSW to further develop the visitor market and tourism opportunities in South West Sydney.

Council is a permanent honorary member of the Taskforce.

- **Business Western Sydney's** advocacy is dedicated to keeping Western Sydney a competitive market for business while championing investments in social, cultural and amenity, providing residents with a world-class place to work, live and entertain. They bring together business and industry with government to create communities of shared interest for the benefit of Western Sydney.

Council's membership aligns with its advocacy in planning reform to cater for the projected population boom, with Western Sydney expected to double in size and be home to 20% of Australia's population by 2060.

- The **Western Sydney Leadership Dialogue** was established in 2015 to promote key issues in the region, to nurture a national conversation about Western Sydney and to help ensure it is better equipped to shape its future.

Through its membership Council is connected to relevant contacts to help effect positive social and economic change for a thriving Greater Western Sydney.

- **Resilient Sydney** is a collaboration of all thirty-three metropolitan councils of Greater Sydney to develop and implement a city-wide resilience strategy. The program commenced in 2015 and has been governed by a metropolitan steering committee of local governments, NSW Government, business and the community sector.

Council's membership give access to the city resilience framework to understand the complexity of city systems and the drivers that contribute to resilience.

Council's continued involvement in the above presents the opportunity to focus on responding to immediate and important challenges within the region.

Other Current Memberships

- Council is a member of the **Committee for Sydney**. The recent formation of the Committee for Liverpool supersedes this membership and will be better aligned with Council's new city agenda and broader regional context, including major projects under development and the current economic and social settings that are impacting Liverpool's future growth.
- The **National Growth Areas Alliance** (NGAA) is the peak body for local governments in Australia's outer metropolitan growth areas and advocates to state and federal governments on growth area challenges and opportunities.

With the establishment of the Committee for Liverpool and continuing membership of several advocacy bodies covering similar ground, it is recommended Council not renew membership of the NGAA.

WSROC

Established 50 years ago, the **Western Sydney Regional Organisation of Councils (WSROC)** emerged out of an interest in the better management of the growth of Western Sydney. WSROC is a standalone organisation funded jointly by the member Councils.

Originally representing ten local councils, currently five remain including, Blacktown, Blue Mountains, Cumberland, Hawkesbury and Liverpool.

Liverpool City Council's two-year membership under the WSROC energy program expires in June 2024.

WSROC is guided by a board comprising two mayors and eight councillors from member Councils, and currently employs a CEO, Executive Assistant/Officer Manager, Governance & Procurement Manager, Project Coordinator, Policy & Projects Officer, Media and Communications Officer, and a two-member Regional Waste Project Team.

Council Involvement

In general, Council's procurement staff report that the last joint sourcing activity for Liverpool was in March 2019 for WR01-15/16 – Mattress Collection & Processing Services.

Council's Strategic Planning provided data for the Future Proofing Residential Development project and has been involved in meetings regarding an event related to urban heat, including the Urban Heat Toolkit.

The advocacy around BASIX and Design & Place SEPP has been helpful and useful for Council's own submissions.

- The Infrastructure and Environment Directorate teams have connected with WSROC over the past 12 years to:
 - Discuss a WSROC facilitated 100% Renewable Power Purchase Agreement with Local Government Procurement
Liverpool City Council is already on an energy contract under the Southern Sydney Regional Organisation of Councils (SSROC), however took on board all procurement advice and design to improve energy efficiency standards, reduce emissions and facilitate the transition to EV
 - Develop the Regional EV Roadmap which was launched in late 2021. The Roadmap provides strategic direction to transition Western Sydney to electric transport
 - Draft the BASIX review to improve energy targets and thermal comfort measures
 - Provide input into the EV Fleet Incentive and Charging Infrastructure Incentive consultation papers
 - Network Distribution Service Providers' Paper on Resilient Energy Networks
 - Provide input into ongoing street light tariff negotiations
 - Provide advocacy to the Federal government on climate mitigation strategy and adaptation and support for Western Sydney's EV transition

Considering the number and quality of contemporary opportunities for advocacy across South West Sydney, should Council consider a change to its WSROC membership status, the provisions of the WSROC Constitution should be considered. A copy of the WSROC Constitution is included as Attachment 3 to this report.

In particular, it should be noted that, were Council minded to exit WSROC, there are two ways this can be achieved:

- a) By providing written notice of Council’s intention to resign (noting such a resignation would take effect 6 months later); or
- b) By Council not paying its membership fees (for one month after receiving a default notice).

FINANCIAL IMPLICATIONS

There are no negative financial implications relating to this recommendation.

CONSIDERATIONS

Economic	The identified memberships recommended to cease are generally duplicated within memberships of other organisations.
Environment	There are no environmental and sustainability considerations.
Social	There are no social and cultural considerations.
Civic Leadership	Council’s civic leadership objectives are delivered by the retained organisational membership.
Legislative	There are no legislative considerations relating to this report.
Risk	The risk is deemed to be Low. Withdrawing from the nominated organisations has a low-risk reputational damage. The risk is considered within Council’s risk appetite.

ATTACHMENTS

- 1. WSROC Consitution
- 2. WSROC Annual Report 2020/21
- 3. WSROC Annual Report 2021/2022

