

# COUNCIL AGENDA

ORDINARY COUNCIL MEETING

25 February 2026

Book 1



You are hereby notified that an **Ordinary Council Meeting** of Liverpool City Council will be held at the **LIVERPOOL CIVIC TOWER COUNCIL CHAMBER, LEVEL 1, 50 SCOTT STREET, LIVERPOOL NSW 2170** on **Wednesday, 25 February 2026** commencing at 4:00 PM. Doors to the Chamber will open at 3.50pm.

Liverpool City Council Meetings are livestreamed on Council's website and remain available for the remainder of the Council's term or for a period of 12 months, whichever is later. If you have any enquiries, please contact Civic and Executive Services on 8711 7863.

A handwritten signature in black ink, appearing to read "Jason Breton".

**Mr Jason Breton**  
CHIEF EXECUTIVE OFFICER

## **Statement of Ethical Obligations**

### **Oath or Affirmation of Office**

In taking the Oath or Affirmation of Office, each Councillor has made a commitment to undertake the duties of the office of councillor in the best interests of the people of Liverpool and Liverpool City Council and that they will faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act 1993 or any other Act to the best of their ability and judgment.

### **Conflicts of Interest**

A councillor who has a conflict of interest in any matter with which the council is concerned, and who is present at a meeting of the council when the matter is being considered, must disclose the interest and the nature of the interest to the meeting as soon as practicable. Both the disclosure and the nature of the interest must be recorded in the minutes of the Council meeting where the conflict of interest arises. Councillors should ensure that they are familiar with Parts 4 and 5 of the Code of Conduct in relation to their obligations to declare and manage conflicts of interests.

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- General recording of meeting announcement

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### Council in Closed Session

The following items are listed for consideration by Council in Closed Session with the public excluded, in accordance with the provisions of the Local Government Act 1993 as listed below:

CONF 01 Diamond roundabout

*Reason: Item CONF 01 is confidential pursuant to the provisions of s10A(2)(c) (g) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business; AND advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.*

## ORDER OF BUSINESS

CONF 02 Building Management System (BMS) and Lift Maintenance Exemption and Contract Renewal Report (2026-2029)

*Reason: Item CONF 02 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.*

CONF 03 Procurement Exemption - Avant Loader Machine(s) and Attachments

*Reason: Item CONF 03 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.*

CONF 04 Code of Conduct Investigation Report (T9)

*Reason: Item CONF 04 is confidential pursuant to the provisions of s10A(2)(i) of the Local Government Act because it contains alleged contraventions of any code of conduct requirements applicable under section 440.*

### **Conclusion of the meeting**



**MINUTES OF THE ORDINARY MEETING  
HELD ON 4 FEBRUARY 2026**

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**PRESENT:**

Mayor Ned Mannoun  
Deputy Mayor Harle  
Councillor Adjei  
Councillor Ammoun  
Councillor Harte  
Deputy Mayor Harle  
Councillor Macnaught  
Mr Jason Breton, Chief Executive Officer  
Mr Farooq Portelli, Director Corporate Support  
Ms Clara McGuirk, Acting Director Community & Lifestyle  
Ms Lina Kakish, Director Planning & Compliance  
Mr Peter Scicluna, Director Operations  
Mr David Galpin, General Counsel  
Mr Vishwa Nadan, Chief Financial Officer  
Ms M'Leigh Brunetta, Manager Civic and Executive Services  
Ms Susan Ranieri, Coordinator Council and Executive Services  
Ms Katrina Harvey, Councillor Executive and Support Officer

The meeting commenced at 4.06pm.

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**STATEMENT REGARDING  
WEBCASTING OF MEETING**

The Mayor read the following:  
"In accordance with clause 5.37 of Council's Code of Meeting Practice, I inform the persons attending this meeting that:

- (a) the meeting is being recorded and made publicly available on the council's website, and



**DECLARATIONS OF INTEREST**

Clr Harte declared a non-pecuniary, less than significant interest in the following item:

**Item:** COM 03 – Council Grants Donations and Sponsorship Report

**Reason:** Clr Harte advised he works with the daughter of one recipient organisation and also knows a Director of another recipient organisation.

Councillor Clr Harte remained in the Chamber for the duration of this item.

Mayor Mannoun declared a non-pecuniary, less than significant interest in the following item:

**Item:** PD 01 – Amendment to the State Environmental Planning Policy (Precincts – Western Parkland City) 2021 – 495 Fourth Avenue, Austral.

**Reason:** Mayor Mannoun’s children attend the school located across the road from the property.

Mayor Mannoun remained in the Chamber for the duration of this item.

**PETITIONS**

Nil.

**MAYORAL MINUTES**

Resignation of Clr Dr Betty Green, Deputy Mayor  
Condolence Motion – Dame Marie Bashir  
Appreciation of Service - Gerry Knights, South West Sydney Academy of Sport (SWSAS)

**MAYORAL MINUTE**

**ITEM NO:** MAYOR 01

**SUBJECT:** Resignation of Cllr Dr Betty Green

**DATE:** 4 February 2026

I wish to formally acknowledge the resignation of Councillor Dr Betty Green, Deputy Mayor of Liverpool City Council due to health reasons.

Councillor Dr Green was elected to Council in 2021 and was elected Deputy Mayor in September 2025. During her time on Council, Dr Green demonstrated a strong commitment to fairness, equity and social justice, and made a valuable contribution to the civic life of Liverpool.

As both a Councillor and private citizen, Dr Green has made – and I am sure will continue to make - a lasting contribution to the Liverpool community through her strong advocacy for fairness, inclusion and social justice.

Throughout her term as Councillor, she worked closely with community groups, elders, women’s organisations and multicultural networks, always emphasising listening, collaboration and practical outcomes.

Dr Green championed initiatives such as the Social Inclusion Masterplan, the Koala Management Plan and projects that amplified women’s voices, including the Giving Voice Exhibition marking the 50<sup>th</sup> Anniversary of Liverpool Women’s Health Centre.

Her engagement with grassroots organisations and local leaders reflected a genuine commitment to supporting vulnerable communities and recognising local achievement.

Dr Green’s community-focused approach helped strengthen trust, participation and social cohesion across Liverpool.

On behalf of Council, I acknowledge and thank Councillor Dr Green for her dedicated service to the residents of Liverpool and her contribution as Deputy Mayor. I am sure that every member of this Council extends their best wishes to Dr Green and her family, and wishes her well in her future endeavours.



**MAYORAL MINUTE****ITEM NO:** MAYOR 02**SUBJECT:** Condolence Motion for Professor the Honourable Dame Marie Bashir AD CVO**DATE:** 4 February 2026

I wish to place on record the profound condolences of Liverpool City Council on the passing of Professor the Honourable Dame Marie Bashir AD CVO, former Governor of New South Wales, and to acknowledge her extraordinary life of service to our State and nation.

Dame Marie Bashir was a pioneer in every sense of the word. As the first woman appointed Governor of New South Wales, she broke barriers with grace and distinction, redefining the role through her intellect, compassion and unwavering commitment to public service. Her tenure was marked not only by constitutional leadership, but by a deep humanity that resonated with communities across New South Wales.

Before and beyond her vice-regal service, Dame Marie was an eminent academic, psychiatrist and advocate for mental health reform, education and social justice. Her lifelong dedication to improving the lives of others, particularly the most vulnerable, set a standard for ethical leadership and public responsibility. She championed the importance of education as a driver of opportunity, equity and social cohesion, values that strongly align with those held by the Liverpool community.

Dame Marie's contribution extended far beyond titles and offices held. She was widely admired for her humility, warmth and capacity to connect with people from all walks of life. Her leadership inspired generations of Australians, particularly women, to pursue lives of service, learning and civic engagement.

On behalf of Liverpool City Council and the residents we represent, I extend our deepest sympathy to Dame Marie Bashir's family, friends and colleagues. We honour her remarkable legacy and acknowledge the enduring impact of her life's work on New South Wales.

May she rest in peace, and may her example continue to guide those who serve our community and our State.

**RECOMMENDATION**

That Council:

1. Notes the Mayoral Minute; and
2. Authorises the Mayor to write a letter of condolence to the Bashir family on behalf of Council.



**MAYORAL MINUTE****ITEM NO:** MAYOR 03**SUBJECT:** Retirement of Mr Gerry Knights**DATE:** 4 February 2026

I wish to place on record Council's recognition of the retirement of Mr Gerry Knights, whose career spanning nearly four decades has made a profound and lasting contribution to community sport, athlete development and leadership across South West Sydney, including the Liverpool region.

Mr Knights retires following an exceptional period of service to the South West Sydney Academy of Sport (SWSAS), where he served as Chief Executive Officer for close to 20 years. During this time, he guided the Academy through significant growth, supporting more than 5,000 young athletes across multiple sports. His leadership ensured that talented athletes from South West Sydney had access to elite coaching, education and pathways to state and national representation.

Equally significant has been Mr Knights' influence on the sport sector itself. Many coaches, administrators and sports professionals began their careers under his mentorship, creating a legacy that continues to strengthen community and high-performance sport.

Prior to joining the Academy, Mr Knights spent 20 years with Campbelltown City Council as Manager of Healthy Lifestyles, where he championed community health and recreation initiatives. He played a pivotal role in establishing the steering committee in 1994 that ultimately led to the creation of the South West Sydney Academy of Sport in 1997, and later served on its Board before becoming CEO in 2006.

At a state level, Mr Knights served as Deputy Chairperson of Regional Academies of Sport (NSW) Inc., contributing to governance and strategic planning for a network of 11 academies supporting more than 2,000 athletes annually. In his most recent role, he oversaw important reforms strengthening collaboration between academies and local councils.

His service has been recognised through multiple lifetime achievement awards, and he has also distinguished himself as a Masters Hockey player representing Australia and NSW.

On behalf of Liverpool City Council, I thank Mr Knights for his decades of service and dedication to young people, community wellbeing and sport.





5. Agrees that the cost of the by-election should be allocated from general funds.
6. Elects a Deputy Mayor at this Council meeting following the procedure outlined in the report.
7. Authorises the CEO or delegate to take all steps necessary to give effect to these resolutions, including entry into a formal agreement with the NSW Electoral Commissioner.

Mayor Mannoun confirmed that he was satisfied on the matter of the timing of the election and the requirements necessary to conduct it. He further stated that he was satisfied as to the importance and necessity of a Deputy Mayor, and that the matter was urgent and should be dealt with at this meeting and not dealt with at the next Council meeting.

**Motion: Mayor Mannoun**

That this matter be dealt with as a matter of urgency at this Council meeting.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously on this motion.

*Note: Clr Ristevski was an apology for the meeting.*

*Clrs Ibrahim, Karnib and Monaghan were not present at the meeting.*

Item CEO 02 – Resignation of Clr Dr Betty Green was then dealt with as shown below:

**CHIEF EXECUTIVE OFFICER REPORTS**

**ITEM NO:** CEO 02  
**FILE NO:** 030727.2026  
**SUBJECT:** Resignation of Clr Dr Betty Green

**COUNCIL DECISION**

**Motion: Moved: Clr Harte Seconded: Clr Macnaught**

That Council:

1. Notes the resignation of the Deputy Mayor, Councillor Dr Betty Green and formally thanks her for her service as a Councillor.
2. Agrees pursuant to section 296(2) and (4) of the *Local Government Act 1993* (NSW) that an election arrangement is to be entered into for the Electoral Commissioner to administer the upcoming Liverpool City Council by-election to fill the casual vacancy

occurring by reason of the resignation of Dr Betty Green; and such electoral arrangement will be entered into by contract between the Electoral Commissioner and the Council.

3. Writes to the Minister and the NSW Electoral Commissioner requesting that the by-election be held as soon as possible.
4. Notes that formal notification of the resignation will be given to the NSW Electoral Commissioner, and the Electoral Commissioner will fix the date for the by-election.
5. Agrees that the cost of the by-election should be allocated from general funds.
6. Elects a Deputy Mayor at this Council meeting following the procedure outlined in the report.
7. Authorises the CEO or delegate to take all steps necessary to give effect to these resolutions, including entry into a formal agreement with the NSW Electoral Commissioner.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

*Note: Clr Ristevski was an apology for the meeting.*

*Clrs Ibrahim, Karnib and Monaghan were not present at the meeting.*

## NOMINATIONS

Nominations were called for the position of Deputy Mayor.

Clr Harte and Clr Macnaught nominated Clr Harle, and Clr Harle accepted the nomination.

Mayor Mannoun then asked if there were any further nominations. As no other nominations were received, Councillor Harle was elected Deputy Mayor.

## COUNCIL DECISION

**Motion:**                      **Moved: Clr Harte**                      **Seconded: Clr Macnaught**

1. Councillor Harle be declared the Deputy Mayor of Liverpool City Council for the term 4 February 2026 to September 2026; and
2. Council's Register of Delegations be amended accordingly.

On being put to the meeting the motion was declared CARRIED.

**PLANNING & DESIGN REPORT**

**ITEM NO:** CEO 01  
**FILE NO:** 014302.2026  
**SUBJECT:** Attendance at ANZUK Conference in Riyadh, Saudi Arabia

**COUNCIL DECISION**

**Motion:** **Moved: Cllr Macnaught** **Seconded: Deputy Mayor Harle**

That Council:

1. Notes the report on the overseas travel to Saudi Arabia; and
2. Endorses the outcomes and acknowledges future actions as outlined.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

*Note: Cllr Ristevski was an apology for the meeting.  
Cllrs Ibrahim, Karnib and Monaghan were not present at the meeting.*



**ITEM NO:** PD 02  
**FILE NO:** 304333.2025  
**SUBJECT:** Draft Planning Agreement - Edmondson Park Precincts 3, 5 and 9 - VPA 45

**COUNCIL DECISION**

**Motion:** **Moved: Cllr Macnaught** **Seconded: Deputy Mayor Harle**

That Council:

1. Receives and notes this Report;
2. Endorses the public exhibition of the Draft Planning Agreement (**Attachment 1**) and Draft Explanatory Notes (**Attachment 2**) for Precincts 3, 5 and 9 in Edmondson Park (VPA-45) for a minimum of 28 days in accordance with Section 7.5(1) of the *Environmental Planning and Assessment Act 1979*;
3. Should submissions be received during the exhibition period, receives a Post-Exhibition Report at a future Ordinary Meeting of Council for Council consideration;
4. Should no submissions be received during the exhibition period, delegates to the CEO the authority to execute the Planning Agreement for Precincts 3, 5 and 9 in Edmondson Park (VPA-45) on behalf of Council in the form that was publicly exhibited or with minor administrative amendments; and
5. Once adopted, that Council write to the community of Edmondson Park to inform them of the adoption of both Voluntary Planning Agreements (VPAs) so that they are aware of the progress of their community facilities.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

*Note: Cllr Ristevski was an apology for the meeting.  
Cllrs Ibrahim, Karnib and Monaghan were not present at the meeting.*

**ITEM NO:** PD 03  
**FILE NO:** 424931.2025  
**SUBJECT:** Amendment to the State Environmental Planning Policy (Precincts - Western Parkland City) 2021 - 330-350 Eighth Avenue, Austral

**COUNCIL DECISION**

**Motion:** **Moved: Cllr Macnaught** **Seconded: Deputy Mayor Harle**

That this item be deferred for a discussion at a Governance Committee meeting covering issues that may arise and best outcomes achieved for Council prior to amending the State Environmental Planning Policy (SEP).

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

*Note: Cllr Ristevski was an apology for the meeting.  
Cllrs Ibrahim, Karnib and Monaghan were not present at the meeting.*





**ITEM NO:** COM 02  
**FILE NO:** 435521.2025  
**SUBJECT:** Draft Memorials Policy

**COUNCIL DECISION**

**Motion:** **Moved: Deputy Mayor Harle** **Seconded: Cllr Macnaught**

That consideration of this item be deferred to allow it to be referred to the Civic Advisory Committee for their comments, after which it be returned to Council for further consideration.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

*Note: Cllr Ristevski was an apology for the meeting.  
Cllrs Ibrahim, Karnib and Monaghan were not present at the meeting.*

**ITEM NO:** COM 03  
**FILE NO:** 002377.2026  
**SUBJECT:** Council Grants Donations and Sponsorship Report

### COUNCIL DECISION

**Motion:** **Moved: Cllr Macnaught Seconded: Deputy Mayor Harle**

That Council:

1. Endorses the funding recommendation of **\$15,145** (GST exclusive) under the **Community Grant Program** for the following projects:

<b>Applicant</b>	<b>Project</b>	<b>Recommended</b>
Hymiana Mandaean Social Group Incorporated	Connecting With New Environment 2026 Program	\$5,145
AASHA Australia Foundation	Rhythm is Life Community Fitness Program 2026	\$10,000

2. Endorses the funding recommendation of **\$20,000** (GST exclusive) under the **Community Sponsorship** for the following projects:

<b>Applicant</b>	<b>Project</b>	<b>Recommended</b>
SCRAP (School Communities Recycling All Paper) Ltd	Toil4Soil Part 2	\$10,000
Association For Community Development Incorporated	Ramadan Shopping Festival 2026	\$10,000

On being put to the meeting the motion was declared CARRIED.



**OPERATIONS REPORTS**

**ITEM NO:** OPER 01  
**FILE NO:** 422569.2025  
**SUBJECT:** Case Study for Local Government Entity Formation

**COUNCIL DECISION**

**Motion:** **Moved: Cllr Macnaught** **Seconded: Deputy Mayor Harle**

That Council defer this item until it can be discussed at the most appropriate Governance Committee meeting.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

*Note: Cllr Ristevski was an apology for the meeting.*

*Cllrs Ibrahim, Karnib and Monaghan were not present at the meeting.*













6. Requires that the CEO develop a strengthened compliance framework for all councillor travel including a register of requests, approvals, business cases, costs, and outcomes with quarterly reporting to Council.
  
7. Confirms that future overseas travel will not be reimbursed or supported by Council unless approved strictly in accordance with clause 4.10.3 of the Civic Expenses and Facilities Policy.

**COUNCIL DECISION**

This item was deferred to the 25 February 2026 Council meeting.

**ITEM NO:** NOM 02  
**FILE NO:** 421457.2025  
**SUBJECT:** Notice of Motion - Fixing the Niland Way Parking and Traffic Crisis

## **BACKGROUND**

A 43-place childcare centre with only 8 on-site car parking spaces has been approved within the quiet residential street of Niland Way, Casula. The road is narrow, street parking is prohibited, and the surrounding residents have long warned that the traffic impacts will make the area unsafe for families, children, and local motorists.

Council received 127 written objections from residents, all raising concerns about traffic congestion, safety hazards, overshadowing of local amenity, and Council's obligation to protect residential streets from inappropriate development.

Council entered into consent orders.

Residents now face the consequences of increased traffic volumes, increased vehicle movements, and long-term parking challenges.

Council has a duty to protect their safety, quality of life, and the character of their neighbourhoods.

## **NOTICE OF MOTION – submitted by Councillor Ristevski**

That Council:

1. Establish a Niland Way Traffic and Parking Task Force comprising:
  - Councillor Peter Ristevski as Chair
  - Relevant Council traffic officers
  - Representatives from the Traffic Committee
  - At least four residents of Niland Way selected through an expression of interest process
  
2. Task the group with identifying immediate, short-term and long-term solutions to mitigate safety risks and traffic congestion resulting from the childcare centre approval. This must include but not be limited to:
  - Traffic calming devices
  - Time-limited parking
  - Resident-only parking zones
  - School-zone style drop-off safety controls
  - Road widening feasibility

- One-way conversion feasibility
  - Any other measures raised by local residents
3. Require Council staff to prepare a public report that sets out in full:
    - Why Council entered into consent orders
    - Who authorised the settlement
    - What legal advice was considered
    - Why the objections of 127 residents were not defended in Court
    - What alternative strategies were available
    - Whether this outcome sets a precedent for other narrow residential streets
  4. Direct the CEO to hold a community meeting in Casula within 30 days, attended by senior planning and traffic staff, to give residents a complete and transparent explanation of Council's decision and to allow residents to ask questions.
  5. Require quarterly public updates on the Task Force's progress and the implementation of any adopted traffic or safety measures.

**COUNCIL DECISION**

This item was deferred to the 25 February 2026 Council meeting.

**ITEM NO:** NOM 03  
**FILE NO:** 424690.2025  
**SUBJECT:** Notice of Motion - Macquarie Street Mall One-Way Vehicle Access and On-Street Parking Options to Revive Retail

## **BACKGROUND**

Macquarie Street Mall is experiencing a decline in activity. There has been an increase in retail vacancies, and businesses are indicating a decline in foot traffic, which is causing some long-standing businesses to leave. Shoppers are more likely to frequent Campbelltown, Bankstown, and other centres with improved access, parking, and safety.

The current fully pedestrianised model is not working for many retailers who need visibility, convenience, and turnover. Additionally, customers want simple access, short-stay parking, and safety.

Retailers have indicated a decline in revenue and there are concerns about empty shops attracting antisocial behaviour. Vibrancy in malls requires action. Access drives trade. Parking drives turnover. Safety follows activity.

Action is required urgently to save the city's commercial heart, by supporting small business, and restoring confidence.

There are cases in cities across Australia and overseas of the successful reversal of pedestrian malls by reintroducing controlled vehicle access and on-street parking, leading to retail activity improving because people return. Options to revitalise Macquarie Mall must be explored urgently to prevent further decline.

## **NOTICE OF MOTION – submitted by Councillor Ristevski**

That Council:

1. Prepare an urgent options report on strategies to increase activity in Macquarie Mall, including an option to reopen the Mall to one-way vehicle traffic with short-stay parking, to stimulate retail trade and boost foot traffic.
2. Within the option to reintroduce vehicle access:
  - One-way traffic configurations and entry and exit points.
  - Short-stay parking options, including time-limited parking for shoppers.
  - Pedestrian safety treatments, including speed controls, raised pavements, and shared-zone design.
  - Impacts on retailers, customers, accessibility, emergency access, and servicing.

- Comparative case studies where pedestrian malls were reopened and retail improved.
  - Cost estimates, staging options, and implementation timeframes.
3. Undertake direct consultation with:
    - Existing Macquarie Street Mall retailers and property owners
    - Chambers of Commerce and small business representatives
    - Accessibility advocates and emergency services.
  4. Report back to Council within 3 months with clear recommendations, including a preferred option.

**COUNCIL DECISION**

This item was deferred to the 25 February 2026 Council meeting.

**ITEM NO:** NOM 04  
**FILE NO:** 425082.2025  
**SUBJECT:** Notice of Motion - Council Civic Identity at Liverpool Civic Place

## **BACKGROUND**

At the July 2024 Council Meeting, Council resolved to progress building signage arrangements for the Liverpool Civic Place (LCP) building through the Heads of Agreement with the University of Wollongong (UOW).

As part of this agreement, Council negotiated signage rights for UOW on the LCP building as an incentive reflecting UOW's majority leasing and naming rights. This approach aligns with Council's University City Strategy and is consistent with standard commercial property practice, where majority tenants are typically afforded naming and signage rights.

The LCP building is a landmark structure that dominates the skyline and key entry points into the Liverpool CBD. Its prominence reinforces the confidence that education providers have in the people, economy and future of Liverpool and south-west Sydney, and supports Council's broader strategic objectives for education, innovation and city-shaping investment.

Notwithstanding the above, I raise concerns regarding the visibility of Council's civic identity and the symbolic role of the LCP building as a Civic Centre.

In this context, consideration should be given for the establishment of a civic crest or similar civic identity element within the LCP forecourt.

## **NOTICE OF MOTION – submitted by Cllr Harle**

That Council:

1. Request the CEO to prepare a report to the March 2026 Council Meeting outlining options for establishing a civic crest or other appropriate civic identity element within the LCP forecourt; and
2. Requires the report to address:
  - Design and placement options;
  - Cost estimates and funding considerations;
  - Governance, heritage and planning implications;
  - Alignment with existing agreements, including the Heads of Agreement with UOW; and
  - Any operational, maintenance, risk or approval considerations.



**ITEM NO:** QWN 05  
**FILE NO:** 009545.2026  
**SUBJECT:** Question with Notice - Cllr Ibrahim - NYE Event 2025

Please address the following:

1. What was the total cost to Council of delivering the New Year's Eve event?
2. Did Council generate any revenue or profit from the event, and if so, what was the total amount?
3. What was the specific cost to Council for the fireworks component of the event alone?
4. Has Council received any feedback from residents regarding the New Year's Eve event, and if so, can a summary of the feedback be provided?

**Response (provided by Community and Lifestyle)**

**1. What was the total cost to Council of delivering the New Year's Eve event?**

The total cost to Council of delivering the New Year's Eve event was \$317,635. This amount reflects the full scope of event delivery, including infrastructure, staging, technical production, security, traffic management, amenities, artist fees, event management, marketing, and compliance requirements. The event was delivered within the budget endorsed by Council as part of the annual events program consistent to the delivery of previous years.

**2. Did Council generate any revenue or profit from the event, and if so, what was the total amount?**

Council events across the board are not modelled to generate profit. Liverpool City Council's community events are delivered as free, non-ticketed events designed to provide accessible and affordable entertainment for residents and visitors.

As such, the New Year's Eve event did not generate a profit for Council. Any minor income associated with the event (such as vendor fees) is intended to partially offset operational costs, not to operate as a commercial enterprise.

Community events of this nature are funded through Council's endorsed operational budget and are delivered for public benefit, community wellbeing, and place activation. Councils rarely make a profit from large-scale public events without introducing substantial ticketing fees. Achieving a commercial return would require charging significant entry prices, which would undermine accessibility and exclude many community members.

Vendor fees are also kept proportionate to avoid deterring participation, particularly from small and emerging businesses, noting these were reviewed during the financial year 25/26 to align with the market and business attraction.

**3. What was the specific cost to Council for the fireworks component of the event alone?**

The cost to Council for the fireworks component of the event was \$18,500 (ex GST), delivered by Foti International, a recognised market leader in pyrotechnics. This level of expenditure is comparatively modest when benchmarked against similar New Year's Eve fireworks programs delivered by other metropolitan council, who invest larger budgets for New Years Eve community Events.

The cost included the full supply, installation, operation and dismantling of the fireworks display, as well as all safety management, regulatory compliance and associated approvals required to meet statutory, insurance and risk management obligations. This represented a cost-effective and high-quality outcome for Council, ensuring a safe, compliant and professionally delivered fireworks experience for the community.

**4. Has Council received any feedback from residents regarding the New Year's Eve event, and if so, can a summary of the feedback be provided?**

Council received feedback from residents through social media, direct correspondence and staff observations during and following the event.

On the night, many attendees shared their positive feedback and thanks to staff. Some positive feedback on social media highlighted the welcoming atmosphere, sense of safety, quality of entertainment, free parking, and appreciation for Council delivering a large-scale, free community celebration.

Comments included: "It was well done tonight. A beautiful calm amongst the people and we felt very secure and protected. The music was great... Food was great. Thanks Liverpool Council you did well tonight."

Other residents acknowledged the effort involved in delivering an event of this scale and expressed gratitude to staff and contractors.

Residents also raised several recurring concerns. These include:

- Negative feedback was received regarding the closure of entry gates at 8.00pm. This has been a recurring issue in previous years, with feedback historically centred on patrons not being aware that entry would cease at a set time. In response, Council significantly increased the prominence of this messaging across the 2025 campaign, making gate closure times a key feature of event communications.

Despite this, some attendees still expressed frustration on the night. Gate closures remain a critical crowd safety measure implemented as attendance approaches capacity, enabling controlled ingress and ensuring that exits can be prepared for the safe and efficient mass egress of patrons later in the evening.

- Some attendees felt food pricing was high. Council does not discourage or restrict residents from bringing their own food and non-alcoholic beverages, specifically to ensure the event remains affordable and accessible for all households. Food vendors are independent operators and set their own prices, which are influenced by rising costs associated with inflation, staffing, transport and compliance.

Stallholders are advised that excessive pricing risks reducing patronage and ultimately impacting their own profitability. Council keeps vendor fees proportionate to avoid deterring participation, particularly from small and local businesses, and to maintain a diverse and viable offering.

- Despite rides being subsidised and capped at \$4, some residents still expressed concern about cost. This reflects varying expectations around pricing, even where Council has intervened to keep activities affordable.
- Some residents felt the location was “smaller” or not ideal – which is feedback that is received and acknowledged by Council. In practice, the event footprint was comparable in scale to previous New Year’s Eve events. There are very limited locations within the LGA capable of safely accommodating an event of this size to ensure it is capturing a crowd with interesting and relevant offerings.

Similar concerns have been raised at past locations, including Chipping Norton Lakes in relation to access, disruption and traffic, and the Australian Turf Club site in relation to congestion, long queues and impacts on major arterial roads such as the Hume Highway and Governor Macquarie Drive. Each location presents different constraints, and no single site is without operational and community impacts.

- Residents also expressed disappointment with the scale and impact of the fireworks display, with some indicating that it did not meet their expectations for a New Year’s Eve celebration. Feedback indicates that for many residents, the primary driver for attendance is the fireworks rather than the broader event footprint or program.

Fireworks represent one of the most significant single costs within the event budget, and the scale that can be delivered is directly constrained by available funding and safety requirements. Delivering a larger or longer display at a single site would require a substantial increase in expenditure.

**Recommendation:**

Based on consistent community feedback, Council intends in 2026/27 the return of much-loved former *Light Up the Sky* model delivered between 2020 and 2023, which featured multiple simultaneous suburban fireworks displays, and is proposed for consideration as part of the 2026/27 budget process. This approach attracted a broader footprint of the Local Government Area, improving community access while delivering enhanced value for money, improved quality outcomes, and greater financial efficiency.

The model provides localised vantage points across neighbourhoods, reduces pressure on a single site, and enables a more strategic and cost-effective distribution of resources, while continuing to deliver a high-quality and meaningful fireworks experience.

Importantly, this approach is strategically aligned with Council's neighbourhood-based service delivery model, supporting place-based activation and equitable access to major civic celebrations across the LGA.

This option is in direct response to strong and consistent community expectations, having been the most popular New Year's Eve event delivered by Council, with no recorded negative community feedback during its previous delivery.

It also reflects current budget realities and addresses the ongoing challenges associated with identifying a single, suitably wide, practical and operationally capable site accommodating a large-scale New Year's Eve event, while still enabling Council to deliver an inclusive, high-quality celebration across the LGA.

Should Council wish to increase its investment in future years, considerations around the scale of sites, access constraints, crowd capacity and operational complexity will remain key factors. Identifying a single location capable of safely accommodating large crowds, ensuring adequate transport access, and managing associated risk continues to present significant challenges.

In contrast, the *Light Up the Sky* model increases the reach of the event across the LGA by utilising multiple localised sites, reducing pressure on any one location while improving accessibility, equity and community participation. This approach enables Council to scale investment in a controlled and strategic manner, delivering broader community benefit without proportionately increasing risk or operational constraints.

**ITEM NO:** QWN 06  
**FILE NO:** 421345.2025  
**SUBJECT:** Question with Notice - Cllr Ristevski - Pecuniary Interest Returns

### **Background**

Councillors are required under the Local Government Act 1993, the Environmental Planning and Assessment Act 1979, and the Model Code of Conduct for Local Councils (2020) to disclose any pecuniary interests, including income received from property developers or persons associated with development activity. Councillors are also required to complete accurate Pecuniary Interest Returns under s.449 of the Act.

Given the revised Managing Conflict of Interest Development Applications Policy now includes all deemed or perceived conflicts involving councillors, staff, MPs or their relatives, it is essential for Council to confirm whether any relevant financial relationships have been properly declared.

Please address the following:

1. Has the Mayor ever declared any financial payments, income, consulting work, or invoicing arrangements involving a local property developer in any Pecuniary Interest Return lodged with Council under s.449 of the Local Government Act 1993?
2. Specifically, has the Mayor ever disclosed receiving a payment of approximately \$30,000 + from a local property developer, whether through invoicing, consultancy, employment, or contractual engagement?
3. If such a payment exists, in what year was it received, and was it declared on the Mayor's:
  - a. Pecuniary Interest Return for that year
  - b. Annual Disclosure Statement
  - c. Any register maintained under the Code of Conduct
4. Has Council's Governance Unit reviewed whether this financial payment (if any) constitutes:
  - a. A declarable pecuniary interest under the Local Government Act
  - b. A significant or non-significant non-pecuniary conflict under the Code of Conduct
  - c. A conflict requiring notation in the Governance Register under the revised Development Applications Conflict Policy

5. If no declaration was made, what statutory or governance processes does Council follow to:
  - a. Identify undeclared pecuniary interests
  - b. Ensure completeness and accuracy of councillor declarations
  - c. Seek clarification or corrective action from a councillor when a potential undeclared financial interest becomes known
6. Does Council hold any internal records, correspondence, invoices, payment summaries, or business documentation indicating that the Mayor undertook paid work for any local developer? If so, were these considered in any conflict-of-interest assessment relating to development applications lodged by that developer?
7. Has the CEO or Governance Unit ever undertaken an investigation, review, or inquiry into whether the Mayor had financial engagements with any local developer that were not declared? If yes, when and what was the outcome? If no, why not?
8. Under the revised policy, would any DA connected to a developer who has had a past financial relationship with the Mayor automatically be classified as medium or high risk? If so, has this been applied? If not, why not?

#### **Responses to questions (provided by Corporate Services)**

1. Not in the 2021/22 return. Annual returns for the subsequent years 2022/23 to 2024/25 are available to view on Council's website.
2. See response to 1.
3. See response to 1.
4. The Code of Conduct Procedures require confidentiality to be maintained, except as otherwise specifically required or permitted under the Procedures.
5. In response to each question:
  - (a) Annual returns are tabled before Council and published online, which provides transparency. In 2024/25, following the 2024 audit, Council reviewed directorships held by councillors and staff against disclosures.
  - (b) Councillors are provided with Code of Conduct training. It is each individual's responsibility to make complete and correct disclosures.
  - (c) Council addresses concerns about non-disclosure in accordance with the Code of Conduct and Code of Conduct Procedures. The Procedures require that complaints alleging breach of the pecuniary interest provisions in Part 4 of the Code are referred to the Office of Local Government.

6. The Code of Conduct Procedures require confidentiality to be maintained, except as otherwise specifically required or permitted under the Procedures.
7. The Code of Conduct Procedures require confidentiality to be maintained, except as otherwise specifically required or permitted under the Procedures.
8. No, the Policy provides for an assessment in each case, which will determine the management controls that will be implemented.

**CONFIDENTIAL ITEMS**

**ITEM NO:** CONF 01  
**FILE NO:** 002678.2026  
**SUBJECT:** NSW Treasury Corporation Loan - Proposal to Refinance

**COUNCIL DECISION**

**Motion:** **Moved: Cllr Macnaught** **Seconded: Deputy Mayor Harle**

That Council authorises the Chief Executive Officer and/or his delegate to commence negotiations with TCorp for refinancing the existing \$23 million loan related to the Liverpool Civic Place Development Project.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

*Note: Cllr Ristevski was an apology for the meeting.  
Cllrs Ibrahim, Karnib and Monaghan were not present at the meeting.*



**ITEM NO:** CONF 03  
**FILE NO:** 009954.2026  
**SUBJECT:** Embankment stabilisation and erosion protection works along the Georges Riverbank - Powerhouse Road, Casula

**COUNCIL DECISION**

**Motion:** **Moved: Clr Macnaught** **Seconded: Deputy Mayor Harle**

That Council:

1. Agrees not to accept any of the tender submissions for the proposed Georges Riverbank Stabilisation contract.
2. Agrees to enter into negotiations with TfNSW with a view to entering into a contract for TfNSW to undertake the Georges Riverbank Stabilisation.
3. Authorises the CEO or delegate to enter into an agreement with TfNSW to undertake the Georges Riverbank Stabilisation, provided the project remains fully grant funded.
4. Authorises the CEO or delegate to do all things necessary to give effect to these resolutions.
5. Keeps confidential the details supplied in this report containing information on the submissions received, pursuant to the provisions of Section 10A(2)(d)(i) of the Local Government Act 1993 as it contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

*Note: Clr Ristevski was an apology for the meeting.  
Clrs Ibrahim, Karnib and Monaghan were not present at the meeting.*



**ITEM NO:** CONF 05  
**FILE NO:** 002543.2026  
**SUBJECT:** Sale of 22 Box Road, Casula NSW 2170

**COUNCIL DECISION**

**Motion:** **Moved: Cllr Macnaught** **Seconded: Deputy Mayor Harle**

That Council:

1. Proceed with the sale of 22 Box Road via Public Auction;
2. Set the reserve price in accordance with the most recent valuation report;
3. Grant approval to the Senior Manager Commercial Development to attend the auction on behalf of Council; and
4. Direct the CEO to ensure that funds from any sale be allocated to the Property Reserve benefiting that area.

On being put to the meeting the motion was declared CARRIED.

**OPEN SESSION**

**Motion:** **Moved: Mayor Mannoun** **Seconded: Cllr Macnaught**

That Council move into Open Session.

On being put to the meeting the motion was declared CARRIED.

**RECESS**

Mayor Mannoun called a recess of meeting at 5.02pm.

**RESUMPTION OF MEETING**

Mayor Mannoun resumed the meeting in Open Session at 5.16pm with Deputy Mayor Harle and Cllrs Harte, Ammoun, Adjei and Macnaught present.

Mayor Mannoun then read the resolution for CONF 05 - Sale of 22 Box Road, Casula NSW 2170 that was resolved in closed session.





**THE MEETING CONCLUDED AT 5.22PM.**

<Signature>

Name: Ned Mannoun

Title: Mayor

Date: 25 February 2026

I have authorised a stamp bearing my signature to be affixed to the pages of the Minutes of the Council Meeting held on 4 February 2026. I confirm that Council has adopted these Minutes as a true and accurate record of the meeting.

**CEO 01**

**Biannual Progress Report - December 2025**

<b>Strategic Objective</b>	Visionary, Leading, Responsible Demonstrate a high standard of transparency and accountability through a comprehensive governance framework.
<b>File Ref</b>	010027.2026
<b>Report By</b>	Hiba Soueid - Manager City Strategy and Performance
<b>Approved By</b>	Jason Breton - CEO

**EXECUTIVE SUMMARY**

The Biannual Progress Report provides an overview of Council's performance and achievements against the Principal Activities that were scheduled from July to December 2025. This is reported against the Delivery Program 2025-2029 and Operational Plan 2025-2026.

This is the first progress report for the 2025-2026 financial year and has been prepared in accordance with the Office of Local Government Integrated Planning and Reporting Guidelines and Section 404 of the *Local Government Act* (1993).

**RECOMMENDATION**

That Council notes and receives the Biannual Progress Report July to December 2025 which outlines the progress of Principal Activities detailed in the Delivery Program 2025-2029 and Operational Plan 2025-2026.

**REPORT**

On 18 June 2025, Council adopted the Community Strategic Plan 2022-2032. The Community Strategic Plan outlines the community's vision and priorities for Liverpool. The Plan was developed after extensive engagement with the community and contains four strategic objectives for the future of Liverpool. The strategic objectives are underpinned by the quadruple bottom line and guide Council's operations and service delivery over the next ten years.

Council’s Delivery Program 2025-2029 and Operational Plan 2025-2026 outline Council’s commitment to the community. The combined document details the principal activities and services that Council has committed to delivering.

Essential Element 4.9 of the Integrated Planning and Reporting Guidelines state the General Manager must ensure that progress reports are provided to the Council, with respect to the principal activities detailed in the Delivery Program, at least every six months.

By the end of December 2025, a total of 25 service areas inclusive of principal activities in the Delivery Program and Operational Plan were reported as on track and two (2) needed attention. An overview has been included in the attached report.

**FINANCIAL IMPLICATIONS**

There are no financial implications relating to this recommendation.

**CONSIDERATIONS**

<b>Governance</b>	The Delivery Program and Operational Plan sets the direction for Council’s strategic agenda, including all economic, environmental, social and civic leadership requirements.
<b>Legislative</b>	Essential Element 4.9 of the Integrated Planning and Reporting Guidelines states:  <i>“The general manager must ensure that progress reports are provided to the council, with respect to the principal activities detailed in the Delivery Program, at least every 6 months”.</i>
<b>Risk</b>	The risk is deemed to be High. Failure to provide regular progress reports to the council with respect to the principal activities detailed in its delivery program at least every 6 months may result in non-compliance with the above legislation and may result in enforceable action by the Office of Local Government.

**ATTACHMENTS**

1. Biannual Progress Report - December 2025 (Under separate cover)

<b>PD 01</b>	<b>Draft Visitor Economy Strategy 2026-2030</b>
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<b>Strategic Objective</b>	Evolving, Prosperous, Innovative Promote and deliver an innovative, thriving and internationally recognised city
<b>File Ref</b>	024415.2026
<b>Report By</b>	Jessica Walters - Visitor Economy and Place Officer
<b>Approved By</b>	Lina Kakish - Director Planning & Design

**EXECUTIVE SUMMARY**

The Draft Visitor Economy Strategy 2026–2030 (**VES**) (formerly known as the Destination Management Plan, previously adopted in 2018) sets out Council’s vision to position Liverpool as a vibrant, inclusive, and globally recognised destination. It outlines a coordinated approach to increasing visitation, enhancing public spaces, supporting local businesses, and celebrating Liverpool’s unique identity.

The strategy responds to Liverpool’s rapid growth, cultural diversity, and the transformative impact of the Western Sydney International (WSI) Airport.

**Vision:** Experience Liverpool: A vibrant, inclusive, and innovative global city – where culture, business, and community come together to inspire belonging, opportunity, and discovery.

**Strategic Pillars:** Six strategic pillars align the efforts of Council and all stakeholders in the visitor economy to foster a resilient, sustainable, and prosperous visitor economy:

- Destination Marketing
- Vibrant and Activated Places
- Evening Economy
- Heritage, Culture and Community
- Enabling the Visitor Economy
- Industry Collaboration

The draft strategy was endorsed at the 12 November 2025 Governance Committee meeting.

## **RECOMMENDATION**

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That Council:

1. Notes the Draft Visitor Economy Strategy (2026-2030) and supports its commencement of public exhibition for at least 28 days;
2. Notes there is an opportunity for Councillors to provide further feedback on the draft strategy throughout the public exhibition period; and
3. Following public exhibition, Council receive the Visitor Economy Strategy (2026–2030) for adoption.

## **REPORT**

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The Draft Visitor Economy Strategy 2026–2030 (**VES**) (formerly known as the Destination Management Plan, previously adopted in 2018) sets out Council's vision to position Liverpool as a vibrant, inclusive, and globally recognised destination. It outlines a coordinated approach to increasing visitation, enhancing public spaces, supporting local businesses, and celebrating Liverpool's unique identity.

The VES has been developed in alignment with Council's Community Strategic Plan 2025–2035 and informed by extensive research and stakeholder consultation, including:

- A review of relevant federal, state, and local policies and strategies
- Analysis of the latest Census, Destination NSW, and Tourism Australia data to identify demographic trends that informed current market trends, potential target markets, and demand
- Analysis and audit of current tourism assets, event facilities, and trends on a local, state, and national level
- Consultation with key stakeholders, including within Council and Council's Tourism and CBD Committee and other industries such as arts and culture, sport, heritage, hospitality, health, and education, through community surveys

The VES is strongly aligned with Council's existing strategic framework, including the Long Term Financial Plan (LTFP), Liverpool 2050 and partner delivery models. The LTFP prioritises city revitalisation, infrastructure renewal and economic development, which supports the VES focus on placemaking, tourism infrastructure and leveraging major catalysts such as the Western Sydney International Airport (WSIA) and Moorebank Intermodal Precinct, noting that implementation must occur within existing revenue growth and external funding opportunities.

The VES also aligns with draft precinct based plans such as the Draft Woodward Park Masterplan through its emphasis on activation, public art, cultural trails, safety and family

friendly infrastructure to deliver vibrant and inclusive public spaces. The strategy supports Council's ambitions to grow the evening economy through Special Entertainment Precincts, enhance year round visitation via a coordinated events calendar, and attract domestic and international investment in accommodation, wellness tourism and the Meetings, Incentives, Conferences and Exhibition (MICE) sector, including opportunities identified through recent international engagement.

Council's Culture, Events and Festivals Strategy, which is currently being drafted, will be heavily informed by the VES. Within its Implementation Plan the VES also identifies several opportunities for events and festivals aligned with its strategic pillars including destination marketing, vibrant and activated spaces, evening economy, and heritage, culture and community.

In addition, the VES facilitates collaboration with Council partners managing community assets, such as Belgravia Leisure, to leverage sports and recreation infrastructure for events and tourism experiences. While no standalone grants strategy exists, the VES relies on alignment with State and Federal programs, and identifies opportunities for further incentives, including fast-tracked approvals and partnerships, to support development that contributes to Liverpool's city centre vibrancy and visitor economy outcomes.

**Strategic Considerations**

The draft VES acknowledges both the strengths and challenges facing Liverpool's visitor economy, as well as opportunities, summarised below:

<b>Strengths</b>	<b>Challenges</b>	<b>Opportunities</b>
Strategic location and connectivity via major motorways and rail lines	Outdated brand perceptions and limited digital visibility	Leveraging WSI Airport to attract international and domestic visitors
Affordable accommodation and venue hire	Underdeveloped night-time economy and premium offerings	Expanding cultural tourism through food, festivals and heritage
Rich cultural diversity and heritage assets	Transport limitations, especially public access to WSI Airport	Developing wellness and medical tourism linked to the Liverpool Innovation Precinct
Expanding health, education and innovation precincts	Aging infrastructure and public space maintenance	Activating public spaces and natural assets for recreation and events
Natural assets such as Georges River and Western Sydney Parklands	Safety concerns impacting evening visitation	Rebranding Liverpool as a modern, multicultural destination
Growing accommodation supply and student population	Limited tourism business engagement and workforce capability gaps	Strengthening industry collaboration and regional partnerships

**Vision**

Experience Liverpool: A vibrant, inclusive, and innovative global city – where culture, business, and community come together to inspire belonging, opportunity, and discovery.

**Objectives**

The purpose of the VES is to establish Liverpool as a globally recognised, sustainable, and inclusive destination that celebrates its rich cultural heritage, diverse communities, and vibrant future, providing exceptional experiences for residents, visitors and businesses.

The strategic objectives of this VES are:

- Increase visitation, overnight stays and visitor spends
  - Attract more visitors to Liverpool, encourage longer stays and boost visitor expenditure through enhanced accommodation, events and tourism offerings
- Strengthen Liverpool's unique identity as a destination
  - Promote Liverpool's rich multicultural heritage, First Nations history, and diverse attractions to differentiate it from neighbouring regions
- Enhance visitor experiences and destination infrastructure
  - Invest in tourism infrastructure, public spaces, and amenities to improve accessibility, liveability, and overall visitor satisfaction
- Grow the visitor economy and local employment
  - Increase tourism's contribution to Liverpool's economy by fostering business development, job creation, and skills growth in the visitor sector
- Foster industry collaboration and cohesion
  - Strengthen partnerships between government, businesses, and the local community to drive a unified and strategic approach to destination management
- Leverage opportunities from major infrastructure projects
  - Capitalise on the WSI Airport to position Liverpool as a key gateway to the region

**Strategic Pillars**

The following six strategic pillars serve to align the efforts of Council and all stakeholders in the visitor economy to foster a resilient, sustainable, and prosperous visitor economy. Each pillar includes a set of key priorities that form the Implementation Plan.

- Destination Marketing
  - Define and promote what makes Liverpool unique
  - Key priorities:
    - Design and launch a dedicated Love Liverpool destination website
    - Develop marketing campaigns that celebrate Liverpool's attractions, culture and heritage

- Leverage the market influence of government and industry
  - Produce a city-wide visitor map
  - Produce updated printed and digital visitor guides annually
  - Promote Liverpool's strategic location and connectivity
  - Refine the Love Liverpool brand
  - Showcase Liverpool's multicultural identity
- Vibrant and Activated Places
    - Create engaging spaces that invite connection, culture and community
    - Key priorities:
      - Activate waterways
      - Audit and upgrade existing cultural, natural, and recreational assets
      - Create a precinct identity and placemaking toolkit
      - Commission public art and murals
      - Develop an active transport strategy
      - Develop cultural trails and themed itineraries
      - Enhance public safety and family-friendliness
      - Identify and prioritise key precincts for activation
      - Improve walkability and connectivity between key visitor attractions, precincts and transport hubs
      - Improve wayfinding and visitor information city-wide
- Evening Economy
    - Bring Liverpool to life from day to night
    - Key priorities:
      - Assist local businesses in extending operating hours across hospitality, retail, and cultural sectors
      - Curate a year-round program of night-time events and cultural activations
      - Develop a Night-Time Economy Strategy
      - Enhance night-time infrastructure
      - Establish Special Entertainment Precincts

- Install consistent and visible wayfinding signage in key precincts
- Work towards achieving Purple Flag accreditation. Purple Flag is an international accreditation program that recognises precincts that achieve high standards of excellence in managing their night-time economy
- Heritage, Culture and Community
  - Celebrate Liverpool's rich history and diverse identity
  - Key priorities:
    - Collaborate with local cultural, First Nations, and community organisations to deliver regular events and festivals
    - Create engaging visitor experiences and spaces that celebrate Liverpool's rich and diverse heritage
    - Create a multicultural food trail
    - Encourage the growth of Liverpool's arts, music, and entertainment sectors
    - Enhance and promote Liverpool's natural assets
    - Explore opportunities to attract major sporting events and drive infrastructure investment
    - Leverage events to raise awareness of Liverpool as a visitor destination
    - Protect, preserve, and enhance Liverpool's key heritage and cultural assets
- Enabling the Visitor Economy
  - Unlock Liverpool's visitor potential through strategic investment and development
  - Key priorities:
    - Attract and facilitate investment to expand and diversify Liverpool's accommodation offerings, contributing to the NSW Government's target of 40,000 additional beds by 2035
    - Capitalise on WSI Airport to drive investment in accommodation and visitor attractions
    - Create a targeted campaign to position Liverpool as a leading wellness tourism destination
    - Deliver high-quality infrastructure and amenities

- Deliver infrastructure upgrades at Georges River and Chipping Norton Lakes
- Establish Liverpool as a competitive destination for the Meetings, Incentives, Conferences, and Exhibitions (MICE) sector
- Support the development of bookable, market-ready tourism products
- Industry Collaboration
  - Grow the visitor economy together with local stakeholders
  - Key priorities:
    - Collaborate with Destination NSW to implement training programs tailored for tourism operators
    - Design and implement a professional development program to increase tourism business engagement and workforce capability gaps
    - Host and/or partner on two annual tourism industry events
    - Partner with the tourism sector to deliver programs that support skills development and foster industry partnerships
    - Strengthen ties with neighbouring councils, WSI Airport, and Destination NSW to build a cohesive and competitive regional destination that attracts more visitors and investment

## **FINANCIAL IMPLICATIONS**

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Under the implementation plan there are several short-medium term and ongoing actions which can be implemented if the current Visitor Economy budget level is maintained into future financial years. These include supporting social media campaigns, developing tourist guides, and hosting local tourism industry events.

However, there are some larger initiatives which are currently unfunded and would need additional budget, or other sources of funding such as grants, if they are to be implemented in future financial years. For example: Dedicated Love Liverpool destination website, creating a precinct identity and placemaking toolkit, developing a nighttime economy strategy, improved wayfinding and walkways, along with developing other tourism infrastructure.

**CONSIDERATIONS**

<p><b>Economic</b></p>	<p>Further develop a commercial centre that accommodates a variety of employment opportunities.</p> <p>Deliver and maintain a range of transport related infrastructure such as footpaths, bus shelters and bikeways.</p> <p>Encourage and promote businesses to develop in the hospital health and medical precinct (of the City Centre).</p> <p>Facilitate economic development.</p> <p>Facilitate the development of new tourism based on local attractions, culture and creative industries.</p>
<p><b>Environment</b></p>	<p>There are no environmental and sustainability considerations.</p>
<p><b>Social</b></p>	<p>Provide cultural centres and activities for the enjoyment of the arts.</p> <p>Support policies and plans that prevent crime.</p> <p>Preserve and maintain heritage, both landscape and cultural as urban development takes place.</p> <p>Promote community harmony and address discrimination.</p> <p>Support access and services for people with a disability.</p> <p>Deliver high quality services for children and their families.</p>
<p><b>Civic Leadership</b></p>	<p>Act as an environmental leader in the community.</p> <p>Undertake communication practices with the community and stakeholders across a range of media.</p> <p>Foster neighbourhood pride and a sense of responsibility.</p> <p>Facilitate the development of community leaders.</p> <p>Encourage the community to engage in Council initiatives and actions.</p> <p>Provide information about Council's services, roles and decision making processes.</p> <p>Deliver services that are customer focused.</p> <p>Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.</p> <p>Actively advocate for federal and state government support, funding and services.</p>

<b>Legislative</b>	There are no legislative considerations relating to this report.
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

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1. Draft Visitor Economy Strategy 2026-2030 (Under separate cover)

PD 02

**Site-Specific Liverpool Development Control Plan  
2008 Amendment - Hoxton Park Road, Liverpool**

<b>Strategic Objective</b>	Liveable, Sustainable, Resilient Deliver effective and efficient planning and high-quality urban design to provide best outcomes for a growing city
<b>File Ref</b>	034927.2026
<b>Report By</b>	Stephen Peterson - Senior Strategic Planner
<b>Approved By</b>	Lina Kakish - Director Planning & Design

**EXECUTIVE SUMMARY**

A draft Site-Specific Development Control Plan (“Draft Site-Specific DCP”) within the Liverpool Development Control Plan 2008 (LDCP 2008) has been developed for the sites of 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool. A copy of the Draft Site-Specific DCP is provided in **Attachment 1**.

The Draft Site-Specific DCP has been prepared as a result of a Proponent-initiated Planning Proposal (**Attachment 1**) which was initially lodged with Liverpool City Council (“Council”) in July 2022. The Proposal was tabled for Council consideration at the Ordinary Meeting of Council on 30 August 2023 however was deferred to enable community consultation to occur.

Community consultation subsequently occurred between 8 September 2023 and 9 October 2023 before the Planning Proposal was again tabled for Council consideration at the Ordinary Meeting of Council on 22 November 2023 seeking approval to forward the Proposal to the former Department of Planning and Environment (DPE) for a Gateway Determination. At the Meeting, Council again deferred the item to facilitate further community consultation.

Under the Department of Planning, Housing and Infrastructure (DPHI) ‘*Local Environmental Plan Making Guideline*’ (“Plan Making Guidelines”) if a Council does not indicate support / has not made a decision on a Planning Proposal within 115 days, the Proponent can initiate a Rezoning Review by an Independent Panel. Given the deferrals by Council, the Proponent lodged a Rezoning Review with the Strategic Planning Panel of the Sydney Western City Planning Panel (SWCPP).

In April 2024, the SWCPP recommended that the Planning Proposal proceed for Gateway Determination. In addition, the SWCPP was appointed as the Planning Proposal Authority. In this regard, the DPHI undertook the assessment of the Planning Proposal separately and

subsequently finalised the Planning proposal on 12 December 2025, however Council was involved as a referral body.

The finalised Planning Proposal amended the previously existing development controls within *Liverpool Local Environmental Plan 2008* (LLEP 2008) that apply to the subject sites at 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool, including:

- Increasing the maximum building height from 15m (4 storeys) to 21m (6 storeys);
- Increasing the Floor Space Ratio (FSR) from 1:1 to 1.5:1; and
- Inclusion of an additional permitted use of business premises and retail premises with a combined Gross Floor Area (GFA) of up to 1,200m<sup>2</sup> to allow neighbourhood shops in the Precinct and meet the needs of current and future local residents – to prevent large-scale retail within the Precinct. The provision also includes controls which allows a maximum of two (2) premises having a maximum GFA of 300m<sup>2</sup> each and the remaining premises being limited to a maximum GFA of 150m<sup>2</sup>.

Council staff believe the Draft Site-Specific DCP will help mitigate the impacts of the Planning Proposal and in particular, in relation to building bulk and scale, building height transition, traffic impacts, visual and acoustic impacts and tree retention. Thus, Council staff recommend Council endorses the Draft Site-Specific DCP being placed on public exhibition.

Following public exhibition, a further Report will be provided to Council seeking endorsement to finalise the Site-Specific DCP.

## **RECOMMENDATION**

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That Council:

1. Receives and notes this Report;
2. Endorses “in principle” the proposed inclusion of a Site-Specific Development Control Plan for 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool within the Liverpool Development Control Plan 2008;
3. Delegates to the CEO authority to make any minor amendments to the Site-Specific Development Control Plan for 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool if required;
4. Endorses the public exhibition the Draft Site-Specific Development Control Plan for 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool (**Attachment 1**) in accordance with the Liverpool Community Participation Plan 2025; and

- Receives a further Report on the outcomes of public exhibition and community consultation of the Draft Site-Specific Development Control Plan for 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool.

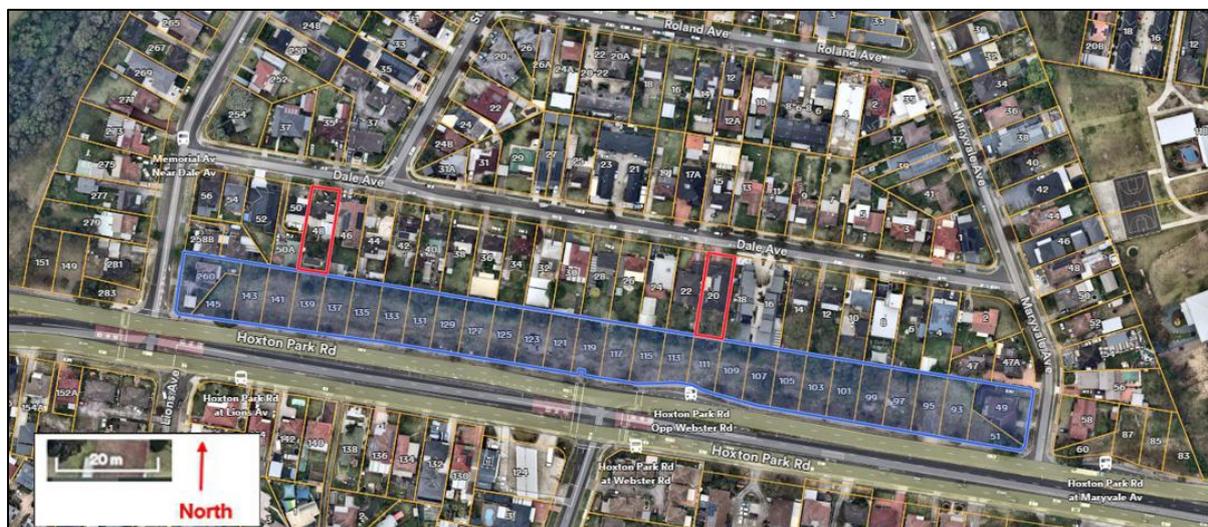
## **REPORT**

### **Site Description and Locality**

The Draft Site-Specific DCP and Planning Proposal relates to 32 individual lots known as 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool. The subject sites are predominantly vacant with four (4) sites containing dwellings, have a combined frontage to Hoxton Park Road of approximately 458 metres and a depth ranging from 25-33 metres.

The subject sites are currently zoned R4 – High Density Residential with a maximum height of building of 15 metres and an FSR of 1:1. The southern side of Dale Avenue, Liverpool is zoned R4 – High Density Residential with a maximum height of building of 12 metres and an FSR of 0.75:1.

*Figure 1 – Aerial view of subject sites at 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool*



Source: Nearmap 9 October 2025

## Planning Proposal

In July 2022, Council received a Proponent-initiated Planning Proposal for 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool which amended the LLEP 2008 by:

- Increasing the maximum building height from 15m (4 storeys) to 21m (6 storeys);
- Increasing the Floor Space Ratio (FSR) from 1:1 to 1.5:1; and
- Inclusion of an additional permitted use of business premises and retail premises with a combined Gross Floor Area (GFA) of up to 1,200m<sup>2</sup> to allow neighbourhood shops in the Precinct and meet the needs of current and future local residents.

The amendments facilitate the development of 6 x 6-storey shop top and Residential Flat Buildings (RFB) with a potential residential yield of 312 apartments.

In May 2023, the Liverpool Local Planning Panel supported the Planning Proposal proceeding to Gateway Determination and advised that a Site-Specific DCP is critical for the development of the site regarding bulk and scale, amenity and tree retention.

The Planning Proposal was then tabled for Council consideration at the Ordinary Meeting of Council on 30 August 2023 however was deferred to enable community consultation to occur.

Community consultation subsequently occurred between 8 September 2023 and 9 October 2023 before the Planning Proposal was again tabled for Council consideration at the Ordinary Meeting of Council on 22 November 2023 seeking approval to forward the Proposal to the former Department of Planning and Environment (DPE) for a Gateway Determination. At the Meeting, Council again deferred the item to facilitate further community consultation. Copies of the Meeting Minutes from both the August 2023 and November 2023 Ordinary Meetings of Council is provided in **Attachment 2**.

Under the Department of Planning, Housing and Infrastructure (DPHI) '*Local Environmental Plan Making Guideline*' ("Plan Making Guidelines") if a Council does not indicate support / has not made a decision on a Planning Proposal within 115 days, the Proponent can initiate a Rezoning Review by an Independent Panel. Given the deferrals by Council, the Proponent lodged a Rezoning Review with the Strategic Planning Panel of the Sydney Western City Planning Panel (SWCPP).

In April 2024, the SWCPP recommended that the Planning Proposal proceed for Gateway Determination as the proposal demonstrated strategic and site-specific merit.

On 12 November 2024, the DPHI issued a Gateway Determination for the Planning Proposal. The DPHI advised that the Strategic Planning Panel of the Sydney Western City Planning Panel had elected to be the Planning Proposal Authority for the Planning Proposal under

Section 3.32(1) of the *Environmental Planning and Assessment Act 1979*. Therefore, Council is only a referral body throughout the process.

The DPHI publicly exhibited the Planning Proposal between 19 March and 24 April 2025 and received 14 submissions. The DPHI is conducted the Post-Exhibition Assessment and notified finalisation of the Planning Proposal on the NSW Legislation website on 12 December 2025.

### **Site-Specific Development Control Plan**

A Draft Site-Specific DCP (**Attachment 1**) has been prepared to guide future development of the subject sites at 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool.

Due to the subject sites comprising a large number of existing significant trees and the unique characteristics including site width (458m), shallow depth (25m-33m) and height transition (21m to 12m (North on Dale Avenue), the Draft Site-Specific DCP is essential to ensure the impacts of the future development are mitigated.

The Draft Site-Specific DCP includes development controls and objectives that have been developed specifically for a future high-density development at the subject sites. These include controls regarding pedestrian accessibility, amalgamation of sites, increased setbacks for storeys five (5) and above, design measures to protect visual privacy for neighbouring properties, vehicular access, tree preservation and the location of non-residential uses on the sites.

### **Design Excellence Panel**

The *Environmental Planning and Assessment Regulations 2021* requires a Council to refer a Draft Development Control Plan that contains provisions that apply to residential apartment development to a Design Review Panel for advice prior to approval.

In October 2025, the Draft-Site Specific DCP was referred to the Liverpool Design Excellence Panel (DEP) with Meeting Minutes provided in **Attachment 3**. Due to the uncertainty regarding building form of any development at the Planning Proposal stage, the DEP comments provided within the Meeting Minutes predominantly provide feedback to the landowner to take into consideration when preparing designs in support of a future Development Application.

In short, the DEP advice is focused on the nine design principles for residential apartment development outlined within Schedule 9 of *State Environmental Planning Policy (Housing) 2021* including Context and Neighbourhood Character, Built Form and Scale, Landscape, Amenity and Sustainability, and Aesthetics.

Furthermore, the DEP concluded that:

- A. *The Panel does not support the Proposal because the density, building height and dwelling yield are not underpinned by adequate strategic or urban design analysis. The scheme represents an overdevelopment of the site and a premature response to its broader planning and contextual considerations.*
- B. *The Proposal needs to be comprehensively reconsidered through a coordinated master planning process that resolves built form transitions, solar access, open space hierarchy, internal street network and staging feasibility to achieve a coherent and equitable outcome.*

Whilst Council staff notes the DEP advice, determination of the Planning Proposal is being led by DPHI and is in the finalisation stage.

**Next Steps**

Council staff believe the Draft Site-Specific DCP will help mitigate the impacts of the Planning Proposal and in particular, in relation to building bulk and scale, building height transition, traffic impacts, visual and acoustic impacts and tree retention. Thus, Council staff recommend Council endorses the Draft Site-Specific DCP being placed on public exhibition.

Should Council resolve to proceed with the Draft Site-Specific Development Control Plan for the subject sites at 93-145 Hoxton Park Road, 49 & 51 Maryvale Avenue, 260 Memorial Avenue & 20 and 48 Dale Avenue, Liverpool, the Draft DCP will be publicly exhibited in accordance with the Liverpool Community Participation Plan 2025. The public exhibition will be led by Council with notification letters sent to adjoining landowners, as well as notification provided on Council’s website and via Liverpool Listens.

Following public exhibition, a further Report will be provided to Council seeking endorsement to finalise the Site-Specific DCP.

**FINANCIAL IMPLICATIONS**

There are no financial implications relating to this recommendation.

**CONSIDERATIONS**

<b>Economic</b>	Further develop a commercial centre that accommodates a variety of employment opportunities. Facilitate economic development
<b>Environment</b>	There are no environmental and sustainability considerations.

<b>Social</b>	Regulate for a mix of housing types that responds to different population groups such as young families and older people.
<b>Civic Leadership</b>	There are no civic leadership and governance considerations.
<b>Legislative</b>	<i>Environmental Planning and Assessment Act 1979</i> <i>Environmental Planning and Assessment Regulation 2021</i>
<b>Risk</b>	The risk is deemed to be Medium.  Should a Site-Specific Development Control Plan not be implemented to control the bulk and scale of future development at the subject sites, there is a risk that future development within the Precinct will have greater amenity impacts on adjoining sites.  The risk is considered within Council's risk appetite.

**ATTACHMENTS**

1. Draft Site Specific Development Control Plan (Under separate cover)
2. Ordinary Meetings of Council Minutes - August & November 2023 (Under separate cover)
3. Design Excellence Panel Meeting Minutes - 9 October 2025 (Under separate cover)
4. ASIC Search (Under separate cover) - **Confidential**

<b>PD 03</b>	<b>Draft Woodward Park Masterplan</b>
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<b>Strategic Objective</b>	Liveable, Sustainable, Resilient Create a vibrant and pleasant evening economy by supporting diverse dining, cultural, and entertainment experiences in safe and welcoming public spaces
<b>File Ref</b>	039841.2026
<b>Report By</b>	Julie Scott - Manager City Economy
<b>Approved By</b>	Lina Kakish - Director Planning & Design

**EXECUTIVE SUMMARY**

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Council’s vision for Woodward Park positions the precinct as a dynamic and adaptable public realm that embodies Liverpool’s identity while serving the evolving needs of its community. As endorsed at the 10 December 2025 Council meeting this vision highlights the park’s role as a central gathering place which is open, inclusive, and multifunctional, and can seamlessly support both everyday activities and large-scale cultural, social, and recreational events. This report provides progress of the Woodward Park Draft Master Plan Design, incorporating feedback from community consultation and the February 2026 Governance Committee Meeting.

**RECOMMENDATION**

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That Council:

1. Receives and adapts revised Master Plan; and
2. Investigate suitable alternate sites for the any affected community and sporting groups.

**REPORT**

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**Status of Woodward Park Master Plan**

Complete Urban (CU) was appointed to prepare the draft Woodward Park Master Plan Design Report. The draft report includes the following elements:

- Builds on the partly endorsed 2021 Master Plan, incorporating the Brickmakers Creek precinct currently being delivered by Council and funded through WSIG.

- Defines a large multifunctional event space with a capacity of approximately 30,000 people, leveraging the park's size, relatively undeveloped character and proximity to the Liverpool CBD and public transport as well as the adjacent designated Special Entertainment Precinct (to commence a trial later this year).
- Sets out a circulation and access network with direct, wide pathways to safely move large event crowds to and from Liverpool Station, surrounding car parks and bus routes, while incorporating high quality lighting for safe night-time use.
- Integrates green and blue infrastructure, including tree canopy expansion, indigenous planting, water-sensitive urban design and dense edge planting to buffer traffic noise and improve the microclimate.
- Provides for supporting park infrastructure – including toilets, café / food and beverage opportunities, picnic facilities, bike paths and bike parking – so the park functions both as a destination events space and a local park for everyday use.
- Embeds Connection to Country, including opportunities for Aboriginal language, art and storytelling integrated into wayfinding and landscape design.
- Anticipates relocation of the existing netball facilities to a more suitable, purpose-built facility elsewhere in the LGA, freeing up central parkland for the event and entertainment functions while ensuring netball users are not disadvantaged.

### **Background and Design Brief**

Complete Urban (CU) was appointed in October 2025 through a competitive tender process to prepare an updated draft Woodward Park Master Plan Design Report on behalf of Liverpool City Council.

The Terms of Reference for the exercise asked the urban planning group to present a comprehensive vision and integrated design framework aimed at transforming Woodward Park into a vibrant, multifunctional civic destination. The draft Master Plan was to build on previous draft plans to focus on enhancing the park's role as a flexible, community focused space capable of hosting a wide variety of gatherings, recreational activities, and cultural events.

As one of Council's key public assets, the design brief looked at improving accessibility, strengthening landscape character, and introducing diverse program elements that cater to all ages and community needs. The design framework outlines strategies for spatial organisation, movement and circulation, environmental resilience, public amenity provision, and place activation. Together, these elements aim to deliver a welcoming, inclusive, and enduring open space that supports daily community use while accommodating larger-scale events.

By setting out clear design principles, development concepts, and implementation pathways, this draft Master Plan provides Liverpool City Council with a cohesive blueprint to guide staged improvements and long-term investment. Ultimately, the draft Woodward Park Master Plan aims to create a lively and adaptable urban parkland that contributes meaningfully to Liverpool's social, cultural, and recreational landscape.

Central to the draft master plan is the creation of a park that not only accommodates a wide spectrum of cultural, social, and recreational activities but also strengthens its role as a key connector within the Liverpool city centre. The design framework seeks to enhance movement networks, improve arrival experiences, and create intuitive linkages between surrounding precincts, public transport, civic destinations, and adjacent open spaces. In doing so, the park becomes an integral part of the city's active transport and pedestrian infrastructure.

Complete Urban also applied universal design principles to create a park environment that is welcoming, intuitive, and usable for people of all ages, abilities, and backgrounds. The draft Master Plan prioritises equitable access by ensuring that all key destinations, amenities, and activity areas are connected through a continuous, fully accessible pathway network. This pathway forms a coherent loop throughout the entire park, providing smooth, barrier free movement and enabling all users including people using mobility devices, prams, or assistive technologies to navigate the space safely and comfortably.



## **Community Engagement**

Engagement with stakeholders and the broader community played a pivotal role in shaping the project's direction. Feedback was gathered through workshops, surveys, meetings, and targeted discussions with key user groups. These insights have provided valuable perspectives on community aspirations, priorities, and concerns, informing the development of a vision that reflects the diverse needs of Liverpool's residents. This collaborative approach ensured that the master plan not only improves physical spaces but also resonates with the people who use them.

Following the Council Meeting of 10 December, the Draft Master Plan was originally placed on Council's Liverpool Listens website for public viewing and comment from 15 December 2025. Given the community engagement exclusion period between 20 December 2025 and 10 January 2026, a proactive engagement campaign began from mid-January 2026 to communicate the plan to the broader community, key stakeholders and call for feedback.

Community members and key stakeholders were encouraged to provide feedback via one of three main ways:

1. Written submission - by email and/or post
2. An online survey - hosted on [Liverpool Listens](#). Available to complete in English, Arabic, Vietnamese and Hindi
3. Talking to engagement staff in person at a variety of community events and dedicated information sessions.

As of writing (12 February 2026), community consultation is still open, closing 28 February 2026. There are several key stakeholder groups with outstanding feedback that Council aims to engage with before consultation ends.

### **Engagement activity to date includes**

1. In-person community engagement/information stalls at key community events and as part of Council's regular engagement calendar:
  - Powerhouse Artisan and Growers Market, Casula – 24 January 2024
  - Australia Day at Woodward Park, Liverpool – 26 January 2026
  - Community Pop-Up – Ed.Square, Edmondson Park – Thursday 5 February
  - Family Fun Day, Stante Reserve, Middleton Grange – Saturday 7 February
  - Whitlam Leisure Centre, Liverpool – Wednesday 11 February

This activity provided engagement staff the opportunity to chat in person with a broad range of community members across a variety of locations in the LGA. Plans were displayed on large corflute signage, survey and other feedback was encouraged through incentive prizes, and children's colouring activity was used as an engagement method at relevant events.

2. Targeted Engagement/Communication. Key tenants, park users, community groups, event hosts and adjacent businesses of Woodward Park were contacted via letter (through email) to notify them of the Draft Master Plan and encourage their feedback. Stakeholders received phone calls to ensure they had received the information and also gave engagement staff an opportunity to discuss the project, answer questions and note any immediate feedback or questions from stakeholders. Engagement with this stakeholder group is ongoing.
3. Targeted Engagement/Communication. Flyer mailboxes drop to approx. 3,000 residential homes/apartments in surrounding streets of Woodward Park. Flyer contained information on
4. Stakeholder Meetings. Council invited selected key stakeholders to meet (in person or online) to discuss their feedback, especially groups who may be significantly affected by the Draft Master Plan. Engagement with stakeholders is still ongoing, but to date:
  - Meeting (via Teams) with Liverpool City Netball Association, 6 February 2026.
5. Promotions/Communications
  - Social media posts – on Council’s Facebook and Instagram channels – 18 December 2025, 21 January 2026, 4 February 2026, 11 February 2026.
  - Include in Liverpool Life e-newsletter, January 2026 edition
  - Placement of signage in foyer of Whitlam Leisure Centre from 20 January 2026 to consultation end.
  - Flyers/information placed in key Council facilities and libraries
  - Draft Master Plan promoted on digital screens at Customer Service Centres and other key Council facilities
  - Highlighted as a key project on Council’s website homepage.
  - Communications sent out via other Council contact lists/databases where relevant

A full Community Engagement Report will be prepared following the end of the consultation period on 28 February 2026.

**Key community feedback to date (12 February 2026) includes:**

1. Via Submission:

Six (6) written submissions.

Two (2) submission positive in nature relating to general support for the project, support for an uplift to Liverpool’s nighttime economy, increase in leisure and recreation offerings, as well as calling on Council to advocate for better public transport links and services.

Four (4) submissions with negative comments or questions. Themes and questions expressed include requests for further details on:

- where the netball courts are proposed to be moved to;

- when the Whitlam Leisure Centre will be upgraded;
- call for memorial to World War II
- concerns about safety and cleanliness on the site; and
- concern from local residents around the impact on traffic, traffic management, parking and noise when major events are held. Also the potential noise impact while any construction is underway.

2. Via verbal feedback at in-person engagement activities:

Positive:

- General positive feedback that the park will be upgraded – something needs to happen there.
- Positive feedback on flexible and adaptable nature of Master Plan – the community likes the multi-use element.
- Positive feedback on the leisure and recreation elements of the plan – walking tracks, coffee shop, pavilion, seated areas etc. Community members are excited about having more green space to enjoy and relax.

Negative/Concerns:

- Strong concern from netball community on potential move of netball courts and what this means for the future of the club.
- Concern from other precinct users of what this means for them and their premises long term – e.g. Girl Guides.
- Nearby residents questioning the impact to them during major events – road closures, traffic management, noise, increase in traffic.
- Concerns about safety, vandalism and protecting the site and users from antisocial behaviour.
- Lack of support from the community regarding proposed increase to commercial/residential density across site – even if on private land. Feedback that green space is at a premium and people want spaces to get away from their homes or apartments.
- Scepticism around this next plan for the park given previous plans for the site that have not come to fruition.

What the community wants to see more of:

- Lots of commentary that the Whitlam Leisure Centre is in need of an upgrade. Has so much potential but needs an upgrade and is not being used to full benefit of community.
- More car parking is needed, especially for accessibility - people with prams, kids, wheelchair users. Community questioning what parking facilities will be available, despite the intended push for better connectivity to public transport. Feedback that current transport offerings to and around the park are not sufficient, especially for major events.
- Feedback that some community members expect more from the plan than is on offer, given previous plans that have not come to fruition. For example, a football stadium.
- More recreation facilities for older children and teenagers.

### 3. Via Online Survey:

216 responses to the online survey.

When asked to 'Indicate how important you feel each key feature of the Draft Master Plan is' the strongest support from the community was given to recreation and leisure elements:

- Pathways to safely move large event crowds to and from public transport and car parks, with lighting for safe night-time use - with 36.6% saying Extremely Important and 32.4 % saying Very Important.
- Green and blue infrastructure, including tree canopy expansion, indigenous planting, water-sensitive urban design and dense edge planting to buffer traffic noise and improve the microclimate - with 37.5% saying Extremely Important and 27.8% saying Very Important.
- Park infrastructure including covered outdoor multipurpose pavilion, public art, toilets, café / food and beverage opportunities, picnic facilities, bike paths and bike parking, so the park functions both as a destination events space and a local park for everyday use - with 39.4% saying Extremely important and 36.1% saying Very Important.
- Potential to upgrade Whitlam Leisure Centre into a contemporary recreation and aquatic centre - with 41.7% saying Extremely Important and 25.5% saying Very Important.

Least community support was given to the Potential to increase the residential/commercial density throughout the precinct through future development – with 26.4% saying it was Moderately Important and 19.9% saying it was Not Important.

When asked 'How well do you think the Draft Master Plan meets the future needs of the Liverpool community?', 26% of respondents say Very Well, 39% say Well, 22% are Neutral, 5% say Poorly, and 7% say Very Poorly.

Survey participants were also asked to leave open ended comments and questions. Comments and themes are reflective of those mentioned above via verbal feedback, with the addition of calls for volleyball courts, questions about the impact to other sports like football, stronger calls for upgrades to Hilliar Oval.

#### 4. Via Stakeholder Meetings and Engagement

Very strong sentiment and feedback from Liverpool City Netball Association around the proposed relocation of netball courts to another location in the LGA. The Association is disappointed and feels disrespected, given there is no tandem plan in place at present for the suggested relocation. This has caused angst among their broader community, and Association executives have no answers to give to their members. The Association is happy with their current location and facilities. A relocation would be the third move for the Association in its near 60-year history. If a move were to happen, the Association expects a separate plan from Council for relocation - with three viable location options - where facilities, connection to transport, parking etc would be required the same as is currently available at Woodward Park. Without such a plan and commitment to the sport, netball in the Liverpool LGA would cease to exist.

Similarly, Girl Guides have expressed concern regarding the long-term plans for the overall site. They would like firmer plans and timelines from Council on proposed development across the whole site, so they can be better informed when considering potential repairs to their hall, located near Whitlam Laisure Centre.







### **Links to Council Strategic Documents**

The draft Master Plan addresses core Community Strategic Plan priorities relating to safety, health and liveability. The inclusion of high-quality infrastructure responds to community feedback highlighting the need for safer movement options through the City Centre, improved lighting and more welcoming public spaces. Investment in separated bike lanes, improved footpaths, street trees and public domain upgrades supports active and healthy lifestyles.

The Master Plan also supports design principles identified in the Liverpool City Centre Public Domain Master Plan (2020), reflecting Council's commitment to best-practice urban design and place-based planning that supports social, environmental and economic outcomes for a growing city.

In addition, the project aligns with the NSW Government's Future Transport Strategy and Active Transport Strategy, which seek to make walking and cycling improve community health and precinct vitality.

### **Next Steps**

Feedback from community consultation and the February 2026 Governance Committee Meeting has been incorporated into the Woodward Park Master Plan Design. The final Master Plan is now presented to Council for adoption at its meeting on 25 February 2026.

**FINANCIAL IMPLICATIONS**

There are no financial implications relating to this recommendation.

**CONSIDERATIONS**

<b>Economic</b>	Facilitate economic development. Facilitate the development of new tourism based on local attractions, culture and creative industries.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	Preserve and maintain heritage, both landscape and cultural as urban development takes place.
<b>Civic Leadership</b>	Foster neighbourhood pride and a sense of responsibility.
<b>Legislative</b>	There are no legislative considerations relating to this report.
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

1. LCC Woodward Park Master Plan - Stakeholder Presentation



**COMPLETE URBAN**

# DRAFT WOODWARD PARK MASTER PLAN

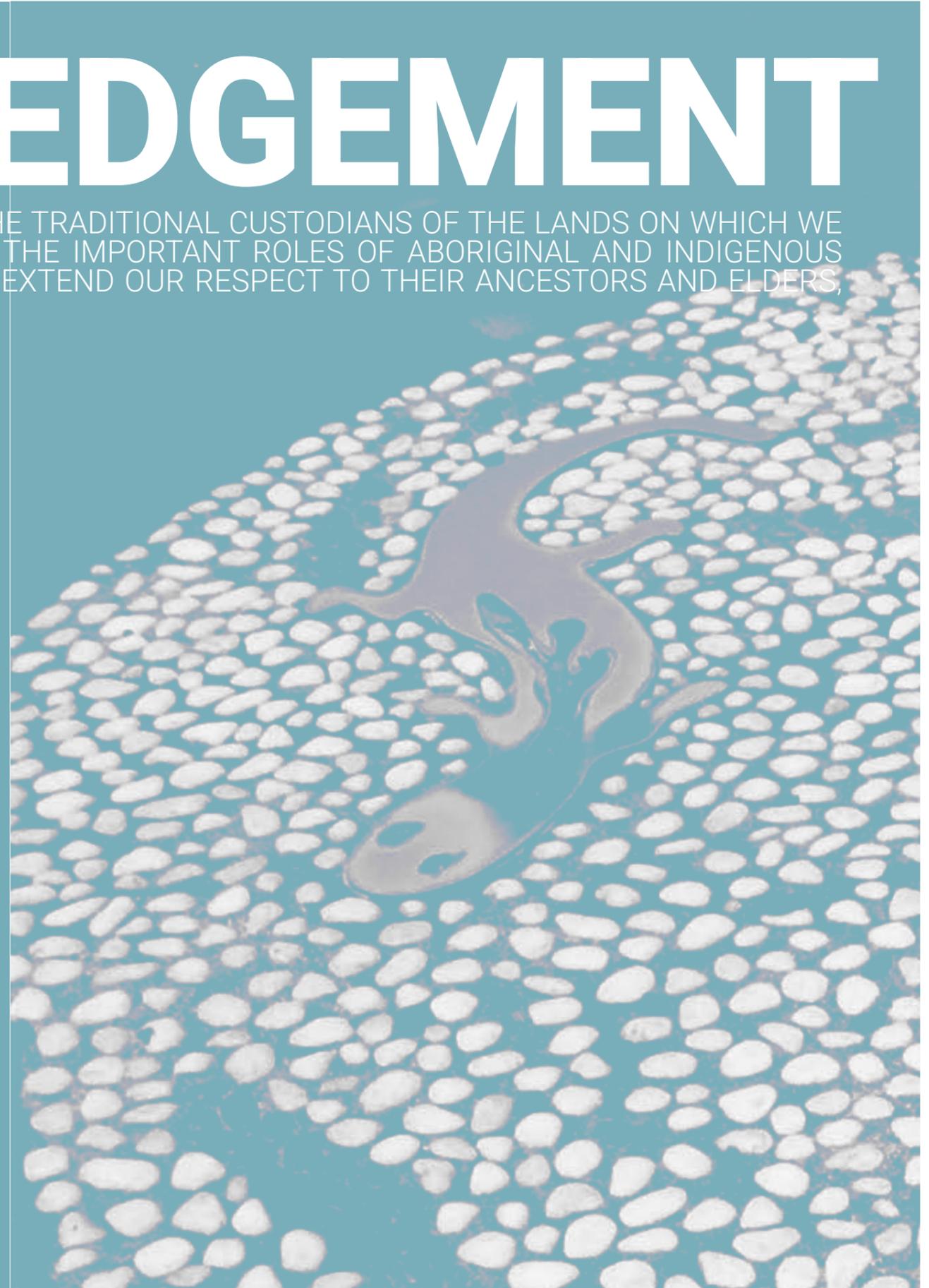
## DISCUSSION

*FEBRUARY, 2026*



# ACKNOWLEDGEMENT OF COUNTRY

COMPLETE URBAN (CU) ACKNOWLEDGES THE TRADITIONAL CUSTODIANS OF THE LANDS ON WHICH WE LIVE, WORK AND DESIGN, AND RECOGNISE THE IMPORTANT ROLES OF ABORIGINAL AND INDIGENOUS PEOPLE WHEN WORKING ON COUNTRY. WE EXTEND OUR RESPECT TO THEIR ANCESTORS AND ELDERS, PAST, PRESENT AND EMERGING.

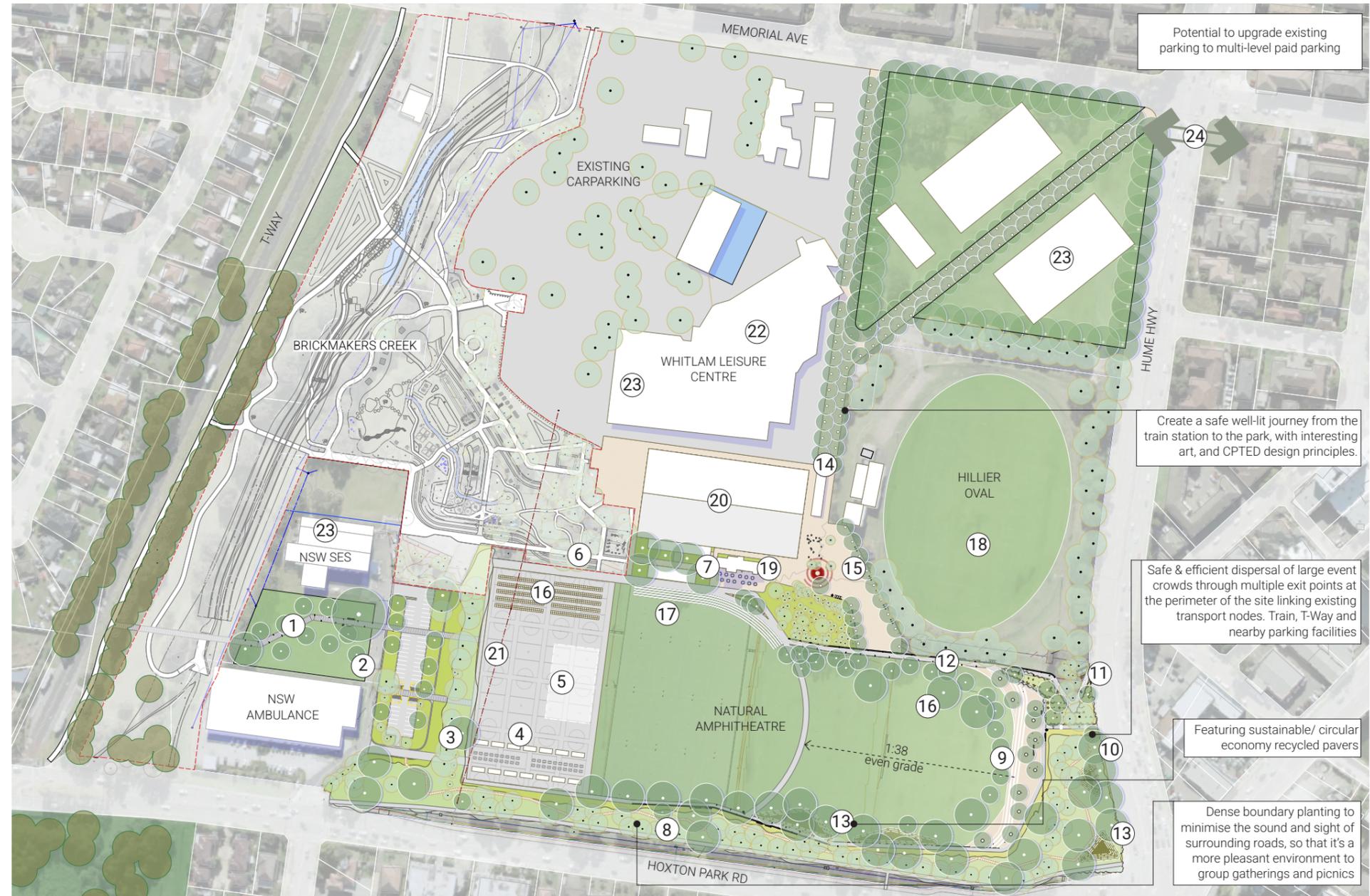


# THE MASTERPLAN

## KEY

1. Connection to T-Way stop 'Wetland Walk'
2. Upgraded car park
3. Rain garden
4. Loading zone bump/in zone
5. Potential location for stage
6. Connections to play/fitness and Brickmakers Creek
7. Upgraded amenities buildings
8. Cumberland Plain Woodland Walk
9. Edge treatment with seating, bicycle parking, bins etc
10. Stair connection
11. Accessible share path
12. Walking/run/cycle paths covering the perimeter of the site
13. Buffer mounding\*
14. Entrance pavilion/gateway structure\*\*
15. Public square with public artwork, trees new lighting & seating
16. Indicative portable toilet locations showing 500 for 30,000 visitors
17. Bleacher seating
18. Potential upgrade to Hillier Oval (modular stadium and synthetic oval)
19. Fixed Café outlets
20. Covered outdoor multi purpose pavilion
21. Overhead power lines (as per survey data available)
22. Potential to upgrade Whitlam Leisure Centre into a contemporary recreation and aquatic centre.
23. Potential to increase the residential/commercial density throughout the precinct through future development
24. Potential pedestrian bridge for safe movement between the station & Woodward Park

\* using excess soil from cut & fill  
\*\* could be a temporary structure or a permanent landmark



- |                  |                        |                       |        |
|------------------|------------------------|-----------------------|--------|
| ● Existing Trees | ■ Concrete Unit Pavers | ■ Decomposed Granite  | ■ Lawn |
| ● Proposed Trees | ■ Concrete Path        | ■ Understory Planting |        |

Potential to upgrade existing parking to multi-level paid parking

Create a safe well-lit journey from the train station to the park, with interesting art, and CPTED design principles.

Safe & efficient dispersal of large event crowds through multiple exit points at the perimeter of the site linking existing transport nodes. Train, T-Way and nearby parking facilities

Featuring sustainable/ circular economy recycled pavers

Dense boundary planting to minimise the sound and sight of surrounding roads, so that it's a more pleasant environment to group gatherings and picnics

SCALE: 1:1200 @ A1

# DETAIL PLAN WESTERN EDGE

The arrival experience from the T-Way bus stop, crossing Brickmakers Creek and moving through the upgraded carpark, is enhanced by a continuous accessible pathway framed by tree planting and an understory of native grasses. The creek's landscape character is extended into the edges of Woodward Park, while integrated WSUD treatments ensure stormwater from the carpark is filtered prior to entering the broader water network.

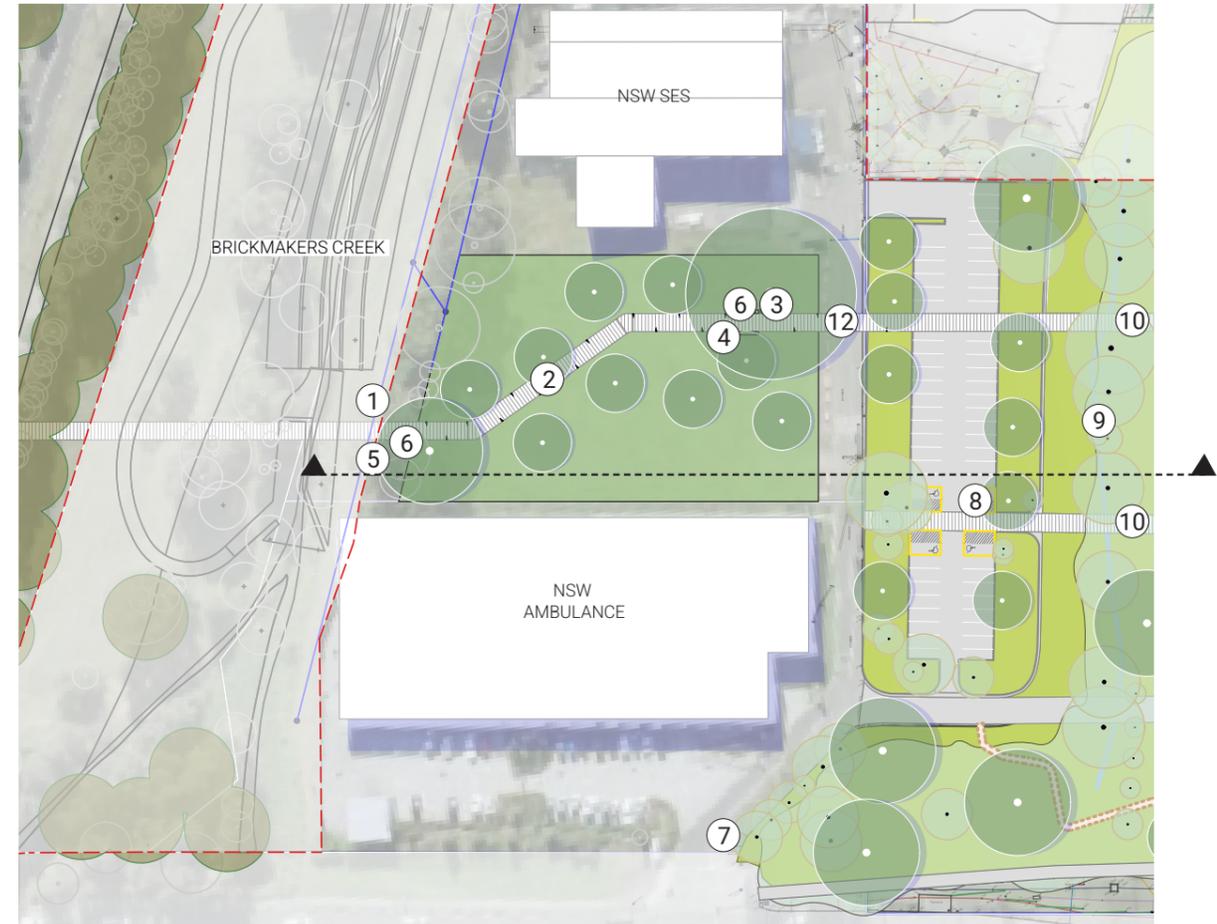
New plantings provide shade and cooling, creating a comfortable and welcoming sequence for visitors. Additional accessible parking spaces are also provided in this key arrival area.

From this entry point, visitors can move directly into the heart of the upgraded Woodward Park amphitheatre via a generous, fully accessible perimeter path network.



### WHAT THIS SPACE PROVIDES

- A shaded, comfortable and accessible arrival sequence
- Integrated environmental benefits
- Direct, accessible connection into the amphitheatre



### KEY

- |   |  |
|---|--|
| 1. Wayfinding   | 7. Carpark entry/exit                  |
| 2. Lighting along path  | 8. Accessible carparking               |
| 3. Rubbish Bins   | 9. Vegetated swale                     |
| 4. Drinking Fountain  | 10. Precast concrete bridge over swale |
| 5. Bicycle Parking  |  |
| 6. Seating with back & armrest<br>- every 60m along accessible routes |  |



# DETAIL PLAN THE AMPHITHEATRE

The primary event space within Woodward Park is the expansive amphitheatre, which leverages the site's generous open areas to accommodate a wide range of event types and scales. The design enables efficient access for event staging, back-of-house operations, emergency vehicles, and essential temporary infrastructure, such as portable amenities.

With a strong emphasis on flexibility, this outdoor venue has the capacity to attract visitors from both the local community and the broader metropolitan area.

The site is well-supported by surrounding transport options, including train, bus, and active transport connections, and benefits from access to more than XXXX parking spaces within a comfortable walking distance.

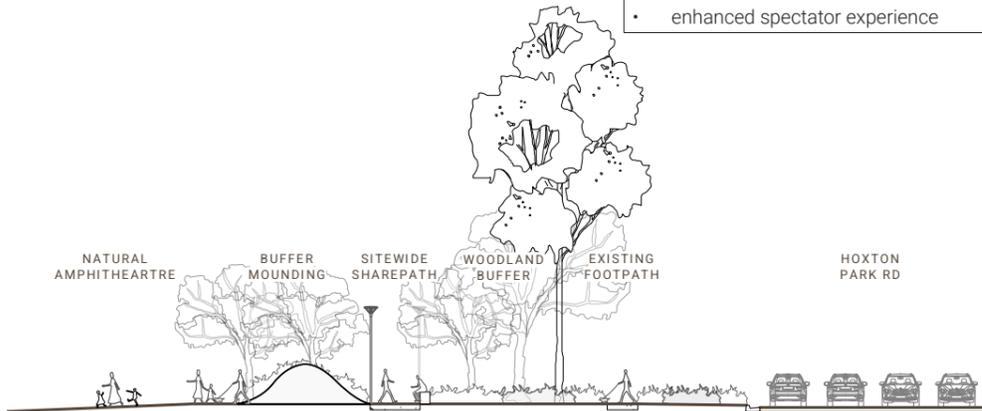
The proposal also introduces new bleacher seating, enhancing the sense of enclosure and providing a more defined and formalised event setting.

Mounding, potentially using excess fill from regrading further enhances the sense of protection and enclosure.



### WHAT THIS SPACE PROVIDES

- A flexible, large-scale outdoor event venue
- strong visitor accessibility
- enhanced spectator experience



### KEY

- |                        |                                |
|------------------------|--------------------------------|
| 1. Wayfinding          | 7. The amphitheatre            |
| 2. Lighting along path | 8. Vegetated mound             |
| 3. Rubbish Bins        | 9. Woodland walk               |
| 4. Drinking Fountain   | 10. Existing netball hardstand |
| 5. Bicycle Parking     |                                |
| 6. Bleacher seating    |                                |

# DETAIL PLAN EASTERN EDGE

The structure and formality introduced within the park are continued along its western edge, where dual pedestrian entries provide a comfortable and welcoming arrival experience. This edge is defined by increased canopy cover and dense planting, designed to enhance amenity while assisting with sound attenuation from the adjacent Hume Highway and Hoxton Park Road.

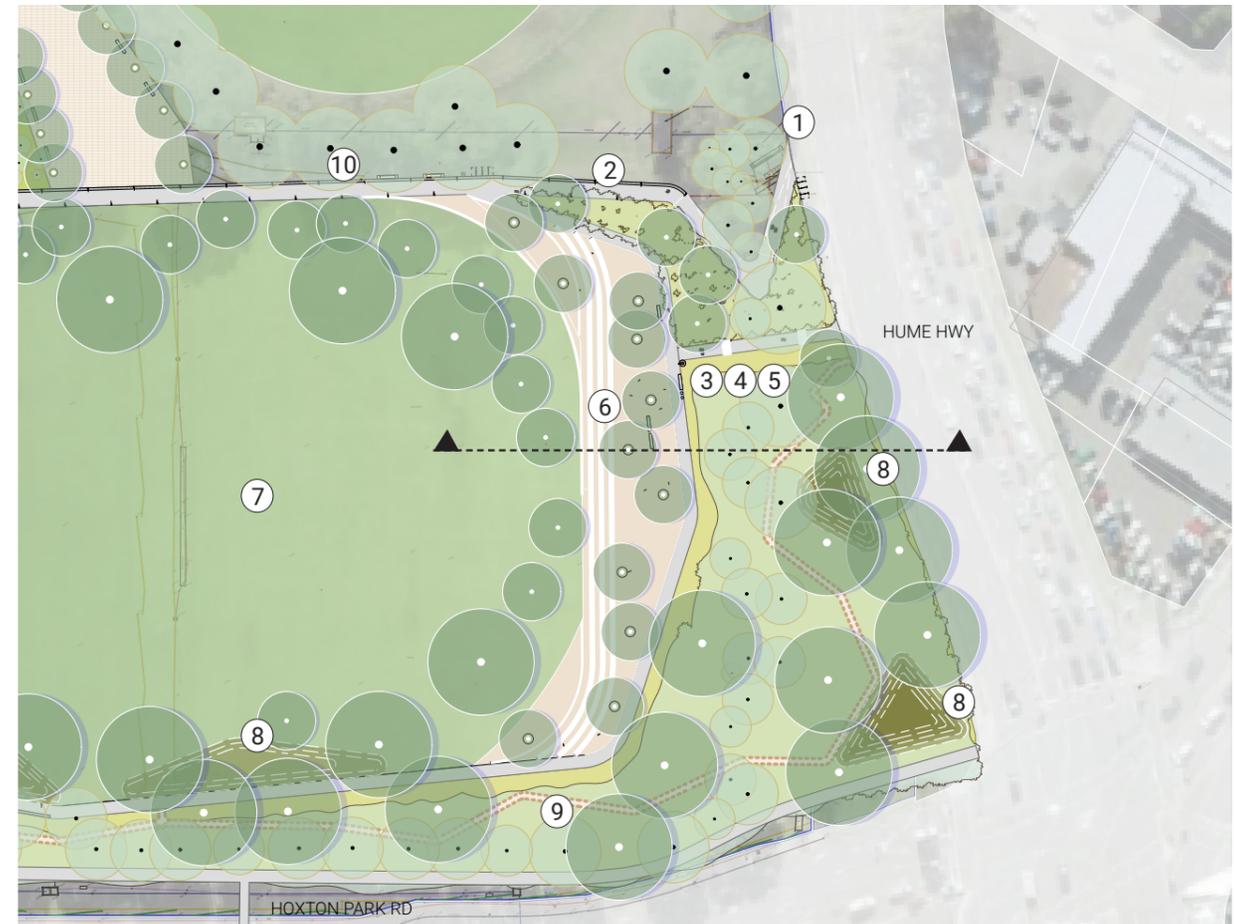
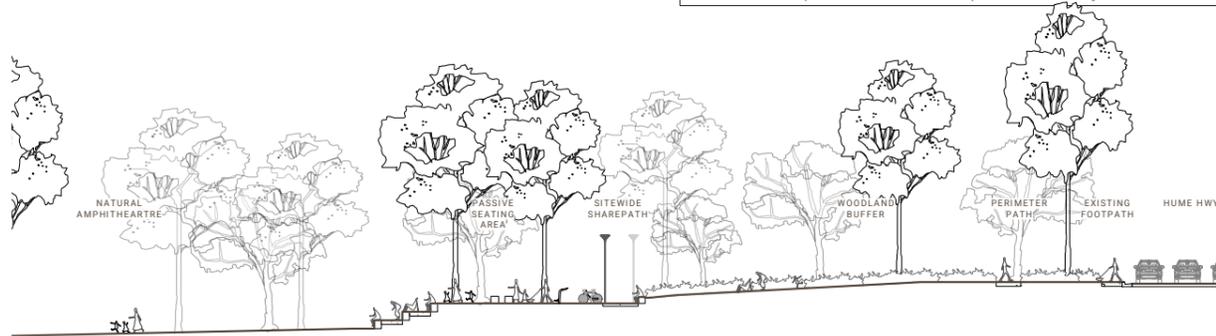
Visitors entering from the Hume Highway transition quickly from the noise and harsh conditions of the roadway to generous shared paths that lead directly into the core of Woodward Park.

Landform mounding is strategically used along this boundary to further buffer traffic noise and create a more immersive park experience. An informal seating area, positioned beneath a loosely arranged grove of trees, offers a place for rest and gathering while supporting looped exercise routes and nearby fixed fitness equipment.



### WHAT THIS SPACE PROVIDES

- a welcoming, shaded arrival experience
- a buffered, immersive park edge
- informal places for active or passive activity



### KEY

- |                        |  |
|------------------------|--|
| 1. Wayfinding          | 7. The amphitheatre  |
| 2. Lighting along path | 8. Vegetated mound   |
| 3. Rubbish Bins        | 9. Woodland walk   |
| 4. Drinking Fountain   | 10. Seating with back & armrest<br>- every 60m along accessible routes |
| 5. Bicycle Parking     |  |
| 6. Bleacher seating    |  |



# DETAIL PLAN CENTRAL PLAZA

The central plaza is envisioned as a vibrant and welcoming civic space that serves as a key meeting point within Woodward Park. Anchored by a significant public artwork, the plaza will offer a cohesive arrangement of seating areas, shade trees, and a striking entry pavilion that collectively create a comfortable and engaging environment for visitors. The design emphasises flexibility, ensuring the space can support both everyday use and a diverse range of community focused activities.

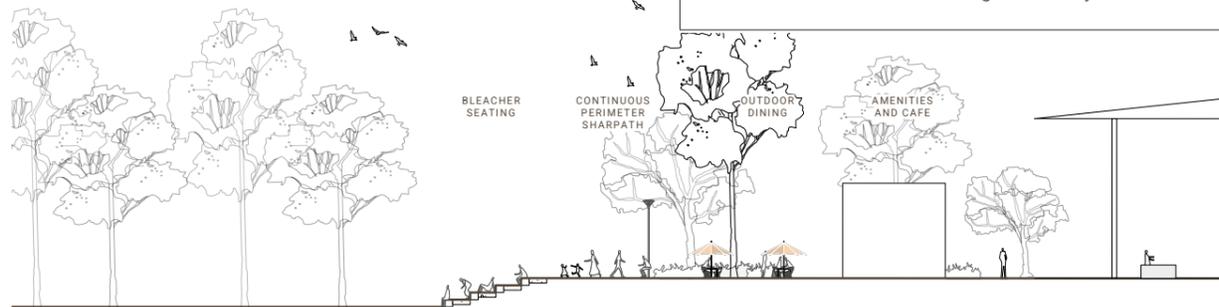
A major feature of the plaza is a large outdoor covered structure that enhances its capacity for year round programming. This versatile space is designed to accommodate a variety of uses, including weekend farmers markets, community fairs, exhibitions, workshops, and small scale performances. Its open, adaptable layout allows for seamless transitions between functions, supporting both formal events and informal gatherings.

Overall, the central plaza will act as a social and cultural hub, fostering community interaction, enhancing the visitor experience, and reinforcing the park's role as a dynamic and inclusive urban destination.



### WHAT THIS SPACE PROVIDES

- Vibrant plaza with public art, seating, shade, and an entry pavilion.
- Covered structure for year-round events and community activities.
- Acts as a social hub enhancing community connection.



### KEY

- |                        |   |
|------------------------|---|
| 1. Wayfinding          | 7. The amphitheatre   |
| 2. Lighting along path | 8. Seating with back and armrest<br>- every 60m along accessible routes |
| 3. Rubbish Bins        | 9. Public art/sculpture   |
| 4. Drinking Fountain   | 10. Covered outdoor multi purpose pavilion                              |
| 5. Bicycle Parking     | 11. Upgraded amenities and fixed café outlets                           |
| 6. Bleacher seating    | 12. Directional/wayfinding paving patterns                              |



# AT WOODWARD PARK

<b>COM 01</b>	<b>Media Policy</b>
---------------	---------------------

<b>Strategic Objective</b>	Visionary, Leading, Responsible Communicate, listen, engage and respond to the community by encouraging participation
<b>File Ref</b>	006796.2026
<b>Report By</b>	Kara Threlfo - Acting Manager Communications Marketing and Brand
<b>Approved By</b>	Tina Bono - Director Community & Lifestyle

## **EXECUTIVE SUMMARY**

This report is in response to the Council resolution made on 25 September 2025 regarding representation of Councillors on Council's Facebook page.

It is proposed to incorporate the points of the resolution into Council's Media Policy by making the following additions:

### 2. Definitions

**Official Event:** A civic function held by Liverpool City Council such as official openings, citizenship ceremonies, sister city delegations, and award ceremonies.

### 3.18. Councillor attendance at Official Events

When the Mayor or Councillors attend an Official Event, this attendance is acknowledged on the Liverpool City Council Facebook page.

Acknowledgements will be made in a fair and non-partisan manner.

The Draft Media Policy 2026 is attached to this report.

## **RECOMMENDATION**

That Council:

1. Acknowledge the Draft Media Policy 2026; and
2. Place the Draft Media Policy 2026 on public exhibition for a period of at least 28 days.

## **REPORT**

---

Council resolved at the 25 September Ordinary Meeting that Council:

1. Direct the Chief Executive Officer to prepare a clear and transparent policy that ensures:
  - a) Councillors attending official events on behalf of Council are recognised and reported on through the Council's Facebook page.
  - b) Representation of Council at official functions, delegations, and community events is acknowledged in a fair and non-partisan manner.
  - c) Staff are not placed in a position where they are directed into political interference, including altering photographs, excluding councillors, or withholding information from the community; and
2. Ensure that where councillors attend official functions or delegations in their capacity as elected representatives, their role is acknowledged and given appropriate recognition on Council's Facebook page.

To address this resolution in the most efficient and appropriate way it is proposed to incorporate these into Council's Media Policy.

A new clause, 3.18, has been added to the Policy. This new clause states:

### 3.18. Councillor attendance at Official Events

When the Mayor or Councillors attend an Official Event this attendance is acknowledged on the Liverpool City Council Facebook page.

Acknowledgements will be made in a fair and non-partisan manner.

This clause addresses 1a and 2 of the resolution.

To ensure clarity, the definition of Official Events has been added to the Media Policy at Clause 2. Definitions:

**Official Event:** A civic function held by Liverpool City Council such as official openings, citizenship ceremonies, sister city delegations, and award ceremonies.

This definition is in keeping with the Civic Events and Ceremonial Functions Policy and reflects the key events the Liverpool community would expect to see posted on Council's Facebook page.

With regards to 1c of the 25 September resolution, if the situation described was to occur, it would be a breach of Council's Code of Conduct. As such, this is adequately covered by existing Council policy.

Please note the previous clause 3.18 Records Management and clause 3.19 Concerns and Complaints have moved to 3.19 and 3.20 respectively.

Some minor edits to formatting have also been made.

The Draft Media Policy 2026 is attached in full to this report along with a version marked with changes.

## **FINANCIAL IMPLICATIONS**

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There are no financial implications relating to this recommendation.

## **CONSIDERATIONS**

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<b>Economic</b>	There are no economic and financial considerations.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	There are no social and cultural considerations.
<b>Civic Leadership</b>	Undertake communication practices with the community and stakeholders across a range of media.
<b>Legislative</b>	There are no legislative considerations relating to this report.
<b>Risk</b>	There is no risk associated with this report.

## **ATTACHMENTS**

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1. Liverpool City Council Draft Media Policy 2026
2. Liverpool City Council Draft Media Policy 2026 - Marked Changes



**MEDIA POLICY  
2026 DRAFT**

Adopted: TBC

TRIM TBC

## MEDIA POLICY

### 1. PURPOSE/OBJECTIVES

Provide guidelines in accordance with the Local Government Act and the overarching Code of Conduct for the Mayor, Councillors and Council staff (Council Officials) for all Media interaction.

Support positive engagement with all forms of Media.

Protect the reputation of the Council, community and staff and support key directions outlined in the Community Strategic Plan and Delivery Program and Operational Plan.

Provide protection from all forms of online bullying and abuse and prevent the dissemination of false information.

### 2. DEFINITIONS

**Council Official:** The Mayor, Councillors, members of staff and delegates of the council (including members of committees that are delegates of the council), service providers, contractors employed by Council, volunteers, apprentices or trainees, and work experience students

**Media:** the word "Media" in this Policy means **both** Traditional Media and Social Media as defined above.

**Official Event:** A civic function held by Liverpool City Council such as official openings, citizenship ceremonies, sister city delegations, and award ceremonies.

**Personal Information:** information or an opinion (including information or an opinion forming part of a database and whether or not recorded in a material form) about an individual whose identity is apparent or can reasonably be ascertained from the information or opinion.

**Social Media:** online platforms and applications such as but not limited to, social networking sites, wikis, blogs, microblogs, video and audio sharing sites, and message boards, that allow people to easily publish, share and discuss content. Examples of Social Media platforms include, but are not limited to: Facebook, X, Snapchat, LinkedIn, Yammer, YouTube, Instagram, TikTok, Flickr and Wikipedia.

**Traditional Media:** print, broadcast and online media used for communicating information to the public, including, but not limited to, newspapers, magazines, internet publishers, radio, and television broadcasters.

### 3. POLICY STATEMENT

#### 3.1. Overview

This Policy has been developed to provide a guidance framework so Council Officials can:

- Confidently and appropriately respond to enquiries from journalists;
- Use Social Media in an informed and appropriate manner; and
- Have protection against unwarranted attacks and other forms of abuse, vilification and bullying.

#### 3.2. Application

This Policy applies to:

- Council Officials as defined; and

## MEDIA POLICY

- Members of the public that interact with Council's various Social Media outlets.

### 3.3. Implementation

Implementation of the Policy will be enforced by the CEO and/or delegate and the Manager, Communications Marketing and Brand (The Manager).

In the first instance, any questions about the application of this Policy should be directed to The Manager.

### 3.4. Enforcement

Liverpool Council's Code of Conduct provides that council officials must not conduct themselves in a manner that is contrary to a council's policies. A breach of the Policy will be a breach of the Council's Code of Conduct.

Concerns or complaints about the administration of a council's engagement with Media should be made to the council official responsible for media management in the first instance.

### 3.5. Training and Compliance

Council Officials must comply with the Council's Code of Conduct and the Media Policy when engaging with the Media in an official capacity or in connection with their role.

Council Officials who engage, or intend to engage, with the Media must receive induction training on Media use. Training can be undertaken either as part of the induction program or as part of their ongoing professional development program.

The Council will provide training for Council Officials who engage or are authorised to engage with the Media.

Council staff will be provided with a copy of Council's Media Policy during induction.

Councillors will receive a briefing on and be provided with a copy of Council's Media Policy during induction.

### 3.6. Roles and Responsibilities

#### 3.6.1. The Mayor

The Mayor is the principal member and spokesperson of the governing body of the Council, including representing the views of the Council as to its local priorities (section 226(c) of the *Local Government Act 1993*).

If the Mayor is unavailable, the Deputy Mayor may act as the Council's spokesperson.

The Mayor may delegate the role of spokesperson to other Councillors where appropriate, (for example, where another Councillor is best placed to comment, because the issue is of particular interest to them, or it is within their particular area of expertise, or the Mayor is unavailable).

#### 3.6.2. The CEO

The CEO is the official spokesperson for the Council on operational and administrative matters.

## MEDIA POLICY

The CEO may delegate to other council staff to act as a Council spokesperson when appropriate (for example, where the delegated staff member has professional expertise regarding the subject matter, or when the CEO is unavailable).

### 3.6.3. Manager, Communications, Marketing and Brand (The Manager)

#### 3.6.3.1. The Manager is to:

- Be the lead point of contact for all media enquiries, requests for interviews, requests to film or photograph council staff, facilities or events for news and current affairs purposes;
- Be responsible for preparing all media statements prior to their release;
- Liaise with relevant staff members within the organisation where appropriate;
- Ensure that media statements are approved by the Mayor and/or CEO prior to their release;
- Develop and/or approve media training and/or induction to be provided to relevant staff and/or Councillors;
- Maintain a record of all media enquiries and responses;
- Ensure that media organisations and their representatives are treated professionally, equally and without bias;
- Ensure that media enquiries are dealt with promptly and within the agreed deadlines;
- Provide guidance to Councillors approached by the media for comment to avoid communication of misinformation;
- Ensure that all media releases are published on the Council's website'
- Develop and/or approve the training and/or induction to be provided to relevant Council Officials;
- Moderate the Council's social media platforms in accordance with this policy;
- Ensure the Council complies with its record keeping obligations (see Item 3.18);
- Ensure the Council adheres to the rules of the social media platforms; and
- Coordinate with the Council's Communications Team to ensure the Council's social media platforms are set up and maintained in a way that maximises user friendliness and any technical problems are resolved promptly.

#### 3.6.3.2. The Manager may delegate functions to authorised members of staff.

#### 3.6.3.3. The Manager is an authorised user for the purposes of this policy.

### 3.6.4. Councillors

Suggestions about suitable content for Media and Social Media content are welcome and should be forwarded to The Manager.

As members of the governing body and, as a representative of the community, Councillors are free to express personal views to the Media.

When engaging with the Media, Councillors:

- Are strongly advised to seek information and guidance from The Manager where appropriate before providing comment to the Media to ensure they have the most up-to-date and relevant information and have considered reputational or other risks;
- Should make The Manager, aware of potential issues that could result in Media interest;

## MEDIA POLICY

- Must not purport to speak for the Council unless authorised so to do;
- Must uphold and accurately represent the policies and decisions of the Council's governing body but may explain why they voted on a matter in the way that they did. (see section 232(1)(f) of the Local Government Act 1993);
- In the interests of promoting a positive, safe and harmonious organisational culture, Councillors should resolve personal differences privately and must not prosecute them publicly through the Media; and
- Will not disclose council information unless authorised to do so.

The use of council resources for Councillor's private Media activity is covered by the Liverpool City Council Code of Conduct.

### 3.7. Council Staff

Suggestions about suitable content for Media and Social Media content are welcome and should be forwarded to The Manager.

All Media enquiries or invitations to comment made to Council staff must be referred to The Manager.

Council staff:

- Should make The Manager aware of positive stories and potential negative issues that could result in Media interest;
- Do not speak to the Media about Council matters unless authorised so to do; and
- Are free to express personal views to the Media on matters that do not relate to the Council, but in doing so, must not make comments that bring Council into disrepute.

When authorised to speak to the Media, Council staff:

- Seek information and guidance from The Manager where appropriate before providing comment to the Media to ensure they have the most up-to-date and relevant information and have considered reputational or other risks;
- Uphold and accurately represent the policies and decisions of the Council; and
- Do not disclose Council information unless authorised so to do by The Manager.

### 3.8. Standard of conduct

Council Officials must comply with the Council's Code of Conduct and this Media Policy when engaging with the Media.

Council Officials must not share information or make comments to the Media through either direct or indirect mechanisms that:

- Are defamatory, offensive, humiliating, threatening, or intimidating to other Council Officials or members of the public;
- Contains content about the Council, Council Officials or members of the public that is false, inaccurate, misleading or deceptive;
- Contains profane language, is sexual, prejudicial, or inflammatory;
- Constitutes harassment and/or bullying within the meaning of the Liverpool City Council Code of Conduct, or is unlawfully discriminatory;

## MEDIA POLICY

- Is contrary to their duties under the Work Health and Safety Act 2011 and their responsibilities under any policies or procedures adopted by the Council to ensure workplace health and safety;
- Divulges confidential Council information;
- Breaches the privacy of other Council Officials or members of the public;
- Contains allegations of suspected breaches of the Council's Code of Conduct or information about the consideration of a matter under the *Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW*;
- Could be perceived to be an official comment on behalf of the Council where they have not been authorised to make such comment;
- Commits the Council to any action;
- Violates an order made by a court;
- Breaches copyright;
- Advertises, endorses, or solicits commercial products or business;
- Constitutes spam; or
- Is in breach of the rules of the social media platform.

### 3.9. Media output

Council Officials are encouraged to suggest ideas for media releases and Social Media material.

A media release should never be issued quoting a Council Official without that person's prior knowledge.

Staff with specialist knowledge may be quoted in media releases with the permission of staff member and the approval of the CEO.

### 3.10. Private use of Media

- 3.10.1. For the purposes of this policy, a council official's social media engagement will be considered 'private use' when the content they upload:
- is not associated with, or does not refer to, the Council, any other council officials, contractors, related entities or any other person or organisation providing services to or on behalf of the Council in their official or professional capacities, and
  - is not related to or does not contain information acquired by virtue of their employment or role as a council official.
- 3.10.2. If a council official chooses to identify themselves as a council official, either directly or indirectly (such as in their user profile), then they will not be deemed to be acting in their private capacity for the purposes of this policy.

### 3.11. Use of Media during emergencies

During emergencies, such as natural disasters or public health incidents, The Manager will be responsible for coordinating media releases and statements on behalf of the Council.

Council Officials must not provide comment or information that is inconsistent with official advice issued by the Council or any other agency coordinating the emergency response.

## MEDIA POLICY

Training on Media engagement during emergencies will be provided to Councillors and relevant staff and other Council Officials.

To ensure consistent messaging both during and after an emergency, authorised users and council officials must not upload content onto the Council's or their own social media platforms which contradicts advice issued by the agency coordinating the emergency response, or agencies supporting recovery efforts.

### **3.12. Media engagement in the lead up to elections**

This Policy does not prevent the Mayor or Councillors who are candidates at a Council or any other election from providing comment to the Media in their capacity as a candidate for election.

Any Media comment provided by the Mayor or Councillors who are candidates at a council or another election must not be provided in an advertisement, newspaper column, or a radio or television broadcast paid for by the Council or produced by the Council or using Council resources.

### **3.13. Council's Social Media usage and engagement**

#### 3.13.1. Responsible Officer

The Manager is responsible for authorising and monitoring the use of the Social Media channels associated with Liverpool City Council.

#### 3.13.2. Council Social Media Posts

Posts on Council outlets by authorised staff members must:

- Be approved by The Manager;
- Be honest, polite and considerate;
- Include appropriate information;
- Ensure relevant permissions have been obtained for photos - photos of children under 16 must have the guardian's written permission;
- Ensure flyers or posters are approved and works of art are credited as appropriate;
- Be accurate and comply with council policies and other relevant requirements;
- Adhere to legislation including copyright, privacy, defamation, contempt of court, discrimination, harassment and Council's Privacy Management Plan and Code of Conduct; and
- Not damage Council's reputation.

### **3.14. External users of Council outlets**

Participation by the general public on Council's Social Media outlets is governed by Council's Social Media Interaction Guidelines (see Attachment A).

Council's Social Media Interaction Guidelines will be posted on the Council website.

A post will be made to all Council Social Media outlets each quarter, reminding users about the interaction guidelines requirements and linking to the relevant website page.

Authorised officers will regularly monitor posts during business hours and immediately remove or hide content that:

## MEDIA POLICY

- Is defamatory, offensive, humiliating, threatening or intimidating to council officials or members of the public,
- Contains profane language or is sexual in nature
- Constitutes harassment and/or bullying within the meaning of the Model Code of Conduct for Local Councils in NSW, or is unlawfully discriminatory
- Contains content about the Council, council officials or members of the public that is misleading or deceptive
- Breaches the privacy of council officials or members of the public
- Contains allegations of suspected breaches of the Council's code of conduct or information about the consideration of a matter under the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW,
- Violates an order made by a court
- Breaches copyright
- Advertises, endorses or solicits commercial products or business,
- Constitutes spam; or
- Would be in breach of the rules of the social media platform.

### 3.15. Staff use of social media during work hours

Council staff who access and engage on social media in their private capacity during work hours must ensure it does not interfere with the performance of their official duties.

### 3.16. Fact Checking

Council will publish information to correct false, inaccurate, misleading or deceptive Social Media content (Fact Checks).

Fact Checks will be issued following a determination at the operational level of Council and will be triggered by content that:

- Directly relates to Council business or policies;
- Is demonstrably incorrect or misleading;
- Requires a correction or clarification from the Council organisation;
- Relates to a contemporary or current matter; or
- Has gained Social Media or communications traction in the community.

### 3.17. Photography

Media content photo opportunities will be co-ordinated by Council's Communications Team. Attendance by the Mayor or a Councillor at Council events constitutes permission to be photographed or videoed and for that content to be published unless otherwise specified at the time.

Material published must have the permission of those featured; in the case of a person under the age of 18, this must be written permission from the child's parent or guardian.

Photos taken by Council staff and any Council contract photographers remain the property of Council.

All collateral and promotional material featuring images of councillors must either include photographs of all serving councillors or refrain from including any photographs altogether.

## MEDIA POLICY

**3.18. Councillor attendance at Official Events**

When the Mayor or Councillors attend an Official Event this attendance is acknowledged on the Liverpool City Council Facebook page.

Acknowledgements will be made in a fair and non-partisan manner.

**3.19. Records Management**

Council's Media and Communication team will maintain a record of Media output, including but not limited to media releases, media inquiries and responses and Social Media posts.

Media content created and received by Council Officials acting in their official capacity is a Council record and may be subject to information access applications made under the *Government Information (Public Access) Act 2009*.

These records must be managed in accordance with the requirements of Liverpool City Council's Records Management Policy and the *State Records Act 1998*.

**3.20. Concerns and Complaints**

- 3.20.1. Concerns or complaints about activity considered to be a breach of this Policy should be made to the CEO in the first instance.
- 3.20.2. Complaints about a general manager's conduct on social media platforms should be directed to the mayor.

**4. Legislative Requirements**

Local Government Act 1993  
Work Health and Safety Act 2011  
Copyright Act 1968  
Defamation Act 2005  
Government Information and Privacy Act 2009  
State Records Act 1998  
Privacy and Personal Information Protection Act 1998  
Liverpool City Council Code of Conduct  
OLG NSW Model Media Code of Conduct  
OLG NSW Model Social Media Code of Conduct

**5. AUTHORISED BY**

Council Resolution

**6. EFFECTIVE FROM  
21 May 2025****7. REVIEW DATE  
21 May 2027**

## MEDIA POLICY

**8. VERSIONS**

Version	Amended by	Changes made	Date	TRIM Number
1	Council resolution		29 July 2020	182381.2018
2	Council resolution	Complete redraft	21 May 2025	
3	Council resolution	Additional clause added to 3.17 to conform with resolution made on 23 April 2025	22 May 2025	
4	Pending	Clause 3.18 and Official Event definition added to fulfill resolution made on 25 September 2025		

This Policy has been developed in consultation with:  
Director, City Futures; General Counsel, General Manager

## MEDIA POLICY

**ATTACHMENTS****Attachment A****Social Media Interaction Guidelines****Social Media Guidelines**

Liverpool City Council's Social Media channels are intended to provide communication about Council services, initiatives, events, programs and news. Council welcomes interaction on its sites and encourages responses, however it will moderate content in line with these guidelines. Council reserves the right to fact check posts or comments and issue corrections.

Council's primary communication is via Facebook and Instagram with select communications published through LinkedIn, YouTube and Tik Tok.

The full list of Council's communication channels is listed [here](#).

**Council's Social Media outlets**

[Facebook](#)

[Instagram](#)

[LinkedIn](#)

[YouTube](#)

[TikTok](#)

**What to expect from Council**

Council staff will be monitoring Council's Social Media outlets from 09.00 am to 5.00 pm Mondays to Fridays (excluding public holidays) and will act when posts or comments contravening the Social Media Interaction Guidelines are discovered.

**Council Enquiries via Social Media**

You will get a faster and better response to questions about Council's services and operations by contacting Council's Customer Service team rather than by going online.

Report all emergencies (including property damage) to 000.

Contact Council's Customer Service Team if you:

- Have an enquiry about Council operations or services;
- Want to report an emergency relating to Council property or services;
- Need to request a Council service;
- Would like to give us official feedback; or
- Wish to make a complaint.

Direct all these enquiries to Council's Customer Service Team via:

**Phone:** 1300 36 2170

**Email:** [lcc@liverpool.nsw.gov.au](mailto:lcc@liverpool.nsw.gov.au)

**Online:** By clicking [here](#)

## MEDIA POLICY

You can get more information about Council's Customer Service facilities by reading the [Customer Service and Communication Policy](#).

### **Moderation of public comments**

Social Media posts and comments must adhere to that platforms' own community guidelines, user agreements and policies.

Liverpool City Council does not accept responsibility for community comments – they are not representative of the opinions of the Council, nor does Council make any warranty to their accuracy.

Official communications such as those related to media releases, election information and announcements, public exhibitions and draft policies will be shared on Council's Social Media channels with comments turned off. If you wish to share your feedback about these communications, Council asks that you do this through Council's Customer Service channels.

Council's team may hide or remove comments if they are considered to breach privacy or the guidelines.

A person who repeatedly breaches these guidelines may be blocked or banned from Council's social media platforms.

Council does not participate in Facebook groups nor respond to any tagging within these groups.

Council reserves the right to report posts to Facebook, page moderators, the Police or other agencies as deemed necessary.

### **What Council expects from those who interact on Council's Media platforms**

Council supports the Terms of Service and all other related policies of the Social Media platforms with which it participates and expects visitors to and users of Council's Social Media pages to do the same.

Council's Social Media channels should be a safe space for everyone.

Council encourages open discussion and seeks to create a positive and engaging environment for the community where users treat each other and Council's Social Media moderators with respect.

Disagreement is a natural part of life, but Council asks users to remain respectful when conveying a contrary point of view. The best outcome is to agree to disagree.

When interacting on Council's social pages Council expects users will:

- Exercise courtesy;
- Always be respectful to others;
- Not post personal addresses or phone numbers; and
- Acknowledge that the Council cannot check the accuracy of every comment and does not take any responsibility for any reliance on comments.

Posts on Liverpool City Council's Social Media outlets will be deleted or hidden as determined at Council's absolute discretion. Likely trigger points include content that:

- Is defamatory, offensive, humiliating, threatening or intimidating to council officials or members of the public,

## MEDIA POLICY

- Contains profane language or is sexual in nature
- Constitutes harassment and/or bullying within the meaning of the Model Code of Conduct for Local Councils in NSW, or is unlawfully discriminatory
- Contains content about the Council, council officials or members of the public that is misleading or deceptive
- Breaches the privacy of council officials or members of the public
- Contains allegations of suspected breaches of the Council's code of conduct or information about the consideration of a matter under the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW,
- Violates an order made by a court
- Breaches copyright
- Advertises, endorses or solicits commercial products or business,
- Constitutes spam; or
- Would be in breach of the rules of the social media platform.

Users who do not comply with Council's Social Media community guidelines will be blocked from the page at the absolute discretion of the Council.

### **Recordkeeping**

Council may record information posted to any of its Social Media channels for Council purposes. This includes your public social networking account name.

### **Disclaimer**

Although Council takes care producing content for Social Media, it does not guarantee the information is accurate, complete or current, and that the data is free from defects.

Council neither endorses nor takes responsibility for content posted by third parties. This is also the case if Council likes or follows a page. Commenting may be turned off on content shared from third parties.



**MEDIA POLICY**  
**20252026 DRAFT**

Adopted: TBC

TRIM TBC

## MEDIA POLICY

### 1. PURPOSE/OBJECTIVES

Provide guidelines in accordance with the Local Government Act and the overarching Code of Conduct for the Mayor, Councillors and Council staff (Council Officials) for all Media interaction.

Support positive engagement with all forms of Media.

Protect the reputation of the Council, community and staff and support key directions outlined in the Community Strategic Plan and Delivery Program and Operational Plan.

Provide protection from all forms of online bullying and abuse and prevent the dissemination of false information.

### 2. DEFINITIONS

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**Official Event:** A civic function held by Liverpool City Council such as official openings, citizenship ceremonies, sister city delegations, and award ceremonies.

**Personal Information:** information or an opinion (including information or an opinion forming part of a database and whether or not recorded in a material form) about an individual whose identity is apparent or can reasonably be ascertained from the information or opinion.

~~**Traditional Media:** print, broadcast and online media used for communicating information to the public, including, but not limited to, newspapers, magazines, internet publishers, radio, and television broadcasters.~~

**Social Media:** online platforms and applications such as but not limited to, social networking sites, wikis, blogs, microblogs, video and audio sharing sites, and message boards, that allow people to easily publish, share and discuss content. Examples of Social Media platforms include, but are not limited to: Facebook, X, Snapchat, LinkedIn, Yammer, YouTube, Instagram, TikTok, Flickr and Wikipedia.

**Traditional Media:** print, broadcast and online media used for communicating information to the public, including, but not limited to, newspapers, magazines, internet publishers, radio, and television broadcasters.

~~**Media:** the word "Media" in this Policy means both Traditional Media and Social Media as defined above.~~

~~**Personal Information:** information or an opinion (including information or an opinion forming part of a database and whether or not recorded in a material form) about an individual whose identity is apparent or can reasonably be ascertained from the information or opinion.~~

### 3. POLICY STATEMENT

#### 3.1. Overview

This Policy has been developed to provide a guidance framework so Council Officials can:

## MEDIA POLICY

- Confidently and appropriately respond to enquiries from journalists;
- Use Social Media in an informed and appropriate manner; and
- Have protection against unwarranted attacks and other forms of abuse, vilification and bullying.

### 3.2. Application

This Policy applies to:

- Council Officials as defined; and
- Members of the public that interact with Council's various Social Media outlets.

### 3.3. Implementation

Implementation of the Policy will be enforced by the CEO and/or delegate and the Manager, Communications Marketing and Brand (The Manager).

In the first instance, any questions about the application of this Policy should be directed to The Manager.

### 3.4. Enforcement

Liverpool Council's Code of Conduct provides that council officials must not conduct themselves in a manner that is contrary to a council's policies. A breach of the Policy will be a breach of the Council's Code of Conduct.

Concerns or complaints about the administration of a council's engagement with Media should be made to the council official responsible for media management in the first instance.

### 3.5. Training and Compliance

Council Officials must comply with the Council's Code of Conduct and the Media Policy when engaging with the Media in an official capacity or in connection with their role.

Council Officials who engage, or intend to engage, with the Media must receive induction training on Media use. Training can be undertaken either as part of the induction program or as part of their ongoing professional development program.

The Council will provide training for Council Officials who engage or are authorised to engage with the Media.

Council staff will be provided with a copy of Council's Media Policy during induction.

Councillors will receive a briefing on and be provided with a copy of Council's Media Policy during induction.

### 3.6. Roles and Responsibilities

#### 3.6.1. The Mayor

The Mayor is the principal member and spokesperson of the governing body of the Council, including representing the views of the Council as to its local priorities (section 226(c) of the *Local Government Act 1993*).

If the Mayor is unavailable, the Deputy Mayor may act as the Council's spokesperson.

## MEDIA POLICY

The Mayor may delegate the role of spokesperson to other Councillors where appropriate, (for example, where another Councillor is best placed to comment, because the issue is of particular interest to them, or it is within their particular area of expertise, or the Mayor is unavailable).

### 3.6.2. The CEO

The CEO is the official spokesperson for the Council on operational and administrative matters.

The CEO may delegate to other council staff to act as a Council spokesperson when appropriate (for example, where the delegated staff member has professional expertise regarding the subject matter, or when the CEO is unavailable).

### 3.6.3. Manager, Communications, Marketing and Brand (The Manager)

#### 3.6.3.1. The Manager is to:

- Be the lead point of contact for all media enquiries, requests for interviews, requests to film or photograph council staff, facilities or events for news and current affairs purposes;
- Be responsible for preparing all media statements prior to their release;
- Liaise with relevant staff members within the organisation where appropriate;
- Ensure that media statements are approved by the Mayor and/or CEO prior to their release;
- Develop and/or approve media training and/or induction to be provided to relevant staff and/or Councillors;
- Maintain a record of all media enquiries and responses;
- Ensure that media organisations and their representatives are treated professionally, equally and without bias;
- Ensure that media enquiries are dealt with promptly and within the agreed deadlines;
- Provide guidance to Councillors approached by the media for comment to avoid communication of misinformation;
- Ensure that all media releases are published on the Council's website;
- Develop and/or approve the training and/or induction to be provided to relevant Council Officials;
- Moderate the Council's social media platforms in accordance with this policy;
- Ensure the Council complies with its record keeping obligations (see Item 3.19);
- Ensure the Council adheres to the rules of the social media platforms; and
- Coordinate with the Council's Communications Team to ensure the Council's social media platforms are set up and maintained in a way that maximises user friendliness and any technical problems are resolved promptly.

#### 3.6.3.2. The Manager may delegate functions to authorised members of staff.

#### 3.6.3.3. The Manager is an authorised user for the purposes of this policy.

### 3.6.4. Councillors

Suggestions about suitable content for Media and Social Media content are welcome and should be forwarded to The Manager.

## MEDIA POLICY

As members of the governing body and, as a representative of the community, Councillors are free to express personal views to the Media.

When engaging with the Media, Councillors:

- Are strongly advised to seek information and guidance from The ~~Manager~~where ~~Manager~~where appropriate before providing comment to the Media to ensure they have the most up-to-date and relevant information and have considered reputational or other risks;
- Should make The Manager, aware of potential issues that could result in Media interest;
- Must not purport to speak for the Council unless authorised so to do;
- Must uphold and accurately represent the policies and decisions of the Council's governing body but may explain why they voted on a matter in the way that they did. (see section 232(1)(f) of the Local Government Act 1993);
- In the interests of promoting a positive, safe and harmonious organisational culture, Councillors should resolve personal differences privately and must not prosecute them publicly through the Media; and
- Will not disclose council information unless authorised to do so.

The use of council resources for Councillor's private Media activity is covered by the Liverpool City Council Code of Conduct.

### 3.7. Council Staff

Suggestions about suitable content for Media and Social Media content are welcome and should be forwarded to The Manager.

All Media enquiries or invitations to comment made to Council staff must be referred to The Manager.

Council staff:

- Should make The Manager aware of positive stories and potential negative issues that could result in Media interest;
- Do not speak to the Media about Council matters unless authorised so to do; and
- Are free to express personal views to the Media on matters that do not relate to the Council, but in doing so, must not make comments that bring Council into disrepute.

When authorised to speak to the Media, Council staff:

- Seek information and guidance from The Manager where appropriate before providing comment to the Media to ensure they have the most up-to-date and relevant information and have considered reputational or other risks;
- Uphold and accurately represent the policies and decisions of the Council; and
- Do not disclose Council information unless authorised so to do by The Manager.

### 3.8. Standard of conduct

Council Officials must comply with the Council's Code of Conduct and this Media Policy when engaging with the Media.

Council Officials must not share information or make comments to the Media through either direct or indirect mechanisms that:

- Are defamatory, offensive, humiliating, threatening, or intimidating to other Council Officials or members of the public;

## MEDIA POLICY

- Contains content about the Council, Council Officials or members of the public that is false, inaccurate, misleading or deceptive;
- Contains profane language, is sexual, prejudicial, or inflammatory;
- Constitutes harassment and/or bullying within the meaning of the Liverpool City Council Code of Conduct, or is unlawfully discriminatory;
- Is contrary to their duties under the Work Health and Safety Act 2011 and their responsibilities under any policies or procedures adopted by the Council to ensure workplace health and safety;
- Divulges confidential Council information;
- Breaches the privacy of other Council Officials or members of the public;
- Contains allegations of suspected breaches of the Council's Code of Conduct or information about the consideration of a matter under the *Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW*;
- Could be perceived to be an official comment on behalf of the Council where they have not been authorised to make such comment;
- Commits the Council to any action;
- Violates an order made by a court;
- Breaches copyright;
- Advertises, endorses, or solicits commercial products or business;
- Constitutes spam; or
- Is in breach of the rules of the social media platform.

### 3.9. Media output

Council Officials are encouraged to suggest ideas for media releases and Social Media material.

A media release should never be issued quoting a Council Official without that person's prior knowledge.

Staff with specialist knowledge may be quoted in media releases with the permission of staff member and the approval of the CEO.

### 3.10. Private use of Media

- 3.10.1. For the purposes of this policy, a council official's social media engagement will be considered 'private use' when the content they upload:
- is not associated with, or does not refer to, the Council, any other council officials, contractors, related entities or any other person or organisation providing services to or on behalf of the Council in their official or professional capacities, and
  - is not related to or does not contain information acquired by virtue of their employment or role as a council official.
- 3.10.2. If a council official chooses to identify themselves as a council official, either directly or indirectly (such as in their user profile), then they will not be deemed to be acting in their private capacity for the purposes of this policy.

### 3.11. Use of Media during emergencies

## MEDIA POLICY

During emergencies, such as natural disasters or public health incidents, The Manager will be responsible for coordinating media releases and statements on behalf of the Council.

Council Officials must not provide comment or information that is inconsistent with official advice issued by the Council or any other agency coordinating the emergency response.

Training on Media engagement during emergencies will be provided to Councillors and relevant staff and other Council Officials.

To ensure consistent messaging both during and after an emergency, authorised users and council officials must not upload content onto the Council's or their own social media platforms which contradicts advice issued by the agency coordinating the emergency response, or agencies supporting recovery efforts.

### **3.12. Media engagement in the lead up to elections**

This Policy does not prevent the Mayor or Councillors who are candidates at a Council or any other election from providing comment to the Media in their capacity as a candidate for election.

Any Media comment provided by the Mayor or Councillors who are candidates at a council or another election must not be provided in an advertisement, newspaper column, or a radio or television broadcast paid for by the Council or produced by the Council or using Council resources.

### **3.13. Council's Social Media usage and engagement**

#### 3.13.1. Responsible Officer

The Manager is responsible for authorising and monitoring the use of the Social Media channels associated with Liverpool City Council.

#### 3.13.2. Council Social Media Posts

Posts on Council outlets by authorised staff members must:

- Be approved by The Manager;
- Be honest, polite and considerate;
- Include appropriate information;
- Ensure relevant permissions have been obtained for photos - photos of children under 16 must have the guardian's written permission;
- Ensure flyers or posters are approved and works of art are credited as appropriate;
- Be accurate and comply with council policies and other relevant requirements;
- Adhere to legislation including copyright, privacy, defamation, contempt of court, discrimination, harassment and Council's Privacy Management Plan and Code of Conduct; and
- Not damage Council's reputation.

### **3.14. External users of Council outlets**

Participation by the general public on Council's Social Media outlets is governed by Council's Social Media Interaction Guidelines (see Attachment A).

Council's Social Media Interaction Guidelines will be posted on the Council website.

## MEDIA POLICY

A post will be made to all Council Social Media outlets each quarter, reminding users about the interaction guidelines requirements and linking to the relevant website page.

Authorised officers will regularly monitor posts during business hours and immediately remove or hide content that:

- Is defamatory, offensive, humiliating, threatening or intimidating to council officials or members of the public,
- Contains profane language or is sexual in nature
- Constitutes harassment and/or bullying within the meaning of the Model Code of Conduct for Local Councils in NSW, or is unlawfully discriminatory
- Contains content about the Council, council officials or members of the public that is misleading or deceptive
- Breaches the privacy of council officials or members of the public
- Contains allegations of suspected breaches of the Council's code of conduct or information about the consideration of a matter under the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW,
- Violates an order made by a court
- Breaches copyright
- Advertises, endorses or solicits commercial products or business,
- Constitutes spam; or
- Would be in breach of the rules of the social media platform.

### 3.15. Staff use of social media during work hours

Council staff who access and engage on social media in their private capacity during work hours must ensure it not does not interfere with the performance of their official duties.

### 3.16. Fact Checking

Council will publish information to correct false, inaccurate, misleading or deceptive Social Media content (Fact Checks).

Fact Checks will be issued following a determination at the operational level of Council and will be triggered by content that:

- Directly relates to Council business or policies;
- Is demonstrably incorrect or misleading;
- Requires a correction or clarification from the Council organisation;
- Relates to a contemporary or current matter; or
- Has gained Social Media or communications traction in the community.

### 3.17. Photography

Media content photo opportunities will be co-ordinated by Council's Communications Team. Attendance by the Mayor or a Councillor at Council events constitutes permission to be photographed or videoed and for that content to be published unless otherwise specified at the time.

Material published must have the permission of those featured; in the case of a person under the age of 18, this must be written permission from the child's parent or guardian.

## MEDIA POLICY

Photos taken by Council staff and any Council contract photographers remain the property of Council.

All collateral and promotional material featuring images of councillors must either include photographs of all serving councillors or refrain from including any photographs altogether.

### **3.18. Councillor attendance at Official Events**

When the Mayor or Councillors attend an Official Event this attendance is acknowledged on the Liverpool City Council Facebook page.

### **3.18-3.19. Records Management**

Council's Media and Communication team will maintain a record of Media output, including but not limited to media releases, media inquiries and responses and Social Media posts.

Media content created and received by Council Officials acting in their official capacity is a Council record and may be subject to information access applications made under the *Government Information (Public Access) Act 2009*.

These records must be managed in accordance with the requirements of Liverpool City Council's Records Management Policy and the *State Records Act 1998*.

### **3.19-3.20. Concerns and Complaints**

3.19-1.3.20.1. Concerns or complaints about activity considered to be a breach of this Policy should be made to the CEO in the first instance.

3.19-2.3.20.2. Complaints about a general manager's conduct on social media platforms should be directed to the mayor.

## **4. Legislative Requirements**

Local Government Act 1993

Work Health and Safety Act 2011

Copyright Act 1968

Defamation Act 2005

Government Information and Privacy Act 2009

State Records Act 1998

Privacy and Personal Information Protection Act 1998

Liverpool City Council Code of Conduct

OLG NSW Model Media Code of Conduct

OLG NSW Model Social Media Code of Conduct

## **5. AUTHORISED BY**

Council Resolution

## **6. EFFECTIVE FROM**

**21 May 2025**

## MEDIA POLICY

## 7. REVIEW DATE

~~XX-XXXX~~21 May 2027

## 8. VERSIONS

Version	Amended by	Changes made	Date	TRIM Number
1	Council resolution		29 July 2020	182381.2018
2	Council resolution	Complete redraft	21 May 2025	
3	Council resolution	Additional clause added to 3.17 to conform with resolution made on 23 April 2025	22 May 2025	
4	Pending	Clause 3.18 and Official Event definition added to fulfill resolution made on 25 September 2025		

This Policy has been developed in consultation with:

Director, City Futures; General Counsel, General Manager

## MEDIA POLICY

**ATTACHMENTS****Attachment A****Social Media Interaction Guidelines****Social Media Guidelines**

Liverpool City Council's Social Media channels are intended to provide communication about Council services, initiatives, events, programs and news. Council welcomes interaction on its sites and encourages responses, however it will moderate content in line with these guidelines. Council reserves the right to fact check posts or comments and issue corrections.

Council's primary communication is via Facebook and Instagram with select communications published through LinkedIn, YouTube and Tik Tok.

The full list of Council's communication channels is listed [here](#).

**Council's Social Media outlets**

[Facebook](#)

[Instagram](#)

[LinkedIn](#)

[YouTube](#)

[TikTok](#)

**What to expect from Council**

Council staff will be monitoring Council's Social Media outlets from 09.00 am to 5.00 pm Mondays to Fridays (excluding public holidays) and will act when posts or comments contravening the Social Media Interaction Guidelines are discovered.

**Council Enquiries via Social Media**

You will get a faster and better response to questions about Council's services and operations by contacting Council's Customer Service team rather than by going online.

Report all emergencies (including property damage) to 000.

Contact Council's Customer Service Team if you:

- Have an enquiry about Council operations or services;
- Want to report an emergency relating to Council property or services;
- Need to request a Council service;
- Would like to give us official feedback; or
- Wish to make a complaint.

Direct all these enquiries to Council's Customer Service Team via:

**Phone:** 1300 36 2170

**Email:** [lcc@liverpool.nsw.gov.au](mailto:lcc@liverpool.nsw.gov.au)

**Online:** By clicking [here](#)

## MEDIA POLICY

You can get more information about Council's Customer Service facilities by reading the [Customer Service and Communication Policy](#).

### **Moderation of public comments**

Social Media posts and comments must adhere to that platforms' own community guidelines, user agreements and policies.

Liverpool City Council does not accept responsibility for community comments – they are not representative of the opinions of the Council, nor does Council make any warranty to their accuracy.

Official communications such as those related to media releases, election information and announcements, public exhibitions and draft policies will be shared on Council's Social Media channels with comments turned off. If you wish to share your feedback about these communications, Council asks that you do this through Council's Customer Service channels.

Council's team may hide or remove comments if they are considered to breach privacy or the guidelines.

A person who repeatedly breaches these guidelines may be blocked or banned from Council's social media platforms.

Council does not participate in Facebook groups nor respond to any tagging within these groups.

Council reserves the right to report posts to Facebook, page moderators, the Police or other agencies as deemed necessary.

### **What Council expects from those who interact on Council's Media platforms**

Council supports the Terms of Service and all other related policies of the Social Media platforms with which it participates and expects visitors to and users of Council's Social Media pages to do the same.

Council's Social Media channels should be a safe space for everyone.

Council encourages open discussion and seeks to create a positive and engaging environment for the community where users treat each other and Council's Social Media moderators with respect.

Disagreement is a natural part of life, but Council asks users to remain respectful when conveying a contrary point of view. The best outcome is to agree to disagree.

When interacting on Council's social pages Council expects users will:

- Exercise courtesy;
- Always be respectful to others;
- Not post personal addresses or phone numbers; and
- Acknowledge that the Council cannot check the accuracy of every comment and does not take any responsibility for any reliance on comments.

Posts on Liverpool City Council's Social Media outlets will be deleted or hidden as determined at Council's absolute discretion. Likely trigger points include content that:

- Is defamatory, offensive, humiliating, threatening or intimidating to council officials or members of the public,

## MEDIA POLICY

- Contains profane language or is sexual in nature
- Constitutes harassment and/or bullying within the meaning of the Model Code of Conduct for Local Councils in NSW, or is unlawfully discriminatory
- Contains content about the Council, council officials or members of the public that is misleading or deceptive
- Breaches the privacy of council officials or members of the public
- Contains allegations of suspected breaches of the Council's code of conduct or information about the consideration of a matter under the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW,
- Violates an order made by a court
- Breaches copyright
- Advertises, endorses or solicits commercial products or business,
- Constitutes spam; or
- Would be in breach of the rules of the social media platform.

Users who do not comply with Council's Social Media community guidelines will be blocked from the page at the absolute discretion of the Council.

### **Recordkeeping**

Council may record information posted to any of its Social Media channels for Council purposes. This includes your public social networking account name.

### **Disclaimer**

Although Council takes care producing content for Social Media, it does not guarantee the information is accurate, complete or current, and that the data is free from defects.

Council neither endorses nor takes responsibility for content posted by third parties. This is also the case if Council likes or follows a page. Commenting may be turned off on content shared from third parties.

<b>COM 02</b>	<b>Council Grants Donations and Sponsorship Report</b>
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<b>Strategic Objective</b>	Healthy, Inclusive, Fair Advocate and work in partnership for improved, accessible health services and infrastructure and screening and promotion programs which meet the needs of Liverpool's growing and diverse population
<b>File Ref</b>	008299.2026
<b>Report By</b>	Javeria Hoda - Community Development Worker Funding & Support
<b>Approved By</b>	Tina Bono - Director Community & Lifestyle

### **EXECUTIVE SUMMARY**

Council is committed to building strong and resilient communities in the Liverpool Local Government Area (LGA) and maximising social wellbeing. Council helps achieve these goals by providing financial support through grants and sponsorships to develop leadership skills, increase participation in community activities and address identified social issues.

This report provides a recommendation for endorsement of funding totalling **\$52,530** from the Community Grants and Community Sponsorship Program.

### **RECOMMENDATION**

That Council:

1. Endorses the funding recommendation of **\$23,580** (GST exclusive) under the **Community Grant Program** for the following projects:

<b>Applicant</b>	<b>Project</b>	<b>Recommended</b>
Australian Peace Association	Impulse and RE-ACT(ion) Recovery, Empowerment, Action, Change, Transformation.	\$3,580
WSYD Moving	Liverpool Local Active Partnership	\$10,000

Iraqi Australian University Graduate Forum Incorporated	EmpowerHer: Health, Harmony & Hope Across Cultures-International Women's Day 2026	\$10,000
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2. Endorses the funding recommendation of **\$28,950** (GST exclusive) under the **Community Sponsorship** for the following projects:

<b>Applicant</b>	<b>Project</b>	<b>Recommended</b>
Delta TV Australia Incorporated	Community Musical Event	\$8,950
Multicultural Festivals Australia Incorporated	Ramadan Eid Bazaar Festival	\$10,000
Edmondson Park Bardia Nepalese Community Incorporated	Unity in Diversity: Nepali New Year 2083 Southwest Sydney	\$10,000

## **REPORT**

### **Community Grants Program**

The Community Grants Program received three applications which met the eligibility criteria and is recommended for funding as follows:

<b>Applicant</b>	Australian Peace Association		
<b>Project</b>	Impulse and RE-ACT(ion) Recovery, Empowerment, Action, Change, Transformation.		
<b>Amount Requested</b>	\$3,580	<b>Total Project Cost</b>	\$10,600
<b>Location</b>	Liverpool LGA, (program delivery across various locations including Casula, Carnes Hill, and Heckenberg).	<b>Date</b>	March to June 2026

<p><b>About the Applicant</b></p>	<p>Australian Peace Association is a community-based organisation operating in the Liverpool LGA since 2018, committed to building a stronger and more connected community through knowledge, spiritual growth and meaningful service. Based in Liverpool, the organisation delivers inclusive programs and activities for adults, youth and families, reflecting the area’s cultural diversity. Its initiatives support personal development, wellbeing and positive community engagement, with a strong focus on empowering young people. Australian Peace Association regularly collaborates with educators, teachers and local community members to deliver accessible and relevant activities that promote social cohesion and contribute to a more inclusive Liverpool community.</p>
<p><b>Description</b></p>	<p><b>Objective:</b> The Impulse and RE-ACT (Recovery, Empowerment, Action, Change, Transformation) program aims to reduce gambling and addiction-related harm and improve the mental, emotional and social wellbeing of young people in the Liverpool LGA, particularly Arabic-speaking Muslim males aged 18–24, through the delivery of two targeted, culturally responsive education and recovery programs. The funding will enable Australian Peace Association to raise awareness of gambling harms, strengthen impulse control and decision-making skills, improve access to referral pathways and peer support, and build community capacity through a Train-the-Trainer model, fostering long-term recovery, empowerment and positive life outcomes for young people and their families in Liverpool.</p> <p><b>Outcomes:</b></p> <ul style="list-style-type: none"> <li>• Improve mental, emotional and social wellbeing of young people in the Liverpool LGA by increasing awareness of gambling and addiction harms and strengthening skills to manage impulses, emotions and urges;</li> <li>• Reduce stigma, shame and isolation associated with gambling and addiction by creating safe, culturally responsive spaces where young people and families can access education, support and referral pathways; and</li> <li>• Strengthen community capacity in Liverpool by equipping young people with peer leadership skills and building sustainable local networks that promote recovery, accountability and positive decision-making beyond the life of the program.</li> </ul>
<p><b>Funding Allocation</b></p>	<p>Grant funding of \$3,580 will be allocated as follows:</p> <ul style="list-style-type: none"> <li>• \$1600 towards training workshops</li> <li>• \$900 towards psychologist workshops</li> <li>• \$420 towards materials and resource printing</li> <li>• \$660 towards program catering</li> </ul>

<b>Beneficiaries</b>	<ul style="list-style-type: none"> <li>• 50 young CALD people</li> <li>• Families and carers of young people impacted by gambling and addiction.</li> </ul>
<b>Assessment</b>	<p><b>Recommended Funding - \$3,520</b></p> <p>The project aligns with the Community Strategic Plan <i>Objective 1 - Healthy, Inclusive, Fair Objective 2 - Livable, Sustainable, Resilient, Objective 3 - Evolving, Prosperous, Innovative, Objective 4 - Visionary, Leading, Responsible</i>, and meets the Community Grant Program funding priorities.</p> <p><b>Expected Community Grants program outcomes 7.4.1 a), b), c), and h).</b></p>

<b>Applicant</b>	WSYD Moving		
<b>Project</b>	Liverpool Local Active Partnership		
<b>Amount Requested</b>	\$10,000	<b>Total Project Cost</b>	\$20,000
<b>Location</b>	Various locations across Liverpool LGA, with an online option to participate	<b>Date</b>	Feb 2026 to Feb 2027
<b>About the Applicant</b>	<p>WSYD Moving is a community-led, grassroots movement dedicated to promoting physical activity and reducing health inequities in underserved communities across Western Sydney, including the Liverpool LGA. As a registered health promotion charity, it fosters social connectedness and a sense of belonging through cross-sector collaboration and place-based initiatives. WSYD Moving connects individuals, organisations, and researchers to drive sustained improvements in population health, bringing together over 450 practitioners from 135 organisations to support a shared vision of a healthier, more active Western Sydney community.</p>		
<b>Description</b>	<p><b>Objective:</b></p> <p>The Liverpool Local Active Partnership (LAP), led by WSYD Moving, aims to increase physical activity, reduce health inequities, and strengthen community connections across the Liverpool LGA through a systems-based, collaborative approach. Over 12 months, the project will convene six in-person workshops to build cross-sector partnerships, co-create community-led solutions, address barriers to active lifestyles, and advocate for systemic improvements. By fostering local collaboration, empowering stakeholders, and developing scalable initiatives, the program seeks to create a healthier, more connected, and inclusive Liverpool community, particularly for underrepresented groups.</p>		

	<p><b>Outcomes:</b></p> <ul style="list-style-type: none"> <li>• Increased collaboration and trust across sectors through strengthened partnerships between community organisations, local government, and stakeholders to support coordinated, community-led strategies for physical activity; and</li> <li>• Improved participation in physical activity and healthier lifestyles will be achieved by identifying and addressing barriers to movement, sport, and active living, particularly for underrepresented and disadvantaged groups in Liverpool.</li> </ul>
<p><b>Funding Allocation</b></p>	<p>Grant funding of \$10,000 will be allocated as follows:</p> <ul style="list-style-type: none"> <li>• \$1,400 towards venue hire for 6 sessions and catering</li> <li>• \$6600 towards program facilitation</li> <li>• \$1000 towards program promotion and marketing</li> <li>• \$1000 towards post program evaluation and impact reporting</li> </ul>
<p><b>Beneficiaries</b></p>	<ul style="list-style-type: none"> <li>• Underrepresented and disadvantaged residents in Liverpool</li> <li>• Local health community organisations and stakeholders</li> </ul>
<p><b>Assessment</b></p>	<p><b>Recommended Funding - \$10,000</b></p> <p>The project aligns with the Community Strategic Plan <i>Objective 1 - Healthy, Inclusive, Fair. Objective 3 - Evolving, Prosperous, Innovative. Objective 4 - Visionary, Leading, Responsible</i>, and meets the Community Grant Program funding priorities.</p> <p><b>Expected Community Grants program outcomes 7.4.1 a), b), c), and h).</b></p>

<b>Applicant</b>	Iraqi Australian University Graduate Forum Incorporated		
<b>Project</b>	Empower Her: Health, Harmony & Hope Across Cultures-International Women's Day 2026		
<b>Amount Requested</b>	\$10,000	<b>Total Project Cost</b>	\$12,560
<b>Location</b>	Liverpool Catholic Club 424 - 458 Hoxton Park Rd, Prestons NSW 2170	<b>Date</b>	12 April 2026
<b>About the Applicant</b>	<p>The Iraqi Australian University Graduates Forum (IAUGF) Incorporated is a volunteer-run, not-for-profit organisation supporting refugees, migrants, and multicultural communities across the Liverpool LGA. The Forum promotes social inclusion, cultural harmony, and community wellbeing through cultural, educational, and health awareness initiatives.</p> <p>IAUGF delivers a range of community programs and annual events, including International Women’s Day, Refugee Week, Australia Day celebrations, HSC student awards, and cultural and health forums. The organisation works closely with local communities, service providers, and government agencies to strengthen connections and showcase community talents.</p>		
<b>Description</b>	<p><b>Objective:</b> IAUGF is seeking funding to deliver the International Women’s Day Festival 2026 – <i>EmpowerHer: Health, Harmony &amp; Hope Across Cultures</i> in the Liverpool LGA. This free multicultural event at Liverpool Catholic Club will bring together women and families from diverse religious, cultural, and refugee backgrounds to celebrate women’s achievements, promote wellbeing, and strengthen social cohesion. The program will feature health awareness initiatives, including breast cancer education through the Photovoice Project, wellbeing-focused visual art and storytelling, cultural performances, recognition awards, and community presentations. Delivered in partnership with the Sabean Mandaean Association Women and Children Committee, the event will provide an inclusive platform for connection, knowledge sharing, and empowerment while fostering intercultural understanding and community participation.</p>		

	<p><b>Outcomes:</b></p> <ul style="list-style-type: none"> <li>• Increase access to culturally appropriate health information, including early breast cancer awareness and wellbeing support;</li> <li>• Strengthen social cohesion and interfaith understanding among Liverpool’s diverse multicultural communities;</li> <li>• Empower women by recognising their achievements and amplifying their voices through storytelling, arts, and community participation; and</li> <li>• Enhance community connection, inclusion, and participation through collaborative partnerships and culturally inclusive activities.</li> </ul>
<p><b>Funding Allocation</b></p>	<p>Grant funding of \$10,000 will be allocated as follows:</p> <ul style="list-style-type: none"> <li>• \$4,500 towards venue hire</li> <li>• \$1,500 towards Colours Show Community Presentation</li> <li>• \$2,000 towards program photography, videography</li> <li>• \$1,100 towards recognition plaques for women achievement presentation</li> <li>• \$900 towards MC fees and event management</li> </ul>
<p><b>Beneficiaries</b></p>	<ul style="list-style-type: none"> <li>• Multicultural women in the Liverpool LGA</li> <li>• Women from diverse faith and cultural communities</li> <li>• Support agencies that promote women’s health in isolated communities.</li> </ul>
<p><b>Assessment</b></p>	<p><b>Recommended Funding - \$10,000</b></p> <p>The project aligns with the Community Strategic Plan <i>Objective 1 - Healthy, Inclusive, Fair. Objective 3 - Evolving, Prosperous, Innovative. Objective 4 - Visionary, Leading, Responsible</i>, and meets the Community Grant Program funding priorities.</p> <p><b>Expected Community Grants program outcomes 7.4.1 a), b), c), and h).</b></p>

**Community Sponsorship Program**

The Community Sponsorship Program received three applications which met the eligibility criteria and are recommended for funding as follows:

<b>Applicant</b>	Delta TV Australia Incorporated		
<b>Project</b>	Community Musical Event		
<b>Amount Requested</b>	\$8,950	<b>Total Project Cost</b>	\$12,500
<b>Location</b>	Liverpool Powerhouse & Art Centre	<b>Date</b>	2 May 2026
<b>About the Applicant</b>	Delta TV Australia Incorporated (DTVAI) is a not-for-profit local community cultural organisation that provides a platform for local artists and musicians to showcase their talents at events that engage the broader community. DTVAI recognises the large number of subcontinent migrants residing in Liverpool and aims to bring the community together with free music festivals.		
<b>Description</b>	<p><b>Objectives:</b> DTVAI is seeking funding to deliver a community-led music festival at LPAC, celebrating the musical heritage of the South Asian subcontinent. The free event will feature local Liverpool artists performing Bengali, Hindi, and Urdu songs, supported by traditional instruments such as the sitar and tabla. The program will showcase multicultural performances, including live instrumental music and singing, and provide opportunities for collaboration among local cultural groups while connecting artists, musicians, and community stakeholders. The festival aims to celebrate cultural heritage, promote inclusivity, and strengthen community engagement in Liverpool.</p> <p><b>Outcomes:</b></p> <ul style="list-style-type: none"> <li>• Increase community participation and connection through multicultural performances and experiences;</li> <li>• celebrate diversity and promote inclusion across Liverpool's multicultural communities;</li> <li>• Provide a platform for local artists to showcase talent to the broader community; and</li> <li>• Enhance Liverpool's reputation as a vibrant, inclusive city with promotional opportunities for Council.</li> </ul>		

<b>Funding Allocation</b>	Grant funding of \$8,950 will be allocated as follows: <ul style="list-style-type: none"> <li>• \$1,850 towards stage props and venue set up</li> <li>• \$1,550 towards event marketing and promotion</li> <li>• \$5,550 towards local musicians</li> </ul>
<b>Beneficiaries</b>	<ul style="list-style-type: none"> <li>• Local music enthusiasts</li> <li>• Local artists and performers</li> <li>• Liverpool's multicultural communities</li> </ul>
<b>Assessment</b>	<p><b>Recommended Funding - \$8,950</b></p> <p>The project aligns with the Community Strategic Plan <i>Objective 1 - Healthy, Inclusive, Fair. Objective 3 - Evolving, Prosperous, Innovative. Objective 4 - Visionary, Leading, Responsible</i>, and meets the Community Sponsorship Program funding priorities.</p> <p><b>Expected Community Sponsorship program outcomes 7.7.1 a) b) c) d) and e).</b></p>

<b>Applicant</b>	Multicultural Festivals Australia Incorporated		
<b>Project</b>	Ramadan Eid Bazaar Festival		
<b>Amount Requested</b>	\$10,000	<b>Total Project Cost</b>	\$35,000
<b>Location</b>	Whitlam Leisure Centre, 90A Memorial Ave, Liverpool NSW 2170	<b>Date</b>	7 & 8 March 2026
<b>About the Applicant</b>	Multicultural Festivals Australia Inc. is a community-based organisation supporting culturally and linguistically diverse communities, with a focus on Southeast Asian communities in the Liverpool LGA. Over the past year, the organisation has delivered several successful events that bring communities together and celebrate multiculturalism. Its flagship community events include the Ramadan Eid Bazaar Festival and Fiji Day, annually celebrated at Whitlam Centre.		
<b>Description</b>	<p><b>Objective:</b></p> <p>The Ramadan Eid Bazaar is a festival celebrating the traditional end of Ramadan. The festival is free to enter and open to the broader community to experience food from around the world, multicultural community stalls, family friendly entertainment and activities. The event will take place at the Whitlam Leisure Centre attracting over two thousand visitors to the Liverpool LGA. The</p>		

	<p>event brings together community members from all backgrounds to engage in cultural exchange.</p> <p><b>Outcomes:</b></p> <ul style="list-style-type: none"> <li>• Strengthen community connection and social cohesion in Liverpool by bringing together diverse communities to celebrate the end of Ramadan and the beginning of Eid, fostering intercultural understanding and participation; and</li> <li>• Support local economic activity by providing opportunities for Liverpool businesses and vendors to showcase their products and services to thousands of residents and visitors from across Sydney and beyond.</li> </ul>
<p><b>Funding Allocation</b></p>	<p>Grant funding of \$10,000 will be allocated as follows:</p> <ul style="list-style-type: none"> <li>• \$ 8,576 towards stall set up, chairs, crowd control &amp; lighting</li> <li>• \$1,424 towards event generators and management</li> </ul>
<p><b>Beneficiaries</b></p>	<ul style="list-style-type: none"> <li>• Local residents of Liverpool, including CALD communities</li> <li>• Local businesses</li> <li>• Liverpool Council through sponsorship and promotional opportunities.</li> </ul>
<p><b>Assessment</b></p>	<p><b>Recommended Funding - \$10,000</b></p> <p>The project aligns with the Community Strategic Plan <i>Objective 1 - Healthy, Inclusive, Fair Objective 2 - Livable, Sustainable, Resilient, Objective 3 - Evolving, Prosperous, Innovative, Objective 4 - Visionary, Leading, Responsible</i>, and meets the Community Sponsorship Program funding priorities.</p> <p><b>Expected Community Sponsorship program outcomes 7.7.1 a) b) c) d) and e).</b></p>

<b>Applicant</b>	Edmondson Park Bardia Nepalese Community Incorporated		
<b>Project</b>	Unity in Diversity: Nepali New Year 2083 Southwest Sydney		
<b>Amount Requested</b>	\$10,000	<b>Total Project Cost</b>	\$50,750
<b>Location</b>	Skyview Reception 28 Railway St, Liverpool NSW 2170	<b>Date</b>	25 March 2025
<b>About the Applicant</b>	<p>The Edmondson Park Nepalese Community Group (EDBNC) is a not-for-profit organisation supporting the growing Nepalese community in South-West Sydney, particularly within the Liverpool LGA. The group's mission is to promote cultural heritage, social harmony, and community wellbeing through cultural programs, educational activities, and community engagement initiatives. EDBNC collaborates with local councils, multicultural organisations, and community networks to foster an inclusive environment where diversity is celebrated. Over the years, the committee has actively organised cultural festivals, awareness programs, and volunteer-driven projects, strengthening community connections and promoting unity across Liverpool's diverse communities.</p>		
<b>Description</b>	<p><b>Objective:</b> The Edmondson Park Nepalese Community Group aims to deliver a free community event to celebrate the Nepali New Year through Nepalese cultural show, musical performance. The event will provide a vibrant platform for cultural exchange, engage local volunteers, businesses, and performers, and create opportunities for younger generations to connect with their heritage. Through this celebration, the project seeks to strengthen community connections, promote multiculturalism, and showcase Liverpool as a diverse, inclusive, and welcoming city.</p> <p><b>Outcomes:</b></p> <ul style="list-style-type: none"> <li>• Celebrate and promote cultural diversity in Liverpool by showcasing Nepalese heritage, music, and traditions to the broader community;</li> <li>• Strengthen community connections and social cohesion by engaging residents of all backgrounds in a shared, inclusive celebration; and</li> <li>• Build local capacity and leadership by involving volunteers, youth, local businesses, and community groups in event delivery and collaborative planning.</li> </ul>		

<b>Funding Allocation</b>	Grant funding of \$10,000 will be allocated as follows: <ul style="list-style-type: none"> <li>\$10,000 towards event catering for a free community event</li> </ul>
<b>Beneficiaries</b>	<ul style="list-style-type: none"> <li>Nepalese community members in Liverpool</li> <li>Local volunteers, youth, and businesses</li> <li>Liverpool Council through sponsorship and promotional opportunities.</li> </ul>
<b>Assessment</b>	<p><b>Recommended Funding - \$10,000</b></p> <p>The project aligns with the Community Strategic Plan <i>Objective 1 - Healthy, Inclusive, Fair. Objective 4 - Visionary, Leading, Responsible</i>, and meets the Community Sponsorship Program funding priorities.</p> <p><b>Expected Community Sponsorship program outcomes 7.7.1 a) b) c) d) and e).</b></p>

**FINANCIAL IMPLICATIONS**

All costs associated with this recommendation have been incorporated into Council's 2025/26 Operational Budget and Long-Term Financial Plan. A detailed breakdown of the operating budget is provided below.

<b>COMMUNITY SPONSORSHIP</b>			
Budget	Balance	<i>Recommendation for funding in this report</i>	<b>Remaining</b>
\$225,000	<b>\$73,218</b>	<b>\$28,950</b>	<b>\$44,268</b>
<b>COMMUNITY GRANTS</b>			
Budget	Balance	<i>Recommendation funding in this report</i>	<b>Remaining</b>
\$227,000	<b>\$66,957</b>	<b>\$23,580</b>	<b>\$43,377</b>
<b>MATCHING GRANTS</b>			
Budget	Balance	<i>Recommendation for funding in this report</i>	<b>Remaining</b>
\$150,000	<b>\$95,000</b>	<i>Nil</i>	<b>\$95,000</b>
<b>COMBINED FUNDING BALANCE</b>			
Combined Budget	Combined Balance	<i>Total recommendation for funding for Community Sponsorship, Community Grants and Matching Grants</i>	<b>Remaining Balance</b>
\$602,000	<b>\$235,175</b>	<b>\$52,530</b>	<b>\$182,645</b>

**SUSTAINABLE ENVIRONMENT GRANTS**

*Budget of \$75,000 is allocated from the Environmental Levy, received through Council Rates. Unspent funds cannot be absorbed into Community Grants, Sponsorship, or Councils General Reserve.*

Budget	Balance	Recommendation for funding in this report	Remaining Balance
\$75,000	<b>\$65,000</b>	Nil	<b>\$65,000</b>

**CONSIDERATIONS**

<b>Economic</b>	The financial impacts are outlined in the report above.
<b>Environment</b>	Raise community awareness and support action in relation to environmental issues.
<b>Social</b>	Support community organisations, groups, and volunteers to deliver coordinated services to the community.
<b>Civic Leadership</b>	Foster neighborhood pride and a sense of responsibility. Operate a well-developed governance system that demonstrates accountability, transparency, and ethical conduct.
<b>Legislative</b>	Local Government Act 1993, including sections 24 and 356.  The council may by resolution contribute money or otherwise grant financial assistance to people for the purpose of exercising its functions. Council's grant programs are targeted to ensure a lawful and consistent approach to its contributions and financial assistance. Key functions that are supported are Council's functions of providing goods, services, and facilities, and conducting activities, appropriate to the current and future needs within the Liverpool local community and of the wider public, subject to the Local Government Act, the regulations, and any other law.
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

1. Grants Donations & Sponsorship Report Confidential Addendum 25 Feb 2026 (Under separate cover) - **Confidential**

<b>COM 03</b>	<b>Report back to Council regarding the 2168 Children's Parliament Project - Actions taken in response to the Council Meeting held 24 September 2025</b>
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<b>Strategic Objective</b>	Healthy, Inclusive, Fair Deliver vibrant parks, community hubs, services and facilities that improve liveability and quality of life for everyone in the community
<b>File Ref</b>	028851.2026
<b>Report By</b>	Shaieste Heidari - Project Officer Stronger Children and Communities
<b>Approved By</b>	Tina Bono - Director Community & Lifestyle

## **EXECUTIVE SUMMARY**

At the 24 September 2025 Meeting, Council received a Report that related to the 2168 Children's Parliament sitting. In addition, members of the 2168 Children's Parliament program addressed the Council meeting in the Public Forum.

This address highlighted items contained in the Report and identified within the Children's Parliament sitting as items of significance to parliamentarians. These items are listed below:

1. Challenges related to accessing sports and recreation parks and playgrounds;
2. Road safety for Cartwright Public School; and
3. Cost of living expenses.

Subsequent to the Public Form address, and the related Report, Council resolved to

1. Receive and notes the report;
2. Receive a report on items discussed during the public forum component to the February Council meeting;
3. The report to include:
  - a. The relevant partnerships and stakeholders to be consulted collaboratively to ensure issues and funding streams are identified and delivered within a reasonable timeframe; and
  - b. The actual number of students at the school compared to the approved student capacity of the school.

This Report responds to the Council Resolution and provides updates on actions taken from relevant stakeholders in relation to items presented.

## **RECOMMENDATION**

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That Council:

1. Receives and notes this report;
2. Advocate for a trial zebra crossing or part-time crossing supervisor for Cartwright Public School, allowing the government to collect real-world data before making a permanent decision; and
3. Request a peak-time safety review focused specifically on drop-off and pick-up periods, noting that near-miss incidents indicate elevated risk even with lower overall traffic volumes.

## **REPORT**

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The 2168 Children's Parliament (the Parliament) is a unique child-centered deliberative democracy initiative. Established in 2016, it aims to raise children's awareness and understanding of their rights and to encourage civic participation by providing a platform for children to develop and voice their opinions and ideas on matters that are important to them. The Parliament is a core activity of the Stronger Children, Stronger Communities Project (SCCP), funded by the Commonwealth Government's Communities 4 Children (C4C) program and administered by Mission Australia – SWS Family and Child Connection (Mission Australia).

Annually, the Parliament recruits 44 children 9-12 years of age from eleven primary schools in the 2168 postcode area and Lurnea Primary School and engages children through child-centered platforms. As one of Liverpool's most socioeconomically disadvantaged and culturally diverse postcodes, the Parliament assists children and families in disadvantaged locations to actively participate in their community and decision-making processes.

Each year in March, Parliamentarians conduct research and collect data from their peers on issues that concern them within their local area. This year, 576 students from the year 5 and 6 completed the survey related to the issues. This research informs and guides the Parliamentarians to develop presentations, which are presented to a panel of Ambassadors at Parliament sittings in June and November each year. The panel of Ambassadors includes representatives from:

- Council (the Mayor);
- NSW Department of Education;
- Western Sydney University;
- National Children's Commissioner;
- Advocate for Children and Young People (ACYP); and
- Federal Member of Parliament.

At the Council meeting on 24 September 2025, members of the 2168 Children's Parliament presented their perspectives on several key issues affecting their lives and communities. Their presentation provided insights into areas requiring attention and action that were of importance to Parliamentarians.

Key issues identified and presented by the 2168 Children's Parliament members covered the following points:

1. Challenges related to accessing sports and recreation parks and playgrounds;
2. Road safety for Cartwright Public School; and
3. Cost of living expenses.

An update to the actions undertaken by Council relating to the requests made at the September 2025 Council meeting are detailed below .

### **1. Parks and cleanliness**

Council's response to date has included the following:

- Council's parks and public spaces are heavily used, but too often those who use it leave litter behind, creating a constant challenge for maintenance teams;  
To address this, Council has introduced dedicated weekend crews to clean picnic areas, maintain barbecues, remove rubbish increased the frequency that bins are emptied and increased the number of available bins where possible;
- Council has also increased its mowing and maintenance program; and
- As an indication of the size of the task, Council is investing \$28 million this year to keep parks and reserves clean and tidy.<sup>1</sup>

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<sup>1</sup> Source: 2025-2026 Liverpool Council Budget

**Key Road Safety concerns raised by students from Cartwright Public School (2018 and 2025)**

In both 2018 and 2025, students from Cartwright Public School identified several persistent road-safety issues through a school-led survey. The findings were formally presented to Council at two of the 2168 Children's Parliament sittings in 2018 and 2025 advocating for urgent improvements. The essential demands to solve the concerns were:

- Installation of a zebra crossing on Willan Drive, directly in front of the main gate of Cartwright Public School;
- Appointment of a school crossing supervisor (lollipop person) to support safe pedestrian movement during peak periods; and
- Installation of a speed bump on Cartwright Avenue to reduce speeding.

Responsibility for providing a school crossing supervisor rests with the State Government. To date, no commitment has been received from the State regarding this request.

The zebra crossing and speed bump fall under Council's jurisdiction. These measures require dedicated budget allocation that will be considered in the 2026/27 operations budget.

**Work undertaken in relation to Road Safety for Cartwright Public School includes the following:**

Council has worked closely with Cartwright Public School to improve road safety during busy pick-up and drop-off times. To improve road safety for students at Cartwright Public School, Council have:

- Undertaken several actions measures including delivery of awareness education, increased patrols by Council Rangers, introduced new "No Stopping" zones, upgraded signage and markings, and provided road safety training for school staff;
- Council requested Transport for NSW to assess the crossing;
- Council has lobbied School Principal to advise families and students to use all possible access gates to reduce congestion; and
- Council will investigate improvements including relocating the current crossing further east on Willan Drive.

**In relation to 'Cost of Living' the following has been reported to reduce the pressure on families:**

- Council has reviewed fees and charges associated with School use of its sporting fields and has advised that school use of sports facilities is without charge;
- Council provides free sports activities at Michael Wenden Aquatic Centre every Wednesday and Friday from 3.30-5.30pm. This may need to be promoted widely to increase participations;
- Council helps fund free programs provided by PCYC Liverpool and Council is interested to collaborate further to support local families;
- This year Council is spending \$133 million to provide free services to the residents. This includes:
  - maintaining parks, playgrounds and sports fields;
  - operating libraries, community centres and youth programs;
  - running festivals and events;
  - delivering waste and recycling education;
  - providing animal management services; and
  - offering development, environmental health and compliance advice.
- Council delivers free community programs such as English classes, digital training, arts workshops, heritage activities and support services for seniors, families and new migrants.

**Update from the Deputy Secretary of Education's Office**

The Secretary's Office provided the following information in relation to this matter:

- New guidelines for school fees are being implemented, establishing voluntary contributions for school-related costs;
- Principals are required to consult with their school communities regarding sport programs, associated costs, and applications for special assistance (PSSA);
- Revised and more appropriate amounts for voluntary contributions are being introduced; and
- Insights from the Children's Parliament are actively informing discussions and decision-making within the Department of Education.

### **Update from the Australian Human Rights Commission Representative**

The representative from the Human Rights Commission provided an update outlining current priorities and areas of advocacy. Key commitments included:

- Advocacy at the federal level to strengthen policy and legislative protections for children and young people;
- Development of recommendations and formal reports aimed at influencing government decision-making and promoting evidence-based reforms;
- Recognition of the role of sport in crime prevention, particularly its importance in supporting positive development and reducing offending among younger populations; and
- Ongoing engagement with the United Nations Committee on the Rights of the Child, including the requirement to submit a national progress report every five years.

### **FINANCIAL IMPLICATIONS**

All costs associated with amendments to Council's operations have been considered in the operating budget.

### **CONSIDERATIONS**

<b>Economic</b>	Deliver a high-quality local road system including provision and maintenance of infrastructure and management of traffic issues.
<b>Environment</b>	Promote an integrated and user-friendly public transport service. Support the delivery of a range of transport options.
<b>Social</b>	Deliver high quality services for children and their families.
<b>Civic Leadership</b>	Foster neighborhood pride and a sense of responsibility. Deliver services that are customer focused. Actively advocate for federal and state government support, funding and services.
<b>Legislative</b>	There are no legislative considerations relating to this report.
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

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Nil

**COM 04**

**Draft Incoming Sponsorship Report**

<b>Strategic Objective</b>	Healthy, Inclusive, Fair Deliver great and exciting events and programs for our people and visitors
<b>File Ref</b>	033124.2026
<b>Report By</b>	Clara McGuirk - Manager Cultural Venues and Events
<b>Approved By</b>	Tina Bono - Director Community & Lifestyle

**EXECUTIVE SUMMARY**

Liverpool City Council's Corporate Sponsorship (Incoming) Policy was last updated in 2015. A review has now been undertaken in consultation with all Council coordinators, managers, Legal Services, Governance, and City Economy.

The review of the Sponsorship Policy has resulted in several key updates designed to modernise terminology, expand opportunities, strengthen governance, and ensure alignment with Council's current procurement framework.

The primary changes are summarised in the table below;

<b>Change</b>	<b>Description</b>
<b>Updated terminology</b>	Terms and definitions revised to align with current Council documentation and language.
<b>Expanded scope</b>	Sponsorship opportunities broadened to include cultural activities, exhibitions, installations, decorative elements, and activations.
<b>Approval alignment</b>	Corporate sponsorship approval amounts and delegations brought in line with Council's current procurement thresholds.
<b>CEO approval</b>	CEO approval permitted for sponsorship agreements extending beyond a three-year period.
<b>Exclusive rights controls</b>	New controls require exclusive sponsorships to be time-bound, non-transferable, and not limit Council's broader public interest objectives or partnerships.
<b>Enhanced reporting</b>	Stronger reporting requirements introduced, including a central database of sponsorships (maintained by the Manager, Cultural Venues & Events) and post-activity evaluations for sponsorships over \$10,000.

The updated policy maintains Council's commitment to transparent, accountable, and consistent sponsorship arrangements while ensuring flexibility to support cultural and community outcomes.

The policy, including the revised changes noted above, was presented at the 17 September Governance Meeting, where no significant feedback was received. It was subsequently placed on a 28-day public exhibition period, during which no feedback was received.

## **RECOMMENDATION**

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That Council:

1. Note, the draft Incoming Sponsorship Policy has been placed on public exhibition; and
2. Endorse the Incoming Sponsorship Policy as final.

## **REPORT**

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The Corporate Sponsorship (Incoming) Policy was adopted in 2015 to provide a clear and transparent framework for securing and managing incoming sponsorships from external entities that support Council's programs, services, and events. Sponsorships allow Council to enhance cultural and community initiatives without compromising its impartiality or regulatory responsibilities.

A policy update was required to ensure continued compliance with relevant legislation, current organisational terminology, relevance to current strategic objectives and alignment with Council's procurement thresholds.

Coordinators and Managers from across all Council departments, including Legal Services, Governance, and City Economy, were involved. Feedback confirmed the policy remains fit-for-purpose, with no issues raised regarding legal compliance or governance risks.

The policy, including the revised changes noted above, was presented at the 17 September Governance Meeting, where no significant feedback was received. It was subsequently placed on a 28-day public exhibition period, during which no feedback was received. The draft policy is attached for reference.

### Key Amendments to the Policy

The revised policy introduces a number of updates to strengthen Council’s sponsorship framework, improve operational efficiency, ensure uniformity, and enhance controls in Council’s favour. Terms and definitions have been updated to align with Council’s current policies, procedures, and procurement thresholds, ensuring consistency across governance documents. The primary amendments are summarised in the table below:

<b>Changes</b>	<b>Description</b>
<b>Alignment with Council frameworks</b>	Policy terms and definitions updated to align with Council’s current policies, procedures, and procurement thresholds for consistency across governance documents.
<b>Expanded eligible activities</b>	Sponsorship now includes exhibitions, installations, artworks, decorative activations, signage, and other appropriate creative cultural activities.
<b>Sponsorship approvals</b>	Approvals aligned with Council’s procurement thresholds. Sponsorships over \$50,000 (ex GST) must be sought via an advertised process to ensure transparency and equal opportunity.
<b>CEO approval</b>	CEO authorised to approve agreements extending beyond three years.
<b>Exclusivity controls</b>	Exclusive sponsorship rights are now defined as time-bound, non-transferable, and not restricting Council from entering other partnerships that benefit the community.
<b>Central database</b>	Manager, Cultural Venues & Events will maintain a central database of all incoming sponsorships, capturing agreements from across the organisation, with a focus on cultural venues and events.
<b>Post-activity evaluations</b>	Required for sponsorships over \$10,000, assessing deliverables, brand exposure, and public benefit.

The updated Corporate Sponsorship (Incoming) Policy remains consistent with the Local Government Act 1993 and the Independent Commission Against Corruption Act 1988.

### **FINANCIAL IMPLICATIONS**

There are no financial implications relating to this recommendation.

**CONSIDERATIONS**

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<b>Economic</b>	Facilitate the development of new tourism based on local attractions, culture and creative industries.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	Provide cultural centres and activities for the enjoyment of the arts.
<b>Civic Leadership</b>	There are no civic leadership and governance considerations.
<b>Legislative</b>	The policy has been reviewed by our legal department. The updated Corporate Sponsorship (Incoming) Policy remains consistent with the Local Government Act 1993 and the Independent Commission Against Corruption Act 1988.
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

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Nil

**COM 05**

**Draft Busking Policy**

<b>Strategic Objective</b>	Healthy, Inclusive, Fair Deliver great and exciting events and programs for our people and visitors
<b>File Ref</b>	033125.2026
<b>Report By</b>	Clara McGuirk - Manager Cultural Venues and Events
<b>Approved By</b>	Tina Bono - Director Community & Lifestyle

**EXECUTIVE SUMMARY**

Council's Busking Policy was last updated in 2022 and was originally developed to support the programming of busking performers within the CBD as a sustainable and low-cost form of cultural activation.

While CBD revitalisation remains a priority through events and placemaking initiatives, the revised policy broadens its scope to enable sustainable activation across a wider range of precincts, including key cultural and community destinations across the LGA.

The core policy framework remains unchanged. Minor refinements have been made to ensure alignment with Council's evolving program of events, cultural activities, and activation initiatives, without creating conflict or duplication. These changes strengthen Council's ability to utilise busking as a flexible and sustainable activation tool across multiple precincts, supporting local artists while enhancing public amenity and visitation.

Buskers are still required to obtain a permit and comply with defined conditions designed to minimise disruption to businesses, residents, and Council operations, while maximising opportunities for creative expression in the public realm.

The revised policy was presented to the Governance Committee in September 2025 for review, during which no feedback was received. It was then placed on public exhibition for the required 28-day period, with no submissions or significant feedback received.

## **RECOMMENDATION**

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That Council:

1. Notes the outcomes of the review of the Busking Policy, including Governance Committee consideration and public exhibition, with no feedback received; and
2. Adopts the updated Busking Policy as final.

## **REPORT**

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Council's Busking Policy provides an operational framework to support and manage street performance across Liverpool, encouraging activities that contribute to a vibrant, inclusive, and culturally active city.

The policy establishes an equitable system for accessing popular locations, supports the rights of buskers to express themselves and earn an income through artistic practice, and enhances public safety by promoting active and engaging public spaces.

While the policy primarily addresses permitting, conditions of use, and space management, it also supports Council's broader strategic objectives by enabling busking to be utilised as a sustainable activation mechanism across multiple precincts. This includes cultural and community sites such as Liverpool Powerhouse, Civic Place forecourt, Macquarie Mall and supporting ongoing activation beyond the CBD.

The broader strategic vision for cultural programming and activation, including the role of busking within Council's creative ecosystem, will be further articulated in Council's forthcoming Cultural Strategy. Together, these frameworks will support more diverse, inclusive, and well-resourced public performance opportunities across the LGA.

### **Key Amendments:**

#### **Accountability**

- The original Busking Policy states that buskers are responsible for managing the impact of their performance on the surrounding environment, including the removal of waste and materials.
- While the previous policy encouraged responsible use of public space, the revised policy introduces clearer expectations and consequences by enabling permit restrictions where a busker "has previously left their environment in an unsavoury way." Performers are now explicitly advised that leaving a site unkept, including

failing to remove rubbish or causing damage, may impact future permit approvals. This strengthens Council’s capacity to manage public spaces effectively and encourages ongoing participation by responsible and professional performers.

**Clarity Around Space Usage and Access**

- The original policy required busking activities to avoid obstructing access to buildings, streets, laneways, carparks, and event entry and exit points. The revised policy further clarifies these requirements by explicitly including footpaths and public access ways.
- Buskers are now required to assess their proposed location on the day of performance and address any concerns or risks with Council’s authorised representative prior to commencing. This refinement ensures pedestrian movement, business access, and public safety are maintained at all times.

**Consideration of Existing Programming**

- Additional provisions have been incorporated to ensure busking activities do not conflict with Council-run or Council-approved events and activation programs. The revised policy specifies that busking is not permitted during, or within four hours prior to, a Council-run or Council-approved event unless pre-approved by the Council Events Team or Events Approving Officer. Busking is also restricted within three streets of Council events to mitigate noise and operational impacts.

In summary, the updated Busking Policy retains its original intent while providing greater clarity, consistency and operational flexibility. It supports Council’s ability to utilise busking as a sustainable activation tool to compliment and supplement our existing events and activation.

**FINANCIAL IMPLICATIONS**

There are no financial implications relating to this recommendation.

**CONSIDERATIONS**

<b>Economic</b>	Facilitate the development of new tourism based on local attractions, culture and creative industries.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	Provide cultural centres and activities for the enjoyment of the arts.

<b>Civic Leadership</b>	There are no civic leadership and governance considerations.
<b>Legislative</b>	Council's legal team have been consulted on the policy. There are no legislative considerations relating to this report.
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

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Nil

**COM 06**

**Liverpool Powerhouse Board – Councillor  
Appointment**

<b>Strategic Objective</b>	Healthy, Inclusive, Fair Deliver great and exciting events and programs for our people and visitors
<b>File Ref</b>	033240.2026
<b>Report By</b>	Clara McGuirk - Manager Cultural Venues and Events
<b>Approved By</b>	Tina Bono - Director Community & Lifestyle

**EXECUTIVE SUMMARY**

The Liverpool Powerhouse Board is an Advisory Committee of Council established under an endorsed Charter to provide strategic advice and advocacy in relation to cultural programming, enhancing the profile of the centre and fostering engagement with the creative industries.

Following the resignation of Councillor Betty Green from Council, a vacancy has arisen in the position of Councillor Representative on the Liverpool Powerhouse Board.

To ensure compliance with the Charter and continuity of governance and representation, Council is required to nominate a replacement Councillor to fill this vacancy. The next scheduled meeting of Liverpool Powerhouse Board is currently set for 26 March 2026, and it is desirable that the vacancy be filled prior to this meeting.

**RECOMMENDATION**

That Council:

1. Notes the resignation of Councillor Dr Betty Green and the resulting vacancy in the position of Councillor Representative on the Liverpool Powerhouse Board and;
2. Nominates a Councillor to be appointed as the Councillor Representative on the Liverpool Powerhouse Board, commencing from the next scheduled meeting on 26 March 2026.

**REPORT**

The Liverpool Powerhouse Board operates in accordance with its adopted Charter and functions as an Advisory Committee of Council. The Board provides advice and strategic input to support cultural programming, creative development, community engagement, and supporting a growing profile for the Centre both locally and within the sector.

Clause 9.3 further provides that where a casual vacancy occurs during a term of appointment, it is to be filled by following Council’s normal appointment process.

Former Councillor Dr Betty Green previously held the position of Councillor Representative on the Board. Her resignation from Council has resulted in a casual vacancy that now requires formal nomination by Council.

The next meeting of the Liverpool Powerhouse Board is scheduled for 26 March 2026. Appointment of a replacement Councillor prior to this meeting will support continuity of governance and allow the newly appointed representative to participate fully in Board discussions and advice.

**FINANCIAL IMPLICATIONS**

There are no financial implications relating to this recommendation.

**CONSIDERATIONS**

<b>Economic</b>	Facilitate the development of new tourism based on local attractions, culture and creative industries.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	Provide cultural centres and activities for the enjoyment of the arts.
<b>Civic Leadership</b>	There are no civic leadership and governance considerations.
<b>Legislative</b>	There are no legislative considerations relating to this report.
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

Nil

<b>COM 07</b>	<b>Endorsement to Issue an EOI for a 24-Month Activation Trial and Long Term Use at Woodward Park</b>
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<b>Strategic Objective</b>	Healthy, Inclusive, Fair Deliver great and exciting events and programs for our people and visitors
<b>File Ref</b>	037249.2026
<b>Report By</b>	Clara McGuirk - Manager Cultural Venues and Events
<b>Approved By</b>	Tina Bono - Director Community & Lifestyle

## **EXECUTIVE SUMMARY**

Council noted at its meeting of 26 February 2025 a proposal to pursue an Unsolicited Proposal (USP) to deliver an entertainment precinct at Woodward Park, including a 20,000-seat amphitheatre and supporting infrastructure. The USP did not progress beyond the Stage 2 assessment process under Council's Unsolicited Proposals Policy, and it is now proposed to undertake a competitive process to achieve Council's objectives for the site. This was endorsed at the February 4, 2026, meeting.

This process will commence with the release of an Expression of Interest (EOI) to test the market, with submissions to address both the long-term development potential of Woodward Park and interim or temporary activation opportunities that can deliver early community benefit while broader plans are progressed.

Woodward Park has long been identified as an ideal site for the delivery of large-scale activations and events, and its potential for long-term activation represents a significant opportunity for Council; not only to attract high profile events, artists and activations but also to expand and uplift Council's own calendar of events in due time.

The proposed approach will enable Council to field-test the parks suitability as a future entertainment and events precinct in a low-risk manner, while directly supporting the vision and intent of the Draft Woodward Park Master Plan as tabled at the 10 February 2026 Governance Meeting and for adoption at its 25 February 2026 meeting. It will also allow Council to assess market appetite, operational viability and community outcomes prior to any long-term investment or infrastructure decisions.

Following the anticipated successful delivery of such infrastructure, it is recommended that, together with delivering New Years Eve and Australia Day at the site (as resolved at the 4

February Council Meeting) Council consider relocating the entire current events program to the site as of July 2026 to inject new life into the program and curb audience fatigue - a new site will enable a broader scale of delivery for expansion, and support increased attendance.

The EOI will seek a partner with the capability and infrastructure to deliver activations sustainably, minimising resource impacts on Council.

## **RECOMMENDATION**

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That Council:

1. Agrees to conduct an Expression of Interest (EOI) process to invite proposals for Woodward Park for a contract to deliver both short-term activation and long-term investment at Woodward Park; and
2. Provide in- principle support for the relocation of the Major Events Program to the temporary activation site once established.

## **REPORT**

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### **Background**

Woodward Park has long been identified as a highly suitable location for large-scale events and activations due to its size, central location and proximity to the Liverpool CBD and public transport. Council has previously acknowledged the strategic opportunity existing at Woodward Park and surrounds to support major cultural and entertainment activities that cannot be accommodated within existing CBD locations.

Council currently faces an ongoing challenge in delivering and attracting large-scale events due to the absence of a dedicated entertainment precinct capable of supporting high attendance and complex infrastructure requirements. While Liverpool's CBD has successfully hosted a range of well-attended and well-received events, capacity constraints and limited space for growth are one of the key obstacles in restricting the ability to scale, diversify and uplift these experiences over time.

The Draft Woodward Park Master Plan, currently under Public Exhibition and due to be tabled at the 25 February 2026 Council meeting, sets a long-term vision for the park as a multifunctional destination capable of supporting major events, host major sporting competitions, improved access and supporting amenities.

In parallel to the draft Woodward Park Master Plan, Council is progressing work on the establishment of a Special Entertainment Precinct as funded by the NSW Government within the Liverpool CBD, including Macquarie Street, George Street, Scott Street and Memorial

Avenue. This work seeks to strengthen the night-time economy and support cultural activity within the city core. Woodward Park is envisaged as a complementary destination, supported by walkable and connected routes between the CBD and the park, enabling activity to flow between precincts rather than compete with them.

### **Opportunities**

The proposed EOI presents an opportunity for Council to test the viability of Woodward Park as a future entertainment and events precinct without committing to permanent infrastructure or long-term operational models at this stage. By seeking interest from the market, Council can assess whether there is an appetite and capability to deliver sustained activations that align with community expectations and Council's strategic objectives.

Council will call for expressions of interest that address:

- short-term activation opportunities,
- opportunities to observe how the site functions in practice, including crowd movement, infrastructure requirements, operational impacts and community response, and
- long-term investment potential.

The evidence gathered from any short-term activation help to inform future investment decisions and refining the direction of the draft Woodward Park Master Plan.

The EOI also creates an opportunity to then leverage temporary infrastructure to uplift Council's own major events – in particular New Years Eve and Australia Day (as resolved at the 4<sup>th</sup> of February 2026 Council Meeting) with Council recognising the site's capacity to accommodate large crowds and flexibility in event models and site plans.

A structured activation trial would enable Council to leverage temporary infrastructure to improve event delivery and may provide an alternative site for the delivery of Councils Experience the World events in order to broaden their scale and reach.

The EOI will seek respondents who can demonstrate experience in delivering significant entertainment infrastructure projects and precinct activations, report on economic and social benefits, and align with Council's long-term vision for Liverpool as a global and culturally vibrant city.

### **EOI Process**

Subject to Council endorsement, an Expression of Interest will be released seeking proposals from capable commercial partners to provide both infrastructure and programming to realise the vision of Woodward Park as a key entertainment precinct. Suppliers will be asked to address both short-term activation and long-term investment.

The EOI would be seeking an entity with the capability to deliver a wide range of events and activations to truly test market viability and learn valuable insights into the type of product that meets community and market interests – such as festivals, corporate events, concerts and family attractions. The EOI will set clear expectations regarding Council’s objectives, the use of the site, operational responsibilities and desired community and economic outcomes with a view for longterm investment.

There may be temporary impacts to existing users of the site, including for recreational activity. Council Officers have identified parties that may require relocation of their activity for the duration of any short-term activation and have earmarked alternative sites for short term use to reduce impact and inconvenience to these parties, with no additional cost to Council.

Any outcomes arising from the EOI, including the appointment of a preferred partner or partners, will be subject to further assessment and approval in line with Council’s delegations and reporting requirements.

**Conclusion**

A third-party facilitated activation trial at Woodward Park represents a measured and low-risk approach to testing the park’s potential as a future entertainment and events precinct. It complements the Draft Woodward Park Master Plan, aligns with ongoing work to position Liverpool’s CBD as a vibrant cultural centre.

**FINANCIAL IMPLICATIONS**

The EOI will be released and will be structured to manage potential financial, operational and amenity impacts associated with temporary activations, including waste management, noise and site remediation, without committing Council to unplanned or long-term costs.

**CONSIDERATIONS**

<p><b>Economic</b></p>	<p>Further develop a commercial centre that accommodates a variety of employment opportunities.</p> <p>Facilitate economic development.</p> <p>Facilitate the development of new tourism based on local attractions, culture and creative industries.</p>
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<p><b>Environment</b></p>	<p>Manage air, water, noise and chemical pollution.</p> <p>Protect, enhance and maintain areas of endangered ecological communities and high quality bushland as part of an attractive mix of land uses.</p>
<p><b>Social</b></p>	<p>Provide cultural centres and activities for the enjoyment of the arts.</p> <p>Deliver high quality services for children and their families.</p>
<p><b>Civic Leadership</b></p>	<p>Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.</p>
<p><b>Legislative</b></p>	<p>Local Government Act 1993 (LGA)</p> <p>Local Government (General) Regulation 2021 (LGGR)</p> <p>OLG, Formation of Corporations and Entities (section 358) Guideline January 2022</p> <p>OLG, Public Private Partnership (PPP) Guidelines, January 2022</p> <p>Council must generally invite tenders before entering into a contract of the kind specified in section 55(1) of the LGA. This includes a contract to carry out work, perform a service or provide facilities.</p> <p>The LGA permits Council to follow a selective tendering process, which begins with a public advertisement for expressions of interest. In pursuing a call for EOI, Council will comply with the requirements of the LGA and the LGGR for selective tendering.</p> <p>The LGA imposes controls on the establishment of separate entities such as joint ventures (LGA, section 358) and PPPs (LGA, Chapter 12, Part 6). Council will consider the requirements of the LGA and the OLG Guidelines when evaluating proposals received in response to the calls for EOI.</p>
<p><b>Risk</b></p>	<p>The EOI process will enable Council to identify and manage risks, with proponents required to demonstrate appropriate mitigation and shared responsibility for delivery and impacts.</p>

**ATTACHMENTS**

Nil

**COM 08**

**Motions for the National General Assembly  
(NGA) Conference 23 - 25 June 2026**

<b>Strategic Objective</b>	Evolving, Prosperous, Innovative Maintain strong relationships with agencies, stakeholders and businesses to achieve beneficial outcomes for the city
<b>File Ref</b>	037841.2026
<b>Report By</b>	M'Leigh Brunetta - Manager Civic & Executive Services
<b>Approved By</b>	Tina Bono - Director Community & Lifestyle

**EXECUTIVE SUMMARY**

*This report was tabled at the 4 February Council meeting and deferred to the 25 February Council meeting.*

The report seeks to endorse motions to be submitted to the 32nd National General Assembly (NGA) Conference.

A report outlining proposed motions was tabled to the Governance Committee on 17 September 2025. In accordance with the Committee's resolution, a final memo containing all proposed motions was subsequently circulated to Councillors for review and feedback prior to submission. The motions were later tabled in a report to the Council meeting of 4 February 2026 and deferred to the 25 February Council meeting.

The proposed motions have been compiled through extensive consultation with Councillors and Council staff to identify strategic priorities.

The NGA is the premier national gathering of local governments, and provides councils with the opportunity to come together, share ideas, debate motions and most importantly unite and further build on the relationship between local, state and federal governments. The 32nd NGA Conference will be held from Tuesday 23 to Friday 25 June 2026 at the National Convention Centre, Canberra, and is hosted by the Australian Local Government Association (ALGA).

Motions are required to be submitted by 9pm, on 27 February 2026.

## **RECOMMENDATION**

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That Council:

1. Endorse motions outlined in this report, and Council submit to the NGA Conference by 27 February 2026; and
2. Note that final acceptance of motions is subject to assessment by the Conference organisers in accordance with the NGA submission guidelines.

## **REPORT**

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The 32nd NGA Conference, hosted by the Australian Local Government Association (ALGA) will be held from Tuesday 23 to Friday 25 June 2026 at the National Convention Centre, Canberra. The theme for this year's conference is *Stronger Together: Resilient, Productive. United.*

The NGA is the premier national gathering of local governments, and provides councils with the opportunity to come together, share ideas, debate motions and most importantly unite and further build on the relationship between local government and the Australian Government. Councillors from Local Government Areas (LGA) across Australia are invited to participate in this conference.

This report presents motions to be considered for submission and outlines each motion's national objective and key arguments, in accordance with the requirements for submission to the NGA business papers.

If endorsed, Council will submit motions that will be considered for inclusion in the Conference business papers. The assessment and final determination on the acceptance of motions rests with the NGA Conference organisers.

Motion guidelines are included below for Council's information.

### **Motion Guidelines for NGA Conference**

To be eligible for inclusion in the NGA Business Papers, and subsequent debate on the floor of the NGA, motions must meet the following criteria:

1. *Submit a new motion that has not been debated at an NGA in the preceding two years as found in previous business papers on the ALGA website.*
2. *Ensure your motion is relevant to the work of local government across the nation, not focused on a specific location or region, unless the project has national implications.*

3. *Align your motion with the policy objectives of your state and territory local government association.*
4. *Propose a clear action and outcome on a single issue, calling on the Australian Government to take action. Motions covering more than one issue will not be accepted.*
5. *Ensure the motion does not seek to advantage one or a few councils at the expense of others.*
6. *Avoid being prescriptive in directing how the matter should be pursued.*

The motions listed below are provided for Council consideration for submission.

### **Proposed Motions**

#### **1. Review of Trailer and Caravan Parking Regulations**

This National General Assembly calls on the Australian Government to:

- a) Note the recent regulatory changes affecting trailer and caravan parking, including the removal of the previous 28-day parking restriction.
- b) Request that the Planning and Design Committee investigate options to address community concerns arising from these changes, including exploring potential amendments to ensure fair, practical, and consistent management of trailer and caravan parking across local government areas.
- c) Seek clear compliance and regulatory guidance from the relevant authorities to support councils in effective enforcement and community consultation.

#### ***National Objective***

Trailer and caravan parking regulations affect councils nationally. Recent changes, including the removal of the 28-day restriction, affect councils' ability to manage public spaces. Debate will support practical and consistent management across local government areas and provide guidance for enforcement and community consultation.

#### ***Key Arguments***

The removal of the 28-day parking restriction limits councils' ability to manage trailer and caravan parking consistently. Councils need clear guidance to enforce rules effectively and address community concerns about safety, amenity, and practical use of public areas. Investigating options for amendments or regulatory guidance will support councils in balancing resident needs and consistent management across local government areas.

## **2. Addressing Truck Parking in Residential Areas**

This National General Assembly calls on the Australian Government to:

- a) Note the growing concerns regarding trucks parking in residential areas, including negative impacts on safety, access, and neighbourhood amenity.
- b) Acknowledge that while councils are responsible for enforcing State parking regulations, the current penalties and enforcement pathways available for illegal heavy vehicle parking are insufficient to deter ongoing breaches.
- c) Review and strengthen the regulatory framework for heavy vehicle parking in residential streets, including introducing stronger penalties, escalating consequences for repeat offenders, and clearer liability for vehicle owners and operators, to better protect community safety and amenity.
- d) Write to relevant State Ministers outlining community concerns and seeking urgent regulatory action.
- e) Commit to publicly communicate council advocacy efforts to residents, demonstrating Council's commitment to pursuing practical solutions on their behalf.

### ***National Objective***

Heavy vehicle parking in residential areas affects community safety, access, and neighbourhood amenity across Australia. Current penalties and enforcement pathways under State regulations do not fully deter repeat breaches, highlighting the need for consistent regulatory approaches, stronger enforcement options, and clear responsibilities for vehicle operators to protect residents and communities.

### ***Key Arguments***

Trucks parking in residential streets create safety risks, restrict access, and reduce neighbourhood amenity. Councils are responsible for enforcing State parking rules, but current penalties and enforcement pathways do not fully address repeat breaches. Strengthening the regulatory framework will support councils in protecting their communities.

**3. Sustainable Funding and Governance for Road Infrastructure Supporting the Western Sydney Aerotropolis**

This National General Assembly calls on the Australian Government to urgently address the critical need for new roads and upgrades to key transport corridors and local roads servicing the Western Sydney Airport and Aerotropolis precincts, by:

- a) Providing dedicated and sufficient funding for the construction of new road infrastructure and the urgent upgrade of existing main corridors significantly impacted by increased traffic volumes and heavy vehicle movements associated with the airport and surrounding development;
- b) Assuming ownership and responsibility for key arterial roads and corridors in the region, ensuring that planning, construction, timely upgrades, and long-term maintenance are managed by the relevant State agencies with the capacity and resources to deliver infrastructure at scale
- c) Establishing a dedicated funding pool or targeted grant program to support councils in delivering urgent upgrades to local roads that are experiencing accelerated deterioration due to heavy vehicle movements linked to the construction of the Western Sydney Aerotropolis, with provisions that enable councils to recoup upgrade costs through future developer contributions, ensuring local communities are not unfairly burdened by the infrastructure impacts of regional development.
- d) Increasing the level of grant funding available for pedestrian infrastructure.

***National Objective***

Western Sydney Councils are experiencing significant infrastructure strain due to the construction and servicing of the Western Sydney Airport. The increased volume of heavy vehicles, trucks, and machinery has accelerated road deterioration, particularly along main corridors leading to the Aerotropolis. The scale and cost of necessary road works are beyond the financial capacity of local councils. A coordinated and well-funded response from State and Federal Governments is urgently required to ensure these critical transport routes are safe, efficient, and capable of supporting ongoing regional development.

***Key Arguments***

Councils are experiencing unprecedented deterioration of local roads caused by heavy vehicles, machinery, and construction traffic directly related to the development of the Aerotropolis. Many affected roads were originally rural or farm roads and were never designed to carry the current volume or weight of traffic, creating significant safety risks for local communities. At present, councils rely heavily on developer contributions to fund road upgrades. However, the timing and receipt of these contributions are often uncertain

and may take years or decades to materialise. Councils urgently require financial support to address immediate safety and infrastructure needs, with a flexible mechanism to recover costs as development contributions are progressively received.

#### **4. Establishment of a Fair Rating Model for Crown Land, Including Western Sydney Airport**

This National General Assembly calls on the Australian Government to advocate for the development and implementation of a fair, transparent, and sustainable rating model for Crown Land, including key sites such as the Western Sydney Airport, to ensure that councils receive appropriate compensation for the delivery of services to these areas.

##### ***National Objective***

Crown Land, including major developments such as the Western Sydney Airport, is currently exempt from local government rates. Despite this, councils across Australia are required to provide essential infrastructure and services to these sites and surrounding areas, placing a significant financial burden on local ratepayers. This creates an inequitable situation where local communities subsidise the costs of servicing major government-owned developments.

##### ***Key Arguments***

Councils are required to provide essential infrastructure and services to Crown Land and surrounding areas despite these sites being exempt from local government rates. This places a financial burden on local ratepayers. A consistent and equitable rates model is needed to ensure councils can recover the costs associated with servicing Crown Land and to support the long-term financial sustainability of local government in high-growth and high-impact areas.

#### **5. Ban on Political Parties Endorsing or Running Candidates in Local Government Elections in New South Wales**

This National General Assembly calls on the Australian Government to amend the Local Government Act 1993 and related election legislation to prohibit political parties from endorsing or running candidates in local government elections, thereby preserving councils as independent, community-focused bodies.

##### ***National Objective***

Local government elections in New South Wales are designed to allow councils to focus on local community priorities. Political party involvement can influence how councils operate and make decisions, affecting the focus on local needs.

##### ***Key Arguments***

Political party involvement in local government elections can affect council decision-making and the focus on local community needs. Restricting party involvement supports councils in making decisions based on local priorities and community interests.

## **6. Microsoft Licensing Change – Impact on Local Government**

This National General Assembly calls on the Australian Government to:

- a) Note Microsoft Corporation's announcement that, effective 1 November 2025, it will remove volume-based discounts for Online Services under Enterprise Agreements (EA), Microsoft Products and Services Agreements (MPSA), and Online Services Premium Agreements (OSPA).
- b) Acknowledge this change will require all customers, including councils, to pay Level A list pricing regardless of their size or historical spend, leading to potentially significant cost increases across the local government sector. The financial impact of this change, with some councils expected to face cost increases exceeding 12%, affecting budgeting, service delivery, and long-term ICT planning.
- c) Facilitate a written appeal to Microsoft requesting that it reconsider the removal of volume-based pricing tiers, and to engage directly with local government representatives to develop a fair, transparent, and sustainable licensing model that reflects the sector's unique needs.
- d) Seek engagement with relevant State and Federal Ministers to:
  - Highlight the implications for public sector organisations, particularly local governments.
  - Explore potential policy or financial support to mitigate the impact of these licensing changes.

### ***National Objective***

On 12 August 2025, Microsoft announced a significant restructuring of its licensing framework for Online Services under EA, MPSA, and OSPA agreements. Volume-based pricing tiers (Levels B to D) will be eliminated. Given the magnitude of the impact, it is imperative to advocate strongly on behalf of the NSW local government sector, and work in partnership with ALGA and other stakeholders to seek a resolution that recognises the distinct needs and constraints of councils.

### ***Key Arguments***

While Microsoft has positioned this shift as a simplification and transparency initiative, for councils it represents a major budgetary pressure, with limited flexibility to negotiate or adjust. The change reduces procurement agility and may constrain investment in other digital or service delivery initiatives.

## **7. Restoring Community Independence in Local Government Elections**

This National General Assembly calls on the Australian Government to amend the *Local Government Act 1993* and relevant electoral legislation to prohibit political parties from endorsing or fielding candidates in local government elections.

### ***National Objective***

Local government elections in New South Wales are designed to allow councils to focus on local community priorities. Amending legislation to limit political party endorsement or participation supports councils in representing community interests.

### ***Key Arguments***

Political party endorsement or participation can influence council decision-making. Legislative amendments that clarify the role of parties in local elections help councils focus on community priorities.

## **8. Advocating for the Constitutional Recognition of Local Government in Australia**

This National General Assembly calls on the Australian Government to initiate a coordinated strategy across member councils to advocate for the constitutional recognition of local government in Australia, aimed at:

- Strengthening local democracy;
- Enhancing council autonomy; and
- Securing direct and equitable access to federal funding

### ***National Objective***

Local governments are the level of government closest to the community, playing a vital role in service delivery, infrastructure provision, and community engagement. Despite this, local government operates without formal recognition in the Australian Constitution, leaving it subject to the control and potential dissolution by state governments.

### ***Key Arguments***

Constitutional recognition would provide a stronger foundation for local government autonomy, help secure more consistent and direct federal funding, and enhance democratic accountability by empowering local communities to have a greater say in their governance.

**9. Growth Councils and Infrastructure**

This National General Assembly calls on the Australian Government to:

- a) Note the significant population growth occurring within the South-West Local Government Areas, as Sydney's major growth councils.
- b) Acknowledge the continuing shortfall in essential infrastructure delivery, including transport links, schools, hospitals, and community facilities, which are not keeping pace with development.
- c) Urgently commit to timely and adequate infrastructure funding to support South-West Local Government areas rapid growth.
- d) Write to the relevant state and federal ministers, highlighting the pressing need for investment in South-west Sydney infrastructure to ensure sustainable and liveable communities.
- e) Provide a report to member councils detailing:
  - Current advocacy activities undertaken in relation to South-West Sydney growth and infrastructure; and
  - Further strategic opportunities to strengthen the collective position of growth councils in securing long-term infrastructure funding commitments.

***National Objective***

South-West Sydney is experiencing significant population growth, which increases demand on local services and infrastructure. This is a national issue because it affects multiple councils and communities across the region. Discussion allows councils to collaborate and highlight the importance of supporting sustainable, liveable communities through coordinated planning and investment, ensuring local areas can continue to meet the needs of their residents.

***Key Arguments***

South-West Sydney's growth is creating increased demand on local services and infrastructure. Councils benefit from working together to plan and support their communities effectively. Collaboration at the national level allows councils to share insights and perspectives, ensuring local government continues to play a key role in managing growth and development.

**FINANCIAL IMPLICATIONS**

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There are no financial costs affiliated with motion submission.

**CONSIDERATIONS**

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<b>Economic</b>	There are no economic and financial considerations.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	There are no social and cultural considerations.
<b>Civic Leadership</b>	Provide information about Council's services, roles and decision making processes. Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct. Actively advocate for federal and state government support, funding and services.
<b>Legislative</b>	Local Government Act
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

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Nil

**CORP 01**

**Investment Report January 2026**

<b>Strategic Objective</b>	Visionary, Leading, Responsible Ensure Council is accountable and financially sustainable through the strategic management of assets and resources
<b>File Ref</b>	030576.2026
<b>Report By</b>	Vishwa Nadan - Chief Financial Officer
<b>Approved By</b>	Farooq Portelli - Director Corporate Services

**EXECUTIVE SUMMARY**

This report presents Council's investment portfolio and its performance at 31 January 2026.

Key highlights include:

- Council held investments with a market value of \$432 million (see **Attachment 1** for details).
- The Reserve Bank of Australia (RBA) has increased official cash rate to 3.85 per cent.
- Council's investment portfolio is performing better than ABBI benchmark. The portfolio yield (for the year to January 2026) was 54 basis points above the benchmark (AusBond Bank Bill Index)

	AusBond Bank Bill Index (ABBI)
Benchmark	3.89%
Portfolio yield	4.43%
<b>Performance above benchmark</b>	<b>0.54%</b>

- A Strategic Investment Committee has been formed to guide investment decisions which include considering switch options to optimise returns.
- Year-to-date, Council's investment income was \$1.91 million higher than the original budget. This is due to a combination of increase in market interest rates, active management of investment funds and unrealised gain in fair value of Floating Rate Notes (FRNs).
- Year-to-date, Council's investment in mortgage-backed securities (MBSs) is valued at \$325,000 below face value. Council's investment advisor continues to review Council's investment in MBSs and recommends Council continue to hold its investments in the Class A and Class C securities.

There is significant uncertainty associated with these investments, however presently Council's investment advisor considers that, on balance, there is more upside opportunity than downside risk. This is subject to ongoing regular review. MBSs are no longer rated.

- Council's investments and reporting obligations fully complied with the requirements of section 625 of the *Local Government Act 1993* and section 212 of the *Local Government (General) Regulation 2021*.
- Council's portfolio also fully complied with limits set out in its current Investment Policy, noting the exception applicable to MBSs (as investment in them pre-dates the current Investment Policy).
- Reserve balances were as follows (see **Attachment 2** for details):

	Opening balance 1 July 2025	Actual balances 31 Jan 2026	Projected balances to 30 June 2026
Externally restricted	\$379.7m	\$390.3m	\$353.7m
Internally restricted	\$33.6m	\$35.4m	\$39.6m
Unrestricted (General)	\$2.8m	\$5.9m	\$6.7m
<b>Total</b>	<b>\$416.1m</b>	<b>\$431.6m</b>	<b>\$400.0m</b>

## **RECOMMENDATION**

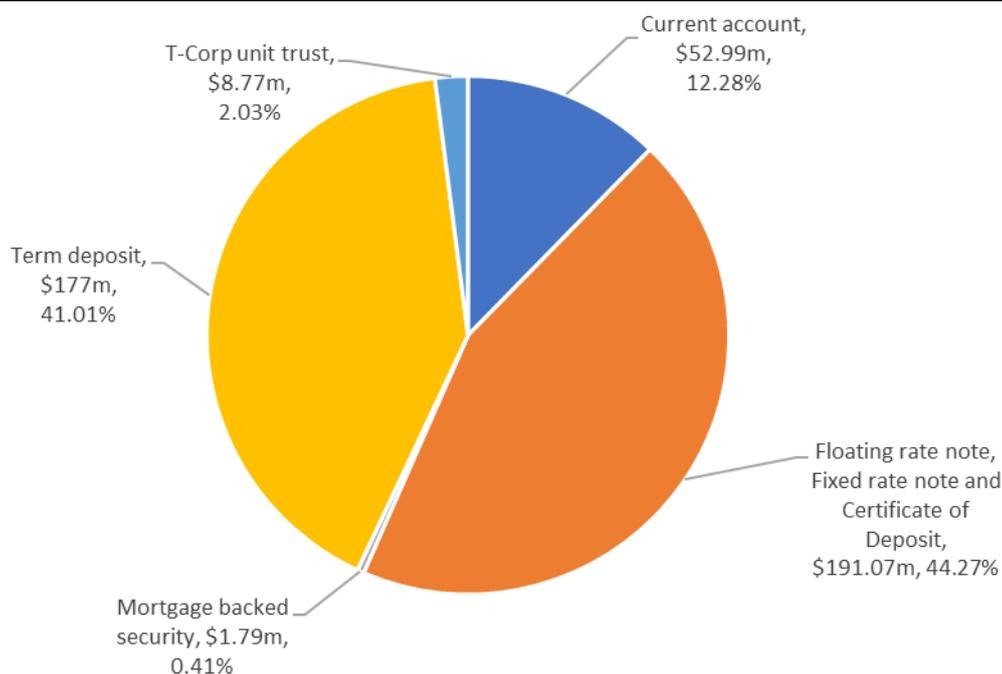
That Council receives and notes this report.

## **REPORT**

Section 212 of the *Local Government (General) Regulation 2021* requires that the Responsible Accounting Officer must provide Council with a written report setting out details of all money that Council has invested under section 625 of the *Local Government Act 1993*.

### **Council's portfolio**

At 31 January 2026, Council held investments with a market value of \$432 million. Council's investment register detailing all its investments is provided as an attachment to this report. In summary, Council's portfolio consisted of investments in:



The ratio of market value compared to face value of various debt securities is shown in the table below.

Asset class	Jan-26	Dec-25	Jun-25
Senior debts (FRNs ,TCDs & FRBs)*	100.14%	100.06%	100.09%
MBS (Reverse mortgage-backed securities)	84.60%	84.47%	83.24%
T-Corp unit trusts	143.23%	142.06%	133.59%

**\*Definition of terms**

- *FRN - Floating Rate Note - returns an aggregate of a fixed margin and a variable benchmark (usually the Bank Bill Swap Rate).*
- *FRB - Fixed Rate Bond – returns a fixed coupon (interest) rate and is tradeable before maturity.*
- *TCD - Transferrable Certificate of Deposit - security issued with the same characteristics as a term deposit, however it can be sold back (transferred) into the market prior to maturity. A floating TCD pays a coupon linked to a variable benchmark (90-day Bank Bill Swap Rate).*

Council continues to closely monitor the investments in its portfolio to ensure continued compliance and minimal exposure to risk.

**Mortgaged-backed securities**

Council’s investment advisor regularly reviews investments in grandfathered mortgage-backed securities (MBSs) and continues to recommend “hold” position on investments in Class A and both Class C securities.

There is significant uncertainty associated with these investments, however presently the investment advisors believe there is, on balance, more upside opportunity than downside risk. Notwithstanding this recommendation, Council's investment advisor has assessed that both Class C securities are likely to eventually default. However, Council will continue to receive interest up until default which is likely to be many years in the future. Fitch Rating Agency has decided to withdraw its rating on MBSs and as a result, Council's investments in these securities are now classed as non-rated. Year-to-date, Council's investment in MBSs is valued at \$328,000 below face value.

### Portfolio maturity profile

The table below shows the percentage of funds invested at different durations to maturity.

Complies to Investment policy	Term to maturity	Total	% Holdings	Term to maturity policy limit minimum	Term to maturity policy limit maximum
	Current account	52,993,360	12.28%		
	Term deposits < 1 year	146,000,000	33.83%		
	T-Corp unit trust	8,773,478	2.03%		
	Tradeable securities	191,066,171	44.27%		
✓	<b>Portfolio % &lt; 1 year ( Short term liquidity)</b>	<b>398,833,010</b>	<b>92.40%</b>	<b>30%</b>	<b>100%</b>
✓	Term deposit > 1 year < 3 years	31,000,000	7.18%	0%	70%
✓	Grand fathered securities	1,785,244	0.41%	N/A	N/A
✓	<b>Portfolio % (Medium term liquidity)</b>	<b>32,785,244</b>	<b>7.60%</b>		
	<b>Total portfolio</b>	<b>431,618,254</b>	<b>100.00%</b>		

**Counterparty policy limit compliance**

Complies to Investment policy	Issuer	Security rating	Market value	% Total value	Maximum Institutional policy limit % holdings
✓	AMP Bank Ltd	BBB+	23,454,978.91	5.43%	15%
✓	ANZ Banking Group Ltd	AA-	20,948,590.75	4.85%	35%
✓	Australian Military Bank	BBB+	3,000,000.00	0.70%	15%
✓	Bank Australia	BBB+	6,380,602.90	1.48%	15%
✓	Bank of Queensland Ltd	A-	17,838,908.05	4.13%	25%
✓	Bank Vic	BBB+	3,000,000.00	0.70%	15%
✓	Bendigo & Adelaide Bank Ltd	A-	1,811,901.60	0.42%	25%
✓	Beyond Bank	BBB+	3,000,000.00	0.70%	15%
✓	Commonwealth Bank of Australia Ltd	AA-	61,066,474.07	14.15%	35%
✓	Emerald Reverse Mortgage Trust ( Class A)	Unrated	571,279.66	0.13%	5%
✓	Emerald Reverse Mortgage Trust ( Class C)	Unrated	1,213,964.50	0.28%	5%
✓	Great Southern Bank	BBB+	7,859,776.65	1.82%	15%
✓	Heartland Bank Australia Limited	BBB	14,000,000.00	3.24%	15%
✓	Heritage and Peoples Choice Limited	BBB+	3,756,142.50	0.87%	15%
✓	ING Bank	A	22,130,188.70	5.13%	25%
✓	Macquarie Bank	A+	13,271,644.44	3.07%	25%
✓	Mizuho Bank	A	3,513,842.50	0.81%	25%
✓	MyState (Auswide) Bank	BBB	16,000,000.00	3.71%	15%
✓	National Australia Bank Ltd	AA-	33,877,297.20	7.85%	35%
✓	Newcastle Greater Mutual Group Ltd	BBB+	3,841,534.00	0.89%	15%
✓	Northern Territory Treasury	AA-	5,000,000.00	1.16%	35%
✓	NSW Treasury Corporation	Unrated	8,773,477.82	2.03%	5%
✓	Police Credit Union SA	Unrated	6,000,000.00	1.39%	5%
✓	Rabobank Australia Limited	A	44,070,125.30	10.21%	25%
✓	RACQ Bank	BBB+	1,500,072.00	0.35%	15%
✓	Royal Bank of Canada	A	11,752,688.40	2.72%	25%
✓	Scotia Bank	A-	8,524,712.00	1.98%	25%
✓	State Bank of India, Sydney Branch	BBB-	8,000,000.00	1.85%	15%
✓	Sumitomo Mitsui Banking	A	5,008,710.00	1.16%	25%
✓	Suncorp Bank	AA-	14,494,611.00	3.36%	35%
✓	Teachers Mutual Bank	BBB+	4,010,827.00	0.93%	15%
✓	UBS AG	A+	4,587,595.20	1.06%	25%
✓	Unity Bank	BBB+	10,000,000.00	2.32%	15%
✓	Westpac Banking Corporation Ltd	AA-	39,358,308.60	9.12%	35%
	<b>Portfolio Total</b>		<b>431,618,253.75</b>	<b>100.00%</b>	

**Credit rating policy limit compliance**

Complies to Investment policy	Credit rating	Market value	% Portfolio	Maximum policy limit
✓	AAA Category	1,768,556	0.41%	100%
✓	AA Category	174,745,282	40.49%	100%
✓	A Category	130,741,760	30.29%	60%
✓	BBB Category	107,803,934	24.98%	45%
✓	Unrated	16,558,722	3.84%	10%
	<b>Total Portfolio</b>	<b>431,618,254</b>	<b>100.00%</b>	

**Compliance with Investment policy – In summary**

Legislative requirements	✓	Fully compliant, noting exception applicable to grandfathered mortgaged-backed investments.
Portfolio credit rating limit	✓	Fully compliant
Institutional exposure limits	✓	Fully compliant
Overall portfolio credit limits	✓	Fully compliant
Term to maturity limits	✓	Fully compliant

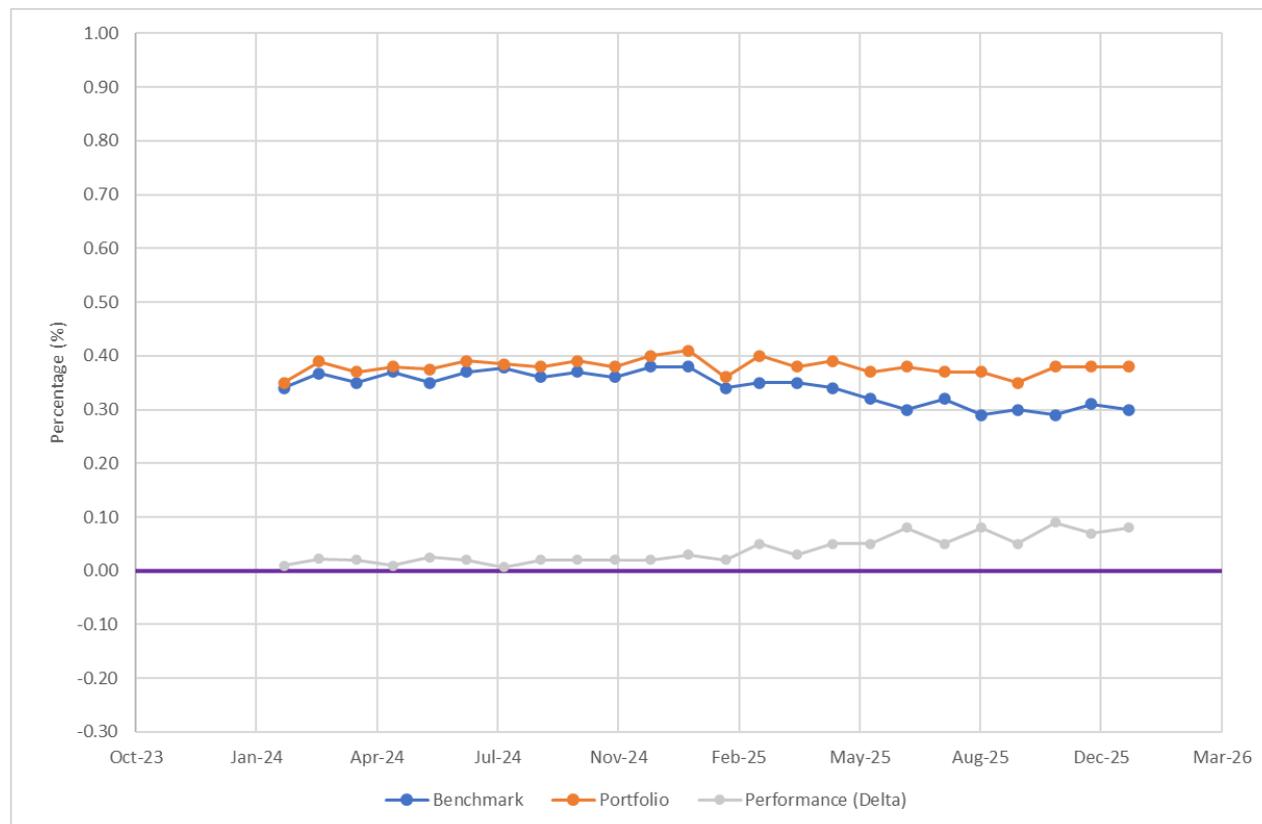
**Portfolio performance against relevant market benchmark**

Council’s Investment Policy prescribes the AusBond Bank Bill Index (ABBI) as a benchmark to measure return on cash and fixed interest securities. The ABBI represents the average daily yield of a parcel of bank bills. Historically there has been a positive correlation between changes in the cash rate and the resulting impact on the ABBI benchmark.

Council’s investment portfolio is performing better than ABBI benchmark. The portfolio yield for the year to January 2026 was above the ABBI index by 54 basis points (portfolio yield: 4.43%; ABBI: 3.89%).

A Strategic Investment Committee, comprising of the CEO, Director Corporate Support, CFO and Accountant (Investment & Treasury Management), has been formed to guide investment decisions. Since inception several switch options were executed that enabled Council to make capital gains on FRNs and earn better returns.

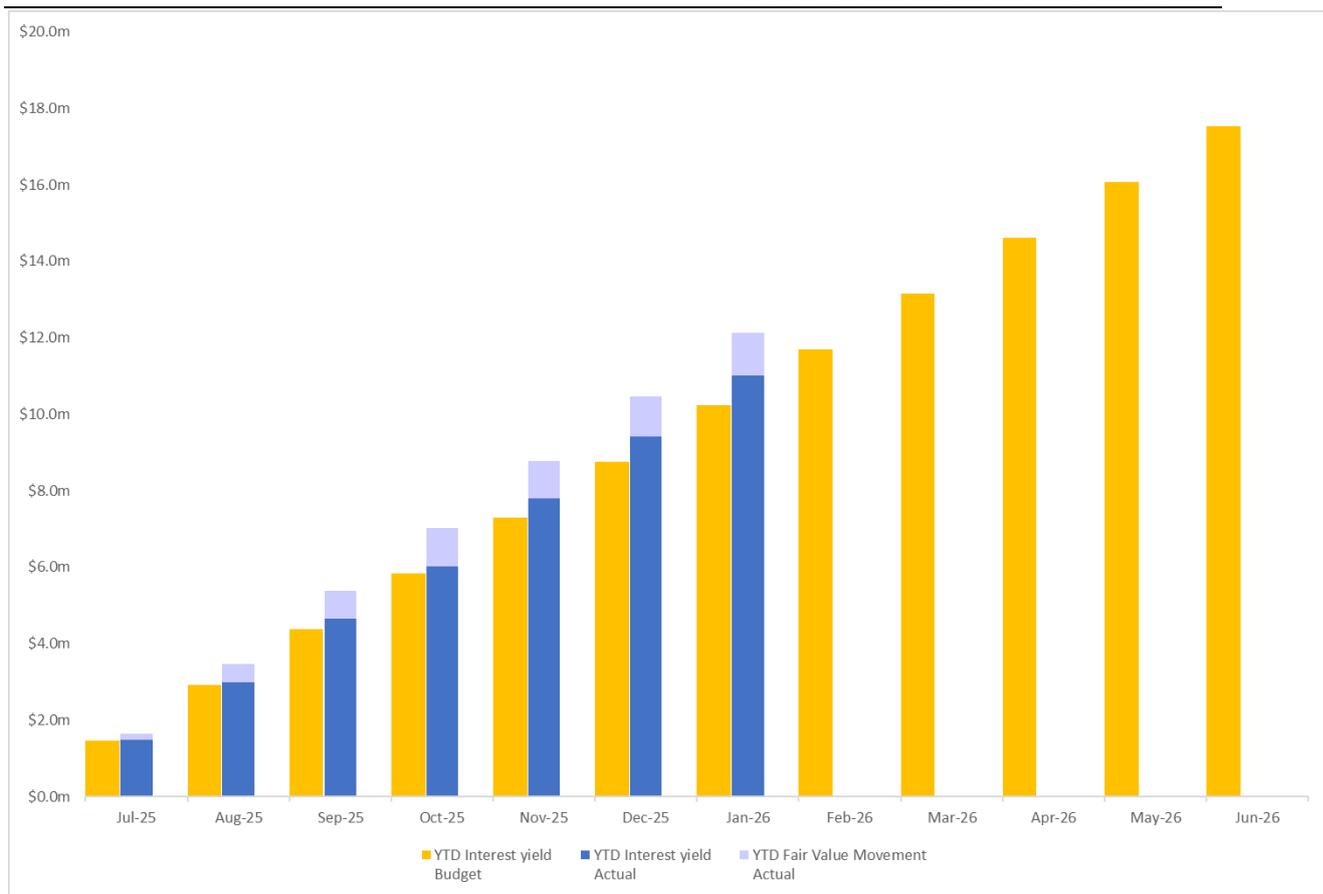
Comparative monthly yields against benchmarks are charted below:



**Performance of portfolio returns against budget**

Year-to-date, Council’s investment income was \$1.91 million higher than the original budget. This is due to a combination of increase in market interest rate and unrealised gain in fair value of Floating Rate Notes (FRNs).

	YTD Budget	YTD Actuals	Budget Variance
<b>Interest yield on cash holdings</b>	<b>\$9.93m</b>	<b>\$11.01m</b>	<b>\$1.08m</b>
<b>Fair value market movement</b>	<b>\$0.29m</b>	<b>\$1.12m</b>	<b>\$0.83m</b>
<b>Total</b>	<b>\$10.22m</b>	<b>\$12.13m</b>	<b>\$1.91m</b>



### **Economic outlook – Reserve Bank of Australia**

The Reserve Bank of Australia increased the official cash rate to 3.85 per cent in its meeting on 3 January 2026.

### **Certificate of Responsible Accounting Officer**

The Chief Financial Officer, as Responsible Accounting Officer, certifies that the investments listed in the attached report have been made in accordance with section 625 of the *Local Government Act 1993*, section 212 of the *Local Government (General) Regulation 2021* and Council’s Investment Policy at the time of their placement. The previous investments are covered by the grandfathering clauses of the current investment guidelines issued by the Minister for Local Government.

**CONSIDERATIONS**

<b>Economic</b>	Council's investment income was \$1.91 million higher than the original budget at 31 January 2026.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	There are no social and cultural considerations.
<b>Civic Leadership</b>	There are no civic leadership and governance considerations.
<b>Legislative</b>	<p>Local Government Act 1993, section 625</p> <p>Local Government (General) Regulation 2021, section 212</p> <p>Council is empowered by section 625 of the Local Government Act 1993 to invest money that is not, for the time being, required by Council for any other purpose. Council may invest money in a form of investment notified by order of the Minister.</p> <p>The Minister has published the Local Government Act 1993 – Investment Order which specifies the forms of investment that a council may make. It makes clear that Council must have an investment policy and invest in accordance with that policy. Council is required to invest prudently and must consider:</p> <ul style="list-style-type: none"> <li>• the risk of capital or income loss or depreciation,</li> <li>• the likely income returns and the timing of income return,</li> <li>• the length of the term of the proposed investment,</li> <li>• the liquidity and marketability of the proposed investment,</li> <li>• the likelihood of inflation affecting the value of the proposed investment, and</li> <li>• the costs of making the proposed investment.</li> </ul> <p>The responsible accounting officer must provide Council with a written report setting out details of money invested at its ordinary meetings (but only at one meeting in a month): section 212 of the Local Government (General) Regulation 2021. The report must include a certificate as to whether the investment has been made in accordance with the Act, the regulations and Council's investment policies.</p>

<b>Risk</b>	The capital value and return-on-investment is subject to market risks. Investment limits prescribed in Council's policy framework is aimed to mitigate these risks.
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**ATTACHMENTS**

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1. Investment Portfolio January 2026
2. Schedule of Cash Reserves January 2026



### Portfolio Valuation As At 31 January 2026

Fixed Interest Security	Maturity Date	Rating	Current	Market Value	Total	Yield
<b>Current Account</b>						
Cash On Hand		Unrated	6,375.00	6,375.00	0.00%	0.00%
CBA Powerhouse Account		AA-	66,538.27	66,538.27	0.02%	0.22%
CBA Business Saver		AA-	30,918,387.45	30,918,387.45	7.16%	3.60%
CBA General Account		AA-	1,935,162.85	1,935,162.85	0.45%	0.00%
AMP Business Saver		BBB	5,093.33	5,093.33	0.00%	2.00%
AMP Notice Account		BBB	20,028,438.38	20,028,438.38	4.64%	4.25%
Macquarie Bank Accelerator Account		A+	31,694.66	31,694.66	0.01%	1.90%
Macquarie Bank Account		A+	1,670.38	1,670.38	0.00%	3.77%
			<u>52,993,360.32</u>	<u>52,993,360.32</u>	<u>12.28%</u>	
<b>Fixed Rate Bond</b>						
ANZ Bank	01/11/2028	AA-	5,250,000.00	5,175,896.25	1.20%	4.25%
Commonwealth Bank	21/11/2028	AA-	2,000,000.00	1,951,946.00	0.45%	3.90%
Commonwealth Bank	21/08/2030	AA-	1,500,000.00	1,454,439.00	0.34%	4.24%
Commonwealth Bank	15/01/2031	AA-	2,700,000.00	2,702,065.50	0.63%	5.03%
Commonwealth Bank	21/11/2035	AA-	3,000,000.00	2,955,444.00	0.68%	5.27%
Bank of Queensland	27/10/2026	BBB+	4,750,000.00	4,663,839.75	1.08%	2.10%
ING Direct	19/08/2026	A	1,800,000.00	1,768,555.80	0.41%	1.10%
Macquarie Bank	14/09/2026	A+	4,200,000.00	4,210,218.60	0.98%	4.95%
Royal Bank of Canada	09/09/2030	A	6,400,000.00	6,228,070.40	1.44%	4.74%
Scotia Bank	21/03/2030	A-	4,000,000.00	3,974,456.00	0.92%	5.23%
Suncorp	25/01/2027	AA-	4,500,000.00	4,411,341.00	1.02%	2.50%
USB AG	26/02/2026	AA-	2,550,000.00	2,544,247.20	0.59%	1.10%
			<u>42,650,000.00</u>	<u>42,040,519.50</u>	<u>9.74%</u>	
<b>Floating Rate Note</b>						
AMP Bank	13/09/2027	BBB+	3,400,000.00	3,421,447.20	0.79%	4.98%
ANZ Bank	11/09/2028	AA-	4,200,000.00	4,240,131.00	0.98%	4.64%
ANZ Bank	01/11/2028	AA-	4,500,000.00	4,504,891.50	1.04%	4.25%
ANZ Bank	05/02/2029	AA-	1,000,000.00	1,010,902.00	0.23%	4.60%
ANZ Bank	18/02/2030	AA-	3,000,000.00	3,016,770.00	0.70%	4.46%
Bank Australia	21/02/2028	BBB	1,350,000.00	1,370,997.90	0.32%	5.35%
Bank Australia	27/11/2028	BBB	5,000,000.00	5,009,605.00	1.16%	4.70%
Bank of Queensland	20/11/2028	A-	9,000,000.00	9,012,654.00	2.09%	4.41%
Bank of Queensland	30/04/2029	A-	4,100,000.00	4,162,414.30	0.96%	5.12%
Bendigo and Adelaide	24/10/2028	A-	1,800,000.00	1,811,901.60	0.42%	4.77%
Commonwealth Bank	17/08/2028	AA-	3,500,000.00	3,534,912.50	0.82%	4.60%
Commonwealth Bank	09/01/2030	AA-	2,500,000.00	2,519,510.00	0.58%	4.58%
Commonwealth Bank	21/08/2030	AA-	2,500,000.00	2,510,435.00	0.58%	4.42%
Commonwealth Bank	15/01/2031	AA-	5,500,000.00	5,511,258.50	1.28%	4.47%
Great Southern Bank	01/11/2027	BBB+	1,850,000.00	1,857,712.65	0.43%	4.67%
Great Southern Bank	03/11/2028	BBB+	6,000,000.00	6,002,064.00	1.39%	4.56%
Heritage and Peoples Choice Limited	05/11/2029	BBB+	3,750,000.00	3,756,142.50	0.87%	4.69%
ING Bank	20/08/2029	A+	6,300,000.00	6,361,632.90	1.47%	4.66%
Macquarie Bank	14/09/2026	A+	4,800,000.00	4,812,000.00	1.11%	4.56%
Macquarie Bank	17/07/2030	A+	4,200,000.00	4,216,060.80	0.98%	4.55%

Mizuho Bank	18/01/2027	A	3,500,000.00	3,513,842.50	0.81%	4.61%
NAB	22/03/2029	AA-	3,500,000.00	3,531,720.50	0.82%	4.63%
NAB	14/11/2029	AA-	2,600,000.00	2,616,432.00	0.61%	4.47%
NAB	18/03/2030	AA-	4,700,000.00	4,729,144.70	1.10%	4.55%
Newcastle Greater Mutual Group Ltd	14/02/2029	BBB	600,000.00	615,294.00	0.14%	5.50%
Newcastle Greater Mutual Group Ltd	21/01/2030	BBB+	3,200,000.00	3,226,240.00	0.75%	4.98%
Rabobank Australia Branch	27/01/2027	A+	2,700,000.00	2,707,908.30	0.63%	4.54%
Rabobank Australia Branch	26/02/2029	A	3,000,000.00	3,034,941.00	0.70%	4.69%
Rabobank Australia Branch	20/02/2030	A	1,300,000.00	1,308,268.00	0.30%	4.49%
Rabobank Australia Branch	10/07/2030	A	3,000,000.00	3,019,008.00	0.70%	4.60%
RACQ Bank	24/02/2026	BBB+	1,500,000.00	1,500,072.00	0.35%	5.15%
Royal Bank of Canada	09/09/2030	A	5,500,000.00	5,524,618.00	1.28%	4.85%
Scotia Bank	21/03/2030	A-	4,500,000.00	4,550,256.00	1.05%	5.13%
Suncorp	19/03/2029	AA-	2,500,000.00	2,524,082.50	0.58%	4.71%
Suncorp	27/09/2029	AA-	5,000,000.00	5,038,910.00	1.17%	4.65%
Suncorp	21/05/2030	AA-	2,500,000.00	2,520,277.50	0.58%	4.58%
Sumitomo Mitsui Banking	10/09/2030	A	5,000,000.00	5,008,710.00	1.16%	4.50%
Teachers Mutual Bank	21/06/2027	BBB+	1,000,000.00	1,007,899.00	0.23%	5.03%
Teachers Mutual Bank	03/10/2028	BBB+	3,000,000.00	3,002,928.00	0.70%	4.69%
UBS AG	24/11/2028	A+	2,000,000.00	2,043,348.00	0.47%	5.10%
Westpac	21/01/2030	AA-	4,500,000.00	4,529,475.00	1.05%	4.57%
Westpac	19/06/2030	AA-	4,800,000.00	4,828,833.60	1.12%	4.56%
			148,150,000.00	149,025,651.95	34.53%	

**Mortgage Backed Security**

EmeraldMBS2006-1A	21/08/2051	Unrated	610,318.70	571,279.66	0.13%	4.10%
EmeraldMBS2006-1C	21/08/2056	Unrated	1,000,000.00	821,510.00	0.19%	4.85%
EmeraldMBS2007-1C	23/07/2057	Unrated	500,000.00	392,454.50	0.09%	4.68%
			2,110,318.70	1,785,244.16	0.41%	

**Term Deposit**

ANZ	26/10/2026	AA-	3,000,000.00	3,000,000.00	0.70%	5.35%
Australian Military Bank	11/09/2028	BBB+	3,000,000.00	3,000,000.00	0.70%	4.08%
BankVic	09/07/2026	BBB+	3,000,000.00	3,000,000.00	0.70%	4.25%
Beyond Bank	19/03/2026	BBB+	3,000,000.00	3,000,000.00	0.70%	4.30%
Commonwealth Bank	24/11/2026	AA_	5,000,000.00	5,000,000.00	1.16%	4.49%
Heartland Bank Australia Limited	24/09/2026	BBB	3,000,000.00	3,000,000.00	0.70%	4.30%
Heartland Bank Australia Limited	27/07/2026	BBB	3,000,000.00	3,000,000.00	0.70%	4.30%
Heartland Bank Australia Limited	14/12/2026	BBB	5,000,000.00	5,000,000.00	1.16%	4.80%
Heartland Bank Australia Limited	08/01/2027	BBB	3,000,000.00	3,000,000.00	0.70%	4.76%
ING Bank	25/09/2026	A	5,000,000.00	5,000,000.00	1.16%	5.15%
ING Bank	14/10/2026	A	3,000,000.00	3,000,000.00	0.70%	4.79%
ING Bank	14/10/2027	A	3,000,000.00	3,000,000.00	0.70%	4.77%
ING Bank	10/10/2028	A	3,000,000.00	3,000,000.00	0.70%	5.30%
MyState Bank	12/06/2026	BBB	4,000,000.00	4,000,000.00	0.93%	4.25%
MyState Bank	05/11/2026	BBB	6,000,000.00	6,000,000.00	1.39%	4.78%
MyState Bank	10/12/2026	BBB	6,000,000.00	6,000,000.00	1.39%	4.80%
NAB	29/07/2026	AA-	3,000,000.00	3,000,000.00	0.70%	4.19%
NAB	27/02/2026	AA-	10,000,000.00	10,000,000.00	2.32%	4.10%
NAB	29/04/2026	AA-	5,000,000.00	5,000,000.00	1.16%	4.10%
NAB	31/08/2026	AA-	5,000,000.00	5,000,000.00	1.16%	4.15%
Northern Territory Treasury	15/12/2026	AA-	5,000,000.00	5,000,000.00	1.16%	1.50%
Police Credit Union SA	27/07/2026	Unrated	3,000,000.00	3,000,000.00	0.70%	4.30%
Police Credit Union SA	09/09/2027	Unrated	3,000,000.00	3,000,000.00	0.70%	4.06%
Rabobank Australia Limited	18/05/2026	A	5,000,000.00	5,000,000.00	1.16%	4.47%
Rabobank Australia Limited	27/05/2026	A	5,000,000.00	5,000,000.00	1.16%	4.40%
Rabobank Australia Limited	29/05/2026	A	5,000,000.00	5,000,000.00	1.16%	4.22%
Rabobank Australia Limited	27/08/2026	A	3,000,000.00	3,000,000.00	0.70%	4.50%
Rabobank Australia Limited	18/02/2028	A	3,000,000.00	3,000,000.00	0.70%	5.06%

Rabobank Australia Limited	18/02/2028	A	5,000,000.00	5,000,000.00	1.16%	4.80%
Rabobank Australia Limited	14/11/2028	A	5,000,000.00	5,000,000.00	1.16%	4.42%
Rabobank Australia Limited	20/02/2029	A	3,000,000.00	3,000,000.00	0.70%	5.19%
State Bank of India	11/03/2026	BBB-	5,000,000.00	5,000,000.00	1.16%	5.00%
State Bank of India	20/04/2026	BBB-	3,000,000.00	3,000,000.00	0.70%	4.35%
Unity Bank	25/02/2026	Unrated	5,000,000.00	5,000,000.00	1.16%	4.15%
Unity Bank	27/03/2026	Unrated	5,000,000.00	5,000,000.00	1.16%	4.15%
Westpac	27/02/2026	AA-	10,000,000.00	10,000,000.00	2.32%	4.14%
Westpac	30/03/2026	AA-	5,000,000.00	5,000,000.00	1.16%	4.12%
Westpac	29/04/2026	AA-	10,000,000.00	10,000,000.00	2.32%	4.12%
Westpac	31/08/2026	AA-	5,000,000.00	5,000,000.00	1.16%	4.14%
			177,000,000.00	177,000,000.00	41.01%	
<b>Total</b>			422,903,679.02	422,844,775.93	97.97%	

**T-Corp**

NSWTC IM Long Term Growth Fund	Unrated	6,125,337.88	8,773,477.82	2.03%
		6,125,337.88	8,773,477.82	2.03%
<b>Total</b>		422,903,679.02	422,844,775.93	97.97%
<b>Portfolio Total</b>		429,029,016.90	431,618,253.75	100.00%

**Liverpool City Council**  
**Schedule of Cash Reserves**

	<b>30 June 2025</b> <i>Actual</i> <i>Balance</i>	<b>31 January 2026</b> <i>Actual</i> <i>Closing Balance</i>	<b>30 June 2026</b> <i>Projected</i> <i>Closing Balance</i>
<b>Externally Restricted</b>			
S7.11 Contributions	316,559,029	321,580,175	288,424,508
City Development Fund	(2,347,281)	(1,452,123)	(839,001)
Domestic Waste Reserve	1,271,847	1,830,883	4,475,210
Environment Levy	6,634,094	7,157,747	6,319,888
Stormwater Reserve	584,119	765,561	66,163
Contribution Reserve	3,038,422	4,619,939	4,619,939
Grants Reserve	3,011,097	7,956,537	7,938,362
Grants Reserve - Operating	7,197	318,924	318,924
Deferred Grants Reserve - Capital	37,075,055	34,983,688	35,064,225
Deferred Grants Reserve - Operating	3,703,478	3,278,171	2,885,371
Western Sydney Infrastructure Grants Program	10,128,113	9,300,941	4,372,001
<b>Total Externally Restricted</b>	<b>379,665,170</b>	<b>390,340,442</b>	<b>353,645,590</b>
<b>Internally Restricted</b>			
Employee Leave Entitlement Reserve	5,346,000	5,346,000	5,346,000
Insurance Reserve	1,796,043	1,796,043	1,796,043
Parking Strategy Reserve	1,300,736	1,869,847	2,442,901
General Property Reserve	646,124	646,124	4,881,124
Loan Reserve	12,200,000	12,200,000	12,200,000
Hammondville Pool and Precinct Reserve	7,876,723	7,874,683	7,874,683
Carnes Hill Stage 2 Precinct Development Reserve	4,253,332	4,253,332	4,253,332
Moorebank Intermodal Company Ltd	225,995	1,426,259	837,626
<b>Total Internally Restricted</b>	<b>33,644,953</b>	<b>35,412,288</b>	<b>39,631,709</b>
<b>Total Restricted</b>	<b>413,310,123</b>	<b>425,752,730</b>	<b>393,277,300</b>
Investments (Equity) in Civic Risk Mutual			
Unrestricted available cash	2,803,769	5,865,524	6,739,105
<b>Unrestricted general reserves <sup>(1)</sup></b>	<b>2,803,769</b>	<b>5,865,524</b>	<b>6,739,105</b>
<b>Total Cash and Investments</b>	<b>416,113,892</b>	<b>431,618,254</b>	<b>400,016,405</b>

<sup>(1)</sup> Excludes investment in Civic Risk Mutual

**CORP 02**

**FY 2025/26 - Quarter 2, Budget Review**

<b>Strategic Direction</b>	Generating Opportunity Meet the challenges of Liverpool's growing population
<b>File Ref</b>	040037.2026
<b>Report By</b>	Vishwa Nadan - Chief Financial Officer
<b>Approved By</b>	Farooq Portelli - Director Corporate Services

**EXECUTIVE SUMMARY**

This report provides revised estimates of income and expenditure for FY 2025/26 based on the budget review for the quarter ended 31 December 2025 (Q2) and has been prepared in accordance with the updated reporting guidelines issued by the NSW Office of Local Government.

Based on Q2 budget review, Council's Net Cost of Services (NCOS) before capital grants and contributions is estimated at a \$2.6m deficit compared to budgeted surplus of \$0.8m.

The projected position of income and expenditure in regard to the original budget is satisfactory with staff continuing efforts to reduce the variance.

Council has revised down its capital expenditure program to \$207.9m from original budget of \$248.7m. YTD spend on 31 December 2025 was \$64.7m.

Based on current estimates of income, operating and capital expenditure, Council is estimated to have at 30 June 2026, \$400m in cash at bank and investments and meet all three of the financial covenants.

**RECOMMENDATION**

That Council:

1. Approve the budget variations identified in this report; and
2. Note the projected income and expenditure results for the current financial year.

**REPORT**

**Legislative requirements**

Section 203(1) of the *Local Government (General) Regulation 2021* requires the Responsible Accounting Officer:

- (1) to prepare and submit to the council a budget review statement that shows, by reference to the estimate of income and expenditure set out in the statement of the council's revenue policy included in the operational plan for the relevant year, a revised estimate of the income and expenditure for that year.
- (2) include a budget review statement or be accompanied by:
  - a. a report as to whether or not the responsible accounting officer believes that the statement indicates that the financial position of the council is satisfactory, having regard to the original estimate of income and expenditure, and
  - b. if that position is unsatisfactory, recommendations for remedial action.

This report has been prepared in accordance with the updated reporting guidelines issued by the Office of Local Government. The formatting, disclosures and recommendations have been adapted to reflect the new requirements and ensure full compliance with the latest regulatory framework and provides the revised estimates of income and expenditure for 2025/26 based on the budget review for the quarter ended 31 December 2025 (Q2). The Statement from the Responsible Accounting Officer is also included.

**Operating budget**

In June 2025 the Council adopted its 2025-26 operating budget with projected revenue of \$462.4 million and expenditure of \$284.2 million. In terms of the net operating result before grants and contributions provided for capital purposes, Council budgeted for an operating surplus of \$0.8 million.

A comprehensive budget review conducted for the quarter ending 31 December 2025 (Q2) has resulted in a \$2.0m net increase in estimated operating revenue and \$1.0m decrease in operating expenditure, giving a revised net operating result before capital grants and contributions provided for capital purposes of a deficit \$2.6m.

	Original Budget	Revised Budget (Q1)	Q2 Budget Changes	Projected Result	Actual YTD Result
Total Income	\$462.4m	\$437.2m	(\$12.7m)	\$424.5m	\$205.5m
<b>Less: Capital Grants and Contributions</b>	(\$177.4m)	(\$152.5m)	(\$14.7m)	(\$137.8m)	(\$49.2m)
Operating Revenue	\$285.0m	\$284.7m	\$2.0m	\$286.7m	\$156.3m
Operating Expenditure	\$284.2m	\$290.3m	(\$1.0m)	\$289.3m	\$142.1m
<b>Net Cost of Service before capital grants &amp; contributions (Surplus/ (Deficit))</b>	<b>\$0.8m</b>	<b>(\$5.6m)</b>	<b>\$3.0m</b>	<b>(\$2.6m)</b>	<b>\$14.2m</b>

Details of these variations are provided in the Budget Review Statement attached.

These projections were compiled after extensive consultation with key staff across the Council and are based on Council resolutions, program initiatives and market trends available at the time of reporting.

### Capital budget

Council budgeted for a \$248.7m capital works program. Based on Q2 budget review, the program has been revised down to \$207.9m. Details of these variations are provided in the Budget Review Statement attached

	Original Budget	Revised Budget (Q1)	Q2 Budget Changes	Projected Result	Actual YTD Spend
Buildings	\$7.7m	\$8.1m	\$0.1m	\$8.2m	\$2.5m
Drainage and Floodplain	\$27.1m	\$27.7m	\$5.2m	\$32.9m	\$24.9m
Information Technology	\$3.6m	\$1.6m	(\$0.7m)	\$0.9m	\$0.3m
Land	\$62.2m	\$48.7m	(\$24.1m)	\$24.6m	\$2.6m
Land Improvements	-	-			-
Library Materials	\$0.7m	\$0.7m	-	\$0.7m	\$0.3m
Office Equipment, Furniture and Fittings	\$3.2m	\$3.3m	-	\$3.3m	\$2.6m
Parks and Recreation	\$26.6m	\$28.6m	\$9.7m	\$38.2m	\$12.9m
Plant and fleet	\$5.3m	\$6.8m	(\$0.3m)	\$6.6m	\$1.4m
Roads, Bridges and Footpaths	\$112.3m	\$98.4m	(\$5.9m)	\$92.5m	\$17.3m
<b>Total Capital Expenditure</b>	<b>\$248.7m</b>	<b>\$223.9m</b>	<b>(16.0m)</b>	<b>\$207.9m</b>	<b>\$64.8m</b>

### Cash Reserves

At 31 December, Council had \$434.7 million in cash and investments (excluding investments in Civic Risk Mutual) classified as follows:

	Actual 1 July 2025	Actual 31 Dec 2025	Projected to 30 Jun 2026
Externally Restricted Reserves	\$379.7m	\$386.8m	\$353.7m
Internally Restricted Reserves	\$33.6m	\$34.8m	\$39.6m
Unrestricted cash	\$2.8m	\$13.1m	\$6.7m
<b>Total</b>	<b>\$416.1m</b>	<b>\$434.7m</b>	<b>\$400.0m</b>

### Key Performance Indicators

The table below includes three financial indicators that Council has agreed to meet as part of its borrowing obligations.

Financial Covenants	Benchmark	Indicator	Original Budget FY25/26	Actual YTD 31 Dec 2025	Projected to 30 June 2026
1. Debt service cover ratio	>1.5x	✓	2.45	3.03	2.22
2. Interest cover ratio	> 3 months	✓	7.24 months	8.45 months	6.55 months
3. Unrestricted cash expense cover ratio	> 2 months	✓	3.04 months	6.19 months	3.38 months

### RAO - Budget Review Statement

Council's projected income and expenditure to 30 June 2026, and the resulting impact on the net operating result before capital grants and contributions, indicate a significant improvement from the last budget review. Accordingly, the projected financial position relative to the original budget is assessed as satisfactory.

The Responsible Accounting Officer (RAO) will continue to work closely with the Executive Team to review discretionary expenditure and rationalise costs to further improve the projected current year results.

### CONSIDERATIONS

<b>Economic</b>	The revised budget net operating result before Grants and Contributions following Quarter 2 Budget Review and Council resolutions to 31 December 2025 will be a deficit of \$2.6 million.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	There are no social and cultural considerations.
<b>Civic Leadership</b>	Deliver services that are customer focused. Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.
<b>Legislative</b>	Local Government (General) Regulation 2021, section 203

	<p>Local Government Code of Accounting Practice and Financial Reporting</p> <p>The responsible accounting officer (RAO) is required to provide a budget review statement complying with the Code not later than two months after each quarter's end, including –</p> <ul style="list-style-type: none"> <li>• revised estimate of income and expenditure for the year by reference to the statement of Council's revenue policy in the operational plan;</li> <li>• RAO's report on whether the Council's financial position is satisfactory, having regard to the original estimate; and remedial action if the position is not satisfactory.</li> </ul>
<p><b>Risk</b></p>	<p>The risk is deemed to be low.</p> <p>The risk is considered within Council's risk appetite.</p>

**ATTACHMENTS**

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1. FY 2025-26: Q2 Budget Review Statement



**QUARTERLY  
BUDGET REVIEW  
STATEMENT**

**December 2025**

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### Statement – Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2021.

It is my opinion that the Quarterly Budget Review Statement for Liverpool City Council for the quarter ended 31 December 2025 indicates that Council's projected financial position at 30 June 2026 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.



Signed: Vishwa Nadan  
Chief Financial Officer

Dated: 13 February 2026

QBRS Financial Overview

Description	Previous Year	Current Year	Approved	Approved	Approved	Approved	Approved	Revised	Recommended	Projected	VARIANCE	ACTUAL	
	Actual	Original	Changes	Changes	Changes	Changes	Changes	Budget		year end	Original	YTD	
	2024/25	2025/26	2025/26	2025/26	Q1	Q2	Q3	2025/26	changes for	Result	vs PYE	Result	
			Revotes	Resolutions	Review	Review	Review		council	2025/26	2025/26	2025/26	
									resolution		Result		
Net Operating Result before grants and contributions provided for capital purposes	General Fund	(10,438,605)	798,015	0	0	(6,424,846)	0	0	(5,626,832)	3,014,352	(2,612,480)	(3,410,494)	14,159,119
	Consolidated	(10,438,605)	798,015	0	0	(6,424,846)	0	0	(5,626,832)	3,014,352	(2,612,480)	(3,410,494)	14,159,119
Operating Result from continuing operations (with capital grants and contributions) excluding depreciation, amortisation and impairment of non financial assets	Consolidated	155,872,467	233,840,658	1,817,540	0	(33,106,226)	0	0	202,551,971	(11,705,648)	190,846,323	(42,994,334)	89,987,350
Borrowings	Total Borrowings	213,698,815	198,686,432	0	0	0	0	0	198,686,432	0	198,686,432	0	205,886,693
Liquidity	External restrictions	379,665,170	312,854,857	(3,610,225)	0	5,030,892	0	0	354,892,188	(1,246,598)	353,645,590	(66,810,312)	386,796,447
	Internal allocations	33,644,953	33,369,890	0	0	0	0	0	34,787,118	4,844,591	39,631,709	(275,064)	34,783,406
	Unallocated	2,803,769	6,898,749	0	0	0	0	0	5,309,087	0	6,739,105	0	13,085,856
	Total Cash and Cash Equivalents	416,113,892	353,123,496	(3,610,225)	0	5,030,892	0	0	394,988,393	3,597,994	400,016,405	(67,085,376)	434,665,708
Capital	Capital Funding	105,009,814	248,700,357	9,062,920	0	(33,899,002)	0	0	223,864,275	(15,998,153)	207,866,122	(40,834,235)	64,749,732
	Capital Expenditure	105,009,814	248,700,357	9,062,920	0	(33,899,002)	0	0	223,864,275	(15,998,153)	207,866,122	(40,834,235)	64,749,732
	Net Capital	0	0	0	0	0	0	0	0	0	0	0	0
		Opening Balance	Total Cash Contributions Received	Total Interest Earned	Total Expended	Total Internal Borrowings (to) / from	Held as Restricted Assets	Cumulative balance of Internal borrowings (to) / from					
		As at 1 July 2025	As at this Q2	As at this Q2	As at this Q2	As at this Q2	As at this Q2	As at this Q2					
Developer Contributions	Total Developer Contributions	319,597,451	37,258,597	6,460,018	(42,377,774)	0	320,938,292	0					

Income and Expenses Budget Review Statement – General Funds

**Income and Expenses Budget Review Statement**  
**Budget review for the quarter ended 31 December 2025**

Description	2024-25 Previous Year Actual	2025-26 Original Budget	2025-26 Revotes	2025-26 Resolutions	2025-26 Q1 Review	2025-26 Revised Budget	2025-26 Q2 Request	2025-26 Projected Result	VARIANCE Original Budget vs Projected	2025/26 ACTUAL YTD
<b>INCOME</b>										
Rates & Annual Charges	183,718,342	196,799,419	0	0	785,000	197,584,419	0	197,584,419	785,000	108,742,375
User Charges & Fees	17,219,554	17,171,388	0	0	1,036,836	18,208,224	116,308	18,324,532	1,153,144	8,897,858
Other Revenues	14,856,636	15,193,288	0	0	394,617	15,587,905	295,646	15,883,551	690,263	8,195,993
Grants & Contributions - Operating	21,292,942	27,792,534	0	0	(9,169,925)	18,622,609	831,315	19,453,924	(8,338,610)	10,511,922
Grants & Contributions - Capital	111,173,036	177,395,933	1,817,540	0	(26,681,380)	152,532,093	(14,720,000)	137,812,093	(39,583,840)	49,190,447
Interest & Investment Revenue	19,216,932	17,925,807	0	0	1,000,000	18,925,807	500,000	19,425,807	1,500,000	9,992,532
Other Income	9,111,011	9,702,191	0	0	0	9,702,191	(1,712,659)	7,989,532	(1,712,659)	4,280,638
Net gain from disposal of assets	4,665,139	0	0	0	6,072,848	6,072,848	1,961,466	8,034,314	8,034,314	5,639,728
<b>Total Income from continuing operations</b>	<b>381,253,593</b>	<b>461,980,560</b>	<b>1,817,540</b>	<b>0</b>	<b>(26,562,004)</b>	<b>437,236,096</b>	<b>(12,727,924)</b>	<b>424,508,172</b>	<b>(37,472,388)</b>	<b>205,451,493</b>
<b>EXPENSES</b>										
Employee benefits and on-costs	110,597,913	108,455,242	0	0	145,285	108,600,528	(794,968)	107,805,560	(649,683)	54,876,977
Materials & Services	98,801,593	102,217,763	0	0	6,289,303	108,507,066	(227,308)	108,279,758	6,061,995	51,434,960
Borrowing Costs	9,451,742	9,372,329	0	0	0	9,372,329	0	9,372,329	0	5,334,448
Other Expenses	5,497,174	5,594,568	0	0	109,634	5,704,202	0	5,704,202	109,634	3,622,293
Net Loss from the Disposal of Assets	1,032,704	2,500,000	0	0	0	2,500,000	0	2,500,000	0	195,464
<b>Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets</b>	<b>225,381,126</b>	<b>228,139,902</b>	<b>0</b>	<b>0</b>	<b>6,544,222</b>	<b>234,684,125</b>	<b>(1,022,276)</b>	<b>233,661,849</b>	<b>5,521,946</b>	<b>115,464,142</b>
<b>Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets</b>	<b>155,872,467</b>	<b>233,840,658</b>	<b>1,817,540</b>	<b>0</b>	<b>(33,106,226)</b>	<b>202,551,971</b>	<b>(11,705,648)</b>	<b>190,846,323</b>	<b>(42,994,334)</b>	<b>89,987,350</b>
Depreciation, amortisation and impairment of non financial assets	55,138,037	55,646,710	0	0	0	55,646,710	0	55,646,710	0	26,637,784
<b>Operating Result from continuing operations</b>	<b>100,734,430</b>	<b>178,193,948</b>	<b>1,817,540</b>	<b>0</b>	<b>(33,106,226)</b>	<b>146,905,261</b>	<b>(11,705,648)</b>	<b>135,199,613</b>	<b>(42,994,334)</b>	<b>63,349,566</b>
<b>Net Operating Result before grants and contributions provided for capital purposes</b>	<b>(10,438,605)</b>	<b>798,015</b>	<b>0</b>	<b>0</b>	<b>(6,424,846)</b>	<b>(5,626,832)</b>	<b>3,014,352</b>	<b>(2,612,480)</b>	<b>(3,410,494)</b>	<b>14,159,119</b>

QBRS Adjustments - Income & Expenditure

Project	Project_Description	Comments	FUNDING					Total Funding
			Total Request	Grants & Contributions	External Reserves	Internal Reserves	General Fund	
<b>User Charges &amp; Fees</b>			<b>116,308</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>116,308</b>	<b>116,308</b>
201318	University of Wollongong	Reduction in car parking charges due to UoW vacating 33 Moore Street on 31 December 2025	(70,892)	0	0	0	(70,892)	(70,892)
201862	UOW - LCP	Car parking charges for 50 spaces	180,000	0	0	0	180,000	180,000
201863	BNK Espresso (Ground Floor) LCP	Car parking charges for 2 spaces	7,200	0	0	0	7,200	7,200
<b>Interest &amp; Investment Revenue</b>			<b>500,000</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>200,000</b>	<b>500,000</b>
301280	Global - Finance	Higher cash holdings and re-investing in high yielding parcels	200,000	0	0	0	200,000	200,000
301121	S7.11 Admin	Higher cash holdings and re-investing in high yielding parcels	300,000	0	300,000	0	0	300,000
<b>Grants &amp; Contributions - Operating</b>			<b>831,315</b>	<b>831,315</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>831,315</b>
200511	Parks	OLG grant towards POS 2784 Apprentice Horticulture	28,452	28,452	0	0	0	28,452
200560	Roads & Road Associated Structures	OLG grant towards POS 2785 Apprentice Civil Construction (Works) OLG grant towards POS 2786 Apprentice Civil Construction (Works)	56,904	56,904	0	0	0	56,904
201754	CEC Office	OLG grant towards POS 2778 and POS 2779 Apprentice Engineering Composites Trade	56,904	56,904	0	0	0	56,904
301267	City Works - Parks, Sportfields and Open Spaces	OLG grant towards POS 2783 Apprentice Sports Turf	28,452	28,452	0	0	0	28,452
201853	Housing Support Program	Grant from Department of Planning, Housing and Infrastructure	510,603	510,603	0	0	0	510,603
201895	Transport Access Planning in Western Sydney	Grant from TfNSW	50,000	50,000	0	0	0	50,000
201899	Special Entertainment Precinct Kickstart Grant Program	Grant from Premier's Department	100,000	100,000	0	0	0	100,000
<b>Grants &amp; Contributions - Capital (Others)</b>			<b>(14,720,000)</b>	<b>(14,720,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(14,720,000)</b>
102606	Kurrajong Road / Lyn Pde Intersection Upgrade - Design	Budget adjustment due to delay in utility services and traffic signal design approval.	(4,693,000)	(4,693,000)	0	0	0	(4,693,000)
102762	Governor Macquarie Drive & Hume Highway Intersection	Due to funding shortfall, Council requested to transfer funds from another WSIP project. The Federal government approved the variation request in December 2025. Currently working on tendering.	(4,380,000)	(4,380,000)	0	0	0	(4,380,000)
103089	Lighthorse Park Play Area and Open Space Construction	Budget adjustment due to scope and design refinements and improvements	300,000	300,000	0	0	0	300,000

Project	Project Description	Comments	Total Request	FUNDING					Total Funding
				Grants & Contributions	External Reserves	Internal Reserves	General Fund		
103231	Lighthorse Park Community Hub	Budget adjustment due to scope and design refinements and improvements	100,000	100,000	0	0	0	100,000	
103351	WSIGP Macquarie St, Streetscape Upgrade	Macquarie south contract will be awarded in May / June 2026. Expected to receive the invoice in the next financial year.	(756,000)	(756,000)	0	0	0	(756,000)	
103352	WSIGP Railway St. Streetscape Upgrade	Project to be completed next financial year due to delay in agencies approval to finalise the project design and tender process. Funding body approved the time extension.	(113,000)	(113,000)	0	0	0	(113,000)	
103353	WSIGP Scott St. Streetscape Upgrade	Project to be completed next financial year due to delay in agencies approval to finalise the project design and tender process. Funding body approved the time extension.	(238,000)	(238,000)	0	0	0	(238,000)	
103811	Power House Road - Georges River Erosion Protection works	Project will be delivered by TfNSW under their proposed M5 westbound widening. Council endorsed the proposal from TfNSW to undertake embankment stabilisation work at Powerhouse Road on Council's behalf.	(4,840,000)	(4,840,000)	0	0	0	(4,840,000)	
103957	Lighthorse Park Redevelopment – Car Park Construction	Project delay due to unexpected findings on site and latent conditions	(150,000)	(150,000)	0	0	0	(150,000)	
104153	Community Energy Upgrade – Operation Support	Grant from Department of Industry, Science and Resources	50,000	50,000	0	0	0	50,000	
<b>Other Revenues</b>			<b>(222,594)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(222,594)</b>	<b>(222,594)</b>	
301107	Property Services	Compensation for easement Raingarden D1 Sunday Circuit	94,500	0	0	0	94,500	94,500	
200536	Restoration	Restoration of road pavement along Badgerys Creek Road	1,394,500	0	0	0	1,394,500	1,394,500	
201834	Mattress Shredding Operation	Lower revenue than anticipated to reflect actual growth	(300,000)	0	0	0	(300,000)	(300,000)	
201835	Truck Wash Bay Facility	Operations to commence in last quarter of FY 2025/26	(313,200)	0	0	0	(313,200)	(313,200)	
301010	Building - Approval and Development Compliance	Anticipated increase in building approval and compliance	150,000	0	0	0	150,000	150,000	
301154	Regulatory Parking	Revenue shortfall due to reduced ticket issuance as a result of outdated software	(1,348,394)	0	0	0	(1,348,394)	(1,348,394)	
301156	Fire Safety	Anticipated increase in fire safety fines	100,000	0	0	0	100,000	100,000	
<b>Rental Income</b>			<b>(1,694,419)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,694,419)</b>	<b>(1,694,419)</b>	
201030	Level 5 Suite 1 - Colliers International (NSW) Pty Ltd	Reduction in revenue due to termination of lease	(51,674)	0	0	0	(51,674)	(51,674)	
201318	University of Wollongong	Reduction in car parking charges due to UoW vacating 33 Moore Street on 31 December 2025	(1,323,004)	0	0	0	(1,323,004)	(1,323,004)	

Project	Project_Description	Comments	FUNDING					
			Total Request	Grants & Contributions	External Reserves	Internal Reserves	General Fund	Total Funding
201862	UOW - LCP	Adjustment of budgeted lease rental offset by higher outgoings reimbursement	(319,741)	0	0	0	(319,741)	(319,741)
<b>Net Gain from the Disposal of Assets</b>			<b>1,961,466</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,961,466</b>	<b>1,961,466</b>
301280	Global - Finance	Estimated gain from disposal of assets	1,961,466	0	0	0	1,961,466	1,961,466
<b>Fair value increment on investments</b>			<b>500,000</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>200,000</b>	<b>500,000</b>
301280	Global - Finance	Fair value gain on investments in FRN's	200,000	0	0	0	200,000	200,000
301121	S7.11 Admin	Fair value gain on investments in FRN's	300,000	0	300,000	0	0	300,000
<b>Total Revenue</b>			<b>(12,727,924)</b>	<b>(13,888,685)</b>	<b>600,000</b>	<b>0</b>	<b>560,761</b>	<b>(12,727,924)</b>
<b>Employee Costs</b>			<b>(794,968)</b>	<b>203,712</b>	<b>0</b>	<b>0</b>	<b>(998,680)</b>	<b>(794,968)</b>
301029	Communications	Trainees budget not required transferred to contract labour	29,006	0	0	0	29,006	29,006
301302	Community and Lifestyles	Lower than budget due to some positions remained vacant during the period	(142,582)	0	0	0	(142,582)	(142,582)
301104	Procurement - Admin	Temp procurement business partner	(54,859)	0	0	0	(54,859)	(54,859)
301309	Corporate Services Office	Lower than budget due to some positions remained vacant during the period	(67,072)	0	0	0	(67,072)	(67,072)
200511	Parks	POS 2784 Apprentice Horticulture	28,452	28,452	0	0	0	28,452
200560	Roads & Road Associated Structures	POS 2785 Apprentice Civil Construction (Roads) POS 2786 Apprentice Civil Construction (Roads)	56,904	56,904	0	0	0	56,904
201297	Waste Remediation	POS 2045 Coordinator Asbestos and Remediation - regrade 17/4 to 18/4	6,960	0	0	0	6,960	6,960
201652	Environmental Operations	CPR81 Team Leader WSUD - regrade from 36 G08/1 to 36 G10/4 POS 2690 Environmental Compliance Officer - car allowance 75% only	46,437	0	0	0	46,437	46,437
201754	CEC Office	POS 2778 Apprentice Engineering Composites Trade POS 2779 Apprentice Engineering Composites Trade	56,904	56,904	0	0	0	56,904
201835	Truck Wash Bay Facility	Reduction due to operations to commence in last quarter of FY 2025/26	(236,848)	0	0	0	(236,848)	(236,848)
301090	Sustainable Environment	POS 2692 Environmental Assessment Officer - car allowance 75% only POS 1152 Coordinator Environment Management - car allowance 75% only	15,750	0	0	0	15,750	15,750

				FUNDING				
Project	Project_Description	Comments	Total Request	Grants & Contributions	External Reserves	Internal Reserves	General Fund	Total Funding
301248	Environment	POS 2691 Trainee/Graduate Environmental Project Officer - deletion of position	(71,036)	0	0	0	(71,036)	(71,036)
301261	Facilities Management	Car Allowance POS 2622 Senior Property Officer	10,500	0	0	0	10,500	10,500
301267	City Works - Parks, Sportfields and Open Spaces	POS 2783 Apprentice Sports Turf	28,452	28,452	0	0	0	28,452
301303	Operations Office	Lower than budget due to some positions remained vacant during the period	(334,184)	0	0	0	(334,184)	(334,184)
201899	Special Entertainment Precinct Kickstart Grant Program	SEP Officer .60 FTE until 30 June 2027 to facilitate project management and community consultation	33,000	33,000	0	0	0	33,000
301191	City Economy	Funding for new grants officer position	37,561	0	0	0	37,561	37,561
301308	Planning and Design Director's Office	Lower than budget due to some positions remained vacant during the period	(238,313)	0	0	0	(238,313)	(238,313)
<b>Materials &amp; Services - Tipping &amp; Waste Services</b>			<b>(302,250)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(302,250)</b>	<b>(302,250)</b>
201835	Truck Wash Bay Facility	Reduction of expenditure due to delay in operations (commence in last quarter of FY 2025/26)	(2,250)	0	0	0	(2,250)	(2,250)
301166	Litter and Waste Removal-Household Rubbish Collection		(300,000)	0	0	0	(300,000)	(300,000)
<b>Materials &amp; Services - Other</b>			<b>(516,218)</b>	<b>21,025</b>	<b>460,000</b>	<b>0</b>	<b>(997,243)</b>	<b>(516,218)</b>
201499	Internal Communications	Budget not required	(5,103)	0	0	0	(5,103)	(5,103)
301029	Communications	Trainee budget not required transferred to contract labour	(29,006)				(29,006)	(29,006)
301029	Communications	Budget not required	(34,919)	0	0	0	(34,919)	(34,919)
301045	Council Elections	Estimated expenses for Council by-election	500,000	0	0	0	500,000	500,000
301255	Digital & Design	Budget not required	(1,754)	0	0	0	(1,754)	(1,754)
301284	Global - Rates	Increased printing costs for rates notices	45,000	0	0	0	45,000	45,000
301283	Global - Information Technology	Reduction of IT costs due to delay in software upgrades	(2,587,710)	0	0	0	(2,587,710)	(2,587,710)
201450	35 Scott St	Reduced Council contribution on Make Good Works	(100,000)	0	0	0	(100,000)	(100,000)
201862	UOW - LCP	Amortisation of leasing commissions	91,046	0	0	0	91,046	91,046
200536	Restoration	Road pavement restoration along Badgerys Creek Road to be undertaken by TfNSW	1,250,000	0	0	0	1,250,000	1,250,000
201552	Plans of Management	Planned expenditure is lower than budget	(48,000)	0	0	0	(48,000)	(48,000)
201647	Condition Assessments - Transport	Transfer to capital project to fund assetic works planner and maintenance module implementation	(31,040)	0	0	0	(31,040)	(31,040)
201815	Austral Community Facilities - Functional Briefs	Planned expenditure is lower than budget	(30,000)	0	0	0	(30,000)	(30,000)
201835	Truck Wash Bay Facility	Reduction due to operations to commence in last quarter of FY 2025/26	(18,542)	0	0	0	(18,542)	(18,542)

Project	Project_Description	Comments	FUNDING					Total Funding
			Total Request	Grants & Contributions	External Reserves	Internal Reserves	General Fund	
301144	Waste Planning & Policy	Research relating to micro recycling of battery and e-wastes	200,000	0	200,000	0	0	200,000
201899	Special Entertainment Precinct Kickstart Grant Program	Acoustic specialist fees, marketing and communications, and other program expenses	21,025	21,025	0	0	0	21,025
301051	Developer Contributions Planning and Policy	Consultancy/Studies for Open Spaces in the Liverpool Contributions Plan 2009 funded from S7.11 Contributions	260,000	0	260,000	0	0	260,000
301156	Fire Safety	Additional costs for Holmes Fire sprinkler solution	2,785	0	0	0	2,785	2,785
<b>Legal Costs</b>			<b>(15,418)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(15,418)</b>	<b>(15,418)</b>
301080	Legal Services	Transfer to capital project to fund implementation of legal management system	(15,418)	0	0	0	(15,418)	(15,418)
<b>Consultants</b>			<b>606,578</b>	<b>606,578</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>606,578</b>
201853	Housing Support Program	Preparation of draft reports, reviews and project management	510,603	510,603	0	0	0	510,603
201895	Transport Access Planning in Western Sydney	Program Manager for Infill Housing Support Program	50,000	50,000	0	0	0	50,000
201899	Special Entertainment Precinct Kickstart Grant Program	Strategic planning consultant fees towards lodgement of planning proposal, DCP provisions and precinct management plan	45,975	45,975	0	0	0	45,975
<b>Total Expenses</b>			<b>(1,022,276)</b>	<b>831,315</b>	<b>460,000</b>	<b>0</b>	<b>(2,313,591)</b>	<b>(1,022,276)</b>
<b>Net Operating Results</b>			<b>(11,705,648)</b>	<b>(14,720,000)</b>	<b>140,000</b>	<b>0</b>	<b>2,874,352</b>	<b>(11,705,648)</b>
<b>Less: Grants &amp; Contributions for Capital Purposes</b>			<b>(14,720,000)</b>	<b>(14,720,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(14,720,000)</b>
<b>Net Operating Results Before Grants &amp; Contributions for Capital Purposes</b>			<b>3,014,352</b>	<b>0</b>	<b>140,000</b>	<b>0</b>	<b>2,874,352</b>	<b>3,014,352</b>

Capital Budget Review Statement

**Capital Budget Review Statement**  
**Budget review for the quarter ended 31 December 2025**

Description	2024-25 Previous Year Actual	2025-26 Original Budget	2025-26 Revotes	2025-26 Resolutions	2025-26 Q1 Review	2025-26 Revised Budget	2025-26 Q2 Request	2025-26 Projected Result	VARIANCE Original Budget vs Projected	2025-26 ACTUAL YTD
<b>CAPITAL FUNDING</b>										
Capital grants & contributions	25,836,193	118,490,075	1,817,540	0	(27,469,435)	92,838,180	(14,720,000)	78,118,180	(40,371,895)	12,725,312
Non-cash contributions	32,462,167	13,905,858	0	0	788,055	14,693,913	0	14,693,913	788,055	788,055
Reserves - external restrictions	32,280,317	88,471,399	3,610,225	0	(4,984,118)	87,097,506	(878,611)	86,218,895	(2,252,504)	42,767,508
Reserves - internal allocations	1,034,775	0	0	0	0	0	0	0	0	2,040
New loans	0	0	0	0	0	0	0	0	0	0
Rates & other untied funding (General fund)	13,396,362	27,833,025	3,635,155	0	(2,233,504)	29,234,676	(399,542)	28,835,134	1,002,109	8,466,817
<b>Total Capital Funding</b>	<b>105,009,814</b>	<b>248,700,357</b>	<b>9,062,920</b>	<b>0</b>	<b>(33,899,002)</b>	<b>223,864,275</b>	<b>(15,998,153)</b>	<b>207,866,122</b>	<b>(40,834,235)</b>	<b>64,749,732</b>
<b>CAPITAL EXPENDITURE</b>										
New assets	77,056,174	173,887,825	4,652,368	0	(13,774,898)	164,765,295	(5,204,154)	159,561,141	(14,326,684)	55,339,099
Asset renewal	27,953,640	74,812,532	4,410,552	0	(20,124,104)	59,098,980	(10,793,999)	48,304,981	(26,507,551)	9,410,633
Other (Non-WIP)	0	0	0	0	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>105,009,814</b>	<b>248,700,357</b>	<b>9,062,920</b>	<b>0</b>	<b>(33,899,002)</b>	<b>223,864,275</b>	<b>(15,998,153)</b>	<b>207,866,122</b>	<b>(40,834,235)</b>	<b>64,749,732</b>
<b>Net Capital Funding - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

QBRs Adjustments – Capital Budget

Project	Project Description	Comment	Requests	FUNDING				Total Funding
				Grants & Contribution	S7.11	External Reserves	General Fund	
								0
101775	Corporate Systems Upgrade - Pathway	Reinstatement of IT capital projects transferred to operating	50,000				50,000	50,000
101930	Corporate Systems Upgrade - TRIM	Reinstatement of IT capital projects transferred to operating	9,350				9,350	9,350
101931	Corporate Systems Upgrade - Technology One	Project deferred to future years	(320,000)				(320,000)	(320,000)
101943	Safety Management System	Reinstatement of IT capital projects transferred to operating	125,000				125,000	125,000
102163	Corporate Systems Upgrade - Pinforce	Reinstatement of IT capital projects transferred to operating	115,365				115,365	115,365
102187	Contract Management System (CMS)	Project deferred to future years	(150,000)				(150,000)	(150,000)
102394	Corporate Application Strategy	Reinstatement of IT capital projects transferred to operating	70,260				70,260	70,260
103201	CCTV - Illegal Dumping	Reinstatement of IT capital projects transferred to operating	450,000				450,000	450,000
104064	ITSM inc KB	Project deferred to future years	(56,000)				(56,000)	(56,000)
104065	Project and Portfolio Management Solution	Project deferred to future years	(40,000)				(40,000)	(40,000)
104066	End User Device Replacement	Reinstatement of IT capital projects transferred to operating	140,000				140,000	140,000
104067	WAN	Project deferred to future years	(100,000)				(100,000)	(100,000)
104073	Zero-Touch Deployment	Reinstatement of IT capital projects transferred to operating	40,000				40,000	40,000
104074	System Hardening - locking down end points USB ports etc	Reinstatement of IT capital projects transferred to operating	40,000				40,000	40,000
104075	AOVFN	Reinstatement of IT capital projects transferred to operating	25,000				25,000	25,000
104078	MDM	Reinstatement of IT capital projects transferred to operating	40,000				40,000	40,000
104080	State Cadastre	Project deferred to future years	(50,000)				(50,000)	(50,000)
104081	Data Cleansing	Reinstatement of IT capital projects transferred to operating	50,000				50,000	50,000
104085	Business Process Mapping	Reinstatement of IT capital projects transferred to operating	50,000				50,000	50,000
104127	Applicant Tracking System (ATS)	Reinstatement of IT capital projects transferred to operating	112,775				112,775	112,775
104128	Volunteer Management System (VMS)	Reinstatement of IT capital projects transferred to operating	50,000				50,000	50,000
104168	IT Capital projects budget allocation offset 301283	Reinstatement of IT capital projects transferred to operating	(1,347,750)				(1,347,750)	(1,347,750)
103984	Legal Management System	Additional implementation costs funded from operational savings	15,418		0	0	15,418	15,418
102606	Kurrajong Road / Lyn Pde Intersection Upgrade - Design	Budget adjustment due to delay in utility services and traffic signal design approval.	(4,693,000)	(4,693,000)	0	0	0	(4,693,000)

Project	Project Description	Comment	Requests	FUNDING				
				Grants & Contribution	S7.11	External Reserves	General Fund	Total Funding
102762	Governor Macquarie Drive & Hume Highway Intersection	Due to funding shortfall, Council requested to transfer funds from another WSIP project. The Federal government approved the variation request in December 2025. Currently working on tendering.	(4,763,511)	(4,380,000)	(383,511)	0	0	(4,763,511)
103089	Lighthorse Park Play Area and Open Space Construction	Budget adjustment due to scope and design refinements and improvements	300,000	300,000	0	0	0	300,000
103168	Strategic Land Acquisition & Rezoning for Waste Operations	Acquisition will not proceed	(500,000)		0	(500,000)	0	(500,000)
103169	Mattress Processing - Shredder	Acquisition not required	(450,000)		0	(450,000)	0	(450,000)
103231	Lighthorse Park Community Hub	Budget adjustment due to scope and design refinements and improvements	100,000	100,000	0	0	0	100,000
103351	WSIGP Macquarie St. Streetscape Upgrade	Macquarie south contract will be awarded in May / June 2026. Expected to receive the invoice in the next financial year.	(756,000)	(756,000)	0	0	0	(756,000)
103352	WSIGP Railway St. Streetscape Upgrade	Project to be completed next financial year due to delay in agencies approval to finalise the project design and tender process. Funding body approved the time extension.	(113,000)	(113,000)	0	0	0	(113,000)
103353	WSIGP Scott St. Streetscape Upgrade	Project to be completed next financial year due to delay in agencies approval to finalise the project design and tender process. Funding body approved the time extension.	(238,000)	(238,000)	0	0	0	(238,000)
103811	Power House Road - Georges River Erosion Protection works	Project will be delivered by TfNSW under their proposed M5 westbound widening. Council endorsed the proposal from TfNSW to undertake embankment stabilisation work at Powerhouse Road on Council's behalf.	(4,840,000)	(4,840,000)	0	0	0	(4,840,000)
103957	Lighthorse Park Redevelopment – Car Park Construction	Project delay due to unexpected findings on site and latent conditions	(150,000)	(150,000)	0	0	0	(150,000)
104061	Brickmakers Creek Unsolicited Proposal (Woodward Park)	Unsolicited proposal consultant fees for update of Woodward park masterplan, traffic study, feasibility study and other expenses	320,000		0	0	320,000	320,000
104151	Community Recycling Centre Plant Items	Hooklift bins and portaboom gate for the CRC	165,000		0	165,000	0	165,000
104153	Community Recycling Centre Plant Items	Design and installation of solar panels for community facilities and depot	50,000	50,000	0	0	0	50,000
104163	Acquisition Plant Items - 600 Cowpasture Road	Walk behind reach stacker (forklift)	39,900		0	39,900	0	39,900
101471	Woodward Park Masterplan	Consultancy and other works for traffic study	180,000		0	0	180,000	180,000
103764	Assetic Works Planner and Maintenance Module Implementation	Project costs funded from operational savings	31,040		0	0	31,040	31,040
			<b>(15,998,153)</b>	<b>(14,720,000)</b>	<b>(383,511)</b>	<b>(745,100)</b>	<b>(149,542)</b>	<b>(15,998,153)</b>

Cash and Investments Budget Review Statement

Description	2024-25 Previous Year Actual	2025-26 Original Budget	2025-26 Revotes	2025-26 Resolutions	2025-26 Q1 Review	2025-26 Revised Budget	2025-26 Q2 Request	2025-26 Projected Result	VARIANCE Original Budget vs Projected	2025/26 ACTUAL YTD
<b>Total Cash, Cash Equivalents &amp; Investments <sup>(1)</sup></b>	<b>416,113,892</b>	<b>353,123,496</b>				<b>394,988,393</b>		<b>400,016,405</b>		<b>434,665,708</b>
<b>EXTERNALLY RESTRICTED</b>										
S7.11 Contributions	316,559,029	246,260,164	(2,181,985)	0	2,984,137	287,700,997	723,511	288,424,508	(70,298,865)	316,318,351
City Development Fund	(2,347,281)	2,192,129	0	0	0	(839,001)	0	(839,001)	4,539,410	(1,510,076)
Domestic Waste Reserve	1,271,847	1,978,367	0	0	876,162	3,930,110	545,100	4,475,210	706,520	6,122,063
Environment Levy	6,634,094	5,555,102	0	0	205,528	6,569,888	(250,000)	6,319,888	(1,078,991)	7,217,015
Stormwater Reserve	584,119	52,417	(1,428,240)	0	983,240	66,163	0	66,163	(531,701)	836,098
Edmondson Park Reserve	0	0	0	0	0	0	0	0	0	0
Contribution Reserve	3,038,422	3,068,931	0	0	0	3,038,422	1,581,517	4,619,939	30,509	4,619,939
Grants Reserve	3,011,097	6,722,729	0	0	(18,175)	2,992,922	4,945,440	7,938,362	3,711,632	7,956,537
Grants Reserve - Operating	7,197	318,924	0	0	0	7,197	311,727	318,924	311,727	318,924
Deferred Grants Reserve - Capital	37,075,055	37,784,679	0	0	0	37,075,055	(2,010,830)	35,064,225	709,624	35,204,288
Deferred Grants Reserve - Operating	3,703,478	1,359,493	0	0	0	3,703,478	(818,106)	2,885,371	(2,343,985)	2,985,372
Western Sydney Infrastructure Grants Program	10,128,113	7,561,922	0	0	0	10,646,957	(6,274,956)	4,372,001	(2,566,191)	6,727,935
<b>Total Externally Restricted</b>	<b>379,665,170</b>	<b>312,854,857</b>	<b>(3,610,225)</b>	<b>0</b>	<b>5,030,892</b>	<b>354,892,188</b>	<b>(1,246,598)</b>	<b>353,645,590</b>	<b>(66,810,312)</b>	<b>386,796,447</b>
<b>Cash, cash equivalents &amp; investments not subject to external restrictions</b>	<b>36,448,722</b>	<b>40,268,639</b>				<b>40,096,205</b>		<b>46,370,815</b>		<b>47,869,261</b>
<b>INTERNAL ALLOCATIONS</b>										
Employee Leave Entitlement Reserve	5,346,000	4,672,000	0	0	0	5,346,000	0	5,346,000	(674,000)	5,346,000
Insurance Reserve	1,796,043	1,796,043	0	0	0	1,796,043	0	1,796,043	0	1,796,043
Parking Strategy Reserve	1,300,736	2,274,874	0	0	0	2,442,901	0	2,442,901	974,138	1,829,597
General Property Reserve	646,124	176,734	0	0	0	646,124	4,235,000	4,881,124	(469,390)	646,124
Loan Reserve	12,200,000	12,216,500	0	0	0	12,200,000	0	12,200,000	16,500	12,200,000
Hammondville Pool and Precinct Reserve	7,876,723	7,967,907	0	0	0	7,876,723	(2,040)	7,874,683	91,184	7,874,683
Carnes Hill Stage 2 Precinct Development Reserve	4,253,332	4,265,833	0	0	0	4,253,332	0	4,253,332	12,500	4,253,332
Moorebank Intermodal Company Ltd	225,995	0	0	0	0	225,995	611,631	837,626	(225,995)	837,626
<b>Total Internally Allocated</b>	<b>33,644,953</b>	<b>33,369,890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,787,118</b>	<b>4,844,591</b>	<b>39,631,709</b>	<b>(275,064)</b>	<b>34,783,406</b>
<b>Unallocated general reserves</b>	<b>2,803,769</b>	<b>6,898,749</b>				<b>5,309,087</b>		<b>6,739,105</b>		<b>13,085,856</b>

<sup>(1)</sup> Excludes investment in Civic Risk Mutual

Developer Contribution Summary

**Summary of Developer Contributions**  
**Budget review for the quarter ended 31 December 2025**

Purpose	Opening Balance As at 1 July 2025	Contributions Received			Total Actual Interest Earned As at this Q2	Total Amounts Expended As at this Q2	Total Internal Borrowings (to)/from As at this Q2	Held as Restricted Assets As at this Q2	Cumulative balance of internal borrowings (to)/from As at this Q2
		Total Actual Cash As at this Q2	Total Non-Cash Land As at this Q2	Total Non-Cash Other As at this Q2					
		Drainage	63,793,883	10,239,813					
Roads	38,414,029	4,949,593	0	677,328	803,353	(5,221,168)	0	38,945,807	0
Traffic facilities	0	0	0	0	0	0	0	0	0
Parking	0	0	0	0	0	0	0	0	0
Open space	112,924,080	18,666,423	0	0	2,466,624	(20,936,319)	0	113,120,808	0
Community facilities	47,569,796	990,772	0	0	918,670	(38,790)	0	49,440,448	0
Other	15,688,287	489,600	0	0	326,976	(307,574)	0	16,197,289	0
<b>Total S7.11 Under plans</b>	<b>278,390,075</b>	<b>35,336,201</b>	<b>0</b>	<b>788,055</b>	<b>5,735,191</b>	<b>(42,013,979)</b>	<b>0</b>	<b>277,447,488</b>	<b>0</b>
S7.11 Not under plans	1,775,442	0	0	0	30,094	(345,991)	0	1,459,545	0
S7.12 Levies	36,393,512	340,879	0	0	694,733	(17,804)	0	37,411,320	0
S7.4 Planning agreements	3,038,422	1,581,517	0	0	0	0	0	4,619,939	0
S64 Contributions	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
<b>Total Developer Contributions</b>	<b>319,597,451</b>	<b>37,258,597</b>	<b>0</b>	<b>788,055</b>	<b>6,460,018</b>	<b>(42,377,774)</b>	<b>0</b>	<b>320,938,292</b>	<b>0</b>

Report - Grant Applications

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Grant Sought (\$)	December Status
Community & Lifestyle	Children's Services	Community Preschools Support Liverpool	2025 Start Strong for Community Preschools	State	Department of Education	\$1,361,124	Successful
Community & Lifestyle	Civic and Executive Services	RFS Awards Presentation	Clubgrants - Category 2 - Mounties Group	Other	Mounties Group	\$30,000	Unsuccessful
Community & Lifestyle	Civic and Executive Services	Commemoration of the Battle of Beersheba	Veteran Community Grants Program - 2025 Round	State	The Office for Veterans Affairs	\$3,000	Pending
Community & Lifestyle	Libraries and Museum Services	Perceptions of safety at Yellamundie Library	Perceptions of safety and NSW public libraries	State	State Library NSW	\$50,000	Pending
Community & Lifestyle	Recreation and Community Outcomes	Disability Boxing Program	Clubgrants - Category 2 - John Edmondson VC Memorial Club	Other	John Edmondson VC Memorial Club (Club Liverpool)	\$8,000	Unsuccessful
Community & Lifestyle	Recreation and Community Outcomes	1. Haigh Park: Environmental Restorations Works, Civic Event and Mural 2. Cultural Awareness Training for Liverpool City Council 3. Dendrolyph (Scar Tree) Project	Caring for Country - Implementation Stage	State	Department of Planning, Infrastructure and Housing (via WSROC)	\$129,755	Successful
Community & Lifestyle	Recreation and Community Outcomes	Street Sports: Holiday Break eSports Youth Event	Holiday Break Summer	State	Department of Communities and Justice - Office of Youth	\$5,000	Unsuccessful
Community & Lifestyle	Strategic Events	Seniors Festival 2026 at Liverpool Powerhouse	NSW Seniors Festival Grant Program 2026	State	Department of Communities and Justice	\$10,000	Unsuccessful
Community & Lifestyle	Strategic Events	2026 Australia Day Event	Australia Day Community Events Grant Program	Federal	National Australia Day Council	\$15,000	Successful
Corporate Services	Information and Communication Technology	Techone Upgrades	LGP Telstra Innovation Grant	Other	Telstra	\$50,000	Pending
Corporate Services	People and Culture	Liverpool City Council - Jobs for the next generation of local government employees  Talent Acquisition - Successful in securing funding for 6 positions with final funding amount to be confirmed.	A fresh start for Local Government Apprentices, Trainees and Cadets - Round Three	State	NSW Office of Local Government		Successful
Operations	Environment	Illegal dumping prevention across the Liverpool LGA: Chipping Norton, West Hoxton and the Liverpool CBD	Illegal Dumping Prevention Grant Round 3 - Stream 3	State	NSW Environment Protection Authority	\$120,000	Pending
Operations	Infrastructure Planning	Liverpool's Greener Cooler Suburbs	Greening our City Grant 2025	State	Department of Planning, Housing and Infrastructure	\$750,000	Pending
Operations	Project Delivery	Carnes Hill Reserve Sports Complex	Clubgrants - Category 3 - Infrastructure Grants: Sport and Recreation	State	NSW Office of Responsible Gambling	\$300,000	Unsuccessful

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Grant Sought (\$)	December Status
Operations	Project Delivery	Carnes Hill Reserve sporting complex - Building works	Clubgrants Category 3 - Infrastructure Grants: sport and recreation	State	Office of Responsible Gaming	\$300,000	Pending
Operations	Western Sydney Infrastructure Grants Program	Elizabeth Street Revitalisation	Urban Precincts and Partnerships - Stream 2: Infrastructure Delivery	Federal	Department of Infrastructure	\$31,746,015	Pending
Operations and Planning & Design	Project Delivery and Development Engineering	Huon Crescent, Holsworthy between Bardia Pde. and Infantry Pde. - Road Safety Improvements	Blackspot Program	Federal	Department of Infrastructure	\$302,110	Pending
Operations and Planning & Design	Project Delivery and Development Engineering	Jedda Road - section between Property no 51 and 56, Prestons - Traffic facilities	Blackspot Program	Federal	Department of Infrastructure	\$282,231	Pending
Operations and Planning & Design	Project Delivery and Development Engineering	Wonga Road between Webster Road and Reilly Street - Road Safety improvements	Blackspot Program	Federal	Department of Infrastructure	\$150,851	Pending
Operations and Planning & Design	Project Delivery and Development Engineering	Leacocks Lane between Hume Hwy and Kendall Dr, Casula - Traffic facilities	Blackspot Program	Federal	Department of Infrastructure	\$90,670	Pending
Operations and Planning & Design	Project Delivery and Development Engineering	Newbridge Road, Chipping Norton, Boardwalk construction project & Active Routes to School initiative	Get NSW Active 2026-27	State	Transport for NSW	\$4,050,000	Pending
					<b>Total</b>	<b>\$39,753,756</b>	

**Total Grants applied for** \$39,753,756

**Grant Status:**

Successful \$1,505,879

Pending \$37,894,877

Unsuccessful \$353,000

**Total Grants applied for** \$39,753,756

Report – Grants Received

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31/12/2025 (\$)
Community & Lifestyle	Children's Services	Inclusion Support - Cecil Hills CCC		Federal	Department of Education, Skills & Employment	\$6,440
Community & Lifestyle	Children's Services	Inclusion Support - Hinchinbrook CCC		Federal	Department of Education, Skills & Employment	\$4,968
Community & Lifestyle	Children's Services	Inclusion Support - Holsworthy CCC		Federal	Department of Education, Skills & Employment	\$21,873
Community & Lifestyle	Children's Services	Inclusion Support - Preston CCC		Federal	Department of Education, Skills & Employment	\$12,006
Community & Lifestyle	Children's Services	Inclusion Support - Warwick Farm CCC		Federal	Department of Education, Skills & Employment	\$4,761
Community & Lifestyle	Children's Services	Inclusion Support - Wattle Grove CCC		Federal	Department of Education, Skills & Employment	\$16,445
Community & Lifestyle	Children's Services	Cecil Hills CCC	Child Care Subsidy	Federal	Services Australia	\$625,466
Community & Lifestyle	Children's Services	Cecil Hills CCC	Start Strong for Long Day Care Program	State	NSW Department of Education	\$45,578
Community & Lifestyle	Children's Services	F&C Planning		State	NSW Department of Education	\$33,753
Community & Lifestyle	Children's Services	Hinchinbrook CCC	Child Care Subsidy	Federal	Services Australia	\$645,572
Community & Lifestyle	Children's Services	Hinchinbrook CCC	Start Strong for Long Day Care Program	State	NSW Department of Education	\$66,468
Community & Lifestyle	Children's Services	Holsworthy CCC	Child Care Subsidy	Federal	Services Australia	\$461,439
Community & Lifestyle	Children's Services	Holsworthy CCC	Start Strong for Long Day Care Program	State	NSW Department of Education	\$43,815
Community & Lifestyle	Children's Services	Prestons CCC	Child Care Subsidy	Federal	Services Australia	\$486,335
Community & Lifestyle	Children's Services	Prestons CCC	Start Strong for Long Day Care Program	State	NSW Department of Education	\$41,298
Community & Lifestyle	Children's Services	Prestons CCC	Fresh Start Program	State	Department of Planning, Housing and Infrastructure	\$23,662

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31/12/2025 (\$)
Community & Lifestyle	Children's Services	Warwick Farm CCC	Child Care Subsidy	Federal	Services Australia	\$488,909
Community & Lifestyle	Children's Services	Warwick Farm CCC	Start Strong for Long Day Care Program	State	NSW Department of Education	\$53,937
Community & Lifestyle	Children's Services	Wattle Grove CCC	Child Care Subsidy	Federal	Services Australia	\$622,147
Community & Lifestyle	Children's Services	Wattle Grove CCC	Start Strong for Long Day Care Program	State	NSW Department of Education	\$57,892
Community & Lifestyle	Children's Services	Wattle Grove CCC	Fresh Start Program	State	Department of Planning, Housing and Infrastructure	\$26,718
Community & Lifestyle	Children's Services	Casula Preschool	Subsidies	State	NSW Department of Education	\$368,147
Community & Lifestyle	Children's Services	Casula Preschool	Start Strong for Long Day Care Program	State	NSW Department of Education	\$64,793
Community & Lifestyle	Children's Services	Edmondson Park Preschool	Start Strong for Long Day Care Program	Federal	Services Australia	\$82,484
Community & Lifestyle	Children's Services	Edmondson Park Preschool	Child Care Subsidy	State	NSW Department of Education	\$213,275
Community & Lifestyle	Children's Services	Edmondson Park Preschool	Subsidies	State	NSW Department of Education	\$272,454
Community & Lifestyle	Customer Experience	Customer Services	Food Organics and Garden Organics	State	NSW Environment Protection Authority	\$30,352
Community & Lifestyle	Libraries and Museum Services	Seniors Promotional Programs	Grandparents Day grant	State	NSW Public Library	\$500
Community & Lifestyle	Libraries and Museum Services	Community Cohesion		Other	Australian Library and Information Association Ltd	\$5,000
Community & Lifestyle	Recreation and Community Outcomes	2168 Strong Children and Families		Other	Mission Australia	\$60,494
Community & Lifestyle	Recreation and Community Outcomes	Community Hubs		Other	Community Hubs Australia	\$31,624
Community & Lifestyle	Recreation and Community Outcomes	Caring for Country Grant Program		Other	Western Sydney Regional Organisation of Councils	\$129,755

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31/12/2025 (\$)
Community & Lifestyle	Recreation and Community Outcomes	Community Development & Planning Admin		State	NSW Department of Communities and Justice	\$23,693
Community & Lifestyle	Liverpool Powerhouse	Naidoc Week	Katy B Plummer	Federal	Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts	\$6,209
Community & Lifestyle	Liverpool Powerhouse	Exhibition		State	Department of Enterprise, Investment and Trade	\$500
Community & Lifestyle	Liverpool Powerhouse	Bellbird Café	Fresh Start Program	State	Department of Planning, Housing and Infrastructure	\$30,306
Community & Lifestyle	Strategic Events	Australia Day		Other	National Australia Day Council	\$12,000
Community & Lifestyle	Strategic Events	Naidoc Week		State	Aboriginal Affairs NSW	\$2,200
Community & Lifestyle	Strategic Events	Pilot Plug/Play Road Closure Program		State	Transport for NSW	\$222,287
Corporate Services	Financial Management	LIRS Round2 Borrowings	Local Infrastructure Renewal Scheme Subsidy 2	State	NSW Office of Local Government	\$3,830
Corporate Services	Financial Management	Accounting Administration	Local Infrastructure Renewal Scheme Subsidy 3	State	NSW Office of Local Government	\$1,159
Corporate Services	Financial Management	Global - Finance	Financial Assistance Grants - General purpose (80%)	Federal	Department of Premier and Cabinet, Division of Local Government	\$1,919,198
Corporate Services	Financial Management	Global - Finance	Financial Assistance Grants - Road component (20%)	Federal	Department of Premier and Cabinet, Division of Local Government	\$820,340
Corporate Services	Information and Communication Technology	Cyber Security		Other	Civic Risk Mutual Limited	\$30,995
Corporate Services	Property Services	Edmondson Avenue Land Acquisition		State	Department of Planning, Housing and Infrastructure	\$2,800,224
Operations	City Works - Civil Operations	Traffic Facilities Maintenance-RMS		State	Transport for NSW	\$369,000
Operations	Environment	Species Hibbertia sp		State	Department of Biodiversity Conservation and Attractions	\$1,077

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31/12/2025 (\$)
Operations	Environment	URC Grant Georges River Riparian Restoration		Other	Georges Riverkeeper	\$22,343
Operations	Infrastructure Planning	Cycleway Design for Moore Street and George Street		State	Transport for NSW	\$677,800
Operations	Infrastructure Planning	Harris Creek Flood Study		Federal	Department of Climate Change, Energy, the Environment and Water	\$20,996
Operations	Infrastructure Planning	Review of Liverpool Overland Flow Path Study Stage 1-		State	Department of Biodiversity Conservation and Attractions	\$55,444
Operations	Infrastructure Planning	City Design and Public Domain	Salary funding	Other	Sydney Southwest Local Health District	\$1,311
Operations	Open Spaces	City Works - Parks, Sportfields and Open Spaces	Fresh Start Program	State	Department of Planning, Housing and Infrastructure	\$41,589
Operations	Project Delivery	Collingwood House Restoration		Federal	Department of Climate Change, Energy, the Environment and Water of Australia	\$25,000
Operations	Project Delivery	Erosion Protection - Various Sites		Federal	Department of Climate Change, Energy, the Environment and Water of Australia	-\$20,996
Operations	Project Delivery	Kurrajong Road / Lyn Pde Intersection Upgrade - Design		State	Transport for NSW	\$283,944
Operations	Project Delivery	Governor Macquarie Drive & Hume Highway Intersection		State	Transport for NSW	\$50,883
Operations	Project Delivery	Local Park LP22 Austral - Delivery		State	NSW Premier's Department	\$92,226
Operations	Project Delivery	Denham Court Road Upgrade - Planning and Design		State	Department of Planning, Housing and Infrastructure	\$257,552
Operations	Project Delivery	Denham Court Road Upgrade Campbelltown Road to Fox Valley		State	Department of Planning, Housing and Infrastructure	-\$60,775
Operations	Project Delivery	Pye Hill Reserve – Regional Trail Pathway		State	Department of Planning, Housing and Infrastructure	\$76,917
Operations	Project Delivery	Governor Macquarie Dr Upgrade - Munday Street to ATC Access		State	Transport for NSW	\$61,783
Operations	Project Delivery	Bernera Rd Upgrade at Yarrowa St		State	Transport for NSW	\$14,080

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31/12/2025 (\$)
Operations	Project Delivery	Bernera Road Upgrade at Yarrawa Street		State	Transport for NSW	\$13,303
Operations	Project Delivery	Governor Macquarie Drive Upgrade - Munday Street to ATC Acce		State	Transport for NSW	\$9,900
Operations	Project Delivery	Governor Macquarie Drive Upgrade at Alfred Road and Childs R		State	Transport for NSW	\$6,540
Operations	Project Delivery	Kurrajong Road Intersection Upgrade at Beech Rd and Lyn Pde		State	Transport for NSW	\$5,320
Operations	Project Delivery	Power House Road - Georges River Erosion Protection works		State	Transport for NSW	\$56,060
Operations	Project Delivery	Nuwarra Road, Moorebank - Maddecks to Junction (Block Grant)		State	Transport for NSW	\$377,000
Operations	Resource Recovery	Waste Planning & Policy	Food Organics and Garden Organics	State	NSW Environment Protection Authority	\$780,470
Operations	Western Sydney Infrastructure Grants Program	Lighthouse Park Redevelopment – Design		State	Department of Regional NSW	\$26,133
Operations	Western Sydney Infrastructure Grants Program	Cames Hill Recreation Precinct Stage 2 - Aquatic Centre		State	Department of Regional NSW	\$922,157
Operations	Western Sydney Infrastructure Grants Program	Lighthouse Park Play Area and Open Space Construction		State	Department of Regional NSW	\$890,266
Operations	Western Sydney Infrastructure Grants Program	Lighthouse Park Community Hub		State	Department of Regional NSW	\$426,895
Operations	Western Sydney Infrastructure Grants Program	WSIGP Macquarie St, Streetscape Upgrade		State	Department of Regional NSW	\$2,581,312
Operations	Western Sydney Infrastructure Grants Program	WSIGP Railway St, Streetscape Upgrade		State	Department of Regional NSW	\$263,411
Operations	Western Sydney Infrastructure Grants Program	WSIGP Scott St, Streetscape Upgrade		State	Department of Regional NSW	\$223,315
Operations	Western Sydney Infrastructure Grants Program	Lighthouse Park - Kayak Ramp Design & Construction		State	Department of Regional NSW	\$39,847
Operations	Western Sydney Infrastructure Grants Program	Brickmakers Creek - Woodward Park Construction		State	Department of Regional NSW	\$742,581
Operations	Western Sydney Infrastructure Grants Program	Lighthouse Park Redevelopment – Car Park Construction		State	Department of Regional NSW	\$1,899,699



Report – Consultancy & Legal Expenses

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	1,005,897	Y
Legal Fees	709,463	Y

**Definition of a consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

**Comments**

Expenditure included in the above YTD actual but not budgeted includes:

**Details**

Strategic infrastructure and services assessment for housing support program	338,908
Implementing 15-minute neighbourhoods in Western Sydney	43,070
Title searches for derelict vehicles	96
<b>Total</b>	<b>382,074</b>

Report – Contracts

Contract detail & purpose Summary	Contractor Awarded To	Contract Value Contract Value	Start Date Awarded Date	Duration of Contract Duration	Budgeted (Y/N) Budgeted	Comments
ST3341 Events & Key Venues Audio Visual and Production Services	Combined Event Services Pty Ltd T/AS Crystal Productions Australia		20/10/2025	3 years + 1 year	Y	Schedule of Rates - Estimated Cost \$4million
ST3356 Construction of New Public Toilet Amenities at Homestead Park	DML Group Pty Ltd	\$455,911.00	20/11/2025	12 weeks + 12 months	Y	
ST3381 Provision of Cleaning Services for Liverpool City Council's buildings, facilities and amenities services	Storm International Pty Ltd NDI Cleaning Services Pty Ltd Solo Services Group Australia Pty Ltd Fast Facilities Service Pty Ltd		03/11/2025	3 years + 2 years	Y	Schedule of Rates - Estimated Cost \$11million
PQ3396 Learning Management System	Cornerstone OneDemand Australia Pty Ltd	\$240,428.27	27/11/2025	2 years+ 1 year	Y	
PQ3419 Review of Cabramatta Creek Floodplain Risk Management Study and Plan	Stantec Australia Pty Ltd	\$240,986.90	18/11/2025	18 months +6 months	Y	

1. Contracts listed are those entered into during the quarter being reported.
2. Contracts for employment are not required to be included.

Report – City Development Fund

	2025-26 Original Budget	2025-26 Revised Budget	2025-26 Current Review	2025-26 Proposed Budget
<b>City Development Fund</b>				
<b>Opening Balance</b>	<b>(2,347,281)</b>	<b>(2,347,281)</b>		<b>(2,347,281)</b>
<i>Operating</i>				
<b>Revenue</b>	<b>1,576,588</b>	<b>1,576,588</b>	<b>0</b>	<b>1,576,588</b>
City Development Fund Receipts/Interest	1,576,588	1,576,588	-	1,576,588
<b>Expenditure</b>	<b>68,308</b>	<b>68,308</b>	<b>0</b>	<b>68,308</b>
Facade Upgrade	60,000	60,000	-	60,000
Christmas Tree Lighting	-	-	-	-
LIRS Round2 Borrowings	8,308	8,308	-	8,308
Most Blessed Nights	-	-	-	-
<b>Closing Balance</b>	<b>(839,001)</b>	<b>(839,001)</b>	<b>0</b>	<b>(839,001)</b>

Report – Environment Levy

	2025-26 Original Budget	2025-26 Revised Budget	2025-26 Current Review	2025-26 Proposed Budget
<b>Environment Levy</b>				
<b>Opening Balance</b>	<b>6,634,094</b>	<b>6,634,094</b>		<b>6,634,094</b>
<i>Operating</i>				
<b>Revenue</b>	<b>2,322,538</b>	<b>2,322,538</b>	<b>0</b>	<b>2,322,538</b>
Environment Levy Receipts/Interest	2,322,538	2,322,538	-	2,322,538
<b>Expenditure</b>	<b>1,657,272</b>	<b>1,648,544</b>	<b>0</b>	<b>1,648,544</b>
Bush Regeneration	762,447	780,629	-	780,629
Water Quality Monitoring	106,605	66,605	-	66,605
Water Sensitive Urban Design Management	-	-	-	-
Natural Environment Implementation	618,830	631,920	-	631,920
Floodplain & Water Management	108,422	108,422	-	108,422
Environment Restoration Plan Delivery	60,968	60,968	-	60,968
<b>Capital Expenditure</b>	<b>935,000</b>	<b>738,200</b>	<b>250,000</b>	<b>988,200</b>
Bush Regeneration Program	330,000	530,000	-	530,000
Acquisition of new truck for Parks & Open Space (Trees)	-	168,200	-	168,200
Environment Capital Items	605,000	40,000	250,000	290,000
<b>Closing Balance</b>	<b>6,364,360</b>	<b>6,569,888</b>	<b>(250,000)</b>	<b>6,319,888</b>

End

3

<b>CORP 03</b>	<b>Code of Conduct Complaints</b>
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<b>Strategic Objective</b>	Visionary, Leading, Responsible Demonstrate a high standard of transparency and accountability through a comprehensive governance framework.
<b>File Ref</b>	034198.2026
<b>Report By</b>	David Day - Head of Governance
<b>Approved By</b>	Farooq Portelli - Director Corporate Services

## **EXECUTIVE SUMMARY**

Council handles alleged breaches of its Code of Conduct in accordance with its Code of Conduct Procedures. This report provides an update regarding complaints received since 1 September 2024. It identifies continual growth in the number of complaints received, associated resource implications and action taken to deal with the complaints.

## **RECOMMENDATION**

That Council receives and considers the report.

## **REPORT**

There continues to be growth in the number of Code of Conduct complaints against councillors received by Council since 1 September 2024. Table 1 identifies and contextualises that growth in complaints.

**Table 1: Code of conduct complaints against councillors**

196	LCC complaints received since 1 September 2024
48	LCC complaints 1 September 2025 to present
148	LCC complaints 1 September 2024 to 31 August 2025
5	LCC complaints 1 September 2023 to 31 August 2024
3	Mean average complaints for 64 Council's reported by OLG for 2023/24
1	Median average complaints for 64 Council's reported by OLG for 2023/24

The information reported by OLG for the 2023/24 period is available here: <https://www.olg.nsw.gov.au/public/about-councils/comparative-council-information/your-council-report/>.

The numbers of Code of Conduct complaints received in the current council term are significantly and disproportionately higher than in previous years. Council averaged between four and five code of conduct complaints against councillors per annum in the five-year period from 2019/20 to 2023/24. This compares to 148 complaints in 2024/25 and 48 to date in 2025/26.

Table 2 sets out the status of the Code of Conduct complaints received since 1 September 2024. It follows the Office of Local Government's reporting periods of 1 September to 31 August.

**Table 2: Status of complaints received in 2024-2025 and 2025-2026 reporting periods**

<b>2024-2025</b>	<b>2025-2026</b>	<b>Status</b>
Finalised		
6	3	Complaints dealt with by other action (alternate means)
15	9	Complaints declined or withdrawn
3	4	Referral to OLG
23	4	No action following preliminary assessment or referral to OLG
33	0	Censure and referral to OLG
80	20	Sub-totals (finalised)
Ongoing		
1	13	Initial assessment by Governance team
7	10	Preliminary assessment by external conduct reviewers
11	0	Finalised – to be reported to Council
49	5	Investigation by external investigator
68	28	Sub-totals (ongoing)
<b>148</b>	<b>48</b>	<b>Total</b>

There are a range of potential outcomes for each complaint.

If a complaint proceeds to investigation and a breach is proved, then Council's governing body may:

- sanction the Councillor under section 440G of the Local Government Act 1993, or
- subject to prior consultation with the Office of Local Government, sanction the Councillor and refer the matter to the Deputy Secretary of OLG for consideration.

The disciplinary action that the Deputy Secretary of OLG can take for misconduct is set out in section 440I of the Local Government Act 1993 and includes suspension for a period not exceeding three months. The Deputy Secretary may also take alternative action, which includes referring a matter to the NSW Civil and Administrative Tribunal (NCAT) for consideration (Local Government Act 1993, section 440J). The sanctions available to the

NCAT are broader and include suspension for a period not exceeding six months and disqualification for a period not exceeding five years (Local Government Act 1993, section 482A).

To date, Council has considered two (2) Code of Conduct Investigation Reports comprising of 33 complaints. Council at the meeting of 27 November 2025 resolved to formally Censure the Councillor and refer the reports to the Office of Local Government (OLG).

In September 2024 the OLG published a discussion paper: *A proposed new Councillor conduct and meeting practices framework*. Within the discussion paper, the OLG indicates that the average timeframe for the completion of a Code of Conduct investigation under the current Code of Conduct Procedures exceeds 12 months and is more than 24 months if the complaint is then referred to OLG for further investigation.

Table 3 summarises the external costs of dealing with Code of Conduct complaints since 1 September 2024. These costs will rise as current complaints are investigated and if new complaints continue to be received.

**Table 3: External costs incurred since 1 September 2024 (inc GST)**

Code of conduct reviewers	\$160,932.59
Investigators	\$142,564.46
<b>Total</b>	<b>\$303,497.05</b>

The staff time required to deal with complaints has increased as the number of complaints has increased. It is estimated that the cost of staff time incurred from 17 December 2024 to 1 February 2026 was \$219,697 (excluding on costs) and this will continue to increase.

The estimate of staff time is based on time required by General Counsel, Head of Governance and Senior Governance Officer to deal with complaints. The estimate does not include time spent by the CEO in the assessment of complaints, nor time required by other staff to provide information to support the assessment of complaints.

The staff time required to deal with high levels of code of conduct complaints was unplanned. It has impacted staff and the delivery of other planned work in an unsustainable way.

There was no budget allocated for the costs of external conduct reviewers in 2024/25 and these costs had to be identified from other sources. A budget has been allocated for external conduct reviewers in 2025/26, and this will be kept under review.

## **FINANCIAL IMPLICATIONS**

The financial impacts of code of conduct complaints are outlined in the body of the report.

**CONSIDERATIONS**

<b>Economic</b>	The financial impacts of code of conduct complaints are outlined in the body of the report
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	The code of conduct complaints may indicate social and cultural issues or impacts.
<b>Civic Leadership</b>	The code of conduct complaints may impact delivery of Council's civic leadership objectives.
<b>Legislative</b>	<p>Local Government Act 1993</p> <p>Chapter 14 of the Local Government Act 1993 establishes a legislative framework for codes of conduct and their administration.</p> <p>Councillors, members of staff and council delegates must comply with the applicable provisions of:</p> <ul style="list-style-type: none"> <li>• Council's Code of Conduct and Code of Conduct Procedures, and</li> <li>• the model codes, to the extent of any inconsistency between Council's codes and the model codes, or if something in the model codes is not in Council's codes (Local Government Act 1993, section 440(5) and 440AA(5)).</li> </ul> <p>Chapter 14, Part 1, Division 3 of the Local Government Act 1993 defines misconduct and identifies how allegations and findings of misconduct are dealt with.</p>
<b>Risk</b>	The risk is deemed to be Medium.

**ATTACHMENTS**

Nil

**OPER 01**

**Civic Place Carpark 12 Month Review Report**

<b>Strategic Objective</b>	Visionary, Leading, Responsible Ensure Council is accountable and financially sustainable through the strategic management of assets and resources
<b>File Ref</b>	029471.2026
<b>Report By</b>	Michael Arruzza - Acting Civic Place Transition Manager
<b>Approved By</b>	Peter Scicluna - Director Operations

**EXECUTIVE SUMMARY**

Civic Place Car Park is a critical public asset that supports economic, activity, accessibility and visitation within the CBD. Since commencement of operations, Council has undertaken regular monitoring of parking usage, visitation patterns and operational performance.

This report provides a high-level review of parking operations for Civic Place. This includes analysis of fees and charges, confirms that pricing has and will be reviewed every 12 months, and outlines usage trends and visitation times. It also confirms that public notice of the current Schedule of Parking Fees has been actioned in accordance with legislation and policy requirements.

The report concludes with recommendations to continue with the existing pricing framework, maintain annual reviews and ensure the car park remains financially sustainable while meeting community and business needs.

**RECOMMENDATION**

That Council:

1. Note that parking fees and charges for Civic Place Car Park have been reviewed since commencement of operations;
2. Acknowledge that public notice of the Schedule of Parking Fees has been actioned in accordance with requirements;
3. Endorse the continuation of the current pricing structure; and
4. Support ongoing annual reviews of parking fees, usage and operational performance.

**REPORT**

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Civic Place Car Park is a multi-level facility located within the CBD, providing approximately 252 parking spaces for public, tenant and operational use. The car park services a diverse user base and plays a vital role in supporting Council needs, commercial tenants, local businesses and community.

Council has an obligation to ensure that parking fees are reasonable, transparent, regularly reviewed and aligned with usage demand, operational costs and broader strategic objectives.

**Purpose of this Report**

The purpose of this report is to:

- Demonstrate that parking fees and charges will be reviewed annually
- Provide a summary of parking usage and visitation trends
- Confirm that public notice of the Schedule of Parking Fees has been actioned
- Support informed decision making for future pricing and operational planning
- Provide assurance to Council that governance, compliance and financial oversight are being met.

**Review of Parking Fees and Charges**

Since the commencement of operations, Council has undertaken a review of parking operations and fees considering:

- Utilisation rates and peak demand priorities
- Length of stay and turnover
- Comparisons with nearby public and private parking facilities
- Operational and maintenance costs
- Community expectations and accessibility outcomes.

These reviews have ensured that fees remain fair, competitive and proportionate while balancing the ongoing financial sustainability of the facility.

No material issues have been identified through these reviews that would warrant significant changes to the current pricing structure at this time.

**Operating Hours and Fee Structure**

The car park consists of 121 spaces available for public use, with peak usage during business hours with the applicable operating hours and parking fees below:

<b>Monday to Friday: 7:00am to 8.30pm</b>	<b>Saturday &amp; Sunday: 8.30am to 9.00pm</b>
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<b>Schedule Fees</b>	
<b>Hours</b>	<b>Rate</b>
0.0 – 3 hours per day	Free
3.0 – 3.5 hours	\$6.00
3.5 – 4.0 hours	\$12.00
4.0 – 4.5 hours	\$15.00
4.5 – 5.0 hours	\$20.00
5.0 + hours	\$30.00
Overnight – Per Day	\$50.00

Tenant Parking: 141 spaces allocated to:

<b>Tenant</b>	<b>Allocated Car Spaces</b>	<b>Use</b>
Police (NSWPF)	16	Official police vehicles and staff
University of Wollongong (UOW)	50	Staff
St George Community Housing (SGCH)	13	Staff
Mio Espresso Cafe	2	Staff
Built Construction (24-month term)	10	Staff and Contractors
Liverpool City Council	20	Councillors/ Staff
Western Sydney International Airport (WSIA) (18-month term)	8	Staff
BKH Group (18- month term)	3	Staff
Spare	7	
Accessible	4	

The existing Schedule of Parking Fees provides a graduated pricing model that balances short-stay convenience with longer-stay usage, supporting both visitation and turnover.

Refer to **Appendix 1** for parking usage and visitation trends.

### **Public Notice – Schedule of Parking Fees**

Council has actioned public notice of the Schedule of Parking Fees in accordance with legislative and policy requirements.

The schedule has been publicly displayed and communicated to ensure transparency and accessibility for all users of the facility. This process supports good governance and ensures community awareness of parking conditions and charges.

### **Revenue Performance**

Civic Place Car Park generates an ongoing revenue stream that contributes to the operational sustainability of the facility and supports Council's broader asset management objectives.

Based on current arrangements:

- Public parking revenue is approximately \$265,000 per annum
- Tenant parking revenue is approximately \$403,920 per annum (excl. GST)
- Total annual revenue is approximately \$668,920 per annum (excl. GST)

Revenue performance has remained stable and consistent since the commencement of operations, reflecting strong utilisation during peak periods and effective pricing that balances demand, accessibility and turnover.

The first annual reviews of parking fees have considered actual revenue alongside usage data and visitation trends. These reviews confirm that the current fee structure is achieving its intended purpose without adversely impacting public access or visitation to the CBD.

### **Revenue in Context of Pricing Reviews**

The annual review process considers revenue performance in conjunction with:

- Peak and off-peak utilisation
- Length of stay and turnover
- Operational and maintenance costs
- Market comparisons with surrounding parking facilities.

This approach ensures that parking fees are not set in isolation but are informed by usage patterns and user groups.

### **Public Area Compliance and Enforcement**

Public notice of the Schedule of Parking Fees has been implemented in accordance with legislative and policy requirements.

Signage has been installed throughout the Civic Place Car Park in compliance with Section 650 of the Local Government Act 1993 signage requirements, clearly advising users of applicable parking conditions, time limits and fees. This signage provides Council with the authority to enforce parking conditions and issue fines where non-compliance occurs, supporting effective compliance and turnover within the facility.

The use of licence plate recognition technology further supports enforcement and compliance by accurately monitoring entry and exit times, improving the integrity of fee collection and reducing reliance on manual processes. This technology enables consistent application of parking conditions and supports transparency for users.

Wayfinding signs within the car park have been implemented to improve traffic flow, assist motorists in locating available parking spaces, and support safe and efficient movement throughout the facility. Clear wayfinding enhances the user experience and reduces congestion during peak periods.

### **Maintenance and Asset Management**

Council has adopted a proactive maintenance approach to Civic Place Car Park, resulting in reduced long-term maintenance costs and improved asset performance. Planned maintenance scheduling enables early identification of issues, minimises unplanned outages and supports the ongoing safety and presentation of the facility.

### **Technology Maintenance and Updates**

Ongoing maintenance includes regular programming, monitoring and software updates for the licence plate recognition system. These activities ensure system reliability, accuracy and compatibility with operational requirements, while supporting compliance, revenue protection and customer confidence. This integrated approach to maintenance and technology management contributes to the overall sustainability of the car park and aligns with Council's strategic and operational objectives.

## **FINANCIAL IMPLICATIONS**

Revenue in this report have been included in Council's budget for the current year and long-term financial plan.

Civic Place Car Park generates an ongoing revenue stream that contributes to the operational sustainability of the facility and supports Council's broader asset management objectives.

Based on current arrangements:

- Public parking revenue is approximately \$265,000 per annum
- Tenant parking revenue is approximately \$403,920 per annum (excl. GST)
- Total annual revenue is approximately \$668,920 per annum (excl. GST).

## **CONSIDERATIONS**

<b>Economic</b>	Provide efficient parking for the City Centre.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	There are no social and cultural considerations.
<b>Civic Leadership</b>	There are no civic leadership and governance considerations.
<b>Legislative</b>	There are no legislative considerations relating to this report.
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

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Nil

<b>OPER 02</b>	<b>Case Study for Local Government Entity Formation</b>
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<b>Strategic Objective</b>	Liveable, Sustainable, Resilient Deliver and advocate for a sustainable, cool and green city
<b>File Ref</b>	042700.2026
<b>Report By</b>	Tim Pasley - Manager Circular Economy
<b>Approved By</b>	Peter Scicluna - Director Operations

**EXECUTIVE SUMMARY**

At the Council meeting of 4 February 2026, Council considered report OPER 01 – Case Study for Local Government Entity Formation and resolved to defer the matter to allow further discussion and clarification regarding the purpose, scope and intent of the proposed case study. This report is provided to support that discussion and to give Councillors greater insight into the rationale for undertaking the work, the opportunities being explored, and the governance safeguards proposed. It is emphasised that the case study is intended solely to inform Council and does not seek approval to establish an entity or to commence any commercial activity.

The proposed case study would examine whether a separate operating structure could support Council’s emerging circular economy and advanced manufacturing initiatives, including those being progressed in partnership with the University of New South Wales. These initiatives aim to transform materials that are currently a disposal cost into higher-value products, support local employment and skills development, and potentially reduce future costs to Council. Any findings of the case study would be reported back to Council, together with a business case recommending whether to proceed or decline. No decision on entity formation, commercialisation or future funding would be made until that work is completed and formally considered by Council.

**Original Executive Summary for Report:**

Liverpool City Council has established itself as a recognised leader in Circular Economy innovation, having been awarded the Keep Australia Beautiful Sustainable Cities Award – Circular Economy category in both 2024 and 2025.

Council’s collaboration with the University of New South Wales (UNSW) has demonstrated the technical feasibility of transforming waste materials into new products, including green ceramics that have potential application within Council capital works projects, thereby offsetting future procurement costs regarding surface materials. At the same time, Council has

secured two apprenticeship positions for a two-year period, fully funded by Local Government NSW, to support local manufacturing of Circular Economy products. These roles provide workforce development and local employment benefits without additional cost to Council.

Council now has opportunities to move beyond pilot and research phases to commercialise circular economy activities. These opportunities include scaling up Council's production of green ceramics and potentially supplying manufactured products to third parties. Commercialisation has the potential to generate revenue and decrease Council's reliance on other income such as the charge for the domestic waste management service.

A prudent approach to commercialisation of circular economy activities requires consideration of questions of risk allocation, finance, governance, and appropriate operating structures. A separate legal entity may beneficially limit Council's liability for any commercial operations, but ministerial consent is required to establish such an entity. To obtain ministerial consent, Council must demonstrate that forming or acquiring a controlling interest in a separate entity is in the public interest.

This report seeks approval to allocate \$100,000 from General Funds to undertake a structured case study and options analysis of the optimal operating model for commercialising circular economy activities. This would include, if appropriate, preparation of a proposal in accordance with OLG's Formation of Corporations and Entities Guideline. The case study will be reported back to Council for a decision on whether to proceed with the concept. No decision to establish an entity is sought at this stage.

## **RECOMMENDATION**

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That Council:

1. Agree to undertake a case study and options analysis of the optimal operating model for commercialising circular economy activities, including if appropriate, preparation of a proposal in accordance with OLG's Formation of Corporations and Entities Guideline.
2. Approve the allocation of \$100,000 from General Funds to support the project.
3. Note that the case study will not authorise the establishment of a separate entity and Council and ministerial approval will be required before taking that step.
4. Note that the outcomes of the case study will be reported back to Council for further consideration and decision.

**REPORT**

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**Background:**

Liverpool City Council has made sustained investment in Circular Economy initiatives aimed at reducing landfill, maximising resource recovery and creating local employment. These efforts have been recognised at a national level through consecutive Keep Australia Beautiful awards for Circular Economy in 2024 and 2025 and are in line with the objectives set out in the NSW governments Waste and Sustainable Materials strategy 2041.

Through partnerships with research institutions such as UNSW, Council has supported the development of innovative technologies that convert waste streams into new materials. One such initiative involves green ceramics, which utilise recovered materials that would otherwise incur disposal costs. These products have potential application within Council projects, offering opportunities to reduce procurement costs while embedding sustainability outcomes into capital works.

UNSW has indicated an appetite to continue collaboration and, subject to appropriate governance arrangements, to share risk associated with future commercial pathways, consistent with its role in research translation and innovation.

**Workforce and Community Benefits**

Council has secured two apprenticeship positions for a two-year period to support circular economy manufacturing activities. These roles are fully funded by Local Government NSW, creating local employment and skills development opportunities without placing pressure on Council's operating budget.

**Need for a Case Study**

As Council's circular economy activities mature, questions arise regarding:

- exposure to operational and commercial risk;
- compliance with legislative and financial constraints applying to waste services;
- appropriate governance and transparency arrangements;
- the ability to operate in a manner similar to a commercial enterprise when dealing with external parties.

Council has the power to pursue circular economy initiatives. A separate entity may provide a mechanism to manage risk, address financing constraints, and enable activities that cannot be efficiently delivered within Council's existing structure, provided appropriate safeguards are in place.

The establishment or participation in a separate entity requires Council and Ministerial approval. This must also be supported by a robust public interest case with an options analysis and governance framework in accordance with Office of Local Government (OLG) Entity Guidelines.

It is proposed to undertake a structured case study and options analysis of the optimal operating model for commercialising circular economy activities. This would include consideration of the OLG's Formation of Corporations and Entities Guideline and, subject to the findings of the study, preparation of a proposal in line with the Guideline.

Commercialisation has potential to generate revenue and decrease Council's reliance on other income such as the charge for domestic waste management service. The estimated cost of the case study and options analysis is a value for money investment when weighed against the potential savings for the community in Liverpool.

### **Alignment with NSW Waste and Sustainable Materials Strategy 2041**

Liverpool City Council's Circular Economy initiatives strongly align with the NSW Waste and Sustainable Materials Strategy 2041 (WaSM), the State's long-term framework for transitioning to a Circular Economy. The WaSM sets ambitious targets, including an 80% average recovery rate from all waste streams by 2030 and a reduction in per capita waste generation, as part of broader objectives to reduce waste, increase recycling and reuse, and create sustainable materials markets across New South Wales. Council's approach seeks to close the loop on resources by integrating existing physical collections from kerbside with processing at the Rose Street Materials Recycling Facility ("The Croc"), and progressing recovered materials to value added manufacturing at the Cowpasture Road microfactory.

This approach not only supports diversion targets but also demonstrates how collaborative innovation and infrastructure can transition materials marked for disposal into locally manufactured products, in line with State policy aspirations.

### **Timeframe**

Subject to Council approval, it is intended to engage a suitably qualified contractor to assist with the case study and options analysis. The contractor will be procured within standard procurement timeframes, in accordance with section 55 of the Local Government Act 1993 and Council's Procurement Policy.

The case study and options analysis would then be undertaken over an approximate six-month period, culminating in a comprehensive report to Council. This timeframe allows for appropriate stakeholder consultation, legal and financial analysis, and alignment with Office of Local Government requirements. Any delays associated with procurement or information requests will be reflected in the final reporting timeline.

### Alignment with Strategic Directions

The proposed case study aligns with Council's strategic objectives to:

- Minimise household and commercial waste;
- Support innovation and local employment;
- Explore diversified revenue streams beyond rates;
- Progress initiatives consistent with Project 26, which seeks to responsibly commercialise Council assets to deliver long term financial sustainability.

Importantly, this proposal does not commit Council to commercialisation or entity formation. It represents a structured and prudent investigation to inform future decision making.

### FINANCIAL IMPLICATIONS

Costs associated with this recommendation are outside of Council's current budget and long-term financial plan. The impact on the budget and long-term financial plan is outlined in the table below.

	2021/22	2022/23	2023/24	2024/25	2025/26
<b>Operating budget / LTFP impact</b>					\$100,000 (one off consultancy)
<b>Capital budget impact</b>					
<b>Ongoing unbudgeted impact to opex from capital expenditure</b>					
<b>Unbudgeted impact to unrestricted cash</b>					\$100,000
<b>Funding source</b>					

### CONSIDERATIONS

<b>Economic</b>	Further develop a commercial centre that accommodates a variety of employment opportunities.
<b>Environment</b>	Minimise household and commercial waste.
<b>Social</b>	There are no social and cultural considerations.

<b>Civic Leadership</b>	There are no civic leadership and governance considerations.
<b>Legislative</b>	<p>Local Government Act 1993 (LGA)</p> <p>Local Government (General) Regulation 2021</p> <p>OLG, Formation of Corporations and Entities Guideline, January 2022 (Guideline)</p> <p>Council is empowered by section 24 of the LGA to provide goods, services and facilities, and carry out activities, appropriate to the current and future needs within its local community and of the wider public, subject to the LGA, the regulations and any other law. Pursuant to section 23 of the LGA, Council may do all such things as are supplemental or incidental to, or consequential on, the exercise of its functions.</p> <p>The Dictionary to the LGA defines domestic waste management services to mean services comprising the periodic collection of domestic waste from individual parcels of rateable land and services that are associated with those services. The disposal, recycling or reuse of domestic waste forms part of domestic waste management services. The development of ways to reuse domestic waste and avoid disposal to landfill is either itself a domestic waste management service or supplemental, incidental to, or consequential, on the exercise of those functions.</p> <p>Council is prevented from forming or participating in the formation of a corporation or other entity except with the consent of the Minister and subject to such conditions, if any, as the Minister may specify, or as otherwise provided by the Act (LGA, section 358(1)). A separate entity includes partnership, trust, joint venture, syndicate or other body (whether or not incorporated).</p> <p>The Guideline emphasises that ministerial consent is discretionary and requires consideration of the public interest. The Guideline sets out material that must accompany an application for ministerial consent, which includes:</p> <ul style="list-style-type: none"> <li>(a) Council resolution and self-assessment questionnaire,</li> <li>(b) specified justification documents, and</li> <li>(c) governance arrangements, which must address specified matters.</li> </ul> <p>The Guideline makes clear that OLG may require a consultant's report on a proposal.</p>
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

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Nil

CTTE 01

**Minutes of the Governance Committee Meeting  
held 10 February 2026**

<b>Strategic Objective</b>	Visionary, Leading, Responsible Demonstrate a high standard of transparency and accountability through a comprehensive governance framework
<b>File Ref</b>	042006.2026
<b>Report By</b>	Katrina Harvey - Councillor Executive and Support Officer
<b>Approved By</b>	Tina Bono - Director Community & Lifestyle

**EXECUTIVE SUMMARY**

A Governance Committee Meeting was held on 10 February 2026.

This report attaches a copy of the minutes of the meeting for Council endorsement.

**RECOMMENDATION**

That Council:

1. Receives and notes the Minutes of the Governance Committee Meeting held on 10 February 2026; and
2. Endorse the recommendations in the Minutes.

**REPORT**

The Minutes of the Governance Committee held on Tuesday 10 February 2026 are attached for the information of Council.

Below is a summary of the amendments made to the recommendations published in the Agenda booklets.

Point 1 of the recommendation was updated, with an additional point (2) added to **Item 03 – Finance Report – December 2025**.

### **RECOMMENDATION**

That the Governance Committee:

1. Receives and notes the report.

### **COMMITTEE DECISION**

That the Governance Committee:

1. Receive and note the report and items discussed in the meeting; and
2. Requests a workshop on strategic financial decisions be held in March, scheduled to align with existing training where possible for convenience.

Point (3) of the recommendation was amended for ***CONF 01 – Streetscape Design for George Street and Moore Street, Liverpool – Project Update.***

### **RECOMMENDATION**

That the Governance Committee:

1. Receive and note this Report.
2. Receive and note the Community & Stakeholder Engagement Report.
3. Continues to progress the detailed design for George Street and Moore Street, Liverpool.

### **COMMITTEE DECISION**

That the Governance Committee:

1. Receive and note this Report.
2. Receive and note the Community & Stakeholder Engagement Report.
3. Defer the progress of the detailed design for George Street and Moore Street, Liverpool to the next Governance Committee Meeting.

A general business item was tabled during the meeting in relation to the Moorebank Customer Service Hub. A memo outlining the rationale for the proposed closure was circulated to Councillors on 29 January 2026 and is attached to the minutes for the record.

**FINANCIAL IMPLICATIONS**

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None of the actions contained in the minutes will have a financial impact on Council.

**CONSIDERATIONS**

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<b>Economic</b>	There are no economic and financial considerations.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	There are no social and cultural considerations.
<b>Civic Leadership</b>	Provide information about Council's services, roles and decision making processes. Operate a well developed governance system that demonstrates accountability, transparency and ethical conduct.
<b>Legislative</b>	There are no legislative considerations relating to this report.
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

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1. Minutes of the Governance Committee Meeting held 10 February 2026



**MINUTES OF THE GOVERNANCE COMMITTEE MEETING  
HELD ON 10 FEBRUARY 2026**

**PRESENT:**

Mayor Ned Mannoun  
 Deputy Mayor Harle  
 Councillor Adjei (online)  
 Councillor Ammoun  
 Councillor Harte (online and in-person)  
 Councillor Macnaught  
 Mr Jason Breton, Chief Executive Officer  
 Mr Farooq Portelli, Director Corporate Support  
 Ms Tina Bono, Director Community & Lifestyle  
 Ms Lina Kakish, Director Planning & Compliance  
 Mr Peter Scicluna, Director Operations  
 Mr David Galpin, General Counsel  
 Mr Vishwa Nadan, Chief Financial Officer  
 Ms Julie Scott, Manager City Economy  
 Ms Casey Walton, Community Engagement Officer  
 Ms Brianna Van Zyl, Acting Coordinator Strategic Planning  
 Ms Mary Ellen Trimble, Strategic Planner  
 Ms Lamiokor Wellington, Strategic Planner  
 Mr Adrian Doherty, Principal Transport Planner  
 Ms Ashlyn Narayan, Acting Project Manager  
 Mr Dinis Candeias, Acting Coordinator City Design and Public Domain  
 Mr Tim Pasley, Manager Circular Economy  
 Mr Mark Hannan, Manager City Planning  
 Ms M'Leigh Brunetta, Manager Civic and Executive Services  
 Ms Katrina Harvey, Councillor Executive and Support Officer  
 Ms Gabriella Rojas, Acting Councillor Executive and Support Officer

**EXTERNAL PRESENTERS**

Mr Jason Monaghan, Complete Urban  
 Ms Erin Oxnam, Complete Urban

The meeting commenced at 2.03pm.

**OPENING MEETING**

The Mayor read the following:

In accordance with clause 5.37 of Council's Code of Meeting Practice, I inform the persons attending this meeting that:

- (a) the meeting is being recorded; and
- (b) persons attending the meeting should refrain from making any defamatory statements.

**ACKNOWLEDGEMENT/S**

The Acknowledgement of Country was read by the Mayor.

**APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE OR ATTENDANCE BY AUDIO-VISUAL LINK BY COUNCILLORS**

**Motion:**                      **Moved: Mayor Mannoun**                      **Seconded: Cllr Macnaught**

That Cllrs Ristevski and Ibrahim be noted as apologies for this meeting.

On being put to the meeting the motion was declared CARRIED.

The Mayor acknowledged that Cllrs Harte and Adjei were attending the meeting online, requested that cameras be switched on, and advised if quorum was met.

**CONFIRMATION OF MINUTES (PREVIOUS MEETING)**

**Motion:**                      **Moved: Mayor Mannoun**                      **Seconded: Cllr Macnaught**

That the minutes of the Governance Committee Meeting held 3 December 2025 be confirmed as a true record of that meeting.

On being put to the meeting the motion was declared CARRIED.

*Note: Cllrs Ristevski and Ibrahim were apologies for the meeting.  
Cllrs Karnib and Monaghan were not present at the meeting.*

**DECLARATIONS OF INTEREST**

Mayor Mannoun declared a non-pecuniary, less than significant interest in the following item:

**Item:** ITEM 01 – Amendment to the State Environmental Planning Policy (Precincts – Western Parkland City) 2021 – 495 Fourth Avenue, Austral.

**Reason:** Mayor Mannoun’s children attend the school located across the road from the property.

Mayor Mannoun remained in the boardroom for the duration of this item.

## 4

ITEM 05 was brought forward for discussion to facilitate external presenters.

**STRATEGIC PRIORITIES COMMITTEE**

**ITEM NO:** ITEM 05  
**FILE NO:** 033083.2026  
**SUBJECT:** Woodward Park Masterplan

**COMMITTEE DECISION**

**Motion:**            **Moved: Cllr Harte**            **Seconded: Cllr Macnaught**

That the Governance Committee:

1. Receives and notes this report.

On being put to the meeting the motion was declared CARRIED.

Cllr Harte entered the boardroom and joined the meeting in-person at 2:14pm.

Cllr Harte left the boardroom at 2:15pm.

Cllr Harte returned to the boardroom at 2:18pm.

During discussion, Mayor Mannoun declared a non-pecuniary, less than significant interest in the following matter and remained in the boardroom for the duration of the item.

#### **INFRASTRUCTURE AND PLANNING COMMITTEE**

**ITEM NO:** ITEM 01  
**FILE NO:** 031843.2026  
**SUBJECT:** Amendment to the State Environmental Planning Policy (Precincts - Western Parkland City) 2021 – 495 Fourth Avenue, Austral

#### **COMMITTEE DECISION**

**Motion:**                    **Moved: Mayor Mannoun**                    **Seconded: Clr Macnaught**

That the Governance Committee:

1. Receives and notes this Report;
2. Receives and notes the advice of the Liverpool Local Planning Panel;
3. Endorses “in principle” the Proponent-initiated Planning Proposal to amend Schedule 1 of Appendix 4 of the *State Environmental Planning Policy (Precincts – Western Parkland City) 2021* to permit a ‘recreation facility (indoor)’ as an additional permitted use at 495 Fourth Avenue, Austral (121 DP 1220414);
4. Forwards the Proponent-initiated Planning Proposal to the Department of Planning, Housing and Infrastructure pursuant to Section 3.34 of the *Environmental Planning and Assessment Act 1979* seeking a Gateway Determination, with a request that Council be authorised as the Local Plan Making Authority;
5. Subject to Gateway Determination, undertakes public exhibition and community consultation in accordance with the conditions of the Gateway Determination and Council’s Community Participation Plan 2025; and
6. Receives a Post-Exhibition Report on the outcomes of the public exhibition.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this item.

Clr Adjei left the online meeting at 2:30pm.  
 Clr Adjei rejoined the meeting online at 2:31pm.

Clr Ammoun left the boardroom at 2:32pm.  
 Clr Ammoun returned to the boardroom at 2:34pm.

**ITEM NO:** ITEM 02  
**FILE NO:** 031856.2026  
**SUBJECT:** Amendment to the State Environmental Planning Policy (Precincts - Western Parkland City) 2021 - 330-350 Eighth Avenue, Austral

Prior to the meeting, Councillor Ristevski submitted questions in relation to this item due to being an apology. These questions were addressed in detail during the meeting for the information of all Councillors. Councillors were provided with an opportunity to ask further questions. The questions and corresponding responses are recorded below.

#### Planning integrity and precedent

1. If Council approves this because "the reforms are coming anyway", how many other B1 sites will now expect identical treatment?  
I want a list.
2. What is the justification for a site-specific SEPP amendment instead of waiting for the State-wide SEPP update?  
If there is no urgency, there is no justification.
3. Has Council refused similar requests elsewhere under the same SEPP?  
If yes, explain the inconsistency.
4. What legal risk does Council face if future applicants are refused after this precedent is set?

*Response from Planning and Design:* The Site-Specific Planning Proposals for 495 Fourth Avenue, Austral & 330-350 Eighth Avenue, Austral are privately initiated Planning Proposals. Council is required to assess Planning Proposals within the specified timeframes under the Local Plan Making Guidelines (August 2023).

#### Traffic, parking and amenity impacts

5. Was the approved supermarket DA traffic model based on retail use only?  
Gyms peak early morning and evenings. That is a different traffic profile.
6. Will the gym require a new or amended traffic and parking assessment?  
If yes, why is that not required before endorsing the planning change?
7. Does the existing parking approval legally accommodate gym peak demand?  
I want numbers, not opinions.

*Response from Planning and Design:* The Privately initiated Planning Proposal was supported by a Traffic Report which estimated traffic generation from both the approved Commercial Tenancy, as well as the potential gym. The traffic report estimated the conversion of a commercial tenancy to 'gym' would result in a minor increase of 3% on traffic effects on the approved development. This was additional traffic was assessed by Council's Traffic Experts and determined not to require any additional mitigation should it be approved.

Additionally, a gym is classified as a *recreation facility (indoor)*, and the Codes SEPP does not explicitly allow a recreation facility (indoor) to be approved as a CDC. Therefore, a DA is required for a recreation facility (indoor) in a B1 Zone.

#### Governance and costs

8. What is the internal cost to Council of processing this planning proposal to finalisation?  
Staff hours, legal review, exhibition and reporting.

## 7

9. Why is the financial implication listed as “nil” when Council resources are clearly being used?

This is a governance accountability question.

10. Will the proponent enter into a Planning Agreement or cover Council’s planning costs? If not, ratepayers are subsidising a private planning uplift.

*Response from Planning and Design:* This is in line with Council's fees and charges. The planning proposal is at the approximately \$28,000. This fee covers staffing and public exhibition costs.

Strategic consistency

11. If B1 is effectively being treated as E1, why not apply this change consistently across the LGA instead of site by site?

This exposes the piecemeal approach.

12. How does this align with Council’s adopted strategic planning priorities for Austral?

*Response from Planning and Design:* Yes, the B1 neighbourhood centre zone and B2 Local Centre zone were merged as part of NSW Government’s reform in 2023. However, these updates are not yet reflected in the SEPP.

The subject proposal was put forward as a private initiated planning proposal. Therefore, it’s not part of a wider strategic priority. The local plan making guidelines required council to assess proponent initiated lodged.

Community impact and transparency

13. Why was this item deferred from the Ordinary Meeting if no amendments or new information are proposed?

14. Will Council support refusal if the community objects during exhibition?

*Response from Planning and Design:* Both planning proposals were deferred to enable further discussion at the next Governance Committee. If supported by Council and DPHI at Gateway, the proposal will be placed on public exhibition. Following this, a further report will be tabled for Council.

## COMMITTEE DECISION

**Motion:**

**Moved: Cllr Ammoun**

**Seconded: Cllr Macnaught**

That the Governance Committee:

1. Receives and notes this Report;
2. Receives and notes the advice of the Liverpool Local Planning Panel;
3. Endorses “in principle” the Proponent-initiated Planning Proposal to amend Schedule 1 of Appendix 4 of the *State Environmental Planning Policy (Precincts – Western Parkland City) 2021* to permit a ‘recreation facility (indoor)’ as an additional permitted

## 8

use at 330-350 Eighth Avenue, Austral (Lot 940 DP 1265677);

4. Forwards the Proponent-initiated Planning Proposal to the *Department of Planning, Housing and Infrastructure* pursuant to Section 3.34 of the *Environmental Planning and Assessment Act 1979* seeking a Gateway Determination, with a request that Council be authorised as the Local Plan Making Authority;
5. Subject to Gateway Determination, undertakes public exhibition and community consultation in accordance with the conditions of the Gateway Determination and Council's Community Participation Plan 2025; and
6. Receives a Post-Exhibition Report on the outcomes of the public exhibition.

On being put to the meeting the motion was declared CARRIED.

**BUDGET COMMITTEE**

**ITEM NO:** ITEM 03  
**FILE NO:** 016658.2026  
**SUBJECT:** Finance Report - December 2025

**COMMITTEE DECISION**

**Motion:**           **Moved:** Clr Ammoun           **Seconded:** Clr Macnaught

That the Governance Committee:

1. Receive and note the report and items discussed in the meeting; and
2. Requests a workshop on strategic financial decisions be held in March, scheduled to align with existing training where possible for convenience.

On being put to the meeting the motion was declared CARRIED.

**RECESS**

Mayor Mannoun called a recess of the meeting at 3:20pm.

**RESUMPTION OF MEETING**

Mayor Mannoun resumed the meeting at 3:35pm.

Mayor Mannoun left boardroom at 3.42pm.

Mayor Mannoun returned to the boardroom at 3.47pm.

**STRATEGIC PRIORITIES COMMITTEE**

**ITEM NO:** ITEM 04  
**FILE NO:** 033028.2026  
**SUBJECT:** Case Study for Local Government Entity Formation

**COMMITTEE DECISION**

**Motion:**                    **Moved:** Deputy Mayor Harle                    **Seconded:** Cllr Ammoun

That the Governance Committee:

1. Agree to undertake a case study and options analysis of the optimal operating model for commercialising circular economy activities, including if appropriate, preparation of a proposal in accordance with OLG's Formation of Corporations and Entities Guideline.
2. Approve the allocation of \$100,000 from General Funds to support the project.
3. Note that the case study will not authorise the establishment of a separate entity and Council and ministerial approval will be required before taking that step.
4. Note that the outcomes of the case study will be reported back to Council for further consideration and decision.

On being put to the meeting the motion was declared CARRIED.

Mayor Mannoun left the boardroom at 4.26pm.  
 Mayor Mannoun returned to the boardroom at 4.29pm.

Mayor Mannoun left the boardroom at 4.31pm.  
 Mayor Mannoun returned to the boardroom at 4.31pm.

Cllr Harte left the boardroom at 4.47pm.  
 Cllr Harte returned to the boardroom at 4.49pm.

## 11

**CONFIDENTIAL ITEMS**

**ITEM NO:** CONF 01  
**FILE NO:** 006768.2026  
**SUBJECT:** Streetscape Design for George Street and Moore Street, Liverpool - Project Update

**COMMITTEE DECISION**

**Motion:**            **Moved:** Cllr Ammoun            **Seconded:** Cllr Harte

That the Governance Committee:

1. Receive and note this Report.
2. Receive and note the Community & Stakeholder Engagement Report.
3. Defer the progress of the detailed design for George Street and Moore Street, Liverpool to the next Governance Committee Meeting.

On being put to the meeting the motion was declared CARRIED.

Cllr Ammoun left the boardroom and retired from the meeting at 5:12pm.

Mayor left the boardroom at 5:13pm.

Mayor returned to the boardroom at 5:17pm.

**GENERAL BUSINESS**

**1. MOOREBANK CUSTOMER SERVICE HUB**

A memo was circulated to Councillors for their information on 29 January 2026 outlining the rationale for the proposed closure of Council's Customer Service Hub at Moorebank. The memo is attached to the minutes as a formal record.

The discussion highlighted the importance of providing the community with timely and sufficient communication in the lead-up to the closure to ensure they are adequately informed, and aware of alternative options for service.



## Memo

**To:** The Mayor and Councillors  
**From:** Tina Bono, Director Community and Lifestyle  
**Date:** 28 January 2026  
**Subject:** Moorebank Customer Service Hub  
**Reference:** 023645.2026

**For the information of Councillors – this item will be discussed in General Business at the February Governance meeting**

### Purpose

This memo outlines the rationale for the proposed closure of Council's customer service hub at Moorebank. The recommendation follows a review of service usage patterns, operational efficiency, and opportunities to better align resources with community needs.

### Background

Council currently maintains a customer service presence at Moorebank in addition to the primary service centre in Liverpool (Yellamundie). As part of ongoing service optimisation, an assessment was undertaken to determine whether the Moorebank site continues to provide value relative to its operational cost and demand.

### Key Considerations

#### 1. Proximity to the Liverpool Service Centre

The Liverpool Customer Service Centre is located a short distance from Moorebank and offers the same, and in many cases broader, services. Community access to the Liverpool hub is well-supported by public transport and parking availability. The proximity reduces the operational need for a secondary centre at Moorebank.

#### 2. Inconsistent and Low Customer Traffic

Analysis of visitation data shows that customer traffic at the Moorebank hub has been inconsistent over an extended period. Peak periods are infrequent, and overall demand



## Memo

no longer justifies maintaining a full-service physical presence. Many customers are library visitors that engage with the service.

**3. Optimisation of Resources**

Consolidating services at the Liverpool centre will allow Council to redirect staffing and operational resources into higher-demand areas and digital service improvements. This will enhance service levels while reducing duplicated resourcing across multiple sites.

**4. Customer Access to Alternative Channels**

Council's digital platforms, telephone support, and the primary Liverpool centre and Carnes Hill continue to provide reliable and accessible channels for service. These options ensure that customer needs can be met without a dedicated Moorebank site.

**Recommendation**

That Council proceeds with the closure of the Moorebank Customer Service Hub and communicates the change to the community with adequate notice and clear information on alternative service options.

If you have any further enquiries in relation to the above issue, please do not hesitate to contact Anna Rizos, Manager Customer Experience on 0418539337.

Tina Bono  
Director Community and Lifestyle

.....  
Chairperson

**THE MEETING CLOSED AT 5.22PM.**

<Signature>

Name: Ned Mannoun

Title: Mayor

Date: 10 March 2026

I have authorised a stamp bearing my signature to be affixed to the pages of the Minutes of the Council Meeting held on 10 February 2026. I confirm that Council has adopted these Minutes as a true and accurate record of the meeting.

<b>NOM 01</b>	<b>Notice of Motion - Overseas Travel and Compliance with Council Policy</b>
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<b>Strategic Objective</b>	Visionary, Leading, Responsible Demonstrate a high standard of transparency and accountability through a comprehensive governance framework
<b>File Ref</b>	032451.2026
<b>Author</b>	Peter Ristevski - Councillor

**NOTICE OF MOTION**

That Council:

1. Notes the Liverpool City Council Civic Expenses and Facilities Policy.
2. Notes that clause 4.10.3 of the Policy states:  
“Overseas travel must be approved by a meeting of the full Council prior to a Councillor undertaking a trip. Travel must be approved on an individual trip basis.”
3. Directs the Chief Executive Officer to provide a full written report to the March 2026 Council meeting setting out:
  - a. Whether any request for overseas travel approval has been submitted;
  - b. Whether any business papers or costings have been prepared for Council consideration; and
  - c. Whether any overseas trip is required to be disclosed in Council’s Annual Report under section 428(2)(e) of the Local Government Act.
4. Request the CEO to identify any breaches of the Civic Expenses and Facilities Policy arising from the unauthorised travel and outline corrective actions required to ensure future compliance by all councillors, including the Mayor.
5. Requests that Council receive legal advice on the governance implications of unauthorised overseas travel by an elected representative and what remedies or sanctions are available under the Local Government Act and the Code of Conduct.
6. Requires that the CEO develop a strengthened compliance framework for all councillor travel including a register of requests, approvals, business cases, costs, and outcomes with quarterly reporting to Council.

7. Confirms that future overseas travel will not be reimbursed or supported by Council unless approved strictly in accordance with clause 4.10.3 of the Civic Expenses and Facilities Policy.

### **CHIEF EXECUTIVE OFFICER'S COMMENT**

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The Liverpool City Council Civic Expenses and Facilities Policy provides guidance regarding overseas travel.

Clause 4.10.3 of the Policy states:

“Overseas travel must be approved by a meeting of the full Council prior to a Councillor undertaking a trip. Travel must be approved on an individual trip basis.”

Accordingly, if the Notice of Motion is endorsed, Council Officers will prepare a full report addressing the matters outlined in the Motion, to be presented to the March Council meeting for consideration.

### **FINANCIAL IMPLICATIONS**

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There are no financial implications relating to this recommendation.

### **ATTACHMENTS**

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Nil

**NOM 02**

**Notice of Motion - Fixing the Niland Way Parking and Traffic Crisis**

<b>Strategic Objective</b>	Liveable, Sustainable, Resilient Deliver effective and efficient planning and high-quality design to provide best outcomes for a growing city
<b>File Ref</b>	032454.2026
<b>Author</b>	Peter Ristevski - Councillor

**BACKGROUND**

A 43-place childcare centre with only 8 on-site car parking spaces has been approved within the quiet residential street of Niland Way, Casula. The road is narrow, street parking is prohibited, and the surrounding residents have long warned that the traffic impacts will make the area unsafe for families, children, and local motorists.

Council received 127 written objections from residents, all raising concerns about traffic congestion, safety hazards, overshadowing of local amenity, and Council's obligation to protect residential streets from inappropriate development.

Council entered into consent orders.

Residents now face the consequences of increased traffic volumes, increased vehicle movements, and long-term parking challenges.

Council has a duty to protect their safety, quality of life, and the character of their neighbourhoods.

**NOTICE OF MOTION**

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That Council:

1. Establish a Niland Way Traffic and Parking Task Force comprising:
  - Councillor Peter Ristevski as Chair
  - Relevant Council traffic officers
  - Representatives from the Traffic Committee
  - At least four residents of Niland Way selected through an expression of interest process
  
2. Task the group with identifying immediate, short-term and long-term solutions to mitigate safety risks and traffic congestion resulting from the childcare centre approval. This must include but not be limited to:
  - Traffic calming devices
  - Time-limited parking
  - Resident-only parking zones
  - School-zone style drop-off safety controls
  - Road widening feasibility
  - One-way conversion feasibility
  - Any other measures raised by local residents
  
3. Require Council staff to prepare a public report that sets out in full:
  - Why Council entered into consent orders
  - Who authorised the settlement
  - What legal advice was considered
  - Why the objections of 127 residents were not defended in Court
  - What alternative strategies were available
  - Whether this outcome sets a precedent for other narrow residential streets
  
4. Direct the CEO to hold a community meeting in Casula within 30 days, attended by senior planning and traffic staff, to give residents a complete and transparent explanation of Council's decision and to allow residents to ask questions.
  
5. Require quarterly public updates on the Task Force's progress and the implementation of any adopted traffic or safety measures.

**CHIEF EXECUTIVE OFFICER’S COMMENT**

A Governance Committee Report (attached) was published on 15 July 2025. The report explains the process followed and how issues raised in relation to the development were addressed. The report is available online at:

[https://liverpool.infocouncil.biz/Open/2025/07/GOV\\_20250715\\_AGN\\_713\\_AT.PDF](https://liverpool.infocouncil.biz/Open/2025/07/GOV_20250715_AGN_713_AT.PDF).

The report indicates that Council received 46 objections to the development and the court heard 6 objectors before approving the development. The report does not name staff or disclose legal advice and it would not be appropriate for Council to do that.

In terms of strategy, Council must deal with all development applications in accordance with the Environmental Planning and Assessment Act 1979. Council must deal with all appeals in accordance with the Act and the Court’s directions and practice notes and must otherwise behave as a model litigant.

The approval of the development application does not set a precedent in relation to traffic impacts. A consent authority is required when determining a development application to evaluate the development by reference to the matters in section 4.15 of the Environmental Planning and Assessment Act 1979. This includes consideration of significant likely impacts and site suitability, which will include traffic impacts.

In relation to establishing a Task Force, it should be noted that there is currently insufficient capacity, budget and resourcing constraints to undertake this type of activity. In addition, the taskforce would not achieve any change to the current situation, nor would it be able to discuss confidential elements of the determination of the application.

**FINANCIAL IMPLICATIONS**

Costs associated with this Notice of Motion are outside of Council’s current budget and long-term financial plan. The estimated impact on the budget and long-term financial plan are outlined in the table below:

	2025/26	2026/27	2027/28	2028/29	2029/30
<b>Operating budget / LTFP impact (estimated)</b>	\$100,000.00 for staffing, planning and consulting	\$100,000.00 for staffing, planning and consulting	\$100,000.00 for staffing, planning and consulting	TBC if Committee continue to operate beyond 2027/28 FY	TBC if Committee continue to operate beyond 2027/28 FY
<b>Capital budget impact</b>		Subject to agreed and approved treatments / infrastructure	Subject to agreed and approved treatments / infrastructure	Subject to agreed and approved treatments / infrastructure	Subject to agreed and approved treatments / infrastructure

<b>Ongoing unbudgeted impact to opex from capital expenditure</b>					
<b>Unbudgeted impact to unrestricted cash</b>					
<b>Funding source</b>	Unbudgeted	Unbudgeted	Unbudgeted	TBC	TBC

**ATTACHMENTS**

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1. Governance Committee Meeting - Agenda - 15 July 2025 (Under separate cover)

<b>NOM 03</b>	<b>Notice of Motion - Macquarie Street Mall One-Way Vehicle Access and On-Street Parking Options to Revive Retail</b>
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<b>Strategic Objective</b>	Liveable, Sustainable, Resilient Deliver effective and efficient planning and high-quality design to provide best outcomes for a growing city
<b>File Ref</b>	032458.2026
<b>Author</b>	Peter Ristevski - Councillor

**BACKGROUND**

Macquarie Street Mall appears to be experiencing a decline in activity. There appears to be an increase in retail vacancies, and businesses are indicating a decline in foot traffic, which is causing some long-standing businesses to leave. Shoppers are more likely to frequent Campbelltown, Bankstown, and other centres with improved access, parking, and safety.

The current fully pedestrianised model is not working for many retailers who need visibility, convenience, and turnover. Additionally, customers want simple access, short-stay parking, and safety.

Retailers have indicated to me a decline in revenue and they hold concerns about empty shops attracting antisocial behaviour. Vibrancy in malls requires action. Access drives trade. Parking drives turnover. Safety follows activity.

Action is required urgently to save the city’s commercial heart, by supporting small business, and restoring confidence.

There are cases in cities across Australia and overseas of the successful reversal of pedestrian malls by reintroducing controlled vehicle access and on-street parking, leading to retail activity improving because people return. Options to revitalise Macquarie Mall must be explored urgently to prevent further decline.

## **NOTICE OF MOTION**

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That Council:

1. Prepare an options report on strategies to increase activity in Macquarie Mall, which should include an option to reopen the Mall to one-way vehicle traffic with short-stay parking, to stimulate retail trade and boost foot traffic.
2. Within the option to reintroduce vehicle access, the report may consider:
  - One-way traffic configurations and entry and exit points.
  - Short-stay parking options, including time-limited parking for shoppers.
  - Pedestrian safety treatments, including speed controls, raised pavements, and shared-zone design.
  - Impacts on retailers, customers, accessibility, emergency access, and servicing.
  - Comparative case studies where pedestrian malls were reopened and retail improved.
  - Cost estimates, staging options, and implementation timeframes.
3. The authors of the report should undertake direct consultation with:
  - Existing Macquarie Street Mall retailers and property owners
  - Chambers of Commerce and small business representatives
  - Accessibility advocates and emergency services.
4. Report back to Council with recommendations to consider.

## **CHIEF EXECUTIVE OFFICER'S COMMENT**

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This section of Macquarie Street was converted into a pedestrianised space in 1994, functioning as a mall for over 30 years and becoming a key part of the city's character and Council's long-term strategic vision for the CBD. It is understood that Macquarie Street Mall from Elizabeth Drive to Moore Street was never gazetted.

The Notice of Motion (NOM) identifies ongoing issues with Macquarie Street Mall which stems from a multitude of factors impacting its overall performance. Along with traffic-related matters, it is important that Economic, Social and Urban Design perspectives are considered to inform a balanced approach to resolve any request for future studies / improvements to Macquarie Street Mall.

Council-led engagement with Macquarie Street Mall stakeholders, including the Macquarie Mall Strategic Workshop held on 9 September 2025 and subsequent follow-up meetings with key landlords and property owners highlighted a range of interconnected challenges impacting the Mall's performance, including declining foot traffic, retail vacancies, safety perceptions, amenity issues, and difficulties attracting and retaining quality tenants. A number of landlords

also raised the potential role of access, servicing and movement within Macquarie Mall as part of a broader suite of measures to improve economic activity and perceptions of safety.

Council staff are currently progressing several workstreams relevant to these matters, including:

- A review and consolidation of Public Domain Trading policies (Outdoor Dining and Display of Goods on Footpath), aimed at better enabling activation and supporting food and retail businesses
- Targeted engagement with major Mall landlords to explore incentives, activation opportunities and improvements to amenity, cleaning and safety; and
- Consideration of small-scale urban design, and place-based improvements to support daytime and family-friendly use of the Mall.

While the NOM provides an opportunity for Council to investigate the feasibility of reintroducing vehicle access and short-stay parking to Macquarie Street Mall, it is important to consider more cost-effective, immediate and potentially high-impact actions that may directly address the underlying social, behavioural and physical conditions contributing to the mall's current performance.

## **FINANCIAL IMPLICATIONS**

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It is to be noted that there are financial impacts associated with any of the above considerations, and Council will need to fund any recommended changes either through General Reserve or the City Development Fund, both of which have limited budgets.

Should Council resolve to progress beyond investigation and implement physical works (such as traffic modifications, pavement treatments, lighting, signage or other infrastructure changes), additional capital and operational funding may be required. Any future financial impacts would be subject to further reporting to Council, including detailed cost estimates, staging options, funding sources and consideration within Council's Long-Term Financial Plan.

## **ATTACHMENTS**

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Nil

**NOM 04**

**Notice of Motion - Youth Parliament**

<b>Strategic Objective</b>	Visionary, Leading, Responsible Communicate, listen, engage and respond to the community by encouraging participation
<b>File Ref</b>	040134.2026
<b>Author</b>	Fiona Macnaught - Councillor

**BACKGROUND**

Youth Parliament is the flagship youth leadership and engagement program run by the YMCA and has been operating for over 20 years in NSW. With a focus on leadership and advocacy, the program enables high school students in years 10 to 12 to:

- build confidence,
- develop leadership skills,
- engage with civic leadership,
- work towards relevant policy development, and
- engage in democratic parliamentary debate.

This provides an incredible opportunity for young people to learn how to advocate, enhance their life skills and make long lasting connections with other youth representatives.

Young people are innovative, creative, and energetic, and they want to be involved in a meaningful way within their local community, to make a difference.

Working with young people to shape the services and programs offered to them ensures their needs are being met, and their ideas and opinions are being respected, considered and acted upon. Better outcomes are also more likely to be achieved when young people are involved in making decisions that affect their long term wellbeing.

Youth Parliament promotes equal access to political participation for all. In particular, it aims to relieve social and civic disadvantage among young Australians who face barriers from participating meaningfully in civic or democratic life, including those from low-income, regional, or culturally diverse backgrounds.

The program provides practical support, education and mentoring to help young people, including those experiencing social exclusion or disadvantage, build confidence, skills, and access pathways to civic and community engagement. Each year's cohort receives training

over a six-month period that includes in-person camps and online workshops. Participants create Youth Bills with policy solutions on issues impacting young people in NSW. These are debated during a Youth Sitting Week in NSW Parliament House with Members of Parliament invited to chair.

The success of this program is illustrated by the experience of former Youth Parliamentarians, who have gone on to become Members of Parliament in NSW and Australia, lawyers, business executives, community and NGO leaders, working in media/journalism spaces, and much more.

The programs also aligns with Council's 2025-2035 CSP, with a core strategic objective being Civic Leadership, including the statement

- Communicate, listen, engage and respond to the community by encouraging participation.

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**NOTICE OF MOTION**

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That Council:

1. Acknowledges the importance of engaging young people in Civic matters that affect their peer group and the greater community, for better outcomes;
2. Acknowledges the need for accessibility and diversity in representation and community advocacy;
3. Commends the YMCA for its ongoing success with the Youth Parliament program;
4. Contributes \$1000 towards the program fees for Youth Parliamentarians from within the Liverpool LGA who are selected to represent electorates within the LGA, noting that as of the latest report there is sufficient balance in the Community Grants budget; and
5. Invite Youth Parliamentarians to present their experiences to Council following the completion of the 2026 program.

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**CHIEF EXECUTIVE OFFICER'S COMMENT**

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The Chief Executive Officer commends and acknowledges the value of the YMCA Youth Parliament program in developing leadership capacity in young people with Liverpool and, more broadly, NSW.

**NOTICES OF MOTION/QUESTIONS WITH NOTICE**

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Council's Grants, Donations and Community Sponsorship Policy (amended August 2025) defines the circumstances by which Council may provide financial support to Organisations and Community Groups.

Item 7.8.2 and 7.8.3 of the Policy define *Eligibility and Conditions* of donations (defined in the Policy as a cash or in-kind contribution). In summary, the eligibility criteria limit Council's financial contributions to eligible organisations, defined as either an organisation or community group located within, or delivering services within, the Liverpool LGA.

Council may however, contribute to the YMCA NSW for the broad purpose of delivering Youth Parliament opportunities specifically to Liverpool residents. Noting however that such a contribution should meet the Policy guidelines that includes the placement of its intention to make a donation on public exhibition for a period of 28 days.

**FINANCIAL IMPLICATIONS**

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Allocation will be drawn from the Small Grants Budget.

**ATTACHMENTS**

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Nil

**NOM 05**

**Notice of Motion - Rossmore Grange**

<b>Strategic Objective</b>	Visionary, Leading, Responsible Ensure Council is accountable and financially sustainable through the strategic management of assets and resources
<b>File Ref</b>	040352.2026
<b>Author</b>	Matthew Harte - Councillor

**BACKGROUND**

Rossmore Grange is a strategically located site located within the Western Sydney Aerotropolis owned by Council. Given the site’s potential, which will be well-served by key movement corridors within the Aerotropolis, there is value in exploring residential or industrial land uses for the site.

**NOTICE OF MOTION**

That Council:

1. Acknowledges the strategic opportunity presented by the potential rezoning of Rossmore Grange and its capacity to contribute to long-term community, economic, and land-use outcomes;
2. Direct the CEO to proceed with any necessary due diligence investigations, the preparation of a Planning Proposal, and reclassification of land for Rossmore Grange, with the objective of achieving the most optimal outcome for Council and the community; and
3. Allocates funding for the required due diligence, planning proposal and reclassification from the Property Reserve, with total expenditure not to exceed \$250,000 in 2025/2026 financial year.

**CHIEF EXECUTIVE OFFICER’S COMMENT**

- A Planning Proposal is subject to Strategic Merit, and Site Specific Merit Test (as per the [Local Plan Making Guidelines August 2023](#)). To demonstrate these tests, supporting information may be requested from Department of Planning, Housing and Infrastructure (DPHI). This may result in significant financial implications.

**NOTICES OF MOTION/QUESTIONS WITH NOTICE**

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- Planning Proposals require advice from an independent Local Planning Panel prior to proceeding to Council and DPHI. In addition, if supported by Council, they also require a 'Gateway Determination' from DPHI prior to being placed on Public Exhibition. DPHI may not support the Proposal at this stage.
- Council is unlikely to be the Local Plan Making Authority for this amendment. As such, DPHI will have final approval / legal opinion.
- Under the Local Government Act, Reclassification of Community Land requires a Public Hearing held by an independent facilitator. This is an additional step in the Planning Proposal process, following public exhibition.
- In order to demonstrate Strategic Merit, the proposal must: Give effect to the relevant regional plan, demonstrate consistency with the Local Strategic Planning Statement and/or Respond to a change in circumstances that has not been recognised.
- Parts of Rossmore and Kemps Creek are listed as a secondary priority area within the Aerotropolis Precinct Plan. Second Priority areas do not have essential infrastructure available and are considered 'out of sequence'. In these instances, applicants are required to demonstrate they can deliver the essential infrastructure which may be an added expense. This will require significant justification as DPHI generally do not support out of sequence development.

**FINANCIAL IMPLICATIONS**

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Costs associated with this recommendation are outside of Council's current budget and long-term financial plan. If the NOM is passed and funds are spent before 30 June 2026, expenditure will have a budget impact. If not, it can be included in next year's budget. The funds required for a rezoning and reclassification may exceed \$250,000.

**ATTACHMENTS**

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Nil

**NOM 06**

**Notice of Motion - Amendment to the Code of Meeting Practice Policy**

<b>Strategic Objective</b>	Visionary, Leading, Responsible Demonstrate a high standard of transparency and accountability through a comprehensive governance framework.
<b>File Ref</b>	040870.2026
<b>Author</b>	Matthew Harte - Councillor

**NOTICE OF MOTION**

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That Council direct the CEO to amend the Code of Meeting Practice policy to ensure that any questions with notice (QWN) or notice of motions (NoM) regarding another Councillor be reported in the agenda under confidential cover.

**CHIEF EXECUTIVE OFFICER'S COMMENT**

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This requires an amendment to the Code of Meeting Practice Policy.

**FINANCIAL IMPLICATIONS**

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There are no financial implications relating to this recommendation.

**ATTACHMENTS**

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Nil

<b>QWN 07</b>	<b>Question with Notice - Deputy Mayor Harle - Voluntary Planning Agreement relating to Coopers Paddock, Warwick Farm</b>
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<b>Strategic Objective</b>	Liveable, Sustainable, Resilient Deliver effective and efficient planning and high-quality urban design to provide best outcomes for a growing city
<b>File Ref</b>	040716.2026

**QUESTION WITH NOTICE**

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At the latest Environmental Advisory Committee Meeting, several members asked for an update on the Voluntary Planning Agreement (VPA) concerning Coopers Paddock in Warwick Farm. The issue has remained unresolved for over a decade, with no confirmed progress on the works required under the agreement.

**The following information is requested:**

1. A comprehensive timeline of all meetings and outcomes associated with the VPA since it began; and
2. Clarification on the legal options available to Council to move this matter forward so the land can be used for public recreation, consistent with the original intent.

**Responses will be included in the agenda for the 25 March 2026 Council meeting.**

**ATTACHMENTS**

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Nil