

COUNCIL AGENDA

ORDINARY COUNCIL MEETING

4 February 2026

BOOK 1



You are hereby notified that an **Ordinary Council Meeting** of Liverpool City Council will be held at the **LIVERPOOL CIVIC TOWER COUNCIL CHAMBER, LEVEL 1, 50 SCOTT STREET, LIVERPOOL NSW 2170** on **Wednesday, 4 February 2026** commencing at 4:00PM. Doors to the Chamber will open at 3.50pm.

Liverpool City Council Meetings are livestreamed onto Council's website and remain on Council's website for a period of 12 months. If you have any enquiries, please contact Civic and Executive Services on 8711 7863.

A handwritten signature in black ink, appearing to read "Jason Breton".

Mr Jason Breton
CHIEF EXECUTIVE OFFICER

Statement of Ethical Obligations

Oath or Affirmation of Office

In taking the Oath or Affirmation of Office, each Councillor has made a commitment to undertake the duties of the office of councillor in the best interests of the people of Liverpool and Liverpool City Council and that they will faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act 1993 or any other Act to the best of their ability and judgment.

Conflicts of Interest

A councillor who has a conflict of interest in any matter with which the council is concerned, and who is present at a meeting of the council when the matter is being considered, must disclose the interest and the nature of the interest to the meeting as soon as practicable. Both the disclosure and the nature of the interest must be recorded in the minutes of the Council meeting where the conflict of interest arises. Councillors should ensure that they are familiar with Parts 4 and 5 of the Code of Conduct in relation to their obligations to declare and manage conflicts of interests.

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Council in Closed Session

The following items are listed for consideration by Council in Closed Session with the public excluded, in accordance with the provisions of the Local Government Act 1993 as listed below:

CONF 01 NSW Treasury Corporation Loan - Proposal to Refinance

Reason: Item CONF 01 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

CONF 02 Payments equivalent to rates

Reason: Item CONF 02 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

ORDER OF BUSINESS

CONF 03 Embankment stabilisation and erosion protection works along the Georges Riverbank - Powerhouse Road, Casula

Reason: Item CONF 03 is confidential pursuant to the provisions of s10A(2)(d i) of the Local Government Act because it contains commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

CONF 04 Legal Affairs Report - 01 October 2025 - 31 December 2025

Reason: Item CONF 04 is confidential pursuant to the provisions of s10A(2)(a) (c) (g) of the Local Government Act because it contains personal matters concerning particular individuals (other than councillors); AND information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business; AND advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.

CONF 05 Sale of 22 Box Road, Casula NSW 2170

Reason: Item CONF 05 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

Conclusion of the meeting



MINUTES OF THE ORDINARY MEETING HELD ON 10 DECEMBER 2025

PRESENT:

Mayor Ned Mannoun
 Councillor Harle
 Councillor Adjei
 Councillor Ammoun
 Councillor Harte
 Councillor Ibrahim
 Councillor Karnib
 Councillor Macnaught
 Councillor Monaghan
 Councillor Ristevski
 Mr Jason Breton, Chief Executive Officer
 Mr Farooq Portelli, Director Corporate Support
 Ms Tina Bono, Director Community & Lifestyle
 Ms Lina Kakish, Director Planning & Compliance
 Mr Peter Scicluna, Director Operations
 Mr David Galpin, General Counsel
 Mr Vishwa Nadan, Chief Financial Officer
 Ms Justine Young, Acting Manager Civic and Executive Services
 Ms Clare Mongaay, Acting Councillor Executive and Support Officer
 Ms Gabriella Rojas, Acting Coordinator Council and Executive Services

The meeting commenced at 6:05pm.

**STATEMENT REGARDING WEBCASTING
OF MEETING**

The Mayor read the following:

“In accordance with clause 5.37 of Council’s Code of Meeting Practice, I inform the persons attending this meeting that:

- (a) the meeting is being recorded and made publicly available on the council’s website, and
- (b) persons attending the meeting should

**ACKNOWLEDGMENT OF COUNTRY,
PRAYER OF COUNCIL AND
AFFIRMATION**

refrain from making any defamatory statements.

In relation to clause 4.3 – The provisions of this code requiring the livestreaming of meetings also apply to public forums.

The prayer of the Council was read by Senior Pastor Stephen Reddish from New Life Christian Ministries.

AUSTRALIAN NATIONAL ANTHEM

The National Anthem was played at the meeting.

APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE OR ATTENDANCE BY AUDIO-VISUAL LINK BY COUNCILLORS

Consistent with Council's resolution of 26 November 2025, and in accordance with clauses 5.5 and 5.7 of the Code of Meeting Practice and section 234(1)(d) of the Local Government Act 1993, Deputy Mayor Dr Betty Green is recorded as being on an approved leave of absence from 29 October 2025 to 12 December 2025.

CONFIRMATION OF MINUTES (PREVIOUS MEETING)

Motion: **Moved: Clr Ristevski** **Seconded: Clr Macnaught**

That the minutes of the Ordinary Meeting held on 26 November 2025 and Adjourned Ordinary Meeting held on 27 November 2025 be confirmed as a true record of those meetings, with the adjustment to CONF 12 to reflect the casting vote used on 27 November 2025.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

DECLARATIONS OF INTEREST

Clr Karnib declared a non-pecuniary, less than significant interest in the following item:

Item: NOM 05 – Notice of Motion - Public Private Partnership with Liverpool Olympic for Hoxton Park Improvements.

Reason: Two of his children played for the referenced soccer club in 2025.

Clr Karnib remained in the Chambers for the duration of the item.

Clr Adjei declared a non-pecuniary, less than significant interest in the following item:

Item: NOM 05 – Notice of Motion - Public Private Partnership with Liverpool Olympic for Hoxton Park Improvements.

Reason: His children played for the referenced soccer club in 2025.

Clr Adjei remained in the Chambers for the duration of the item.

Mayor Mannoun declared a non-pecuniary, less than significant interest in the following item:

Item: PD 02 – Site-Specific Liverpool Development Control Plan 2008 Amendment - Hoxton Park Road, Liverpool.

Reason: The owner, ABA Group, previously engaged his company to provide professional services related to this parcel of land before his involvement with Council.

Mayor Mannoun left the Chambers for the duration of the item.

Mayor Mannoun declared a non-pecuniary, less than significant interest in the following item:

Item: COM 02 – Council Grants Donations and Sponsorship Report.

Reason: The Historical Society appoints the Mayor the symbolic honour of being a patron of the society.

Mayor Mannoun remained in the Chambers for the duration of the item.

PUBLIC FORUM

Representation – items on agenda

1. Spiros Missiakos addressed Council on the following item:

Item – NOM 05 – Public Private Partnership with Liverpool Olympic for Hoxton Park Improvements.

Mayor Mannoun granted a three-minute extension of time be given to Spiros Missiakos.

2. Michael Andjelkovic addressed Council on the following item:

Item – PD 03 – Post-Exhibition Report – Serbian Street Naming.

Mayor Mannoun granted a three-minute extension of time be given to Michael Andjelkovic.

3. Charbel Kazzi addressed Council on the following item:

Item – PD 05 – 25 Simone Crescent, Casula.

Mayor Mannoun granted a three-minute extension of time be given to Charbel Kazzi.

PETITIONS

Nil.

MAYORAL MINUTE

ITEM: MAYOR 01
SUBJECT: Condolence Motion - Passing of Reverend Viliame "Bill" Valevatu
REPORT OF: Mayor Mannoun

It is with great sadness, we pause to mourn the recent death of Reverend Viliame "Bill" Valevatu, on 30 November.

As Senior Pastor at Liverpool City Church, Pastor Bill loved serving his community and was devoted to his mission.

Under Pastor Bill's leadership, his church forged a strong relationship with Council, holding services and regular events at the Whitlam Leisure Centre, Francis Greenway Centre, and more recently, at Hilda Davis Senior Citizen's Centre.

In addition to their weekly services, the Liverpool City Church runs outreach programs at the Liverpool Community Centre, providing meals and assistance to disadvantaged families in Liverpool.

Deeply missed by those who knew him, Pastor Bill was a devoted servant of God known for his ability to listen, welcome and comfort all those he came across.

As we join with his Liverpool City Church community in mourning his loss, we celebrate his legacy and trust his memory will continue to inspire others.

I now ask everyone present to please rise for a minute of silence in honour of the late Reverend Viliane Valevatu.

Clr Adjei expressed his condolences, reflecting on his time knowing Reverend Bill in the church community.

RECOMMENDATION

That Council:

1. Expresses its sadness at the sudden passing of Reverend Viliane "Bill" Valevatu; and
2. A letter of condolence be sent to both his family and to the Liverpool City Church; together with a copy of this condolence motion, as a mark of gratitude and remembrance.

COUNCIL DECISION

Motion: **Moved:** **Mayor Mannoun**

That the recommendation be adopted.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

MAYORAL MINUTE

ITEM: MAYOR 02
SUBJECT: Fifteenth Avenue – Advocacy Position and Update
REPORT OF: Mayor Mannoun

Tonight's Mayoral Minute speaks to one of the most important infrastructure questions facing our city: will Liverpool receive the strategic transport corridor it was promised, or will we accept a diminished version that leaves our community behind?

Earlier this year the Federal and State Government announced a \$1 billion upgrade of Fifteenth Avenue. That scale of investment is welcome - but the question is not how much is being spent. The question is whether the upgrade being delivered will achieve what Liverpool needs.

And right now, based on the current scope, it will not.

Fifteenth Avenue is a generational project. It is the single most direct, logical and efficient corridor linking Liverpool to Western Sydney International Airport, to Bradfield, and to the Aerotropolis. It is the backbone of future housing growth. It is the spine that will determine how our region moves, grows and prospers for the next fifty years.

Yet the upgrade now on the table provides no confirmed connection to the Airport. The upgrade will not extend to the airport - it will fall short at Devonshire Road. It provides no mass-transit corridor, no rapid public-transport spine, no mechanism to get people to jobs, hospitals, education, or opportunity. It is a billion-dollar road upgrade being delivered without the essential ingredient that gives it purpose: FAST Transit.

To quote the media reports – Fifteenth Avenue is going to become “the road to no where”.

There are five fundamental shortcomings of the current proposal: poor planning; no access to the Airport; no public transport; no solution for housing; and no access to jobs. These issues directly undermine our city's ability to grow, to prosper, and to connect our residents with the opportunities that the new airport will create.

Communities in 2168, Miller, Ashcroft, Cartwright and Hinchinbrook - some of the most disadvantaged in the state - stand to benefit enormously from a genuine FAST Transit connection. Without it, they will be left further isolated from jobs and services at a time when they should be placed at the front of Sydney's economic future.

FAST Transit is not a luxury. It is essential infrastructure. It is the transport spine that could support new housing in Austral and Leppington. It is the catalyst for the Miller Masterplan. It is the link that unlocks employment lands, new investment and fair access to opportunity.

And colleagues, this is not merely a Liverpool priority. FAST Transit aligns directly with NSW Government commitments to housing supply, regional jobs, economic participation and ensuring Western Sydney Airport delivers for the people of Western Sydney.

Please understand this: We support investment. We welcome funding. But we will not accept a version of Fifteenth Avenue that leaves the resident of Liverpool behind.

This is a once-in-a-generation opportunity. We owe it to our residents, especially in the suburb of Austral - present and future - to get it right. I commend this Mayoral Minute to Council.

RECOMMENDATION

That Council:

1. Asserts that the current Fifteenth Avenue Upgrade will not deliver the strategic corridor that has long been promised to the Liverpool community and falls materially short of both Federal and State Government commitments. The present scope provides no confirmed or funded connection from Liverpool CBD to the Airport, Bradfield or the Aerotropolis and is not fit-for-purpose when measured against long-standing plans for a FAST Transit corridor.
2. Notes with concern that no mass-transit or high-frequency public transport link is planned along Fifteenth Avenue, significantly undermining access to the Airport/Bradfield, constraining job opportunities and increasing reliance on already congested road networks.
3. Highlights that despite more than a decade of substantial Council-led planning, an integrated transport solution for Fifteenth Avenue has not progressed, and the current upgrade fails to address Council's five key shortcomings: poor planning, no access to the Airport, no public transport, no solution for housing and no access to jobs.
4. Reaffirms that FAST Transit is essential infrastructure, without which housing supply, population growth and sustainable development across Austral, Leppington, Rossmore and the wider South West Growth Area cannot be delivered responsibly or effectively.
5. Acknowledges that Council has completed extensive technical and strategic work – including corridor protection, concept development and strategic business cases – that clearly demonstrate the feasibility, strategic merit and necessity of delivering the full FAST Corridor to secure genuine regional connectivity.
6. Recognises that a FAST Transit upgrade would deliver significant socioeconomic uplift, particularly for communities in the 2168 postcode, improving access to employment, education and essential services, and reducing entrenched transport disadvantage.

7. Notes that FAST Transit is a critical enabler of the Miller Masterplan and broader urban-renewal initiatives, strengthening investment confidence and supporting the revitalisation of key town-centre precincts.
8. Notes that the delivery of FAST Transit aligns directly with NSW Government priorities including housing supply, regional job creation, equitable transport access and the maximisation of economic returns from Western Sydney International Airport.
9. Reaffirms that FAST Transit is the central east–west backbone required to support future housing, employment lands and sustainable development across Liverpool’s rural-edge transition areas.
10. Advocates for the delivery of a full-scale, comprehensive upgrade to Fifteenth Avenue - including FAST Transit - and commits to continuing strong advocacy and engagement with relevant Federal and State Ministers, as well as Local MPs representing the Liverpool LGA, to secure bipartisan support for this generational project.

COUNCIL DECISION

Motion: **Moved:** **Mayor Mannoun**

That the recommendation be adopted.

On being put to the meeting the motion was declared CARRIED.

Division

Vote for: Clr Harle, Clr Harte, Clr Ammoun, Clr Macnaught, Clr Adjei and Mayor Mannoun.

Vote against: Clr Karnib, Clr Ibrahim, Clr Ristevski and Clr Monaghan.

Clr Monaghan sought clarification from General Counsel on whether a Mayoral Minute is considered a motion under the Code of Meeting Practice and, if so, whether it can be amended in accordance with the Code.

Clr Monaghan proposed an amendment for consideration to the Mayoral Minute, which reads as follows:

That Council:

1. Directs the CEO to provide a report on the status of the Miller Master Plan.

2. Condemns the former Liberal National Government for more than a decade of neglect for failing to fund or progress upgrades to 15th Avenue.
3. Notes that the former Government refused to reclassify 15th Avenue, Devonshire Road and Moorebank Avenue despite an independent panel recommending all three be upgraded, the only reclassification recommendations rejected statewide and all in Liverpool local government area.
4. Condemns the Shadow Minister for Western Sydney, the honourable Robin Preston MP, for calling the \$1 billion investment into 15th Avenue as and I quote “pork barrelling” in Parliament on 18 September 2025.
5. Notes Council's recent works on 15th Avenue, including the Diamondabout have drawn significant criticism and caused international embarrassment.
6. Notes that in correspondence to the member for Leppington in 2023, Council acknowledged a failure to preserve an adequate corridor and advised that it would continue to assess development applications along 15th Avenue.
7. Commends the Minns Labor Government and the Albanese Labor Government for committing funding and committing to deliver the first stage of this multi stage project.
8. Notes the Government's plan to protect the Transitway corridor and the road alignment to Bradfield to be delivered as part of future stages.

Mayor Mannoun did not accept the proposed amendment and put the Mayoral Minute as originally moved.

Clr Macnaught left the Chambers at 6:48pm.

Clr Macnaught returned to the Chambers at 6:50pm.

NOTICES OF MOTION/QUESTIONS WITH NOTICE

ITEM NO: QWN 01

FILE NO: 383094.2025

SUBJECT: Question with Notice - Cllr Harle - Update on Abandoned Shopping Trolleys

1. Could I be provided with an update of the recent abandoned shopping trolleys collected by Council and proposed future action? Information to include, where possible:

- Number of trolleys collected
- Fines issued
- Amount collected
- Trolleys returned to owners
- Trolley marked for scrap
- Overall cost to Council

Response (provided by Operations)

Council collected 191 trolleys from the Liverpool CBD trolley collection drive on 24 October

2025. Invoices issued to retailers totalled \$8,797.00. As the invoices were issued last week,

no amount has been collected. Zero trolleys have been returned to owners or marked for scrap at the time of this response. The overall cost to Council for this exercise was circa. \$2,500.00.

Council collected 187 trolleys from the Casual Shopping Centre trolley collection drive on 28

November 2025. Invoices that will be issued to retailers totalled \$8,658.10. At the time of the

response, no details are available on the amounts paid or trolleys destroyed as this is a recent exercise. The overall cost to Council for this exercise was circa. \$2,500.00.

ITEM NO: QWN 02
FILE NO: 386538.2025
SUBJECT: Question with Notice - Clr Ristevski - Itemised Expenditure of the Waste Levy – 2024/2025 Financial Year

Background

Liverpool ratepayers contribute significant funds each year through the Waste Levy, which is intended to support waste management, recycling initiatives, and environmental sustainability programs. To ensure transparency and accountability, it is important for Council and the community to understand exactly how these funds are being allocated and expended. Please address the following:

1. Can Council provide a fully itemised breakdown of all waste levy income and expenditure for the 2024/2025 financial year, including but not limited to:
 - a) Waste collection and disposal costs
 - b) Recycling processing fees
 - c) Waste education and community engagement programs
 - d) Environmental compliance and remediation works
 - e) Administrative and overhead expenses

Responses (provided by Operations and Corporate Services)

	Income (\$)	Expenditure (\$)
a) Waste collection and disposal	52,379,628	
a. Tipping fees		20,747,152
b. Waste Services Contractor		13,687,811
c. Litter and Waste Removal – Household Rubbish		4,359,585
d. Pensioner Rebate		805,639
e. Multi-Unit Dwellings (MUD) Crew		384,972
b) Recycling		
a. CEC Cowpasture Road	96,422	786,932
b. Community Recycling Centre		675,198
c. Mattress Shredder Operation	151,780	370,318
d. Acquisition of Equipment for Micro Factory		314,981
e. Inhouse Recycling Service		163,305
c) Loan Repayments		3,582,765
d) Environment Compliance and remediation work		
a. Illegal Waste Management		420,288
e) Training and Education		29,943
f) Replacement of trucks & equipment		1,442,932
g) Administrative and overhead expenses		
a. Waste Planning & Policy		1,067,836
b. Rates & Other Admin costs		1,183,699
Total	52,627,831	50,023,356

2. Of the total waste levy funds collected, how much has been retained in reserve versus spent during the 2024/2025 financial year?

Response:

\$1,271,847 was transferred to Domestic Waste Reserve in FY 2024/25.

3. Has any portion of the waste levy been redirected to non-waste-related projects or general revenue, and if so, under what authorisation or resolution of Council?

Response:

All funds collected through the Domestic Waste Management Charge (DWMC) are classified as restricted funds under the Local Government Act 1993. These funds are held in a separate Domestic Waste Management Reserve and may only be used for the purpose for which they were raised; that is, for waste management, recycling, resource recovery, and related services. Council does not redirect any portion of the DWMC to general revenue or non-waste related projects.

4. Will Council commit to publishing the waste levy breakdown in the Annual Report or on the Council website for public transparency?

Response:

Council already provides transparent reporting of all waste related income and expenditure through its publicly available Annual Budget and Operational Plan, which clearly sets out the Domestic Waste Management Charge calculation. Further details are also included in Council's Annual Financial Statements, which disclose restricted reserve balances and expenditure, ensuring full accountability and transparency for the community.

ITEM NO: NOM 03
FILE NO: 386981.2025
SUBJECT: Notice of Motion - Liverpool Community Flag-Display Initiative

Background

The Maitland City Council initiative has received strong community interest by offering households Australian flags and brackets at no charge. Their Council allocated approximately \$10,000 to the program with the goal of encouraging residents to display national pride and strengthen local community identity.

Liverpool is one of the most culturally diverse and rapidly growing communities in Australia. A voluntary flag-display initiative is an opportunity to strengthen unity, foster civic pride and reinforce Liverpool's identity as a confident and forward-looking city.

A pilot program allows Council to assess demand, community sentiment and overall benefit before broader implementation.

Financial Implications – Nil at this stage, detailed costings will be provided in the CEO's report.

NOTICE OF MOTION – submitted by Councillor Ristevski

That Council:

1. Notes the recent initiative by Maitland City Council, which offered free Australian flags and display brackets to residents to encourage community spirit, civic pride and national identity.
2. Recognises that visible community symbols such as the Australian flag contribute to social cohesion, reflect shared values and promote a strong sense of belonging across diverse communities.
3. Approves in principle the establishment of a "Liverpool Community Flag Program" which would provide Australian flags and suitable mounting brackets to residents of the Liverpool Local Government Area at no cost, subject to budget confirmation.
4. Requests the Chief Executive Officer to prepare a detailed report for Council within three months outlining:
 - a) Costings for procurement of Australian-made flags and brackets.
 - b) Options for distribution, including collection points, delivery options and installation guidance.
 - c) Eligibility criteria for households.
 - d) A communications and community engagement strategy that incorporates the Liverpool First focus on local identity and civic pride.
 - e) Metrics for evaluating the pilot program, including uptake by suburb, community sentiment, and cost-benefit analysis.

- f) Opportunities to expand the program to community centres, sporting clubs, schools and cultural precincts.
- 5. Ensures that the CEO's report is prepared having regard to the Local Government Act 1993, Council's budget strategy, procurement policies and any statutory requirements related to public symbolism and installation.
- 6. Resolves that upon adoption of the pilot report, the program be launched in alignment with key civic dates that promote community pride such as Australia Day, Foundation Day or ANZAC Day.

COUNCIL DECISION**Motion:****Moved: Clr Ristevski****Seconded:**

That the Notice of Motion be adopted.

There was no seconder for this motion and therefore this item lapsed.

ITEM NO: NOM 04
FILE NO: 395937.2025
SUBJECT: Notice of Motion - Luddenham Show Sponsorship 2026

Background

Luddenham show is an annual event delivered at Luddenham Showground.

The event attracts several thousand attendees across its two days and is the only significant local event delivered in Council's to support the rural communities in Liverpool.

In 2026 the Luddenham show will be held on 28 February – 1 March 2026.

The event relies on sponsorships and other fundraising activities to maintain its continued operation.

Council has been an important past sponsor of this event. This resolution proposes to that Council continues its financial commitment from 2023, and 2024 to ensure that the event is able to continue. The “supreme” sponsorship package allows several benefits to Council including promotion of Council as an event sponsor some of which can be passed on to the community via promotional activities of Council such as Family passes. A list of sponsorship benefits is attached in the Sponsorship Proposal attached.

Regrettably, with the event falling slightly outside of the boundaries of the LGA, the event does not meet the eligibility criteria for a community grant, despite servicing a large portion of Liverpool residence living in rural areas of the community.

Council's Community Grants program has available funds (based on the current report) that can be utilised for this sponsorship.

NOTICE OF MOTION – submitted by Councillor Harle

That Council:

1. Acknowledges the value of the Luddenham Show in servicing the regional communities within the Liverpool LGA; and
2. Supports the request for sponsorship from the Luddenham Show;
3. Instructs the CEO to execute a “Supreme” sponsorship package for the value of \$6000 (ex GST) to come from Councils Community Grants and Donations Program;
4. Instructs the CEO to execute a plan to maximise Councils return for the sponsorship agreement.

COUNCIL DECISION

Motion:

Moved: Clr Harle

Seconded: Clr Harte

That the Notice of Motion be adopted.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

ITEM NO: NOM 05
FILE NO: 396378.2025
SUBJECT: Notice of Motion - Public Private Partnership with Liverpool Olympic for Hoxton Park Improvements

Background

Liverpool Olympic is one of the region's strongest community sporting clubs. The Hoxton Park facility requires significant upgrades to meet modern standards. A co-investment model delivers a fair and balanced outcome for ratepayers since Council's contribution is matched in full by the Club.

A 21-year lease offers the Club certainty. Removing annual applications eliminates an unnecessary bureaucratic process. Rent free status is appropriate because the Club will assume responsibility for ongoing maintenance which reduces Council's financial risk and avoids long term cost pressures in the asset budget.

The PPP model strengthens community sport, secures investment in quality infrastructure and provides a lasting benefit for Liverpool residents.

NOTICE OF MOTION – submitted by Councillor Ristevski

That Council:

1. Investigate the viability to enter into a Public Private Partnership with Liverpool Olympic for capital improvements to the Club's home ground at Hoxton Park.
2. Commit to a dollar for dollar contribution up to one million dollars from Council, matched by one million dollars from Liverpool Olympic, for the following upgrades:
 - a) Installation of LED flood lighting.
 - b) Construction of a synthetic playing surface.
 - c) Installation of new perimeter fencing and related safety works.
3. Prepare and execute a 21 year lease with Liverpool Olympic which removes the current requirement for annual licence applications. This provides long term security of tenure for the Club and removes an unnecessary administrative burden on both parties.
4. Grant Liverpool Olympic rent free status for the duration of the 21 year lease. In return the Club will be responsible for full maintenance of the playing surface and associated facilities. This transfers operational risk and ongoing maintenance costs away from ratepayers and ensures long term sustainability of the facility.
5. Incorporate Council's share of the one million dollar contribution into the 2027 financial year budget, and direct the CEO to commence planning work so construction timelines can be confirmed once both parties have allocated their matching contributions.

6. Receive a report by March 2026 outlining:
 - a) Final design concepts
 - b) Agreed funding schedule
 - c) Draft lease terms
 - d) maintenance responsibilities and cost savings to Council over the 21 year period.

COUNCIL DECISION

Motion: **Moved: Clr Ristevski** **Seconded: Clr Monaghan**

That Council:

1. Investigate the opportunity to enter into an agreement with Liverpool Olympic for capital improvements to the Club's home ground at Hoxton Park.
2. Investigate a dollar for dollar contribution up to one million dollars from Council, matched by one million dollars from Liverpool Olympic, for the following upgrades:
 - a) Installation of LED flood lighting.
 - b) Construction of a synthetic playing surface.
 - c) Installation of new perimeter fencing and related safety works.
3. Receive a report by March 2026 outlining:
 - a) Final design concepts
 - b) Agreed funding schedule
 - c) Draft lease terms
 - d) Maintenance responsibilities and cost savings to Council over the 21 year period
 - e) Maximum leasing option
 - f) Options for alternative sites if the home ground is not viable, in collaboration with Liverpool Olympic

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

ITEM NO: NOM 06

FILE NO: 397909.2025

SUBJECT: Notice of Motion - CBD Improvement Fund Profit and Loss Statement

Background

The CBD Improvement Fund plays a significant role in advancing projects, programs and activities within the Liverpool City Centre. Transparent reporting of the Fund's financial position is essential for good governance, informed decision making and public confidence.

Councillors and the community should be able to understand how much revenue the Fund generates, how those funds are allocated, and whether expenditures align with Council's strategic priorities for the Liverpool CBD. A detailed profit and loss statement will allow Council to assess the current performance, identify any inefficiencies and ensure future decisions regarding the Fund are based on accurate financial information.

Access to a full and clear breakdown of the Fund's financial activity will assist Councillors to properly fulfil their statutory obligations under the Local Government Act 1993 and provide the community with the transparency it deserves.

NOTICE OF MOTION – submitted by Councillor Ristevski

That Council:

1. Requests the Chief Executive Officer to prepare and provide to Councillors a complete profit and loss statement for the CBD Improvement Fund for the most recent financial year.
2. Ensures the statement includes a full breakdown of all revenue sources, including but not limited to levies, charges, grants, contributions and interest earned.
3. Ensures the statement includes a full breakdown of all expenditure items, including operational, administrative, maintenance, project based and contracted service costs associated with the Fund.
4. Provides the completed report to Councillors within 30 days and makes the information available to the public on Council's website following its presentation to Council.

COUNCIL DECISION

Motion:

Moved: Clr Ristevski

Seconded: Clr Macnaught

That Council:

1. Receive and note the report.

On being put to the meeting the motion was declared CARRIED.

RESCISSON MOTIONS

During the meeting, a Rescission Motion relating to Item PD 02 – Site-Specific Liverpool Development Control Plan 2008 Amendment, Hoxton Park Road, Liverpool, was submitted to the CEO by Clrs Harte, Harle, and Macnaught following a recess.

The motion was not debated or voted on and was subsequently withdrawn by the submitting Councillors.

PLANNING & DESIGN REPORT

ITEM NO: PD 01

FILE NO: 049783.2025

SUBJECT: Development Applications - Managing Conflicts of Interest Policy

COUNCIL DECISION

Motion:

Moved: Clr Macnaught

Seconded: Clr Harte

That Council:

1. Note the updates to the *Development Applications – Managing Conflict of Interest Policy*.
2. Endorse the revised *Development Applications – Managing Conflict of Interest Policy*.
3. Direct the CEO to place the draft *Conflict of Interest Development Applications Policy* on public exhibition for a period of 28 days, and
4. Receives a further report regarding the outcome of public exhibition, or delegates authority to the CEO to finalise changes to the *Development Applications – Managing Conflict of Interest Policy* should no submissions be received.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Mayor Mannoun left the Chambers at 7:21pm in accordance with their Declaration of Interest, and Cllr Harle as the Acting Deputy Mayor assumed the Chair.

ITEM NO: PD 02
FILE NO: 372114.2025
SUBJECT: Site-Specific Liverpool Development Control Plan 2008 Amendment - Hoxton Park Road, Liverpool

COUNCIL DECISION

Motion: **Moved: Cllr Macnaught** **Seconded: Cllr Adjei**

That Council:

1. Receives and notes this Report;
2. Endorses "in principle" the proposed inclusion of a Site-Specific Development Control Plan for 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool within the Liverpool Development Control Plan 2008;
3. Delegates to the CEO authority to make any minor amendments to the Site-Specific Development Control Plan for 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool if required;
4. Endorses the public exhibition the Draft Site-Specific Development Control Plan for 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool (**Attachment 1**) in accordance with the Liverpool Community Participation Plan 2025; and
5. Receives a further Report on the outcomes of public exhibition and community consultation of the Draft Site-Specific Development Control Plan for 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool.
6. Write to the local member for Liverpool advising them of the results and impacts it will have on the Community.

On being put to the meeting the motion (moved by Cllr Macnaught) was declared LOST.

Division called (for the motion moved by Cllr Macnaught)

Vote for: Cllr Harte, Cllr Ammoun, Cllr Macnaught and Cllr Adjei.

Vote against: Cllr Harle, Cllr Karnib, Cllr Ibrahim, Cllr Ristevski and Cllr Monaghan.

Cllr Monaghan proposed an amendment to the motion.

Amendment: **Moved:** Cllr Monaghan **Seconded:** Cllr Ristevski

1. Notes that during the 2023 State Election Campaign, Cllr Ammoun ran for the State seat of Liverpool and displayed election material in the form of posters on that site.

Cllr Harle, as the Chair, ruled the amendment out of order.

MOTION OF DISSENT

Motion: **Moved:** Cllr Monaghan

On the ruling that the proposed amendment to the motion is out of order, noting that Point 6 of the original motion relates to writing to the local member regarding the results and impacts on the community, and that the amendment referenced additional connections to the parcel of land.

On being put to the meeting the motion was declared LOST.

Division called (for the motion moved by Cllr Monaghan)

Vote for: Cllr Karnib, Cllr Ibrahim, Cllr Ristevski and Cllr Monaghan.

Vote against: Cllr Harle, Cllr Harte, Cllr Ammoun, Cllr Macnaught and Cllr Adjei.

Mayor Mannoun returned to the Chambers at 7:37pm, and resumed Chair.

ITEM NO: PD 03
FILE NO: 374780.2025
SUBJECT: Post-Exhibition Report - Serbian Street Naming

COUNCIL DECISION

Motion: **Moved: Clr Macnaught** **Seconded: Clr Adjei**

That Council:

1. Receives and notes this Report;
2. Receives and notes the submissions (**Attachment 3**) received on the proposed street names during the public exhibition period;
3. Supports the banking of Golubac, Nusic, Studenica, Tesla, Uvac and Vlasina as names for future streets in Edmondson Park;
4. Delegates authority to the Chief Executive Officer to proceed with the formal gazettal process; and
5. Undertake further engagement with interested parties with the suggestions in Attachment 4 for further assessment, and a report to come back to a future Council meeting.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

ITEM NO: PD 04
FILE NO: 385011.2025
SUBJECT: Draft Visitor Economy Strategy 2026-2030

Note: A memo was circulated to all Councillors on 10 December 2025, prior to the meeting, regarding the proposed deferral of this item.

COUNCIL DECISION

Motion: **Moved: Cllr Macnaught** **Seconded: Cllr Harle**

That Council:

1. Defer this item in accordance with the memo circulated to all Councillors.

On being put to the meeting the motion was declared CARRIED.

ITEM NO: PD 05
FILE NO: 390041.2025
SUBJECT: 25 Simone Crescent Casula

Note: A memo was circulated to all Councillors on 10 December 2025, prior to the meeting, proposing a revised recommendation for consideration.

COUNCIL DECISION

Motion: **Moved: Clr Ristevski** **Seconded: Clr Macnaught**

That Council:

1. Receives and notes the report.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

RECESS

Mayor Mannoun called a recess of the meeting at 7:47pm.

RESUMPTION OF THE MEETING

Mayor Mannoun resumed the meeting in open session at 8:07pm.

Clrs Ibrahim, Monaghan, Karnib, and Harle were not present in the Chambers.

RESCISSON MOTION

At 8:07pm, Clr Harte submitted a Rescission Motion to the CEO in relation to Item PD 02 – Site-Specific Liverpool Development Control Plan 2008 Amendment, Hoxton Park Road, Liverpool. The motion was signed by Clrs Harte, Harle, and Macnaught, and read:

"We, the undersigned Councillors, move a motion of rescission in respect of Item PD 02.

We propose that Council resolve the recommendation."

Signatories:

Clr Matthew Harte – 10/12/2025

Clr Peter Harle (Acting Deputy Mayor) – 10/12/2025

Clr Fiona Macnaught – 10/12/2025

No debate or vote occurred on the Rescission Motion at the time of lodgement.

ITEM NO: PD 06

FILE NO: 304333.2025

SUBJECT: Draft Planning Agreement - Edmondson Park Precincts 3, 5 and 9 - VPA 45

Note: A memo was circulated to all Councillors on 10 December 2025, prior to the meeting, regarding the proposed deferral of this item.

COUNCIL DECISION

Motion: **Moved:** Clr Macnaught **Seconded:** Clr Ammoun

That Council:

1. Defer this item in accordance with the memo circulated to all Councillors.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Note: Clrs Ibrahim, Monaghan, Karnib, and Harle were not present in the Chambers at the time of voting.

Clrs Ibrahim, Monaghan, Karnib, and Harle returned to the Chambers at 8:08pm.

ITEM NO: PD 07
FILE NO: 410712.2025
SUBJECT: Woodward Park Masterplan

COUNCIL DECISION

Motion: **Moved: Clr Harte** **Seconded: Clr Macnaught**

That Council:

1. Endorse the Draft Woodward Park Masterplan at Attachment 1 to be placed on public exhibition.
2. Direct the CEO to:
 - a) convene a Councillor workshop for the Draft Woodward Park Masterplan;
 - b) conduct community and stakeholder engagement on the Draft Woodward Park Masterplan including targeted engagement with:
 - i. Local residents and park users;
 - ii. Sporting clubs and facility tenants;
 - iii. First Nations stakeholders; and
 - iv. Key institutional partners (including Whitlam Leisure Centre operators, nearby schools, health and education providers);
 - c) bring a final report to Council following the Councillor workshop and community consultation.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

COMMUNITY & LIFESTYLE REPORTS

ITEM NO: COM 01

FILE NO: 378033.2025

SUBJECT: Capability of promotional flagpoles to fly Australian National Flag

COUNCIL DECISION

Motion: **Moved: Clr Ristevski** **Seconded: Clr Macnaught**

That Council:

1. Receive and note the report.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

During discussion, Mayor Mannoun declared a non-pecuniary, less than significant interest in the following item, and remained in the Chambers for the duration of the item.

ITEM NO: COM 02
FILE NO: 400614.2025
SUBJECT: Council Grants Donations and Sponsorship Report

COUNCIL DECISION

Motion: Moved: Clr Macnaught **Seconded:** Clr Adjei

That Council:

1. Endorses the funding recommendation of **\$4,200** (GST exclusive) under the **Community Grant Program** for the following project:

Applicant	Project	Recommended
The City of Liverpool & District Historical Society Inc	1900 Liverpool Volunteer Fire Brigade Portrait Restoration	\$4,200

2. Endorses the funding recommendation of **\$10,000** (GST exclusive) under the **Community Sponsorship** for the following project:

Applicant	Project	Recommended
Elevated Culture Foundation	Elevated Culture Festival NSW	\$10,000

3. Endorses the funding recommendation of **\$15,000** (GST exclusive) under the **Matching Grants** for the following project:

Applicant	Project	Recommended
The Salvation Army (NSW) Property Trust	The Salvation Army Liverpool Corps Community Meal Program	\$15,000

On being put to the meeting the motion was declared CARRIED.

ITEM NO: COM 03
FILE NO: 401807.2025
SUBJECT: Council Meeting Calendar Dates 2026-2028

COUNCIL DECISION

Motion: **Moved: Clr Macnaught** **Seconded: Clr Ammoun**

1. Notes; under section 365 of the Act, Councils are required to meet at least ten (10) times each year, each time in a different month unless approval is received under section 365A;
2. Notes; that the Governance Committee meeting dates should be considered in conjunction with the Council Meeting schedule and take place two weeks prior to a Council Meeting;
3. Endorse the 2026 meeting schedule as per date, time and location, listed in the report with the following amendments:
 - The May 2026 Council meeting be moved to Tuesday, 19 May 2026;
 - Council meetings be held in the Liverpool City Council Chambers between 4:00pm and 9:00pm;
 - Governance Committee Meetings be moved to Tuesdays (one day earlier than the proposed schedule), commencing at 2:00pm; and
4. Endorse the 2026 Order of Business, with the amendment that Notices of Motion (NOMs) and Questions With Notice (QWNs) be placed after the Reports of Committees and before Confidential Matters.

On being put to the meeting the motion (moved by Clr Macnaught) was declared CARRIED and the Foreshadowed motion (moved by Clr Ristevski) therefore lapsed.

RECESS

Mayor Mannoun called a recess of the meeting at 8:17pm.

Note: At the time of the recess, the motion had not been put to the vote.

RESUMPTION OF THE MEETING

Mayor Mannoun resumed the meeting in open session at 8:21pm with all Councillors present.

At 8:30pm, under clause 15.15 of the Code of Meeting Practice Policy, Mayor Mannoun expelled Clr Karnib from the meeting.

Clr Karnib subsequently retired from the meeting at 8:31pm.

Clr Monaghan retired from the meeting at 8:32pm.

Clr Ibrahim retired from the meeting at 8:32pm.

Division called (for the motion moved by Clr Macnaught)

Vote for: Clr Harte, Clr Ammoun, Clr Macnaught, Clr Adjei and Mayor Mannoun.

Vote against: Clr Ristevski.

Note: Clr Harle did not vote for or against the motion. Therefore in accordance with Clause 11.5 of the Code of Meeting Practice Policy, he is recorded as voting against the motion.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

Foreshadowed Motion: **Moved: Clr Ristevski** **Seconded: Clr Harle**

That Council:

1. Proceed with the two Council meetings in February at 6:00pm as listed in the report; and
2. Confirm the remaining meeting dates and times for 2026 at the next Council meeting when all Councillors can be present, to ensure a conciliatory approach.

Clr Ristevski retired from the meeting at 8:45pm.

ITEM NO: COM 04
FILE NO: 401836.2025
SUBJECT: Establishment of the Miller Community Sports Hub

COUNCIL DECISION

Motion: **Moved: Clr Harte** **Seconded: Clr Macnaught**

That Council:

1. Receives and notes this report;
2. Recognises the important role that sport and active recreation play in improving health and wellbeing, strengthening community connections and supporting social inclusion;
3. Supports, in-principle, the establishment of the Miller Community Sports Hub as a locally based sport and active recreation participation and pathways strategy within Miller; and
4. Instructs the CEO to further develop a detailed implementation strategy, including program design, governance, risk management and the identification of appropriate funding sources and partnerships for implementation.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

ITEM NO: COM 05
FILE NO: 402006.2025
SUBJECT: South West Sydney Football World Cup 2026

COUNCIL DECISION

Motion: **Moved: Clr Macnaught** **Seconded: Clr Harle**

That Council:

1. Endorse the proposed Southwest Sydney Football World Cup and direct the CEO to commence planning for the event;
2. Co-Sponsor the Festival of the World Event with Fairfield City Council with works in kind support via staff and support services for the event; and
3. Provide complementary access to two football pitches (Moorebank and Ernie Smith Reserve) to the Tournament between the dates mentioned.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

CORPORATE SERVICES REPORTS

ITEM NO: CORP 01
FILE NO: 390218.2025
SUBJECT: Annual Financial Reports 2024/25

COUNCIL DECISION

Motion: **Moved: Clr Harle** **Seconded: Clr Macnaught**

That Council:

1. Receives and adopts the 2024-25 audited financial reports.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

ITEM NO: CORP 02
FILE NO: 389258.2025
SUBJECT: Investment Report November 2025

COUNCIL DECISION

Motion: **Moved: Clr Harle** **Seconded: Clr Macnaught**

That Council:

1. Receives and notes this report.

On being put to the meeting the motion was declared CARRIED.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

MOTION OF URGENCY

ITEM: MOU 01
SUBJECT: Preservation of Liverpool's Koala Colonies and Habitat Corridors.

Clr Macnaught requested that Mayor Mannoun consider a motion of urgency regarding the preservation of Liverpool's koala colonies and habitat corridors.

Liverpool's koalas are important to the future survival of healthy, vibrant colonies along the Goerge's River.

Liverpool is located within an Area of Regional Koala Significance (ARKS). As such we are also connected to the Campbelltown Koala Population, the largest Chlamydia Free population in NSW, and because of this our koala population is designated as a priority population by the NSW Koala Strategy.

For our koalas to survive and thrive, the ability for Koalas to travel along habitat corridors is critical. According to the NSW Chief Scientist, the Georges River Koala Corridor is significant because the corridor is a crucial link for the koalas of Southern Sydney.

In December of 2024, Council voted unanimously to implement a Koala Management Plan to protect our koala colonies, their habitat- the bushland and feed trees they rely on and importantly the habitat corridors koalas that provide safe routes for movement, breeding in finding food.

Ensuring fragmented habitats are connected helps boost genetic diversity, maintains the health and vibrancy of the colony population and provides corridor of escape in the event of bushfire.

Further fragmentation and loss of habitat corridors in Liverpool means our koalas being forced to attempt travel on local roads- such as Heathcote Road result in increasing risk of death and injury through strike by motor vehicles or heading further southward towards what is accepted as the Chlamydia exclusion zone. Both are serious threats to our koalas.

RECESS

Mayor Mannoun called a recess of the meeting at 8:51pm to consider the motion of urgency.

RESUMPTION OF THE MEETING

Mayor Mannoun resumed the meeting in open session at 9:02pm with all Councillors present.

Clr Macnaught stated that the matter was urgent, noting that a recent planning panel meeting highlighted there is currently no koala management plan in place. She also confirmed that a report was received that day of a deceased koala along Heathcote Road, noting that koala fatalities are now higher on Long Heathcote Road than on Appin Road.

In accordance with Clause 9.5 of the Code of Meeting Practice Policy, Mayor Mannoun ruled the above matter as urgent and as such a motion to consider the business as urgent was moved.

Motion: **Moved: Mayor Mannoun** **Seconded: Clr Macnaught**

That the motion of urgency be considered as business in accordance with Clause 9.5.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

COUNCIL DECISION

Motion: **Moved: Clr Macnaught** **Seconded: Clr Harle**

That Council:

1. Reaffirms the commitment to develop and implement a Koala Management Plan.

2. Engages with subject matter experts, including but not limited to representatives of adjoining Councils (Campbelltown, Sutherland Shire), the Sydney Basin Koala Network, Sutherland Shire Environmental Group, Gandangara Aboriginal Land Council, and WIRES to guide and assist Council in the development and implementation of a Koala Management Plan.
3. Liaise with the appropriate government agencies/departments in seeking funding and support to initiate the required rigorous on-ground ecological assessments research and scoping studies to better understand the number and health of Liverpool's resident koala colonies, habitat corridors and connectivity to strategically conserve koala habitat in our area.
4. Provide a quarterly report to Council of the progress.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

REPORTS OF COMMITTEES

Nil.

MOTION OF URGENCY

ITEM: MOU 02

SUBJECT: Clarification of QWN 02 from 18 June 2025 Ordinary Council Meeting

Clr Harte requested that Mayor Mannoun consider a motion of urgency regarding responses to QWN 02 from the 18 June 2025 Ordinary Council Meeting.

Clr Harte stated that the matter was urgent due to the proprietary considerations of each occasion and as the Council's response warrants further examination by the governing body.

In accordance with Clause 9.5 of the Code of Meeting Practice Policy, Mayor Mannoun ruled the above matter as urgent and as such a motion to consider the business as urgent was moved.

Motion:

Moved: Mayor Mannoun

Seconded: Clr Harte

That the motion of urgency be considered as business in accordance with Clause 9.5.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

COUNCIL DECISION

Motion: **Moved: Clr Harte** **Seconded: Clr Macnaught**

That Council:

1. Notes the response to QWN 02 from the 18 June 2025 Ordinary Council meeting; and
2. Directs the CEO to circulate the confidential information (as a memo) to Councillors providing (on each occasion);
 - a. The name of the recipient
 - b. Quantum of payment
 - c. Records relating to how the quantum of payment was determined
 - d. Legal advice received for each occasion.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

CONFIDENTIAL MATTERS

Motion: **Moved: Clr Macnaught** **Seconded: Clr Adjei**

That Council:

1. Move CONF 02 to be the last item dealt with; and
2. Enter closed session to consider CONF 02 pursuant to the provisions of s10(A)(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

ITEM NO: CONF 01

FILE NO: 390536.2025

SUBJECT: Payment of Compensation - Dedication of Lot 30 DP 1241676, Tokyo Road, Austral as drainage reserve

COUNCIL DECISION

Motion: **Moved: Clr Macnaught** **Seconded: Clr Harte**

That Council:

1. Makes payment of compensation to the former owners of Lot 30 DP 1241676 on the terms and conditions outlined in this report.
2. Authorises the CEO or his delegated officer to execute any document, under Power of Attorney, necessary to give effect to this decision.
3. Keeps confidential this report pursuant to the provisions of Section 10A(2)(c) of the *Local Government Act 1993* as this information would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

MOTION TO MOVE AS A WHOLE

Motion: **Moved: Clr Macnaught** **Seconded: Clr Harle**

That CONF 03 and CONF 04 be deferred in accordance with the memo's circulated to all Councillors.

On being put to the meeting the motion was declared CARRIED.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

ITEM NO: CONF 03

FILE NO: 404600.2025

SUBJECT: Information Technology Strategy and Roadmap

Note: A memo was circulated to all Councillors on 10 December 2025, prior to the meeting, regarding the proposed deferral of this item.

COUNCIL DECISION

Following the motion to move as a whole (moved by Clr Macnaught) earlier in the meeting, this item was deferred in accordance with the memos circulated to all Councillors.

ITEM NO: CONF 04
FILE NO: 404597.2025
SUBJECT: Single Source Software Solution

Note: A memo was circulated to all Councillors on 10 December 2025, prior to the meeting, regarding the proposed deferral of this item.

COUNCIL DECISION

Following the motion to move as a whole (moved by Clr Macnaught) earlier in the meeting, this item was deferred in accordance with the memos circulated to all Councillors.

ITEM NO: CONF 05

FILE NO: 198612.2025

SUBJECT: Warren Serviceway Car Park - Free Parking for Community Organisations

COUNCIL DECISION

Motion:

Moved: Clr Macnaught

Seconded: Clr Harle

That Council:

1. Does not provide free parking to community groups based in Liverpool as per this report; and
2. Notes that a policy is being developed to investigate methods of providing cost of parking relief to community group applicants in Liverpool.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Note: Clrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

CLOSED SESSION

Council moved into Closed Session at 9:24pm in line with the previous motion moved earlier in the meeting. The gallery left the Chambers.

ITEM NO: CONF 02
FILE NO: 189607.2025
SUBJECT: CT Lewis Centre

Note: A memo was circulated to all Councillors on 10 December 2025, prior to the meeting, proposing a revised recommendation for consideration.

COUNCIL DECISION

Motion: **Moved: Clr Harte** **Seconded: Clr Ammoun**

That Council:

1. Acknowledges the challenges and costs now associated to make the site and facility fit for purpose.
2. Acknowledge the asset sits 6 metres away from an identical underutilised class 1 asset (Phillips Park); and
3. Approves the sale of CT Lewis Centre, 75-77 Hill Road, Lurnea (Lot 2 DP 513777, Lot 3 DP 513777 and Lot 3 DP 513777) and 5 Adrian Avenue, Lurnea (Lot 1 DP 513777) by public auction.
4. Agrees to set a reserve price for the auction at the level of the adopted market value specified in the valuation obtained by Council, dated 25 November 2025.
5. Authorises the CEO or delegate to complete all documentation necessary to give effect to these resolutions.
6. Agrees to publish details of the Contract of Sale in line with the requirements of the Government Information (Public Access) Act 2009.
7. Keeps confidential this report pursuant to the provisions of Section 10A(2)(c) of the Local Government Act 1993 as this information would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.
8. The proceeds from the disposal of the asset be allocated to the property reserve.
9. Provide a full description of what all the reserves are for to a future Governance Committee Meeting.

On being put to the meeting the motion was declared CARRIED.

Clr Harle requested that his name be recorded as voting against the motion.

Note: Cllrs Karnib, Monaghan, Ibrahim and Ristevski retired from the meeting prior to this item and did not participate in the vote.

OPEN SESSION

Council resumed in the meeting in Open Session with all Councillors present at 9:36pm.

Mayor Mannoun noted that the resolution will be published with the minutes.

At 9:38pm, Cllr Harte withdrew the Rescission Motion lodged earlier in the meeting for Item PD 02 – Site-Specific Liverpool Development Control Plan 2008 Amendment, Hoxton Park Road, Liverpool.

THE MEETING CONCLUDED AT 9:41pm.

<Signature>

Name: Ned Mannoun

Title: Mayor

Date: 4 February 2026

I have authorised a stamp bearing my signature to be affixed to the pages of the Minutes of the Council Meeting held on 10 December 2025. I confirm that Council has adopted these Minutes as a true and accurate record of the meeting.

CEO 01**Attendance at ANZUK Conference in Riyadh,
Saudi Arabia**

Strategic Objective	Evolving, Prosperous, Innovative Market Liverpool as a business destination and attract investment
File Ref	014302.2026
Report By	Steve Simat - Senior Manager Commercial Development
Approved By	Jason Breton - CEO

EXECUTIVE SUMMARY

Council staff member, Steve Simat, Senior Manager Commercial Development attended the ANZUK Forum 2025, hosted by the Australian Saudi Business Council and Forum in Riyadh, Saudi Arabia.

The Mayor was invited to the event as a keynote speaker and attended at his own expense.

The Australian Saudi Business Council and Forum is solely focused on promoting and nurturing the bilateral business relationships between Australia and the Kingdom of Saudi Arabia. Its primary aim is to enhance trade and investment opportunities between the two countries and to foster a mutually beneficial business environment.

One of the keynote speakers at the event was the Australia Ambassador to the Kingdom of Saudi Arabia, His Excellency Miles Armitage. Conference delegates also attended a dinner at the Australian Embassy.

The ANZUK Forum is a premier platform connecting government leaders, investors, and industry stakeholders from Australia, New Zealand, and the United Kingdom with key Saudi partners to explore opportunities across critical sectors including mining & minerals, manufacturing, healthcare, technology, education, and logistics.

The conference featured keynote addresses from senior Saudi government officials, former Australian Federal Government Ministers, The Hon Joel Fitzgibbon and the Hon Steven Ciobo, current Australia Minister for Trade and Tourism, Senator the Hon Don Farrell, senior executives and policy makers. The conference included high-level panel discussions and curated B2B sessions aimed at fostering investment and trade collaboration.

The ANZUK Forum provided an opportunity to promote Liverpool's global investment narrative, advance strategic alliances, and directly support Liverpool to the World (Project 26),

Liverpool Innovation Precinct and the Liverpool 2050 Strategy objectives of becoming a connected, innovative and globally competitive city.

There are growing synergies between Riyadh and Liverpool with Liverpool City Council's largest tenant and key City partner, the University of Wollongong rapidly progressing plans to establish a new international campus in the Saudi capital, Riyadh.

UOW is the first foreign university to receive a Saudi Investment Licence under the country's Vision 2030 program. The licence enables UOW Global Enterprises to establish a campus in Riyadh, Saudi Arabia, with the goal of opening the campus in 2026.

RECOMMENDATION

That Council:

1. Notes the report on the overseas travel to Saudi Arabia; and
2. Endorses the outcomes and acknowledges future actions as outlined.

REPORT

Purpose and Objectives**Bilateral relations**

Australia and Saudi Arabia's friendly relationship is underpinned by strong people to people contacts, trade and commercial ties and shared membership of the G20. Australia and Saudi Arabia have well-established cooperation in countering terrorism and are both members of the Global Coalition to Defeat-ISIS and the International Syria Support Group.

Saudi Arabia's trade is robust and growing, valued at over A\$2 billion in recent years, with key Australian exports being education services, beef, barley, and vehicles, while Saudi Arabia supplies fertilizers and other goods, with strong potential for expansion in mining, agriculture, and renewables under Saudi Vision 2030.

Key Trade Areas & Statistics

- Total Trade: Two-way goods and services trade reached around \$2.07 billion in FY 2023-2024.
- Australian Exports: Significant markets for beef, sheep meat, barley, wheat, dairy, cosmetics, pharmaceuticals, and vehicle parts, with education services being a major service export (approximately 4,000 Saudi students currently studying in Australia).
- Australia exports approximately \$700m of food to Saudi Arabia.

- Saudi Exports to Australia: Primarily nitrogenous and mixed mineral fertilizers, plus party decorations, as noted in 2023 data. Approximate value of \$700m.
- Investment: Saudi Arabia is a source of investment in Australia, with assets estimated at \$3 billion (2023), and Australian firms are involved in Saudi agricultural and mining projects.
- There are currently approximately 11,000 Australians working in Saudi Arabia.

Key Sectors for Growth (Vision 2030)

- Education & Services: A strong foundation exists with significant student flows and cooperation agreements, with potential in healthcare, engineering, aviation, and technology.
- Saudi Vision 2030: Strategic framework designed to reduce the Kingdom's dependence on oil, diversify its economy, and develop public service sectors such as health, education, infrastructure, recreation, and tourism
- Massive, multibillion-dollar projects serve as catalysts for this transformation: · NEOM: A \$500 billion futuristic region in the northwest powered by 100% renewable energy, featuring "The Line," a carbon-free linear city.
- The Red Sea Global: A regenerative tourism destination along the coast aiming for 100% renewable power and a "net-positive" conservation impact.
- Qiddiya: An entertainment, sports, and arts capital southwest of Riyadh, intended to become a global tourist hub.
- Diriyah Gate: A cultural and lifestyle project focused on preserving the historic birthplace of the Saudi state.
- Mining & Resources: Saudi Arabia is developing its mining sector, creating opportunities for Australian expertise in exploration, extraction, and processing of minerals like copper, gold, and rare earths.
- Agriculture & Food: Australian expertise in agribusiness and food production is highly valued, with strong demand for Australian food products.
- Infrastructure & Renewables: Australian companies are well-positioned to contribute to Saudi Arabia's infrastructure and renewable energy projects.

Supporting Bodies

- The Australia Saudi Business Council (ASBC) promotes collaboration, investment, and partnerships between the two nations, fostering growth under Vision 2030 initiatives.

Key Areas of Saudi Investment Interest in Australia:

- Education and skills development: Focus shifting towards vocational training, executive education and institutional partnerships.
- Real Estate: Australian firms are targeting Saudi investors for housing projects, leveraging Australia's stable demand.
- Infrastructure: Opportunities in metro, airports, and ports, with public-private partnerships (PPPs) being a key model.
- Digital Economy: Investment in data centres and telecoms.
- Critical Minerals & Energy: Meeting global demand for lithium, copper, etc., for clean energy, with Saudi investors exploring hydrogen export projects in Australia.

Riyadh and Liverpool Linkages**University of Wollongong**

There are growing synergies between Riyadh and Liverpool with Liverpool City Council's largest tenant and key City partner, the University of Wollongong rapidly progressing plans to establish a new international campus in the Saudi capital, Riyadh.

UOW is the first foreign university to receive a Saudi Investment Licence under the country's Vision 2030 program. The licence enables UOW Global Enterprises to establish a campus in Riyadh, Saudi Arabia, with the goal of opening the campus in 2026.

Popular courses for Saudi students are Engineering, IT, Health and Nursing.

In his presentation at the conference the Australian Ambassador emphasised that the education linkages between the two countries "*was a source of goodwill, support and encouragement and brings a whole lot of exciting opportunities in building educational linkages between the two countries*". He mentioned that Saudi's educational needs are very well suited to Australian (universities) capabilities. He also stated that "*Saudi has a young population, a good banking system and a sophisticated business community and that the perceptions of Australians of Saudi Arabia are quite out of date*".

Western Sydney International (WSI) Airport and King Salman International Airport, Riyadh

Both cities have new major airports being built. A recent delegation of Riyadh Municipal officials to Liverpool inspected WSI and were keen to understand the opportunities in Liverpool and around the airport precinct. WSI is currently in discussions with Riyadh Air about operating flights to WSI. This will potentially further increase the connections between Liverpool and Riyadh and encourage investment into the region.

Outcomes and follow up from the ANZUK Conference**Date: 10 November 2025****Time: 7:00pm**

Purpose: Meeting between Ministry of Investment Saudi Arabia, Investment NSW and Liverpool City Council.

Council staff had an online meeting with the Saudi Ministry of Investment (Mr Feroz Siddiqui was a keynote speaker at the ANZUK Conference) and Investment NSW staff.

This was a direct result and follow up from the ANZUK Conference where the Ministry presented on investment opportunities.

The Ministry intends to set up an Invest Saudi office in Singapore in 2026. The objective is to attract investment into Saudi Arabia and to seek investment opportunities in Asia, Oceania and Australia.

The Ministry was keen to learn more about opportunities in the Liverpool LGA and indicated they would be visiting Liverpool in 2026. This is a direct consequence of Council's presence and representation at the Conference.

This initial meeting provided an overview of Liverpool's strategic position within Western Sydney's growth corridor and outlined pathways for potential collaboration supported by Investment NSW.

Date: 8 & 9 December 2025**Riyadh Regional Municipality Delegation visit to Liverpool**

Purpose: A delegation from Riyadh Municipal Council visited Liverpool on 8 and 9 December 2025. This visit was a direct consequence of the presence and representation of Council at the ANZUK conference.

The purpose of the visit was to showcase Liverpool's major city-shaping projects, advanced manufacturing capability, circular economy leadership, innovation precincts, and strategic infrastructure linked to the Western Sydney Aerotropolis and Western Sydney International (WSI) Airport.

Council Priorities Highlighted

- Liverpool Civic Place – catalyst for a modern metropolitan CBD.
- Liverpool Innovation Precinct (LIP) – health, research & education ecosystem.
- Circular economy leadership (FOGO, CRC, mattress recycling, MICROfactorie™).
- Advanced manufacturing and aerospace capability at the Aerotropolis.
- Major supply chain and logistics infrastructure (Moorebank Intermodal, Woolworths DC).
- Partnerships across UNSW, USYD, UTS, WSU, NSW Government agencies and WSROC.
- Tourism, retail and town centre development.

Date: 16 December 2025**Time: 4:00pm****Meeting between Acero, Investment NSW and Liverpool City Council.**

Purpose: Council staff were requested by Investment NSW to meet with a major steel producer from the Middle East as a potential investor in the Liverpool LGA. This is a result of a follow up from the meeting that Council staff had with Investment NSW and the Saudi Ministry of Investment.

Acero designs, fabricates and supplies steel to over 100 countries. They are looking to set up an office in Australia and partnering up with a local business, an existing manufacturer or a local construction company.

They generally target industrial distribution centres, agricultural/food processing facilities and large rural sheds. They have also set up in New Zealand and see Australia as a larger market they would like to invest in. Council staff indicated they could potentially provide leads and introductions to Acero including with local steel fabricators and local construction companies.

FINANCIAL IMPLICATIONS

An amount of \$650 for incidental expenses was funded from the current operational budget. Airfare and accommodation expenses were met through the utilisation of Amex reward points, resulting in no additional cost to Council

CONSIDERATIONS

Economic	Encourage and promote investment in the Liverpool LGA. Facilitate economic development. Facilitate the development of new tourism based on local attractions, culture, creative industries and the Western Sydney International Airport.
Environment	There are no environmental and sustainability considerations.
Social	Mutually beneficial cultural considerations and understanding which may facilitate closer ties.
Civic Leadership	Provide information about Council's services, roles and decision-making processes. Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct. Advocate for federal and state government support, where necessary.
Legislative	NSW Local Government Act 1993.
Risk	ICAC Guidance for Councillors on corruption risks associated with overseas travel (May 2024).

ATTACHMENTS

Nil

PD 01**Amendment to the State Environmental Planning
Policy (Precincts - Western Parkland City) 2021 –
495 Fourth Avenue, Austral**

Strategic Objective	Liveable, Sustainable, Resilient Deliver effective and efficient planning and high-quality design to provide best outcomes for a growing city
File Ref	419228.2025
Report By	Mary Ellen Trimble - Strategic Planner
Approved By	Lina Kakish - Director Planning & Design

EXECUTIVE SUMMARY

In September 2025, a Proponent-initiated Planning Proposal was lodged for 495 Fourth Avenue, Austral (121 DP 1220414) ("subject site"). A copy of the Proponent-led Planning Proposal is provided in **Attachment 1**.

The Planning Proposal, prepared by Planning Ingenuity on behalf of Fabcot Pty Ltd, seeks to facilitate a gym on the subject site. This will be achieved by amending Schedule 1 of Appendix 4 of the *State Environmental Planning Policy (Precincts – Western Parkland City) 2021* ("Western Parkland City SEPP") to permit a 'recreation facility (indoor)' as an additional permitted use.

The subject site is currently zoned B1 Neighbourhood Centre under the Western Parkland City SEPP. A Development Application (DA-311/2024) was recently approved for the subject site for a supermarket development, and additional retail tenancies. The proposed additional permitted use (gym) would complement the recently-approved Development Application.

On 24 November 2025, the Proponent-initiated Planning Proposal was referred to the Liverpool Local Planning Panel (LPP) for consideration in accordance with Section 2.19 of the *Environmental Planning and Assessment Act 1979* (EP&A Act 1979).

The LPP advised that the Planning Proposal demonstrated both site-specific and strategic merit and recommended that the Proposal proceeds to Department of Planning, Housing and Infrastructure (DPCI) to seek a Gateway Determination. The LPP recommendations are provided in **Attachment 2**.

This Report recommends that Council endorses the Proponent-initiated Planning Proposal for 495 Fourth Avenue, Austral being forwarded to the DPCI to seek a Gateway Determination.

Upon receipt of a Gateway Determination, public exhibition and community consultation will be undertaken in accordance with the Liverpool Community Participation Plan 2025 (CPP).

Following public exhibition, a Post-Exhibition Report will be tabled at a future Ordinary Meeting of Council for final consideration and endorsement.

RECOMMENDATION

That Council:

1. Receives and notes this Report;
2. Receives and notes the advice of the Liverpool Local Planning Panel;
3. Endorses “in principle” the Proponent-initiated Planning Proposal to amend Schedule 1 of Appendix 4 of the *State Environmental Planning Policy (Precincts – Western Parkland City) 2021* to permit a ‘recreation facility (indoor)’ as an additional permitted use at 495 Fourth Avenue, Austral (121 DP 1220414);
4. Forwards the Proponent-initiated Planning Proposal to the Department of Planning, Housing and Infrastructure pursuant to Section 3.34 of the *Environmental Planning and Assessment Act 1979* seeking a Gateway Determination, with a request that Council be authorised as the Local Plan Making Authority;
5. Subject to Gateway Determination, undertakes public exhibition and community consultation in accordance with the conditions of the Gateway Determination and Council’s Community Participation Plan 2025; and
6. Receives a Post-Exhibition Report on the outcomes of the public exhibition.

REPORT

Site Description and Locality

The Proponent-initiated Planning Proposal relates to 495 Fourth Road, Austral (Lot 121 DP 1220414).

As shown in *Figure 1*, the subject site is rectangular in shape, on a corner lot and has a 91m frontage to Gurner Avenue and a 109m frontage to Fourth Avenue. The overall site area is approximately 1.2 hectares and is zoned B1 Neighbourhood Centre under the Western Parkland City SEPP.

The objective of the B1 Neighbourhood Centre zone is to provide a range of retail, business and community uses that serve the needs of the people who live and/or work in the surrounding neighbourhood. Some of the other permissible land uses in the zone includes Centre-based Child Care facilities, Community Facilities, Food and Drink premises, Medical Centres, Office premises and Shops.

The immediate surroundings of the subject site consist of rural residential dwellings, recent residential subdivisions and a school (Al Faisal College). Part of the block to the south is zoned for RE1 Public Recreation purposes as noted in *Figure 2*.

The subject site also includes a recently-approved Development Application (DA-311/2024) for the development of an anchor supermarket, commercial and retail tenancies, public piazza and through-site links, with at-grade and basement parking, associated landscaping and public domain works. The Development Application was approved by the Sydney Western City Planning Panel (SWCPP) on 14 May 2025. A rendering of the approved development is provided in *Figure 3*.

Figure 1 – Aerial image of the subject site, highlighted in red



Source: Nearmap 2025

Background

In April 2023, the NSW Government finalised the Employment Zone reforms which proposed significant changes to both industrial and business zoning in NSW. Specifically, the reforms replaced business and industrial zoning with five employment and four supporting zones under the Standard Instrument (LEP) Order. These reforms were introduced by the DPHI to address barriers within the planning system that limit the ability of businesses to establish, expand or adapt.

The reforms were applied to 134 Local Environmental Plans across NSW including the *Liverpool Local Environmental Plan 2008* ("LLEP 2008") however the reforms were not applied to SEPPs, including the Western Parkland City SEPP which applies to the subject site.

As such, the Western Parkland City SEPP has not yet been updated to reflect the Employment Zone reforms from 2023 and the previous zones (such as B1 Neighbourhood Centre, B2 Local Centre, and B3 Commercial Core) all still apply, including to the subject site.

The equivalent zone of B1 Neighbourhood Centre under the current Standard Instrument is the E1 Local Centre which includes recreation facilities (indoor) as permitted with consent.

The NSW Government is currently working on applying the reforms to the SEPPs however there is no timeframe for when these changes will occur. The Planning Proposal will essentially progress the reforms at the subject site in advance of the NSW Government updates.

Figure 2 – Land Use Zoning Map



Source: Geocortex 2025

Planning Proposal

The Proponent-initiated Planning Proposal seeks to amend Schedule 1 of Appendix 4 of the Western Parkland City SEPP to permit a 'recreation facility (indoor)' as an additional permitted use at the subject site. Specifically, the Planning Proposal seeks to accommodate a 'gym' within the approved commercial and retail development at the site. The provision is intended to read as follows:

1 Use of certain land at No. 495 Fourth Avenue, Austral

- (1) This section applies to land known as No. 495 Fourth Avenue, Austral (Lot 121 DP 1220414)*
- (2) Development for the purposes of recreation facility (indoor) is permitted with consent.*

Figure 3 – Render of approved Development Application (DA-311/2024) at corner of Gurner and Fourth Avenues, Austral



Site-Specific and Strategic Merit Considerations

DPHI's *Local Environmental Plan Making Guideline* (August 2023) includes various questions to guide and justify the merit assessment of Planning Proposals. A comprehensive assessment of the Planning Proposal against the Guideline criteria for site-specific and strategic merit has been completed and is addressed in the LPP Report provided in **Attachment 3**.

Following the assessment, Council staff have determined that the Proponent-initiated Planning Proposal for 495 Fourth Avenue, Austral has demonstrated both site-specific and strategic merit and aligns with the broader Strategic Planning Framework.

Local Planning Panel Advice

On 24 November 2024, the Proponent-initiated Planning Proposal was presented to the Liverpool Local Planning Panel (LPP) for advice. The LPP determined that the Planning Proposal demonstrated both site-specific merit and strategic merit and recommended it proceed to the DPHI to seek a Gateway Determination. The LPP recommendations are provided in **Attachment 2**.

Next Steps

It is recommended that Council endorses “in principle” the Proponent-initiated Planning Proposal for 495 Fourth Avenue, Austral and that the Planning Proposal be forwarded to the DPHI for Gateway Determination. This is supported by the advice of the Liverpool LPP and Council’s assessment that the Proposal has sufficiently demonstrated both strategic and site-specific merit.

Upon receipt of a Gateway Determination, the Planning Proposal will be publicly exhibited in accordance with the Liverpool Community Participation Plan 2025.

At the conclusion of the public exhibition, a Post-Exhibition Report will be prepared summarising the outcome of the public exhibition and include any possible amendments resulting from the consultation process. The Post-Exhibition Report will then be referred to the next available Ordinary Meeting of Council seeking endorsement of the Planning Proposal.

FINANCIAL IMPLICATIONS

There are no financial implications relating to this recommendation.

CONSIDERATIONS

Economic	Further develop a commercial centre that accommodates a variety of employment opportunities. Facilitate economic development.
Environment	There are no environmental and sustainability considerations.
Social	Deliver high quality services for children and their families.
Civic Leadership	There are no civic leadership and governance considerations.

Legislative	<i>Environmental Planning and Assessment Act 1979</i> <i>State Environmental Planning Policy (Precincts – Western Parkland City) 2021</i>
Risk	The risk is deemed to be Low.

ATTACHMENTS

1. Attachment 1: Planning Proposal Report - 495 Fourth Avenue, Austral - January 2026 (Under separate cover)
2. Attachment 2: Liverpool LPP Minutes - 24 November 2025 - RZ-3/2025 (Under separate cover)
3. Attachment 3: Liverpool LPP Report - 495 Fourth Avenue, Austral - RZ-3-2025 (Under separate cover)
4. Attachment 4: ASIC Extract - Fabcot Pty Ltd (Under separate cover) - **Confidential**

PD 02**Draft Planning Agreement - Edmondson Park
Precincts 3, 5 and 9 - VPA 45**

Strategic Objective	Liveable, Sustainable, Resilient Deliver effective and efficient planning and high-quality design to provide best outcomes for a growing city
File Ref	304333.2025
Report By	Siva Karthiges - Coordinator Contributions Planning
Approved By	Lina Kakish - Director Planning & Design

EXECUTIVE SUMMARY

A Planning Agreement is a voluntary agreement or other arrangement between a planning authority and the Developer under which the Developer is required to dedicate land free of cost, pay a monetary contribution, or provide any other material public benefit, or any combination of them, to be used for or applied towards a public purpose.

The *Environmental Planning and Assessment Act 1979* (EP&A Act) provides the legislative framework for Planning Agreements, supported by the EP&A Regulation, Ministerial Direction and Council's Planning Agreements Policy, which together guide the circumstances, principles and process for entering into a Voluntary Planning Agreement (VPA).

On 5 February 2025, Liverpool City Council ("Council") received a revised Letter of Offer (LOO) from Landcom seeking "in principle" support to enter into a Planning Agreement with Council for the delivery of infrastructure, dedication of land and monetary contributions within Precincts 3, 5 and 9 in Edmondson Park. Key items in the revised offer include:

- Dedication of land and embellishment of five (5) new parks with a total area of almost two hectares (19,221m²), including four (4) playing fields and a synthetic cricket pitch;
- Dedication of land and embellishment of a new urban plaza (approx. 5,000m²) adjacent to Edmondson Park Station;
- Embellishment works and dedication of land along the Maxwells Creek riparian zone (4.45 ha);
- Dedication of local roads including Eyre Road, Buchan Avenue and MacDonald Road;
- Future signalisation of the MacDonald Road and Buchan Avenue intersection;

- Monetary contributions towards a new community facility (approximately. 1,000m²) within Town Park, the future signalisation of the MacDonald Road and General Boulevard intersection and a childcare centre; and
- Provision of six (6) bus shelters.

In combination, the revised offer is estimated at **\$153,939,497** and comprises approximately **\$138,823,058** in land and works and a total monetary contribution of **\$15,116,439**. Overall, the revised offer would more than offset any contributions liability payable by the Proponent under the *Liverpool Contributions Plan 2008 – Edmondson Park*.

On 14 February 2025, the Department of Planning, Housing and Infrastructure (DPHI) on behalf of the Minister for Planning and Public Spaces, the Hon. Paul Scully, MP, provided “in principle” support for the revised LOO and set Council and Landcom a 12-month timeline to execute the Planning Agreement for Precincts 3, 5 and 9. Should Council and Landcom fail to reach consensus, then the Minister can consider progressing the Planning Agreement with Landcom directly. A copy of the DPHI correspondence is provided in **Attachment 3**.

On 8 April 2025, Council’s Director Planning and Design also provided “in principle” support for the LOO. Since then, both parties have worked collaboratively to prepare the Draft Planning Agreement (**Attachment 1**), and Explanatory Notes (**Attachment 2**) for Council consideration. It should be noted that the Draft Planning Agreement has been reviewed by Council’s external lawyers and is fit for public exhibition.

Council staff consider that the Draft Planning Agreement for Precincts 3, 5 and 9 (VPA-45) would support delivery of much needed active and passive open space in Edmondson Park, the restoration of the Maxwells Creek riparian zone, and monetary contributions towards community infrastructure and transport improvements.

It is therefore recommended that Council endorse the public exhibition of the Draft Planning Agreement for the Precincts 3, 5 and 9 (VPA-45) for a minimum of 28 days in accordance with Section 7.5(1) of the EP&A Act.

Should Council receive submissions during the exhibition period, a Post-Exhibition Report will be prepared and tabled at future Ordinary meeting for Council consideration. If no submissions are received during the exhibition period, Council’s CEO will execute the Planning Agreement on behalf of Council.

RECOMMENDATION

That Council:

1. Receives and notes this Report;
2. Endorses the public exhibition of the Draft Planning Agreement (**Attachment 1**) and Draft Explanatory Notes (**Attachment 2**) for Precincts 3, 5 and 9 in Edmondson Park (VPA-45) for a minimum of 28 days in accordance with Section 7.5(1) of the *Environmental Planning and Assessment Act 1979*;
3. Should submissions be received during the exhibition period, receives a Post-Exhibition Report at a future Ordinary Meeting of Council for Council consideration; and
4. Should no submissions be received during the exhibition period, delegates to the CEO the authority to execute the Planning Agreement for Precincts 3, 5 and 9 in Edmondson Park (VPA-45) on behalf of Council in the form that was publicly exhibited or with minor administrative amendments.

REPORT

Background

In August 2011, the Edmondson Park Concept Plan (MP10_0118) was approved by the Planning Assessment Commission (PAC) for the redevelopment of the former Ingleburn Army Base and surrounding land. The Concept Plan applied to the entirety of the Edmondson Park Precinct, which spans both the Liverpool and Campbelltown Local Government Areas (LGAs).

The Edmondson Park Concept Plan was originally approved to include the following:

- Development of 3,530 dwellings;
- Between 35,000m² and 45,000m² of retail and commercial Gross Floor Area (GFA);
- Protection of 150 hectares of conservation land; and

Upgrade to Campbelltown Road and associated infrastructure including construction of three signalised intersections.

Since approval, multiple modifications to the Concept Plan have been made. Modification 5 ("MOD 5"), which was approved by the Minister for Planning and Public Spaces on 14 February 2025, applies specifically to land comprising Precincts 3, 5 and 9 (see *Figure 1*) which is the subject of this Draft Planning Agreement (VPA-45). MOD 5 resulted in the dwelling yield for Precincts 3, 5 and 9 increase from 440 dwellings to 3,301 dwellings.

In response to the increased residential yield and development intensity enabled by MOD 5, Council and Landcom commenced negotiations to enter into a Draft Planning Agreement. The

Agreement is intended to address the additional demand for infrastructure associated with dwelling increase, ensuring that the public benefits delivered are proportionate to the uplift in development potential.

Draft Planning Agreement

Planning Agreement negotiations between Council and Landcom have been ongoing for several years. The Draft Planning Agreement provided for Council consideration in **Attachment 1** has been the culmination of the recommencement of Planning Agreement negotiations in early 2025.

Figure 1 – Location of Precincts 3, 5 and 9, Edmondson Park



Source: Nearmap

On 5 February 2025, Liverpool City Council (“Council”) received a revised Letter of Offer (LOO) from Landcom seeking “in principle” support to enter into a Planning Agreement with Council for the delivery of infrastructure, dedication of land and monetary contributions within Precincts 3, 5 and 9 in Edmondson Park. Key items in the revised offer include:

- Dedication of land and embellishment of five (5) new parks with a total area of almost two hectares (19,221m²), including four (4) playing fields and a synthetic cricket pitch;

- Dedication of land and embellishment of a new urban plaza (approx. 5,000m²) adjacent to Edmondson Park Station;
- Embellishment works and dedication of land along the Maxwells Creek riparian zone (4.45 ha);
- Dedication of local roads including Eyre Road, Buchan Avenue and MacDonald Road;
- Future signalisation of the MacDonald Road and Buchan Avenue intersection;
- Monetary contributions towards a new community facility (approximately. 1,000m²) within Town Park, the future signalisation of the MacDonald Road and General Boulevard intersection and a childcare centre; and
- Provision of six (6) bus shelters.

In combination, the revised offer is estimated at **\$153,939,497** and comprises approximately **\$138,823,058** in land and works and a total monetary contribution of **\$15,116,439**.

Overall, the revised offer provides material public benefit that more than offsets any contributions liability payable by the Proponent under the *Liverpool Contributions Plan 2008 – Edmondson Park*. A summary of the key land dedication and infrastructure associated with VPA-45 is provided in *Figure 2*.

On 8 April 2025, Council's CEO provided “in principle” support for the LOO. Since then, both parties have worked collaboratively to prepare the Draft Planning Agreement (**Attachment 1**), and Explanatory Notes (**Attachment 2**) for Council consideration.

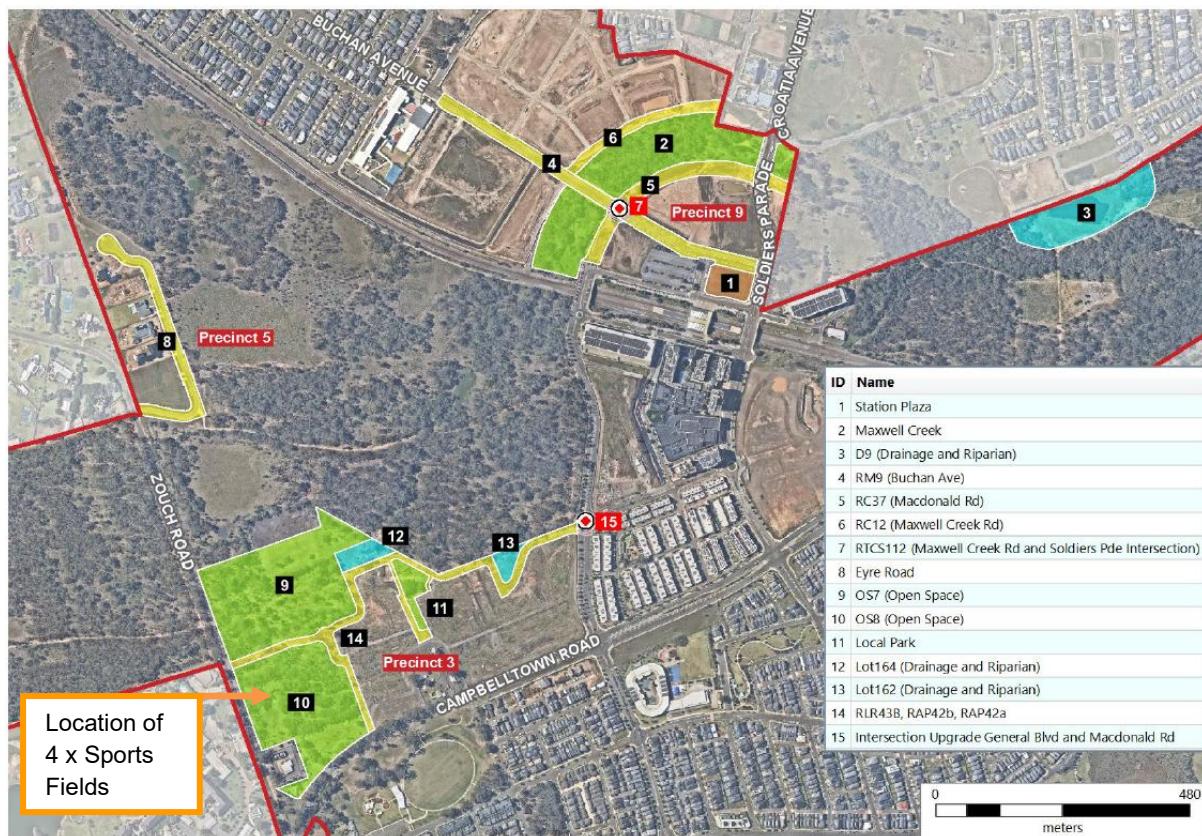


Figure 2 – Summary of VPA-45 Land Dedication and Infrastructure Items

Acceptability of Draft Planning Agreement

Council staff consider that the Draft Planning Agreement for Precincts 3, 5 and 9 (VPA-45) is acceptable and suitable for endorsement. The Draft Agreement is the product of extensive negotiations with the Proponent, Landcom, and is underpinned by independent land evaluations and cost reviews confirming that the value of works, land and monetary contributions is fair and reasonable.

Furthermore, the Draft Agreement delivers public benefits proportionate to the additional dwelling yield approved under MOD 5 and would support delivery of much needed open space and community facilities for the Precinct, and associated transport improvements for the local road network.

On balance, Council staff recommend that Council endorse the public exhibition of the Draft Planning Agreement for a minimum of 28 Days in accordance with Section 7.5(1) of the EP&A Act.

Legislative Considerations

Section 7.5(1) of the EP&A Act requires that:

A Planning agreement cannot be entered into, and a Planning agreement cannot be amended or revoked, unless public notice has been given of the proposed agreement, amendment or revocation, and a copy of the proposed agreement, amendment or revocation has been available for inspection by the public for a period of not less than 28 days

Clauses 203 to 206 of the Environmental Planning and Assessment Regulation 2021 (EP&A Regulation) also set out further requirements including:

- Planning Agreement must be in writing, signed by the parties and submitted through the NSW Planning Portal;
- Preparation and exhibition of explanatory notes outlining the objectives, nature, effect and merits of the agreement;
- Public notice and exhibition procedures; and
- Keeping a register and publishing agreements, explanatory notes and financial reporting information on the NSW Planning Portal and Council's website.

In addition, the Ministerial Direction – Planning Agreements (2019), issued under Section 9.1 of the EP&A Act, establishes mandatory principles of fairness, transparency, probity and public benefit that must be considered when preparing and entering into Planning Agreements.

Council's Planning Agreements Policy also provides a local framework for negotiating and implementing Planning agreements, ensuring that agreements are consistent with Council's objectives and strategic priorities.

Accordingly, Council approval is sought to publicly exhibit Draft Planning Agreement (**Attachment 1**), and Explanatory Notes (**Attachment 2**) in accordance with the EP&A Act, EP&A Regulation and Ministerial Direction, as well as having regard to Council's Planning Agreements Policy.

Legal Considerations

The terms of the Draft Planning Agreement have been the subject of extensive negotiations between Council and Landcom with both parties assisted by external law firms. While great efforts have been made to minimise risks to Council in entering into the Agreement, it is not possible to eliminate all risk.

The residual risks and mitigation strategies are set out in the following 'Considerations' table. The Draft Agreement is considered to be consistent with statutory requirements and Council policies, provides appropriate safeguards for Council's interests, and to be fit for public exhibition.

Security

The Draft Planning Agreement includes security provisions to ensure that Council is protected while the Proponent delivers the included infrastructure. As part of these provisions, Landcom is required to provide a security amount of \$5 million upon execution of the Planning Agreement. This security may be in the form of a financial guarantee issued by TCorp on behalf of the NSW Government.

Furthermore, as a State-owned Corporation, Landcom provides an additional level of assurance through its public accountability and statutory obligations. The security framework is also underpinned by defined delivery milestones and development consent conditions, ensuring infrastructure is delivered to complement the broader needs of the Precinct.

Additional security provisions apply if development rights are transferred or assigned. In such cases, the developer must provide a financial guarantee, such as a bond or bank guarantee, covering up to 150% of the value of outstanding works. This ensures Council remains protected in the event of ownership changes.

Financial Considerations

The Draft Planning Agreement secures **\$153,939,497** in value, comprising the dedication of land, the delivery of works, and monetary contributions. While the land and associated works will be delivered at no cost to Council, they will become Council assets, significantly reducing Council's burden in funding the delivery of local infrastructure.

The Draft Agreement also includes monetary contributions for the new community facility (approx. 1,000m²) within Town Park, the future signalisation of the MacDonald Road and General Boulevard intersection and a childcare centre. These funds will be held in restricted accounts and must be used solely for the purposes specified in the Planning Agreement.

Conclusion

Council staff consider that the Draft Planning Agreement for Precincts 3, 5 and 9 (VPA-45) would support delivery of much needed open space and community facilities for the Precinct, and associated transport improvements for the local road network.

Endorsing the Draft Planning Agreement (**Attachment 1**), and Explanatory Notes (**Attachment 2**), for public exhibition and subsequent execution will enable Council to secure these public benefits and ensure that growth within the Edmondson Park Precinct is supported by appropriate open space, community facilities and transport improvements required to support a vibrant, safe and sustainable community.

Next Steps

Should Council endorse the public exhibition of the Draft Planning Agreement for the Precincts 3, 5 and 9 (VPA-45), the Draft Agreement will be publicly exhibited for a minimum of 28 days in accordance with Section 7.5(1) of the EP&A Act.

Should Council receive submissions during the exhibition period, a Post-Exhibition Report will be prepared and tabled at future Ordinary Meeting of Council for Council consideration. If no submissions are received during the exhibition period, Council's CEO will execute the Planning Agreement on behalf of Council.

FINANCIAL IMPLICATIONS

The monetary contributions for the proposed community facility, future signalisation of the MacDonald Road and General Boulevard intersection, and childcare centre will be held in restricted accounts and must be used solely for the purposes specified in the Planning Agreement.

CONSIDERATIONS

Economic	Further develop a commercial centre that accommodates a variety of employment opportunities. Deliver and maintain a range of transport related infrastructure such as footpaths, bus shelters and bikeways. Deliver a high-quality local road system including provision and maintenance of infrastructure and management of traffic issues.
Environment	Promote an integrated and user-friendly public transport service. Support the delivery of a range of transport options.
Social	Provide cultural centers and activities for the enjoyment of the arts. Regulate for a mix of housing types that respond to different population groups such as young families and older people.
Civic Leadership	Undertake communication practices with the community and stakeholders across a range of media. Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.
Legislative	<i>Environmental Planning and Assessment Act 1979</i> <i>Environmental Planning and Assessment Regulation 2021</i>

Risks	<p>The risk associated with endorsing the Draft Planning Agreement (Attachment 1), and Explanatory Notes (Attachment 2) is considered Low.</p> <p>➤ PMC Land: The VPA provides that the Developer will dedicate land owned by the Planning Ministerial Corporation to Council (PMC), however, PMC is not a party to the agreement. The primary mechanism for security in relation to land contributions is clause 19, which provides that the VPA is a section 30 Agreement for the purposes of the Land Acquisition (Just Terms Compensation) Act 1991 (NSW) (Just Terms Act) and enables Council to acquire the land for a nominal amount (\$1), without be required to carry out the usual pre-acquisition procedures. As PMC is not a party to the VPA, there risk is that the VPA cannot be read as being a section 30 Agreement between Council and PMC and that if the Developer fails to dedicate the land, Council cannot rely on clause 19 to acquire the land, but must instead comply with pre-acquisition procedures and pay compensation calculated in accordance with s55 of the Just Terms Act, which will be the market value of the land.</p> <p>Council staff consider this risk is mitigated as Landcom has informed Council that it intends to purchase the land from PMC and further, the land is the proposed location of drainage basins which are critical infrastructure for preventing flooding over the Development. Without the land, Landcom is unable to provide the drainage basin works. Without the drainage works, the Landcom development is unable to progress.</p> <p>➤ Land to which the VPA applies: The VPA will apply to other land which is now in the ownership of private developers who are not a party to the VPA.</p> <p>However, all obligations to provide the contributions rest with Landcom which is a safeguard to ensure Council pursues Landcom only should obligations not be met.</p> <p>➤ Contamination and remediation: Clause 12 of the VPA, outlines the requirements for Landcom to provide a Site Audit Statement confirming that the Dedication Land is suitable for its Intended Use. The remaining risks are:</p> <p>The form of the Site Audit Statement. It is Council's position that the Site Audit Statement should confirm that the Dedication Land in its present form is suitable for the Intended Use, without restriction or subject to any conditions, including any condition requiring an environmental management plan. This language was not accepted by Landcom, however, without it there is a risk Council will need to accept land that is</p>
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	<p>only suitable for the Intended Use subject to ongoing monitoring or maintenance requirements or restrictions on the use of the land, which poses an ongoing administrative and cost burden to Council to comply with conditions or an EMP.</p> <p>The current condition of the 'Conservation Land', being land Items B1,B3 and B5 (OS7), which Landcom has advised requires remediation and pressed for the Conservation Land to be carved from the requirements of clause 12 on the basis that the conservation agreement between the Commonwealth and NSW Government in relation to that Conservation Land will prevent any investigations being undertaken on the Conservation Land. It is not agreed that the Conservation Agreement prevents any such investigations. Landcom has only agreed to 'endeavour' to provide a Site Audit Statement and if the Conservation Agreement prohibits remediation works, it will work with Council to ensure the Conservation Land is fit for its Intended Use, to the extent permitted by and within the constraints of the Conservation Agreement. The risk to Council is that it will still be required to accept potentially contaminated land, though this will be required to be "fit for its Intended Use". Once it is the owner, Council will bear the risks of being required to clean up or remediate the Conservation Land, including by order from the Environment Protection Authority, if the original polluter cannot be found.</p> <p>However, Council does have the benefit of an indemnity from Landcom in relation to all liability for and associated with all Contamination present in, on and under the Dedication Land at the date of dedication of the Dedication Land including full responsibility for compliance with and any liability in respect of such Contamination under the Contaminated Lands Management Act 1997 (NSW) and all other relevant legislation and the requirements of the any relevant Authority.</p> <p>➤ Security: The VPA requires Landcom to provide land, works and monetary contributions in the value of \$153,939,497. Generally, contributions under a planning agreement will be secured by a combination of bank guarantees, ability to acquire for a nominal amount and timing requirements linked to the issue of certificates under the relevant consents. However, as a state-owned corporation, Landcom is not able to provide bank guarantees to Council's usual requirements. This means there is an unsecured risk if, for any reason, Landcom fails to provide the contributions by the time required, with limited recourse open to Council other than commencing proceedings for breach of contract. Further, the requirements to deliver the contributions are binding on Landcom only and other third-party developers will have the benefit of development contributions not applying to developments up to a certain dwelling cap.</p>
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	<p>That said, Landcom has agreed to provide security on execution of the VPA for \$5 million and if the land is sold to third party, who is not an NSW Government entity, the third party will be required to provide security for 150% of the value of the contributions. Landcom as a state-owned corporation does not pose a credit risk to Council in the way that a private developer does, but there is residual dispute risk for Council. This security can be applied by Council towards remedying a breach of the VPA if the Developer fails to rectify the breach after Council issues a notice of breach in accordance with clause 20.1.</p> <p>➤ Timing of contributions: The contributions are to be provided at various different times, as outlined in Schedule 4 of the VPA. Currently, some are linked to subdivision certificates, construction certificate and occupation certificates for specified lot or dwelling thresholds. Certain items being A1 – A 4, C6, C11 and D1 – D5 are tied to a date only. The risks in this regard are:</p> <ul style="list-style-type: none">• Dates come and go and without any other leverage, there is only the ability to enforce the terms of the VPA against the Developer.• Lots may be created and sold ahead of the contributions being provided. As such, there will be numerous lots (1000 plus) delivered before the majority of the contributions are required.• It may create complications for Council when seeking to enforce such timeframes and also for certifiers to be aware of any restrictions on the issue of OCs or CCs, noting that:<ul style="list-style-type: none">○ Future developers of the lots may sell off lots as vacant land with dwellings to be constructed by individual lot owners – this creates uncertainty in terms of timeframes as not all individual lots will be developed at the same time○ The VPA will not be registered on these individual lots by this time as the intent is not for the VPA to bind individual lot owners○ Some lots may not require a CC or an OC, for example. <p>Landcom has agreed under the draft VPA to provide monetary contribution amount of \$12,639,199 within 6 months of executing of this VPA and \$1,527,240 by Feb 2027</p>
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ATTACHMENTS

1. Attachment 1 - Draft Planning Agreement - Precincts 3, 5 and 9, Edmondson Park - VPA-45 (Under separate cover)
2. Attachment 2 - Explanatory Notes - Precincts 3, 5 and 9, Edmondson Park - VPA-45 (Under separate cover)
3. Attachment 3 - DPHI Letter - Planning Agreement for Precincts 3, 5 & 9, Edmondson Park (VPA-45) - February 2025 (Under separate cover)
4. Attachment 4 - ASIC Search (Under separate cover) - **Confidential**

PD 03**Amendment to the State Environmental Planning Policy (Precincts - Western Parkland City) 2021 - 330-350 Eighth Avenue, Austral**

Strategic Objective	Liveable, Sustainable, Resilient Deliver effective and efficient planning and high-quality design to provide best outcomes for a growing city
File Ref	424931.2025
Report By	Lamiokor Wellington - Assistant Strategic Planner
Approved By	Lina Kakish - Director Planning & Design

EXECUTIVE SUMMARY

In August 2025, a Proponent-initiated Planning Proposal was lodged with Liverpool City Council (“Council”) for 330-350 Eighth Avenue, Austral (Lot 940 DP 1265677) (“subject site”). A copy of the Proponent-led Planning Proposal is provided in **Attachment 1**.

The Planning Proposal, prepared by Planning Ingenuity on behalf of Fabcot Pty Ltd, seeks to facilitate a gym on the site. This will be achieved by amending Schedule 1 of Appendix 4 of the *State Environmental Planning Policy (Precincts – Western Parkland City) 2021* (“Western Parkland City SEPP”) to permit a ‘recreation facility (indoor)’ as an additional permitted use.

The subject site is currently zoned B1 Neighbourhood Centre under the Western Parkland City SEPP. A Development Application (DA-381/2023) for a supermarket development and additional retail tenancies was approved for the subject site on 24 September 2024 and the proposed additional permitted use (gym) would complement the approved Development Application.

On 24 November 2025, the Proponent-initiated Planning Proposal was referred to the Liverpool Local Planning Panel (LPP) for consideration in accordance with Section 2.19 of the *Environmental Planning and Assessment Act 1979* (EP&A Act 1979).

The LPP advised that the Planning Proposal demonstrated both site-specific and strategic merit and recommended that the Proposal proceeds to the Department of Planning, Housing and Infrastructure (DPHI) to seek a Gateway Determination. The LPP recommendations are provided in **Attachment 2**.

This Report recommends that Council endorses the Proponent-initiated Planning Proposal for 330-350 Eighth Avenue, Austral being forwarded to the DPHI to seek a Gateway Determination.

Upon receipt of a Gateway Determination, public exhibition and community consultation will be undertaken in accordance with the Liverpool Community Participation Plan 2025 (CPP).

Following public exhibition, a Post-Exhibition Report will be tabled at a future Ordinary Meeting of Council for final consideration and endorsement.

RECOMMENDATION

That Council:

1. Receives and notes this Report;
2. Receives and notes the advice of the Liverpool Local Planning Panel;
3. Endorses “in principle” the Proponent-initiated Planning Proposal to amend Schedule 1 of Appendix 4 of the *State Environmental Planning Policy (Precincts – Western Parkland City) 2021* to permit a ‘recreation facility (indoor)’ as an additional permitted use at 330-350 Eighth Avenue, Austral (Lot 940 DP 1265677);
4. Forwards the Proponent-initiated Planning Proposal to the *Department of Planning, Housing and Infrastructure* pursuant to Section 3.34 of the *Environmental Planning and Assessment Act 1979* seeking a Gateway Determination, with a request that Council be authorised as the Local Plan Making Authority;
5. Subject to Gateway Determination, undertakes public exhibition and community consultation in accordance with the conditions of the Gateway Determination and Council’s Community Participation Plan 2025; and
6. Receives a Post-Exhibition Report on the outcomes of the public exhibition.

REPORT

Site Description and Locality

The Proponent-initiated Planning Proposal relates to 330-350 Eighth Avenue, Austral (Lot 940 DP 1265677).

As shown in *Figure 1*, the subject site is rectangular in shape and covers 1.8 hectares in area with a northern frontage of 120 metres along Eighth Avenue. It is surrounded by vacant parcels of land, recently-subdivided residential dwellings and large lot rural residential properties.

The subject site is zoned B1 Neighbourhood Centre under the Western Parkland City SEPP. The objective of the B1 Neighbourhood Centre zone is to provide a range of retail, business and community uses that serve the needs of the people who live and/or work in the surrounding neighbourhood. Some of the other permissible land uses in the zone includes Centre-based Child Care facilities, Community Facilities, Food and Drink premises, Medical Centres, Office premises and Shops.

Figure 1 – Locality Map



Source: Nearmap

The subject site also includes an approved Development Application (DA-381/2023) for a supermarket development and additional retail and commercial tenancies. The Development Application was approved by the Sydney Western City Planning Panel (SWCPP) on 11 September 2024.

Since the original Development Application approval, two (2) Modification Applications (DA-381/2023/A and DA-381/2023/B) have been lodged and subsequently approved. These modifications generally related to changes in building heights, minor design changes, and improvements to the functionality of the piazza to the east. Early excavation works have commenced on the site. A render of the approved development is provided in *Figure 3*.

Figure 2 – Land Use Zoning Map

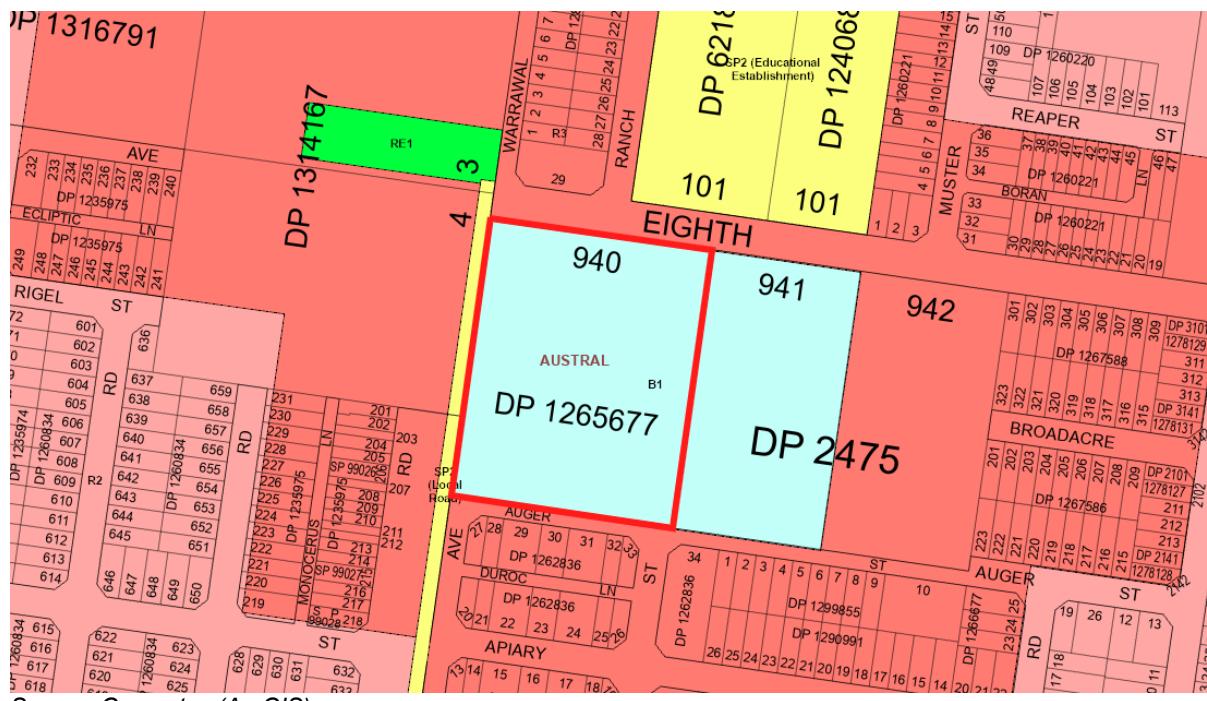


Figure 3 – Render of approved Development Application for 330-350 Eighth Avenue, Austral



Source: Submitted with DA-381/2023

Background

In April 2023, the NSW Government finalised the Employment Zone reforms which proposed significant changes to both industrial and business zoning in NSW. Specifically, the reforms replaced business and industrial zoning with five employment and four supporting zones under the Standard Instrument (LEP) Order. These reforms were introduced by the DPHI to address barriers within the planning system that limit the ability of businesses to establish, expand or adapt.

The reforms were applied to 134 Local Environmental Plans across NSW including the *Liverpool Local Environmental Plan 2008* ("LLEP 2008") however the reforms were not applied to SEPPs, including the Western Parkland City SEPP which applies to the subject site.

As such, the Western Parkland City SEPP has not yet been updated to reflect the Employment Zone reforms from 2023 and the previous zones (such as B1 Neighbourhood Centre, B2 Local Centre, and B3 Commercial Core) all still apply, including to the subject site.

The equivalent zone of B1 Neighbourhood Centre under the current Standard Instrument is the E1 Local Centre which includes recreation facilities (indoor) as permitted with consent.

The NSW Government is currently working on applying the reforms to the SEPPs however there is no timeframe for when these changes will occur. The Planning Proposal will essentially progress the reforms at the subject site in advance of the NSW Government updates.

Planning Proposal

The Proponent-initiated Planning Proposal seeks to amend Schedule 1 of Appendix 4 of the Western Parkland City SEPP to permit a 'recreation facility (indoor)' as an additional permitted use at the subject site. Specifically, the Planning Proposal seeks to accommodate a 'gym' within the approved commercial and retail development at the site. The provision is intended to read as follows:

2 Use of certain land at 330-350 Eighth Avenue, Austral

- (1) *This section applies to land known as 330-350 Eighth Avenue, Austral (Lot 940 DP 1265677)*
- (2) *Development for the purposes of recreation facility (indoor) is permitted with consent.*

Site-Specific and Strategic Merit Considerations

DPHI's *Local Environmental Plan Making Guideline* (August 2023) includes various questions to guide and justify the merit assessment of Planning Proposals. A comprehensive assessment of the Planning Proposal against the Guideline criteria for site-specific and

strategic merit has been completed and is addressed in the LPP Report provided in **Attachment 2**.

Following the assessment, Council staff have determined that the Proponent-initiated Planning Proposal for 330-350 Eighth Avenue, Austral has demonstrated both site-specific and strategic merit and aligns with the broader Strategic Planning Framework.

Local Planning Panel Advice

On 24 November 2024, the Proponent-initiated Planning Proposal was presented to the Liverpool Local Planning Panel (LPP) for advice. The LPP determined that the Planning Proposal demonstrated both site-specific merit and strategic merit and recommended it proceed to the DPHI to seek a Gateway Determination. The LPP recommendations are provided in **Attachment 2**.

Next Steps

It is recommended that Council endorses “in principle” the Proponent-initiated Planning Proposal for 330-350 Eighth Avenue, Austral and that the Planning Proposal be forwarded to the DPHI for Gateway Determination. This is supported by the advice of the Liverpool LPP and Council’s assessment that the Proposal has sufficiently demonstrated both strategic and site-specific merit.

Upon receipt of a Gateway Determination, the Planning Proposal will be publicly exhibited in accordance with the Liverpool Community Participation Plan 2025.

At the conclusion of the public exhibition, a Post-Exhibition Report will be prepared summarising the outcome of the public exhibition and include any possible amendments resulting from the consultation process. The Post-Exhibition Report will then be referred to the next available Ordinary Meeting of Council seeking endorsement of the Planning Proposal.

FINANCIAL IMPLICATIONS

There are no financial implications relating to this recommendation.

CONSIDERATIONS

Economic	Further develop a commercial centre that accommodates a variety of employment opportunities. Facilitate economic development.
Environment	There are no environmental and sustainability considerations.

Social	Deliver high quality services for children and their families.
Civic Leadership	There are no civic leadership and governance considerations.
Legislative	<i>Environmental Planning and Assessment Act 1979</i> <i>State Environmental Planning Policy (Precincts – Western Parkland City) 2021</i>
Risk	The risk is deemed to be Low.

ATTACHMENTS

1. Attachment 1 - Planning Proposal Report - 330-350 Eighth Avenue, Austral South (January 2026) (Under separate cover)
2. Attachment 2 - LPP Report and Minutes - 330-350 Eighth Avenue, Austral (24 November 2025) (Under separate cover)
3. Attachment 3 - ASIC Extract - Fabcot Pty Ltd (Under separate cover) - **Confidential**

PD 04**Woodward Park – Proposed change to Expression of Interest process**

Strategic Objective	Evolving, Prosperous, Innovative Promote and deliver an innovative, thriving and internationally recognised city
File Ref	010795.2026
Report By	Julie Scott - Manager City Economy
Approved By	Lina Kakish - Director Planning & Design

EXECUTIVE SUMMARY

Liverpool City Council noted, at its 26 February 2025 meeting, a proposal to pursue an Unsolicited Proposal (USP) to deliver an entertainment precinct at Woodward Park, including a 20,000-seat amphitheatre and supporting infrastructure. The USP has not proceeded beyond the stage 2 assessment process under Council's Unsolicited Proposals Policy and it is now proposed to follow a competitive process to achieve Council's objectives for Woodward Park. This will begin by calling for expressions of interest in developing Woodward Park.

RECOMMENDATION

That Council:

1. Notes that assessment of the Unsolicited Proposal for Woodward Park has concluded and the Unsolicited Proposal will not progress.
2. Notes that the Draft Woodward Park Masterplan is currently on Public Exhibition, suggesting several uses for the Woodward Park Precinct, with a report due back to Council by March 2026.
3. Agrees to conduct an Expression of Interest (EOI) process to invite proposals for Woodward Park.
4. Notes that a further report will be presented to Council outlining the responses to the EOI prior to conducting future processes for an agreement for development of Woodward Park.

REPORT

Background

At the 26 February 2025 meeting, Item Conf 12 Report was considered, describing an unsolicited proposal from Winarch Group Pty Ltd (Winarch) to deliver a scalable 20,000 seat capacity amphitheatre to Woodward Park in return for the management rights to operate the facility for a minimum of 15 years.

Council Officers assessed the proposal under Council's Unsolicited Proposal Policy and Unsolicited Proposal Process Guide. This included consideration of the proposal's viability, benefits and financial implications to Council. As part of the process, it was determined that the proposal would impact the committed work to Brickmakers Creek under the Western Sydney Infrastructure Grants (WSIG) project. There was potential for part of the WSIG funding to be used to allow Council to contribute to development and construction costs of the USP. However, as part of the due diligence, Council was informed that the WSIG Deed of Agreement precludes funding to be used to confer a commercial benefit on a third party. Given that Winarch would benefit from operation of the amphitheatre, Council was not able to rely on grant funding.

Given that funding is not available for the USP, assessment of the USP has concluded and Council does not propose to proceed with it. Instead, the intention is to pursue a market-driven solution via an open call for expressions of interest.

EOI Process

At its 27 November 2025 meeting, Item Conf 10 was tabled to provide Council with an update on an EOI process for the Council car parks in Bathurst and Northumberland Streets. Council had conducted an EOI process to determine interest in the redevelopment of the car parks and received a positive response from several proponents. This response showed that there is a genuine interest from the private sector in partnering with Council to maximise the potential of Council assets.

It is now proposed that Council conduct a similar EOI exercise for Woodward Park to determine if the market has an interest in a unique site that could have multiple uses including entertainment, sporting, lifestyle and commercial offerings. If Council agrees, the process will be conducted in accordance with the requirements of the Local Government Act 1993.

Overview of the Draft Woodward Park Masterplan

The Draft Woodward Park Masterplan will be made available to interested parties as part of the call for expressions of interest. This will not prejudice Council's consideration of the Masterplan, as it will be clear to proponents that the Masterplan is a draft and may be subject

to change. The draft Masterplan is currently on public exhibition and will be subject to development and review by Council after considering community feedback.

The Draft Woodward Park Master Plan, as endorsed at the 10 December 2025 Council meeting:

- Builds on the partly endorsed 2021 master plan, incorporating the Brickmakers Creek precinct currently being delivered by Council and funded through WSIG;
- Defines a large multifunctional event space with a capacity of approximately 30,000 people, leveraging the park's size, relatively undeveloped character and proximity to the Liverpool CBD and public transport as well as the adjacent designated special entertainment precinct (to commence a trial later this year);
- Sets out a circulation and access network with direct, wide pathways to safely move large event crowds to and from Liverpool Station, surrounding car parks and bus routes, while incorporating high quality lighting for safe night-time use;
- Integrates green and blue infrastructure, including tree canopy expansion, indigenous planting, water-sensitive urban design and dense edge planting to buffer traffic noise and improve the microclimate;
- Provides for supporting park infrastructure – including toilets, café / food and beverage opportunities, picnic facilities, bike paths and bike parking – so the park functions both as a destination events space and a local park for everyday use;
- Embeds Connection to Country, including opportunities for Aboriginal language, art and storytelling integrated into wayfinding and landscape design;
- Anticipates relocation of the existing netball facilities to a more suitable, purpose-built facility elsewhere in the LGA, freeing up central parkland for the event and entertainment functions while ensuring netball users are not disadvantaged.

The EOI will seek innovative solutions and long-term benefits to not only residents of the Liverpool local government area but that of South West Sydney, with clear guidelines on Council expectations of use of the site and the economic benefits that could be returned with the initial development and long-term use of the site.

The EOI involves no formal offer but provides an opportunity for respondents to express their interest in the site, demonstrate their capability and capacity in delivery city-shaping projects and precincts and clearly articulate the benefits that support Council's long-term vision of being a global city.

FINANCIAL IMPLICATIONS

Costs associated with this recommendation have been included in Council's budget for the current year and long-term financial plan. The costs associated with conducting the EOI process will be funded through the 2025/2026 City Economy budget.

CONSIDERATIONS

Economic	Further develop a commercial centre that accommodates a variety of employment opportunities. Facilitate economic development. Facilitate the development of new tourism based on local attractions, culture and creative industries.
Environment	Manage air, water, noise and chemical pollution. Protect, enhance and maintain areas of endangered ecological communities and high quality bushland as part of an attractive mix of land uses.
Social	Provide cultural centres and activities for the enjoyment of the arts. Deliver high quality services for children and their families.
Civic Leadership	Undertake communication practices with the community and stakeholders across a range of media. Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct. Actively advocate for federal and state government support, funding and services.
Legislative	Local Government Act 1993 (LGA) Local Government (General) Regulation 2021 (LGGR) OLG, Formation of Corporations and Entities (section 358) Guideline January 2022 OLG, Public Private Partnership (PPP) Guidelines, January 2022 Council must generally invite tenders before entering into a contract of the kind specified in section 55(1) of the LGA. This includes a contract to carry out work, perform a service or provide facilities.

	<p>The LGA permits Council to follow a selective tendering process, which begins with a public advertisement for expressions of interest. In pursuing a call for EOI, Council will comply with the requirements of the LGA and the LGGR for selective tendering.</p> <p>The LGA imposes controls on the establishment of separate entities such as joint ventures (LGA, section 358) and PPPs (LGA, Chapter 12, Part 6). Council will consider the requirements of the LGA and the OLG Guidelines when evaluating proposals received in response to the calls for EOI.</p>
Risk	Protracted negotiations and extended timeframes

ATTACHMENTS

Nil

COM 01**National General Assembly (NGA) Conference 23
- 25 June 2026**

Strategic Objective	Evolving, Prosperous, Innovative Maintain strong relationships with agencies, stakeholders and businesses to achieve beneficial outcomes for the city
File Ref	428217.2025
Report By	Justine Young - Acting Manager Civic and Executive Services
Approved By	Tina Bono - Director Community & Lifestyle

EXECUTIVE SUMMARY

The 32nd NGA Conference, hosted by the Australian Local Government Association (ALGA) will be held from Tuesday 23 – Friday 25 June 2026 at the National Convention Centre, Canberra.

The NGA is the premier national gathering of local governments, and provides councils with the opportunity to come together, share ideas, debate motions and most importantly unite and further build on the relationship between local government and the Australian Government.

This report seeks confirmation of Councillor attendees at the upcoming National General Assembly of Local Government (NGA) Conference.

It is further noted that the dates of the NGA Conference coincide with the scheduled June Council meeting. This report therefore recommends that the June Governance Committee meeting and the June Council meeting be rescheduled to enable Councillors to attend the conference without adversely affecting the conduct of Council business.

RECOMMENDATION

That Council:

1. Confirm the attendees for the NGA Conference at the National Convention Centre, Canberra from Tuesday 23 – Friday 25 June 2026;
2. Endorse the seven motions as outlined in this report to submit to the NGA Conference by 27 February 2026;

3. Reschedule the June Council meeting date to Wednesday 17 June 2026; and
4. Reschedule the June Governance Committee meeting date to Tuesday 2 June 2026.

REPORT

Background

The 32nd NGA Conference, hosted by the Australian Local Government Association (ALGA) will be held from Tuesday 23 to Friday 25 June 2026 at the National Convention Centre, Canberra. The theme for this year's conference is *Stronger Together: Resilient, Productive. United.*

The NGA is the premier national gathering of local governments, and provides councils with the opportunity to come together, share ideas, debate motions and most importantly unite and further build on the relationship between local government and the Australian Government. Councillors from Local Government Areas (LGA) across Australia are invited to participate in this conference. Council has secured accommodation at the Crowne Plaza Canberra for Councillors who wish to attend.

The conference discussion paper is attached to this report.

Motion Guidelines for NGA Conference

Councillors are invited to submit motions to this conference for consideration. The guidelines for submitting motions are outlined in the attached discussion paper. The deadline for the submission of motions to this conference is 27 February 2026.

Motions must be lodged electronically using the online form available on the NGA website at www.alga.asn.au.

To be eligible for inclusion in the NGA Business Papers, and subsequent debate on the floor of the NGA, motions must meet the following criteria:

1. *Submit a new motion that has not been debated at an NGA in the preceding two years as found in previous business papers on the ALGA website.*
2. *Ensure your motion is relevant to the work of local government across the nation, not focused on a specific location or region, unless the project has national implications.*
3. *Align your motion with the policy objectives of your state and territory local government association.*
4. *Propose a clear action and outcome on a single issue, calling on the Australian Government to take action. Motions covering more than one issue will not be accepted.*

5. *Ensure the motion does not seek to advantage one or a few councils at the expense of others.*
6. *Avoid being prescriptive in directing how the matter should be pursued.*

Motions for Consideration

The following is a list of seven motions that were previously workshopped with Council during the current elected term and are presented for further consideration. The motions have been amended in accordance with the NGA motion submission criteria. Subject to Council's agreement with their content, national objectives, and key arguments, the motions will be submitted for inclusion in the conference business papers.

1. Review of Trailer and Caravan Parking Regulations

This National General Assembly calls on the Australian Government to:

1. Note the recent regulatory changes affecting trailer and caravan parking, including the removal of the previous 28-day parking restriction.
2. Request that the Planning and Design Committee investigate options to address community concerns arising from these changes, including exploring potential amendments to ensure fair, practical, and consistent management of trailer and caravan parking across local government areas.
3. Seek clear compliance and regulatory guidance from the relevant authorities to support councils in effective enforcement and community consultation.

National Objective

Trailer and caravan parking regulations affect councils nationally. Recent changes, including the removal of the 28-day restriction, affect councils' ability to manage public spaces. Debate will support practical and consistent management across local government areas and provide guidance for enforcement and community consultation.

Key Arguments

The removal of the 28-day parking restriction limits councils' ability to manage trailer and caravan parking consistently. Councils need clear guidance to enforce rules effectively and address community concerns about safety, amenity, and practical use of public areas. Investigating options for amendments or regulatory guidance will support councils in balancing resident needs and consistent management across local government areas.

2. Addressing Truck Parking in Residential Areas

This National General Assembly calls on the Australian Government to:

1. Note the growing concerns regarding trucks parking in residential areas, including negative impacts on safety, access, and neighbourhood amenity.
2. Acknowledge that while councils are responsible for enforcing State parking regulations, the current penalties and enforcement pathways available for illegal heavy vehicle parking are insufficient to deter ongoing breaches.
3. Review and strengthen the regulatory framework for heavy vehicle parking in residential streets, including introducing stronger penalties, escalating consequences for repeat offenders, and clearer liability for vehicle owners and operators, to better protect community safety and amenity.
4. Write to relevant State Ministers outlining community concerns and seeking urgent regulatory action.
5. Commit to publicly communicate council advocacy efforts to residents, demonstrating Council's commitment to pursuing practical solutions on their behalf.

National Objective

Heavy vehicle parking in residential areas affects community safety, access, and neighbourhood amenity across Australia. Current penalties and enforcement pathways under State regulations do not fully deter repeat breaches, highlighting the need for consistent regulatory approaches, stronger enforcement options, and clear responsibilities for vehicle operators to protect residents and communities.

Key Arguments

Trucks parking in residential streets create safety risks, restrict access, and reduce neighbourhood amenity. Councils are responsible for enforcing State parking rules, but current penalties and enforcement pathways do not fully address repeat breaches. Strengthening the regulatory framework will support councils in protecting their communities.

3. Sustainable Funding and Governance for Road Infrastructure Supporting the Western Sydney Aerotropolis

This National General Assembly calls on the Australian Government to urgently address the critical need for new roads and upgrades to key transport corridors and local roads servicing the Western Sydney Airport and Aerotropolis precincts, by:

1. Providing dedicated and sufficient funding for the construction of new road infrastructure and the urgent upgrade of existing main corridors significantly impacted by increased traffic volumes and heavy vehicle movements associated with the airport and surrounding development;
2. Assuming ownership and responsibility for key arterial roads and corridors in the region, ensuring that planning, construction, timely upgrades, and long-term maintenance are managed by the relevant State agencies with the capacity and resources to deliver infrastructure at scale
3. Establishing a dedicated funding pool or targeted grant program to support councils in delivering urgent upgrades to local roads that are experiencing accelerated deterioration due to heavy vehicle movements linked to the construction of the Western Sydney Aerotropolis, with provisions that enable councils to recoup upgrade costs through future developer contributions, ensuring local communities are not unfairly burdened by the infrastructure impacts of regional development.
4. Increasing the level of grant funding available for pedestrian infrastructure.

National Objective

Western Sydney Councils, including Liverpool City Council, are experiencing significant infrastructure strain due to the construction and servicing of the Western Sydney Airport. The increased volume of heavy vehicles, trucks, and machinery has accelerated road deterioration, particularly along main corridors leading to the Aerotropolis. The scale and cost of necessary road works are beyond the financial capacity of local councils. A coordinated and well-funded response from State and Federal Governments is urgently required to ensure these critical transport routes are safe, efficient, and capable of supporting ongoing regional development.

Key Arguments

Councils such as Liverpool City Council are experiencing unprecedented deterioration of local roads caused by heavy vehicles, machinery, and construction traffic directly related to the development of the Aerotropolis. Many affected roads were originally rural or farm roads and were never designed to carry the current volume or weight of traffic, creating significant safety risks for local communities. At present, councils rely heavily on developer contributions to fund road upgrades. However, the timing and receipt of these contributions are often uncertain and may take years or decades to materialise. Councils urgently require financial support to address immediate safety and infrastructure needs, with a flexible mechanism to recover costs as development contributions are progressively received.

4. Establishment of a Fair Rating Model for Crown Land, Including Western Sydney Airport

This National General Assembly calls on the Australian Government to advocate for the development and implementation of a fair, transparent, and sustainable rating model for Crown Land, including key sites such as the Western Sydney Airport, to ensure that councils receive appropriate compensation for the delivery of services to these areas.

National Objective

Crown Land, including major developments such as the Western Sydney Airport, is currently exempt from local government rates. Despite this, councils across Australia are required to provide essential infrastructure and services to these sites and surrounding areas, placing a significant financial burden on local ratepayers. This creates an inequitable situation where local communities subsidise the costs of servicing major government-owned developments.

Key Arguments

Councils are required to provide essential infrastructure and services to Crown Land and surrounding areas despite these sites being exempt from local government rates. This places a financial burden on local ratepayers. A consistent and equitable rates model is needed to ensure councils can recover the costs associated with servicing Crown Land and to support the long-term financial sustainability of local government in high-growth and high-impact areas.

5. Ban on Political Parties Endorsing or Running Candidates in Local Government Elections in New South Wales

This National General Assembly calls on the Australian Government to amend the Local Government Act 1993 and related election legislation to prohibit political parties from endorsing or running candidates in local government elections, thereby preserving councils as independent, community-focused bodies.

National Objective

Local government elections in New South Wales are designed to allow councils to focus on local community priorities. Political party involvement can influence how councils operate and make decisions, affecting the focus on local needs.

Key Arguments

Political party involvement in local government elections can affect council decision-making and the focus on local community needs. Restricting party involvement supports councils in making decisions based on local priorities and community interests.

6. Microsoft Licensing Change – Impact on Local Government

This National General Assembly calls on the Australian Government to:

1. Note Microsoft Corporation's announcement that, effective 1 November 2025, it will remove volume-based discounts for Online Services under Enterprise Agreements (EA), Microsoft Products and Services Agreements (MPSA), and Online Services Premium Agreements (OSPA).
2. Acknowledge this change will require all customers, including councils, to pay Level A list pricing regardless of their size or historical spend, leading to potentially significant cost increases across the local government sector. The financial impact of this change, with some councils expected to face cost increases exceeding 12%, affecting budgeting, service delivery, and long-term ICT planning.
3. Facilitate a written appeal to Microsoft requesting that it reconsider the removal of volume-based pricing tiers, and to engage directly with local government representatives to develop a fair, transparent, and sustainable licensing model that reflects the sector's unique needs.
4. Seek engagement with relevant State and Federal Ministers to:
 - Highlight the implications for public sector organisations, particularly local governments.
 - Explore potential policy or financial support to mitigate the impact of these licensing changes.

National Objective

On 12 August 2025, Microsoft announced a significant restructuring of its licensing framework for Online Services under EA, MPSA, and OSPA agreements. Volume-based pricing tiers (Levels B to D) will be eliminated. Given the magnitude of the impact, it is imperative to advocate strongly on behalf of the NSW local government sector, and work in partnership with ALGA and other stakeholders to seek a resolution that recognises the distinct needs and constraints of councils.

Key Arguments

While Microsoft has positioned this shift as a simplification and transparency initiative, for councils it represents a major budgetary pressure, with limited flexibility to negotiate or adjust. The change reduces procurement agility and may constrain investment in other digital or service delivery initiatives.

7. Restoring Community Independence in Local Government Elections

This National General Assembly calls on the Australian Government to amend the *Local Government Act 1993* and relevant electoral legislation to prohibit political parties from endorsing or fielding candidates in local government elections.

National Objective

Local government elections in New South Wales are designed to allow councils to focus on local community priorities. Amending legislation to limit political party endorsement or participation supports councils in representing community interests.

Key Arguments

Political party endorsement or participation can influence council decision-making. Legislative amendments that clarify the role of parties in local elections help councils focus on community priorities.

It is noted that Council previously considered two additional motions for submission. However, both motions are of similar intent to motions that were debated and resolved at the National General Assembly conference within the past two years. As such, these motions do not meet the NGA submission requirement that new motions must not have been debated at an NGA in the preceding two years.

For reference, the table below provides details of the two motions previously considered by Council and the corresponding resolutions at the conference.

Liverpool City Council – Proposed Motion #1

Advocating for the Constitutional Recognition of Local Government in Australia

This National General Assembly calls on the Australian Government to initiate a coordinated strategy across member councils to advocate for the constitutional recognition of local government in Australia, aimed at:

- Strengthening local democracy;
- Enhancing council autonomy; and
- Securing direct and equitable access to federal funding

2024 NGA Resolution – submitted by Narrabri Shire Council:

That the National General Assembly advocate for the Federal Government to recognise local government in the Constitution of Australia.

Note: A response to the resolution is pending.

Liverpool City Council – Proposed Motion #2

Growth Councils and Infrastructure

This National General Assembly calls on the Australian Government to:

1. Note the significant population growth occurring within the South-West Local Government Areas, as Sydney's major growth councils.
2. Acknowledge the continuing shortfall in essential infrastructure delivery, including transport links, schools, hospitals, and community facilities, which are not keeping pace with development.
3. Urgently commit to timely and adequate infrastructure funding to support South-West Local Government areas rapid growth.
4. Write to the relevant state and federal ministers, highlighting the pressing need for investment in South-west Sydney infrastructure to ensure sustainable and liveable communities.
5. Provide a report to member councils detailing:
 - a. Current advocacy activities undertaken in relation to South-West Sydney growth and infrastructure; and
 - b. Further strategic opportunities to strengthen the collective position of growth councils in securing long-term infrastructure funding commitments.

2025 NGA Resolution – submitted by Penrith City Council:

This National General Assembly calls on the Australian Government to:

1. Develop a dedicated national infrastructure investment framework that ensures equitable funding for transport, roads, and essential infrastructure in outer metropolitan growth areas. It should include:
 - Recognising outer metropolitan growth areas as distinct regions requiring specific federal funding allocations.
 - Prioritising transport infrastructure investment, including strategic road networks, public transport expansion, and active transport options, to improve connectivity and reduce congestion.
 - Ensuring equitable access to social infrastructure, such as healthcare, education, and recreational facilities, to enhance liveability and economic participation.
 - Aligning infrastructure funding with population growth projections, to prevent the cycle of underinvestment and service shortfalls in rapidly expanding communities.
2. Increased investment in transport, roads, and essential infrastructure, to address the current chronic infrastructure deficits in these regions

Note: A response to the resolution is pending.

Conflict with June Meeting Dates

The scheduled dates for the NGA Conference coincide with Council's currently scheduled meeting dates in June 2026. To enable Councillor attendance at the NGA Conference, it is recommended that Council resolve to amend the June meeting schedule as follows:

- Governance Committee Meeting: Tuesday, 2 June 2026
- Council Meeting: Wednesday, 17 June 2026

FINANCIAL IMPLICATIONS

Costs associated with this recommendation have been included in Council's budget for the current year and long-term financial plan.

The Civic and Executive Services team holds a budget allocation for Councillor attendance at conferences. This funding includes conference fees, accommodation and travel costs associated with Councillor attendance.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	There are no social and cultural considerations.
Civic Leadership	Undertake communication practices with the community and stakeholders across a range of media. Provide information about Council's services, roles and decision making processes. Deliver services that are customer focused. Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct. Actively advocate for federal and state government support, funding and services.
Legislative	There are no legislative considerations relating to this report.
Risk	There is no risk associated with this report.

ATTACHMENTS

1. 2026 NGA Discussion Paper (Under separate cover)

COM 02**Draft Memorials Policy**

Strategic Objective	Healthy, Inclusive, Engaging Improve liveability and quality of life for the community by delivering vibrant parks, places and facilities
File Ref	435521.2025
Report By	M'Leigh Brunetta - Manager Civic & Executive Services
Approved By	Tina Bono - Director Community & Lifestyle

EXECUTIVE SUMMARY

Council has resolved to establish a Memorials Policy to provide a consistent, transparent and fair framework to consider memorial requests.

The intent of the Memorials Policy is to have a framework to consider requests, with consideration to the broader community and plans. The proposed policy has been benchmarked and is consistent across NSW Councils policies.

As resolved, this policy is being brought back to Council for consideration and finalisation.

RECOMMENDATION

That Council:

1. Note, the draft Memorial Policy has been placed on public exhibition; and
2. Endorse the draft Memorial Policy as final.

REPORT

Council has resolved to establish a Memorials Policy to provide a consistent, transparent and fair framework to consider memorial requests.

Currently, there is no policy to guide the assessment and decision-making process for requests. As a result, families have approached the Mayor and Councillors directly for memorials, with requests frequently considered through Notice of Motions, Mayoral Minutes, and reports on the Council floor. Historically, these meetings have been attended by grieving families, often seeking immediate, compassionate decisions in an informal setting. This

approach has led to community consultation being overlooked, other Council projects being deprioritised, broader community and master plans not being considered, and some requests being progressed ahead of others without a consistent framework.

The intent of the Memorials Policy is to have a framework to consider requests, with consideration to the broader community and plans. The proposed policy has been benchmarked and is consistent across NSW Councils policies.

To maintain privacy of grieving families of recent memorials considered, specific details of previous examples and requests have not been included in this report.

The draft Memorials Policy was tabled at the November 2025 Governance Committee meeting to provide the pathway to unpack the proposed direction, brief Councillors, and seek input on the draft Policy. Councillors were consulted throughout this process and invited to comment and provide feedback on the draft policy.

Following endorsement from the Governance committee to proceed, the draft policy was placed on public consultation and invited community and stakeholders with an opportunity to comment.

Public notice was advertised through Council webpage and commenced on the 4 December 2025 and closed on 12 January 2026. To encourage feedback, it remained open until 19 January 2026. No feedback was received during this period.

In the development of this Policy, direct consultation was conducted with Council representatives from Open Space, Community Development, Traffic, Transport, Community Standards, Planning and Compliance, City Planning, Infrastructure Planning, Civil Works, Heritage, Public Arts, Libraries, Recreation and Community Outcomes. This was to ensure experts across multiple fields were consulted and compliance was achieved.

Benchmarking was also conducted across NSW Councils existing endorsed policies, and legislative requirements considered.

It should be noted that, on occasion Council may directly invite constituents for comment and feedback, however this is not a formal requirement. For compassionate reasons, due to the extenuating circumstances of grieving families, no individual constituents were directly contacted for comment. This was to prevent Council placing any unnecessary distress, suffering and trauma on families.

As resolved, this policy is being brought back to Council for consideration and finalisation.

FINANCIAL IMPLICATIONS

There are no financial implications relating to this recommendation.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	Raise awareness in the community about the available services and facilities.
Civic Leadership	Foster neighbourhood pride and a sense of responsibility. Deliver services that are customer focused.
Legislative	There are no legislative considerations relating to this report.
Risk	The risk is deemed to be Low.

ATTACHMENTS

1. Draft Memorials Policy

LIVERPOOL CITY COUNCIL.

Memorials Policy

DRAFT

Adopted: *(Current date)*

TRIM *(Number)*



MEMORIALS POLICY

DIRECTORATE: Community & Lifestyle

BUSINESS UNIT: Civic & Executive Services

1. PURPOSE

This policy provides a consistent approach to the provision of memorials located on Council owned or managed buildings, parks and other public spaces.

It aims to balance community commemoration with practical considerations like site suitability, design and ongoing maintenance.

It is to be implemented in conjunction with related policies and guidelines that apply to the naming of streets, parks, public art and other public places.

2. DEFINITIONS

Council	means the Liverpool City Council.
Commemorative works	generally comprises plaques, memorials, gardens, trees, sculptures and statues.
Cremated ashes	cremated body ashes of a deceased person.
Memorial	recognising the memory of a person, event or place through a permanent or temporary object. This may be a plaque, monument, statue, fountain, seat, park bench, mural, signage, garden or tree.
Monument	a structure or a three-dimensional physical object created in memory of a person, group, event or place.
Plaque	a plate, tablet or slab made of metal, stone object or any other appropriate material with text displayed and fixed onto a surface.
Private memorial	a memorial in recognition of a person's life, death or an event that is not considered to be of significance to the whole Liverpool community.
Private road	a private road is any road that is not a public road, is on private property, and is not under the control of Council or government agency.
Public road	Council-controlled road, for which Council is the roads authority and does not include state-controlled roads.
Small infrastructure	refers to seats, park bench/play equipment, public domain furniture.
Roadside memorial	any object temporarily placed within the road reserve to commemorate a death or indicate the site of a road fatality. This may include religious items, flowers or other gestures.

3. SCOPE

This policy applies to all memorials including commemorative works within buildings, parks and other public domain under the ownership or management of Council.

However, it does not apply to:

- naming of roads, parks or street names (refer to Naming Convention Policy)
- public art (refer to Public Art Policy)
- roadside memorials dedicated to victims of road fatality
- commemorative objects in cemeteries, crematoria or burial grounds
- signage, display boards, banners

This policy does not extend to any parcels of land or waterways, not under the care and/or management of Liverpool City Council.

4. POLICY

Council is committed to protecting the unique character of our parks, buildings and other public domain for the benefit of the broader community, whilst providing opportunities for appropriately designed memorials that honour individuals, organisations or events significant to the Liverpool community and place.

Memorials should:

- a) enhance Liverpool's sense of place and increase an understanding of heritage
- b) recognise achievements, services and contributions valued by the people of Liverpool

4.1 CRITERIA

Council will consider all proposals on their individual merits, and take into consideration the following:

- Community impact of the proposal
- Commemoration of a person or a group who made a significant contribution to the Liverpool community
- Commemoration of an event or an occasion that is important in local, state or national history
- Reflection of the character, landscape, natural amenity, flora, fauna, and/or function of the site or area
- The proposed memorial promotes the cultural diversity of Liverpool
- Identifies additional ongoing cost to Council

Proposals are required to meet the following criteria.

- a) Individuals and/or organisations nominated for recognition are to have:
 - a. made a significant civic contribution to Liverpool LGA
 - b. have been a resident of the Liverpool LGA
 - c. be deceased

- c) Memorials for individual/s will only be approved posthumously and a minimum of 12 months consistent with Geographical Names Board (GNB) Guidelines
- d) Council prefers natural and low maintenance memorials to permanent memorial infrastructure and not impede on existing public space
- e) must be aesthetically complementary to the surroundings and unique characteristics of the place
- f) Proposals must align with relevant legislative and statutory requirements
- g) Proposals must not already be an existing memorial, or be a duplication of an existing memorial within the LGA
- h) Private memorials will not be allowed or facilitated by Council

4.2 MEMORIALS

The proposal must be consistent with Council's approved plans for the proposed site or facility.

Additionally, the proposed memorial object must not:

- compromise the amenity value, aesthetic or character of the proposed site
- interfere or intrude with existing and proposed usage patterns of the site
- do not unreasonably affect the community's access and enjoyment of that site
- pose any safety risk to users of the site or the facility
- be a religious or faith-based iconography
- be provocative to another culture or community by depicting or commemorating an event, conflict, weaponry or symbolism associated with such that may cause disharmony, hurt or offense

Council must approve the design, size, material, text (wording), layout and graphics to be used for memorial objects, such as monuments and plaques.

It is the responsibility of Council to commission designers, fabricators, constructors and installers of these memorial objects to ensure.

- The character, design, scale and quality are compatible and at a level commensurate with the location or setting of the site and its surroundings
- It is designed and manufactured by a qualified professional or artisan of repute approved by Council
- A decommissioning plan is approved by Council and consider the 'design life' of the memorial
- Relevant legislation and WHS compliance are achieved

All memorials and monuments on Council land are owned and managed by Council, including all maintenance and repair work that is required.

4.3 MEMORIAL TREES

Tree planting is considered with respect to appropriateness, public open space location and tree species choice.

Consideration will be given to relevant capital works programs, plans of management, master plans, avoidance of any damage to the natural environment, maintaining a safe passage for pedestrians and users of the open space, indigenous connection to the site, and general community expectations.

Trees planted as a memorial must be of a species approved by Council and must be planted in an approved location. Approval for plaques on the tree or on the ground next to the tree will not be granted.

If approved, the applicant will be responsible for the cost of the memorial tree, its planting and initial maintenance period (as per fees and charges or as approved by Council). Council will arrange the provision, planting, and maintenance of the memorial tree.

Memorial tree planting will receive a three (3 month) maintenance period. Tree planting will be undertaken when growing conditions are most favourable.

All costs related to the memorial tree will be borne by the applicant.

All memorial trees remain the property of Council.

4.4 ROADSIDE MEMORIALS

All roadside memorial objects must comply with the Roads Act 1993 and the TfNSW guidelines for roadside tributes.

Council will not install or maintain temporary roadside memorial object on behalf of bereaved families or individuals. The establishment, maintenance and subsequent removal and disposal of temporary roadside memorial objects remains the responsibility of the bereaved parties.

Council has delegated authority to approve, remove or relocate a temporary roadside memorial on or along a Council controlled road, and reserves the right to remove or relocate memorials without notice if they do not comply with Council policy, TfNSW guidelines or relevant legislation.

Council may also remove or relocate a temporary roadside memorial if it:

- Appears neglected or unsightly
- Adversely impacts surrounding residents or the community
- Exposes Council to a public liability risk
- Compromises the amenity value, aesthetic integrity or character of the site

Council will make every effort to work cooperatively with the bereaved to return the memorial object if removal is required.

During roadworks and maintenance, Council may need to move a temporary roadside memorial object. In this instance, Council will endeavour to contact the bereaved, if known, and advise them about the proposed roadwork or maintenance and the need to relocate the temporary roadside memorial object.

4.5 SMALL INFRASTRUCTURE - BENCHES AND FURNITURE

Council does provide or accept donations of 'small infrastructure' such as benches, seats and other public furniture as memorials on public land (nor dedication of existing furniture by assignment of a plaque).

Such donations can divert resources from the delivery of outcomes endorsed by Council in its Community Strategic Plan. Existing memorial objects, such as monuments and plaques, are not considered precedence for Council approval of any future requests.

4.6 CREMATED ASHES

Council does not permit the scatter of cremated ashes of Council land, buildings, parks and reserves.

Parks or a public place access can often be restricted, developed, or many other conditions may arise that could amend, develop or restrict access to the site.

4.7 COMMUNITY CONSULTATION

All memorial proposals are subject to undergo community consultation. Council should engage with the community and consider appropriate consultation in the location of the proposed memorial and seek feedback on the proposal.

Proposals for the establishment of memorials will be considered in line with Councils community engagement process and should be placed on public exhibition.

4.8 RETENTION

Council does not guarantee the retention of any plaque or memorial in perpetuity and maintains the right to remove or relocate it should the site be redeveloped or significantly changed in character.

Council reserves the right to remove and/or relocate a memorial object (as listed in 4.2 – 4.6). This may include when.

- The area is to be redeveloped
- The character and use of the area in which the item is sited has changed significantly and the item is no longer deemed suitable for the site
- The structure or support on which the item is located is to be removed or altered
- The item has reached the end of its 'design life' specified in the decommissioning plan
- The item is damaged, high risk to safety or irreparable

Council will make every effort to work cooperatively with the donor to return any physical memorial-related elements if removal of the memorial object is required. If the memorial has been irrevocably damaged or destroyed (including the death of a memorial tree), Council will remove the memorial item but is under no obligation to replace the infrastructure. Council will make every effort to work cooperatively with the bereaved to return the memorial object if removal is required.

4.9 FORMAL REQUESTS

Council requires all requests for memorials in writing to Council for formal consideration.

AUTHORISED BY

Council Resolution

EFFECTIVE FROM

XXX

REVIEW DATE

Council will review every 5 years.

VERSIONS

The current and previous version of the Charter should be set out in the following table.

Version	Amended by	Changes made	Date	TRIM Number

REFERENCES

Local Government Act 1993 (NSW)
Roads Act 1993 (NSW)
TfNSW Roadside Tributes
Geographical Names Act 1966
Protection of the Environment Operations Act 1997 (NSW)

POLICY

Naming Convention Policy
Public Art Policy
Community Engagement Policy

COM 03**Council Grants Donations and Sponsorship Report**

Strategic Objective	Healthy, Inclusive, Engaging Promote a harmonious community that celebrates its diversity
File Ref	002377.2026
Report By	Javeria Hoda - Community Development Worker Funding & Support
Approved By	Tina Bono - Director Community & Lifestyle

EXECUTIVE SUMMARY

Council is committed to building strong and resilient communities in the Liverpool Local Government Area (LGA) and maximising social wellbeing. Council helps achieve these goals by providing financial support through grants and sponsorships to develop leadership skills, increase participation in community activities and address identified social issues.

This report provides a recommendation for endorsement of funding totalling **\$35,145** from the Community Grants and Community Sponsorship Program.

RECOMMENDATION

That Council:

1. Endorses the funding recommendation of **\$15,145** (GST exclusive) under the **Community Grant Program** for the following projects:

Applicant	Project	Recommended
Hymiana Mandaean Social Group Incorporated	Connecting With New Environment 2026 Program	\$5,145
AASHA Australia Foundation	Rhythm is Life Community Fitness Program 2026	\$10,000

2. Endorses the funding recommendation of **\$20,000** (GST exclusive) under the **Community Sponsorship** for the following projects:

Applicant	Project	Recommended
SCRAP (School Communities Recycling All Paper) Ltd	Toil4Soil Part 2	• \$10,000
Association For Community Development Incorporated	Ramadan Shopping Festival 2026	\$10,000

REPORT

Community Grants Program

The Community Grants Program received two application which met the eligibility criteria and are recommended for funding as follows:

Applicant	Hymiana Mandaean Social Group Incorporated		
Project	Connecting With New Environment 2026 Program		
Amount Requested	\$5,145	Total Project Cost	\$20,080
Location	Liverpool LGA, (program delivery across various locations in NSW)	Date	Jan to Jun 2026
About the Applicant	<p>Hymiana Mandaean Social Group Incorporated is a volunteer-led community group supporting Arabic-speaking communities in the Liverpool Local Government Area. It delivers culturally responsive social, educational and wellbeing activities that strengthen community connection, reduce isolation and improve access to essential services.</p> <p>Activities delivered in Liverpool include social support groups, information and referral sessions, programs for older people from refugee and trauma-affected backgrounds, basic computer skills training, and women-focused domestic and family violence awareness programs, delivered in partnership with the NSW Service for the Treatment and Rehabilitation of Torture and Trauma Survivors (STARTTS).</p>		

<p>Description</p>	<p>Objective: 'Connecting with New Environment' program aims to improve wellbeing, reduce social isolation and strengthen community connection among Arabic-speaking refugees and vulnerable residents in the Liverpool LGA who are experiencing trauma, disability, ageing-related isolation or mental health challenges. Funding will support the delivery of culturally safe, therapeutic outings that promote healing, build confidence, and foster a sense of belonging, while increasing participants' understanding of Australian culture, First Nations history, and their connection to place.</p> <p>Outcomes:</p> <ul style="list-style-type: none"> • Improve wellbeing by reducing social isolation and supporting participants' mental health through safe, supportive social and cultural outings; • Increase social connection and belonging by helping participants build relationships and feel more included in the Liverpool community; and • Build confidence and cultural understanding by increasing participants' awareness of First Nations history and supporting them to access public spaces and experiences beyond their local area.
<p>Funding Allocation</p>	<p>Grant funding of \$5145 will be allocated as follows:</p> <ul style="list-style-type: none"> • \$955 towards Sydney Zoo entry fee • \$741 towards Madame Tussauds entry fee • \$1,598 towards Aboriginal Cultural experience • \$1,036 towards Sydney Aquarium entry fee • \$750 towards Ku-ring-gai Chase National Park, Park Aboriginal Tour • \$65 towards National Park entry fee for community bus
<p>Beneficiaries</p>	<ul style="list-style-type: none"> • 250 CALD community members • Newly arrived migrants experiencing isolation and mental health challenges.
<p>Assessment</p>	<p>Recommended Funding - \$5145 The project aligns with the Community Strategic Plan <i>Objective 1 - Healthy, Inclusive, Engaging, Objective 2 - Direction 2 - Livable, Sustainable, Resilient, Objective 3 - Evolving, Prosperous, Innovative, Objective 4 - Visionary, Leading, Responsible</i>, and meets the Community Grant Program funding priorities. Expected Community Grants program outcomes 7.4.1 a), b), c), and h).</p>

Applicant	AASHA Australia Foundation		
Project	Rhythm is Life Community Fitness Program 2026		
Amount Requested	\$10,000	Total Project Cost	\$14,500
Location	Hilda M Davis Citizens Centre, 185 Bigge St, Liverpool NSW 2170	Date	Feb to Nov 2026
About the Applicant	<p>AASHA Australia Foundation is a not-for-profit organisation supporting culturally and linguistically diverse (CALD) seniors in the Liverpool Local Government Area. The organisation has a strong track record of delivering culturally appropriate programs that promote wellbeing, social connection and inclusion, including a successful monthly seniors' group in Liverpool providing social support, health information and cultural engagement. Building on this experience, AASHA Australia Foundation proposes the <i>Rhythm is Life</i> project to further support CALD seniors to age actively, confidently and with dignity within the Liverpool community.</p>		
Description	<p>Objective: 'Rhythm is Life' program aims to improve the physical, emotional and social wellbeing of CALD seniors and community members in the Liverpool LGA by delivering 10 (one per month) culturally safe, creative and movement-based wellbeing sessions. The funding will enable AASHA Australia Foundation to reduce social isolation, support mental health, promote active ageing, and strengthen cultural connection and intergenerational engagement within Liverpool's diverse communities.</p> <p>Outcomes:</p> <ul style="list-style-type: none"> • Improve physical and emotional wellbeing among CALD seniors in the Liverpool LGA through regular participation in culturally appropriate movement, music and creative activities; and • reduce social isolation and strengthen community connection by creating a safe, inclusive space where participants build relationships, confidence and a strong sense of belonging. 		
Funding Allocation	<p>Grant funding of \$10,000 will be allocated as follows:</p> <ul style="list-style-type: none"> • \$1,500 towards 10 sessions of Yoga instructor fees 		

	<ul style="list-style-type: none"> • \$4,000 towards 10 sessions of music & movement instructor fees • \$2,750 towards promotional materials and marketing expenses for program delivery • \$1750 towards light catering for 10 sessions
Beneficiaries	<ul style="list-style-type: none"> • CALD Seniors in Liverpool • Local volunteers and support agencies
Assessment	<p>Recommended Funding - \$10,000</p> <p>The project aligns with the Community Strategic Plan <i>Objective 1 - Healthy, Inclusive, Engaging</i>, and meets the Community Grant Program funding priorities.</p> <p>Expected Community Grants program outcomes 7.4.1 a), b), and c).</p>

Community Sponsorship Program

The Community Sponsorship Program received two applications which met the eligibility criteria and are recommended for funding as follows:

Applicant	SCRAP (School Communities Recycling All Paper) Ltd		
Project	Toil4Soil Part 2		
Amount Requested	\$10,000	Total Project Cost	\$15,500
Location	SCRAP Centre 209 Heathcote Rd, Holsworthy NSW 2173	Date	Feb to Dec 2026
About the Applicant	<p>SCRAP Ltd is a not-for-profit organisation based in Liverpool with over 35 years' experience promoting environmental education, sustainability, and waste minimisation. Located on a dedicated site within Holsworthy High School grounds, SCRAP has successfully run programs such as large-scale worm farms, composting initiatives, community garden projects, and Return and Earn recycling stations. In recent years, SCRAP delivered Part 1 of the <i>Soil of Toil</i> program in partnership with local schools, teaching students' practical skills in converting organic waste into high-quality soil. These initiatives have processed hundreds of tonnes of organic material annually, supplied local schools and community members with soil and worms, and fostered hands-on environmental education, demonstrating a long-standing positive impact in the Liverpool community.</p>		

<p>Description</p>	<p>Objective: The objective of Toil4Soil Part 2 is to expand SCRAP's successful school-based composting and worm farming program across additional Liverpool schools, including Chipping Norton Public School and the Georges River Environmental Education Centre, and to strengthen partnerships with local schools and community organisations. The program aims to build on the skills and outcomes achieved in Part 1, establishing a "Lighthouse Schools" model that promotes hands-on organic waste diversion, sustainable soil production, and environmental education. Through this expansion, the program seeks to acculturate composting practices across the Liverpool community, enhance school gardens, reduce landfill waste, and provide a transferable model for other schools and potentially local businesses.</p> <p>Outcomes:</p> <ul style="list-style-type: none"> • Reduce organic waste going to landfill by teaching local students and households how to compost and use worm farms, supporting FOGO in Liverpool; • Improve environmental learning and community involvement by giving students, families, and volunteers hands-on experience in sustainability and waste reduction; and • Build strong local partnerships and create a "Lighthouse Schools" model that can be expanded to other schools and local businesses, encouraging long-term sustainable practices in the community.
<p>Funding Allocation</p>	<p>Grant funding of \$10,000 will be allocated to compost training services for school students from term 1 to term 3.</p>
<p>Beneficiaries</p>	<ul style="list-style-type: none"> • 300 local school students • Local businesses and broader community
<p>Assessment</p>	<p>Recommended Funding - \$10,000 The project aligns with the Community Strategic Plan <i>Objective 1 - Healthy, Inclusive, Engaging, Objective 3 - Evolving, Prosperous, Innovative, Objective 4 - Visionary, Leading, Responsible</i>, and meets the Community Sponsorship Program funding priorities.</p> <p>Expected Community Sponsorship program outcomes 7.7.1 Environmental benefit a).</p>

Applicant	Association For Community Development Incorporated		
Project	Ramadan Shopping Festival 2026		
Amount Requested	\$10,000	Total Project Cost	\$31,470
Location	Michael Clarke Recreation Centre, 2 Margaret Dawson Dr, Carnes Hill NSW 2171	Date	7 March 2026
About the Applicant	<p>The Association for Community Development (ACD) is a registered non-profit organisation committed to fostering social cohesion and celebrating cultural diversity within the Liverpool Local Government Area. ACD has a strong history of delivering large-scale community events that promote inclusivity and strengthen local connections. Its flagship activity, the annual Ramadan Shopping Festival, attracts thousands of residents and provides a platform for local micro-businesses and artisans to showcase their services. The event offers free access to the community, encourages cultural exchange through food and traditional activities, and aligns with Council's Community Strategic Plan.</p>		
Description	<p>Objective: The objective of the Ramadan Shopping Festival is to celebrate the cultural diversity of Liverpool while supporting local economic growth and community cohesion. The event aims to provide an accessible, family-friendly platform for over 200 local micro-businesses—particularly women-led enterprises—to showcase their products, engage youth through cultural activities, and foster social inclusion. Through this festival, the program seeks to strengthen community connections, promote multicultural engagement, and position Liverpool as a vibrant, inclusive, and economically thriving city.</p> <p>Outcomes:</p> <ul style="list-style-type: none"> • The festival will boost social inclusion and community connection by giving residents a local, family-friendly space to celebrate their culture; • Support local micro-businesses, especially women-led businesses, by helping them showcase their products and reach more customers; and • Celebrate Liverpool's multicultural identity and strengthen its reputation as an inclusive, vibrant, and culturally engaged city. 		

Funding Allocation	Grant funding of \$10,000 will be allocated as follows: <ul style="list-style-type: none"> • \$10,000 towards Star Party Hire to provide tables, chairs, stage set up, LED Lights, sound system and event generators.
Beneficiaries	<ul style="list-style-type: none"> • Local residents of Liverpool, including CALD communities • Local micro-businesses and artisans • Liverpool Council through sponsorship and promotional opportunities.
Assessment	<p>Recommended Funding - \$10,000</p> <p>The project aligns with the Community Strategic Plan <i>Objective 1 - Healthy, Inclusive, Engaging, Objective 3 - Evolving, Prosperous, Innovative, Objective 4 - Visionary, Leading, Responsible</i>, and meets the Community Sponsorship Program funding priorities.</p> <p>Expected Community Sponsorship program outcomes 7.7.1 a) b) c) d) and e).</p>

FINANCIAL IMPLICATIONS

All costs associated with this recommendation have been incorporated into Council's 2025/26 Operational Budget and Long-Term Financial Plan. A detailed breakdown of the operating budget is provided below.

COMMUNITY SPONSORSHIP			
Budget	Balance	<i>Recommendation for funding in this report</i>	Remaining
\$225,000	\$93,218	\$20,000	\$73,218
COMMUNITY GRANTS			
Budget	Balance	<i>Recommendation funding in this report</i>	Remaining
\$227,000	\$88,702	\$15,145	\$73,557
MATCHING GRANTS			
Budget	Balance	<i>Recommendation for funding in this report</i>	Remaining
\$150,000	\$95,000	<i>Nil</i>	\$95,000
COMBINED FUNDING BALANCE			
Combined Budget	Combined Balance	<i>Total recommendation for funding for Community Sponsorship, Community Grants and Matching Grants</i>	Remaining Balance
\$602,000	\$276,920	\$35,145	\$241,775

<p><i>At the 10 December Council Meeting, Council endorsed supporting the Luddenham Festival with a \$6,600 Sponsorship package to be withdrawn from the Community Grants budget</i></p>			\$235,175								
<p>SUSTAINABLE ENVIRONMENT GRANTS</p> <p><i>Budget of \$75,000 is allocated from the Environmental Levy, received through Council Rates. Unspent funds cannot be absorbed into Community Grants, Sponsorship, or Councils General Reserve.</i></p>											
<table border="1"> <thead> <tr> <th>Budget</th><th>Balance</th><th><i>Recommendation for funding in this report</i></th><th>Remaining Balance</th></tr> </thead> <tbody> <tr> <td>\$75,000</td><td>\$65,000</td><td>Nil</td><td>\$65,000</td></tr> </tbody> </table>				Budget	Balance	<i>Recommendation for funding in this report</i>	Remaining Balance	\$75,000	\$65,000	Nil	\$65,000
Budget	Balance	<i>Recommendation for funding in this report</i>	Remaining Balance								
\$75,000	\$65,000	Nil	\$65,000								

CONSIDERATIONS

Economic	The financial impacts are outlined in the report above.
Environment	Raise community awareness and support action in relation to environmental issues.
Social	Support community organisations, groups, and volunteers to deliver coordinated services to the community.
Civic Leadership	Foster neighborhood pride and a sense of responsibility. Operate a well-developed governance system that demonstrates accountability, transparency, and ethical conduct.
Legislative	Local Government Act 1993, including sections 24 and 356. The council may by resolution contribute money or otherwise grant financial assistance to people for the purpose of exercising its functions. Council's grant programs are targeted to ensure a lawful and consistent approach to its contributions and financial assistance. Key functions that are supported are Council's functions of providing goods, services, and facilities, and conducting activities, appropriate to the current and future needs within the Liverpool local community and of the wider public, subject to the Local Government Act, the regulations, and any other law.
Risk	There is no risk associated with this report.

ATTACHMENTS

1. Grants Donations & Sponsorship Report Confidential Addendum 4 Feb 2026
(Under separate cover) - **Confidential**

CORP 01**Investment Report December 2025**

Strategic Objective	Visionary, Leading, Responsible Ensure Council is accountable and financially sustainable through the strategic management of assets and resources
File Ref	005309.2026
Report By	Vishwa Nadan - Chief Financial Officer
Approved By	Farooq Portelli - Director Corporate Services

EXECUTIVE SUMMARY

This report presents Council's investment portfolio and its performance at 31 December 2025. Key highlights include:

- Council held investments with a market value of \$435 million (see [Attachment 1](#) for details).
- The Reserve Bank of Australia (RBA) has kept official cash rate at 3.6 per cent.
- Council's investment portfolio is performing better than ABBI benchmark. The portfolio yield (for the year to December 2025) was 45 basis points above the benchmark (AusBond Bank Bill Index)

AusBond Bank Bill Index (ABBI)	
Benchmark	3.97%
Portfolio yield	4.42%
Performance above benchmark	0.45%

- A Strategic Investment Committee has been formed to guide investment decisions which include considering switch options to optimise returns.
- Year-to-date, Council's investment income was \$1.69 million higher than the original budget. This is due to a combination of increase in market interest rates, active management of investment funds and unrealised gain in fair value of Floating Rate Notes (FRNs).
- Year-to-date, Council's investment in mortgage-backed securities (MBSs) is valued at \$328,000 below face value. Council's investment advisor continues to review Council's investment in MBSs and recommends Council continue to hold its investments in the Class A and Class C securities.

There is significant uncertainty associated with these investments, however presently Council's investment advisor considers that, on balance, there is more upside opportunity than downside risk. This is subject to ongoing regular review. MBSs are no longer rated.

- Council's investments and reporting obligations fully complied with the requirements of section 625 of the *Local Government Act 1993* and section 212 of the *Local Government (General) Regulation 2021*.
- Council's portfolio also fully complied with limits set out in its current Investment Policy, noting the exception applicable to MBSs (as investment in them pre-dates the current Investment Policy).
- Reserve balances were as follows (see **Attachment 2** for details):

	Opening balance 1 July 2025	Actual Balances 31 Dec 2025	Projected balances to 30 June 2026
Externally restricted	\$379.7m	\$386.8m	\$354.8m
Internally restricted	\$33.6m	\$34.8m	\$34.8m
Unrestricted (General)	\$2.8m	\$13.1m	\$3.8m
Total	\$416.1m	\$434.7m	\$393.4m

RECOMMENDATION

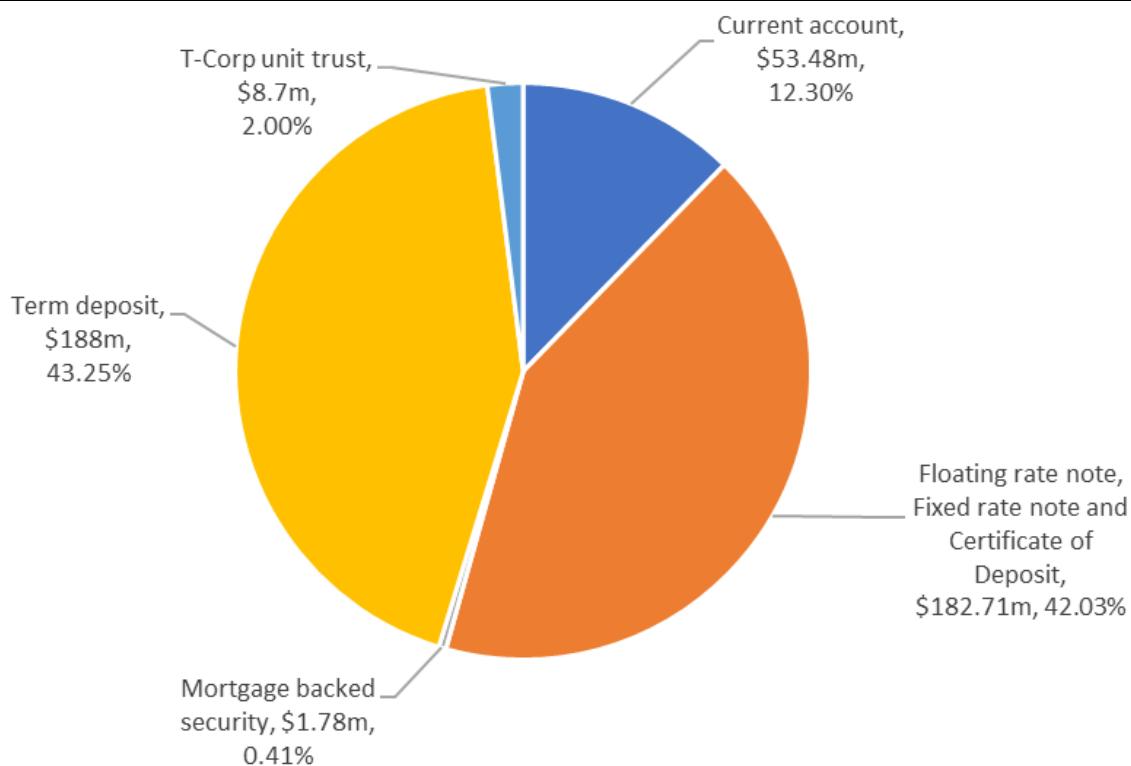
That Council receives and notes this report.

REPORT

Section 212 of the *Local Government (General) Regulation 2021* requires that the Responsible Accounting Officer must provide Council with a written report setting out details of all money that Council has invested under section 625 of the *Local Government Act 1993*.

Council's portfolio

At 31 December 2025, Council held investments with a market value of \$435 million. Council's investment register detailing all its investments is provided as an attachment to this report. In summary, Council's portfolio consisted of investments in:



The ratio of market value compared to face value of various debt securities is shown in the table below.

Asset class	Dec-25	Nov-25	Jun-25
Senior debts (FRNs, TCDs & FRBs)*	100.06%	100.16%	100.09%
MBS (Reverse mortgage-backed securities)	84.47%	84.28%	83.24%
T-Corp unit trusts	142.06%	141.57%	133.59%

***Definition of terms**

- *FRN - Floating Rate Note - returns an aggregate of a fixed margin and a variable benchmark (usually the Bank Bill Swap Rate).*
- *FRB - Fixed Rate Bond – returns a fixed coupon (interest) rate and is tradeable before maturity.*
- *TCD - Transferrable Certificate of Deposit - security issued with the same characteristics as a term deposit, however it can be sold back (transferred) into the market prior to maturity. A floating TCD pays a coupon linked to a variable benchmark (90-day Bank Bill Swap Rate).*

Council continues to closely monitor the investments in its portfolio to ensure continued compliance and minimal exposure to risk.

Mortgaged-backed securities

Council's investment advisor regularly reviews investments in grandfathered mortgage-backed securities (MBSs) and continues to recommend "hold" position on investments in Class A and both Class C securities.

There is significant uncertainty associated with these investments, however presently the investment advisors believe there is, on balance, more upside opportunity than downside risk. Notwithstanding this recommendation, Council's investment advisor has assessed that both Class C securities are likely to eventually default. However, Council will continue to receive interest up until default which is likely to be many years in the future. Fitch Rating Agency has decided to withdraw its rating on MBSs and as a result, Council's investments in these securities are now classed as non-rated. Year-to-date, Council's investment in MBSs is valued at \$328,000 below face value.

Portfolio maturity profile

The table below shows the percentage of funds invested at different durations to maturity.

Complies to Investment policy	Term to maturity	Total	% Holdings	Term to maturity policy limit minimum	Term to maturity policy limit maximum
	Current account	53,476,177	12.30%		
	Term deposits < 1 year	144,000,000	33.13%		
	T-Corp unit trust	8,701,798	2.00%		
	Tradeable securities	182,705,100	42.03%		
✓	Portfolio % < 1 year (Short term liquidity)	388,883,075	89.47%	30%	100%
✓	Term deposit > 1 year < 3 years	44,000,000	10.12%	0%	70%
✓	Grand fathered securities	1,782,634	0.41%	N/A	N/A
✓	Portfolio % (Medium term liquidity)	45,782,634	10.53%		
	Total portfolio	434,665,708	100.00%		

Counterparty policy limit compliance

Complies to Investment policy	Issuer	Security rating	Market value	% Total value	Maximum Institutional policy limit % holdings
✓	AMP Bank Ltd	BBB+	23,380,284	5.38%	15%
✓	ANZ Banking Group Ltd	AA-	20,943,302	4.82%	35%
✓	Australian Military Bank	BBB+	3,000,000	0.69%	15%
✓	Bank Australia	BBB+	6,373,417	1.47%	15%
✓	Bank of Queensland Ltd	A-	20,817,497	4.79%	25%
✓	Bank of Sydney	Unrated	3,000,000	0.69%	5%
✓	Bank Vic	BBB+	3,000,000	0.69%	15%
✓	Bendigo & Adelaide Bank Ltd	A-	1,809,666	0.42%	25%
✓	Beyond Bank	BBB+	3,000,000	0.69%	15%
✓	Commonwealth Bank of Australia Ltd	AA-	53,401,644	12.29%	35%
✓	Emerald Reverse Mortgage Trust (Class A)	Unrated	570,806	0.13%	5%
✓	Emerald Reverse Mortgage Trust (Class C)	Unrated	1,211,828	0.28%	5%
✓	Great Southern Bank	BBB+	7,855,584	1.81%	15%
✓	Heartland Bank Australia Limited	BBB	11,000,000	2.53%	15%
✓	Heritage and Peoples Choice Limited	BBB+	3,752,831	0.86%	15%
✓	ING Bank	A	27,118,206	6.24%	25%
✓	Macquarie Bank	A+	13,271,200	3.05%	25%
✓	Mizuho Bank	A	3,513,647	0.81%	25%
✓	MyState (Auswide) Bank	BBB	16,000,000	3.68%	15%
✓	National Australia Bank Ltd	AA-	33,861,028	7.79%	35%
✓	Newcastle Greater Mutual Group Ltd	BBB+	3,839,854	0.88%	15%
✓	Northern Territory Treasury	AA-	5,000,000	1.15%	35%
✓	NSW Treasury Corporation	Unrated	8,701,798	2.00%	5%
✓	Police Credit Union SA	Unrated	6,000,000	1.38%	5%
✓	Rabobank Australia Limited	A	44,054,521	10.14%	25%
✓	RACQ Bank	BBB+	1,500,918	0.35%	15%
✓	Royal Bank of Canada	A	11,758,178	2.71%	25%
✓	Scotia Bank	A-	8,514,096	1.96%	25%
✓	State Bank of India, Sydney Branch	BBB-	8,000,000	1.84%	15%
✓	Sumitomo Mitsui Banking	A	5,006,215	1.15%	25%
✓	Suncorp Bank	AA-	14,475,905	3.33%	35%
✓	Teachers Mutual Bank	BBB+	4,009,790	0.92%	15%
✓	UBS AG	A+	4,579,220	1.05%	25%
✓	Unity Bank	BBB+	10,000,000	2.30%	15%
✓	Westpac Banking Corporation Ltd	AA-	42,344,275	9.74%	35%
Portfolio Total			434,665,708	100.00%	

Credit rating policy limit compliance

Complies to Investment policy	Credit rating	Market value	% Portfolio	Maximum policy limit
✓	AAA Category	1,764,688	0.41%	100%
✓	AA Category	170,026,154	39.12%	100%
✓	A Category	138,677,757	31.90%	60%
✓	BBB Category	104,712,678	24.09%	45%
✓	Unrated	19,484,432	4.48%	10%
Total Portfolio		434,665,708	100.00%	

Compliance with Investment policy – In summary

Legislative requirements	✓	Fully compliant, noting exception applicable to grandfathered mortgaged-backed investments.
Portfolio credit rating limit	✓	Fully compliant
Institutional exposure limits	✓	Fully compliant
Overall portfolio credit limits	✓	Fully compliant
Term to maturity limits	✓	Fully compliant

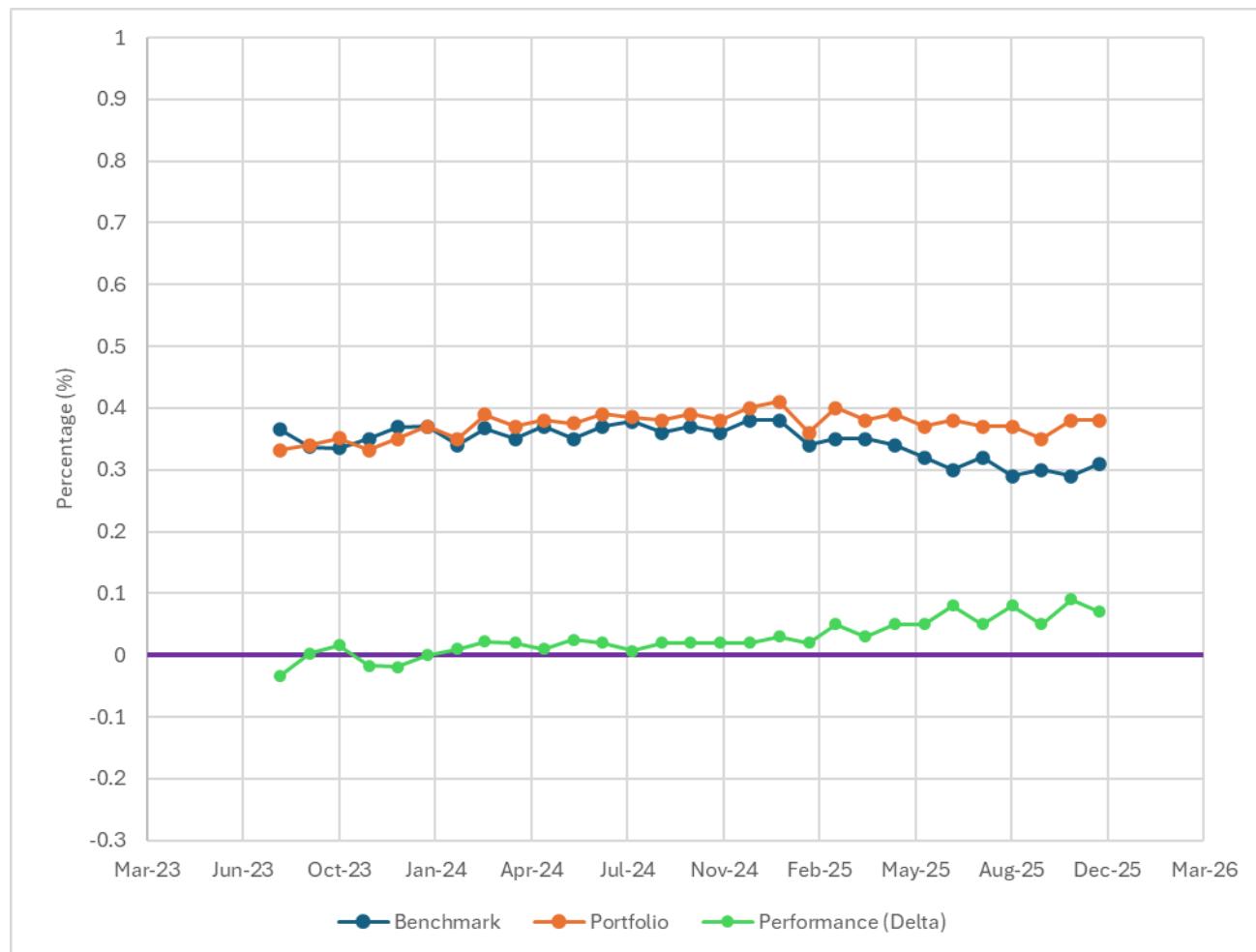
Portfolio performance against relevant market benchmark

Council's Investment Policy prescribes the AusBond Bank Bill Index (ABBI) as a benchmark to measure return on cash and fixed interest securities. The ABBI represents the average daily yield of a parcel of bank bills. Historically there has been a positive correlation between changes in the cash rate and the resulting impact on the ABBI benchmark.

Council's investment portfolio is performing better than ABBI benchmark. The portfolio yield for the year to December 2025 was above the ABBI index by 45 basis points (portfolio yield: 4.42%; ABBI: 3.97%).

A Strategic Investment Committee, comprising of the CEO, Director Corporate Support, CFO and Accountant (Investment & Treasury Management), has been formed to guide investment decisions. Since inception several switch options were executed that enabled Council to make capital gains on FRNs and earn better returns.

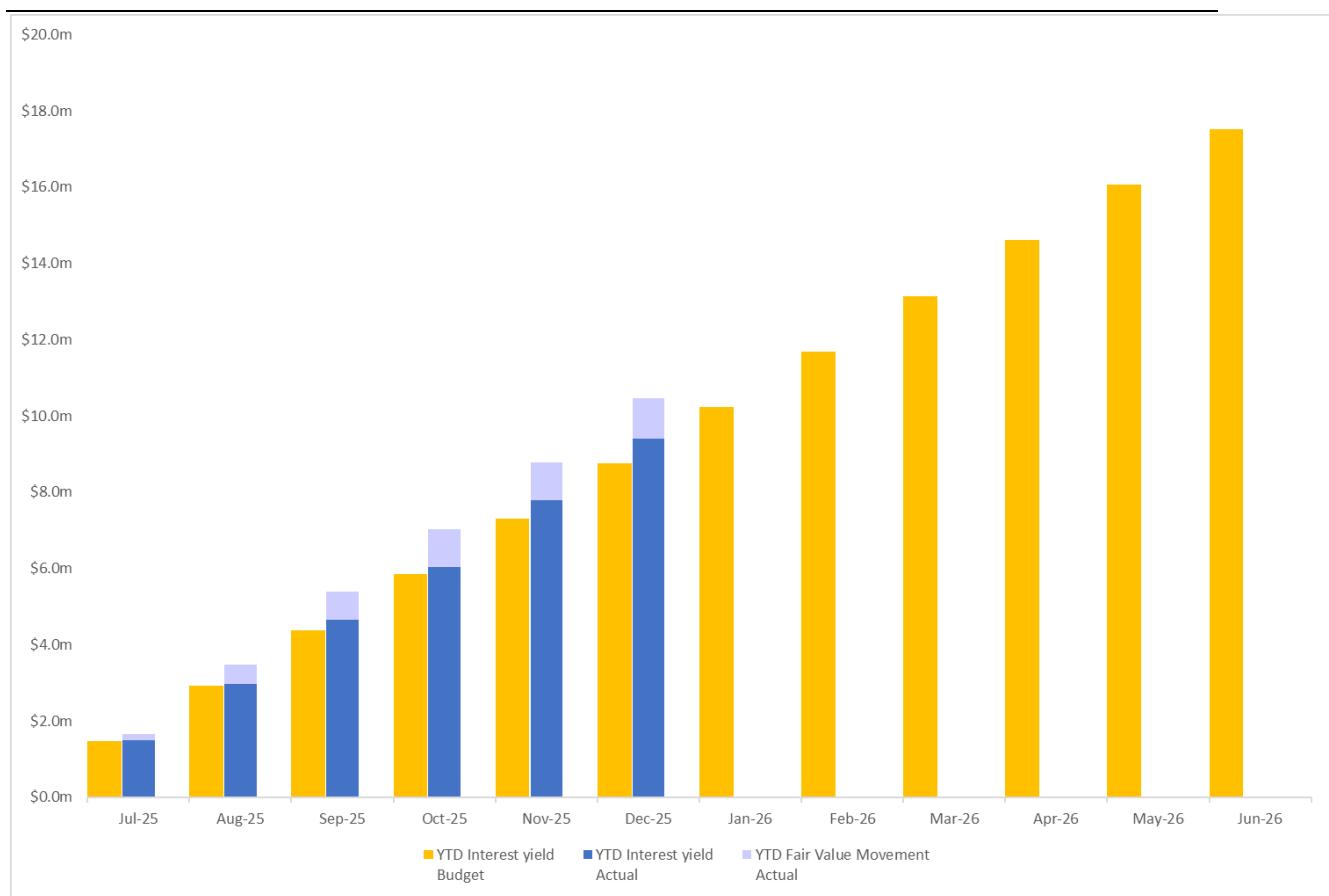
Comparative monthly yields against benchmarks are charted below:



Performance of portfolio returns against budget

Year-to-date, Council's investment income was \$1.69 million higher than the original budget. This is due to a combination of increase in market interest rate and unrealised gain in fair value of Floating Rate Notes (FRNs).

	YTD Budget	YTD Actuals	Budget Variance
Interest yield on cash holdings	\$8.51m	\$9.40m	\$0.89m
Fair value market movement	\$0.25m	\$1.05m	\$0.80m
Total	\$8.76m	\$10.45m	\$1.69m



Economic outlook – Reserve Bank of Australia

The Reserve Bank of Australia kept the official cash rate at 3.6 per cent in its meeting on 9 December 2025.

Certificate of Responsible Accounting Officer

The Chief Financial Officer, as Responsible Accounting Officer, certifies that the investments listed in the attached report have been made in accordance with section 625 of the *Local Government Act 1993*, section 212 of the *Local Government (General) Regulation 2021* and Council's Investment Policy at the time of their placement. The previous investments are covered by the grandfathering clauses of the current investment guidelines issued by the Minister for Local Government.

CONSIDERATIONS

Economic	Council's investment income was \$1.69 million higher than the original budget at 31 December 2025.
Environment	There are no environmental and sustainability considerations.
Social	There are no social and cultural considerations.
Civic Leadership	There are no civic leadership and governance considerations.
Legislative	<p>Local Government Act 1993, section 625</p> <p>Local Government (General) Regulation 2021, section 212</p> <p>Council is empowered by section 625 of the Local Government Act 1993 to invest money that is not, for the time being, required by Council for any other purpose. Council may invest money in a form of investment notified by order of the Minister.</p> <p>The Minister has published the Local Government Act 1993 – Investment Order which specifies the forms of investment that a council may make. It makes clear that Council must have an investment policy and invest in accordance with that policy. Council is required to invest prudently and must consider:</p> <ul style="list-style-type: none">• the risk of capital or income loss or depreciation,• the likely income returns and the timing of income return,• the length of the term of the proposed investment,• the liquidity and marketability of the proposed investment,• the likelihood of inflation affecting the value of the proposed investment, and• the costs of making the proposed investment. <p>The responsible accounting officer must provide Council with a written report setting out details of money invested at its ordinary meetings (but only at one meeting in a month): section 212 of the Local Government (General) Regulation 2021. The report must include a certificate as to whether the investment has been made in accordance with the Act, the regulations and Council's investment policies.</p>

Risk	The capital value and return-on-investment is subject to market risks. Investment limits prescribed in Council's policy framework is aimed to mitigate these risks.
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ATTACHMENTS

1. Investment Portfolio December 2025
2. Schedule of Cash Reserves December 2025


Portfolio Valuation As At 31 December 2025

Fixed Interest Security	Maturity Date	Rating	Current	Market Value	Total	Yield
Current Account						
Cash On Hand		Unrated	6,375.00	6,375.00	0.00%	0.00%
CBA Powerhouse Account		AA-	66,386.04	66,386.04	0.02%	0.22%
CBA Business Saver		AA-	30,885,764.56	30,885,764.56	7.11%	3.60%
CBA General Account		AA-	2,522,901.36	2,522,901.36	0.58%	0.00%
AMP Business Saver		BBB	5,084.69	5,084.69	0.00%	2.00%
AMP Notice Account		BBB	19,956,403.96	19,956,403.96	4.59%	4.25%
Macquarie Bank Accelerator Account		A+	1,667.68	1,667.68	0.00%	4.10%
Macquarie Bank Account		A+	31,593.26	31,593.26	0.01%	2.10%
			53,476,176.55	53,476,176.55	12.30%	
Fixed Rate Bond						
ANZ Bank	01/11/2028	AA-	5,250,000.00	5,186,952.75	1.19%	4.25%
Commonwealth Bank	21/11/2028	AA-	2,000,000.00	1,955,980.00	0.45%	3.90%
Commonwealth Bank	21/08/2030	AA-	1,500,000.00	1,459,018.50	0.34%	4.24%
Commonwealth Bank	21/11/2035	AA-	3,000,000.00	2,955,279.00	0.68%	5.27%
Bank of Queensland	27/10/2026	BBB+	4,750,000.00	4,658,648.00	1.07%	2.10%
ING Direct	19/08/2026	A	1,800,000.00	1,764,687.60	0.41%	1.10%
Macquarie Bank	14/09/2026	A+	4,200,000.00	4,216,069.20	0.97%	4.95%
Royal Bank of Canada	09/09/2030	A	6,400,000.00	6,249,113.60	1.44%	4.74%
Scotia Bank	21/03/2030	A-	4,000,000.00	3,976,980.00	0.91%	5.23%
Suncorp	25/01/2027	AA-	4,500,000.00	4,408,537.50	1.01%	2.50%
USB AG	26/02/2026	AA-	2,550,000.00	2,537,971.65	0.58%	1.10%
			39,950,000.00	39,369,237.80	9.06%	
Floating Rate Note						
AMP Bank	13/09/2027	BBB+	3,400,000.00	3,418,795.20	0.79%	4.98%
ANZ Bank	11/09/2028	AA-	4,200,000.00	4,234,952.40	0.97%	4.64%
ANZ Bank	01/11/2028	AA-	4,500,000.00	4,500,013.50	1.04%	4.25%
ANZ Bank	05/02/2029	AA-	1,000,000.00	1,009,395.00	0.23%	4.60%
ANZ Bank	18/02/2030	AA-	3,000,000.00	3,011,988.00	0.69%	4.46%
Bank Australia	21/02/2028	BBB	1,350,000.00	1,370,001.60	0.32%	5.35%
Bank Australia	27/11/2028	BBB	5,000,000.00	5,003,415.00	1.15%	4.70%
Bank of Queensland	20/11/2028	A-	9,000,000.00	9,000,342.00	2.07%	4.41%
Bank of Queensland	30/04/2029	A-	4,100,000.00	4,158,507.00	0.96%	4.93%
Bendigo and Adelaide	24/10/2028	A-	1,800,000.00	1,809,666.00	0.42%	4.47%
Commonwealth Bank	17/08/2028	AA-	3,500,000.00	3,531,192.00	0.81%	4.60%
Commonwealth Bank	09/01/2030	AA-	2,500,000.00	2,513,610.00	0.58%	4.42%
Commonwealth Bank	21/08/2030	AA-	2,500,000.00	2,505,137.50	0.58%	4.42%
Great Southern Bank	01/11/2027	BBB+	1,850,000.00	1,857,150.25	0.43%	4.67%
Great Southern Bank	03/11/2028	BBB+	6,000,000.00	5,998,434.00	1.38%	4.56%
Heritage and Peoples Choice Limited	05/11/2029	BBB+	3,750,000.00	3,752,831.25	0.86%	4.69%
ING Bank	20/08/2029	A+	6,300,000.00	6,353,518.50	1.46%	4.66%
Macquarie Bank	14/09/2026	A+	4,800,000.00	4,812,801.60	1.11%	4.56%
Macquarie Bank	17/07/2030	A+	4,200,000.00	4,209,067.80	0.97%	4.32%
Mizuho Bank	18/01/2027	A	3,500,000.00	3,513,646.50	0.81%	4.37%
NAB	22/03/2029	AA-	3,500,000.00	3,526,190.50	0.81%	4.63%

NAB	14/11/2029	AA-	2,600,000.00	2,612,329.20	0.60%	4.47%
NAB	18/03/2030	AA-	4,700,000.00	4,722,508.30	1.09%	4.55%
Newcastle Greater Mutual Group Ltd	14/02/2029	BBB	600,000.00	615,169.20	0.14%	5.50%
Newcastle Greater Mutual Group Ltd	21/01/2030	BBB+	3,200,000.00	3,224,684.80	0.74%	4.74%
Rabobank Australia Branch	27/01/2027	A+	2,700,000.00	2,706,663.60	0.62%	4.23%
Rabobank Australia Branch	26/02/2029	A	3,000,000.00	3,030,171.00	0.70%	4.69%
Rabobank Australia Branch	20/02/2030	A	1,300,000.00	1,305,194.80	0.30%	4.49%
Rabobank Australia Branch	10/07/2030	A	3,000,000.00	3,012,492.00	0.69%	4.45%
RACQ Bank	24/02/2026	BBB+	1,500,000.00	1,500,918.00	0.35%	5.15%
Royal Bank of Canada	09/09/2030	A	5,500,000.00	5,509,064.00	1.27%	4.85%
Scotia Bank	21/03/2030	A-	4,500,000.00	4,537,116.00	1.04%	5.13%
Suncorp	19/03/2029	AA-	2,500,000.00	2,520,845.00	0.58%	4.71%
Suncorp	27/09/2029	AA-	5,000,000.00	5,031,120.00	1.16%	4.65%
Suncorp	21/05/2030	AA-	2,500,000.00	2,515,402.50	0.58%	4.58%
Sumitomo Mitsui Banking	10/09/2030	A	5,000,000.00	5,006,215.00	1.15%	4.50%
Teachers Mutual Bank	21/06/2027	BBB+	1,000,000.00	1,008,281.00	0.23%	5.03%
Teachers Mutual Bank	03/10/2028	BBB+	3,000,000.00	3,001,509.00	0.69%	4.54%
UBS AG	24/11/2028	A+	2,000,000.00	2,041,248.00	0.47%	5.10%
Westpac	21/01/2030	AA-	4,500,000.00	4,522,828.50	1.04%	4.33%
Westpac	19/06/2030	AA-	4,800,000.00	4,821,446.40	1.11%	4.56%
			142,650,000.00	143,335,861.90	32.98%	

Mortgage Backed Security

EmeraldMBS2006-1A	21/08/2051	Unrated	610,318.70	570,806.06	0.13%	4.10%
EmeraldMBS2006-1C	21/08/2056	Unrated	1,000,000.00	819,943.00	0.19%	4.85%
EmeraldMBS2007-1C	23/07/2057	Unrated	500,000.00	391,884.50	0.09%	4.44%
			2,110,318.70	1,782,633.56	0.41%	

Term Deposit

ANZ	26/10/2026	AA-	3,000,000.00	3,000,000.00	0.69%	5.35%
Australian Military Bank	11/09/2028	BBB+	3,000,000.00	3,000,000.00	0.69%	4.08%
Bank of Queensland	08/01/2026	A-	3,000,000.00	3,000,000.00	0.69%	4.35%
Bank of Sydney	19/01/2026	Unrated	3,000,000.00	3,000,000.00	0.69%	4.43%
BankVic	09/07/2026	BBB+	3,000,000.00	3,000,000.00	0.69%	4.25%
Beyond Bank	19/03/2026	BBB+	3,000,000.00	3,000,000.00	0.69%	4.30%
Commonwealth Bank	24/11/2026	AA-	5,000,000.00	5,000,000.00	1.15%	4.49%
Heartland Bank Australia Limited	24/09/2026	BBB	3,000,000.00	3,000,000.00	0.69%	4.30%
Heartland Bank Australia Limited	27/07/2026	BBB	3,000,000.00	3,000,000.00	0.69%	4.30%
Heartland Bank Australia Limited	14/12/2026	BBB	5,000,000.00	5,000,000.00	1.15%	4.80%
ING Bank	15/01/2026	A	5,000,000.00	5,000,000.00	1.15%	5.04%
ING Bank	25/09/2026	A	5,000,000.00	5,000,000.00	1.15%	5.15%
ING Bank	14/10/2026	A	3,000,000.00	3,000,000.00	0.69%	4.79%
ING Bank	14/10/2027	A	3,000,000.00	3,000,000.00	0.69%	4.77%
ING Bank	10/10/2028	A	3,000,000.00	3,000,000.00	0.69%	5.30%
MyState Bank	12/06/2026	BBB	4,000,000.00	4,000,000.00	0.92%	4.25%
MyState Bank	05/11/2026	BBB	6,000,000.00	6,000,000.00	1.38%	4.78%
MyState Bank	10/12/2026	BBB	6,000,000.00	6,000,000.00	1.38%	4.80%
NAB	29/07/2026	AA-	3,000,000.00	3,000,000.00	0.69%	4.19%
NAB	27/02/2026	AA-	10,000,000.00	10,000,000.00	2.30%	4.10%
NAB	29/04/2026	AA-	5,000,000.00	5,000,000.00	1.15%	4.10%
NAB	31/08/2026	AA-	5,000,000.00	5,000,000.00	1.15%	4.15%
Northern Territory Treasury	15/12/2026	AA-	5,000,000.00	5,000,000.00	1.15%	1.50%
Police Credit Union SA	27/07/2026	Unrated	3,000,000.00	3,000,000.00	0.69%	4.30%
Police Credit Union SA	09/09/2027	Unrated	3,000,000.00	3,000,000.00	0.69%	4.06%
Rabobank Australia Limited	18/05/2026	A	5,000,000.00	5,000,000.00	1.15%	4.47%
Rabobank Australia Limited	27/05/2026	A	5,000,000.00	5,000,000.00	1.15%	4.40%
Rabobank Australia Limited	29/05/2026	A	5,000,000.00	5,000,000.00	1.15%	4.22%
Rabobank Australia Limited	27/08/2026	A	3,000,000.00	3,000,000.00	0.69%	4.50%
Rabobank Australia Limited	18/02/2028	A	3,000,000.00	3,000,000.00	0.69%	5.06%

Rabobank Australia Limited	18/02/2028	A	5,000,000.00	5,000,000.00	1.15%	4.80%
Rabobank Australia Limited	14/11/2028	A	5,000,000.00	5,000,000.00	1.15%	4.42%
Rabobank Australia Limited	20/02/2029	A	3,000,000.00	3,000,000.00	0.69%	5.19%
State Bank of India	11/03/2026	BBB-	5,000,000.00	5,000,000.00	1.15%	5.00%
State Bank of India	20/04/2026	BBB-	3,000,000.00	3,000,000.00	0.69%	4.35%
Unity Bank	25/02/2026	Unrated	5,000,000.00	5,000,000.00	1.15%	4.15%
Unity Bank	27/03/2026	Unrated	5,000,000.00	5,000,000.00	1.15%	4.15%
Westpac	19/01/2026	AA-	3,000,000.00	3,000,000.00	0.69%	5.05%
Westpac	27/02/2026	AA-	10,000,000.00	10,000,000.00	2.30%	4.14%
Westpac	30/03/2026	AA-	5,000,000.00	5,000,000.00	1.15%	4.12%
Westpac	29/04/2026	AA-	10,000,000.00	10,000,000.00	2.30%	4.12%
Westpac	31/08/2026	AA-	5,000,000.00	5,000,000.00	1.15%	4.14%
			188,000,000.00	188,000,000.00	43.25%	
Total			426,186,495.25	425,963,909.81	98.00%	

T-Corp

NSWTC IM Long Term Growth Fund	Unrated	6,125,337.88	8,701,798.34	2.00%
		6,125,337.88	8,701,798.34	2.00%
Total		426,186,495.25	425,963,909.81	98.00%
Portfolio Total		432,311,833.13	434,665,708.15	100.00%

Liverpool City Council
Schedule of Cash Reserves

	30 June 2025 Actual Balance	31 December 2025 Actual Closing Balance	30 June 2026 Projected Closing Balance
Externally Restricted			
S7.11 Contributions	316,559,029	316,318,351	287,700,997
City Development Fund	(2,347,281)	(1,510,076)	(839,001)
Domestic Waste Reserve	1,271,847	6,122,063	3,930,110
Environment Levy	6,634,094	7,217,015	6,569,888
Stormwater Reserve	584,119	836,098	66,163
Contribution Reserve	3,038,422	4,619,939	3,038,422
Grants Reserve	3,011,097	7,956,537	2,992,922
Grants Reserve - Operating	7,197	318,924	7,197
Deferred Grants Reserve - Capital	37,075,055	35,204,288	37,075,055
Deferred Grants Reserve - Operating	3,703,478	2,985,372	3,703,478
Western Sydney Infrastructure Grants Program	10,128,113	6,727,935	10,646,957
Total Externally Restricted	379,665,170	386,796,447	354,892,188
Internally Restricted			
Employee Leave Entitlement Reserve	5,346,000	5,346,000	5,346,000
Insurance Reserve	1,796,043	1,796,043	1,796,043
Parking Strategy Reserve	1,300,736	1,829,597	2,442,901
General Property Reserve	646,124	646,124	646,124
Loan Reserve	12,200,000	12,200,000	12,200,000
Hammondville Pool and Precinct Reserve	7,876,723	7,874,683	7,876,723
Carnes Hill Stage 2 Precinct Development Reserve	4,253,332	4,253,332	4,253,332
Moorebank Intermodal Company Ltd	225,995	837,626	225,995
Total Internally Restricted	33,644,953	34,783,406	34,787,118
Total Restricted	413,310,123	421,579,852	389,679,306
Unrestricted general reserves ⁽¹⁾	2,803,769	13,085,856	3,771,451
Total Cash and Investments	416,113,892	434,665,708	393,450,757

⁽¹⁾ Excludes investment in Civic Risk Mutual

OPER 01**Case Study for Local Government Entity
Formation**

Strategic Objective	Liveable, Sustainable, Resilient Deliver and advocate for a sustainable, cool and green city
File Ref	422569.2025
Report By	Tim Pasley - Manager Circular Economy
Approved By	Peter Scicluna - Director Operations

EXECUTIVE SUMMARY

Liverpool City Council has established itself as a recognised leader in Circular Economy innovation, having been awarded the Keep Australia Beautiful Sustainable Cities Award – Circular Economy category in both 2024 and 2025.

Council's collaboration with the University of New South Wales (UNSW) has demonstrated the technical feasibility of transforming waste materials into new products, including green ceramics that have potential application within Council capital works projects, thereby offsetting future procurement costs regarding surface materials. At the same time, Council has secured two apprenticeship positions for a two-year period, fully funded by Local Government NSW, to support local manufacturing of Circular Economy products. These roles provide workforce development and local employment benefits without additional cost to Council.

Council now has opportunities to move beyond pilot and research phases to commercialise circular economy activities. These opportunities include scaling up Council's production of green ceramics and potentially supplying manufactured products to third parties. Commercialisation has the potential to generate revenue and decrease Council's reliance on other income such as the charge for the domestic waste management service.

A prudent approach to commercialisation of circular economy activities requires consideration of questions of risk allocation, finance, governance, and appropriate operating structures. A separate legal entity may beneficially limit Council's liability for any commercial operations, but ministerial consent is required to establish such an entity. To obtain ministerial consent, Council must demonstrate that forming or acquiring a controlling interest in a separate entity is in the public interest.

This report seeks approval to allocate \$100,000 from General Funds to undertake a structured case study and options analysis of the optimal operating model for commercialising circular economy activities. This would include, if appropriate, preparation of a proposal in accordance with OLG's Formation of Corporations and Entities Guideline. The case study will be reported

back to Council for a decision on whether to proceed with the concept. No decision to establish an entity is sought at this stage.

RECOMMENDATION

That Council:

1. Agree to undertake a case study and options analysis of the optimal operating model for commercialising circular economy activities, including if appropriate, preparation of a proposal in accordance with OLG's Formation of Corporations and Entities Guideline.
2. Approve the allocation of \$100,000 from General Funds to support the project.
3. Note that the case study will not authorise the establishment of a separate entity and Council and ministerial approval will be required before taking that step.
4. Note that the outcomes of the case study will be reported back to Council for further consideration and decision.

REPORT

Background:

Liverpool City Council has made sustained investment in Circular Economy initiatives aimed at reducing landfill, maximising resource recovery and creating local employment. These efforts have been recognised at a national level through consecutive Keep Australia Beautiful awards for Circular Economy in 2024 and 2025 and are in line with the objectives set out in the NSW governments Waste and Sustainable Materials strategy 2041.

Through partnerships with research institutions such as UNSW, Council has supported the development of innovative technologies that convert waste streams into new materials. One such initiative involves green ceramics, which utilise recovered materials that would otherwise incur disposal costs. These products have potential application within Council projects, offering opportunities to reduce procurement costs while embedding sustainability outcomes into capital works.

UNSW has indicated an appetite to continue collaboration and, subject to appropriate governance arrangements, to share risk associated with future commercial pathways, consistent with its role in research translation and innovation.

Workforce and Community Benefits

Council has secured two apprenticeship positions for a two-year period to support circular economy manufacturing activities. These roles are fully funded by Local Government NSW, creating local employment and skills development opportunities without placing pressure on Council's operating budget.

Need for a Case Study

As Council's circular economy activities mature, questions arise regarding:

- exposure to operational and commercial risk;
- compliance with legislative and financial constraints applying to waste services;
- appropriate governance and transparency arrangements;
- the ability to operate in a manner similar to a commercial enterprise when dealing with external parties.

Council has the power to pursue circular economy initiatives. A separate entity may provide a mechanism to manage risk, address financing constraints, and enable activities that cannot be efficiently delivered within Council's existing structure, provided appropriate safeguards are in place.

The establishment or participation in a separate entity requires Council and Ministerial approval. This must also be supported by a robust public interest case with an options analysis and governance framework in accordance with Office of Local Government (OLG) Entity Guidelines.

It is proposed to undertake a structured case study and options analysis of the optimal operating model for commercialising circular economy activities. This would include consideration of the OLG's Formation of Corporations and Entities Guideline and, subject to the findings of the study, preparation of a proposal in line with the Guideline.

Commercialisation has potential to generate revenue and decrease Council's reliance on other income such as the charge for domestic waste management service. The estimated cost of the case study and options analysis is a value for money investment when weighed against the potential savings for the community in Liverpool.

Alignment with NSW Waste and Sustainable Materials Strategy 2041

Liverpool City Council's Circular Economy initiatives strongly align with the NSW Waste and Sustainable Materials Strategy 2041 (WaSM), the State's long-term framework for transitioning to a Circular Economy. The WaSM sets ambitious targets, including an 80% average recovery rate from all waste streams by 2030 and a reduction in per capita waste generation, as part of broader objectives to reduce waste, increase recycling and reuse, and create sustainable materials markets across New South Wales. Council's approach seeks to

close the loop on resources by integrating existing physical collections from kerbside with processing at the Rose Street Materials Recycling Facility (“The Croc”), and progressing recovered materials to value added manufacturing at the Cowpasture Road microfactory.

This approach not only supports diversion targets but also demonstrates how collaborative innovation and infrastructure can transition materials marked for disposal into locally manufactured products, in line with State policy aspirations.

Timeframe

Subject to Council approval, it is intended to engage a suitably qualified contractor to assist with the case study and options analysis. The contractor will be procured within standard procurement timeframes, in accordance with section 55 of the Local Government Act 1993 and Council’s Procurement Policy.

The case study and options analysis would then be undertaken over an approximate six-month period, culminating in a comprehensive report to Council. This timeframe allows for appropriate stakeholder consultation, legal and financial analysis, and alignment with Office of Local Government requirements. Any delays associated with procurement or information requests will be reflected in the final reporting timeline.

Alignment with Strategic Directions

The proposed case study aligns with Council’s strategic objectives to:

- Minimise household and commercial waste;
- Support innovation and local employment;
- Explore diversified revenue streams beyond rates;
- Progress initiatives consistent with Project 26, which seeks to responsibly commercialise Council assets to deliver long term financial sustainability.

Importantly, this proposal does not commit Council to commercialisation or entity formation. It represents a structured and prudent investigation to inform future decision making.

FINANCIAL IMPLICATIONS

Costs associated with this recommendation are outside of Council's current budget and long-term financial plan. The impact on the budget and long-term financial plan is outlined in the table below.

	2021/22	2022/23	2023/24	2024/25	2025/26
Operating budget / LTFP impact					\$100,000 (one off consultancy)
Capital budget impact					
Ongoing unbudgeted impact to opex from capital expenditure					
Unbudgeted impact to unrestricted cash					\$100,000
Funding source					

CONSIDERATIONS

Economic	Further develop a commercial centre that accommodates a variety of employment opportunities.
Environment	Minimise household and commercial waste.
Social	There are no social and cultural considerations.
Civic Leadership	There are no civic leadership and governance considerations.
Legislative	<p>Local Government Act 1993 (LGA)</p> <p>Local Government (General) Regulation 2021</p> <p>OLG, Formation of Corporations and Entities Guideline, January 2022 (Guideline)</p> <p>Council is empowered by section 24 of the LGA to provide goods, services and facilities, and carry out activities, appropriate to the current and future needs within its local community and of the wider public, subject to the LGA, the regulations and any other law.</p> <p>Pursuant to section 23 of the LGA, Council may do all such things</p>

	<p>as are supplemental or incidental to, or consequential on, the exercise of its functions.</p> <p>The Dictionary to the LGA defines domestic waste management services to mean services comprising the periodic collection of domestic waste from individual parcels of rateable land and services that are associated with those services. The disposal, recycling or reuse of domestic waste forms part of domestic waste management services. The development of ways to reuse domestic waste and avoid disposal to landfill is either itself a domestic waste management service or supplemental, incidental to, or consequential, on the exercise of those functions.</p> <p>Council is prevented from forming or participating in the formation of a corporation or other entity except with the consent of the Minister and subject to such conditions, if any, as the Minister may specify, or as otherwise provided by the Act (LGA, section 358(1). A separate entity includes partnership, trust, joint venture, syndicate or other body (whether or not incorporated).</p> <p>The Guideline emphasises that ministerial consent is discretionary and requires consideration of the public interest. The Guideline sets out material that must accompany an application for ministerial consent, which includes:</p> <ul style="list-style-type: none">(a) Council resolution and self-assessment questionnaire,(b) specified justification documents, and(c) governance arrangements, which must address specified matters. <p>The Guideline makes clear that OLG may require a consultant's report on a proposal.</p>
Risk	There is no risk associated with this report.

ATTACHMENTS

Nil

CTTE 01**Minutes of the Governance Committee Meeting
held 3 December 2025**

Strategic Objective	Visionary, Leading, Responsible Demonstrate a high standard of transparency and accountability through a comprehensive governance framework
File Ref	407457.2025
Report By	Katrina Harvey - Councillor Executive and Support Officer
Approved By	Tina Bono - Director Community & Lifestyle

EXECUTIVE SUMMARY

A Governance Committee Meeting was held on 3 December 2025.

This report attaches a copy of the minutes of the meeting for Council endorsement.

RECOMMENDATION

That Council:

1. Receives and notes the Minutes of the Governance Committee Meeting held on 3 December 2025; and
2. Endorse the recommendations in the Minutes.

REPORT

The Minutes of the Governance Committee held on Wednesday 3 December 2025 are attached for the information of Council.

FINANCIAL IMPLICATIONS

None of the actions contained in the minutes will have a financial impact on Council.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	There are no social and cultural considerations.
Civic Leadership	Provide information about Council's services, roles and decision making processes. Operate a well developed governance system that demonstrates accountability, transparency and ethical conduct.
Legislative	There are no legislative considerations relating to this report.
Risk	There is no risk associated with this report.

ATTACHMENTS

1. Minutes of the Governance Committee Meeting held 3 December 2025



MINUTES OF THE GOVERNANCE COMMITTEE MEETING HELD ON 3 DECEMBER 2025

PRESENT:

Mayor Ned Mannoun
Acting Deputy Mayor Harle
Councillor Ammoun
Councillor Harte
Councillor Macnaught (online)
Councillor Adjei (online)
Mr Jason Breton, Chief Executive Officer
Mr Farooq Portelli, Director Corporate Support
Ms Tina Bono, Director Community & Lifestyle
Ms Lina Kakish, Director Planning & Design
Mr Peter Scicluna, Director Operations
Ms Anna Rizos (online)
Mr Mark Hannan, Manager City Planning
Ms Brianna Van Zyl, Acting Coordinator Strategic Planning
Mr Siva Karthigesh, Coordinator Contributions Planning
Mr Dan Riley, Manager Development Engineering
Mr John Hanlon, Chief Information Officer
Ms Justine Young, Acting Manager Civic and Executive Services
Ms Katrina Harvey, Councillor Executive and Support Officer

EXTERNAL PRESENTERS

Ms Katrine O'Flaherty – Dept of Planning, Housing & Infrastructure
Ms Megan Phillips - Dept of Planning, Housing & Infrastructure
Ms Mark Grace - Dept of Planning, Housing & Infrastructure
Mr George Gemayel – Managing Consultant Logicalis Australia

The meeting commenced at 5.16pm.

APOLOGIES

Deputy Mayor Councillor Dr Green – Leave of Absence

Councillor Monaghan

Councillor Karnib

Councillor Ibrahim

Councillor Ristevski

DECLARATIONS OF INTEREST

NIL.

ITEM NO: ITEM 02 was brought forward for discussion in consideration of External Presenters.

INFRASTRUCTURE AND PLANNING COMMITTEE

ITEM NO: ITEM 02

FILE NO: 369784.2025

SUBJECT: Local Infrastructure Acceleration Program Pilot

COMMITTEE DECISION

Motion:

Moved: Clr Harte

Seconded: Clr Ammoun

That the Governance Committee:

1. Receives and notes this Report.

On being put to the meeting the motion was declared CARRIED.

Mayor Mannoun left the boardroom at 5.31pm.

Mayor Mannoun returned to the boardroom at 5.41pm.

Mayor Mannoun retired from the meeting at 5.42pm.

ITEM NO: CONF 02 was brought forward for discussion due to the confidential nature of the report.

CONFIDENTIAL ITEM

ITEM NO: CONF 02

FILE NO: 390616.2025

SUBJECT: Single Source Software Solution for Council - Update

COMMITTEE DECISION

Motion: **Moved:** A/Deputy Mayor Harle **Seconded:** Cllr Harte

That the Governance Committee:

1. Endorse the Enterprise Resource Planning system procurement recommendation.

On being put to the meeting the motion was declared CARRIED.

Tina Bono retired from the meeting at 5.56pm.

Anna Rizos joined the meeting online at 6:01pm, and assumed the position of Acting Director, Community and Lifestyle for the meeting.

Minutes of the Governance Committee Meeting held on Wednesday, 3 December 2025 and confirmed on Tuesday, 10 February 2026.

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Chairperson

ITEM NO: CONF 01 was brought forward for discussion due to External Presenter

ITEM NO: CONF 01
FILE NO: 251970.2025
SUBJECT: Information Technology Strategy and Roadmap

COMMITTEE DECISION

Motion: **Moved: Clr Ammoun** **Seconded: Clr Macnaught**

That the Governance Committee:

1. Note the contents of this report.

On being put to the meeting the motion was declared CARRIED.

Clr Ammoun left the boardroom at 6.26pm.

Clr Ammoun returned to the boardroom at 6.45pm.

RECESS

A recess of the meeting was called at 6.46pm.

RESUMPTION OF MEETING

The meeting resumed at 6.56pm.

Jason Breton retired from the meeting at 6.56pm.

Lina Kakish assumed the position of Acting CEO for the meeting at 6:56pm.

INFRASTRUCTURE AND PLANNING COMMITTEE

ITEM NO: ITEM 01
FILE NO: 360608.2025
SUBJECT: Voluntary Planning Agreements - Quarterly Status Report - December 2025

COMMITTEE DECISION

Motion: **Moved:** Clr Harle **Seconded:** Clr Ammoun

That the Governance Committee:

1. Receives and notes this Report.

On being put to the meeting the motion was declared CARRIED.

Minutes of the Governance Committee Meeting held on Wednesday, 3 December 2025 and confirmed on Tuesday, 10 February 2026.

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Chairperson

ITEM NO: ITEM 03
FILE NO: 379562.2025
SUBJECT: South West Connector Project

COMMITTEE DECISION

Motion: **Moved:** Clr Ammoun **Seconded:** Clr Macnaught

That the Governance Committee:

1. Receives and notes this Report.

On being put to the meeting the motion was declared CARRIED.

At 7:14pm, Clr Adjei left the online meeting and rejoined at 7:15pm.

BUDGET COMMITTEE

ITEM NO: ITEM 04
FILE NO: 394991.2025
SUBJECT: Budget Performance (Comparative Data) 2011/12 - 2024/25

COMMITTEE DECISION

Motion: **Moved:** Clr Harte **Seconded:** Clr Macnaught

That the Governance Committee:

1. Receives and notes this Report.

On being put to the meeting the motion was declared CARRIED.

GENERAL BUSINESS**1. Illegal Dumping of Mattresses**

The Governance Committee considered reports that some companies engaged by residents to collect mattresses may not be disposing of them appropriately.

It was recommended that the Compliance Team investigate these reports to determine whether any company is responsible for illegal dumping in local areas.

2. Liverpool Council Parking Rangers

The Governance Committee noted that the Ranger team at Liverpool Council has commenced a targeted enforcement initiative addressing street-parking offences, particularly where vehicles are not parked parallel to the kerb or are reversed-to-kerb.

The initiative is designed to ensure compliance with those requirements and to enhance safety and traffic flow on local streets.

3. Weed growth on Hoxton Park Road and Hume Highway

The Governance Committee noted the excessive overgrowth of weeds along nature strips located in the median of Hoxton Park Road, Pine Road and the Hume Highway.

The Director - Operations explained this section of road is not the responsibility of Liverpool Council and must be advised to the State Government or to the local Member of Parliament for actioning.

THE MEETING CLOSED AT 7.45pm.

CTTE 02**Minutes of the Liverpool Sports Committee
meeting held 3 December 2025**

Strategic Objective	Healthy, Inclusive, Engaging Support active and healthy lifestyles by improving footpaths, cycleways and walkways and other infrastructure that promotes and supports active transport
File Ref	435279.2025
Report By	Chris Corby - Coordinator Recreation and Community
Approved By	Tina Bono - Director Community & Lifestyle

EXECUTIVE SUMMARY

This report is tabled to present the Minutes of the Liverpool Sports Committee meeting held on 3 December 2025.

RECOMMENDATION

That Council:

1. Receives and notes the Minutes of the Liverpool Sports Committee meeting held on 3 December 2025;
2. Recognises and thanks Committee members for volunteering to participate in the Liverpool Sports Committee; and
3. Instruct the Chief Executive Officer to disburse the Sporting Grants and Donations in accordance with the recommendations of the Liverpool Sports Committee.

REPORT

The Minutes of the Liverpool Sports Committee meeting held on 3 December are attached for the information of Council.

Actions include:

- Processing two (2) approved Sporting Donations to support local athletes.

<i>Applicant</i>	<i>Sport</i>	<i>Amount</i>
Sienna Bautista	Swimming	\$400.00
Lachlan Orchard	Taekwondo	\$800.00
TOTAL		\$1,200.00

FINANCIAL IMPLICATIONS

Council allows an annual spend of \$40,000 in the operating budget for Sporting Donations and Subsidies. The year-to-date spend, as at 1 January 2026 is \$5,300.

CONSIDERATIONS

Economic	There are no economic or financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	Support community organisations, groups, and volunteers to deliver coordinated services to the community.
Civic Leadership	There are no civic leadership and governance considerations.
Legislative	Sections 356(3), 377(1), and 378 of the Local Government Act 1993.
Risk	There are no risk considerations.

ATTACHMENTS

1. Minutes of the Sports Committee Meeting 3 December 2025



Minutes

MINUTES OF LIVERPOOL SPORTS COMMITTEE

Held
Wednesday 3 December 2025
6.00pm

1. WELCOME, ATTENDANCE, APOLOGIES AND OPENING

Welcome to all members.

Confirmation of Quorum - At any committee meeting the presence of 30% of delegates constitutes a quorum. If no quorum is present within 20 minutes of the advertised time of the meeting, the meeting must be postponed. 30% of delegates were present and formal decisions may be ratified.

2. ATTENDEES AND APOLOGIES

COMMITTEE MEMBERS PRESENT:

Peter Velloff	Liverpool City Archers, representing Archery
Tony Jackson	Southern Districts Softball Association, representing Softball
Daniel Di Lucca	Tennis First, representing Tennis
Fiona Heath	Moorebank Royal Baseball, representing Baseball
Nathan Gilbert	Moorebank Hockey, representing Hockey
Jeanette Bartam	Liverpool PSSA, representing DET school sport
John Vukasin	Southern Districts Soccer Football Association, representing Football (Soccer)
Alex Bainy	BMX, representing Western Sydney BMX Club
Monica Nastasi	Werriwa Dog Training Club, representing Dog Training
Shane McNamara	Fairfield Liverpool Cricket Association representing Cricket
Joe Badolato	Fairfield Liverpool Cricket Association representing Cricket
Tanya Smith	Golf NSW, representing Golf

OTHER ATTENDEES:

Chris Corby	Coordinator Recreation Community, Liverpool City Council
Edward Stanton-Correia	Booking and Activation Officer, Liverpool City Council

APOLOGIES:

Greg Blaxland	Liverpool Basketball Association, representing Basketball
Alex Simmons	Belgravia Leisure, representing leisure centre operations
Jake Brightwell	NSW Rugby League, representing Rugby League
Brian Martin	NSW Barefoot Waterski Club, representing
Melissa King	Liverpool Netball Association, representing Netball
Keith Mealey	NSW Remote Control Racing Car Club, representing RC Clubs
Nick Baglin	AFL NSW/ACT, representing AFL
Craig Hardman	Prestons Robins Little Athletics, representing Athletics



Minutes

Cllr Emmanuel Adjei	Councillor, Liverpool City Council
Cllr Dr Betty Green	Councillor, Liverpool City Council
Cllr Mira Ibrahim	Councillor, Liverpool City Council
Cllr Sam Karnib	Councillor, Liverpool City Council
Cllr Fiona Macnaught	Councillor, Liverpool City Council
Cllr Peter Ristevski	Councillor, Liverpool City Council

3. APPOINTMENT OF ACTING CHAIRPERSON

Per item 7.14 of the Liverpool Council Sports Committee Charter, if the Committee Chairperson is not present, an election must be held to appoint an Acting Chairperson to preside over the meeting. Upon being put to the committee members in attendance, Alex Bainy was appointed as the Acting Chairperson of the meeting.

Resolution: *That the Sports Committee supports the appointment of the Acting Chair, in line with the Sports Committee Charter.*

On being put to the meeting, the motion was declared carried.

3.1 Sporting Grants and Donations

Council seeks to enhance the use of public funds through well-managed grant processes. Grant programs are linked to the Council's goals and provide an integrated approach to growing Liverpool socially, culturally, economically and environmentally.

Council allows for the following amounts to support the sporting grants and donations program each year:

- Sporting Grants: \$40,000
- Sporting Donations: \$30,000



Minutes

Sporting Donations

The following applications were assessed:

Applicant	Sport	Amount
Sienna Bautista	Swimming	\$400.00 pending official selection letter
Lachlan Orchard	Taekwondo	\$800.00
Ryan David	Volleyball	\$0.00
Yilarah Wicks	Netball	\$0.00
Sean Takiari	Inline Hockey	\$0.00
TOTAL		\$1,200.00

As noted, adults are eligible for sporting donations provided they meet the eligibility requirements.

Resolution: *That the Sports Committee supports the Sporting Donation applications, meeting the specified criteria.*

On being put to the meeting, the motion was declared carried.

3.2. South West Sydney Academy of Sport Update

The Regional Academies of Sport (RAS) and South West Sydney Academy of Sport (SWSAS) have announced the retirement of Gerry Knights, effective Friday 5 December 2025.

Serving as Chief Executive Officer of the SWSAS Sport for close to 20 years, Gerry has guided the Academy through significant growth, supporting over 5000 talented South West Sydney athletes across multiple sports. His leadership ensured that young athletes in South West Sydney had access to elite coaching, education, and pathways to state and national representation.

Many sports professionals and administrators began their careers under his mentorship at the Academy, shaping the next generation of leaders in Australian sport.

Before stepping into the CEO role, Gerry spent 20 years with Campbelltown City Council as Manager of Healthy Lifestyles, where he championed community health and recreation initiatives.



Minutes

During this time, he played a key role in establishing the steering committee in 1994 that ultimately led to the creation of the SWSAS in 1997.

Following the Academy's inception, Gerry served as a valued member of its Board of Management before officially taking on the position of Chief Executive Officer in 2006.

His expertise extended beyond local government, as he also served as Deputy Chairperson of Regional Academies of Sport (NSW) Inc., playing a pivotal role in strategic planning and governance for the network of 11 academies servicing over 2 000 athletes annually.

Gerry's contributions have been widely recognised. In 2023, he received a Sport NSW Community Lifetime Achievement Award for more than 25 years of service to athlete development and community sport. In 2024 Gerry was one of the first two persons awarded with the SWSAS Lifetime Achievement Awards recognising over 20 years of direct service to the Academy. His passion for sport is not limited to administration. Gerry is an accomplished Masters Hockey player, having represented Australia internationally and NSW at national championships on numerous occasions.

In his most current role as Local Government and Amalgamation Transition Manager for RAS, Gerry has recently overseen critical reforms to strengthen collaboration between academies and local councils, ensuring sustainable athlete development programs for future generations.

Gerry Knights' retirement marks the end of an era, but his legacy will continue through the programs and partnerships he helped build.

The Liverpool Sports Committee thanks Gerry for his decades of service

Resolution: *That the Sports Committee notes the information presented regarding SWSAS*

On being put to the meeting, the motion was declared carried.

3.3. Expression of Interest Process

Council intends to undertake a formal Expression of Interest (EOI) process for the long-term hire of sporting fields to ensure a transparent, equitable, and sustainable allocation of facilities. The EOI process will invite suitably qualified sporting clubs and organisations to apply for ongoing access arrangements, taking into consideration factors such as community benefit, participation levels, governance capacity, and alignment with Council's strategic objectives.



Minutes

The EOI documentation will outline eligibility requirements, assessment criteria, and indicative timeframes. All submissions will be assessed in accordance with Council policies and procedures, with recommendations subject to internal approval processes.

Further information, including the release date of the EOI and application guidelines, will be distributed in the new year.

3.4. Review of Sports Committee Charter

Meetings to continue as per council resolution. Review will take place in 2027 for future meetings.

2026 meeting dates:

- 4 March 2026
- 3 June 2026
- 2 September 2026
- 2 December 2026

Resolution: That the information be received and noted.

On being put to the meeting, the motion was declared carried.

4. CLOSE

Meeting Close at 6:37pm.

CTTE 03	Minutes of the Liverpool Youth Council Meeting held Tuesday 9 December 2025
Strategic Objective	Healthy, Inclusive, Engaging Communicate, listen, engage and respond to the community by encouraging community participation
File Ref	000702.2026
Report By	Kellie Hughes - Acting Community Development Worker (Youth)
Approved By	Tina Bono - Director Community & Lifestyle

EXECUTIVE SUMMARY

The Liverpool Youth Council has been established by Council as a key representation and advocacy piece for youth living within the Liverpool LGA.

The purpose of the youth Council is to:

- Provide advice to Council about issues relating to youth and young people;
- Act as a consultative mechanism for youth and young people; and
- Promote the interests of youth and young people.

This report is tabled in order to present the Minutes of the Liverpool Youth Council Meeting held on Tuesday 9 December 2025.

RECOMMENDATION

That Council receives and notes the Minutes of the Liverpool Youth Council Meeting held on Tuesday 9 December 2025.

REPORT

The Minutes of the Liverpool Youth Council held on 9 December 2025 are attached for the information of Council.

FINANCIAL IMPLICATIONS

None of the actions contained in the minutes will have a financial impact on Council.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	<p>Raise awareness in the community about the available services and facilities.</p> <p>Support community organisations, groups and volunteers to deliver coordinated services to the community.</p> <p>Deliver high quality services for children and their families.</p>
Civic Leadership	<p>Undertake communication practices with the community and stakeholders across a range of media.</p> <p>Facilitate the development of community leaders.</p> <p>Encourage the community to engage in Council initiatives and actions.</p> <p>Provide information about Council's services, roles and decision making processes.</p>
Legislative	There are no legislative considerations relating to this report.
Risk	There is no risk associated with this report.

ATTACHMENTS

1. Liverpool Youth Council Meeting - Minutes - Tuesday 9 December 2025



Minutes

MINUTES OF LIVERPOOL YOUTH COUNCIL MEETING

9 December 2025

COUNCILLORS:

Councillor Fiona Macnaught Liverpool City Council

COMMITTEE MEMBERS:

Fariha Dean	President (Chairperson)
Yousef Al Masri	Deputy President
Caroline Nguyen	Youth Councillor
Shalia Narayan	Media Representative
Ahmed Walid Dabboussi	Deputy Media Representative
Anjani Prakash	Youth Liaison
Aaryan Khan	Youth Councillor
Rafeef Al-Majidi	Youth Councillor

COUNCIL ATTENDEES:

Kellie Hughes Liverpool City Council
Helani Dharma Liverpool City Council

APOLOGIES:

Emily Organa Secretary
Mohammed Alhadi Youth Councillor

GUESTS:

Nil.



Minutes

1. WELCOME, ATTENDANCE AND APOLOGIES

Youth Council President Fariha Dean opened and welcomed everyone to the December meeting for the Liverpool Youth Council.

The Youth President commenced the meeting with an Acknowledgement to Country.

2. DECLARATIONS OF INTEREST

Nil.

3. Youth Week 2026

The Community Development Worker (Youth) opened discussion on Youth Week 2026 and brought back the suggestions from our previous meeting to take a vote on.

Three suggestions:

- Family Fun Day (1)
- Liverpool's Got Talent – Talent Show (5)
- Poetry Slam (2)

Majority voted on the Talent Show and was agreed amongst all of them that they would proceed with this event for Youth Week. Location confirmed for Liverpool Powerhouse and would look at the first Saturday 18th April so we get the max amount of attendees.

Since decisions have been confirmed the Community Development Youth Worker will commence planning this event and send out correspondence in relation to this.

Moved: Shalia Narayan

Seconded: Aaryn Khan

MOTION: That the information be received and noted.

On being put to the meeting, the motion was declared carried.

4. CONFIRMATION OF PREVIOUS MINUTES

Nil.

Moved: Walid Dabboussi **Seconded:** Aaryn Khan

5. BUSINESS ARISING FROM PREVIOUS MINUTES

Nil.

Moved: Caroline Nguyen **Seconded:** Aaryn Khan

6. CORRESPONDENCE

Nil.



Minutes

Moved: Anjani Prakash **Seconded:** Walid Dabboussi

7. COUNCILLORS UPDATE

Councillor Fiona Macnaught introduced herself and went around the room getting introductions from all of the Youth Councillors in attendance.

Cllr spoke on the new meeting code of conduct introduced by the Minister for Local Government at a state level.

Moved: Aaryan Khan **Seconded:** Rafeef Al-Majidi

8. YOUTH WORKER'S REPORT

The following updates were provided by the Community Development Worker (Youth):

8.1 Life Skill Workshops 2026

Funding provided by the state government will mean that Council will organise life skill workshops to program in 2026. Council would like to get feedback from the Youth Council on what skill workshops they would be interested in and if they have any they would recommend. The Community Development Youth Worker will send an email requesting this feedback and more details. She has asked that this be sent back to her by the end of January.

8.2 Upcoming Liverpool Events

12 Days of Christmas kicks off on Friday 12th to Wednesday 24th December at Bigge Park with free movies and activities.

NYE will return at Bigge Park on Wednesday 31st December with 9pm fireworks, carnival rides, food trucks and more.

Moved: Aaryan Khan **Seconded:** Rafeef Al-Majidi

MOTION: That the information be received and noted.

On being put to the meeting, the motion was declared carried.

9. TREASURER'S REPORT

Nil



Minutes

10. YOUTH LIAISON REPORT

Nil.

Moved: Aaryn Khan **Seconded:** Caroline Nguyen

11. MEDIA REPRESENTATIVE'S REPORT

The Media Representative wanted to mention that they should look to not only promote events but also promote information, raise awareness and get more followers online. The Media Representatives will look to create a Comms Plan to create a flow on how they can achieve this.

Moved: Walid Dabboussi **Seconded:** Caroline Nguyen

12. GENERAL BUSINESS

Floor was handed to Yousef who had requested an initiative be put on the agenda.

12.1 Weekly Poetry Slam at Casula Powerhouse

Mind If I Come would like to get the Youth Council's input into putting together monthly poetry slams at Liverpool Powerhouse. An email will be sent to the Youth Council with more information on how they can get involved and if they are interested will organise for organisation to come and talk at the next Council meeting.

12.2 Online Macquarie University free program

Applications are now open for the 2026 Ideas Challenge run by Macquarie University. This is a free program that Years 9 – 12 can enrol in and an email with more information will be circulated.

12.3 Social Media Ban and how to reach Youth in our area

Yousef noted that the new social media ban coming into effect this month may contribute to an increase in youth crime and reduced social connectedness. In response, he proposed exploring new initiatives to bring young people together, including music programs, sports activities, and opportunities to stream sporting events in accessible community spaces.

The group discussed strategies to effectively reach young people. One proposal was to create a shared forum involving all schools in the local area, enabling students to collaborate on ways to stay connected and to identify the types of activities they would like to see. This could include establishing a group chat or other communication channels that link students across schools.



Minutes

A forum is proposed between the Youth Council (YC) and the Student Leadership Teams at schools, with up to two students per school plus accompanying teachers invited to participate. With 32 schools in the Liverpool LGA, the aim is to hold this forum in Term 2, 2026.

Fariha has initiated a Google document, and tasks have been allocated. A first draft will be compiled by the end of January to allow information to be distributed to schools in Term 1 for planning purposes.

Action: Put forward to the next meeting

Moved: Aaryn Khan

Seconded: Caroline Nguyen

MOTION: That the information be received and put forward to next meeting.

On being put to the meeting, the motion was declared carried.

13. **CLOSE**

The meeting closed at 8:15pm.

The next Liverpool Youth Council meeting will be held on 10th February 2026 6:00pm - 7:45pm.

CTTE 04**Minutes of the Environment Advisory Committee
Meeting held on 20 October 2025**

Strategic Objective	Healthy, Inclusive, Engaging Communicate, listen, engage and respond to the community by encouraging community participation
File Ref	001774.2026
Report By	Michael Zengovski - Manager City Environment
Approved By	Peter Scicluna - Director Operations

EXECUTIVE SUMMARY

This report is tabled in order to present the Minutes of the Environment Advisory Committee Meeting held on 20 October 2025.

RECOMMENDATION

That Council receives and notes the Minutes of the Environment Advisory Committee Meeting held on 20 October 2025.

REPORT

The Minutes of the Environment Advisory Committee held on 20 October 2025 are attached for the information of Council.

FINANCIAL IMPLICATIONS

None of the actions contained in the minutes will have a financial impact on Council.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	<p>Minimise household and commercial waste.</p> <p>Manage the environmental health of waterways.</p> <p>Protect, enhance and maintain areas of endangered ecological communities and high-quality bushland as part of an attractive mix of land uses.</p> <p>Raise community awareness and support action in relation to environmental issues.</p>
Social	<p>Raise awareness in the community about the available services and facilities.</p> <p>Preserve and maintain heritage, both landscape and cultural as urban development takes place.</p>
Civic Leadership	<p>Act as an environmental leader in the community.</p> <p>Undertake communication practices with the community and stakeholders across a range of media.</p> <p>Foster neighbourhood pride and a sense of responsibility.</p> <p>Facilitate the development of community leaders.</p> <p>Encourage the community to engage in Council initiatives and actions.</p> <p>Provide information about Council's services, roles and decision-making processes.</p> <p>Deliver services that are customer focused.</p> <p>Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.</p> <p>Actively advocate for federal and state government support, funding and services.</p>
Legislative	There are no legislative considerations relating to this report.
Risk	There is no risk associated with this report.

ATTACHMENTS

1. EAC Minutes - 20 October 2025



MINUTES

MEETING:

Environment Advisory Committee (EAC) Meeting

VENUE:

Level 11, 11.08 Boardroom Wirriga "Goanna" Room, 50 Scott Street, Liverpool/MS Teams

DATE:

Monday, 20 October 2025

TIME:

5:30pm – 8:30pm

INVITEES:

COUNCILLOR MEMBERS:

Peter Harle
Matthew Harte
Sam Karnib

Councillor
Councillor
Councillor

COMMITTEE MEMBERS:

Stephen Dobell-Brown
Rosalyn Faddy
Ellie Robertson
Robert Storey
Signe Westerberg
Simon Messina
Felipe Moretto

Community Member
Industry Representative – Georges Riverkeeper

COUNCIL ATTENDEES:

Michael Zengovski
Steven Hodosi
Michelle Playford
Karl Adderley
Scott Sidhom
Maruf Hossain
Raffaele Catanzariti
Jenny Luu

Manager Environment
Coordinator Environmental Operations
Acting Coordinator Environmental Restoration
Coordinator Resource Recovery
Manager Infrastructure Planning
Coordinator Floodplain and Water Management
Environment Restoration Plan Bushland Project Officer
Acting Operations Support Lead

GUESTS:

Arvind Lal
Ian Bailey

Pro Lead Plus
Guest

1. Welcome and Apologies

Meeting opened at 5:40pm.

Apologies:

Councillor Karnib, Steven Hodosi, Maruf Hossain, Simon Messina & Scott Sidhom.

2. Declaration of Interest

No declarations of interest.

3. Confirmation of previous minutes**3.1 EAC Meeting Minutes – 11 August 2025 - Attachment 1**

Moved: Stephen Dobell-Brown

Seconded: Rosalyn Faddy

4. Business arising from previous minutes**4.1 Coopers Paddock**

Mr Storey raised an issue with Coopers Paddock. He summarised the background on this for Councillor Harte and advised that 17.4 hectares of land was to be restored to a natural state through a VPA with Council, approved subject to a Vegetation Management Plan (VMP).

Mr Storey stated that the original VMP was approved by Council and the NSW Environment Protection Authority. He asked why a revision was required and who in Council authorised a revision. He advised that the original VMP and Ecological Constraints Report were thorough documents. He also asked why it was given to the Environmental Operations team to deal with after inaction from the Planning section after ten years.

Response:

Manager Environment to take this on notice and ask why the VMP was revised. Manager Environment will come back with update and timelines.

4.2 Map of Brickmakers Drive Footpath

Mr Dobell-Brown asked about the provision of this footpath.

Response:

Coordinator Environmental Operations to provide this at the next meeting.

4.3 Review of EAC Charter

Mr Dobell-Brown asked if the review of the EAC Charter was ongoing. He advised that he could send through commentary by the next meeting.

Response:

Manager Environment advised that comments could still be accepted for amendment.

4.4 National Tree Day

Mr Dobell-Brown enquired about the survival rate of the plants for this event. He asked if there was a reason for the lower rate. Ms Westerberg asked how many trees were planted and commented on the absence of bees in the environment.

Response:

Environment Restoration Plan Education Officer advised that there was a 90% survival rate last year. She advised that this year wasn't as good but as this was completed under a state grant, Landcare would replace 80% of plants if there is loss. Environment Restoration Plan Projects Officer is checking the site with Landcare this week. The site was an open area without much canopy protecting the area. There is a strict quota we still need to meet for National Tree day but also includes plants to attract pollinators.

4.5 Coffee club – caring for country grant

Mr Dobell- Brown asked if the grant was successful.

Response:

Environment Restoration Plan Education Officer advised that Council was successful in obtaining a grant of \$129,755 (exclusive of GST). More details will be released when approved by the funding body.

4.6 Mattress Shredder

Mr Dobell-Brown asked for an update on the mattress shredder. Mr Dobell-Brown asked if the resale of material is stable. Ms Westerberg thanked Council for being proactive with waste removal and has noticed that it is being cleared quickly. Councillor Harle asked about operating hours of the shredder. Ms Westerberg and Ms Faddy complimented staff at the Community Recycling Centre (CRC).

Response:

Coordinator Resource Recovery advised that it is still on track and still being used. There is a fall on a couple of Councils that have been sending mattresses but mattresses from private companies have been received steadily. Council is looking at the recruitment of a Business Development Manager for a six-month period through Council's City Economy team starting next year. He also advised that resale of material is stable and that Council is also looking to offer services through the CRC to drop off mattresses. It will be a fee paid service available for anyone who wants to dispose of mattresses right away.

4.7 FOGO

Mr Dobell-Brown asked for an update on FOGO.

Response:

Coordinator Resource Recovery advises that tonnages are showing an encouraging increase in the amount to FOGO and a decrease in waste to the red bin. In the first quarter of next year Council will be conducting a bin audit. Results of the audit can be provided to the community and the committee.

4.8 Park behind Rose Street Depot

Councillor Harle asked about the park behind Rose Street Depot and commented that Council should be looking at a Depot near Bradfield. He said we need to look at that area and expand the Rose Street Depot into that space. Ms Westerberg asked if this could be developed into additional parking for the CBD.

Response:

Manager Environment advised that this site is an old landfill. Council has had it tested and will work on a remediation plan.

4.9 Chauvel Park

Councillor Harle advised that there was a major slippage of land near the walkway.

Response:

Manager Environment advised that Council could look at it and see what can be done to restore the site.

4.10 Greendale Road

Ms Faddy advised that dumped rubbish is an ongoing problem in this location. A trucking company is dumping tyres here. Councillor Harle asked if there was a recycling centre for tyre disposal. He commented that it may be an issue for the State Government to investigate.

Response:

Manager Environment advised that cameras are being received by Council. These can be installed if there are particular areas of concern. Environment Restoration Plan Education Officer advised that there may be contamination in tyres. Coordinator Resource Recovery advised that there are companies that specialise in tyre disposal. Council sends out fleet tyres to an external company for processing.

5. AGENDA ITEMS

5.1 Presentation – Arvind Lal – Review of Environment Levy

Mr Lal presented on the Environment Restoration Plan (ERP). He spoke about the background, key features, legislative context, review process, current ERP and recommendations for review. Council was granted an indefinite Environment Levy in 2007 under a special rates variation. He outlined ongoing and potential new projects for the ERP, looking at changes, deliverables and projects within the current scope. He advised that no major changes are being made and being revised to bring in line with new legislation.

Discussion from committee members:

- (a) Ms Westerberg asked about items for change. Mr Lal advised that it is within the current scope. Ms Westerberg noticed that there were hints of programs to be run straight away. Mr Lal advised that these ideas were suggested by the team on the ground. Ms Westerberg liked the idea of the QR codes and mentioned it would be good to inform people about noxious weeds.
- (b) Mr Dobell-Brown asked if the Environmental Education Centre would fit within the levy. Mr Lal advised that the initial thinking was around it being placed at CPAC but could take on a more digital form. A nursery could be formed with a private company or a not for profit. Mr Dobell-Brown asked if there was a need to apply for an increase in the levy since cost of living has gone up? Mr Lal advised that the number of rateable properties is now increasing and likely to increase as we go forward. If Council were to ask for more charges, it may not be approved or approved with a limit on time.
- (c) Mr Storey asked about staffing numbers to deliver projects. Asbestos works already exist in Council and shouldn't be put under the Environment levy. He suggested strengthening the Bush regeneration team, working on training, providing the right tools and praise to do so. He advised that Chauvel Park was the best work he has seen. He would like a report to come to the committee to show the good work that has been done.
- (d) Ms Faddy asked about Bradfield and whether Council is looking into green spaces before development occurs. Mr Lal advises that would be to do with planning and the LEP. Council should provide feedback or be involved. Ms Robertson asked if there will there be a metrics. Manager Environment developing reporting templates or KPIs. He can come back to the EAC with updates.
- (e) Ms Robertson asked about gateways. Mr Lal advised minor works such as entries in suburbs and trees. Ms Westerberg advised that these exist on Governor Macquarie Drive, Hume Highway and on Newbridge Road. Councillor Harle advised that Environmental levy can't be used for this. He has advised that there are a few around Liverpool.
- Coordinator Resource Recovery advised that the NSW Government is undergoing review of the Companion Animal Act. They are looking at potential cat containment. If this happens at state level, then this will give local councils more enforcement power. Ms Faddy congratulated Council on free desexing of cats. She would like this extended to dogs as well. Ms Westerberg advised that cats still endanger other animals. She talked about the Companion advisory committee and would like that to be reintroduced.
- **Response: Proposed cat control legislation (2025):**
 - A bill was introduced to amend the act to prevent cats from escaping or leaving a property without being under a person's control.
- **Review of the Companion Animals Act:**

- The NSW government is conducting a comprehensive review of the 1998 Act to address issues like animal welfare, management consistency, and recommendations from past inquiries into dog attacks.
- The review aims to update legislation to encourage responsible ownership and improve the well-being of companion animal

(f) Mr Storey asked about a tree plan. Ms Robertson advised trees are cut down often. Ms Westerberg asked about the LEP and whether 20% of property had to be green in some form. She believes that she doesn't think this is being enforced. Councillor Harle advised this is a planning and compliance question. Ms Robertson asked what can be done. Councillor Harle advised to report it. Ms Robertson advised that increasing tree canopy was all well and good but how can we reduce trees being chopped down. Manager Environment advised that he was looking to introduce an Environment Enforcement Officer.

(g) Ms Faddy mentioned 200 acres next to her needed to be sold. Trees have been ripped out by roots, and they were being burnt. Manager Environment to take on notice.

(h) Ms Robertson asked if there are any rules or regulations on using fake grass. Manager Environment to take this on notice.

(i) Councillor Harle mentioned shopping trolleys. The environment levy can be used for collecting trolleys from creeks as it effects water flows and amenity.

(j) Mr Bailey advised that it has been 4 or 5 years since his attendance at the committee.

Motion to accept the presentation of ERP and projects:

Moved: Stephen Dobell-Brown

Seconded: Bob Storey

6. General Business

E-Bikes

Ms Westerberg asked if Council is looking into e-bikes. Accidents might happen, no protection or insurance. Mr Storey commented that this is a police issue.

Response: Manager Environment advised that this would be a police issue and can be raised with the Local Traffic Committee.

Georges River Keeper Update

Mr Moretto provided an update on the Georges River Keeper (GRK). The GRK is in the process of water sampling and completing a river health report card that is completed every two years. He advised that 30 sites are to be visited in the next couple of weeks. A university student with Western Sydney University had been helping and Year 10 students will be helping with a bird life survey with BirdLife Australia.

A few weeks ago, students from Macquarie University worked on surveying the riparian areas around Brickmakers Creek.

A plan was approved for the Urban River Grants with the submission of a financial report to occur soon.

Currently at Riverside Reserve, dealing with stage 2 of the grant, managing lantana and other woody weeds.

Cultural burning with the Gandangara Local Aboriginal Land Council is being planned for Spring 2027 for two areas. The grant is for 3.5 years. Council's bush regeneration team is helping where possible.

Mr Moretto extended an invitation to members of the EAC to observe water sampling.

National Park from Appin to Long Point

Mr Bailey asked if this area was within the Liverpool LGA.

Response:

Mr Moretto advised that this was within the Wollondilly LGA.

Land tax

Ms Faddy advised having issues with land tax and advised that constituents are being given different reasons.

Response:

Environment Restoration Plan Education Officer advised that this may be outside the scope of this committee but that she could provide a contact for Ms Faddy to reach out to.

Wildlife corridors

An article was provided by Mr Dobell-Brown. Ms Robertson would like to see consideration given to wildlife corridors.

Response:

Wildlife corridors (both protection and enhancement/creation) is one of the considerations Council includes in our DA referrals. Wildlife corridors are also embedded into rezoning proposals and precinct planning where they provide environmental benefits.

Response:

Manager Environment will refer to planning team to make them aware of this for the long term.

Meeting ended 8:14pm

Attachment 1 – ERP Presentation



Environment Restoration Plan Review

October 2025



Background

History of Environment Restoration Plan

- Approved in 2002 – for 5 years
 - Successfully Executed by Council
- Application was made to OLG - 2007
 - Granted indefinite Environment Levy
 - Equated to Approximately \$20 per household
- Approved under Special Rates Variation

Current ERP

Key Features of Current Environment Levy: 2007

- Bushland and biodiversity restoration
- Community Engagement and Volunteering
- Site-based Restoration Projects
- Environment Advisory Committee
- Reporting – Council's Annual Report



Your Environment Levy working for you.

Legislative Context

Current Environment Levy: 2007

- Special Rates Variation under LG Act 1993
- Aligns with Integrated Planning and Reporting (IPR) Framework (Section 404 of LG Act 1993)
- Special Rates and Charges – use only for the purpose it is levied for (Section 495-501 of LG Act 1993)
- Restricted funds – Cannot be diverted to General Revenue (Section 409 of LG Act 1993)
- Guiding Principles – Good Governance (Section 8A)

Review Process

For Proper Review of the EPP

- Alignment with Integrated Planning and Reporting Framework
- Restricted Fund Compliance
- Community Engagement
- IPART and OLG Approval
 - Alter Levy Scope
 - Alter Amount
 - Alter Duration of the Levy



Current ERP

Objectives of Environment Levy: 2007

- Enhancement of existing and potential ecological connectivity
- Cleaner waterways (rubbish removal from water)
- Revegetation of waterways
- Construction of access paths
- Fence waterways in rural areas where appropriate
- Protecting and expanding all endangered ecological communities and other bushland
- Rehabilitation of urban and rural waterways
- Establishing green gateways into the city
- Improving the city image
- Building community networks

Review Process

Proposed for Review

- Make changes within the Current Objectives of ERP
- Do not Change the amount or Duration
- Include new deliverable and projects within the current scope
- Avoid IPART and OLG Approval
 - Risk of changes Levy Scope
 - Risk of reduction in Amount
 - Risk of indefinite changing to limited time
 - Risk of not getting approved.

Recommendations for Review

- Review the ERP within the current Objectives.
- Do not change the amount and the duration.
- Establish new Deliverables with the current parameters.
- Develop new Capital Program going forward
- EAC to guide the process.
- Approve the new ERP 2025 through the EAC and Council.
- Implement and Report on the new ERP 2025

Projects – ERP 2025

Environment Levy Reserve can fund:

- Facilitation of a Nursery with a Private Company or Not for Profit.
- Replacement Plant and Equipment.
- Construction of Fire trails on Existing Sites
- Rubbish Removal from Waterways – including Shopping trolleys.
- Bush walk Education trail – 600 Cowpasture Road vegetation.
- Education for Volunteers
- Upgrade of Education Signage at ERP Sites



Projects – ERP 2025

Environment Levy Ongoing Projects:

- Training of Staff and Volunteers.
- Sufficient number of staff to deliver the projects.
- Removal of illegal dumping of asbestos on ERP sites.
- Pollution event cleanup.
- Water Quality Monitoring and Education on Water Quality.
- Education and engagement with corporate sector volunteers
- Ongoing bush regeneration and support for the team
- Sustainability newsletter
- School education and merchandise
- Community Events – Environment Day

Questions and Discussions



CTTE 05**Minutes of the Community Safety and Crime
Prevention Advisory Committee 4 December
2025**

Strategic Objective	Healthy, Inclusive, Engaging Communicate, listen, engage and respond to the community by encouraging community participation
File Ref	007266.2026
Report By	Derek Tweed - Community Development Worker (Youth)
Approved By	Tina Bono - Director Community & Lifestyle

EXECUTIVE SUMMARY

This report is tabled in order to present the Minutes of the Community Safety and Crime Prevention Advisory Committee Meeting held on 4 December 2025.

RECOMMENDATION

That Council receives and notes the Minutes of the Community Safety and Crime Prevention Advisory Committee Meeting held on 4 December 2025.

REPORT

The Minutes of the Community Safety and Crime Prevention Advisory Committee held on 4 December 2025 are attached for the information of Council.

The minutes contain the following actions or Committee recommendations:

- Arrange a meeting between Liverpool Council and Southwest Sydney Local Health District to review syringe waste litter in the local area.

FINANCIAL IMPLICATIONS

None of the actions contained in the minutes will have a financial impact on Council.

CONSIDERATIONS

Economic	There are no economic and financial considerations.
Environment	There are no environmental and sustainability considerations.
Social	Support policies and plans that prevent crime. Support community organisations, groups and volunteers to deliver coordinated services to the community.
Civic Leadership	Foster neighbourhood pride and a sense of responsibility. Provide information about Council's services, roles and decision making processes.
Legislative	There are no legislative considerations relating to this report.
Risk	There is no risk associated with this report.

ATTACHMENTS

1. Minutes of the Community Safety and Crime Prevention Advisory Committee Meeting 4 December 2025



MINUTES OF THE COMMUNITY SAFETY AND CRIME PREVENTION ADVISORY COMMITTEE MEETING

4 December 2025

COUNCILLORS:

Councillor Peter Harle Liverpool City Council

COMMITTEE MEMBERS:

Det. Insp. Timothy Liddiard	Liverpool City Police Area Command
Claudia Escarate	Core Services
Jonathan Goodall	Hume Housing
Zainab Paikan	Bonnie Services Limited
Chantelle Woodbridge	Hume Community Housing
Toula Athanasiou	Liverpool City Council
Andrew Miles	South Western Sydney LHD

COUNCIL ATTENDEES:

Craig Lambeth	Manager, Community Recreation
Derek Tweed	A/Coordinator, Community Development

APOLOGIES:

Jaqueline Druart	MTC Australia
Ying Fan	Royal Life Saving Society

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1. WELCOME, ATTENDANCE AND APOLOGIES

Craig Lambeth opened the meeting and conducted the Acknowledgement of Country.

2. DECLARATIONS OF INTEREST

Nil.

3. CONFIRMATION OF PREVIOUS MINUTES

Claudia Escarate from CORE Community Services confirmed the minutes of the previous meeting held 6 March 2025.

4. BUSINESS ARISING FROM PREVIOUS MINUTES - Nil

5. GUEST SPEAKER - Nil

6. GENERAL BUSINESS

6.1 Liverpool City Police Area Command Report

Det. Insp. Timothy Liddiard provided an update on local crime statistics:

- Domestic Violence has been significantly higher, Police responding to 400-500 domestic violence reports monthly;
- Retail operations and deliveries (steal from dwellings) are on the rise;
- Significant events in next weeks including annual Christmas, New Years Eve and Australia Day events to support;
- Further crime trends and stats based on specific suburbs can be accessed on BOCSAR website; and
- Residents can report any criminal activity directly to Police via Crime Stoppers online, at their local police station or call 000 in an emergency. If crime is reported to Police consistently, Police will target these areas.
- Questions from meeting attendees:
Policing in the Liverpool CBD

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Police staffing in the Liverpool CBD – 30 - 40% of crimes occur within the Liverpool 2170 postcode. Police deploy staff based on intelligence strategies and crime trends. Macquarie St Mall includes resources and pro-active operations leading into Christmas. It is important to encourage our communities to report any crimes as resources are based on crime trends.

- Questions re: Alcohol Free Zones

Police support Council with implementation of Alcohol-Free Zones. Enforcement needs to be reported to Police for any follow ups, future continuation and placement of zones. The data is used for licencing legislation.

Where drinking or anti-social behaviours continues to occur, encourage residents and organisations to continue to report daily if required. All information assists with crime trend reporting.

- Questions re: Street racing and speeding in local streets

The local traffic committee review reports and look at potential measures of calming effects e.g. speed humps to address ongoing issues. Encourage community to report to Police and Police Highway Patrol cars will respond as able to.

Council liaises with Rangers, Police and schools to monitor local traffic, with the information being shared with the traffic committee for review.

6.2 Councillors Report

Councillor Peter Harle raised the following questions for discussion:

- Council receiving reports of homelessness increasing at Pioneers Park, Liverpool.

A meeting between Council, Police, Homes NSW and homelessness service providers has been arranged for Monday 8 December to review support options. Homes NSW can assist with Temporary Accommodation and immediate housing where able to, however funding for outreach has been a challenge.

- Perception of safety in Liverpool CBD and Drug Treatment Facilities.

The Scott St centre is a privately operated centre, not part of South West Sydney Local Health District and provides harm reduction services for a mix of public and private patients to assist to reduce addictions via therapy. Overall, this generally helps people experiencing addiction to overcome drug addictions. There are also 12 Pharmacies and GP Doctors that dispense drug treatments to community members in Liverpool.

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- Discarded Syringes and risk to community members.

Community Sharps bins are available; December 1 is world AIDS Day and sharps bins are still the main way to reduce HIV/Hepatitis C rates via needle and syringe programs. Treatment is best when supported with access to health practitioners and clean sterile syringes to manage this. 50% of sharps go to people to manage a range of health impacts. Sharps waste litter is still occurring, trying to target certain spaces of high usage with sharps bins.

For ongoing issues suggested to invite Council to meet with SWSLHD to discuss areas of concern and work on a strategy for specific areas.

ACTION: Arrange a meeting between Liverpool Council and South West Sydney Local Health District to review syringe waste litter in local area

- Locations of NDIS Accommodation and reports of anti-social behaviour

Advised to review zoning DA firstly to check if is appropriate for businesses where operating. NDIS Services are needed in the community, but if conduct isn't suitable in consideration to surrounding services and facilities, reviews may be required.

The conduct of residents depends on the nature and conditions of the disability and determining what actions are needed. Preferable not via a Police response but working with the NDIS providers to engage appropriately.

- Illegal usage of trail bikes in the LGA

Ongoing concern, please report to Police any concerns at all.

6.3 Road Safety Update:

Council's Child Car Seat Checking Event was held on Friday 24 October 2025. The event took place at Liverpool Catholic Club, Level 1 carpark. This event is held every two months and is free for Liverpool residents.

Summary of child car seat checking event:

- Cars registered for checks – 37;
- Child car seats checked – 52;

86% percent of restraints required some form of adjustment.

Transport for NSW (TfNSW) staff inspect, install and provide certification of correct installation for the community.

The next event will 13 February 2026 at the Liverpool Catholic Club.



7. INFORMATION SHARE

- The Liverpool Community Safety and Crime Prevention Advisory Committee Charter is now ready for review. Copies were sent with the meeting invitation. Please review and provide feedback for the next meeting in 2026.
- Correspondence was received from Ambulance NSW as entry and exits to the Ambulance station at 1 Hoxton Park Rd were blocked recently due to an event held at Woodward Park. There is a new system in place now to ensure this doesn't happen again with all event requests will need to have a traffic management plan and hire a traffic controller before the event will be approved.
- An agreement has been made for NSW Police to use Rossmore Grange as an ATV training venue.

CLOSE

Meeting closed at 12:00 pm

Next meeting – Thursday 5 March 2026 from 10am to 12noon.

NOM 01**Notice of Motion - Overseas Travel and
Compliance with Council Policy**

Strategic Objective	Visionary, Leading, Responsible Demonstrate a high standard of transparency and accountability through a comprehensive governance framework
File Ref	421389.2025
Author	Peter Ristevski - Councillor

NOTICE OF MOTION

That Council:

1. Notes the Liverpool City Council Civic Expenses and Facilities Policy.
2. Notes that clause 4.10.3 of the Policy states:

“Overseas travel must be approved by a meeting of the full Council prior to a Councillor undertaking a trip. Travel must be approved on an individual trip basis.”
3. Directs the Chief Executive Officer to provide a full written report to the March 2026 Council meeting setting out:
 - a. Whether any request for overseas travel approval has been submitted;
 - b. Whether any business papers or costings have been prepared for Council consideration; and
 - c. Whether any overseas trip is required to be disclosed in Council's Annual Report under section 428(2)(e) of the Local Government Act.
4. Request the CEO to identify any breaches of the Civic Expenses and Facilities Policy arising from the unauthorised travel and outline corrective actions required to ensure future compliance by all councillors, including the Mayor.
5. Requests that Council receive legal advice on the governance implications of unauthorised overseas travel by an elected representative and what remedies or sanctions are available under the Local Government Act and the Code of Conduct.
6. Requires that the CEO develop a strengthened compliance framework for all councillor travel including a register of requests, approvals, business cases, costs, and outcomes with quarterly reporting to Council.

7. Confirms that future overseas travel will not be reimbursed or supported by Council unless approved strictly in accordance with clause 4.10.3 of the Civic Expenses and Facilities Policy.

CHIEF EXECUTIVE OFFICER'S COMMENT

The Liverpool City Council Civic Expenses and Facilities Policy provides guidance regarding overseas travel.

Clause 4.10.3 of the Policy states:

“Overseas travel must be approved by a meeting of the full Council prior to a Councillor undertaking a trip. Travel must be approved on an individual trip basis.”

Accordingly, if the Notice of Motion is endorsed, Council Officers will prepare a full report addressing the matters outlined in the Motion, to be presented to the March Council meeting for consideration.

FINANCIAL IMPLICATIONS

There are no financial implications relating to this recommendation.

ATTACHMENTS

Nil

NOM 02**Notice of Motion - Fixing the Niland Way Parking and Traffic Crisis**

Strategic Objective	Liveable, Sustainable, Resilient Deliver effective and efficient planning and high-quality design to provide best outcomes for a growing city
File Ref	421457.2025
Author	Peter Ristevski - Councillor

BACKGROUND

A 43-place childcare centre with only 8 on-site car parking spaces has been approved within the quiet residential street of Niland Way, Casula. The road is narrow, street parking is prohibited, and the surrounding residents have long warned that the traffic impacts will make the area unsafe for families, children, and local motorists.

Council received 127 written objections from residents, all raising concerns about traffic congestion, safety hazards, overshadowing of local amenity, and Council's obligation to protect residential streets from inappropriate development.

Council entered into consent orders.

Residents now face the consequences of increased traffic volumes, increased vehicle movements, and long-term parking challenges.

Council has a duty to protect their safety, quality of life, and the character of their neighbourhoods.

NOTICE OF MOTION

That Council:

1. Establish a Niland Way Traffic and Parking Task Force comprising:
 - Councillor Peter Ristevski as Chair
 - Relevant Council traffic officers
 - Representatives from the Traffic Committee
 - At least four residents of Niland Way selected through an expression of interest process
2. Task the group with identifying immediate, short-term and long-term solutions to mitigate safety risks and traffic congestion resulting from the childcare centre approval. This must include but not be limited to:
 - Traffic calming devices
 - Time-limited parking
 - Resident-only parking zones
 - School-zone style drop-off safety controls
 - Road widening feasibility
 - One-way conversion feasibility
 - Any other measures raised by local residents
3. Require Council staff to prepare a public report that sets out in full:
 - Why Council entered into consent orders
 - Who authorised the settlement
 - What legal advice was considered
 - Why the objections of 127 residents were not defended in Court
 - What alternative strategies were available
 - Whether this outcome sets a precedent for other narrow residential streets
4. Direct the CEO to hold a community meeting in Casula within 30 days, attended by senior planning and traffic staff, to give residents a complete and transparent explanation of Council's decision and to allow residents to ask questions.
5. Require quarterly public updates on the Task Force's progress and the implementation of any adopted traffic or safety measures.

CHIEF EXECUTIVE OFFICER'S COMMENT

A Governance Committee Report (attached) was published on 15 July 2025. The report explains the process followed and how issues raised in relation to the development were addressed. The report is available online at:

https://liverpool.infocouncil.biz/Open/2025/07/GOV_20250715_AGN_713_AT.PDF.

The report indicates that Council received 46 objections to the development and the court heard 6 objectors before approving the development. The report does not name staff or disclose legal advice and it would not be appropriate for Council to do that.

In terms of strategy, Council must deal with all development applications in accordance with the Environmental Planning and Assessment Act 1979. Council must deal with all appeals in accordance with the Act and the Court's directions and practice notes and must otherwise behave as a model litigant.

The approval of the development application does not set a precedent in relation to traffic impacts. A consent authority is required when determining a development application to evaluate the development by reference to the matters in section 4.15 of the Environmental Planning and Assessment Act 1979. This includes consideration of significant likely impacts and site suitability, which will include traffic impacts.

In relation to establishing a Task Force, it should be noted that there is currently insufficient capacity, budget and resourcing constraints to undertake this type of activity. In addition, the taskforce would not achieve any change to the current situation, nor would it be able to discuss confidential elements of the determination of the application.

FINANCIAL IMPLICATIONS

Costs associated with this Notice of Motion are outside of Council's current budget and long-term financial plan. The estimated impact on the budget and long-term financial plan are outlined in the table below:

	2025/26	2026/27	2027/28	2028/29	2029/30
Operating budget / LTFP impact (estimated)	\$100,000.00 for staffing, planning and consulting	\$100,000.00 for staffing, planning and consulting	\$100,000.00 for staffing, planning and consulting	TBC if Committee continue to operate beyond 2027/28 FY	TBC if Committee continue to operate beyond 2027/28 FY
Capital budget impact		Subject to agreed and approved treatments / infrastructure	Subject to agreed and approved treatments / infrastructure	Subject to agreed and approved treatments / infrastructure	Subject to agreed and approved treatments / infrastructure

Ongoing unbudgeted impact to opex from capital expenditure					
Unbudgeted impact to unrestricted cash					
Funding source	Unbudgeted	Unbudgeted	Unbudgeted	TBC	TBC

ATTACHMENTS

1. Governance Committee Meeting - Agenda - 15 July 2025 (Under separate cover)

NOM 03**Notice of Motion - Macquarie Street Mall One-Way Vehicle Access and On-Street Parking Options to Revive Retail**

Strategic Objective	Liveable, Sustainable, Resilient Deliver effective and efficient planning and high-quality design to provide best outcomes for a growing city
File Ref	424690.2025
Author	Peter Ristevski - Councillor

BACKGROUND

Macquarie Street Mall is experiencing a decline in activity. There has been an increase in retail vacancies, and businesses are indicating a decline in foot traffic, which is causing some long-standing businesses to leave. Shoppers are more likely to frequent Campbelltown, Bankstown, and other centres with improved access, parking, and safety.

The current fully pedestrianised model is not working for many retailers who need visibility, convenience, and turnover. Additionally, customers want simple access, short-stay parking, and safety.

Retailers have indicated a decline in revenue and there are concerns about empty shops attracting antisocial behaviour. Vibrancy in malls requires action. Access drives trade. Parking drives turnover. Safety follows activity.

Action is required urgently to save the city's commercial heart, by supporting small business, and restoring confidence.

There are cases in cities across Australia and overseas of the successful reversal of pedestrian malls by reintroducing controlled vehicle access and on-street parking, leading to retail activity improving because people return. Options to revitalise Macquarie Mall must be explored urgently to prevent further decline.

NOTICE OF MOTION

That Council:

1. Prepare an urgent options report on strategies to increase activity in Macquarie Mall, including an option to reopen the Mall to one-way vehicle traffic with short-stay parking, to stimulate retail trade and boost foot traffic.
2. Within the option to reintroduce vehicle access:
 - One-way traffic configurations and entry and exit points.
 - Short-stay parking options, including time-limited parking for shoppers.
 - Pedestrian safety treatments, including speed controls, raised pavements, and shared-zone design.
 - Impacts on retailers, customers, accessibility, emergency access, and servicing.
 - Comparative case studies where pedestrian malls were reopened and retail improved.
 - Cost estimates, staging options, and implementation timeframes.
3. Undertake direct consultation with:
 - Existing Macquarie Street Mall retailers and property owners
 - Chambers of Commerce and small business representatives
 - Accessibility advocates and emergency services.
4. Report back to Council within 3 months with clear recommendations, including a preferred option.

CHIEF EXECUTIVE OFFICER'S COMMENT

This section of Macquarie Street was converted into a pedestrianised space in 1994, functioning as a mall for over 30 years and becoming a key part of the city's character and Council's long-term strategic vision for the CBD.

The Notice of Motion (NOM) identifies ongoing issues with Macquarie Street Mall which stems from a multitude of factors impacting its overall performance. Along with traffic-related matters, it is important that Economic, Social and Urban Design perspectives are considered to inform a balanced approach to resolve any request for future studies / improvements to Macquarie Street Mall.

Council-led engagement with Macquarie Street Mall stakeholders, including the Macquarie Street Mall Strategic Workshop held on 9 September 2025 and subsequent follow-up meetings with key landlords and property owners highlighted a range of interconnected challenges impacting the Mall's performance, including declining foot traffic, retail vacancies, safety perceptions, amenity issues, and difficulties attracting and retaining quality tenants. A number of landlords

also raised the potential role of access, servicing and movement within Macquarie Mall as part of a broader suite of measures to improve economic activity and perceptions of safety.

Council staff are currently progressing several workstreams relevant to these matters, including:

- A review and consolidation of Public Domain Trading policies (Outdoor Dining and Display of Goods on Footpath), aimed at better enabling activation and supporting food and retail businesses
- Targeted engagement with major Mall landlords to explore incentives, activation opportunities and improvements to amenity, cleaning and safety; and
- Consideration of small-scale urban design, and place-based improvements to support daytime and family-friendly use of the Mall.

While the NOM provides an opportunity for Council to investigate the feasibility of reintroducing vehicle access and short-stay parking to Macquarie Street Mall, it is important to consider more cost-effective, immediate and potentially high-impact actions that may directly address the underlying social, behavioural and physical conditions contributing to the mall's current performance.

FINANCIAL IMPLICATIONS

It is to be noted that there are financial impacts associated with any of the above considerations, and Council will need to fund any recommended changes either through General Reserve or the City Development Fund, both of which have limited budgets.

Should Council resolve to progress beyond investigation and implement physical works (such as traffic modifications, pavement treatments, lighting, signage or other infrastructure changes), additional capital and operational funding may be required. Any future financial impacts would be subject to further reporting to Council, including detailed cost estimates, staging options, funding sources and consideration within Council's Long-Term Financial Plan.

ATTACHMENTS

Nil

NOM 04**Notice of Motion - Council Civic Identity at
Liverpool Civic Place**

Strategic Objective	Evolving, Prosperous, Innovative Promote and deliver an innovative, thriving and internationally recognised city
File Ref	425082.2025
Author	Peter Harle - Councillor

BACKGROUND

At the July 2024 Council Meeting, Council resolved to progress building signage arrangements for the Liverpool Civic Place (LCP) building through the Heads of Agreement with the University of Wollongong (UOW).

As part of this agreement, Council negotiated signage rights for UOW on the LCP building as an incentive reflecting UOW's majority leasing and naming rights. This approach aligns with Council's University City Strategy and is consistent with standard commercial property practice, where majority tenants are typically afforded naming and signage rights.

The LCP building is a landmark structure that dominates the skyline and key entry points into the Liverpool CBD. Its prominence reinforces the confidence that education providers have in the people, economy and future of Liverpool and south-west Sydney, and supports Council's broader strategic objectives for education, innovation and city-shaping investment.

Notwithstanding the above, I raise concerns regarding the visibility of Council's civic identity and the symbolic role of the LCP building as a Civic Centre.

In this context, consideration should be given for the establishment of a civic crest or similar civic identity element within the LCP forecourt.

NOTICE OF MOTION

That Council:

1. Request the CEO to prepare a report to the March 2026 Council Meeting outlining options for establishing a civic crest or other appropriate civic identity element within the LCP forecourt; and
2. Requires the report to address:
 - Design and placement options;
 - Cost estimates and funding considerations;
 - Governance, heritage and planning implications;
 - Alignment with existing agreements, including the Heads of Agreement with UOW; and
 - Any operational, maintenance, risk or approval considerations.

CHIEF EXECUTIVE OFFICER'S COMMENT

Council has arranged for a series of treatments to be implemented throughout Civic Place as approved by the CEO.

The following treatments include:

- A carpet emblazoned with the Liverpool City Council logo installed at the revolving door
- A large rectangle mat featuring the Liverpool City Crest will be installed in the area beyond the revolving door.
- Carpets will be installed into each lift with the Liverpool City Crest.
- Loose mats will be placed at each lift passageway for the upper levels with Liverpool City Crest.
- Mats with the Liverpool City Crest will be placed at the Boardroom, and at the entries to the offices of the Mayor and the CEO.

FINANCIAL IMPLICATIONS

Costs associated with this recommendation have been included in Council's budget for the current year and long-term financial plan.

ATTACHMENTS

Nil

QWN 05**Question with Notice - Cllr Ibrahim - NYE Event
2025**

Strategic Objective	Healthy, Inclusive, Engaging Deliver great and exciting events and programs for our people and visitors
File Ref	009545.2026

QUESTION WITH NOTICE

Please address the following:

1. What was the total cost to Council of delivering the New Year's Eve event?
2. Did Council generate any revenue or profit from the event, and if so, what was the total amount?
3. What was the specific cost to Council for the fireworks component of the event alone?
4. Has Council received any feedback from residents regarding the New Year's Eve event, and if so, can a summary of the feedback be provided?

Response (provided by Community and Lifestyle)

1. **What was the total cost to Council of delivering the New Year's Eve event?**

The total cost to Council of delivering the New Year's Eve event was \$317,635. This amount reflects the full scope of event delivery, including infrastructure, staging, technical production, security, traffic management, amenities, artist fees, event management, marketing, and compliance requirements. The event was delivered within the budget endorsed by Council as part of the annual events program consistent to the delivery of previous years.

2. **Did Council generate any revenue or profit from the event, and if so, what was the total amount?**

Council events across the board are not modelled to generate profit. Liverpool City Council's community events are delivered as free, non-ticketed events designed to provide accessible and affordable entertainment for residents and visitors.

As such, the New Year's Eve event did not generate a profit for Council. Any minor income associated with the event (such as vendor fees) is intended to partially offset operational costs, not to operate as a commercial enterprise.

Community events of this nature are funded through Council's endorsed operational budget and are delivered for public benefit, community wellbeing, and place activation. Councils rarely make a profit from large-scale public events without introducing substantial ticketing fees. Achieving a commercial return would require charging significant entry prices, which would undermine accessibility and exclude many community members.

Vendor fees are also kept proportionate to avoid deterring participation, particularly from small and emerging businesses, noting these were reviewed during the financial year 25/26 to align with the market and business attraction.

3. What was the specific cost to Council for the fireworks component of the event alone?

The cost to Council for the fireworks component of the event was \$18,500 (ex GST), delivered by Foti International, a recognised market leader in pyrotechnics. This level of expenditure is comparatively modest when benchmarked against similar New Year's Eve fireworks programs delivered by other metropolitan council, who invest larger budgets for New Years Eve community Events.

The cost included the full supply, installation, operation and dismantling of the fireworks display, as well as all safety management, regulatory compliance and associated approvals required to meet statutory, insurance and risk management obligations. This represented a cost-effective and high-quality outcome for Council, ensuring a safe, compliant and professionally delivered fireworks experience for the community.

4. Has Council received any feedback from residents regarding the New Year's Eve event, and if so, can a summary of the feedback be provided?

Council received feedback from residents through social media, direct correspondence and staff observations during and following the event.

On the night, many attendees shared their positive feedback and thanks to staff. Some positive feedback on social media highlighted the welcoming atmosphere, sense of safety, quality of entertainment, free parking, and appreciation for Council delivering a large-scale, free community celebration.

Comments included: "It was well done tonight. A beautiful calm amongst the people and we felt very secure and protected. The music was great... Food was great. Thanks Liverpool Council you did well tonight."

Other residents acknowledged the effort involved in delivering an event of this scale and expressed gratitude to staff and contractors.

Residents also raised several recurring concerns. These include:

- Negative feedback was received regarding the closure of entry gates at 8.00pm. This has been a recurring issue in previous years, with feedback historically centred on patrons not being aware that entry would cease at a set time. In response, Council significantly increased the prominence of this messaging across the 2025 campaign, making gate closure times a key feature of event communications.

Despite this, some attendees still expressed frustration on the night. Gate closures remain a critical crowd safety measure implemented as attendance approaches capacity, enabling controlled ingress and ensuring that exits can be prepared for the safe and efficient mass egress of patrons later in the evening.

- Some attendees felt food pricing was high. Council does not discourage or restrict residents from bringing their own food and non-alcoholic beverages, specifically to ensure the event remains affordable and accessible for all households. Food vendors are independent operators and set their own prices, which are influenced by rising costs associated with inflation, staffing, transport and compliance.

Stallholders are advised that excessive pricing risks reducing patronage and ultimately impacting their own profitability. Council keeps vendor fees proportionate to avoid deterring participation, particularly from small and local businesses, and to maintain a diverse and viable offering.

- Despite rides being subsidised and capped at \$4, some residents still expressed concern about cost. This reflects varying expectations around pricing, even where Council has intervened to keep activities affordable.
- Some residents felt the location was “smaller” or not ideal – which is feedback that is received and acknowledged by Council. In practice, the event footprint was comparable in scale to previous New Year’s Eve events. There are very limited locations within the LGA capable of safely accommodating an event of this size to ensure it is capturing a crowd with interesting and relevant offerings.

Similar concerns have been raised at past locations, including Chipping Norton Lakes in relation to access, disruption and traffic, and the Australian Turf Club site in relation to congestion, long queues and impacts on major arterial roads such as the Hume Highway and Governor Macquarie Drive. Each location presents different constraints, and no single site is without operational and community impacts.

- Residents also expressed disappointment with the scale and impact of the fireworks display, with some indicating that it did not meet their expectations for a New Year's Eve celebration. Feedback indicates that for many residents, the primary driver for attendance is the fireworks rather than the broader event footprint or program.

Fireworks represent one of the most significant single costs within the event budget, and the scale that can be delivered is directly constrained by available funding and safety requirements. Delivering a larger or longer display at a single site would require a substantial increase in expenditure.

Recommendation:

Based on consistent community feedback, Council intends in 2026/27 the return of much-loved former *Light Up the Sky* model delivered between 2020 and 2023, which featured multiple simultaneous suburban fireworks displays, and is proposed for consideration as part of the 2026/27 budget process. This approach attracted a broader footprint of the Local Government Area, improving community access while delivering enhanced value for money, improved quality outcomes, and greater financial efficiency.

The model provides localised vantage points across neighbourhoods, reduces pressure on a single site, and enables a more strategic and cost-effective distribution of resources, while continuing to deliver a high-quality and meaningful fireworks experience.

Importantly, this approach is strategically aligned with Council's neighbourhood-based service delivery model, supporting place-based activation and equitable access to major civic celebrations across the LGA.

This option is in direct response to strong and consistent community expectations, having been the most popular New Year's Eve event delivered by Council, with no recorded negative community feedback during its previous delivery.

It also reflects current budget realities and addresses the ongoing challenges associated with identifying a single, suitably wide, practical and operationally capable site accommodating a large-scale New Year's Eve event, while still enabling Council to deliver an inclusive, high-quality celebration across the LGA.

Should Council wish to increase its investment in future years, considerations around the scale of sites, access constraints, crowd capacity and operational complexity will remain key factors. Identifying a single location capable of safely accommodating large crowds, ensuring adequate transport access, and managing associated risk continues to present significant challenges.

In contrast, the *Light Up the Sky* model increases the reach of the event across the LGA by utilising multiple localised sites, reducing pressure on any one location while improving accessibility, equity and community participation. This approach enables Council to scale investment in a controlled and strategic manner, delivering broader community benefit without proportionately increasing risk or operational constraints.

ATTACHMENTS

Nil

QWN 06**Question with Notice - Cllr Ristevski - Pecuniary
Interest Returns**

Strategic Objective	Visionary, Leading, Responsible Demonstrate a high standard of transparency and accountability through a comprehensive governance framework
File Ref	421345.2025

QUESTION WITH NOTICE**Background**

Councillors are required under the Local Government Act 1993, the Environmental Planning and Assessment Act 1979, and the Model Code of Conduct for Local Councils (2020) to disclose any pecuniary interests, including income received from property developers or persons associated with development activity. Councillors are also required to complete accurate Pecuniary Interest Returns under s.449 of the Act.

Given the revised Managing Conflict of Interest Development Applications Policy now includes all deemed or perceived conflicts involving councillors, staff, MPs or their relatives, it is essential for Council to confirm whether any relevant financial relationships have been properly declared.

Please address the following:

1. Has the Mayor ever declared any financial payments, income, consulting work, or invoicing arrangements involving a local property developer in any Pecuniary Interest Return lodged with Council under s.449 of the Local Government Act 1993?
2. Specifically, has the Mayor ever disclosed receiving a payment of approximately \$30,000 + from a local property developer, whether through invoicing, consultancy, employment, or contractual engagement?
3. If such a payment exists, in what year was it received, and was it declared on the Mayor's:
 - a. Pecuniary Interest Return for that year
 - b. Annual Disclosure Statement
 - c. Any register maintained under the Code of Conduct

4. Has Council's Governance Unit reviewed whether this financial payment (if any) constitutes:
 - a. A declarable pecuniary interest under the Local Government Act
 - b. A significant or non-significant non-pecuniary conflict under the Code of Conduct
 - c. A conflict requiring notation in the Governance Register under the revised Development Applications Conflict Policy
5. If no declaration was made, what statutory or governance processes does Council follow to:
 - a. Identify undeclared pecuniary interests
 - b. Ensure completeness and accuracy of councillor declarations
 - c. Seek clarification or corrective action from a councillor when a potential undeclared financial interest becomes known
6. Does Council hold any internal records, correspondence, invoices, payment summaries, or business documentation indicating that the Mayor undertook paid work for any local developer? If so, were these considered in any conflict-of-interest assessment relating to development applications lodged by that developer?
7. Has the CEO or Governance Unit ever undertaken an investigation, review, or inquiry into whether the Mayor had financial engagements with any local developer that were not declared? If yes, when and what was the outcome? If no, why not?
8. Under the revised policy, would any DA connected to a developer who has had a past financial relationship with the Mayor automatically be classified as medium or high risk? If so, has this been applied? If not, why not?

Responses to questions (provided by Corporate Services)

1. Not in the 2021/22 return. Annual returns for the subsequent years 2022/23 to 2024/25 are available to view on Council's website.
2. See response to 1.
3. See response to 1.
4. The Code of Conduct Procedures require confidentiality to be maintained, except as otherwise specifically required or permitted under the Procedures.

5. In response to each question:
 - (a) Annual returns are tabled before Council and published online, which provides transparency. In 2024/25, following the 2024 audit, Council reviewed directorships held by councillors and staff against disclosures.
 - (b) Councillors are provided with Code of Conduct training. It is each individual's responsibility to make complete and correct disclosures.
 - (c) Council addresses concerns about non-disclosure in accordance with the Code of Conduct and Code of Conduct Procedures. The Procedures require that complaints alleging breach of the pecuniary interest provisions in Part 4 of the Code are referred to the Office of Local Government.
6. The Code of Conduct Procedures require confidentiality to be maintained, except as otherwise specifically required or permitted under the Procedures.
7. The Code of Conduct Procedures require confidentiality to be maintained, except as otherwise specifically required or permitted under the Procedures.
8. No, the Policy provides for an assessment in each case, which will determine the management controls that will be implemented.

ATTACHMENTS

Nil