

# COUNCIL AGENDA

ORDINARY COUNCIL MEETING

18 May 2026

BOOK 1



You are hereby notified that an **Ordinary Council Meeting** of Liverpool City Council will be held at the **LIVERPOOL CIVIC TOWER COUNCIL CHAMBER, LEVEL 1, 50 SCOTT STREET, LIVERPOOL NSW 2170** on **Monday, 18 May 2026** commencing at 6:00 PM. Doors to the Chamber will open at 5.50pm.

Liverpool City Council Meetings are livestreamed on Council's website and remain available for the remainder of the Council's term or for a period of 12 months, whichever is later. If you have any enquiries, please contact Civic and Executive Services on 8711 7863.

A handwritten signature in black ink, appearing to read "Jason Breton".

**Mr Jason Breton**  
CHIEF EXECUTIVE OFFICER

## **Statement of Ethical Obligations**

### **Oath or Affirmation of Office**

In taking the Oath or Affirmation of Office, each Councillor has made a commitment to undertake the duties of the office of councillor in the best interests of the people of Liverpool and Liverpool City Council and that they will faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act 1993 or any other Act to the best of their ability and judgment.

### **Conflicts of Interest**

A councillor who has a conflict of interest in any matter with which the council is concerned, and who is present at a meeting of the council when the matter is being considered, must disclose the interest and the nature of the interest to the meeting as soon as practicable. Both the disclosure and the nature of the interest must be recorded in the minutes of the Council meeting where the conflict of interest arises. Councillors should ensure that they are familiar with Parts 4 and 5 of the Code of Conduct in relation to their obligations to declare and manage conflicts of interests.

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### Council in Closed Session

The following items are listed for consideration by Council in Closed Session with the public excluded, in accordance with the provisions of the Local Government Act 1993 as listed below:

CONF 01 Compulsory Acquisition of Lot 103 in DP 1317978, Lot 103 Kelly Street, Austral (formerly part of 14 Kelly Street, Austral) for drainage purposes for Basin 11 Austral

*Reason: Item CONF 01 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.*

## ORDER OF BUSINESS

CONF 02 Compulsory acquisition of Lot 11 DP 808614, 95 Fifth Avenue, Austral for SP2 Local Drainage and RE1 Public Recreation

*Reason: Item CONF 02 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.*

CONF 03 Compulsory acquisition of lease by TFNSW for M5 upgrade over part Helles Park & Mill Park, Moorebank

*Reason: Item CONF 03 is confidential pursuant to the provisions of s10A(2)(c) of the Local Government Act because it contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.*

CONF 04 WT 3380 - Panel of Contractors for Construction of Shared Path, Footpath, Traffic Facilities, Kerb & Gutter and Ancillary Items

*Reason: Item CONF 04 is confidential pursuant to the provisions of s10A(2)(d i) of the Local Government Act because it contains commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.*

CONF 05 Notice of Motion - Clr Ristevski - Secondary Employment

*Reason: Item CONF 05 is confidential pursuant to the provisions of s10A(2)(a) of the Local Government Act because it contains personal matters concerning particular individuals (other than councillors).*

**Conclusion of the meeting**



**MINUTES OF THE ORDINARY MEETING  
HELD ON 29 APRIL 2026**

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**PRESENT:**

Mayor Ned Mannoun  
 Deputy Mayor Harle  
 Councillor Adjei  
 Councillor Ammoun  
 Councillor Harte  
 Councillor Ibrahim  
 Councillor Karnib  
 Councillor Macnaught  
 Councillor Monaghan (online)  
 Councillor Ristevski  
 Mr Jason Breton, Chief Executive Officer  
 Mr Farooq Portelli, Director Corporate Support  
 Ms Tina Bono, Director Community & Lifestyle  
 Ms Lina Kakish, Director Planning & Compliance  
 Mr Peter Scicluna, Director Operations  
 Mr David Galpin, General Counsel  
 Mr Vishwa Nadan, Chief Financial Officer  
 Ms M'Leigh Brunetta, Manager Civic and Executive Services  
 Ms Susan Ranieri, Coordinator Council and Executive Services  
 Ms Katrina Harvey, Councillor Executive and Support Officer

The meeting commenced at 5.34pm.

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**STATEMENT REGARDING  
WEBCASTING OF MEETING**

The Mayor read the following:

"In accordance with clause 5.37 of Council's Code of Meeting Practice, I inform the persons attending the meeting that:

- (a) The meeting is being recorded and made publicly available on the council's website, and

(b) persons attending the meeting should refrain from making any defamatory statements.

In relation to clause 4.3 - The provisions of this code requiring the livestreaming of meetings also apply to public forums.

**ACKNOWLEDGMENT OF COUNTRY,  
PRAYER OF COUNCIL AND  
AFFIRMATION**

The prayer of the Council was read by Bishop Richard Asamoah Boateng from Destiny Impact Church.

**AUSTRALIAN NATIONAL ANTHEM**

The National Anthem was played at the meeting.

**APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE OR ATTENDANCE BY  
AUDIO-VISUAL LINK BY COUNCILLORS**

**Motion:** **Moved: Mayor Mannoun**

That Cllr Monaghan be granted approval to attend the Council meeting via audio-visual link.

On being put to the meeting the motion was declared CARRIED.

**CONFIRMATION OF MINUTES (PREVIOUS MEETING)**

**Motion:** **Moved: Cllr Macnaught** **Seconded: Deputy Mayor Harle**

That the minutes of the Ordinary Meeting held on 25 March 2026 and Extraordinary Meeting held on 28 March 2026 be confirmed as a true record of that meeting.

On being put to the meeting the motion was declared CARRIED.

**DECLARATIONS OF INTEREST**

Cllr Adjei declared a non-pecuniary, less than significant interest in the following item:

**Item:** CONF 11 – Follow Up Report NOM 05 December 2025 - Capital Works Proposal from Liverpool Olympic.

**Reason:** Cllr Adjei’s children play for Liverpool Olympic Soccer Club.

Cllr Adjei remained in the Chamber for the duration of this item.

Clr Karnib declared a non-pecuniary, less than significant interest in the following item:

**Item:** CONF 11 – Follow Up Report NOM 05 December 2025 - Capital Works Proposal from Liverpool Olympic.

**Reason:** Clr Karnib’s children play for Liverpool Olympic Soccer Club.

Clr Karnib remained in the Chamber for the duration of this item.

Mayor Mannoun declared a non-pecuniary, less than significant interest in the following item:

**Item:** NOM 01 - Notice of Motion - Clr Ristevski - Immediate suspension of any sale process for the CT Lewis Centre

**Reason:** Mayor Mannoun was employed by the company mentioned in the Notice of Motion eight years ago.

Mayor Mannoun left the Chamber for the duration of this item.

## **PETITIONS**

NIL

## **RESCISSION MOTIONS**

NIL

## **MAYOR AL MINUTES**

1. MAYOR 01 - Vale Chris Quilkey – Condolence Motion
2. MAYOR 02 - Centenarian Leslie Noel Short CLO, OBE
3. MAYOR 03 - Campisi Continental Butchery – 50 Year Anniversary
4. MAYOR 04 - ANZAC Day 2026
5. MAYOR 05 - Mayor and Councillors Civic Gala Reception – Western Sydney Airport, Bradfield

**MAYORAL MINUTE**

**ITEM NO:** MAYOR 01

**SUBJECT:** Vale Chris Quilkey – Condolence Motion

**REPORT OF:** Mayor Ned Mannoun

**DATE:** 29 April 2026

It is with sorrow that Liverpool City Council acknowledges the recent passing of former Councillor and Deputy Mayor of Blacktown City Council, Mr Chris Quilkey.

Chris was first elected to Blacktown City Council in 2016, serving for 2 terms, including as Deputy Mayor and, for a period, as Acting Mayor.

A resident of Quakers Hill, he served the community he loved as a junior sports coach and trainer with his unique energy and commitment, which was evidenced during his time serving as a Blacktown City Councillor, during a period of unprecedented growth.

Chris also contributed strongly through several committees, including as Chair of the Companion Animals Advisory Committee and represented Blacktown at a regional level through the Western Sydney Regional Organisation of Councils (WSROC).

A passionate advocate for Blacktown City, he believed strongly in the role of local government to improve people’s lives and the importance of supporting a growing population. He focused on practical improvements including local infrastructure such as bus shelters to provide safety and shade for commuters.

Chris had a long record of public service, having worked in policy and legislative roles across the NSW public sector, including Corrective Services NSW, the Crown Solicitor’s Office and the Attorney General’s Department.

Those who worked with Chris knew him as someone who understood people. He valued the connections that bring a place like Blacktown City together and the role Council plays in supporting them.

I have no doubt that Chris will be remembered for his service and his contributions to the Blacktown community.

**RECOMMENDATION:**

That Council:

1. Record its sadness at the passing of former Clr Chris Quilkey and acknowledge his extraordinary service to the Blacktown community



**MAYORAL MINUTE****ITEM NO:** MAYOR 02**SUBJECT:** Centenarian Leslie Noel Short CLO, OBE**REPORT OF:** Mayor Ned Mannoun**DATE:** 29 April 2026

I wish to acknowledge and celebrate a truly remarkable milestone in the life of former Mayor Leslie Noel Short:

- Officer of the Most Excellent Order of the British Empire,
- Companion of the Order of Liverpool
- known to everyone simply as Noel on the occasion of his 100th birthday.

During Noel's lifetime, the world has changed. When he was born in Erskineville in 1926,

- a mouse was something you caught in a trap,
- live streaming was something you did in a creek, and
- reaching out meant grabbing hold of something.

Noel moved with the family to Hoxton Park in 1940, when they took over the family farm. They then moved to Moorebank in the late 1960s, and in that time became part of the community he would go on to serve for decades.

Elected an Alderman of Liverpool City Council in 1968, he served for 19 years until 1987. This included five terms as Mayor: 1972–73, 1978–79, 1980–81, 1981–82 and 1982–83. At that time elected members were known as Aldermen, a title that later changed to Councillors in 1993.

Noel was a policeman, serving as a Police Prosecutor and retiring as the Sergeant in charge of the Wollongong prosecutors' branch. He is recognised as the first serving police officer in the world to be elected the Mayor of a city. This unique achievement earned him the Peter Mitchell Trust Award for outstanding cultural and community achievement and reflected the high regard in which he was held across both professions.

His other awards recognise the breadth of his community commitment:

- The Police Long Service and Good Conduct Medal in 1975,
- Companion of the Order of Liverpool in 1979,
- Officer of the Most Excellent Order of the British Empire in 1982. The OBE recognised more than 40 years of service to the community, particularly



**MAYORAL MINUTE**

**ITEM NO:** MAYOR 03  
**SUBJECT:** Campisi Continental Butchery – 50 Year Anniversary  
**REPORT OF:** Mayor Ned Mannoun  
**DATE:** 29 April 2026

On 14 April 1976, on the corner of Edmondson Avenue and Fifteenth Avenue in West Hoxton, Giuseppe Campisi opened E&J Campisi Butchery, later renaming it Campisi Continental Butchery, a name proudly carried to this day and widely recognised across Liverpool as a local institution. Through hard work, dedication and a passion for his craft, Giuseppe built the business into a respected name, specialising in traditional Italian butchery and the production of southern Italian smallgoods.

Known to many as Joe, Giuseppe ensured Campisi Butchery became a cornerstone of the Liverpool community, proudly supporting local sports clubs, emergency services, multicultural associations and community events.

At the heart of the business has always been Giuseppe and his family. Together with his beloved wife Maria, he raised three children, Jessica, Joanna and Eugenio, who have each contributed to the business in their own way, with some continuing to work there today.

The loyalty and longevity of Campisi Butchery staff is equally remarkable. Sam Lipari, whom Giuseppe employed as a 14-year-old boy in 1978, remains with the business today and has served as Manager for more than 45 years. Giuseppe's son-in-law, Roberto, joined the business straight out of high school and has played an important role in its growth and direction.

Over the years, Giuseppe expanded the business and opened additional locations, yet his commitment to the West Hoxton store never wavered. In 2007, the business relocated to its current premises at 218 Fifteenth Avenue, West Hoxton, a significant step forward as Giuseppe took ownership of the property and embraced a new chapter, while maintaining the values and traditions that built the business.

Sadly, in October 2025, Giuseppe's beloved wife Maria passed away and was unable to witness this remarkable milestone. She would undoubtedly have been immensely proud of all that her husband and family have achieved.

As Campisi Continental Butchery celebrates 50 years, I extend my sincere congratulations, and on behalf of the people of Liverpool, I thank Giuseppe, his family and everyone who has been part of this proud local story.



**MAYORAL MINUTE**

**ITEM NO:** MAYOR 04  
**SUBJECT:** ANZAC Day 2026  
**REPORT OF:** Mayor Ned Mannoun  
**DATE:** 29 April 2026

ANZAC Day, 25 April, is one of Australia's most important national occasions marking the anniversary of the first major military action fought by Australian and New Zealand forces during the First World War.

This year, Council delivered a broader program of events leading up to ANZAC Day to generate community interest and youth participation. The program concluded with a commemorative Dawn Service in Bigge Park delivered by Council with support from the Liverpool RSL sub-Branch.

The 2026 program highlights included.:

- More than 5,000 people and a continual steady growth in attendance each year.
- Additional local military stories being added to the ANZAC Day walk (large corflute displays in Bigge Park) as well as inclusion of cross imagery.
- 19 local schools in attendance with students and their teachers, the highest participation of schools to date. Council's greatest achievement in having our local school participate to ensure future generations involvement. Schools included:
  - All Saints Catholic College, Casula
  - Austral Public School, Austral
  - Good Samaritan Catholic College, Hinchinbrook
  - Good Shepherd Catholic Primary School, Hoxton Park
  - Liverpool Boys High School, Liverpool
  - Liverpool Girls High School, Liverpool
  - Minarah College, Green Valley
  - Moorebank High School, Moorebank
  - Sadlier Public School, Sadleir
  - St Anthony of Padua Catholic College Austral
  - St Christopher's Catholic Primary School, Holsworthy
  - St Francis Catholic College, Edmondson Park
  - St Francis Xavier's Primary School, Lurnea

The ANZAC Day program was extended this year to include.

- Development of Liverpool military stories to share throughout the program, ceremony and marketing initiatives.

- Promotion of Liverpool City libraries online commemoration and resources available.
- A range of free events and programs at Liverpool Regional Museum.
- Liverpool Powerhouse 'Before Dawn' movie screening.
- Promotion of the Department of Veterans Affairs resources.
- Promotion of the City of Liverpool RSL sub-Branch membership.
- Billboard promotion at the Sydney Outlet Village, Orange Grove.
- Additional outreach for school participation.

Liverpool has a deep military history dating to 1811, evolving from early colonial garrisoning to hosting major training hubs at Holsworthy and Casula, particularly during WWI and WWII. In addition, Holsworthy Barracks was established after 1910, and became a premier training area for troops, while the surrounding area served as a POW/internment camp in both World Wars. Liverpool's rich military history should be shared.

To support the program development, it is proposed that additional funding be provided for the 2027 ANZAC Day program for increased seating, improved digital screens, development of local military stories to tell the Liverpool story and production of additional street banners.

It is proposed that additional funding be included in the proposed 26-27 Budget that is currently being finalised.

## **RECOMMENDATION**

That Council:

- a. Acknowledge ANZAC Day, 25 April, is one of Australia's most important national occasions and Liverpool's deep military history dating to 1811.
- b. Thank Council staff for the delivery of the 2026 ANZAC day program and reaching the highest engagement of local school and youth attendance.
- c. Write to the 19 schools who participated in this year's program acknowledging their involvement and noting the importance of youth participation.
- d. Write to the Liverpool RSL sub-Branch to provide thanks for their unwavering partnership and support.
- e. Increase the 2027 ANZAC Day program budget by 30K and adjust the 26-27 draft budget for inclusion.

**COUNCIL DECISION:**

**Motion:** **Moved: Mayor Mannoun**

That Council:

- a. Acknowledge ANZAC Day, 25 April, is one of Australia's most important national occasions and Liverpool's deep military history dating to 1811.
- b. Thank Council staff for the delivery of the 2026 ANZAC day program and reaching the highest engagement of local school and youth attendance.
- c. Write to the 19 schools who participated in this year's program acknowledging their involvement and noting the importance of youth participation.
- d. Write to the Liverpool RSL sub-Branch to provide thanks for their unwavering partnership and support.
- e. Increase the 2027 ANZAC Day program budget by 30K and adjust the 26-27 draft budget for inclusion.
- f. Direct the CEO for a report back to Council about a formal program to ensure the prominent display of the Australian National Flag across key locations throughout Liverpool during the ANZAC Day period, including civic buildings, major roads, parks, and event sites, in accordance with Australian Government flag protocols.

On being put to the meeting the motion was declared CARRIED.

**MAYORAL MINUTE**

**ITEM NO:** MAYOR 05  
**SUBJECT:** Mayor and Councillors Civic Gala Reception – Western Sydney Airport, Bradfield  
**REPORT OF:** Mayor Ned Mannoun  
**DATE:** 29 April 2026

Liverpool is at the centre of one of the most transformative infrastructure stories in modern Australia.

Home to both the Western Sydney International Airport and the emerging Bradfield City Centre, our city is uniquely positioned at the forefront of economic growth, global connectivity, and innovation. These two nation-shaping developments represent the most significant infrastructure investment in Australia over the past decade—and Liverpool sits at their gateway.

Momentum is building rapidly. The first international flight will land on 26 October, with Air New Zealand marking this historic moment. At the same time, the appointment of Plenary Group as development partner to the Bradfield Development Authority signals strong global confidence in Bradfield as a future city of innovation, investment, and opportunity.

Together, these milestones represent a defining turning point—firmly positioning Liverpool as Australia’s next global city.

To celebrate this moment, I propose that Council hosts a Gala Reception in Bradfield, bringing together key partners, stakeholders and leaders across government, business, and the community. This landmark event will recognise the significance of these achievements while highlighting the extraordinary future ahead.

Council will deliver an evening that highlights Western Sydney’s emergence as the preferred international gateway for our Pacific neighbours, and the new Airport’s role in unlocking unprecedented opportunities for tourism, trade, investment, and local jobs.

This will be more than a celebration—it will be a statement of intent: Liverpool’s time on the global stage has arrived.



**CHIEF EXECUTIVE OFFICER REPORTS**

**ITEM NO:** CEO 01  
**FILE NO:** 098624.2026  
**SUBJECT:** Stakeholder Engagement and Strategic Membership - Review and Update

**COUNCIL DECISION**

**Motion:** **Moved: Clr Harte** **Seconded: Clr Ammoun**

That Council:

1. Endorses an updated Stakeholder Engagement and Membership Framework, with a stronger focus on economic development, investment attraction and strategic partnerships
2. Discontinues membership of the following organisations where limited strategic value or duplication has been identified:
  - Western Sydney Regional Organisation of Councils (WSROC)
  - Forum on Western Sydney Airport (FoWSA)
  - Committee for Economic Development of Australia (CEDA)
  - National Growth Areas Alliance (NGAA)
3. Retains memberships that demonstrate clear alignment to Council’s strategic and economic priorities, including (but not limited to):
  - Business Western Sydney
  - Georges Riverkeeper and Resilient Sydney (for environmental and resilient outcomes)
  - Local Government NSW (LGNSW)
  - Liverpool Chamber of Commerce and Industry
  - Liverpool Innovation Precinct (LIP)
  - Southern Strength Agile Manufacturing Network
  - The Parks, Western Sydney’s Parklands Trust (formerly Western Sydney City Deal)
  - Urban Development Institute of Australia (UDIA)

- Western Sydney Leadership Dialogue
  - Western Sydney Tourism Taskforce
4. Continues to apply the existing evaluation criteria (advocacy, profiling, networking, professional development), with increased weighting on economic outcomes and measurable return on investment.

This approach ensures that stakeholder engagement and membership directly support the delivery of the Council's Community Strategic Plan, Liverpool 2050 vision, and the 2025-2035 Economic Development Strategy, while contributing to long-term economic growth, investment attraction, and city-shaping outcomes.

On being put to the meeting the motion was declared CARRIED.

**ITEM NO:** CEO 02  
**FILE NO:** 111216.2026  
**SUBJECT:** Liverpool Innovation Precinct Business Delegation - Western Sydney International Airport

**COUNCIL DECISION**

**Motion:** **Moved: Mayor Mannoun** **Seconded: Cllr Ammoun**

That Council:

1. Notes Western Sydney International Airport presents a significant opportunity for Liverpool to emerge as a globally connected edge city, anchored by innovation, health, education and an emerging night-time economy;
2. Notes the LIP Steering Committee provides strategic leadership and advocacy to support precinct growth and promote Liverpool’s innovation capabilities to global partners;
3. Notes the invitation issued to Mayor and CEO from the LIP Steering Committee Chairperson Mr David Borger, and supports acceptance and participation of this activity;
4. Notes that a report is required to come back to Council following conclusion of this activity; and
5. Notes that the Mayor will pay his \$300 which is the cost to Council as per this report.

On being put to the meeting the motion was declared CARRIED.



Clr Macnaught left the Chambers at 6:18pm.

Clr Macnaught returned to the Chambers at 6:20pm

**ITEM NO:** PD 02  
**FILE NO:** 069641.2026  
**SUBJECT:** Planning Proposal - 2 Cambridge Avenue, Glenfield

**MOTION TO MOVE INTO A COMMITTEE OF THE WHOLE**

**Motion:** **Moved: Deputy Mayor Harle** **Seconded: Clr Karnib**

That Council move into a Committee of the Whole.

On being put to the meeting the motion was declared CARRIED.

**Motion:** **Moved: Mayor Mannoun** **Seconded: Clr Macnaught**

That Council move out of Committee of the Whole.

On being put to the meeting the motion was declared CARRIED.

**COUNCIL DECISION**

**Motion:** **Moved: Mayor Mannoun** **Seconded: Clr Karnib**

That Council:

1. Defer this item to a workshop and invite members of the Intermodal Committee.
2. Directs the CEO to arrange for the intermodal committee to meet as soon as practicable, preferably in the next month.
3. Direct the CEO to review the issues raised in the Committee of the Whole and have them as topics to be discussed at the workshop.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

**ITEM NO:** PD 03  
**FILE NO:** 091913.2026  
**SUBJECT:** Liverpool Development Control Plan 2008 - Proposed Amendments

**COUNCIL DECISION**

**Motion:**                                  **Moved: Clr Harte**                                  **Seconded: Clr Ammoun**

That Council defer this item to a Governance Committee meeting.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

**ITEM NO:** PD 04  
**FILE NO:** 104028.2026  
**SUBJECT:** East Leppington - Infrastructure Delivery

**COUNCIL DECISION**

**Motion:** **Moved: Cllr Macnaught** **Seconded: Cllr Adjei**

That Council notes the report.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.



## CORPORATE SERVICES REPORT

**ITEM NO:** CORP 01  
**FILE NO:** 069409.2026  
**SUBJECT:** Investment Policy

### COUNCIL DECISION

**Motion:** **Moved: Cllr Harte** **Seconded: Cllr Ammoun**

That Council adopt the amended Investment Policy with the following amendments:

1. Amendment to Clause 3.9.1 (on page 256 of the Council Agenda). The clause to end at the higher ESG standards.

The amendment to the Clause is shown below:

#### **3.9 Environmental, Social and Governance (ESG) investing**

*3.9.1 Where financial institutions are offering at least equivalent investment returns with the same credit rating and assessed financial risk and the investment fits within the provisions of this Investment Policy, consideration will be given to placing funds with institutions identified as having the higher ESG standards, ~~which may include but not limited to, investing with institutions not financing fossil fuel companies.~~*

2. Amendment to Clause 3.13.1 (on page 257 of the Council Agenda). The Clause to include Cash Reserve Schedule as an additional point 5.

The amendment to the Clause is shown below:

#### **3.13 Responsibility for implementing this policy and reporting obligations**

*3.13.1 The Chief Financial Officer is responsible for implementing this policy and providing the following reports:*

*a) A monthly report to Council showing:*

- 1) Confirmation of compliance with legislation and policy limits;*
- 2) The market value of investments, as provided by Council's designated third party reporting provider;*
- 3) Investment portfolio performance; ~~and~~*
- 4) Monthly investment income earned versus budget; ~~and-~~*
- 5) Cash Reserve Schedule.*

On being put to the meeting the motion was declared CARRIED.



Clr Harte left the Chamber at 6:58pm.

Clr Harte returned to the Chamber at 7:00pm.

**OPERATIONS REPORTS**

**ITEM NO:** OPER 01  
**FILE NO:** 103387.2026  
**SUBJECT:** Woodward Park Draft Plan of Management

**COUNCIL DECISION**

**Motion:** **Moved: Clr Macnaught** **Seconded: Clr Ammoun**

That Council:

1. Endorse the Draft Plan of Management for the purpose of placing it on public exhibition, in accordance with the provisions of Section 38 of the Local Government Act 1993 (LG Act) for a minimum period of 42 days from the date of public notice.
2. Delegate authority to the Chief Executive Officer (or delegate) to make any necessary minor amendments to the Draft Plan of Management, prior to exhibition.
3. Receive a further report following the public exhibition period, that will outline the public comments received in relation to the Draft Plan of Management.
4. Direct the CEO to conduct a Councillor Workshop on the Draft Plan of Management whilst the Draft Plan of Management is on public exhibition.

On being put to the meeting the motion was declared CARRIED.

**RECESS**

The Mayor called a recess at 7.12pm.

**RESUMPTION OF MEETING**

The Mayor resumed the meeting with all Councillors present at 7.39pm.

**REPORTS OF COMMITTEES**

**ITEM NO:** CTTE 01  
**FILE NO:** 069882.2026  
**SUBJECT:** Minutes of the Civic Advisory Committee held on 17 February 2026

**COUNCIL DECISION**

**Motion:** **Moved: Cllr Macnaught** **Seconded: Cllr Adjei**

That Council receives and notes the Minutes of the Civic Advisory Committee Meeting held on 17 February 2026.

On being put to the meeting the motion was declared CARRIED.

**ITEM NO:** CTTE 02  
**FILE NO:** 073736.2026  
**SUBJECT:** Minutes of the Liverpool Youth Council Meeting held 10 February 2025

**COUNCIL DECISION**

**Motion:** **Moved: Cllr Macnaught** **Seconded: Cllr Ammoun**

That Council:

1. Receives and notes the Minutes of the Liverpool Youth Council Meeting held on 10 February 2026; and
2. Endorse the recommendations in the Minutes.

On being put to the meeting the motion was declared CARRIED.

**ITEM NO:** CTTE 03  
**FILE NO:** 080499.2026  
**SUBJECT:** Minutes of the Liverpool Community Safety and Crime Prevention Advisory Committee meeting held on 5 March 2026

**COUNCIL DECISION**

**Motion:** **Moved: Cllr Ammoun** **Seconded: Cllr Adjei**

That Council receives and notes the Minutes of the Liverpool Community Safety and Crime Prevention Advisory Committee Meeting held on 5 March 2026.

On being put to the meeting the motion was declared CARRIED.

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Clr Macnaught left the Chamber at 7.45pm.  
Clr Macnaught returned to the Chamber at 7.46pm.

**ITEM NO:** CTTE 04  
**FILE NO:** 089730.2026  
**SUBJECT:** Minutes of the Tourism and CBD Committee Meeting held on 17 February 2026

**COUNCIL DECISION**

**Motion:** **Moved: Clr Harte** **Seconded: Clr Macnaught**

That Council receives the Meeting Notes of the Tourism and CBD Committee Meeting held on 17 February 2026.

On being put to the meeting the motion was declared CARRIED.

## NOTICES OF MOTION/QUESTIONS WITH NOTICE

**ITEM NO:** NOM 01  
**FILE NO:** 078115.2026  
**SUBJECT:** Notice of Motion - Clr Ristevski - Immediate suspension of any sale process for the CT Lewis Centre

### NOTICE OF MOTION

That Council:

1. Immediately suspend any process relating to the potential sale or disposal of the CT Lewis Centre until a full report is presented to Council.
2. Require the General Manager to provide a detailed report to councillors outlining:
  - The process used to appoint CBRE Group as the selling agent.
  - Whether the appointment was undertaken through a public tender process in accordance with the Local Government Act 1993 (NSW) and council procurement policies.
  - The number of submissions received during any tender process.
  - The evaluation criteria used to select the successful agent.
  - Any probity advice obtained during the process.
  - All communications between council representatives and CBRE prior to their appointment.
3. Require the General Manager to confirm whether any conflict of interest declarations were made by any councillor, including the Mayor, given his previous employment history with CBRE.
4. Require that any future steps involving the potential sale of the CT Lewis Centre be subject to community consultation and council resolution prior to any further action.
5. Provide councillors with a full financial analysis and valuation report regarding the CT Lewis Centre, including the potential financial and community impacts of any proposed sale.

That Council resolves that the General Manager provide to all Councillors, within 7 days:

6. Copies of all emails, correspondence, meeting notes, and electronic communications between:
  - The Mayor
  - The Mayor's office

- o Any councillor
- o The General Manager
- o Council staff

and CBRE Group or its representatives relating to:

- o the proposed sale of the CT Lewis Centre
- o the appointment of CBRE as selling agent
- o any discussions relating to the marketing or disposal of the property.

7. A copy of any procurement documentation, including:
  - o requests for tender or expressions of interest
  - o evaluation reports
  - o probity advice
  - o delegation instruments used to approve the appointment.
8. Confirmation of whether any conflict of interest declarations were made by any councillor or staff member relating to CBRE.
9. The date and authority under which CBRE was formally appointed, including the delegation relied upon.
10. That the above information be provided to councillors in full, subject only to legitimate privacy or legal redactions.
11. That Council resolves to formally refer the circumstances surrounding the appointment of **CBRE** in relation to the proposed sale of the **CT Lewis Centre** to the **Office of Local Government** for independent investigation.

The referral should request the OLG examine:

- (i) Whether the appointment of CBRE complied with council procurement policies and the **Local Government Act 1993**.
- (ii) Whether any councillor or staff member had a **conflict of interest** that was not properly declared.
- (iii) Whether any **improper influence or direction was exercised over council staff** in relation to the appointment of the selling agent.
- (iv) Whether the governance requirements under **Section 440 of the Local Government Act** and the Model Code of Conduct were complied with.
- (v) Whether further action is warranted under the investigation powers contained in **Section 664 of the Local Government Act**.



5. Confirmation of whether any conflict of interest declarations were made by any councillor or staff member relating to CBRE.
6. The date and authority under which CBRE was formally appointed, including the delegation relied upon.
7. That the above information be provided to councillors in full, subject only to legitimate privacy or legal redactions.
8. That Council resolves to formally refer the circumstances surrounding the appointment of **CBRE** in relation to the proposed sale of the **CT Lewis Centre** to the **Office of Local Government** for independent investigation.

The referral should request the OLG examine:

- (i) Whether the appointment of CBRE complied with council procurement policies and the **Local Government Act 1993**.
- (ii) Whether any councillor or staff member had a **conflict of interest** that was not properly declared.
- (iii) Whether any **improper influence or direction was exercised over council staff** in relation to the appointment of the selling agent.
- (iv) Whether the governance requirements under **Section 440 of the Local Government Act** and the Model Code of Conduct were complied with.
- (v) Whether further action is warranted under the investigation powers contained in **Section 664 of the Local Government Act**.

Mayor Mannoun declared a non-pecuniary, less than significant interest in this item as it relates to his employment with the company eight years ago.

Mayor Mannoun left the Chamber at 7.50pm and Clr Harle, as the Deputy Mayor, assumed as Chair.

**Amendment:**

**Moved: Clr Harte**

**Seconded: Clr Adjei**

That Council:

1. Direct the CEO to provide a memo to Councillors for a report with copies of any procurement documentation, including:
  - requests for tender or expressions of interest
  - valuation reports
  - probity advice
  - delegation instruments used to approve the appointment

2. Notes the responses to item QWN 04 - Question with Notice - Clr Ristevski - Appointment of CBRE to sell the CT Lewis Centre and this Notice of Motion.

Clr Macnaught left the Chambers at 8:02pm.

On being put to the meeting the Amendment motion (moved by Clr Harte) was declared CARRIED and became the motion.

The motion (moved by Clr Harte) was then put to the meeting and was declared CARRIED on the Deputy Mayor's casting vote.

**Vote for:** Clr Adjei, Clr Ammoun, Deputy Mayor Harle, and Clr Harte.

**Vote against:** Clr Ibrahim, Clr Karnib, Clr Monaghan and Clr Ristevski.

Note: Mayor Mannoun and Clr Macnaught were not in the Chamber when the Amendment was voted on.

Clr Macnaught returned to the Chambers at 8:06pm.

Mayor Mannoun returned at 8.06pm but did not assume the Chair.

**ITEM NO:** NOM 02  
**FILE NO:** 080450.2026  
**SUBJECT:** Notice of Motion - Clr Ristevski - Indian Myna

**NOTICE OF MOTION**

That Council:

1. Acknowledges the serious risks posed by Indian mynas to native birds and biodiversity in the Liverpool LGA.
2. Requests that Council implements a dedicated Indian myna trapping program based on either Sutherland Shire Council or Camden and Campbelltown Council's programs as follows:
  - a. Similar to the Sutherland Shire Council program where dedicated Indian myna traps are purchased by Council and are hired to residents, including:
    - Funding to purchase and maintain the traps and establish a training program for their use.
    - Allocates a budget of \$30,000 per annum to develop and deliver a training program, purchase and maintain the traps (assuming 15 traps) and an additional resource, one FTE (approximately \$110,000) which would be required to undertake inductions and training to use the traps, data collation, trap allocation, maintenance and repairs.

or

  - b. Similar to the programs implemented by Camden and Campbelltown Councils:
    - Council would not hire out traps but instead issue a competency ticket following on-line training. The ticket would serve as approval for residents to purchase a trap from the local Liverpool Men's Shed. On-line training would be provided on how to use the traps, and Council would not undertake any monitoring or management. The trapping, euthanasia and disposal is up to the resident to manage.
    - Allocates a budget of \$15,000 to develop and implement the online training program.



**ITEM NO:** NOM 03  
**FILE NO:** 085313.2026  
**SUBJECT:** Notice of Motion - Cllr Ristevski - Development of a "Invest Liverpool"  
Economic Investment Prospectus

## NOTICE OF MOTION

That Council:

1. Develop and launch an "Invest Liverpool" Investment Prospectus (2026–2030) to promote Liverpool as a premier destination for business investment, expansion, and relocation within Greater Sydney.
2. Establish a collaborative partnership model between:
  - NSW Government agencies
  - Western Sydney universities and educational institutions
  - Local industry and business leaders
3. Prepare a comprehensive Investment Prospectus that:
  - Showcases Liverpool's strategic location as the capital of South West Sydney
  - Highlights major infrastructure and development pipelines, including the Western Sydney Airport and surrounding economic corridor
  - Promotes Liverpool's workforce capacity and future skills pipeline
  - Identifies priority growth sectors including:
    - Health and medical services
    - Advanced manufacturing
    - Construction and infrastructure
    - Logistics and freight
    - Technology and innovation
    - Small business and entrepreneurship
4. Include sector-specific insights and case studies of successful Liverpool-based businesses that demonstrate local, national, and international impact.
5. Develop a clear Economic Development narrative that positions Liverpool as:
  - A competitive alternative to traditional metropolitan business hubs
  - A high-growth region with significant untapped potential
  - A city offering both commercial opportunity and lifestyle advantages



**ITEM NO:** QWN 04  
**FILE NO:** 085447.2026  
**SUBJECT:** Question with Notice - Clr Ristevski - Appointment of CBRE to sell the CT Lewis Centre

Please address the following:

### 1. Procurement Process

Can the General Manager confirm how CBRE was selected to act as selling agent for the CT Lewis Centre? Specifically:

- a) Was the appointment made through a public tender process in accordance with the [Local Government Act 1993 \(NSW\)](#) procurement requirements and the council's procurement policy?
- b) If a tender was undertaken, what was the tender number, date of advertisement, and closing date?
- c) How many submissions were received and which firms submitted proposals?
- d) What criteria were used to evaluate those submissions?

### 2. Decision-Making Authority

Who made the final decision to appoint CBRE as the selling agent?

- a) Was the decision made by:
  - Council resolution
  - The General Manager
  - Council staff under delegation
  - The Mayor
  - Another councillor
- b) On what date was the decision made?
- c) Was a report prepared recommending CBRE, and will that report be publicly released?

### 3. Conflict of Interest

Given that the Mayor previously worked for CBRE, can the General Manager confirm:

- a) Whether the Mayor declared a conflict of interest in relation to the appointment of CBRE.
- b) Whether the Mayor had any direct or indirect involvement in:
  - discussions with CBRE
  - the procurement process
  - staff recommendations

- negotiations regarding the sale of the CT Lewis Centre.
- c) Whether any probity advice was sought regarding potential conflicts of interest.

**4. Communications With CBRE**

- a) Whether there were any meetings, phone calls, or correspondence between the Mayor and CBRE representatives regarding the CT Lewis Centre prior to the appointment.
- b) Whether council staff were directed or encouraged by the Mayor or mayoral office to consider CBRE.
- c) Whether any records exist of these communications.

**5. Probity and Governance**

- a) Whether an independent probity advisor was appointed to oversee the agent selection process.
- b) Whether council obtained an independent valuation prior to engaging a selling agent.
- c) Whether council conducted a community consultation process before proceeding with any steps toward sale.

**6. Financial Arrangements**

- a) What commission structure or fee arrangement has been agreed with CBRE.
- b) Whether any exclusivity agreement has been signed with CBRE.
- c) The total estimated cost to ratepayers associated with CBRE's appointment.

**7. Transparency to Councillors**

- a) Why were councillors not formally briefed or provided with documentation regarding the appointment of CBRE prior to public reports of the proposed sale of the CT Lewis Centre?

**8. Compliance With Council Policy**

- a) Can the General Manager confirm that the appointment of CBRE fully complied with Council's procurement policy and conflict of interest procedures, and if so, will all supporting documentation be released to councillors?

## **Responses (Provided by office of the CEO)**

### **1. Procurement Process**

- a) Council did not call for tenders before awarding the contract because:
- the Local Government Act 1993 contains an exemption from the requirement to invite tenders for contracts where the estimated expenditure is less than \$250,000, and
  - the fee for services under this contract was under \$60,000.
- b) Not applicable.
- c) Council policy is to request a minimum of two quotes from suppliers for contracts where the expenditure is estimated to be below \$60,000. For this project, Council requested four (4) real estate agencies to provide a quote. They were:
- Colliers International
  - CBRE
  - Sydney South West Commercial Industrial
  - Raine and Horne Commercial
- d) Council applied the following criteria to evaluate the submissions:
- Experience, emphasis on sales in previous 18 months of similar type of properties in the Liverpool LGA and surrounding areas.
  - Estimated sale value (include sales evidence)
  - Commission structure and amount
  - Extent of database of potential buyers
  - How can the agency can add value to the sale process
  - Marketing budget, type of campaign

### **2. Decision-Making Authority**

- a) CEO, following a recommendation by Council's Senior Leasing Officer.
- b) 4 February 2026.
- c) A memo was provided to the CEO, dated 30 January 2026. It is not proposed to publicly release the memo at this time as it contains commercially sensitive information.

### 3. Conflict of Interest

- a) No, this was an operational matter.
- b) The Mayor was not involved in this process.
- c) No.

### 4. Communications With CBRE

- a) See response to 3(b).
- b) See response to 3(b).
- c) Not applicable.

### 5. Probity and Governance

- a) Not required under Council's procurement guidelines for procurements of this value.
- b) Yes
- c) Refer to Council resolution on this matter below:

On 10 December 2025, Council resolved that Council:

1. Acknowledges the challenges and costs now associated to make the site and facility fit for purpose.
2. Acknowledge the asset sits 6 metres away from an identical underutilised class 1 asset (Phillips Park); and
3. Approves the sale of CT Lewis Centre, 75-77 Hill Road Lurnea (Lot 2 DP513777, Lot 3 DP 513777 and Lot 4 DP 513777) and 5 Adrian Avenue, Lurnea (Lot 1 DP513777) by public auction.
4. Agrees to set a reserve price for the auction at the level of the adopted market value specified in the valuation obtained by Council, dated 25 November 2025.
5. Authorises the CEO or delegate to complete all documentation necessary to give effect to these resolutions.
6. Agrees to publish details of the Contract of Sale in line with the requirements of the Government Information (Public Access) Act 2009.
7. Keeps confidential this report pursuant to the provisions of Section 10A(2)(c) of the Local Government Act 1993 as this information would, if disclosed, confer a

commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.

8. The proceeds from the disposal of the asset be allocated to the property reserve.
9. Provide a full description of what all the reserves are for to a future Governance Committee Meeting.

**6. Financial Arrangements**

- a) It is not proposed to publicly release this information as it contains commercially sensitive information.
- b) The agency agreement was an exclusive agency agreement which is common in real estate contracts.
- c) It is not proposed to publicly release this information as it contains commercially sensitive information.

**7. Transparency to Councillors**

- a) Please refer to the Council resolution dated 10 December 2025 noted above.

**8. Compliance With Council Policy**

- a) The appointment of CBRE fully complied with Council's procurement policy and conflict of interest procedures. Supporting documentation can be provided if required by the governing body. Commercial in confidence material would be provided confidentially.

**ITEM NO:** QWN 05  
**FILE NO:** 085461.2026  
**SUBJECT:** Question with Notice - Cllr Ristevski - Commercial Lease – Coffee Shop at Liverpool Civic Place

### **Background**

Information has recently come to light regarding the commercial leasing arrangement for the coffee shop located in the foyer of Liverpool Civic Place at 52 Scott Street.

It has been publicly stated that the operator of this coffee shop has received a rent-free period of approximately 18 months as part of their lease arrangement.

Given that this premises is located inside a ratepayer-owned civic building, and given past public concerns regarding leasing arrangements involving council-owned assets, clarification is required in the interests of transparency and good governance.

### **Questions**

#### **1. Lease Terms**

What are the full commercial terms of the lease agreement for the coffee shop operating inside Liverpool Civic Place at 52 Scott Street, including the duration of the lease, rental amount, and any incentives granted?

#### **2. Rent-Free Period**

Has the operator of the coffee shop been granted a rent-free period of approximately 18 months?

If so:

- What was the justification for granting this incentive?
- Who authorised the arrangement?

#### **3. Business Tenure**

The business has reportedly been operating in this location for over two years.

- Why was a rent-free incentive considered necessary?

#### **4. Market Rental Assessment**

Was an independent market rental valuation undertaken prior to entering into the lease agreement?

If so, please provide the details of that assessment.

## 5. Tender or Expression of Interest Process

Was the coffee shop lease advertised publicly or offered through a tender or Expression of Interest process?

If so, how many applicants were received and assessed?

## 6. Other Rent-Free Arrangements

Are there any other businesses operating in council-owned buildings or facilities currently receiving rent-free periods or similar financial concessions?

If so, please provide details.

## 7. Conflict of Interest Considerations

Does the operator of the coffee shop, or any related entity, have any personal, business, or political relationship with the Mayor or any councillor?

If so:

- Were these relationships declared in accordance with council conflict-of-interest policies?

## 8. Governance Safeguards

What policies or procedures are currently in place to ensure commercial leases of council-owned assets are conducted transparently and at fair market value?

### Public Interest

Council-owned properties are public assets funded by ratepayers. Any incentives or leasing arrangements involving these assets must be transparent, properly justified, and consistent with sound governance practices.

These questions are asked in the interests of accountability, transparency, and the protection of public resources.

### Responses (provided by the Office of the CEO)

#### 1. Lease Terms

What are the full commercial terms of the lease agreement for the coffee shop operating inside Liverpool Civic Place at 52 Scott Street, including the duration of the lease, rental amount, and any incentives granted?

**Response:** The commercial terms can be provided confidentially to Councillors.

#### 2. Rent-Free Period

Has the operator of the coffee shop been granted a rent-free period of approximately 18 months?

**Response:** The operator has been provided with a rental abatement incentive, which includes a rent free period of 18 months in accordance with the lease terms.

If so:

- What was the justification for granting this incentive?
  1. Challenging retail and office market conditions post COVID.
  2. Low occupancy and commercial uncertainty surrounding the Civic Place building.
  3. Significant capital expenditure required by a café operator to occupy the subject space – in the vicinity of \$250,000 to \$500,000.
  4. Market risk.
- Who authorised the arrangement?

The EOIs were assessed and evaluated by a panel consisting of Council staff and a consultant. The assessment process was conducted in accordance with Council's procurement policies and guidelines. The EOI were assessed against predetermined criteria to ensure that the evaluation was fair, transparent and consistent.

### 3. Business Tenure

The business has reportedly been operating in this location for over two years.

- Why was a rent-free incentive considered necessary?

**Response:** See previous response.

### 4. Market Rental Assessment

Was an independent market rental valuation undertaken prior to entering into the lease agreement?

If so, please provide the details of that assessment.

**Response:** Please refer to below.

### 5. Tender or Expression of Interest Process

Was the coffee shop lease advertised publicly or offered through a tender or Expression of Interest process?

If so, how many applicants were received and assessed?

**Response:** The EOI campaign for this café space was handled by Liverpool City Council's commercial agents Jones Lang La Salle (JLL).

The EOI was advertised online via [www.realcommercial.com.au](http://www.realcommercial.com.au) from 18 May 2023 to 30 June 2023. According to JLL's statistics, there were 2,211 views of the advertisement and 35 enquiries were received.

Two parties submitted responses to the EOI campaign. According to JLL, the main reasons there were only two submissions received include:

1. Challenging retail and office market conditions post COVID.
2. Low occupancy and commercial uncertainty surrounding the Civic Place building.
3. Significant capital expenditure required of any café tenant to occupy the subject space – in the vicinity of \$250,000 to \$500,000.
4. Market risk.

The EOIs were assessed and evaluated by a panel consisting of Council staff and a consultant. The assessment process was conducted in accordance with Council's procurement policies and guidelines. The EOI were assessed against predetermined criteria to ensure that the evaluation was fair, transparent and consistent.

## 6. Other Rent-Free Arrangements

Are there any other businesses operating in council-owned buildings or facilities currently receiving rent-free periods or similar financial concessions?

If so, please provide details.

**Response:** It is common practice in commercial real estate to provide commercial lease incentives to tenants. Council provides incentives to tenants in line with market forces to encourage occupation of Council owned space and encourage economy activity. Council has provided incentives to all tenants in the Civic Place building. For example, Council invested in the fitout of level 7 as an incentive for the NSW Police to lease the space.

## 7. Conflict of Interest Considerations

Does the operator of the coffee shop, or any related entity, have any personal, business, or political relationship with the Mayor or any councillor?

If so:

- Were these relationships declared in accordance with council conflict-of-interest policies?

**Response:** Not applicable

**8. Governance Safeguards**

What policies or procedures are currently in place to ensure commercial leases of council-owned assets are conducted transparently and at fair market value?

**Response:**

1. Market appraisal and/or independent valuation
2. Expression of Interest campaign/and or advertised through commercial real estate agency and related real estate portals.

**ITEM NO:** QWN 06  
**FILE NO:** 088063.2026  
**SUBJECT:** Question with Notice - Deputy Mayor Harle - Traffic Related Items

**1. Can Council please provide an update for the following traffic related items.**

**a. No left turn into Maryvale Avenue during morning and evening peak hour traffic.**

Council has undertaken an assessment for the potential turn restriction and the Traffic Impact Assessment identified that significant upgrades would be required at the intersection of Hoxton Park Road and Flowerdale road to accommodate the redistribution of traffic. This includes the introduction of a dedicated left turn slip lane and changes to the signal phasing, works anticipated to cost upwards of \$600,000.00, not including the potential land dedication/acquisition on the north-western corner of the intersection.

**b. Lismore Street traffic study progress.**

The Traffic impact Study is currently being finalised with a report expected to be tabled to Council at the July 2026 meeting.

**c. The impact of recent changes to the Traffic Committee functions, and how those changes affect the proposed Zebra crossing at the Cartwright Public School in Willane Drive and similar proposals previously rejected by Transport for NSW.**

Given the recent Traffic Committee reform, primarily the change in function to a consultative forum with no approval authority, the review and consideration of crossings is now a delegation of Council.

Council Staff can therefore review sites and determine feasibility of crossings on a needs basis, whilst also utilising Australian Standards and Austroads Design Guide to better facilitate solutions.

**2. Agenda Item 8 passed by the LTC at its meeting on the 15 March 2023. It was resolved that Council would install four (4) permanent speed humps across sections of Leacocks Lane Casula in front of House Nos. 113/115 and in front of Glen Regent Reserve and edge line-marking as shown in Attachments 8.1 and 8.2 would also be installed. As this matter was unactioned it was followed up by the Macquarie Fields electorate office, and Council advised that the speed humps would be installed in 2025. This has not happened. What is the new timeline for this work to be completed?**

Due to budget and resourcing constraints, the Leacocks lane speed humps have been delayed. The project is now expected to be delivered in the 2026/2027 financial year.

- 3. Item GB 2 from 20 September 2023 – traffic speeding concern in Mackellar Street, Casula – it was resolved that Council would monitor the street and if required carry out additional speed classification close to House No. 27 Mackellar Street with the findings to be presented at a future meeting, and if warranted traffic calming to be installed. What is the result of the traffic monitoring, and what recommendations have followed?**

The Traffic Classification Data identified an 85<sup>th</sup> percentile speed of 44km/h, which is less than the 50km speed limit on local roads. As such, no further action is warranted.

- 4. Item GB 3 from 20 September 2023 - request for traffic management improvements to the northern intersection of the Hume Highway and Leacocks Lane at Casula. It was resolved to accept the recommendation as shown in the meeting papers, viz Council will carry out traffic counts and assess performance of the Leacocks Lane approach to the intersection at peak periods, and the results will be passed to TfNSW to consider lane marking as discussed. What is the result of the traffic count, and what, if any, remedial action has been recommended?**

TfNSW is still in the process of reviewing the intersection data. Given the signalised intersection is under the control of TfNSW, no interim measures can be adopted by Council.

- 5. Item GB 1 from 20 March 2024 – this is a partial repeating of the above GB Item 3 from 20 September 2023 but is more extensive. This issue is very important to ratepayers, and it was raised for a second time due to continuing unresolved concerns about Leacocks Lane traffic conditions and a spate of crashes. The Committee resolved that TfNSW would be requested to review the layout and operation of the Hume Highway and Leacocks Lane intersection to identify whether dedicated right turn lane line marking from Leacocks Lane can be installed. In addition, Council was to investigate additional traffic management solutions to reduce speed along the untreated road sections of Leacocks Lane between Mackellar Street and Roberts Roads and between Tennant Street and Kendall Drive. What studies have been undertaken thus far? What mitigation measures been considered?**

Council has undertaken Traffic Classification assessments to determine speeds, vehicle types and volumes. The data identified that Leacocks lane is operating within tolerable limits and does not meet the warrants for any further treatments at this stage.

**6. Can the resolutions of the LTC be tabulated and presented as a report, at least quarterly, to the Governance Committee?**

Staff will arrange for the LTC and LTF resolutions and discussions to be tabled to the Governance Committee quarterly.

**ITEM NO:** QWN 07  
**FILE NO:** 103105.2026  
**SUBJECT:** Question with Notice - Clr Ristevski - Equity, Non-Discrimination, and Allocation of Public Funds

Please address the following:

**1. Total Event Expenditure by Religious Category**

Can the CEO provide a full breakdown, for the current council term, of all Council expenditure (including events, marketing, security, staffing and associated costs) allocated to:

- a) Ramadan-related events and activations
- b) Christmas-related events and activations
- c) Easter-related events and activations

Please include:

- Total dollar value per category, per financial year
- Internal vs external contractor spend
- Any supplementary or unbudgeted allocations

**2. Influencer and Promotional Spending**

Can the CEO disclose all payments, contracts, or in-kind benefits provided to social media influencers, content creators, or promotional partners in connection with:

- a) Ramadan campaigns
- b) Christmas campaigns
- c) Easter campaigns

Please include:

- Names of recipients
- Payment amounts
- Procurement process used
- Selection criteria

**3. Grants, Donations and Fee Reductions by Religious Affiliation**

Can the CEO provide a detailed list of all grants, donations, subsidies, fee waivers, discounted hire arrangements, or other financial benefits provided to community or religious organisations during the current term, categorised by:

- a) Islamic organisations
- b) Christian organisations
- c) All other religious or community groups

Include:

- Value of benefit
- Type of benefit
- Date approved
- Decision-making authority

#### **4. International Engagement and Financial Outflows**

Can the CEO disclose all Council-funded international travel, partnerships, sponsorships, or financial contributions made during the current term, including:

- Countries visited or funded
- Total expenditure per country
- Purpose of expenditure
- Any associated organisations or beneficiaries

Further, can this be categorised by:

- Countries with majority Islamic populations
- Countries with majority Christian populations

#### **5. Use of Public Funds and Compliance with Legislative Principles**

In light of section 8A of the [Local Government Act 1993 \(NSW\)](#), which requires councils to act fairly, ethically, and in the interests of the whole community:

- a) What policies or frameworks does Council rely on to ensure equitable allocation of resources across religious groups?
- b) Has Council undertaken any equity or bias assessment of its funding decisions?
- c) If not, why not?

#### **6. Risk of Discriminatory Conduct**

Given Council's obligations under:

- The [Local Government Act 1993 \(NSW\)](#)
- The Model Code of Conduct (principles of fairness, integrity, and public trust)

Has Council obtained any legal advice on whether disproportionate allocation of funds to one religious group over others could constitute:

- Unlawful discrimination
- Misuse of public resources
- Breach of statutory obligations

If so, provide details. If not, explain why no advice has been sought.

## **7. Budget Formation and Decision-Making Transparency**

Can the CEO outline:

- Whether any specific lobbying or external influence was considered in prioritising Ramadan expenditures

## **8. Policy Position on Religious Neutrality**

Does Council have a formal policy ensuring neutrality in religious matters when allocating public funds?

If yes:

- Provide the policy

If no:

- Explain how Council ensures compliance with principles of fairness and non-discrimination in the absence of such a policy

### **Response by Director, Community and Lifestyle**

Due to the extensive research and information required to be compiled to respond to this matter, it will be deferred to the May Council meeting.

**ITEM NO:** QWN 08  
**FILE NO:** 110083.2026  
**SUBJECT:** Question with Notice - C/r Ristevski - DA-224/2025 Cnr Fifteenth Ave and Ramsay Road Austral

Please address the following:

**1. Provide information on DA 224/2025 on the corner of Fifteenth Ave and Ramsay Road, Austral.**

- DA-224/2025 at 990 Fifteenth Avenue Rossmore, is for the demolition of all existing structures and construction of an indoor and outdoor recreational facility comprising one (1) football field, one (1) basketball court, two (2) tennis courts, an indoor recreation building, a community space, on-site car parking spaces, and associated landscaping and site works.
- The application was lodged 20/05/2025.
- The application was withdrawn 05/03/2026.

**2. Provide information on the proposed use of the centre.**

The proposed use is as described in (1) above.

**3. Is there currently a place of worship located on the site.**

At the time of inspection conducted in June 2025, there was no evidence of site being used as place of worship and the site was empty with several damaged and unused buildings on the site. This is consistent with recent aerial photography.

The submitted Statement of Environmental Effects says that 'currently located on the subject site are a number of small fibro, metal, and brick buildings. The majority of the site consists of an open field with a cluster of trees located within the south-western corner and adjacent to a drainage easement.'

**4. Do the DA conditions include filling of the onsite dam**

- No conditions were drafted as the application was withdrawn.
- The DA is no longer under assessment and is closed.

**CONFIDENTIAL ITEMS**

**ITEM NO:** CONF 01  
**FILE NO:** 068947.2026  
**SUBJECT:** Compulsory Acquisition of Lot 15 in DP 1292704, Lot 15 Wigay Street, Austral (formerly part of 35 Seventh Avenue, Austral) for open space purposes

**COUNCIL DECISION**

**Motion:** **Moved: Clr Harte** **Seconded: Clr Macnaught**

That Council:

1. Authorises the acquisition by compulsory process of Lot 15 in DP 1292704, Lot 15 Wigay Street, Austral pursuant to Section 187 of the Local Government Act 1993 and in accordance with the Land Acquisition (Just Terms Compensation) Act 1991 for open space purposes;
2. Delegates authority to, and directs the CEO or his delegate, to proceed with making the necessary application to the Minister for Local Government and the Governor of NSW in accordance with Section 187 of the Local Government Act 1993 to obtain approval to give a proposed acquisition notice to the landowner of Lot 15 in DP 1292704, Lot 15 Wigay Street, Austral and commence compulsory acquisition of the land required for open space under the Land Acquisition (Just Terms Compensation) Act 1991;
3. Delegates authority to, and directs the CEO or his delegate, to take all necessary actions to proceed with and complete the compulsory acquisition of Lot 15 in DP 1292704, Lot 15 Wigay Street, Austral in accordance with the applicable legislation, including the serving or publishing of any other documentation or notice;
4. Authorises payment of compensation as determined by the Valuer-General, if accepted by the landowner, plus statutory interest in accordance with Section 49 of the Land Acquisition (Just Terms Compensation) Act 1991;
5. If the landowner commences proceedings in the Land and Environment Court (Court), authorises:
  - (i) Payment to the landowner of 90% of the compensation as determined by the Valuer-General pursuant to Section 68(2)(a) of the Land Acquisition (Just Terms Compensation) Act 1991, or if that payment is not accepted by the landowner, payment of that amount into trust pursuant to Section 68(2)(b) of the Land Acquisition (Just Terms Compensation) Act 1991.
  - (ii) Payment of compensation in accordance with an Order of the Court or any settlement of the proceedings agreed to by the CEO or his delegate after considering advice from Council's legal advisors.

6. Upon acquisition, classifies Lot 15 in DP 1292704, Lot 15 Wigay Street, Austral as “Community” land in accordance with Section 31(2) of the Local Government Act 1993;
7. Keeps confidential the information in this report pursuant to the provisions of Section 10A(2)(c) of the Local Government Act 1993 as this information would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business; and
8. Authorises the CEO or delegate to execute all documents necessary to give effect to these resolutions.

On being put to the meeting the motion was declared CARRIED.

**ITEM NO:** CONF 02  
**FILE NO:** 071459.2026  
**SUBJECT:** Follow Up Report NOM 01 March 2025 - Michael Wenden Aquatic Centre

### **COUNCIL DECISION**

**Motion:** **Moved: Clr Macnaught** **Seconded: Clr Ammoun**

That Council receives and notes the report.

On being put to the meeting the motion (moved by Clr Macnaught) was declared CARRIED.

### **MOTION OF DISSENT**

**Motion:** **Moved Clr Ristevski**

On the Mayor's ruling that the motion moved by Clr Ristevski is a foreshadowed motion and therefore not permissible in accordance with Council's Code of Meeting Practice to be voted on.

**Vote for:** Clr Karnib, Clr Ibrahim, Clr Monaghan and Clr Ristevski

**Against:** Mayor Mannoun, Clr Adjei, Clr Ammoun, Deputy Mayor Harle, Clr Harte and Clr Macnaught

On being put to the meeting the Motion of Dissent was declared LOST.

**Foreshadowed motion** **Moved: Clr Ristevski** **Seconded: Clr Monaghan**

That Council:

1. Receive and note the report.
2. Does not endorse the conclusion of the current report that the contract management model represents the most cost-effective and appropriate long-term operating model for the Michael Wenden Aquatic Leisure Centre (MWAC).
3. Requests an independent business case be prepared separate from any existing or prior advisory work, to assess the feasibility of transitioning MWAC to an in-house Council-operated model, including:
  - a) A full financial analysis comparing:
    - Total revenue generated by MWAC under the current contract
    - Total costs to Council under the current model

- Estimated net financial position under an in-house model
- b) A detailed assessment of:
- Contractor profit margins and revenue retention
  - Long-term asset maintenance outcomes under both models
  - Whole-of-life costs to Council, including capital, staffing and overheads
- c) A service delivery comparison, including:
- Customer satisfaction and complaints data
  - Program availability, accessibility and affordability
  - Community outcomes and participation rates
- d) Benchmarking against comparable metropolitan councils that operate aquatic centres in-house.
4. Requires a centre-by-centre financial breakdown of all Council aquatic and leisure facilities, including:
1. Revenue
  2. Operating costs
  3. Maintenance costs
  4. Capital expenditure
  5. Council subsidies
5. Requests the CEO provide a detailed report on all key performance indicators (KPIs) under the current management contract, including:
1. Whether KPIs have been met
  2. Any breaches or penalties applied
  3. Maintenance response times and compliance outcomes
6. Commences strategic planning for the future transition of MWAC to an in-house operating model at the conclusion of the current contract in October 2028, subject to the findings of the independent business case.
7. Investigates options to increase Council's share of revenue under the current contract, including renegotiation opportunities where legally permissible.
8. Reports back to Council within 6 months with the findings of the independent review and recommendations for future operating models.

Mayor Mannoun left the Chamber at 8.31pm and Clr Harle, as the Deputy Mayor, assumed as Chair.

Clr Karnib left the Chambers at 8:31pm.

**ITEM NO:** CONF 03  
**FILE NO:** 090459.2026  
**SUBJECT:** Purchase of Lot 42 DP 739281, 110 Fifth Avenue, Austral for local drainage and proposed future public recreation

**COUNCIL DECISION**

**Motion:** **Moved: Clr Macnaught** **Seconded: Clr Harte**

That Council:

1. Purchase Lot 42 DP 739281, 110 Fifth Avenue, Austral for the price and terms as outlined in this report.
2. Upon settlement classifies Lot 43 DP 739281 as "Operational Land" to provide flexibility for the future use of the land.
3. Keeps confidential this report pursuant to the provisions of Section 10A(2)(c) of the Local Government Act 1993 as this information would, if disclosed confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business; and
4. Authorises the CEO or delegate to execute all documents necessary to give effect to these resolutions.

On being put to the meeting the motion was declared CARRIED.



7. Authorises the CEO or delegate to take any action necessary to give effect to these resolutions.

On being put to the meeting the motion was declared CARRIED.

Councillors voted unanimously for this motion.

Note: Mayor Mannoun was not in the Chamber when this item was voted on.

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**ITEM NO:** CONF 06  
**FILE NO:** 106923.2026  
**SUBJECT:** Acquisition of Lot 1 in DP 201643, 160 Sixth Avenue, Austral for Drainage and Open Space purposes.

### COUNCIL DECISION

**Motion:** **Moved: Clr Harte** **Seconded: Clr Ammoun**

That Council:

1. Approves the acquisition of Lot 1 in DP 201643, 160 Sixth Avenue, Austral within the terms outlined in this confidential Report.
2. Resolves to classify Lot 1 in DP 201643 as 'Operational' land in accordance with the *Local Government Act 1993* upon settlement.
3. Keeps confidential this Report pursuant to the provisions of Section 10A(2)(c) of the *Local Government Act 1993* as this information would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business; and
4. Authorises the CEO or delegate to execute all documents necessary to give effect to these resolutions.

On being put to the meeting the motion was declared CARRIED.

**ITEM NO:** CONF 07  
**FILE NO:** 113812.2026  
**SUBJECT:** Confidential litigation

Clr Macnaught requested item CONF 07 – Confidential Litigation be moved to the end of the meeting so that it can be dealt with in closed session. As there was no objection the item was dealt with at the end of the meeting in Closed Session.



**ITEM NO:** CONF 09  
**FILE NO:** 116077.2026  
**SUBJECT:** Notice of Motion - Clr Ristevski - Secondary Employment

**NOTICE OF MOTION**

That Council:

1. Review the details of the Chief Executive Officer approved secondary employment.
2. Consider any new information that relates to the secondary employment approval.
3. Notify the CEO and provide 60 days' notice to cease secondary employment.

This item was withdrawn.

**ITEM NO:** CONF 10  
**FILE NO:** 105678.2026  
**SUBJECT:** Council Grants Donations and Sponsorship Report

### COUNCIL DECISION

**Motion:** **Moved: Clr Harte** **Seconded: Clr Macnaught**

That Council:

1. Endorses the funding recommendation of **\$15,000** (GST exclusive) under the **Matching Grant Program** for the following project:

<b>Applicant</b>	<b>Project</b>	<b>Recommended</b>
Play Matters Australia	Sing&Grow Community Program	\$15,000

2. Endorses the funding recommendation of **\$17,708** (GST exclusive) under the **Community Grant Program** for the following projects:

<b>Applicant</b>	<b>Project</b>	<b>Recommended</b>
Miracle Babies Foundation	Resource for NICU Siblings	\$10,000
Road Safety Education Limited	Reducing financial barriers for Liverpool City youth to access Ryda Road Safety Program	\$7,708

On being put to the meeting the motion was declared CARRIED.

**Vote for:** Clr Adjei, Clr Ammoun, Deputy Mayor Harle, Clr Harte, Clr Ibrahim, Clr Karnib, Clr Macnaught and Clr Monaghan.

**Vote against:** Clr Ristevski.



**ITEM NO:** CONF 12  
**FILE NO:** 113916.2026  
**SUBJECT:** Question with Notice - Clr Ristevski - CT Lewis - Sale Price and Purchaser

Questions and responses were provided to Councillors in the Confidential Book

**RECESS**

Deputy Mayor Harle called a recess of meeting at 8.55pm.

**RESUMPTION OF MEETING**

Deputy Mayor Harle as the Chairperson resumed the meeting at 9.02pm.

**MOTION TO MOVE INTO CLOSED SESSION**

**Motion:** **Moved Clr Macnaught**

That Council move into Closed Session in accordance with s10A(2)(g) of the *Local Government Act 1993* because it contains advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege;

The motion to move into Closed Session was put to the meeting and on being put to the meeting was declared CARRIED.

The gallery left the Chamber and the meeting moved into Closed Session at 9.02pm.

Clr Ristevski left the Chamber at 9:03pm.

Mayor Mannoun returned to the Chamber at 9.19pm but did not assume as Chair.

**CLOSED SESSION**

**ITEM NO:** CONF 07  
**FILE NO:** 113812.2026  
**SUBJECT:** Confidential litigation

**COUNCIL DECISION**

**Motion:** **Moved: Clr Harte** **Seconded: Clr Macnaught**

That Council:

1. Note the contents of the report;
2. Agree the budget [outlined in the confidential report] for the proceedings in 2025/26; and
3. Note the expected budget requirements and budget risks for 2026/27.

**Amendment:** **Moved: Clr Monaghan** **Seconded: Clr Karnib**

That Council:

1. Note the contents of the report;
2. Note that a Firm, a Junior and a Senior Counsel have already been engaged and briefed;
3. Approve the budget [as discussed in Closed Session] for the proceedings in the 2025/26 financial year;
4. Note the expected budget requirements and budget risks for 2026/27; and
5. Notes that these figures account for two days of hearings and provides ample scope to brief competent junior counsel and a legal team to defend these matters.

On being put to the meeting the amendment motion (moved by Clr Monaghan) was declared LOST.

**Division called (for the motion moved by Clr Monaghan)**

**Vote for:** Clr Karnib, Clr Ibrahim and Clr Monaghan.

**Vote against:** Mayor Mannoun, Clr Adjei, Clr Ammoun, Deputy Mayor Harle, Clr Harte and Clr Macnaught.

Note: Clr Ristevski was not in the Chamber when this item was voted on.

The motion (moved by Clr Harte) was then voted on and was declared CARRIED.



**THE MEETING CONCLUDED AT 9.33pm by Deputy Mayor Harle.**

<Signature>

Name: Ned Mannoun

Title: Mayor

Date: 19 May 2026

I have authorised a stamp bearing my signature to be affixed to the pages of the Minutes of the Council Meeting held on 29 April 2026. I confirm that Council has adopted these Minutes as a true and accurate record of the meeting.

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Chairperson

<b>CEO 01</b>	<b>Extension of Mr. Robert Lagaida - Independent Audit, Risk and Improvement Committee Member</b>
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<b>Strategic Objective</b>	Visionary, Leading, Responsible Demonstrate a high standard of transparency and accountability through a comprehensive governance framework.
<b>File Ref</b>	119572.2026
<b>Report By</b>	Renee Khatchadourian - Executive Assistant to the Chief Executive Officer
<b>Approved By</b>	Jason Breton - CEO

## **EXECUTIVE SUMMARY**

This report seeks Council's approval to extend the term of Independent Audit, Risk and Improvement Committee (ARIC) member Mr. Robert Lagaida for a further four-year period, expiring in August 2030.

In accordance with the OLG Guidelines for Risk Management and Internal Audit for local government in NSW, Nov. 2023 (Guidelines) and Section 216G of the Local Government (General) (Audit, Risk and Improvement Committees) Regulation 2023, Council is required to consider a member's performance prior to extending a committee member's term. Mr. Lagaida's performance has been assessed through the ARIC effectiveness questionnaires, confirmation of eligibility, feedback from the Chairperson, and his attendance record. These confirm that he continues to add significant value to Council's ARIC which warrants him extension.

The proposed extension provides continuity of expertise and stability for Liverpool City Council's ARIC, while remaining compliant with the statutory requirement that no member may serve longer than eight years within a ten-year period.

## **RECOMMENDATION**

That Council:

1. Acknowledges Mr. Lagaida's significant contributions on Council's ARIC since his appointment.

2. Having considered the feedback and questionnaire data outcomes, Council considers Mr. Lagaida eligible for reappointment to ARIC.
3. Approves the extension of Mr. Lagaida's appointment as an Independent Member of the Audit, Risk and Improvement Committee for a further four- year term, expiring in August 2030.

## **REPORT**

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At its confidential meeting in August 2022 (Conf 01), Council resolved to appoint Mr. Robert Lagaida for a four-year term. This appointment followed a widely advertised expressions of interest process demonstrating a strong field of candidates and ensuring a competitive process.

Mr. Lagaida's current tenure will expire on 14<sup>th</sup> August 2026. Since his appointment in September 2022, Mr. Lagaida has maintained a one hundred per cent attendance rate and has consistently contributed in line with the ARIC Charter. The ARIC Charter forms the basis of the four-year ARIC work plan. In addition to his broad knowledge of audit and risk management, he provides expertise around governance challenges in growth councils and extensive knowledge of Liverpool's growth precincts and the Bradfield Development.

In April 2026, Mr Lagaida confirmed in writing that he does not have any conflicting appointments and indicated a willingness to serve another term. It is considered that he continues to meet all independence and eligibility requirements.

The effectiveness of the Committee has also been assessed through questionnaires completed in 2024. Independent members collectively rated ARIC's overall effectiveness as 4.36 out of 5, with no individual score falling below 3.5. Attendees and management representatives rated overall effectiveness at 4.02 out of 5, again with no score falling below 3.5. These results indicate that ARIC continues to perform strongly, with Mr Lagaida contributing as one of three independent members. The non voting Councillor member of the committee were also given the opportunity to provide input on Mr. Lagaida's performance through the questionnaire.

The extension of Mr. Lagaida's term will not place Council in breach of Section 216G(3) of the Regulation. Should his appointment be extended to August 2030, he will have served eight years in total, which is within the maximum period of eight years permitted within a ten-year timeframe.

## **FINANCIAL IMPLICATIONS**

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There are no financial implications relating to this recommendation. ARIC membership fees have already been budgeted for.

**CONSIDERATIONS**

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<b>Economic</b>	There are no economic and financial considerations.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	There are no social and cultural considerations.
<b>Civic Leadership</b>	Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.
<b>Legislative</b>	Local Government Act 1993 – section 8B and 23A. Section 216G of the Local Government (General) (Audit, Risk and Improvement Committees) Regulation 2023
<b>Risk</b>	Failure to appoint independent members to Council’s Audit, Risk and Improvement Committee will be a breach of the Local Government Act. The risk would be deemed High.

**ATTACHMENTS**

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Nil

<b>PD 01</b>	<b>Planning Agreements Policy – Proposed Amendments</b>
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<b>Strategic Objective</b>	Liveable, Sustainable, Resilient Deliver effective and efficient planning and high-quality urban design to provide best outcomes for a growing city
<b>File Ref</b>	130398.2026
<b>Report By</b>	Siva Karthigesch - Coordinator Contributions Planning
<b>Approved By</b>	Lina Kakish - Director Planning & Design

## EXECUTIVE SUMMARY

The Planning Agreements Policy (the Policy) sets out how Liverpool City Council (“Council”) negotiates, prepares, executes and administers Planning Agreements with the development industry to secure public benefits arising from development within the Liverpool Local Government Area (LGA).

The current Policy, last updated in 2019 (**Attachment 1**), is due to be updated to ensure alignment with current legislation and Ministerial Directions, reflect industry best practice, and address areas of ambiguity. Over the past six months, Council’s Contributions Planning Team has been preparing an updated Planning Agreements Policy (**Attachment 2**) for Council consideration.

The updated Policy will provide a transparent, robust framework for negotiating, executing and administering Planning Agreements and reflects recent legislative and guidance changes including the *Environmental Planning and Assessment Regulation 2021* and the Department of Planning, Housing and Infrastructure’s (DPHI) Planning Agreements Practice Note released in May 2025.

This Report was referred to Council for consideration at the Ordinary Meeting of Council on 29 April 2026 however deferred to enable discussion at the next available Governance Committee Meeting (GCM). Council staff subsequently presented the updated Policy to Councillors at the GCM on 5 May 2026 and incorporated feedback received during the presentation into the updated Policy.

The updated Policy will provide a transparent, robust framework for negotiating, executing and administering Planning Agreements; reflects recent legislative and guidance changes; and includes lessons learned from previous Planning Agreement negotiations and administration.

Furthermore, it will also provide additional mitigation against the potential for fraud and corruption in both the negotiation and administration phases of Planning Agreements.

Should Council not endorse the public exhibition of the updated Policy, Council will continue to have a Policy that is outdated, inconsistent with industry best practice and changes in legislation and Ministerial Directions and misaligned with known improvements identified through direct experience negotiating, executing and administering Planning Agreements. This may result in Council entering into long-term Planning Agreements under the current outdated Policy, with impacts that are substantial and not readily reversible once executed.

This Report seeks Council endorsement to publicly exhibit the updated Planning Agreements Policy for a minimum period of 28 days to seek public feedback on the proposed amendments.

Should Council receive submissions during the exhibition period, a Post-Exhibition Report will be prepared and tabled at future Ordinary Meeting of Council for Council consideration. If no submissions are received during the exhibition period, Council's CEO will adopt the updated Planning Agreements Policy (**Attachment 2**) on the form it was publicly exhibited or with minor administrative amendments on behalf of Council.

## **RECOMMENDATION**

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That Council:

1. Receives and notes this Report;
2. Endorses the draft Planning Agreements Policy (**Attachment 2**) for public exhibition for a minimum period of 28 days;
3. Should submissions be received during the exhibition period, receives a Post-Exhibition Report at a future Ordinary Meeting of Council for Council consideration; and
4. Should no submissions be received during the exhibition period, delegates to the CEO the authority to adopt the Planning Agreements Policy (**Attachment 2**) on behalf of Council in the form they were publicly exhibited or with minor administrative amendments.

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## REPORT

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### Background

A Planning Agreement is a voluntary agreement or other arrangement between a planning authority and the Developer under which the Developer is required to dedicate land free of cost, pay a monetary contribution, or provide any other public benefit, or any combination of them, to be used for or applied towards a public purpose.

The *Environmental Planning and Assessment Act 1979* (“EP&A Act”) and *Environmental Planning and Assessment Regulation 2021* (“EP&A Regulation 2021”) provide the legislative framework for Planning Agreements. Council’s Planning Agreements Policy provides clarity on the circumstances in which a planning agreement may be entered into, and the process that needs to be undertaken to execute a Planning Agreement. A copy of Council’s current Planning Agreements Policy (“the Policy”) is provided in **Attachment 1**.

The current Policy, adopted by Council on 27 February 2019, established a foundation for governance and procedural clarity around the negotiation, execution and administration of Voluntary Planning Agreements (VPAs). Council is, however, required to periodically review and update our endorsed Policies to ensure they remain fit-for-purpose, reflect industry’s best practice and evolve to align with changes in legislation, policies, strategies and Ministerial Directions.

The following key issues have accelerated the need to both review and update the current Policy:

- The current Policy was developed under the *Environmental Planning and Assessment Regulation 2000* (“EP&A Regulation 2000”) – this Regulation was repealed and replaced by the *Environmental Planning and Assessment Regulation 2021* (“EP&A Regulation 2021”) in March 2022 which significantly improved the governance around Planning Agreement administration including:
  - i. **Structure** – Planning Agreement provisions are now consolidated in Part 9 Division 1 of the EPA Regulation 2021, replacing the scattered and less accessible format in the EP&A Regulation 2000;
  - ii. **Stronger Public Notification Requirements** – the EP&A Regulation 2021 sets out specific procedures for public exhibition and explanatory notes, improving transparency and consistency;
  - iii. **Improved Enforceability** – Section 203 of the EP&A Regulation 2021 provides greater clarity on governance requirements associated with the making of Planning Agreements;

- iv. **Alignment with Contemporary Planning Practices** – the EP&A Regulation 2021 supports integration with the NSW ePlanning system, improving accessibility and digital compliance; and
  - v. **Consistency with Policy Guidance** – the EP&A Regulation 2021 is supported by the Practice Note 2025, promoting clearer standards for probity, public benefit, and negotiation processes.
- DPHI issued an updated Planning Agreements Practice Note in May 2025 providing enhanced guidance around fairness, probity, governance, and public benefit assessment for Planning Agreements; and
  - Council has negotiated, executed and administered numerous Planning Agreements in the past which have offered practical insights into what works well and where improvements can be made, particularly in relation to negotiation procedures, risk management, and post-execution monitoring.

### **Policy Review Process**

To inform the Policy update, City Planning undertook a benchmarking exercise of 15 NSW Councils' Planning Agreement Policies to identify areas of both consistency and improvement, as well as incorporate enhancements that reflect the evolving expectations for infrastructure delivery, probity, and community benefit outcomes. A summary of the key findings from the benchmarking exercise is presented in *Table 1*.

Importantly, the updated Policy has also been independently reviewed by external legal advisors Lindsay Taylor Lawyers to confirm consistency with the EP&A Act, EP&A Regulation 2021, and the Planning Agreements Practice Note 2025. This legal review ensures the Policy is legally compliant.

*Table 1 – Summary of Benchmarking Exercise*

<i>Issues</i>	<i>Comments</i>	<i>Action</i>
Legislative Alignment	All reviewed policies are structured around the <i>EP&amp;A Act 1979</i> , <i>EP&amp;A Regulation 2021</i> , and the NSW Planning Agreements Practice Note 2025.	Updated Planning Agreements Policy has also been restructured to reflect current legislation and guidelines
Acceptability Test	Equivalent Planning Agreement policies from Camden, Fairfield, The Hills, Parramatta, Inner West and Canada Bay apply a formal Acceptability Test to assess public benefit contributions.	The updated Policy adopts a similarly structured test, ensuring that public benefit contributions are reasonable, transparent, and not an inducement.

<p>Infrastructure Delivery Requirements</p>	<p>Penrith, Camden and The Hills integrate strong provisions around aligning infrastructure delivery with development triggers.</p>	<p>The updated Policy similarly mandates the preparation of an Infrastructure Needs Assessment and Infrastructure Services Delivery Plan (ISDP), ensuring timely, demand-responsive infrastructure delivery.</p>
<p>Governance and Probity Controls</p>	<p>Parramatta and Maitland City Councils have introduced strong probity measures, including the use of probity advisors and clear role separation between planning and negotiation teams.</p>	<p>The updated Policy includes improved probity measures in line with those adopted by Parramatta and Maitland City Councils to enhance integrity and transparency.</p>
<p>Public Transparency and Reporting</p>	<p>Clause 206 of the EP&amp;A Regulation 2021 requires the planning authority to maintain and publish a register of planning agreements, explanatory notes, and annual records of monetary, works and land contributions.</p>	<p>The updated Policy includes provisions for compliance reporting and clear procedures for community consultation.</p>
<p>Security Requirements</p>	<p>Some Councils require security equivalent to 100% of the value of works, often with additional contingency (typically 10–30%) and indexation. Policies generally avoid fixed percentages but ensure adequate coverage to mitigate delivery risk.</p>	<p>The updated Policy mandates a minimum security of 150% of the total infrastructure commitment within a Planning Agreement. This strengthens Council's ability to mitigate delivery risk and ensures sufficient coverage in the event of default or delay by the Proponent.</p>
<p>Template and Procedural Tools</p>	<p>Canada Bay, Central Coast and Fairfield Councils include supporting templates, checklists, and process flowcharts in the Policies to provide greater clarity for both the community and the development sector.</p>	<p>The updated Policy has been enhanced and supported to incorporate similar tools to assist developers and staff in navigating the process.</p>

The benchmarking exercise was instrumental in identifying both established standards and emerging best practices in the use of Planning Agreements across NSW. These insights have directly informed the structure, content, and improvements to the updated Planning Agreements Policy. The result is a robust, transparent, and future-focused policy framework

that balances development facilitation with public interest outcomes and infrastructure accountability.

### Updated Policy Overview

The updated Planning Agreements Policy (**Attachment 2**) delivers a transparent and robust framework to support the negotiation, execution, and administration of Planning Agreements. It embeds Governance and probity standards, aligns with Council's strategic land use and infrastructure delivery objectives, and reflects operational insights gained from both negotiating and administering executed Planning Agreements across the LGA.

Key improvements include strengthened Conflict of Interest (COI) protocols, public interest and acceptability tests, expanded contribution categories, and clear requirements for public exhibitions and explanatory documentation. It also reflects updates in legislation including the EP&A Act, EP&A Regulation 2021, and the Planning Agreements Practice Note 2025.

The updated Policy incorporates the following six-stage procedural framework to guide the Planning Agreement process. This approach is informed by the *NSW Planning Agreements Practice Note 2021* ("Practice Note 2021") and reflects commonly adopted stages used by other NSW Councils including Parramatta and The Hills Shire.

- i. **Initiation** – Early discussions, proposal scoping, and feasibility;
- ii. **Assessment** – Internal and external due diligence, valuation, and public interest evaluation;
- iii. **Negotiation** – Active engagement with proponents under clear probity standards;
- iv. **Exhibition** – Formal public consultation supported by explanatory notes;
- v. **Execution** – Legal finalisation and registration, where applicable; and
- vi. **Implementation & Monitoring** – Oversight of delivery, financial tracking, and compliance reporting.

Taken together, these elements provide a clear and enforceable framework that enables Council to deliver equitable and infrastructure-ready outcomes for our growing communities.

**Proposed Policy Amendments**

A summary of the key policy amendments and reasoning for the changes is provided in *Table 2*, with further detail provided in **Attachment 3**.

*Table 2 – Summary of Key Policy Amendments*

#	<i>Proposed Amendment</i>	<i>Reasoning</i>
1	Expanded Definitions Section	Definitions have been updated to align with the EP&A Act 1979, EP&A Regulation 2021, and the Planning Agreements Practice Note 2025, ensuring consistency and legal clarity for all parties engaging with the updated Policy.
2	Updated Policy Objectives	The objectives now clearly articulate the intent to promote timely infrastructure delivery, enhance transparency, and encourage developer participation, while ensuring alignment with community benefit and planning priorities.
3	Inclusion of Infrastructure Needs Assessment (INA)	Under Section 4.5 and 5, the updated Policy mandates the preparation of an INA to quantify additional demand created by development.
4	Mandatory Infrastructure Services Delivery Plan (ISDP)	The ISDP ensures infrastructure delivery is sequenced with development triggers such as the issue of an Occupation Certificate (OC), Subdivision Certificate (SC), and Subdivision Works Certificate (SWC).
5	Revised Acceptability Test	Camden, Fairfield, The Hills, Parramatta, Inner West and Canada Bay Councils incorporate a formal Acceptability Test to ensure that Planning Agreement contributions are reasonable, directly related to the development, and deliver a net public benefit.
6	Enhanced Governance and Probity Controls	Section 9 and 4.3 now includes stricter governance provisions including the appointment of independent probity advisors for complex Planning Agreements, Conflict of Interest (COI) declarations, and clearer role separation to uphold decision-making integrity.  Furthermore, the updated Policy also provides greater clarification on the roles Councillors play in the Planning Agreements process. Best practice limits Councillor involvement to strategic decision-making only, including determining whether to endorse a draft Planning Agreement for

		public exhibition or execution. Councillors must not advocate on behalf of a Developer nor engage in private discussions regarding the content or scope of any Planning Agreement while under negotiation.
7	Updated Negotiation Process and Flowchart	Section 5 includes a revised six-step negotiation and approval process, accompanied by a process flowchart. This promotes transparency, consistency, and predictable timeframes for Council and the Development Industry.
8	Templates, Checklists, and Procedural Tools	Section 5 and supporting Appendices introduce a VPA Letter of Offer (LOO) Template, Explanatory Note Template, and internal assessment checklists. These operational tools streamline the process and improve standardisation.
9	Minimum Maintenance Period	Under Section 11.3.1, the updated Policy introduces a requirement for Proponents delivering public open space under a Planning Agreement to either maintain the asset for a minimum period of five (5) years following practical completion or provide Council with sufficient maintenance funding for that period. This ensures newly delivered public open space is appropriately established, maintained, and fit for long-term public use prior to handover or ongoing Council management.
10	Public Exhibition and Notification Enhancements	Under Section 6, the updated Policy now mandates the online publication of Planning Agreement documents and explanatory material on Council's website, ensuring that the community has timely and accessible information during exhibition and key decision-making stages.
11	Valuation and Feasibility Requirements	Under Section 7, the updated Policy requires independent valuation and feasibility assessments for land and in-kind works to ensure that offers are realistic, verifiable, and capable of delivery.
12	Quarterly Compliance Reporting	Section 6.4 introduces a requirement for quarterly reporting on all executed VPAs, including status of delivery and financial contributions. This provides ongoing public transparency and supports audit processes.

### **Conclusion**

Council has continued to evolve our Planning Agreement processes through sustained policy refinement, strategic benchmarking, and practical insights gained from negotiating and administering executed Planning Agreement. The updated Policy is a direct response to

legislative reforms, Ministerial guidance, and feedback from internal and external stakeholders.

The updated Policy establishes a robust framework that strengthens probity, enhances transparency, and aligns with contemporary planning practices. It embeds a structured lifecycle for Planning Agreements, introduces clearer Conflict of Interest and cost recovery protocols, and ensures all agreements meet robust public interest and acceptability standards.

Overall, the updated Policy provides the clarity, flexibility, and consistency needed to effectively negotiate and deliver planning agreements that support infrastructure delivery, manage growth impacts, and secure tangible public benefits for the Liverpool community.

### **Next Steps**

Subject to Council endorsement, the updated Planning Agreements Policy (**Attachment 2**) will be placed on public exhibition for a minimum of 28 days.

Should Council receive submissions during the exhibition period, a Post-Exhibition Report will be prepared and tabled at a future Ordinary Meeting of Council for Council consideration.

If no submissions are received during the exhibition period, Council's CEO will adopt the updated Planning Agreements Policy in the form it was publicly exhibited or with minor administrative amendments on behalf of Council.

### **FINANCIAL IMPLICATIONS**

There are no financial implications relating to this recommendation.

### **CONSIDERATIONS**

<b>Economic</b>	Supports coordinated infrastructure delivery through transparent mechanisms.
<b>Environment</b>	Encourages biodiversity offsets and sustainable urban planning outcomes.
<b>Social</b>	Facilitates delivery of community infrastructure aligned with population growth.
<b>Civic Leadership</b>	Enhances governance, transparency, and accountability in development processes.
<b>Legislative</b>	<i>Environmental Planning and Assessment Act 1979</i> <i>Environmental Planning and Assessment Regulation 2021</i>

<p><b>Risk</b></p>	<p>The updated Planning Agreements Policy will provide a transparent, robust framework for negotiating, executing and administering Planning Agreements; reflects recent legislative and guidance changes; and includes lessons learned from previous Planning Agreement negotiations and subsequent Planning Agreement administration.</p> <p>Should Council not endorse the public exhibition of the updated Policy, Council will continue to have a Policy that is outdated, inconsistent with industry best practice and changes in legislation, policies, strategies and Ministerial Directions, and misaligned with known improvements identified through direct experience negotiating, executing and administering Planning Agreements on behalf of Council.</p>
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**ATTACHMENTS**

1. Attachment 1 - Current Planning Agreements Policy - February 2019 (Under separate cover)
2. Attachment 2 - Updated Planning Agreements Policy (Clean) - April 2026 (Under separate cover)
3. Attachment 3 - Comparison of Existing and New Planning Agreement Policies (Under separate cover)

**PD 02**

**Liverpool Development Control Plan 2008 -  
Proposed Amendments**

<b>Strategic Objective</b>	Liveable, Sustainable, Resilient Protect and enhance our natural environment and increase the city's resilience to the effects of natural hazards, shocks and stresses
<b>File Ref</b>	131522.2026
<b>Report By</b>	Peter Nelson - Principal Strategic Planner
<b>Approved By</b>	Lina Kakish - Director Planning & Design

**EXECUTIVE SUMMARY**

The Liverpool Development Control Plan 2008 (LDCP) provides detailed controls for the design and assessment of new development within the Liverpool Local Government Area (LGA). The LDCP also supports the objectives of the *Liverpool Local Environmental Plan 2008* (LLEP) and must be consistent with the provisions and objectives of this prevailing LEP.

The LDCP came into force on 29 August 2008 and has been periodically reviewed and amended since this time, with the most recent update – Amendment 39 – occurring in September 2024.

Periodic reviews are needed to ensure the development controls in the LDCP align with Council's strategic direction and reflect best practice in planning, building design, residential amenity and sustainability outcomes. Furthermore, both the adopted Delivery Program 2025-2029 and Operational Plan 2025-2026 include actions to review and update the LDCP within this cycle.

As a result, City Planning has commenced a review of the LDCP to ensure the planning controls reflect industry best practice, align with current legislation and deliver positive outcomes for growing communities.

Known as the LDCP Review Project, the initiative will be delivered in two (2) stages, with Stage 1 primarily focused on housekeeping updates to LDCP 2008, while Stage 2 will consider any future adopted changes to the LEP as part of the new Liverpool LEP Project.

This Report seeks Council endorsement to publicly exhibit the Stage 1 amendments for a minimum of 28 days.

## RECOMMENDATION

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That Council:

1. Receives and notes this Report;
2. Endorses the proposed amendments to the Liverpool Development Control Plan 2008 (**Attachment 1**) for public exhibition for a minimum of 28 days in accordance with the Liverpool Community Participation Plan 2025;
3. Should submissions be received during the exhibition period, receives a Post-Exhibition Report at a future Ordinary Meeting of Council for Council consideration;
4. Should no submissions be received during the exhibition period, delegates to the CEO the authority to adopt the proposed amendments to the Liverpool Development Control Plan 2008 (**Attachment 1**) on behalf of Council in the form they were publicly exhibited or with minor administrative amendments.

## REPORT

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### Background

The Liverpool Development Control Plan 2008 (LDCP) provides detailed controls for the design and assessment of new development within the Liverpool Local Government Area (LGA). The LDCP also supports the objectives of the *Liverpool Local Environmental Plan 2008* (LLEP) and must be consistent with the provisions and objectives of this prevailing LEP.

The LDCP has been in effect since 2008. Since that time, the LDCP has been periodically reviewed and amended, with the most recent update – Amendment 39 – occurring in September 2024.

Periodic reviews are needed to ensure the development controls in the LDCP align with Council's strategic direction and reflect best practice in planning, building design, residential amenity and sustainability outcomes. Furthermore, both the adopted Delivery Program 2025-2029 and Operational Plan 2025-2026 include actions to review and update the LDCP within this cycle.

As a result, City Planning has commenced a review of the LDCP to ensure the planning controls reflect industry best practice, align with current legislation and deliver positive outcomes for growing communities.

Known as the LDCP Review Project, the initiative will be delivered in two (2) stages, with Stage 1 primarily focused on housekeeping updates to LDCP 2008, while Stage 2 will consider any future adopted changes to the LEP as part of the new Liverpool LEP Project.

Proposed DCP amendments associated with Stage 1 (**Attachment 1**) were presented to Councillors at the Governance Committee Meeting on 14 April 2026.

### **Liverpool Development Control Plan (LDCP) Review Project – Stage 1 Amendments**

The overarching scope for the Stage 1 amendments to the LDCP is largely administrative and aims to rationalise existing policy to ensure there are concise objectives and controls, as well as remove outdated policy references and simplify the Development Assessment process.

In addition, improvements have been made to existing provisions to ensure they align with Local and State Policy changes. In this regard the most substantive change is to update references to State Environmental Planning Policies (SEPPs) where these have undergone name changes.

Key areas of reform that will be addressed as part of Stage 1 are summarised in *Table 1*, with further justification provided in **Attachment 3** on each proposed DCP amendment.

*Table 1 – Key areas of reform for Stage 1 of the LDCP Review Project*

#	Area of Reform	Reason for Reform
1	Childcare Centres	<p>Childcare Centre controls have been significantly altered to remove superseded controls that are now required to be assessed under the <i>State Environmental Planning Policy (Transport and Infrastructure) 2021</i>. In this regard, the only controls that can be assessed under the LDCP or LLEP include height, side boundary setbacks and car parking.</p> <p>As such, superseded controls have been removed and additional objectives and controls have been added to provide the necessary clarification to the remaining controls.</p>
2	Environment	<p>Stage 1 amendments include updating current controls to align with Council’s Tree Management Framework and Climate Change Policy, including amended wording in relation to tree retention, tree provision and tree removal objectives and controls.</p> <p>These are summarised under the following sub-headings:</p> <p><u>Tree Retention and Removal</u></p> <p>Additional objectives and controls have been added to clearly identify the requirements around tree retention, tree removal and tree replacements. The objectives now generally require</p>

		<p>significant trees to be retained and overall canopy cover to be improved, with clear requirements identified if tree removal is to be considered.</p> <p><u>Development Application Lodgement Requirements</u></p> <p>Additional controls have also been added to provide clarity in relation to lodgement and assessment requirements for sites with identified significant trees and vegetation. The aim of the amendments is to improve canopy cover across the Liverpool Local Government Area (LGA) in accordance with the adopted targets under the Tree Management Framework.</p> <p><u>State Environmental Planning Policy (Biodiversity and Conservation)</u></p> <p>Additional objectives have been included to identify requirements under <i>State Environmental Planning Policy (Biodiversity and Conservation) 2011</i>. This will improve clarity for Proponents.</p> <p><u>Miscellaneous</u></p> <p>Content has also been amended to remove outdated references in the fields of Bushfire Management and Biodiversity.</p>
3	Heritage	<p>In relation to Aboriginal Cultural Heritage Assessment, objectives and controls have been updated to better align with current legislation. In this regard, lodgement and assessment requirements for Development Applications have been clarified with additional controls that align with relevant legislative requirements. These amendments will provide greater clarity for Proponents and avoid potential delays in application processing.</p>
4	Industrial	<p>Inclusion of new and/or improved objectives to support existing controls and provide clarity and guidance in relation to front boundary setbacks. These amendments will support the existing setback requirements and provide guidance for Proponents in instances where the numerical controls may not be achievable.</p>
5	Traffic and Transport	<p>Stage 1 amendments include updated references to Australian Standards for parking and access; updated provisions for unique uses/types of development (e.g. clarification of traffic, parking and safety provisions for childcare centres); and updated requirements for the provision of Transport Management Plans.</p>
6	Definitions	<p>The amendments will include updated definitions for specific items including Arborist, Lopping Ring Barking and Topping, as well as updated provisions to align with NSW Government Legislation.</p>

		Furthermore, references to “wheelchair access” have been removed and replaced with “disabled access.”
7	Miscellaneous and Administrative Changes	The DCP proposes multiple miscellaneous and administrative changes such as the removal of redundant policy, legislative and Australian Standards references, as well as updating various NSW Government Agency titles.

A clean copy of the proposed DCP amendments associated with Stage 1 is provided in **Attachment 1**, with a tracked changes version included in **Attachment 2**.

Overall, the proposed changes associated with Stage 1 are considered necessary, practical and suitable to improve the functionality and effectiveness of the LDCP.

**Next Steps**

Should Council endorse the public exhibition of the proposed DCP amendments associated with Stage 1, the amendments will be publicly exhibited for a minimum of 28 days in accordance with the Liverpool Community Participation Plan 2025.

Should Council receive submissions during the exhibition period, a Post-Exhibition Report will be prepared and tabled at future Ordinary Meeting of Council for Council consideration. If no submissions are received during the exhibition period, Council’s CEO will adopt the proposed DCP amendments in the form they were publicly exhibited or with minor administrative amendments.

Following completion of Stage 1 of the LDCP Review Project, Stage 2 will commence. Proposed DCP amendments associated with Stage 2 will focus on more detailed amendments to existing controls that have been identified for improvement, as well as any future adopted changes to the LEP as part of the new Liverpool LEP Project.

**FINANCIAL IMPLICATIONS**

There are no financial implications relating to this recommendation.

**CONSIDERATIONS**

<b>Economic</b>	There are no economic and financial considerations.
<b>Environment</b>	Protect, enhance and maintain areas of endangered ecological communities and high quality bushland as part of an attractive mix of land uses.

<b>Social</b>	Preserve and maintain heritage, both landscape and cultural as urban development takes place.
<b>Civic Leadership</b>	There are no civic leadership and governance considerations.
<b>Legislative</b>	<i>Environmental Planning and Assessment Act 1979</i> <i>State Environmental Planning Policy (Transport and Infrastructure) 2021</i> <i>State Environmental Planning Policy (Biodiversity and Conservation) 2011</i>
<b>Risk</b>	There is no risk associated with this Report.  Should Council not endorse the public exhibition of the proposed DCP amendments, Council will continue to have a Development Control Plan that is inconsistent with current legislation, policies, and Australian Standards.

**ATTACHMENTS**

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Nil

**COM 01**

**Appointment of Councillors to Committees and  
Affiliated Bodies - Vacancy roles only**

<b>Strategic Objective</b>	Visionary, Leading, Responsible Communicate, listen, engage and respond to the community by encouraging participation
<b>File Ref</b>	043556.2026
<b>Report By</b>	M'Leigh Brunetta - Manager Civic & Executive Services
<b>Approved By</b>	Tina Bono - Director Community & Lifestyle

**EXECUTIVE SUMMARY**

The purpose of the report is for Council to appoint a Councillor representative to Committees and affiliated bodies where nominations are required.

Due to former Councillor Green resignation, several roles have becoming vacant and require appointment. This report has been tabled following the South Ward by election to ensure all Councillors have the opportunity for consideration and appointment.

**RECOMMENDATION**

That Council:

1. Council appoints a Councillor to the following Committees
  - a. Aboriginal Consultative Committee
  - b. Community and Safety Prevention Committee
  - c. Tourism and CBD Committee
  - d. Liverpool Sports Committee
2. Council appoints a Councillor to the following Affiliated Body
  - a. NSW Public Libraries Associations
3. Notes, all Councillors are members of the Civic Advisory Committee and Governance Committee.

**REPORT**

Council-led Committees support community participation and the development of civic leaders within the community. They represent a vital source of connection and engagement to the community for Council; and ensure that the community is actively involved in Council decision-making processes. In addition, Council’s active involvement as part of community Committees and affiliated bodies ensure that the interests of Liverpool are represented in broader regional and state initiatives.

Council is required to nominate its Councillor representatives for the committees it establishes. Those nominated to be representatives for the committees must be endorsed by a resolution of Council. Council reviews the membership and elects’ persons to all committees annually in September.

<b>Aboriginal Consultative Committee</b>	
<i>Purpose</i>	The Aboriginal Consultative Committee has been established primarily to provide an open line of communication between Council and the Aboriginal community.
<i>Meeting Information</i>	Quarterly, Thursday, 6.00pm – 8.00pm
<i>Representatives</i>	1 Councillor Vacancy (Clr Green resignation)

<b>Community and Safety Prevention Committee</b>	
<i>Purpose</i>	<p>The Community Safety and Crime Prevention Advisory Committee has been established to:</p> <ul style="list-style-type: none"> <li>a) Make relevant advice and recommendations to Council which relate to community safety and crime prevention matters in the Liverpool Local Government Area (LGA) including the Liverpool City Centre. The crime and safety matters include the improvement of perceptions of safety, drug and alcohol issues, injury prevention, implementation of recommendations through safety audits, and hotspots improvement through delivery of various projects and programs.</li> <li>b) Improve the perception of crime and safety in the area that will have a positive impact on economic and social development.</li> </ul>

	<ul style="list-style-type: none"> <li>c) Promote an integrated strategic approach to deal with local crime and safety issues.</li> <li>d) Maximise the skills and expertise that exist in the community to complement the role of Council in planning and policy-making</li> <li>e) Improve community engagement outcomes relating to crime and safety matters.</li> </ul>
<i>Meeting Information</i>	Quarterly, first Thursday, 10am – 12pm
<i>Representatives</i>	1 Councillor Vacancy (Clr Green resignation)

<b>Liverpool Sports Committee</b>	
<i>Purpose</i>	<p>The Committee has been established to:</p> <ul style="list-style-type: none"> <li>a) Provide a forum for representing the views of sporting organisation members, clubs and associations to Council relating to sporting matters; and</li> <li>b) Assist with the promotion, coordination and growth of sporting codes within the Liverpool LGA.</li> </ul>
<i>Meeting Information</i>	Quarterly
<i>Representatives</i>	1 Councillor Vacancy (Clr Green resignation)

<b>Tourism and CBD Committee</b>	
<i>Purpose</i>	<p>The Committee has been established to provide relevant advice and recommendations to Council relating to:</p> <ul style="list-style-type: none"> <li>a) The development of the visitor economy in the Liverpool LGA, including through recreation, tourism, activations and major events;</li> <li>b) Council initiatives to enhance tourism, encourage business growth, attract visitors and boost economic development in the Liverpool LGA; and</li> <li>c) Council initiatives to drive economic, social and cultural development in the CBD.</li> </ul>
<i>Meeting Information</i>	Quarterly
<i>Representatives</i>	1 Councillor Vacancy (Clr Green resignation)

<b>NSW Public Libraries Associations – Affiliated body</b>	
<i>Purpose</i>	NSWPLA is the only state based library association in Australia that was formed by councillors, includes councillors in its executive committee, and has a membership exclusively of councils. 100% of NSW councils are currently members of NSWPLA.
<i>Meeting Information</i>	Quarterly, via Zoom
<i>Representatives</i>	1 Councillor Vacancy (Clr Green resignation)

## **FINANCIAL IMPLICATIONS**

There are no financial implications relating to this recommendation.

## **CONSIDERATIONS**

<b>Economic</b>	There are no economic and financial considerations.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	There are no social and cultural considerations.
<b>Civic Leadership</b>	Encourage the community to engage in Council initiatives and actions. Provide information about Council's services, roles and decision making processes. Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.
<b>Legislative</b>	Local Government Act 1993
<b>Risk</b>	The risk is deemed to be Low.

## **ATTACHMENTS**

Nil

**COM 02**

**Report back to Council - NSW Rural Fire Service  
Annual Awards Ceremony**

<b>Strategic Objective</b>	Visionary, Leading, Responsible Position Council as an industry leader that plans and delivers services for a growing city
<b>File Ref</b>	136542.2026
<b>Report By</b>	M'Leigh Brunetta - Manager Civic & Executive Services
<b>Approved By</b>	Jason Breton - CEO

**EXECUTIVE SUMMARY**

At the 23 July 2025 Council meeting, it was resolved that Council explore opportunities with the NSW Rural Fire Services to attract their annual Awards Ceremony to Liverpool LGA, as the host City.

A report was required back to Council.

**RECOMMENDATION**

That Council:

1. Notes, that NSW Rural Fire Service host an awards ceremony each year to recognise members valour, acts of bravery, and distinguished service;
2. Has connected with the NSW Rural Fire Service to express a proposed partnership and bid, to attract the annual awards ceremony to be held Liverpool Powerhouse; and
3. Will continue to explore opportunities with the NSW Rural Fire Service to attract this important ceremony to be held in Liverpool LGA.

**REPORT**

On 23 July 2025, Council Resolved:

*That Council:*

1. *Formally congratulates the award recipients at the NSW RFS ceremony;*
2. *Write to the Commissioner of the NSW Rural Fire Service to:*

- *Extend Council's congratulations to all Liverpool-based awardees; and*
  - *Express Council's interest in hosting the next NSW RFS Awards ceremony in Liverpool; and*
3. *Prepares a report for Council within two months outlining suitable venues, logistics, and community engagement strategies to support Liverpool's bid to host the event as well as budget if required.*

Items 1 and 2 have been administered and delivered by Council.

This report addresses item 3 of the Council resolution, and outlines the investigation and work conducted to date to attract the NSW RFS annual awards ceremony, to be held in Liverpool LGA as a host City.

### **Awards background**

The NSW Rural Fire Service recognises and values the important role our RFS members play in communities every day. They recognise the contribution of members / volunteers through an official award in recognition of valor, acts of bravery, and distinguished service. Awards include;

Individual:

- Commissioner's Award for Valour
- Commissioner's Commendation for Bravery
- Commissioner's Commendation for Service
- Commissioner's Certificate of Commendation

Unit

- Commissioner's Unit Citation for Bravery
- Commissioner's Unit Citation for Service
- Commissioner's Certificate of Commendation

All members of the NSW RFS are eligible to be nominated for the above Awards. The award ceremony takes place annually each year with the 2025 event taking place at Campbelltown RSL Club. The venue can differ location/venue each year.

### **Opportunity**

Liverpool LGA is home to Middleton Grange RFS, Bringelly RFS and Casula RFS who have a significant number of volunteers, and many long serving volunteers who have recently achieved distinguished service milestones.

Council supports the proposal for Liverpool to attract the NSW RFS annual awards ceremony to be held in Liverpool LGA, to support our RFS members and visitation to the local area.

Council has explored suitable venues available in the Liverpool LGA that the awards ceremony could be held based on the information available. Councils preferred and recommended venue to host the ceremony is Liverpool Powerhouse, which is a Council owned and operated venue, and can provide delivery support through inhouse production, staging, lighting, AV and catering.

Liverpool Powerhouse provides an opportunity within an existing framework to explore a partnership with incentives to attract RSF to consider this venue for their ceremony.

**Current status**

Council has administered the following:

- Formally written in the NSW RFS Commission to express the offer and opportunity to host the 2026 or 2027 NSW Rural Fire Service Awards ceremony at the Liverpool Powerhouse in Casula, or alternate suitable venue in Liverpool LGA.
- Offered a site inspection of Liverpool Powerhouse to explore the venue for suitable.
- Offered an option to explore with Council staff a partnership or incentive to attract the event to Liverpool LGA.
- Explored grant opportunities to support this activity.
- Established a grant submission for the Clubsgiant community grant available from the Liverpool Catholic Club. Unfortunately, this was unsuccessful.

It should be noted that NSW Rural Fire Service as the event owner will determine where ceremonies are held.

**FINANCIAL IMPLICATIONS**

There are no direct financial implications relating to this recommendation, however in-kind partnership may be explored within Councils existing framework.

**CONSIDERATIONS**

<b>Economic</b>	Facilitate the development of new tourism based on local attractions, culture and creative industries.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	Raise awareness in the community about the available services and facilities. Provide cultural centres and activities for the enjoyment of the arts.

<b>Civic Leadership</b>	Deliver services that are customer focused.
<b>Legislative</b>	Local Government Act 1993.
<b>Risk</b>	The risk is deemed Low.

**ATTACHMENTS**

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Nil

COM 03

**Council Grants Donations and Sponsorship  
Report**

<b>Strategic Objective</b>	Healthy, Inclusive, Fair Advocate and work in partnership for improved, accessible health services and infrastructure and screening and promotion programs which meet the needs of Liverpool's growing and diverse population
<b>File Ref</b>	125148.2026
<b>Report By</b>	Javeria Hoda - Community Development Worker Funding & Support
<b>Approved By</b>	Tina Bono - Director Community & Lifestyle

**EXECUTIVE SUMMARY**

Council is committed to building strong and resilient communities in the Liverpool Local Government Area (LGA) and maximising social wellbeing. Council helps achieve these goals by providing financial support through grants and sponsorships to develop leadership skills, increase participation in community activities and address identified social issues.

This report provides a recommendation for endorsement of funding totalling **\$21,992** from the Matching Grants Program and the Community Grants program.

**RECOMMENDATION**

That Council:

1. Endorses the funding recommendation of **\$15,000** (GST exclusive) under the **Matching Grant Program** for the following project:

Applicant	Project	Recommended
Autism Advisory and Support Service	Somewhere Nice to learn job skills	\$15,000

2. Endorses the funding recommendation of **\$6,992** (GST exclusive) under the **Community Grant Program** for the following project:

Applicant	Project	Recommended
The City of Liverpool & District Historical Society Inc	Liverpool History Exhibition Delivery	\$6,992

**REPORT**

**Matching Grant Program**

The Matching Grants Program received one application which met the eligibility criteria and is recommended for funding as follows:

<b>Applicant</b>	Autism Advisory and Support Service		
<b>Project</b>	Somewhere Nice to learn job skills		
<b>Amount Requested</b>	\$15,000	<b>Total Project Cost</b>	\$51,088
<b>Location</b>	Somewhere Nice Op Shop & Cafe 36 Railway St, Liverpool NSW 2170	<b>Date</b>	April to September 2026
<b>About the Applicant</b>	<p>Somewhere Nice is a community-led social enterprise in the Liverpool LGA, operating an op shop and café that creates inclusive spaces for connection and skill-building. Through its Job Skills Program, it supports young people, individuals with disability, and those facing barriers to employment by providing hands-on training and pathways into work and education.</p> <p>The organisation contributes to Liverpool by promoting social inclusion, improving employment outcomes, and encouraging sustainable, community-focused practices.</p>		
<b>Description</b>	<p><b>Objective:</b> The objective of the project is to deliver a 26 week structured, inclusive, and hands-on training program that builds employability skills, confidence, and independence for young people, individuals with disability, and those facing barriers to employment in the Liverpool LGA.</p> <p>The program will leverage strong local partnerships with schools, TAFE, support services, and community groups to provide tailored training, real-world experience, and supported pathways into further education, volunteering, and sustainable employment.</p> <p><b>Outcomes:</b></p> <ul style="list-style-type: none"> <li>Participants will develop improved employability skills and job readiness through hands-on training, gaining practical experience and confidence to transition into employment, volunteering, or further education;</li> </ul>		

	<ul style="list-style-type: none"> <li>• The program will increase social inclusion and community participation by providing a supportive environment where participants can build connections, confidence, and a sense of belonging; and</li> <li>• Strong local partnerships with schools, TAFE, and service providers will create clear and supported pathways for participants into ongoing training, employment, and broader community opportunities.</li> </ul>
<b>Funding Allocation</b>	Grant funding of \$15,000 will be allocated as follows: \$15,000 towards employment skill program facilitator for a 26-week program.
<b>Beneficiaries</b>	<ul style="list-style-type: none"> <li>• 30 Young people in the Liverpool LGA</li> <li>• Individuals with disability facing barriers to employment</li> <li>• Local employers and businesses (through access to trained participants)</li> </ul>
<b>Assessment</b>	<p><b>Recommended Funding - \$15,000</b></p> <p>The project aligns with the Community Strategic Plan <i>Objective 1 - Healthy, Inclusive, Fair. Objective 3 - Evolving, Prosperous, Innovative. Objective 4 - Visionary, Leading, Responsible</i>, and meets the Matching Grant Program funding priorities.</p> <p><b>Expected Matching Grants program outcomes 7.6.2 a), b), and d).</b></p>

**Community Grant Program**

The Community Grants Program received one application which met the eligibility criteria and is recommended for funding as follows:

<b>Applicant</b>	The City of Liverpool & District Historical Society Inc		
<b>Project</b>	Liverpool History Exhibition Delivery		
<b>Amount Requested</b>	\$6,992	<b>Total Project Cost</b>	\$6,992
<b>Location</b>	Hilda M Davies Senior Citizen Centre 185 Bigge St, Liverpool NSW 2170	<b>Date</b>	June 2026 to July 2027
<b>About the Applicant</b>	<p>The City of Liverpool &amp; District Historical Society Inc, established in 1959, is a long-standing community organisation dedicated to preserving, conserving, and promoting the history of Liverpool.</p> <p>Operating from the Liverpool Historical Society Centre at the Hilda M Davis Senior Citizen Centre, the Society delivers a range of activities including monthly meetings, historical talks, guided tours, and an annual lecture. Through its programs and online platforms, the organisation plays an important role in educating the local community and celebrating Liverpool's rich heritage.</p>		
<b>Description</b>	<p><b>Objective:</b></p> <p>The objective of the project is to enhance community access to Liverpool's history by delivering a series of engaging, themed temporary exhibitions that showcase the Society's collection, educate residents, and promote cultural heritage, while increasing community participation and connection across diverse age groups within the Liverpool LGA.</p> <p><b>Outcomes:</b></p> <ul style="list-style-type: none"> <li>• The program will increase community engagement and participation by delivering accessible and engaging exhibitions that attract a wide range of residents, including seniors groups and local organisations;</li> <li>• improve awareness and appreciation of Liverpool's history by showcasing diverse themed collections that educate, inform, and celebrate the city's heritage and identity; and</li> </ul>		

	<ul style="list-style-type: none"> <li>Strengthen social inclusion and community connection by providing free, welcoming, and culturally enriching experiences that appeal to different age groups and backgrounds across the Liverpool LGA.</li> </ul>
<b>Funding Allocation</b>	<p>Grant funding of \$6,992 will be allocated as follows:</p> <ul style="list-style-type: none"> <li>\$6,382 towards 4 glass showcase cabinets for exhibition purposes</li> <li>\$560 towards 4 mannequins</li> <li>\$50 towards program printing</li> </ul>
<b>Beneficiaries</b>	<ul style="list-style-type: none"> <li>Residents of the Liverpool LGA, including families, individuals, and community members interested in local history and culture;</li> <li>Seniors groups, aged care residents, and social clubs seeking educational and social engagement opportunities; and</li> <li>Local schools, historical interest groups, and community organisations accessing educational and cultural learning experiences</li> </ul>
<b>Assessment</b>	<p><b>Recommended Funding - \$6,992</b></p> <p>The project aligns with the Community Strategic Plan <i>Objective 1 - Healthy, Inclusive, Fair. Objective 3 - Evolving, Prosperous, Innovative. Objective 4 - Visionary, Leading, Responsible</i>, and meets the Community Grants Program funding priorities.</p> <p><b>Expected Community Grants program outcomes 7.4.1 a), d) and g).</b></p>

## **FINANCIAL IMPLICATIONS**

All costs associated with this recommendation have been incorporated into Council's 2025/26 Operational Budget and Long-Term Financial Plan. A detailed breakdown of the operating budget is provided below.

<b>COMMUNITY SPONSORSHIP</b>			
Budget	Balance	Recommendation for funding in this report	Remaining
\$225,000	<b>\$44,268</b>	<i>Nil</i>	<b>\$44,268</b>
<b>COMMUNITY GRANTS</b>			
Budget	Balance	Recommendation funding in this report	Remaining
\$227,000	<b>\$12,669</b>	\$6,992	<b>\$5,677</b>
<b>MATCHING GRANTS</b>			
Budget	Balance	Recommendation for funding in this report	Remaining
\$150,000	<b>\$50,000</b>	\$15,000	<b>\$35,000</b>

<b>COMBINED FUNDING BALANCE</b>			
Combined Budget	Combined Balance	<i>Total recommendation for funding for Community Sponsorship, Community Grants and Matching Grants</i>	<b>Remaining Balance</b>
\$602,000	<b>\$106,937</b>	<b>\$21,992</b>	<b>\$84,945</b>
<p>\$2,000 was distributed in total to two local organisations in April as part of Councils Small Grants program <i>within CEO delegation to approve</i></p>			<b>\$82,945</b>
<b>SUSTAINABLE ENVIRONMENT GRANTS</b>			
<p><i>Budget of \$75,000 is allocated from the Environmental Levy, received through Council Rates. Unspent funds cannot be absorbed into Community Grants, Sponsorship, or Councils General Reserve.</i></p>			
Budget	Balance	<i>Recommendation for funding in this report</i>	<b>Remaining Balance</b>
\$75,000	<b>\$65,000</b>	Nil	<b>\$65,000</b>

**CONSIDERATIONS**

<b>Economic</b>	The financial impacts are outlined in the report above.
<b>Environment</b>	Raise community awareness and support action in relation to environmental issues.
<b>Social</b>	Support community organisations, groups, and volunteers to deliver coordinated services to the community.
<b>Civic Leadership</b>	Foster neighborhood pride and a sense of responsibility. Operate a well-developed governance system that demonstrates accountability, transparency, and ethical conduct.
<b>Legislative</b>	Local Government Act 1993, including sections 24 and 356.  The council may by resolution contribute money or otherwise grant financial assistance to people for the purpose of exercising its functions. Council's grant programs are targeted to ensure a lawful and consistent approach to its contributions and financial assistance. Key functions that are supported are Council's functions of providing goods, services, and facilities, and conducting activities, appropriate to the current and future needs within the Liverpool local community

	and of the wider public, subject to the Local Government Act, the regulations, and any other law.
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

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1. The City of Liverpool & District Historical Society Inc (Under separate cover) - **Confidential**
2. Autism Advisory and Support Service (Under separate cover) - **Confidential**

<b>CORP 01</b>	<b>CBA Bank Guarantee Facility</b>
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<b>Strategic Direction</b>	Leading through Collaboration Seek efficient and innovative methods to manage our resources
<b>File Ref</b>	129826.2026
<b>Report By</b>	Vishwa Nadan - Chief Financial Officer
<b>Approved By</b>	Farooq Portelli - Director Corporate Services

## **EXECUTIVE SUMMARY**

Council has a \$5.0 million bank guarantee facility with the Commonwealth Bank of Australia. Guarantee instruments currently issued under this facility total \$4.49 million, leaving limited residual capacity. A new request for a \$4.3 million guarantee has been received to replace an existing \$3.31 million guarantee issued to State Insurance Regulatory Authority (SIRA). This request cannot be accommodated within the existing facility limit and requires Council to increase its facility limit to \$6 million.

## **RECOMMENDATION**

That Council:

1. Approves to increase Council's Bank Guarantee Facility with Commonwealth Bank of Australia from \$5 million to \$6 million.
2. Authorises the CEO or his delegate to execute necessary documentation to increase the facility.

## **REPORT**

Council has \$5.0 million bank guarantee facility with the Commonwealth Bank of Australia to support statutory, contractual and commercial obligations, including requirements imposed by regulators and utility providers. The facility is utilised on a revolving basis, subject to an approved aggregate limit.

Guarantee instruments currently issued under this facility total \$4.49 million, leaving limited residual capacity. A new request for a \$4.3 million bond guarantee has been received to replace an existing \$3.31 million guarantee issued to State Insurance Regulatory Authority (SIRA). This request cannot be accommodated within the existing facility limit and requires Council to increase its Facility limit to \$6 million.

**CONSIDERATIONS**

<b>Economic</b>	There are no economic considerations
<b>Environment</b>	There are no environmental and sustainability consideration.
<b>Social</b>	There are no social and cultural considerations.
<b>Civic Leadership</b>	There are no civic leadership and governance considerations.
<b>Legislative</b>	Section 377(1) of the Local Government Act 1993 (LG Act) provides that the borrowing of money cannot be delegated to the general manager (CEO).
<b>Risk</b>	<p>Bank guarantees represent contingent liabilities rather than direct cash outflows</p> <p>Maintaining an adequate facility limit ensures Council can meet statutory and contractual obligations without operational disruption.</p> <p>Failure to accommodate the replacement guarantee may expose Council to regulatory or contractual non-compliance risk.</p>

**ATTACHMENTS**

Nil

**CORP 02**

**FY 2025/26 - Quarter 3, Budget Review**

<b>Strategic Direction</b>	Generating Opportunity Meet the challenges of Liverpool's growing population
<b>File Ref</b>	132416.2026
<b>Report By</b>	Vishwa Nadan - Chief Financial Officer
<b>Approved By</b>	Farooq Portelli - Director Corporate Services

**EXECUTIVE SUMMARY**

This report provides revised estimates of income and expenditure for FY 2025/26 based on the budget review for the quarter ended 31 March 2026 (Q3) and has been prepared in accordance with the updated reporting guidelines issued by the NSW Office of Local Government.

Based on Q3 budget review, Council's Net Cost of Services (NCOS) before capital grants and contributions is estimated at a surplus of \$781k compared to budgeted surplus of \$798k.

The projected position of income and expenditure in regard to the original budget is satisfactory.

Council has revised its capital expenditure program to \$208.3m from original budget of \$248.7m. YTD spend on 31 March 2026 was \$100.6m.

Based on current estimates of income, operating and capital expenditure, Council is estimated to have at 30 June 2026, \$433.7m in cash at bank and investments and meet all three of the financial covenants.

**RECOMMENDATION**

That Council:

1. Approve the budget variations identified in this report; and
2. Note the projected income and expenditure results for the current financial year.

**REPORT**

**Legislative requirements**

Section 203(1) of the *Local Government (General) Regulation 2021* requires the Responsible Accounting Officer:

- (1) to prepare and submit to the council a budget review statement that shows, by reference to the estimate of income and expenditure set out in the statement of the council's revenue policy included in the operational plan for the relevant year, a revised estimate of the income and expenditure for that year.
- (2) include a budget review statement or be accompanied by:
  - a. a report as to whether or not the responsible accounting officer believes that the statement indicates that the financial position of the council is satisfactory, having regard to the original estimate of income and expenditure, and
  - b. if that position is unsatisfactory, recommendations for remedial action.

This report has been prepared in accordance with the updated reporting guidelines issued by the Office of Local Government. The formatting, disclosures and recommendations have been adapted to reflect the new requirements and ensure full compliance with the latest regulatory framework and provides the revised estimates of income and expenditure for 2025/26 based on the budget review for the quarter ended 31 March 2026 (Q3). The Statement from the Responsible Accounting Officer is also included.

**Operating budget**

In June 2025 the Council adopted its 2025-26 operating budget with projected revenue of \$462.4 million and expenditure of \$284.2 million. In terms of the net operating result before grants and contributions provided for capital purposes, Council budgeted for an operating surplus of \$798k.

A comprehensive budget review conducted for the quarter ending 31 March 2026 (Q3) has resulted in a \$2.6m net increase in estimated operating revenue and \$0.8m decrease in operating expenditure, giving a revised net operating result before capital grants and contributions provided for capital purposes of a surplus \$781k.

	Original Budget	Revised Budget (Q2)	Q3 Budget Changes	Projected Result	Actual YTD Result
Total Income	\$462.0m	\$424.5m	\$37.0m	\$461.5m	\$318.7m
<b>Less:</b> Capital Grants and Contributions	(\$177.4m)	(\$137.8m)	(\$34.4m)	(\$172.2m)	(\$103.2m)
Operating Revenue	\$284.6m	\$286.7m	\$2.6m	\$289.3m	\$215.5m
Operating Expenditure	\$283.8m	\$289.3m	(\$0.8m)	\$288.5m	\$206.2m
Net Cost of Service before capital grants & contributions (Surplus/ (Deficit))	<b>\$0.8m</b>	<b>(\$2.6m)</b>	<b>\$3.4m</b>	<b>\$0.8m</b>	<b>\$9.3m</b>

Details of these variations are provided in the Budget Review Statement attached.

These projections were compiled after extensive consultation with key staff across the Council and are based on Council resolutions, program initiatives and market trends available at the time of reporting.

### Capital budget

Council budgeted for a \$248.7m capital works program. Based on Q3 budget review, the program has been revised to \$20m. Details of these variations are provided in the Budget Review Statement attached

	Original Budget	Revised Budget (Q2)	Q3 Budget Changes	Projected Result	Actual YTD Spend
Buildings	\$7.7m	\$8.2m	-	\$8.2m	\$3.4m
Drainage and Floodplain	\$27.1m	\$32.9m	(\$0.2m)	\$32.7m	\$31.1m
Information Technology	\$3.6m	\$0.9m		\$0.9m	\$0.4m
Land	\$62.2m	\$24.6m	(0.4m)	\$24.2m	\$2.6m
Land Improvements	-		-		
Library Materials	\$0.7m	\$0.7m	-	\$0.7m	\$0.4m
Office Equipment, Furniture and Fittings	\$3.2m	\$3.3m	-	\$3.3m	\$2.9m
Parks and Recreation	\$26.6m	\$38.2m	\$0.4m	\$38.6m	\$21.5m
Plant and fleet	\$5.3m	\$6.6m	-	\$6.6m	\$2.0m
Roads, Bridges and Footpaths	\$112.3m	\$92.5m	\$0.6m	\$93.1m	\$36.3m
<b>Total Capital Expenditure</b>	<b>\$248.7m</b>	<b>\$207.9m</b>	<b>\$0.4m</b>	<b>\$208.3m</b>	<b>\$100.6m</b>

### Cash Reserves

At 31 March 2026, Council had \$453.8 million in cash and investments (excluding investments in Civic Risk Mutual) classified as follows:

	Actual 1 July 2025	Actual 31 Mar 2025	Projected to 30 Jun 2026
Externally Restricted Reserves	\$379.7m	\$409.5m	\$386.0m
Internally Restricted Reserves	\$33.6m	\$35.4m	\$41.0m
Unrestricted cash	\$2.8m	\$8.9m	\$6.7m
<b>Total</b>	<b>\$416.1m</b>	<b>\$453.8m</b>	<b>\$433.7m</b>

### Key Performance Indicators

The table below includes three financial indicators that Council has agreed to meet as part of its borrowing obligations.

Financial Covenants	Benchmark	Indicator	Original Budget FY25/26	Actual YTD 31 Mar 2025	Projected to 30 June 2026
1. Debt service cover ratio	>1.5x	✓	2.45	2.36	2.10
2. Interest cover ratio	> 3 months	✓	7.24 months	7.33 months	6.28 months
3. Unrestricted cash expense cover ratio	> 2 months	✓	3.04 months	4.67 months	3.59 months

### RAO - Budget Review Statement

Council's projected income and expenditure to 30 June 2026, and the resulting impact on the net operating result before capital grants and contributions, indicate a significant improvement from the last budget review. Accordingly, the projected financial position relative to the original budget is assessed as satisfactory.

### CONSIDERATIONS

<b>Economic</b>	The revised budget net operating result before Grants and Contributions following Quarter 3 Budget Review and Council resolutions to 31 March 2026 will be a surplus of \$781k.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	There are no social and cultural considerations.
<b>Civic Leadership</b>	Deliver services that are customer focused. Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.
<b>Legislative</b>	Local Government (General) Regulation 2021, section 203 Local Government Code of Accounting Practice and Financial Reporting

	<p>The responsible accounting officer (RAO) is required to provide a budget review statement complying with the Code not later than two months after each quarter's end, including –</p> <ul style="list-style-type: none"> <li>• revised estimate of income and expenditure for the year by reference to the statement of Council's revenue policy in the operational plan;</li> <li>• RAO's report on whether the Council's financial position is satisfactory, having regard to the original estimate; and remedial action if the position is not satisfactory.</li> </ul>
<p><b>Risk</b></p>	<p>The risk is deemed to be low.</p> <p>The risk is considered within Council's risk appetite.</p>

**ATTACHMENTS**

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1. FY 2025-26 Q3 Budget Review Statement



**QUARTERLY  
BUDGET REVIEW  
STATEMENT**

**March 2026**

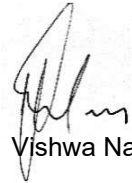
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Statement – Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2021.

It is my opinion that the Quarterly Budget Review Statement for Liverpool City Council for the quarter ended 31 March 2026 indicates that Council's projected financial position at 30 June 2026 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.



Signed: Vishwa Nadan  
Chief Financial Officer

Dated: 01 May 2026

QBRS Financial Overview

Description		Previous Year	Current Year	Approved	Approved	Approved	Approved	Approved	Revised	Recommended	Projected	VARIANCE	ACTUAL
		Actual	Original Budget	Changes Revotes	Changes Resolutions	Changes Review	Changes Review	Changes Review	Budget	changes for council resolution	year end Result	Original Budget vs PVF Result	YTD
		2024/25	2025/26	2025/26	2025/26	Q1	Q2	Q3	2025/26		2025/26	2025/26	2025/26
Net Operating Result before grants and contributions provided for capital purposes	General Fund	(10,438,605)	798,015	0	0	(6,424,846)	3,014,352	0	(2,612,480)	3,393,513	781,033	(16,981)	9,294,464
	<b>Consolidated</b>	<b>(10,438,605)</b>	<b>798,015</b>	<b>0</b>	<b>0</b>	<b>(6,424,846)</b>	<b>3,014,352</b>	<b>0</b>	<b>(2,612,480)</b>	<b>3,393,513</b>	<b>781,033</b>	<b>(16,981)</b>	<b>9,294,464</b>
Operating Result from continuing operations (with capital grants and contributions) excluding depreciation, amortisation and impairment of non financial assets	<b>Consolidated</b>	<b>155,872,467</b>	<b>233,840,658</b>	<b>1,817,540</b>	<b>0</b>	<b>(33,106,226)</b>	<b>(11,705,648)</b>	<b>0</b>	<b>190,846,323</b>	<b>37,793,513</b>	<b>228,639,836</b>	<b>(5,200,821)</b>	<b>152,625,413</b>
<b>Borrowings</b>	<b>Total Borrowings</b>	<b>213,698,815</b>	<b>198,686,432</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>198,686,432</b>	<b>0</b>	<b>198,686,432</b>	<b>0</b>	<b>202,451,848</b>
Liquidity	External restrictions	379,665,170	312,854,857	(3,610,225)	0	45,647,555	(1,246,597)	0	353,645,590	32,325,216	385,970,806	73,115,949	409,466,794
	Internal allocations	33,644,953	33,369,890	0	0	1,417,228	4,844,592	0	39,631,710	1,364,057	40,995,767	7,625,877	35,461,127
	Unallocated	2,803,769	6,898,749	0	0	(1,589,661)	1,430,018	0	6,739,105	1,391,233	6,739,105	(159,644)	8,954,205
	<b>Total Cash and Cash Equivalents</b>	<b>416,113,892</b>	<b>353,123,496</b>	<b>(3,610,225)</b>	<b>0</b>	<b>45,475,121</b>	<b>5,028,013</b>	<b>0</b>	<b>400,016,405</b>	<b>35,080,506</b>	<b>433,705,678</b>	<b>80,582,182</b>	<b>453,882,126</b>
Capital	Capital Funding	105,009,814	248,700,357	9,062,920	0	(33,899,002)	(15,998,153)	0	207,866,122	390,000	208,256,122	(40,444,235)	100,597,243
	Capital Expenditure	105,009,814	248,700,357	9,062,920	0	(33,899,002)	(15,998,153)	0	207,866,122	390,000	208,256,122	(40,444,235)	100,597,243
	<b>Net Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

		Opening Balance	Total Cash Contributions	Total Interest Earned	Total Expended	Total Internal Borrowings (to) / from	Held as Restricted Assets	Cumulative balance of internal borrowings (to) / from
		As at 1 July 2025	Received As at this Q3	As at this Q3	As at this Q3	(to) / from As at this Q3	As at this Q3	As at this Q3
Developer Contributions	<b>Total Developer Contributions</b>	319,597,451	69,176,718	9,360,133	50,822,205	0	347,312,097	0

Income and Expenses Budget Review Statement – General Funds

Description	2024-25 Previous Year Actual	2025-26 Original Budget	2025-26 Revotes	2025-26 Resolutions	2025-26 Q1 Review	2025-26 Q2 Review	2025-26 Revised Budget	2025-26 Q3 Request	2025-26 Projected Result	VARIANCE Original Budget vs Projected	2025/26 ACTUAL YTD
<b>INCOME</b>											
Rates & Annual Charges	186,115,892	199,235,022	0	0	890,971	0	200,125,993	0	200,125,993	890,971	150,698,389
User Charges & Fees	17,219,554	17,171,388	0	0	1,036,836	116,308	18,324,532	(650,000)	17,674,532	503,144	13,427,876
Other Revenues	12,336,023	12,308,685	0	0	288,646	(222,594)	12,374,737	1,500,699	13,875,436	1,566,751	9,212,788
Grants & Contributions - Operating	21,292,942	27,792,534	0	0	(9,169,925)	831,315	19,453,924	845,768	20,299,692	(7,492,842)	14,724,329
Grants & Contributions - Capital	111,173,036	177,395,933	1,817,540	0	(26,681,380)	(14,720,000)	137,812,093	34,400,000	172,212,093	(5,183,840)	103,225,514
Interest & Investment Revenue	19,216,932	17,925,807	0	0	1,000,000	500,000	19,425,807	500,000	19,925,807	2,000,000	14,935,931
Other Income	9,234,075	10,151,191	0	0	0	(1,194,419)	8,956,772	(500,000)	8,456,772	(1,694,419)	6,800,152
Net gain from disposal of assets	4,665,139	0	0	0	6,072,848	1,961,466	8,034,314	915,200	8,949,514	8,949,514	5,675,463
<b>Total Income from continuing operations</b>	<b>381,253,593</b>	<b>461,980,560</b>	<b>1,817,540</b>	<b>0</b>	<b>(26,562,004)</b>	<b>(12,727,924)</b>	<b>424,508,172</b>	<b>37,011,667</b>	<b>461,519,839</b>	<b>(460,721)</b>	<b>318,700,441</b>
<b>EXPENSES</b>											
Employee benefits and on-costs	110,597,913	108,455,242	0	0	145,285	(794,968)	107,805,560	(948,007)	106,857,553	(1,597,690)	78,510,115
Materials & Services	98,801,593	102,217,763	0	0	6,289,303	(227,308)	108,279,758	186,161	108,465,919	6,248,156	77,268,360
Borrowing Costs	9,451,742	9,372,329	0	0	0	0	9,372,329	0	9,372,329	0	6,717,103
Other Expenses	5,497,174	5,594,568	0	0	109,634	0	5,704,202	(20,000)	5,684,202	89,634	3,359,720
Net Loss from the Disposal of Assets	1,032,704	2,500,000	0	0	0	0	2,500,000	0	2,500,000	0	219,731
<b>Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets</b>	<b>225,381,126</b>	<b>228,139,902</b>	<b>0</b>	<b>0</b>	<b>6,544,222</b>	<b>(1,022,276)</b>	<b>233,661,849</b>	<b>(781,846)</b>	<b>232,880,003</b>	<b>4,740,100</b>	<b>166,075,029</b>
<b>Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets</b>	<b>155,872,467</b>	<b>233,840,658</b>	<b>1,817,540</b>	<b>0</b>	<b>(33,106,226)</b>	<b>(11,705,648)</b>	<b>190,846,323</b>	<b>37,793,513</b>	<b>228,639,836</b>	<b>(5,200,821)</b>	<b>152,625,413</b>
Depreciation, amortisation and impairment of non financial assets	55,138,037	55,646,710	0	0	0	0	55,646,710	0	55,646,710	0	40,105,434
<b>Operating Result from continuing operations</b>	<b>100,734,430</b>	<b>178,193,948</b>	<b>1,817,540</b>	<b>0</b>	<b>(33,106,226)</b>	<b>(11,705,648)</b>	<b>135,199,613</b>	<b>37,793,513</b>	<b>172,993,126</b>	<b>(5,200,821)</b>	<b>112,519,979</b>
<b>Net Operating Result before grants and contributions provided for capital purposes</b>	<b>(10,438,605)</b>	<b>798,015</b>	<b>0</b>	<b>0</b>	<b>(6,424,846)</b>	<b>3,014,352</b>	<b>(2,612,480)</b>	<b>3,393,513</b>	<b>781,033</b>	<b>(16,981)</b>	<b>9,294,464</b>

QBRs Adjustments - Income & Expenditure

Project	Project_Description	Comments	FUNDING					Total Funding
			Total Request	Grants & Contributions	External Reserves	Internal Reserves	General Fund	
<b>User Charges &amp; Fees</b>			<b>(650,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(650,000)</b>	<b>(650,000)</b>
301110	Rates	Increase in Section 603 certificate fees	50,000	0	0	0	50,000	50,000
200190	Warren Service Way Car Park	Decrease in parking fees impacted by reduced number of patrons due to safety concerns attributed to rough sleepers, loitering / living at the library forecourt and the stairwells.	(500,000)	0	0	0	(500,000)	(500,000)
301239	Maintenance Planning Admin	Decrease in kerb & gutter inspection fees due to decline in inspection activity	(300,000)	0	0	0	(300,000)	(300,000)
301049	Design Excellence Panel	Increase in design excellence panel fees	80,000	0	0	0	80,000	80,000
301134	Strategic Planning	Increase in rezoning application fees	255,000	0	0	0	255,000	255,000
301187	Land Development	Reduction in engineering compliance certificates attributed to the change in market with more private certifiers undertaking the work.	(235,000)	0	0	0	(235,000)	(235,000)
<b>Interest &amp; Investment Revenue</b>			<b>500,000</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>200,000</b>	<b>500,000</b>
301280	Global - Finance	Increase in interest income from investment portfolio	200,000	0	0	0	200,000	200,000
301121	S7.11 Admin	Increase in interest income from investment portfolio	300,000	0	300,000	0	0	300,000
<b>Grants &amp; Contributions - Operating</b>			<b>845,768</b>	<b>845,768</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>845,768</b>
200560	Roads & Road Associated Structures	OLG grant towards new apprentice positions	28,452	28,452	0	0	0	28,452
201674	Species Hibbertia sp	Matching grant - income adjusted due to reduction of expenses	(804)	(804)	0	0	0	(804)
301144	Waste Planning & Policy	FOGO grant	780,470	780,470	0	0	0	780,470
201078	Slow Down	Additional grant based on TfNSW revised funding	2,000	2,000	0	0	0	2,000
201148	Look Out Pedestrians About	Additional grant based on TfNSW revised funding	10,000	10,000	0	0	0	10,000
201765	Heavy Vehicle Safety	Additional grant based on TfNSW revised funding	2,000	2,000	0	0	0	2,000
201773	National Road Safety Week	Additional grant based on TfNSW revised funding	300	300	0	0	0	300
301117	Road Safety	Additional grant based on TfNSW revised funding	23,350	23,350	0	0	0	23,350
<b>Grants &amp; Contributions - Capital (Others)</b>			<b>50,000</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>
103353	WSIGP Scott St. Streetscape Upgrade	Construction delayed by two months due to delay in tender approvals	(700,000)	0	(700,000)	0	0	(700,000)
103733	Brickmakers Creek - Woodward Park Construction	Delay in engaging head contractor due to variation for unsolicited proposal	(250,000)	0	(250,000)	0	0	(250,000)

Project	Project Description	Comments	Total Request	Grants & Contributions	External Reserves	FUNDING		
						Internal Reserves	General Fund	Total Funding
103957	Lighorse Park Redevelopment – Car Park Construction	Additional budget required due to contamination on site and unexpected findings	1,000,000	0	1,000,000	0	0	1,000,000
<b>Grants &amp; Contributions - Capital (s711)</b>			<b>34,350,000</b>	<b>0</b>	<b>34,350,000</b>	<b>0</b>	<b>0</b>	<b>34,350,000</b>
301121	S7.11 Admin	Contributions received under Aerotropolis Plan	34,350,000	0	34,350,000	0	0	34,350,000
<b>Other Revenues</b>			<b>1,500,699</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,699</b>	<b>1,500,699</b>
301081	Leisure centres - Admin	Expected profit share income from Leisure Centre Operations	118,991	0	0	0	118,991	118,991
301107	Property Services	Prorata compensation from TfNSW for use of Helles Park, Moorebank	626,458				626,458	626,458
301090	Sustainable Environment	Adjustment of motor vehicle lease-back contributions	5,250	0	0	0	5,250	5,250
301154	Regulatory Parking	Restoration of parking fines income previously reduced as a result of Revenue NSW incorrectly allocating Council infringements to another agency	750,000	0	0	0	750,000	750,000
<b>Net Gain from the Disposal of Assets</b>			<b>915,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>915,200</b>	<b>915,200</b>
301280	Global - Finance	Additional gain from sale of assets. Both CT Lewis and Box Road properties were sold above the reserve price.	915,200	0	0	0	915,200	915,200
<b>Fair value increment on investments</b>			<b>(500,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(500,000)</b>	<b>(500,000)</b>
301001	Accounting Administration	Fair value loss on investment portfolio due to geopolitical tensions.	(500,000)	0	0	0	(500,000)	(500,000)
<b>Total Revenue</b>			<b>37,011,667</b>	<b>845,768</b>	<b>34,700,000</b>	<b>0</b>	<b>1,465,899</b>	<b>37,011,667</b>
<b>Employee Costs</b>			<b>(948,007)</b>	<b>28,452</b>	<b>0</b>	<b>0</b>	<b>(976,459)</b>	<b>(948,007)</b>
301302	Community and Lifestyles	Salary savings from vacant positions	(155,993)	0	0	0	(155,993)	(155,993)
301309	Corporate Services Office	Salary savings from vacant positions	(100,608)	0	0	0	(100,608)	(100,608)
301067	CEO's Office	Increase in recruitment expenses	6,175	0	0	0	6,175	6,175
301067	CEO's Office	Salary savings from vacant positions	(34,681)	0	0	0	(34,681)	(34,681)
200560	Roads & Road Associated Structures	New apprentice positions funded from OLG grants	28,452	28,452	0	0	0	28,452
201652	Environmental Operations	Adjustment to car allowance to replaced by motor vehicle lease-back expenses	(7,875)	0	0	0	(7,875)	(7,875)

Project	Project_Description	Comments	FUNDING					Total Funding
			Total Request	Grants & Contributions	External Reserves	Internal Reserves	General Fund	
301303	Operations Office	Salary savings from vacant positions	(354,419)	0	0	0	(354,419)	(354,419)
301308	Planning and Design Director's Office	Salary savings from vacant positions	(329,058)	0	0	0	(329,058)	(329,058)
<b>Materials &amp; Services - Tipping &amp; Waste Services</b>			<b>780,470</b>	<b>780,470</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>780,470</b>
301144	Waste Planning & Policy	FOGO collections and bin liners	780,470	780,470	0	0	0	780,470
<b>Materials &amp; Services - Other</b>			<b>(914,309)</b>	<b>13,496</b>	<b>(99,848)</b>	<b>0</b>	<b>(827,957)</b>	<b>(914,309)</b>
301045	Council Elections	Additional cost for by-election	277,641	0	0	0	277,641	277,641
301081	Leisure centres - Admin	Anticipated increase in contract administration expenses	290,000	0	0	0	290,000	290,000
301001	Accounting Administration	Motor vehicle charges not required	(11,200)	0	0	0	(11,200)	(11,200)
301280	Global - Finance	Commission payable to agent facilitating sale of properties	72,560	0	0	0	72,560	72,560
201250	Contingency	Transfer to employee costs to fund recruitment expenses	(6,175)	0	0	0	(6,175)	(6,175)
200036	Maintenance - Casula Powerhouse	Budget reduced to align with projection	(26,792)	0	0	0	(26,792)	(26,792)
200150	Northumberland Street Carpark	Budget reduced to align with projection	(6,141)	0	0	0	(6,141)	(6,141)
200164	Rose Street Depot Office No 1 & Store	Budget reduced to align with projection	(14,253)	0	0	0	(14,253)	(14,253)
200190	Warren Service Way Car Park	Budget reduced to align with projection	(23,006)	0	0	0	(23,006)	(23,006)
200196	Western Works Depot Office	Budget reduced to align with projection	(5,947)	0	0	0	(5,947)	(5,947)
200511	Parks	Budget reduced to align with projection	(368,305)	0	0	0	(368,305)	(368,305)
200533	Bathurst Street Carpark	Budget reduced to align with projection	(1,233)	0	0	0	(1,233)	(1,233)
200536	Restoration	Budget reduced to align with projection	(7,857)	0	0	0	(7,857)	(7,857)
200551	Building Cleaning	Budget reduced to align with projection	(123)	0	0	0	(123)	(123)
200552	Reactive Maintenance	Budget reduced to align with projection	(16,750)	0	0	0	(16,750)	(16,750)
200553	Graffiti Removal	Budget reduced to align with projection	(5,452)	0	0	0	(5,452)	(5,452)
200557	Footpath, Cycle ways and Kerb & Gutter	Budget reduced to align with projection	(7,756)	0	0	0	(7,756)	(7,756)
200558	Maintenance Response – Road Assets	Budget reduced to align with projection	(371)	0	0	0	(371)	(371)
200560	Roads & Road Associated Structures	Budget reduced to align with projection	(12,657)	0	0	0	(12,657)	(12,657)
200561	Bridges	Budget reduced to align with projection	(749)	0	0	0	(749)	(749)
200562	Street Furniture	Budget reduced to align with projection	(13,180)	0	0	0	(13,180)	(13,180)
200563	Drainage Systems	Budget reduced to align with projection	(117,905)	0	0	0	(117,905)	(117,905)
200980	Trees	Budget reduced to align with projection	(130,887)	0	0	0	(130,887)	(130,887)
201007	33 Moore Street, Liverpool	Budget reduced to align with projection	(24,404)	0	0	0	(24,404)	(24,404)
201057	Weekend Crew Team	Budget reduced to align with projection	(1,190)	0	0	0	(1,190)	(1,190)
201065	CBD Cleaning	Budget reduced to align with projection	(3,266)	0	0	0	(3,266)	(3,266)
201106	On-street Parking	Budget reduced to align with projection	(1,560)	0	0	0	(1,560)	(1,560)
201123	Community Recycling Centre	Budget reduced to align with projection	(34,466)	0	0	0	(34,466)	(34,466)
201214	Traffic Facilities Maintenance-RMS	Budget reduced to align with projection	(83,590)	0	0	0	(83,590)	(83,590)
201232	In-house Recycling Service	Budget reduced to align with projection	(2,797)	0	0	0	(2,797)	(2,797)
201273	Bush Regeneration	Budget reduced to align with projection	(4,312)	0	0	0	(4,312)	(4,312)

Project	Project Description	Comments	FUNDING					Total Funding
			Total Request	Grants & Contributions	External Reserves	Internal Reserves	General Fund	
201297	Waste Remediation	Budget not required. No motor vehicle allocated for this project.	(2,100)	0	0	0	(2,100)	(2,100)
201297	Waste Remediation	Budget reduced to align with projection	(131,071)	0	0	0	(131,071)	(131,071)
201319	Carnes Hill Common Area	Budget reduced to align with projection	(9,768)	0	0	0	(9,768)	(9,768)
201368	3 Hoxton Park Road - Admin Building	Budget reduced to align with projection	(4,890)	0	0	0	(4,890)	(4,890)
201581	Mosquito Management	Budget reduced to align with projection	(8,734)	0	0	0	(8,734)	(8,734)
201602	Litter & Rubbish Far West	Budget reduced to align with projection	(79)	0	0	0	(79)	(79)
201620	300 Macquarie Street Liverpool	Budget reduced to align with projection	(175)	0	0	0	(175)	(175)
201633	Facilities Painting	Budget reduced to align with projection	(873)	0	0	0	(873)	(873)
201652	Environmental Operations	Budget reduced to align with projection	(56,655)	0	0	0	(56,655)	(56,655)
201674	Species Hibbertia sp	Budget reduced to align with projection	(804)	(804)	0	0	0	(804)
201678	Water Sensitive Urban Design Management	Budget reduced to align with projection	(52,013)	0	0	0	(52,013)	(52,013)
201754	CEC Office	Budget reduced to align with projection	(8,997)	0	0	0	(8,997)	(8,997)
201824	Maintenance Austral Verges	Budget reduced to align with projection	(4,367)	0	0	0	(4,367)	(4,367)
201834	Mattress Shredding Operation	Budget reduced to align with projection	(15,924)	0	0	0	(15,924)	(15,924)
201835	Truck Wash Bay Facility	Budget reduced to align with projection	(2,392)	0	0	0	(2,392)	(2,392)
201849	Community Buildings	Budget reduced to align with projection	(26,894)	0	0	0	(26,894)	(26,894)
201850	Recreation Leisure Centres	Budget reduced to align with projection	(1,349)	0	0	0	(1,349)	(1,349)
201909	Utilities for Vacant Land	Budget towards newly acquired vacant land	20,000	0	0	0	20,000	20,000
301012	Buildings Construction Admin	Budget reduced to align with projection	(1,510)	0	0	0	(1,510)	(1,510)
301019	CBD Maintenance	Budget reduced to align with projection	(1,285)	0	0	0	(1,285)	(1,285)
301026	City Maintenance	Budget reduced to align with projection	(154)	0	0	0	(154)	(154)
301028	Civil Maintenance Admin	Budget reduced to align with projection	(351)	0	0	0	(351)	(351)
301075	Illegal Waste Management	Budget reduced to align with projection	(2,212)	0	0	0	(2,212)	(2,212)
301083	Litter and Waste Removal	Budget reduced to align with projection	(3,469)	0	0	0	(3,469)	(3,469)
301085	Mechanical Services	Budget reduced to align with projection	(36,712)	0	0	0	(36,712)	(36,712)
301090	Sustainable Environment	Budget reduced to align with projection	(235)	0	0	0	(235)	(235)
301090	Sustainable Environment	Adjustment of motor vehicle lease-back option	8,400	0	0	0	8,400	8,400
301092	Noxious Weeds and Waterways	Budget reduced to align with projection	(1,559)	0	0	0	(1,559)	(1,559)
301097	Open Space Construction	Budget reduced to align with projection	(558)	0	0	0	(558)	(558)
301112	Recreation Facilities Maintenance	Budget reduced to align with projection	(29,740)	0	0	0	(29,740)	(29,740)
301118	Civil Construction	Budget reduced to align with projection	(1,925)	0	0	0	(1,925)	(1,925)
301120	Rural Fire Service	Budget reduced to align with projection	(17,860)	0	0	0	(17,860)	(17,860)
301129	State Emergency Services	Budget reduced to align with projection	(2,089)	0	0	0	(2,089)	(2,089)
301131	Stores	Budget reduced to align with projection	(2,076)	0	0	0	(2,076)	(2,076)
301144	Waste Planning & Policy	Budget reduced to align with projection	(99,848)	0	(99,848)	0	0	(99,848)
301153	Natural Environment Implementation	Budget reduced to align with projection	(11,539)	0	0	0	(11,539)	(11,539)
301166	Litter and Waste Removal-Household Rubbish Collection	Budget reduced to align with projection	(944)	0	0	0	(944)	(944)
301189	Liverpool Civic Place - Base Build	Budget reduced to align with projection	(218,245)	0	0	0	(218,245)	(218,245)
301194	City Centre Parking	Budget reduced to align with projection	(165)	0	0	0	(165)	(165)
301210	Project Delivery	Budget reduced to align with projection	(857)	0	0	0	(857)	(857)
301237	City Works	Budget reduced to align with projection	(89)	0	0	0	(89)	(89)
301238	Operational Support Office	Budget reduced to align with projection	(123)	0	0	0	(123)	(123)
301239	Maintenance Planning Admin	Budget reduced to align with projection	(123)	0	0	0	(123)	(123)

Project	Project Description	Comments	Total Request	Grants & Contributions	External Reserves	FUNDING			Total Funding
						Internal Reserves	General Fund		
301248	Environment	Budget reduced to align with projection	(269)	0	0	0	(269)	(269)	
301257	Major Projects	Budget reduced to align with projection	(115)	0	0	0	(115)	(115)	
301261	Facilities Management	Budget reduced to align with projection	(90)	0	0	0	(90)	(90)	
301262	Local Emergency Management	Budget reduced to align with projection	(17,649)	0	0	0	(17,649)	(17,649)	
301267	City Works - Parks, Sportfields and Open Spaces	Budget reduced to align with projection	(8,914)	0	0	0	(8,914)	(8,914)	
301272	WSIGP Construction Office	Budget reduced to align with projection	(262)	0	0	0	(262)	(262)	
301303	Operations Office	Budget required for workplace review (per council resolution)	150,000	0	0	0	150,000	150,000	
301303	Operations Office	Budget reduced to align with projection	(8,446)	0	0	0	(8,446)	(8,446)	
301386	LCP Level 8-11 Maintenance	Budget reduced to align with projection	(18,388)	0	0	0	(18,388)	(18,388)	
201078	Slow Down	Promotional and educational materials funded from TfNSW grant	2,000	2,000	0	0	0	2,000	
201148	Look Out Pedestrians About	Promotional and educational materials funded from TfNSW grant	10,000	10,000	0	0	0	10,000	
201765	Heavy Vehicle Safety	Promotional and educational materials funded from TfNSW grant	2,000	2,000	0	0	0	2,000	
201773	National Road Safety Week	Promotional and educational materials funded from TfNSW grant	300	300	0	0	0	300	
<b>Legal Costs</b>			<b>325,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>325,000</b>	
301080	Legal Services	Cost of external solicitors to defend Council in a litigation case (per council resolution)	325,000	0	0	0	325,000	325,000	
<b>Consultants</b>			<b>(5,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(5,000)</b>	<b>(5,000)</b>	
201652	Environmental Operations	Budget no longer required	(5,000)	0	0	0	(5,000)	(5,000)	
<b>Other Expenses</b>			<b>(20,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(20,000)</b>	<b>(20,000)</b>	
201766	Georges River Coastal Management Plan	Budget not required. Project completed in FY 2024/25.	(20,000)	0	0	0	(20,000)	(20,000)	
<b>Total Expenses</b>			<b>(781,846)</b>	<b>822,418</b>	<b>(99,848)</b>	<b>0</b>	<b>(1,504,416)</b>	<b>(781,846)</b>	
<b>Net Operating Results</b>			<b>37,793,513</b>	<b>23,350</b>	<b>34,799,848</b>	<b>0</b>	<b>2,970,315</b>	<b>37,793,513</b>	
<b>Less: Grants &amp; Contributions for Capital Purposes</b>			<b>34,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,400,000</b>	<b>34,400,000</b>	
<b>Net Operating Results Before Grants &amp; Contributions for Capital Purposes</b>			<b>3,393,513</b>	<b>23,350</b>	<b>34,799,848</b>	<b>0</b>	<b>(31,429,685)</b>	<b>3,393,513</b>	

Capital Budget Review Statement

Description	2024-25 Previous Year Actual	2025-26 Original Budget	2025-26 Revotes	2025-26 Resolutions	2025-26 Q1 Review	2025-26 Q2 Review	2025-26 Revised Budget	2025-26 Q3 Request	2025-26 Projected Result	VARIANCE Original Budget vs Projected	2025-26 ACTUAL YTD
<b>CAPITAL FUNDING</b>											
Capital grants & contributions	25,836,193	118,490,075	1,817,540	0	(27,469,435)	(14,720,000)	78,118,180	50,000	78,168,180	(40,321,895)	18,942,669
Non-cash contributions	32,462,167	13,905,858	0	0	788,055	0	14,693,913	0	14,693,913	788,055	16,687,644
Reserves - external restrictions	32,280,317	88,471,399	3,610,225	0	(4,984,118)	(878,611)	86,218,895	(195,015)	86,023,880	(2,447,519)	51,234,766
Reserves - internal allocations	1,034,775	0	0	0	0	0	0	0	0	0	91,740
New loans	0	0	0	0	0	0	0	0	0	0	0
Rates & other untied funding (General fund)	13,396,362	27,833,025	3,635,155	0	(2,233,504)	(399,542)	28,835,134	535,015	29,370,149	1,537,124	13,640,424
<b>Total Capital Funding</b>	<b>105,009,814</b>	<b>248,700,357</b>	<b>9,062,920</b>	<b>0</b>	<b>(33,899,002)</b>	<b>(15,998,153)</b>	<b>207,866,122</b>	<b>390,000</b>	<b>208,256,122</b>	<b>(40,444,235)</b>	<b>100,597,243</b>
<b>CAPITAL EXPENDITURE</b>											
New assets	77,056,174	173,887,825	4,652,368	0	(13,774,898)	(5,204,154)	159,561,141	1,298,670	160,859,811	(13,028,014)	86,535,078
Asset renewal	27,953,640	74,812,532	4,410,552	0	(20,124,104)	(10,793,999)	48,304,981	(908,670)	47,396,311	(27,416,221)	14,062,165
Other (Non-WIP)	0	0	0	0	0	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<b>105,009,814</b>	<b>248,700,357</b>	<b>9,062,920</b>	<b>0</b>	<b>(33,899,002)</b>	<b>(15,998,153)</b>	<b>207,866,122</b>	<b>390,000</b>	<b>208,256,122</b>	<b>(40,444,235)</b>	<b>100,597,243</b>
<b>Net Capital Funding - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Cash and Investments Budget Review Statement

Description	2024-25 Previous Year Actual	2025-26 Original Budget	2025-26 Revotes	2025-26 Resolutions	2025-26 Q1 Review	2025-26 Q2 Review	2025-26 Revised Budget	2025-26 Q3 Request	2025-26 Projected Result	VARIANCE Original Budget vs Projected	2025/26 ACTUAL YTD
<b>Total Cash, Cash Equivalents &amp; Investments <sup>(1)</sup></b>	<b>416,113,892</b>	<b>353,123,496</b>	<b>(3,610,225)</b>	<b>0</b>	<b>45,475,121</b>	<b>5,028,013</b>	<b>400,016,405</b>	<b>35,080,506</b>	<b>433,705,678</b>	<b>80,582,182</b>	<b>453,882,126</b>
<b>EXTERNALLY RESTRICTED</b>											
S7.11 Contributions	316,559,029	246,260,164	(2,181,985)	0	43,622,818	723,511	288,424,508	34,650,000	323,074,508	76,814,344	342,820,466
City Development Fund	(2,347,281)	2,192,129	0	0	(3,031,130)	0	(839,001)	0	(839,001)	(3,031,130)	(1,222,911)
Domestic Waste Reserve	1,271,847	1,978,367	0	0	1,951,743	545,100	4,475,210	143,332	4,618,542	2,640,175	4,319,292
Environment Levy	6,634,094	5,555,102	0	0	1,014,786	(250,000)	6,319,888	226,465	6,546,353	991,251	7,279,009
Stormwater Reserve	584,119	52,417	(1,428,240)	0	1,441,986	0	66,163	0	66,163	13,746	1,111,214
Edmondson Park Reserve	0	0	0	0	0	0	0	0	0	(0)	0
Contribution Reserve	3,038,422	3,068,931	0	0	(30,509)	1,581,517	4,619,939	0	4,619,939	1,551,008	4,491,627
Grants Reserve	3,011,097	6,722,729	0	0	(3,729,807)	4,945,440	7,938,362	0	7,938,362	1,215,633	7,956,537
Grants Reserve - Operating	7,197	318,924	0	0	(311,727)	311,727	318,924	0	318,924	0	318,924
Deferred Grants Reserve - Capital	37,075,055	37,784,679	0	0	(709,624)	(2,010,830)	35,064,225	(2,644,581)	32,419,644	(5,365,035)	33,027,824
Deferred Grants Reserve - Operating	3,703,478	1,359,493	0	0	2,343,984	(818,106)	2,885,371	0	2,885,371	1,525,878	3,093,935
Western Sydney Infrastructure Grants Program	10,128,113	7,561,922	0	0	3,085,035	(6,274,956)	4,372,001	(50,000)	4,322,001	(3,239,921)	6,270,876
<b>Total Externally Restricted</b>	<b>379,665,170</b>	<b>312,854,857</b>	<b>(3,610,225)</b>	<b>0</b>	<b>45,647,555</b>	<b>(1,246,597)</b>	<b>353,645,590</b>	<b>32,325,216</b>	<b>385,970,806</b>	<b>73,115,949</b>	<b>409,466,794</b>
<b>Cash, cash equivalents &amp; investments not subject to external restrictions</b>	<b>36,448,722</b>	<b>40,268,639</b>	<b>0</b>	<b>0</b>	<b>(172,434)</b>	<b>6,274,610</b>	<b>46,370,815</b>	<b>2,755,290</b>	<b>47,734,872</b>	<b>7,466,233</b>	<b>44,415,332</b>
<b>INTERNAL ALLOCATIONS</b>											
Employee Leave Entitlement Reserve	5,346,000	4,672,000	0	0	674,000	0	5,346,000	0	5,346,000	674,000	5,346,000
Insurance Reserve	1,796,043	1,796,043	0	0	0	0	1,796,043	0	1,796,043	0	1,796,043
Parking Strategy Reserve	1,300,736	2,274,874	0	0	168,027	0	2,442,901	8,934	2,451,835	176,961	2,068,490
General Property Reserve	646,124	176,734	0	0	469,390	4,235,000	4,881,124	842,440	5,723,564	5,546,830	646,124
Loan Reserve	12,200,000	12,216,500	0	0	(16,500)	0	12,200,000	0	12,200,000	(16,500)	12,200,000
Hammondville Pool and Precinct Reserve	7,876,723	7,967,907	0	0	(91,185)	(2,040)	7,874,683	0	7,874,683	(93,224)	7,874,683
Carnes Hill Stage 2 Precinct Development Reserve	4,253,332	4,265,833	0	0	(12,500)	0	4,253,333	0	4,253,333	(12,500)	4,253,332
Moorebank Intermodal Company Ltd	225,995	0	0	0	225,995	611,631	837,626	512,683	1,350,309	1,350,309	1,276,454
<b>Total Internally Allocated</b>	<b>33,644,953</b>	<b>33,369,890</b>	<b>0</b>	<b>0</b>	<b>1,417,228</b>	<b>4,844,592</b>	<b>39,631,710</b>	<b>1,364,057</b>	<b>40,995,767</b>	<b>7,625,877</b>	<b>35,461,127</b>
<b>Unallocated general reserves</b>	<b>2,803,769</b>	<b>6,898,749</b>	<b>0</b>	<b>0</b>	<b>(1,589,661)</b>	<b>1,430,018</b>	<b>6,739,105</b>	<b>1,391,233</b>	<b>6,739,105</b>	<b>(159,644)</b>	<b>8,954,205</b>

Developer Contribution Summary

Purpose	Opening Balance As at 1 July 2025	Contributions Received			Total Actual Interest Earned As at this Q3	Total Amounts Expended As at this Q3	Total Internal Borrowings (to)/from As at this Q3	Held as Restricted Assets As at this Q3	Cumulative balance of internal borrowings (to)/from As at this Q3
		Total Actual Cash As at this Q3	Total Non-Cash Land As at this Q3	Total Non-Cash Other As at this Q3					
Drainage	63,793,883	12,736,259	0	110,727	1,739,683	15,956,490	0	62,313,335	174,059
Roads	38,414,029	5,895,736	0	677,328	1,140,604	6,584,354	0	38,866,015	(15,939,405)
Traffic facilities	0	0	0	0	0	0	0	0	0
Parking	0	0	0	0	0	0	0	0	0
Open space	112,924,080	23,989,762	0	0	3,618,866	27,215,353	0	113,317,355	15,765,346
Community facilities	47,569,796	1,823,837	0	0	1,335,764	60,002	0	50,669,395	0
Other	15,688,287	572,568	0	0	474,026	447,101	0	16,287,780	0
<b>Total S7.11 Under plans</b>	<b>278,390,075</b>	<b>45,018,162</b>	<b>0</b>	<b>788,055</b>	<b>8,308,943</b>	<b>50,263,300</b>	<b>0</b>	<b>281,453,880</b>	<b>0</b>
S7.11 Not under plans	1,775,442	0	0	0	42,339	345,991	0	1,471,790	0
S7.12 Levies	36,393,512	22,577,039	0	0	1,008,851	84,602	0	59,894,800	0
S7.4 Planning agreements	3,038,422	1,581,517	0	0	0	128,312	0	4,491,627	0
S64 Contributions	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
<b>Total Developer Contributions</b>	<b>319,597,451</b>	<b>69,176,718</b>	<b>0</b>	<b>788,055</b>	<b>9,360,133</b>	<b>50,822,205</b>	<b>0</b>	<b>347,312,097</b>	

Report - Grant Applications

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Grant Sought (\$)	March Status
Community & Lifestyle	Children's Services	Community Preschools Support Liverpool	2025 Start Strong for Community Preschools	State	Department of Education	\$1,361,124	Successful
Community & Lifestyle	Civic and Executive Services	RFS Awards Presentation	Clubsgrants - Category 2 - Mounties Group	Other	Mounties Group	\$30,000	Unsuccessful
Community & Lifestyle	Civic and Executive Services	Commemoration of the Battle of Beersheba	Veteran Community Grants Program 2025 Round	State	The Office for Veterans Affairs	\$1,500	Successful
Community & Lifestyle	Civic and Executive Services	Liverpool Regional War Memorial Commemorative Scrim Project	Saluting Their Service Commemorative Grants Program	State	Department of Veterans Affairs	\$9,990	Pending
Community & Lifestyle	Libraries and Museum Services	Perceptions of safety at Yellamundie Library	Perceptions of safety and NSW public libraries	State	State Library NSW	\$50,000	Successful
Community & Lifestyle	Recreation and Community Outcomes	Disability Boxing Program	Clubsgrants - Category 2 - John Edmondson VC Memorial Club	Other	John Edmondson VC Memorial Club (Club Liverpool)	\$8,000	Unsuccessful
Community & Lifestyle	Recreation and Community Outcomes	1. Haigh Park: Environmental Restorations Works, Civic Event and Mural 2. Cultural Awareness Training for Liverpool City Council 3. Dendroglyph (Scar Tree) Project	Caring for Country - Implementation Stage	State	Department of Planning, Infrastructure and Housing (via WSROC)	\$129,755	Successful
Community & Lifestyle	Recreation and Community Outcomes	Street Sports: Holiday Break eSports Youth Event	Holiday Break Summer	State	Department of Communities and Justice - Office of Youth	\$5,000	Unsuccessful
Community & Lifestyle	Recreation and Community Outcomes	Gaming Competition	Holiday Break Summer	State	Department of Communities and Justice - Office of Youth	\$10,000	Unsuccessful
Community & Lifestyle	Recreation and Community Outcomes	Liverpool Talent Show	Youth Week	State	Department of Communities and Justice - Office of Youth	\$4,924	Unsuccessful
Community & Lifestyle	Strategic Events	Seniors Festival 2026 at Liverpool Powerhouse	NSW Seniors Festival Grant Program 2026	State	Department of Communities and Justice	\$10,000	Unsuccessful
Community & Lifestyle	Strategic Events	2026 Australia Day Event	Australia Day Community Events Grant Program	Federal	National Australia Day Council	\$15,000	Successful
Community & Lifestyle	Strategic Events	Expanding Activation of the Liverpool CBD	Permit / Plug / Play Program	State	Transport for NSW	\$500,000	Pending
Corporate Services	Information and Communication Technology	Techone Upgrades	LGP Telstra Innovation Grant	Other	Telstra	\$50,000	Pending

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Grant Sought (\$)	March Status
Corporate Services	People and Culture	Liverpool City Council - Jobs for the next generation of local government employees Talent Acquisition - Successful in securing funding for 6	A fresh start for Local Government Apprentices, Trainees and Cadets - Round Three	State	NSW Office of Local Government		Successful
Operations	Environment	Illegal dumping prevention across the Liverpool LGA: Chipping Norton, West Hoxton and the Liverpool CBD	Illegal Dumping Prevention Grant Round 3 - Stream 3	State	NSW Environment Protection Authority	\$120,000	Unsuccessful
Operations	Infrastructure Planning	Liverpool's Greener Cooler Suburbs	Greening our City Grant 2025	State	Department of Planning, Housing and Infrastructure	\$750,000	Successful
Operations	Project Delivery	Carnes Hill Reserve Sports Complex	Clubgrants - Category 3 - Infrastructure Grants: Sport and Recreation	State	NSW Office of Responsible Gambling	\$300,000	Unsuccessful
Operations	Project Delivery	Carnes Hill Reserve sporting complex - Building works	Clubgrants Category 3 - Infrastructure Grants: sport and recreation	State	Office of Responsible Gaming	\$300,000	Successful
Operations	Western Sydney Infrastructure Grants Program	Elizabeth Street Revitalisation	Urban Precincts and Partnerships - Stream 2: Infrastructure Delivery	Federal	Department of Infrastructure	\$31,746,015	Pending
Operations and Planning & Design	Project Delivery and Development Engineering	Huon Crescent, Holsworthy between Bardia Pde. and Infantry Pde. - Road Safety Improvements	Blackspot Program	Federal	Department of Infrastructure	\$302,110	Pending
Operations and Planning & Design	Project Delivery and Development Engineering	Jedda Road - section between Property no 51 and 56, Prestons - Traffic facilities	Blackspot Program	Federal	Department of Infrastructure	\$282,231	Pending
Operations and Planning & Design	Project Delivery and Development Engineering	Wonga Road between Webster Road and Reilly Street - Road Safety Improvements	Blackspot Program	Federal	Department of Infrastructure	\$150,851	Pending
Operations and Planning & Design	Project Delivery and Development Engineering	Leacocks Lane between Hume Hwy and Kendall Dr, Casula - Traffic facilities	Blackspot Program	Federal	Department of Infrastructure	\$90,670	Pending
Operations and Planning & Design	Project Delivery and Development Engineering	Newbridge Road, Chipping Norton, Boardwalk construction project & Active Routes to School Initiative	Get NSW Active 2026-27	State	Transport for NSW	\$4,050,000	Pending
					<b>Total Grants Applied For</b>	<b>\$40,277,170</b>	

<b>Grant Status:</b>	
Successful	\$2,607,379
Pending	\$37,181,867
Unsuccessful	\$487,924
<b>Total Grants applied for</b>	<b>\$40,277,170</b>

Report – Grants Received

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31 March 2026 (\$)	Comments
Community & Lifestyle	Children's Services	Inclusion Support - Cecil Hills CCC		Federal	Department of Education, Skills & Employment	\$7,705	
Community & Lifestyle	Children's Services	Inclusion Support - Hinchinbrook CCC		Federal	Department of Education, Skills & Employment	\$9,729	
Community & Lifestyle	Children's Services	Inclusion Support - Holsworthy CCC		Federal	Department of Education, Skills & Employment	\$25,967	
Community & Lifestyle	Children's Services	Inclusion Support - Preston CCC		Federal	Department of Education, Skills & Employment	\$12,006	
Community & Lifestyle	Children's Services	Inclusion Support - Warwick Farm CCC		Federal	Department of Education, Skills & Employment	\$7,636	
Community & Lifestyle	Children's Services	Inclusion Support - Wattle Grove CCC		Federal	Department of Education, Skills & Employment	\$22,655	
Community & Lifestyle	Children's Services	Cecil Hills CCC	Child Care Subsidy	Federal	Services Australia	\$823,756	
Community & Lifestyle	Children's Services	Cecil Hills CCC	Start Strong for Long Day Care Program	State	NSW Department of Education	\$61,813	
Community & Lifestyle	Children's Services	F&C Planning		State	NSW Department of Education	\$33,753	Salary funding
Community & Lifestyle	Children's Services	Hinchinbrook CCC	Child Care Subsidy	Federal	Services Australia	\$919,541	
Community & Lifestyle	Children's Services	Hinchinbrook CCC	Start Strong for Long Day Care Program	State	NSW Department of Education	\$96,231	
Community & Lifestyle	Children's Services	Holsworthy CCC	Child Care Subsidy	Federal	Services Australia	\$635,746	
Community & Lifestyle	Children's Services	Holsworthy CCC	Start Strong for Long Day Care Program	State	NSW Department of Education	\$62,917	
Community & Lifestyle	Children's Services	Prestons CCC	Child Care Subsidy	Federal	Services Australia	\$664,751	

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31 March 2026 (\$)	Comments
Community & Lifestyle	Children's Services	Prestons CCC	Start Strong for Long Day Care Program	State	NSW Department of Education	\$59,742	
Community & Lifestyle	Children's Services	Prestons CCC	Fresh Start Program	State	Department of Planning, Housing and Infrastructure	\$31,209	Salary funding for trainees and apprentices
Community & Lifestyle	Children's Services	Warwick Farm CCC	Child Care Subsidy	Federal	Services Australia	\$684,758	
Community & Lifestyle	Children's Services	Warwick Farm CCC	Start Strong for Long Day Care Program	State	NSW Department of Education	\$75,726	
Community & Lifestyle	Children's Services	Wattle Grove CCC	Child Care Subsidy	Federal	Services Australia	\$881,092	
Community & Lifestyle	Children's Services	Wattle Grove CCC	Start Strong for Long Day Care Program	State	NSW Department of Education	\$80,115	
Community & Lifestyle	Children's Services	Wattle Grove CCC	Fresh Start Program	State	Department of Planning, Housing and Infrastructure	\$42,229	Salary funding for trainees and apprentices
Community & Lifestyle	Children's Services	Casula Preschool	Subsidies	State	NSW Department of Education	\$386,902	
Community & Lifestyle	Children's Services	Casula Preschool	Start Strong for Long Day Care Program	State	NSW Department of Education	\$125,573	
Community & Lifestyle	Children's Services	Edmondson Park Preschool	Start Strong for Long Day Care Program	Federal	Services Australia	\$154,394	
Community & Lifestyle	Children's Services	Edmondson Park Preschool	Child Care Subsidy	State	NSW Department of Education	\$214,375	
Community & Lifestyle	Children's Services	Edmondson Park Preschool	Subsidies	State	NSW Department of Education	\$272,454	
Community & Lifestyle	Customer Experience	Customer Services	Food Organics and Garden Organics	State	NSW Environment Protection Authority	\$30,352	Salary funding
Community & Lifestyle	Libraries and Museum Services	Library Branch Refresh LP2526 – Local Priority 2025/2026		State	Library Council of NSW	\$50,000	

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31 March 2026 (\$)	Comments
Community & Lifestyle	Libraries and Museum Services	Seniors Promotional Programs	Grandparents Day grant	State	NSW Public Library	\$500	
	Libraries and Museum Services	Library Management Services		State	Library Council of NSW	\$726,479	
Community & Lifestyle	Libraries and Museum Services	Community Cohesion		Other	Australian Library and Information Association Ltd	\$5,000	
Community & Lifestyle	Recreation and Community Outcomes	2168 Strong Children and Families		Other	Mission Australia	\$134,281	
Community & Lifestyle	Recreation and Community Outcomes	Community Development Program Delivery		Other	Community Hubs Australia	\$86,942	
Community & Lifestyle	Recreation and Community Outcomes	Caring for Country Grant Program		Other	Western Sydney Regional Organisation of Councils	\$129,755	
Community & Lifestyle	Recreation and Community Outcomes	Liverpool City Council - Youth Programs		State	NSW Department of Communities and Justice	\$13,031	
Community & Lifestyle	Liverpool Powerhouse	Exhibition		Federal	Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts	\$500	Visions of Australia
Community & Lifestyle	Liverpool Powerhouse	Katy B Plummer		Federal	Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts	\$7,361	
Community & Lifestyle	Liverpool Powerhouse	Belbird Café	Fresh Start Program	State	Department of Planning, Housing and Infrastructure	\$44,784	Salary funding for trainees and apprentices
Community & Lifestyle	Strategic Events	Australia Day		Other	National Australia Day Council	\$12,000	
	Strategic Events	Starry Sari Night		State	Transport for NSW	\$76,800	
	Strategic Events	Motherland Africa		Other	Various	\$53,127	
Community & Lifestyle	Strategic Events	Naidoc Week		State	Aboriginal Affairs NSW	\$2,200	

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31 March 2026 (\$)	Comments
Community & Lifestyle	Strategic Events	Pilot Plug/Play Road Closure Program		State	Transport for NSW	\$124,679	
Corporate Services	Financial Management	LIRS Round2 Borrowings	Local Infrastructure Renewal Scheme Subsidy 2	State	NSW Office of Local Government	\$10,512	
Corporate Services	Financial Management	Accounting Administration	Local Infrastructure Renewal Scheme Subsidy 3	State	NSW Office of Local Government	\$3,163	
Corporate Services	Financial Management	Global - Finance	Financial Assistance Grants - General purpose (80%)	Federal	Department of Premier and Cabinet, Division of Local Government	\$2,878,797	
Corporate Services	Financial Management	Global - Finance	Financial Assistance Grants - Road component (20%)	Federal	Department of Premier and Cabinet, Division of Local Government	\$1,230,510	
Corporate Services	Information and Communication Technology	Cyber Security		Other	Civic Risk Mutual Limited	\$30,995	
Office of the CEO	Economic Development and Strategy	Special Entertainment Precinct Kickstart Grant Program		State	Department of Creative Industries, Tourism, Hospitality and Sport	\$35,940	
Office of the CEO	Property Services	Edmondson Avenue Land Acquisition		State	Department of Planning, Housing and Infrastructure	\$4,710,145	
Operations	City Projects and Programs	Traffic Facilities Maintenance-RMS		State	Transport for NSW	\$369,000	
Operations	Environment	Species Hibbertia sp		State	Department of Biodiversity Conservation and Attractions	\$1,077	
Operations	Environment	URC Grant Georges River Riparian Restoration		Other	Georges Riverkeeper	\$24,673	
Operations	Environment	Harris Creek Reserve Fairy Glen Garden		State	Department of Planning, Housing and Infrastructure	\$175	
Operations	Open Spaces	City Works - Parks, Sportfields and Open Spaces	Fresh Start Program	State	Department of Planning, Housing and Infrastructure	\$68,661	
Operations	Operational Support	Rural Fire Service		State	NSW Rural Fire Service	\$185,489	

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31 March 2026 (\$)	Comments
Operations	Project Delivery	Collingwood House Restoration		Federal	Department of Climate Change, Energy, the Environment and Water of Australia	\$25,000	Prior FY adjustment
Operations	Project Delivery	Erosion Protection - Various Sites		Federal	Department of Climate Change, Energy, the Environment and Water of Australia	-\$20,996	Prior FY adjustment
Operations	Project Delivery	Kurrajong Road / Lyn Pde Intersection Upgrade - Design		State	Transport for NSW	\$374,786	
Operations	Project Delivery	Edmondson Avenue Construction		State	Department of Planning, Housing and Infrastructure	\$70,145	
Operations	Project Delivery	Governor Macquarie Drive & Hume Highway Intersection		State	Transport for NSW	\$100,745	
Operations	Project Delivery	Denham Court Road Upgrade Campbelltown Road to Fox Valley		State	Department of Planning, Housing and Infrastructure	-\$60,775	Prior FY adjustment
Operations	Project Delivery	Thomas Moore Reserve Retaining Wall - Chipping Norton		State	Transport for NSW	\$176,399	
Operations	Project Delivery	Thomas Moore Reserve Retaining Wall - Chipping Norton		State	Department of Planning, Housing and Infrastructure	\$6,461	
Operations	Project Delivery	Pye Hill Reserve – Regional Trail Pathway		State	Department of Planning, Housing and Infrastructure	\$76,917	
Operations	Project Delivery	Governor Macquarie Drive from Alfred Road to Child St		State	Transport for NSW	\$415	
Operations	Project Delivery	Governor Macquarie Dr Upgrade - Munday Street to ATC Access		State	Transport for NSW	\$88,463	
Operations	Project Delivery	Bernera Rd Upgrade at Yarrawa St		State	Transport for NSW	\$14,080	
Operations	Project Delivery	Bernera Road Upgrade at Yarrawa Street		State	Transport for NSW	\$10,500	
Operations	Project Delivery	Governor Macquarie Drive Upgrade - Munday Street to ATC Acce		State	Transport for NSW	\$5,000	

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31 March 2026 (\$)	Comments
Operations	Project Delivery	Governor Macquarie Drive Upgrade at Alfred Road and Childs R		State	Transport for NSW	\$5,000	
Operations	Project Delivery	Kurrajong Road Intersection Upgrade at Beech Rd and Lyn Pde		State	Transport for NSW	\$36,920	
Operations	Project Delivery	Toilet upgrade works at Liverpool Court House		State	Crown Lands	\$1,910	
Operations	Project Delivery	Power House Road - Georges River Erosion Protection works		State	Transport for NSW	\$56,060	
Operations	Project Delivery	Gurner Ave Road Rehabilitation (Kemps Creek to Devonshire Ro		Federal	Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts	\$225,598	
Operations	Project Delivery	Local Park LP22 Austral - Delivery		State	NSW Premier's Department	\$157,381	
Operations	Project Delivery	Denham Court Road Upgrade - Planning and Design		State	Department of Planning, Housing and Infrastructure	\$354,030	
Operations	Project Delivery	Casula Powerhouse Replacement of Awning at Ceramics Studio		State	Department of Communities and Justice	\$26,069	
Operations	Project Delivery	Nuwarra Road, Moorebank - Maddecks to Junction (Block Grant)		State	Transport for NSW	\$377,000	
Operations	Resource Recovery	Waste Planning & Policy	Food Organics and Garden Organics	State	NSW Environment Protection Authority	\$780,470	
Operations	Western Sydney Infrastructure Grants Program	Lighthorse Park Redevelopment - Design		State	Department of Regional NSW	\$29,053	
Operations	Western Sydney Infrastructure Grants Program	Carnes Hill Recreation Precinct Stage 2 - Aquatic Centre		State	Department of Regional NSW	\$1,349,015	
Operations	Western Sydney Infrastructure Grants Program	Lighthorse Park Play Area and Open Space Construction		State	Department of Regional NSW	\$1,642,553	
Operations	Western Sydney Infrastructure Grants Program	Lighthorse Park Community Hub		State	Department of Regional NSW	\$595,634	

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31 March 2026 (\$)	Comments
Operations	Western Sydney Infrastructure Grants Program	WSIGP Macquarie St. Streetscape Upgrade		State	Department of Regional NSW	\$2,876,284	
Operations	Western Sydney Infrastructure Grants Program	WSIGP Railway St. Streetscape Upgrade		State	Department of Regional NSW	\$342,897	
Operations	Western Sydney Infrastructure Grants Program	WSIGP Scott St. Streetscape Upgrade		State	Department of Regional NSW	\$458,879	
Operations	Western Sydney Infrastructure Grants Program	Lighthorse Park - Kayak Ramp Design & Construction		State	Department of Regional NSW	\$51,594	
Operations	Western Sydney Infrastructure Grants Program	Brickmakers Creek - Woodward Park Construction		State	Department of Regional NSW	\$910,375	
Planning & Design	Western Sydney Infrastructure Grants Program	Lighthorse Park Redevelopment – Car Park Construction		State	Department of Regional NSW	\$3,135,542	
Planning & Design	Western Sydney Infrastructure Grants Program	Light Horse Park Embellishment and Upgrades		State	Department of Regional NSW	\$52,617	
Planning & Design	Western Sydney Infrastructure Grants Program	Brickmakers Creek Unsolicited Proposal (Woodward Park)		State	Department of Regional NSW	-\$77,997	
Planning & Design	City Planning	Austral and Leppington North infrastructure needs assessment		State	Department of Planning, Housing and Infrastructure	\$514,925	
Planning & Design	City Planning	Collingwood Parklands Heritage Interpretation		State	Department of Climate Change, Energy, the Environment and Water	\$13,968	
Planning & Design	City Planning	Liverpool Military Area Heritage Interpretation		State	Department of Climate Change, Energy, the Environment and Water	\$12,500	
Planning & Design	City Planning	Rosebank Conservation Management		State	Department of Climate Change, Energy, the Environment and Water	\$17,466	
Planning & Design	City Planning	Chipping Norton Conservation Management		State	Department of Climate Change, Energy, the Environment and Water	\$24,519	
Planning & Design	City Planning	E-Planning Maps Upgrade for API		State	Department of Planning and Environment	\$27,713	

Group	Service Delivery Unit	Project	Program	Funding Source	Funding Agency	Received as at 31 March 2026 (\$)	Comments
Planning & Design	Infrastructure Planning	Cycleway Design for Moore Street and George Street		State	Transport for NSW	\$677,800	
Planning & Design	Infrastructure Planning	Harris Creek Flood Study		Federal	Department of Climate Change, Energy, the Environment and Water	\$20,996	
Planning & Design	Infrastructure Planning	Review of Liverpool Overland Flow Path Study Stage 1-		State	Department of Biodiversity Conservation and Attractions	\$55,444	
Planning & Design	Infrastructure Planning	City Design and Public Domain	Salary funding	Other	Sydney Southwest Local Health District	\$10,944	
Planning & Design	Western Sydney Planning Partnership	Western Sydney Planning Partnership		Other	Member Councils	\$125,462	
Planning & Design	Western Sydney Planning Partnership	15-minute Neighbourhood's Implementation		Other	Member Councils	\$63,998	
Planning & Design	Western Sydney Planning Partnership	Housing Support Program		State	Department of Planning, Housing and Infrastructure	\$407,540	
				<b>Total Grants Received</b>		<b>\$33,666,997</b>	

Grants Received	50,354,642
Add: Works in Kind	
Grants adjustments	0
Non-cash contributions	(16,687,644)
<b>Grants and Contributions 31 March 2026</b>	<b>33,666,997</b>

Report – Consultancy & Legal Expenses

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	1,295,341	Y
Legal Fees	1,304,810	Y

**Definition of a consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

**Comments**

Expenditure included in the above YTD actual but not budgeted includes:

**Details**

Title searches for derelict vehicles	307
<b>Total</b>	<b>307</b>

Report – Contracts

Contract detail & purpose Summary	Contractor Awarded To	Contract Value Contract Value	Start Date Awarded Date	Duration of Contract Duration	Budgeted (Y/N) Budgeted	Comments
ST3433 Light Horse Park Public Artwork	Timothy Michael Johnman (Sole Trader)	\$358,355.00	02/02/2026	18 months	Y	
ST3395 Supply of Multifunction Street Lighting Poles and Accessories for Streetscape Works, Liverpool	Goldspar Australia Pty Ltd	\$450,664.50	09/02/2026	3years	Y	
PQ3377 Grant Management System	Our Community Pty Ltd	\$148,547.00	18/02/2026	3 years+4 years	Y	
PQ3457 Acquisition of a new truck for Parks & Open Spaces (Tree)	Autopool Pty Ltd T/A Gilbert & Roach	\$166,390.55	23/02/2026	4months	Y	
VP3450 New Prefabricated Public Toilet Amenities at Clermont Park, Edmondson Park	Stellar (Aust) Pty Ltd T/A Stellar Washroom	\$223,140.50	26/02/2026	10weeks	Y	
VP3430 Footpath Works at Carroll Park	NSW Kerbing Pty Ltd	\$288,176.22	02/03/2026	6months	Y	
VP3438 Supply and Delivery of 1 RC Mower, 2 Standup Sprayers and 1 Trailer	Semco Pty Ltd	\$197,850.00	06/03/2026	3months	Y	
VP3451 Design, Manufacture, Supply and Installation of Playground at Local Park 22 in Austral	Austek Constructions Pty Ltd	\$549,780.00	06/03/2026	44weeks	Y	
PQ3432 Enterprise Resource Planning System	Technology One Limited	\$33,094,032.00	30/03/2026	11years	Y	

1. Contracts listed are those entered into during the quarter being reported.
2. Contracts for employment are not required to be included.

Report – City Development Fund

	2025-26 Original Budget	2025-26 Revised Budget	2025-26 Current Review	2025-26 Proposed Budget
<b>City Development Fund</b>				
<b>Opening Balance</b>	<b>(2,347,281)</b>	<b>(2,347,281)</b>		<b>(2,347,281)</b>
<i>Operating</i>				
<b>Revenue</b>	<b>1,576,588</b>	<b>1,576,588</b>	<b>0</b>	<b>1,576,588</b>
City Development Fund Receipts/Interest	1,576,588	1,576,588	-	1,576,588
<b>Expenditure</b>	<b>68,308</b>	<b>68,308</b>	<b>0</b>	<b>68,308</b>
Facade Upgrade	60,000	60,000	-	60,000
Christmas Activation	-	-	-	-
LIRS Round2 Borrowings	8,308	8,308	-	8,308
Most Blessed Nights	-	-	-	-
<b>Closing Balance</b>	<b>(839,001)</b>	<b>(839,001)</b>	<b>0</b>	<b>(839,001)</b>

Report – Environment Levy

	2025-26 Original Budget	2025-26 Revised Budget	2025-26 Current Review	2025-26 Proposed Budget
<b>Environment Levy</b>				
<b>Opening Balance</b>	<b>6,634,094</b>	<b>6,634,094</b>		<b>6,634,094</b>
<b>Operating</b>				
<b>Revenue</b>	<b>2,322,538</b>	<b>2,322,538</b>	<b>195,015</b>	<b>2,517,553</b>
Environment Levy Receipts/Interest	2,322,538	2,322,538	195,015	2,517,553
<b>Expenditure</b>	<b>1,657,272</b>	<b>1,648,544</b>	<b>(31,450)</b>	<b>1,617,094</b>
Bush Regeneration	762,447	780,629	(4,312)	776,317
Water Quality Monitoring	106,605	66,605	(66,605)	-
Water Sensitive Urban Design Management	-	-	-	-
Natural Environment Implementation	618,830	631,920	39,467	671,387
Floodplain & Water Management	108,422	108,422	-	108,422
Environment Restoration Plan Delivery	60,968	60,968	-	60,968
<b>Capital Expenditure</b>	<b>935,000</b>	<b>988,200</b>	<b>0</b>	<b>988,200</b>
Bush Regeneration Program	330,000	530,000	-	530,000
Acquisition of new truck for Parks & Open Space (Trees)	-	168,200	-	168,200
Environment Capital Items	605,000	290,000	-	290,000
<b>Closing Balance</b>	<b>6,364,360</b>	<b>6,319,888</b>	<b>226,465</b>	<b>6,546,353</b>

End

**CORP 03**

**Review - Internally Restricted Cash Reserves**

<b>Strategic Objective</b>	Visionary, Leading, Responsible Ensure Council is accountable and financially sustainable through the strategic management of assets and resources
<b>File Ref</b>	133463.2026
<b>Report By</b>	Vishwa Nadan - Chief Financial Officer
<b>Approved By</b>	Farooq Portelli - Director Corporate Services

**EXECUTIVE SUMMARY**

At its meeting held on 10 March 2026, the Governance Committee resolved to direct the CEO for a report back to Council with recommendations on how the internally restricted funds can be rationalised.

**RECOMMENDATION**

That Council:

1. Receives and notes the report.
2. Adopts the recommendations contained in the report.

**REPORT**

Council maintains a number of internally restricted cash reserves as part of its overall financial management framework. It also resolved to seek to increase unrestricted general reserves to the level of \$25m. Council held \$8.9m unrestricted funds as at the end of March 2026.

At its meeting held on 10 March 2026, the Governance Committee resolved to direct the CEO to report back to Council with recommendations on how the internally restricted funds can be rationalised.

Tabulated below is a list of current internally restricted cash reserves, there intended purposes and recommendations for consideration by Council.

<b>Internally Restricted Reserve</b>	<b>Balance at 30 March 2026</b>	<b>Definition/ Purpose</b>	<b>Recommendation</b>
Employee Leave Entitlement Reserve	\$5.3m	The Employee Leave Entitlements (ELE) Reserve is maintained to meet the future settlement of employee leave liabilities, including annual leave, long service leave, and other accrued entitlements. The reserve supports the orderly and timely payment of these obligations as they fall due, reducing volatility in Council's cash flow and operating results. While not a legislated requirement, the reserve reflects prudent financial management practice and provides a contingency against elevated exposure arising from higher-than-anticipated employee turnover or leave payouts beyond budget assumptions.	Maintain as internally restricted reserve  Reduce the target percentage from 20% to 10%.
Insurance Reserve	\$1.8m	The reserve is maintained as a financial safeguard to meet insurance-related costs, including policy excesses, uninsured or self-insured losses, and approved risk management initiatives. It enables Council to respond to unforeseen events without adversely impacting service delivery and is also maintained as a mandatory minimum requirement under Council's self-insurer status for workers' compensation.	Maintain as internally restricted reserve
Parking Strategy Reserve	\$2.1m	Parking fees collected by Council in the Liverpool City Centre, which includes revenue from street parking and the Bathurst and Northumberland car parks, are set aside in this reserve to fund initiatives that improve car parking and transport infrastructure within the city centre.	Unrestrict and transfer to General Reserves
General Property Reserve	\$0.6m	Council sets aside funds for the maintenance, renewal, replacement, or improvement of Council-owned land, buildings, and other property assets to ensure that adequate funds are available to manage Council's property portfolio in a sustainable manner, supporting asset integrity, compliance with safety and accessibility standards, and continuity of community service	Maintain as internally restricted reserve

		delivery. The reserve is generally funded from property sales. Proceeds from future sale of properties will go into this reserve.	
Loan Reserve	\$12.2m	Council borrowed this amount for improvement works at 600 Cowpasture Road.	Maintain as internally restricted reserve
Hammondville Pool & Precinct Reserve	\$7.9m	Council resolved to sell surplus land at Hammondville and keep the proceeds in an internal reserve for this project.	Unrestrict and transfer to General Reserves
Carnes Hill Stage 2 Precinct Development Reserve	\$4.3m	The proceeds from the sale of 88 Kurrajong Road were originally set aside in this reserve to fund concept design and planning costs for the Carnes Hill Stage 2 development. Council has since resolved to apply the reserve in full to address the funding shortfall for the Carnes Hill Swimming Pool, a Western Sydney Infrastructure Grants (WSIG) project.	Maintain as internally restricted reserve
Moorebank Intermodal Ex-Gratia Payments Reserve	\$1.3m	The National Intermodal Company pays Council an annual rates-equivalent ex-gratia amount. Any unspent funds are allocated to this reserve. Council resolved to set aside these unspent amounts at a time when it was undertaking legal action against the development. It is noted that this treatment differs from the way rates payments from other businesses are managed and the balance at year end will not be significant.	Unrestrict and transfer to General Reserves

**FINANCIAL IMPLICATIONS**

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If Council adopts the recommendations, the proposal is expected to increase unrestricted funds by \$12.7m.

**ATTACHMENTS**

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Nil

**CTTE 01**

**Minutes of the Environment Advisory Committee Meeting held on 9 February 2026**

<b>Strategic Objective</b>	Healthy, Inclusive, Engaging Communicate, listen, engage and respond to the community by encouraging community participation
<b>File Ref</b>	114320.2026
<b>Report By</b>	Michael Zengovski - Manager City Environment
<b>Approved By</b>	Peter Scicluna - Director Operations

**EXECUTIVE SUMMARY**

This report is tabled in order to present the Minutes of the Environment Advisory Committee Meeting held on 9 February 2026.

**RECOMMENDATION**

That Council receives and notes the Minutes of the Environment Advisory Committee Meeting held on 9 February 2026.

**REPORT**

The Minutes of the Environment Advisory Committee held on 9 February 2026 are attached for the information of Council.

**FINANCIAL IMPLICATIONS**

None of the actions contained in the minutes will have a financial impact on Council.

**CONSIDERATIONS**

<b>Economic</b>	There are no economic and financial considerations.
<b>Environment</b>	<p>Minimise household and commercial waste.</p> <p>Manage the environmental health of waterways.</p> <p>Protect, enhance and maintain areas of endangered ecological communities and high-quality bushland as part of an attractive mix of land uses.</p> <p>Raise community awareness and support action in relation to environmental issues.</p>
<b>Social</b>	<p>Raise awareness in the community about the available services and facilities.</p> <p>Preserve and maintain heritage, both landscape and cultural as urban development takes place.</p>
<b>Civic Leadership</b>	<p>Act as an environmental leader in the community.</p> <p>Undertake communication practices with the community and stakeholders across a range of media.</p> <p>Foster neighbourhood pride and a sense of responsibility.</p> <p>Facilitate the development of community leaders.</p> <p>Encourage the community to engage in Council initiatives and actions.</p> <p>Provide information about Council's services, roles and decision-making processes.</p> <p>Deliver services that are customer focused.</p> <p>Operate a well-developed governance system that demonstrates accountability, transparency and ethical conduct.</p> <p>Actively advocate for federal and state government support, funding and services.</p>
<b>Legislative</b>	There are no legislative considerations relating to this report.
<b>Risk</b>	There is no risk associated with this report.

**ATTACHMENTS**

1. EAC Minutes - 9 February 2026



## MINUTES

<b>MEETING:</b>	<b>Environment Advisory Committee (EAC) Meeting</b>
<b>VENUE:</b>	<b>Level 11, 11.08 Boardroom Wirriga "Goanna" Room, 50 Scott Street, Liverpool / MS Teams</b>
<b>DATE:</b>	<b>Monday, 9 February 2026</b>
<b>TIME:</b>	<b>5:30pm – 8:30pm</b>
<b>TRIM:</b>	<b>106041.2026</b>
<b>INVITEES:</b>	
<b>COUNCILLOR MEMBERS:</b>	
Peter Harle	Councillor
Matthew Harte	Councillor
Sam Karnib	Councillor
<b>COMMITTEE MEMBERS:</b>	
Stephen Dobell-Brown	Community Member
Rosalyn Faddy	Community Member
Ellie Robertson	Community Member
Robert Storey	Community Member
Signe Westerberg	Community Member
Simon Messina	Community Member
<b>COUNCIL ATTENDEES:</b>	
Michael Zengovski	Manager Environment
Steven Hodosi	Coordinator Environmental Operations
Michelle Playford	Environment Restoration Plan Education Officer
Karl Adderley	Coordinator Resource Recovery Waste and Cleansing
Scott Sidhom	Manager Infrastructure Planning
Maruf Hossain	Coordinator Floodplain and Water Management
Raffaele Catanzariti	Environment Restoration Plan Bushland Project Officer
Felipe Moretto	GRK Project Officer Catchment Management
Jenny Luu	Acting Operations Support Lead
<b>GUESTS:</b>	
Amelie Vanderstock	Amelie Ecology – Science Communicator and Educator

## 1. Welcome and Apologies

Meeting opened at 5:30pm.

### Apologies

Councillor Karnib, Scott Sidhom, Simon Messina.

## 2. Declaration of Interest

Nil

## 3. Minutes from the Previous Meeting

### 3.1 EAC Meeting Minutes – 1 December 2025 - Attachment 1

**Moved:** Stephen Dobell-Brown

**Seconded –** Roslyn Faddy

## 4. Matters Arising from the Previous Meeting

### 4.1 – Land Tax

Mr Dobell-Brown followed up on land tax issues and how these may be affecting certain residents. He asked whether any further information had been obtained, particularly from Local Land Services regarding concerns raised previously.

#### **Response:**

Environment Restoration Plan Education Officer confirmed details of a contact at Greater Sydney Local Land Services was sent to Ms Faddy. Ms Faddy advised this email was not received. Environment Restoration Plan Education Officer advised that the email would be resent.

### 4.2 – Flying Fox International Forum

Mr Dobell-Brown inquired whether there was any more information on this. Ms Robertson raised the need to focus funding on prevention rather than response

#### **Response:**

Environment Restoration Plan Education Officer advised that an expression of Interest was submitted for funding to develop educational materials about the flying fox camp at Cabramatta Creek, aimed at informing local residents. It was noted that Liverpool receives relatively few complaints about the colony.

Coordinator Environmental Operations spoke to Planning and other Council stakeholders in relation to heat-stress events, including potential triage and the challenge of disposing of deceased bats, which are considered biohazards. The canopy at Jacqui Osmond Reserve requires replenishment but grant funding may be required for this. Environment Restoration Plan Education Officer mentioned research from the ACT on sprinkler systems for heat-stress mitigation.

### 4.3 – Litter Prevention Strategy for Georges River Catchment

Mr Dobell-Brown raised the topic of Sydney Water's major projects, asking about the scale of works such as upgrades to the Warwick Farm Water Treatment Plant and other infrastructure work and the impact to the local area.

#### **Response:**

Environment Restoration Plan Education Officer confirmed that a representative from Sydney Water will attend the next EAC meeting to present on these major projects.

#### 4.4 – Environmental Enforcement Officer role (Item 6.1)

Mr Dobell-Brown enquired about the Environmental Enforcement officer role. Ms Robertson sought clarification on the timeline for recruitment.

##### **Response:**

Manager Environment advised that this role is in the budget and Council was looking to recruit. In parallel, the Environment team is undergoing environmental compliance and enforcement training, including sessions delivered by a legal provider and the EPA. Staff have already been granted authorisations and delegations under the Protection of the Environment Operations Act, with the intention that the eventual enforcement officer will work alongside a team who are already trained and empowered to take enforcement action where required.

Manager Environment confirmed that legal training was scheduled for 26 February and EPA training was to follow. He advised that the recruitment timeline has not yet been finalised.

#### 5. Pollination Presentation – Dr Amelie (Ecology) Vanderstock, University of Sydney – PhD on Native Bees

Dr Vanderstock presented on native bees in the Liverpool LGA and how to create bee friendly gardens in the city.

Mr Dobell-Brown asked if pests affected native bees. Ms Westerberg enquired about resources to identify bees. Mr Dobell-Brown asked about how bees find flowers. Ms Westerberg asked which bees were attached to ground cover plants & Ms Robertson asked Dr Vanderstock on her views on fake grass.

##### **Response:**

Dr Vanderstock advised that pests do not affect native bees. Dr Vanderstock has offered to share her resources such as her website by email and expressed enthusiasm for councils participating in pollinator conservation initiatives. Bees see in UV light and they have co-evolved with flowers so they know where to go. Blue Bandit and Teddy bear bees are attracted to rosemary and perennial basil. Dr Vanderstock advised that she encourages real grass .

#### 6. ERP Draft Presentation – Arvind Lal, CEO & Director of ProLead Plus

Manager Environment advised that this presentation would not occur as workshops were held and that comments were still being incorporated into the draft document. The revised framework will be provided to the committee at a later date.

#### 7. Agenda items

##### 7.1 Environmental Resource Planning – Manager Environment

As advised above in Item 6.

##### 7.2 Update - Development Application for Coopers Paddock – Coordinator Environmental Operations

Manager Environment advised that an internal update had been obtained from relevant areas of Council regarding the status of Coopers Paddock under VPA. Coordinator Environmental Operations presented a slideshow outlining the current position and the causes of delay. Bike pedestrian path is in progress and will still need to be completed if VPA lapses. Mr Storey advised that the issue is that this has been going on for over ten years and that the ATC has no intention to complete the works as per the VMP. Deputy Mayor Harle asked where delays were coming from and Mr Dobell-Brown asked which section of Council deals with this. Deputy Mayor Harle advised that he will ask some questions on notice at the next Council meeting. Councillor Harte advised that Council should ask its legal team what options are available.

**Response:**

Coordinator Environmental Operations advised that COVID-19 and some delays to responses were possible causes of delays. Manager Environment advised that the Planning team deals with this.

**7.3 EAC Charter Review Feedback**

Manager Environment noted that the EAC Charter is now expired and requires updating and invited discussion about the proposed draft Charter. Mr Dobell-Brown asked whether the Committee is fulfilling its intended functions and whether more consideration needed to be given to floodplain items, noting that there hasn't been much discussion in recent meetings.

Deputy Mayor Harle asked whether the EAC Charter permits the Committee to invite guests or external individuals to attend meetings, particularly when they can provide relevant information on specific issues. Deputy Mayor Harle also commented that the election of chairperson should be revised to reflect the process that has been recently used.

Councillor Harte noted that the membership numbers were overly prescriptive and should be amended to reflect "up to ten" community members, "up to one" industry representative and so forth.

**Response:**

Manager Environment advised that Coordinator Floodplain and Water Management regularly attends the meeting and provides update on flood studies. Coordinator Floodplain and Water Management confirmed that Council has adopted the Harris Creek Flood Study. Work is now progressing to a flood study for Cabramatta Creek – Overland Flow Study and Risk Management Study. A presentation to the Committee will be provided once sufficient data and preliminary findings are available. Letter box drop and QR code will also be made available. Ms Westerberg asked of the 3000 letters sent out, what is the expectation of responses. Deputy Mayor Harle asked if doorknocking has been considered. Coordinator Floodplain and Water Management advised that approximately 30-40 people may respond but that there will be community engagement at a community centre.

The Charter does include provisions for guest attendance, and this option remains available should the Committee wish to utilise it.

Manager Environment noted the revision for membership and Chairperson election process will be included in the updated charter.

**7.4 2026-2028 EAC Membership Renewal for community members – Expression of Interest**

Manager Environment advised that an Expression of Interest for the EAC Committee would be publicly advertised on the Council website, the Liverpool Listens page, and social media. An expression of interest form will be available for applicants to complete, and an email will be sent to all existing members to ensure they are aware of and able to access the application process.

**Action:**

Operations Support Lead to send EOI to all current committee members when it is live on Council's website.

**8. General Business****8.1 Stephen Dobell-Brown – Illegal Tree Removal**

Mr Dobell-Brown raised concerns regarding alleged illegal tree removal at 938 Greendale Road, Greendale and requested an update on any follow-up actions. Ms Faddy also advised that dwellings were demolished and dumping of soil had occurred near the river on the property.

Manager Environment advised that he had contacted the Compliance Section and received the request details last week. However, the Coordinator overseeing the matter is currently on leave, and an update will be provided by the Coordinator's Manager once information becomes available.

A Compliance officer has already visited the site, and the Manager Environment will provide a further update once advised of any actions taken and the current status of the investigation.

**Action:**

Manager Environment to continue liaising with the Manager Compliance and provide updates as they are received. Councillor Harle advised that a Notice of Motion be raised on this item.

### 8.2 Incorrect or outdated tree related forms on Council website

Deputy Mayor Harle highlighted an issue concerning incorrect or outdated tree-related forms still accessible on the Council website. A resident used one of these old forms when applying to remove a tree on his property and may have been charged an incorrect fee.

**Response:**

Operations Support Lead advised that Council had escalated this issue and that steps are underway to correct and review the possible payment error. Council's Communication team have been advised of the outdated form.

### 8.3 Illegal Dumping in Greendale

Ms Faddy asked if Council received her report about recent dumping activity on the property at 482 & 482a Greendale Road, advising that she had included photographs.

**Response:**

Deputy Mayor Harle advised that a Ranger from Compliance did attend the property and that an email was received on this.

### 8.4 Bringelly (Rural) Community Forum

Ms Faddy asked when the Bringelly Rural Community Forum meetings would be reinstated, expressing concern that the meetings were held only twice and then cancelled. They felt the replacement "table-style" consultation sessions were less effective, more costly, and did not allow for broader group discussion. Community members also highlighted that rural residents must travel significant distances to attend, unlike urban areas where people can walk to venues. They indicated they would accept holding the forum every three months if it meant having it restored in a format that suits the rural community.

**Response:**

Manager Environment explained that reinstating the forum is outside the committee's decision-making scope. Cllr Harle agreed to take the matter to the relevant Director for review and consider whether the original rural forum format can be reintroduced.

### 8.5 Replacement FOGO Bin Liners

Mr Storey advised that he had not received replacement FOGO bin liners since they were announced in Council's newsletter.

**Response:**

Coordinator Resource Recovery Waste and Cleansing explained that the distribution is still in progress and scheduled to continue until the end of February, as it is a six-week process. He

advised that residents who have not received their liners by the end of February should contact Council.

### 8.6 Georges Riverkeeper (GRK) Update

GRK Project Officer Catchment Management provided an update on several projects, noting that Environmental Project Officer Water Quality is undertaking testing with a student.

He reported recent weed inspections along the Georges River across multiple Council areas, confirmed that the Urban Rivers Grants program received its second payment in December, which would be devolved to Council and is working on the updated Health report.

GRK Project Officer Catchment Management also advised that the next general meeting will be held on 19 February in Fairfield. Mr Dobell-Brown asked about how the arrangement with Georges River Keeper based in Liverpool is going.

#### **Response:**

GRK Project Officer Catchment Management said working from the Rose Street Depot has been highly effective due to close collaboration with bush regeneration, environmental restoration, and water quality teams. The long-term plan is to secure a dedicated space for the team in the next three to four years.

### 8.7 ATV Training Area – Rossmore Grange

Mr Dobell-Brown requested information about the NSW Police using Rossmore Grange as an ATV training venue, noting that the site has Aboriginal relics.

#### **Response:**

Coordinator Environmental Operations advised that Council was contacted by NSW Police based in Bondi on this. Coordinator Environmental Operations explained that despite the heritage significance, the area is already suffering extensive damage from illegal four-wheel-drive activity, with fences, gates, tracks, and even old European homestead foundations being repeatedly destroyed. He stated that a controlled police presence would likely reduce this ongoing damage, as police have agreed to restrict training to existing tracks and minimise impact. While some members felt the proposal conflicted with the need to protect archaeological and cultural heritage, staff emphasised that the police's low-impact use would be far less harmful than the current destructive behaviour by illegal vehicle users.

### 8.8 Koala Management Plan

Mr Dobell-Brown noted that a motion of urgency had been raised at a recent Council meeting regarding the Koala Management Plan. He asked if it should have come to the EAC for discussion and asked whether the population was situated in Campbelltown. Mr Storey mentioned a koala population on Heathcote Road.

#### **Response:**

Manager Environment advised that Council is working with Transport for NSW on wildlife exclusion fencing, which is currently being constructed along Heathcote Road.

The Environment Team is drafting a scope of works for the development of a Koala Plan of Management in response to the Council resolution. Pending budget allocation, a consultant will be engaged to produce the Plan. Consultation with the EAC and the community will occur during the development of the Plan.

The Koalas within the eastern portion of the Liverpool LGA are part of the same population that occurs in the Campbelltown LGA.

### 8.9 Palm Tree at the intersection of Terminus and Macquarie Streets

Mr Dobell-Brown asked about the removal of a dead palm tree at the Terminus Street and Macquarie Street intersection his concern over its replacement with a Jacaranda, which is not a native species. Mr Storey advised other sites, such as Chauvel Park, were also being planted with non-natives like Magnolia despite the availability and ecological importance of local native plants, calling for better decisions in future plant selection.

**Response:**

Coordinator Environmental Operations confirmed he was aware of the palm tree's death but not about the replacement choice, suggesting it may relate to the CBD Streetscape Plan.

**Meeting ends 8:16pm**

**CTTE 02**

**Minutes of the Liverpool Sports Committee meeting held 4 March 2026**

<b>Strategic Objective</b>	Healthy, Inclusive, Fair Support active and healthy lifestyles by improving footpaths, cycleways and walkways and other infrastructure that promotes and supports active transport
<b>File Ref</b>	119741.2026
<b>Report By</b>	Chris Corby - Coordinator Recreation and Community
<b>Approved By</b>	Tina Bono - Director Community & Lifestyle

**EXECUTIVE SUMMARY**

This report is tabled to present the Minutes of the Liverpool Sports Committee meeting held on 4 March 2026.

**RECOMMENDATION**

That Council:

1. Receives and notes the Minutes of the Liverpool Sports Committee meeting held on 4 March 2026;
2. Recognises and thanks Committee members for volunteering to participate in the Liverpool Sports Committee; and
3. Instruct the Chief Executive Officer to disburse the Sporting Grants and Donations in accordance with the recommendations of the Liverpool Sports Committee.

**REPORT**

The Minutes of the Liverpool Sports Committee meeting held on 4 March are attached for the information of Council.

Actions include:

- Processing three (3) approved Sporting Donations to support local athletes.

Applicant	Sport	Amount
Jayden Schipp	Swimming	\$400.00
Tyrese Saunders	Softball	\$400.00
Isaac Braganza	Indoor Hockey	\$200.00
<b>TOTAL</b>		<b>\$1,000.00</b>

### **FINANCIAL IMPLICATIONS**

Council allows an annual spend of \$40,000 in the operating budget for Sporting Donations and Subsidies. The year-to-date spend, as of 4 March 2026 is \$6,500.

### **CONSIDERATIONS**

<b>Economic</b>	There are no economic or financial considerations.
<b>Environment</b>	There are no environmental and sustainability considerations.
<b>Social</b>	Support community organisations, groups, and volunteers to deliver coordinated services to the community.
<b>Civic Leadership</b>	There are no civic leadership and governance considerations.
<b>Legislative</b>	Sections 356(3), 377(1), and 378 of the Local Government Act 1993.
<b>Risk</b>	There are no risk considerations.

### **ATTACHMENTS**

1. Minutes Sports Committee Meeting 4 March 2026



## Minutes

### MINUTES OF LIVERPOOL SPORTS COMMITTEE

Held

Wednesday 4 March 2026

6.00pm

#### 1. WELCOME, ATTENDANCE, APOLOGIES AND OPENING

Welcome to all members.

Confirmation of Quorum - At any committee meeting the presence of 30% of delegates constitutes a quorum. If no quorum is present within 20 minutes of the advertised time of the meeting, the meeting must be postponed. 30% of delegates were present and formal decisions may be ratified.

#### 2. ATTENDEES AND APOLOGIES

##### COMMITTEE MEMBERS PRESENT:

Daniel Lousada	Liverpool City Archers, representing Archery
Daniel Di Lucca	Tennis First, representing Tennis
Craig Hardman	Prestons Robins Little Athletics, representing Athletics
Nathan Gilbert	Moorebank Hockey, representing Hockey
Brian Martin	NSW Barefoot Waterski Club,
John Vukasin	Southern Districts Soccer Football Association, representing Football (Soccer)
Joe Badolato	Fairfield Liverpool Cricket Association, representing Cricket

##### OTHER ATTENDEES:

Josh Patterson	Booking and Activation Officer, Liverpool City Council
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##### APOLOGIES:

Greg Blaxland	Liverpool Basketball Association, representing Basketball
Alex Simmons	Belgravia Leisure, representing leisure centre operations
Jake Brightwell	NSW Rugby League, representing Rugby League
Sharjeel Siddiqui	Fairfield Liverpool Cricket Association, representing Cricket
Tony Jackson	Southern Districts Softball Association, representing Softball
Melissa King	Liverpool Netball Association, representing Netball
Keith Mealey	NSW Remote Control Racing Car Club, representing RC Clubs
Nick Baglin	AFL NSW/ACT, representing AFL
Tanya Smith	Golf NSW, representing Golf
Alex Baine	BMX, representing Western Sydney BMX Club
Cllr Emmanuel Adjei	Councillor, Liverpool City Council
Cllr Dr Betty Green	Councillor, Liverpool City Council
Cllr Mira Ibrahim	Councillor, Liverpool City Council
Cllr Sam Karnib	Councillor, Liverpool City Council
Cllr Fiona Macnaught	Councillor, Liverpool City Council



## Minutes

Cllr Peter Ristevski	Councillor, Liverpool City Council
Chris Corby	Coordinator Recreation and Community, Liverpool City Council
Fiona Heath	Moorebank Royal Baseball, representing Baseball
Jeanette Bartam	Liverpool PSSA, representing DET school sport
Shane McNamara	Fairfield Liverpool Cricket Association representing Cricket
Monica Nastasi	Werriwa Dog Training Club, representing Dog Training

### 3. APPOINTMENT OF ACTING CHAIRPERSON

Per item 7.14 of the Liverpool Council Sports Committee Charter, if the Committee Chairperson is not present, an election must be held to appoint an Acting Chairperson to preside over the meeting. Upon being put to the committee members in attendance, John Vukasin was appointed as the Acting Chairperson of the meeting.

Resolution: *That the Sports Committee supports the appointment of the Acting Chair, in line with the Sports Committee Charter.*

On being put to the meeting, the motion was declared carried.

#### 3.1 Sporting Grants and Donations

Council seeks to enhance the use of public funds through well-managed grant processes. Grant programs are linked to the Council's goals and provide an integrated approach to growing Liverpool socially, culturally, economically and environmentally.

Council allows for the following amounts to support the sporting grants and donations program each year:

- Sporting Grants: \$40,000
- Sporting Donations: \$30,000

#### Sporting Donations

The following applications were assessed:

Applicant	Sport	Amount
Jayden Schipp	Swimming	\$400.00
Nathan Nietes	Taekwondo	\$0.00

Tyrese Saunders	Softball	\$400.00
Isaac Braganza	Indoor Hockey	\$200.00
<b>TOTAL</b>		<b>\$1,000.00</b>

As noted, adults are eligible for sporting donations provided they meet the eligibility requirements.

Resolution: *That the Sports Committee supports the Sporting Donation applications, meeting the specified criteria.*

On being put to the meeting, the motion was declared carried.

### 3.2. South West Sydney Academy of Sport Update

The representative from South West Sydney Academy of Sport was not in attendance so no update was provided. Discussion is deferred to the next meeting.

### 3.3. Winter Sporting Hire

Josh Patterson provided the Sports Committee with an update on the status of Winter Hire applications and outlined Council's revised allocation process. Under the new procedure, first-round applications are prioritised for sporting clubs and associations, followed by an opportunity for these groups to request any remaining availability before unallocated spaces are offered to private and for-profit providers. This approach aims to ensure equitable access while maintaining strong support for community-based sport.

During the discussion, Joe Badolato raised several concerns regarding the impact on Summer Hire. Key issues included ground maintenance works being undertaken in preparation for winter sports affecting summer usage, as well as winter sports utilising grounds during the summer period, limiting availability. Specific concerns were also noted regarding sprinkler use by Austral Soccer Club at Scott Memorial, which is impacting access and playability for summer users.

Resolution: *That the Sports Committee receives and notes the information presented.*

On being put to the meeting, the motion was declared carried.

### 3.4. General items

Several items were raised by committee members relating to field conditions and operational processes. Joe Badolato, seconded by John Vukasin, highlighted concerns regarding mowing practices, noting that excess grass clippings are restricting the ability to effectively use the fields. Brian Martin also sought an update on the status of the EOI and licensing process, with Council advising that the process is ongoing and that no defined timeline is currently available. Further matters were raised by Nathan Gilbert, including concerns around security within the Moorebank hockey precinct, which were seconded by John Vukasin. Issues identified included unauthorised access to fields and illegal dumping within the car park. Council representatives recommended that formal written requests be submitted to support the installation of illegal dumping signage and improved protection for gate locks.

Additional items raised by Nathan Gilbert included a request for Council to consider the installation of solar panels as part of broader sustainability initiatives, as well as an update on the sealing of the car park surrounding the hockey precinct.

Resolution: That the information be received and noted.

On being put to the meeting, the motion was declared carried.

### 3.5. Confirmation of Future Meetings

2026 meeting dates:

- 3 June 2026
- 2 September 2026
- 2 December 2026

Resolution: That the information be received and noted.

On being put to the meeting, the motion was declared carried.

## 4. CLOSE

Meeting Close at 7:04 pm.

<b>NOM 01</b>	<b>Notice of Motion - Immediate Filling of Outdoor Staff Vacancies and Withdrawal of Grass &amp; City Presentation Policy</b>
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<b>Strategic Objective</b>	Visionary, Leading, Responsible Ensure Council is accountable and financially sustainable through the strategic management of assets and resources
<b>File Ref</b>	103003.2026
<b>Author</b>	Peter Ristevski - Councillor

**NOTICE OF MOTION**

1. That Council notes:
  - a) The Mayor publicly asserted that approximately 105 Full-Time Equivalent (FTE) staff are responsible for mowing operations across the Liverpool LGA.
  - b) The current status is:
    - Total FTE: 109
    - Vacant / loaned out: 26
    - Management (non-operational): 14
    - Actual operational mowing staff: 69
  - c) The proposed Grass and City Presentation Community Standards Policy sets unrealistic expectations on a workforce.
  - d) The introduction of this policy via a Mayoral Minute denied Councillors proper time and scrutiny, contrary to principles of transparency and good governance under section 8A of the Local Government Act 1993 (NSW).
  
2. That Council resolves:
  - a) To immediately direct the CEO to commence urgent recruitment to fill the 26 vacant outdoor staff positions, with a report back to Council within 60 days on progress.
  - b) To withdraw the Grass and City Presentation Community Standards Policy from public exhibition, on the basis that:
    - It is operational in nature and falls within the CEO's responsibilities

**NOTICES OF MOTION/QUESTIONS WITH NOTICE**

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- It has not been developed in accordance with the Local Government (State) Award 2023 consultation requirements
  - It is redundant if staffing levels are properly restored
- c) To include funding for the 26 additional outdoor staff positions in the 2026/2027 Budget, funded through reprioritisation of existing expenditure.

**CHIEF EXECUTIVE OFFICER'S COMMENT**

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For accuracy the 26 vacancies relate to the Operations Directorate across its 12 Service Delivery Units (SDUs). Within the Parks and Opens Spaces team at the operative level there were only 4 vacancies.

The recruitment of any Liverpool City Council employees is an operational matter and dealt with by the CEO not the Council.

The matter of the withdrawal of the Policy is a separate issue, and Council needs to resolve how to deal with that.

Should this Notice of Motion be resolved, Council will complete the resolution as required.

**FINANCIAL IMPLICATIONS**

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Costs associated with this recommendation have been included in Council's budget for the current year and long-term financial plan.

**ATTACHMENTS**

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Nil

<b>NOM 02</b>	<b>Notice of Motion - Temporary Workforce Flexibility and Fuel Cost Relief Measures in Response to the Fuel Crisis</b>
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<b>Strategic Objective</b>	Visionary, Leading, Responsible Place customer satisfaction, innovation and best practice at the centre of all operations
<b>File Ref</b>	103161.2026
<b>Author</b>	Peter Ristevski - Councillor

## **NOTICE OF MOTION**

**That Council, as a matter of urgency:**

1. **Recognises** the current fuel crisis is placing immediate financial pressure on Council staff, disrupting travel to and from work, increasing household cost-of-living stress, and creating operational risks for Council service delivery.
2. **Requests a report back to Council within 14 days** outlining:
  - a) the operational, industrial and legal implications of temporary work from home arrangements for indoor staff;
  - b) the operational, industrial and legal implications of any rotating roster system for outdoor staff;
  - c) options for a **temporary fuel subsidy, travel allowance, or equivalent cost relief measure** for Council staff required to travel for work during the fuel crisis;
  - d) the financial impact of each option and how it may be funded;
  - e) service continuity measures to ensure essential services are maintained;
  - f) examples of any comparable steps being taken by other councils, including **Penrith City Council** and **Campbelltown City Council**, or other NSW councils responding to similar workforce and cost pressures.

## **CHIEF EXECUTIVE OFFICER'S COMMENT**

Council is actively monitoring and managing these impacts locally. As part of its immediate response, Council has advised staff that, where operationally feasible, eligible indoor employees may work from home up to three days per week, with two days per week in the office, to reduce commuting costs, support staff wellbeing, and maintain service continuity.

These arrangements are being applied flexibly and remain subject to operational requirements and service delivery needs. Council will continue to review the situation, monitor sector responses, and adjust arrangements as necessary to ensure essential services are maintained while supporting staff during the current period of disruption.

In addition, City Operations met with leaders in March to consult and collaborate on what further initiatives could be implemented across Council.

Council notes that it has received feedback from a number of NSW Metro and Regional Councils outlining the measures they have implemented to manage workforce and service delivery impacts arising from the current fuel crisis. These are not too dissimilar to what Liverpool has implemented, and in some cases more generous.

### **FINANCIAL IMPLICATIONS**

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The proposed resolution details a report back to Council that will identify financial impacts for any measures implemented.

### **ATTACHMENTS**

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Nil

**NOM 03**

**Notice of Motion - Cllr Ristevski - Community  
Feedback Survey**

<b>Strategic Objective</b>	Visionary, Leading, Responsible Place customer satisfaction, innovation and best practice at the centre of all operations
<b>File Ref</b>	113669.2026
<b>Author</b>	Peter Ristevski - Councillor

**BACKGROUND**

Jewell Technical Solutions conducted a community feedback survey for Local Pulse Press and 2GLF.

The survey was titled ‘Liverpool Community Feedback Survey, a spotlight on community priorities and perceptions.’

The survey has been made publicly available by Local Pulse Press and indicates sentiments of a selection of Liverpool’s community.

**NOTICE OF MOTION**

That Council:

1. Acknowledge the Community Feedback Survey prepared by Jewell Technical Solutions.
2. Notes the findings in this survey as a matter of concern.

**CHIEF EXECUTIVE OFFICER’S COMMENT**

Council notes that the survey referenced in the Notice of Motion was not undertaken or verified by Liverpool City Council. As such, Council is unable to confirm the methodology, sampling approach, or reliability of the data and findings presented.

To ensure Councillors and the community receive robust and reliable insights into community sentiment, Council engages an independent provider to undertake its bi-annual Community Satisfaction Survey, currently conducted by Micromex Research, a specialist in community and stakeholder research within the local government sector.

Specifically, the research aims to:

- Understand and identify community priorities for the Liverpool Local Government Area
- Identify the community's overall level of satisfaction with Council performance
- Measure community wellbeing and understand residents' views on public transport, liveability in Liverpool and the city's future vision

Findings from the Community Satisfaction Survey play an important role in informing Council's Community Strategic Plan. Selected survey results are used to inform and monitor key performance indicators (KPIs) within the Plan, providing a consistent measure of community sentiment over time.

In addition, insights gathered help inform the development and review of strategies and priorities within the Plan, ensuring that Council's long-term planning reflects the views, expectations and priorities of the Liverpool community.

The most recent survey utilised a mixed-mode methodology comprising 602 interviews, including 502 telephone responses and 100 online responses.

This methodology provides a maximum margin of error of  $\pm 4.0\%$ , ensuring a robust and statistically reliable sample of the Liverpool community.

### **Key Findings**

The results of the most recent survey were presented to Councillors at the Governance Briefing on 14 October 2025.

Key findings include:

- 80% of residents reported they were at least somewhat satisfied with the services provided by Council over the past 12 months.
- A total of 29 Council services and facilities were assessed as part of the survey:
  - 12 of 29 services and facilities recorded satisfaction levels of 80% or higher
  - 16 of 29 services and facilities recorded satisfaction levels between 60–79%

In addition, survey results are benchmarked against other metropolitan Local Government Areas, with 27 services and facilities having comparable benchmark data, enabling Council to track performance relative to similar councils.

**FINANCIAL IMPLICATIONS**

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There are no financial implications relating to this recommendation.

**ATTACHMENTS**

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Nil

<b>NOM 04</b>	<b>Notice of Motion - Cllr Ristevski - Reinstatement of the Liverpool Councillors Charity Black-Tie Ball</b>
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<b>Strategic Objective</b>	Visionary, Leading, Responsible Collaborate regionally, develop and maintain strong relationships with agencies, stakeholders and businesses to advance strategic priorities and improve quality of life for Liverpool's residents
<b>File Ref</b>	126335.2026
<b>Author</b>	Peter Ristevski - Councillor

**BACKGROUND**

During the 2016 Council term, Liverpool City Council successfully hosted several Councillor Black-Tie Charity Balls initiated and driven by Councillor Peter Ristevski. The event proved highly successful, raising hundreds of thousands of dollars for local charities while bringing together the business community, community organisations and civic leaders in support of important local causes.

Liverpool is home to many hardworking families, however parts of the city continue to experience significant socio-economic disadvantage, particularly within the 2168 postcode area. One of the most common issues raised by residents is the inability to afford dental care, which often results in serious health consequences including infection, hospitalisation and missed school days for children.

Local charities already doing extraordinary work alongside Liverpool Hospital include:

- Mobile Eye Care and Dental Clinic which provides mobile dental and health services to disadvantaged communities.
- Little Wings which provides free flight and ground transport for seriously ill children in regional and rural areas who must travel to major hospitals such as Liverpool Hospital for life-saving treatment.

Both organisations have a strong reputation for delivering practical support to vulnerable families and would be ideal partners for a reinstated Charity Ball.

Importantly, the operational delivery of the event would be largely managed by the partner charities themselves, ensuring that the impact on Council staff resources is minimal, with Council primarily assisting through promotion and civic support.

Expected Outcomes

- Significant funds raised for local health-related charities.
- Improved access to dental care for disadvantaged Liverpool families, particularly in the 2168 area.
- Increased support for families whose children require medical treatment through Little Wings.
- Strengthened partnerships between Council, charities, Liverpool Hospital and the local business community.
- Re-establishment of a flagship philanthropic event that showcases Liverpool's generosity and community spirit.

**NOTICE OF MOTION**

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That Council:

1. Reinstate the Liverpool Charity Black-Tie Ball, to be held annually as a flagship fundraising event for the Liverpool community.
2. Nominate the following charities as the inaugural beneficiaries of the reinstated event:
  - Mobile Eye Care and Dental Clinic
  - Little Wings
3. Ensure the majority of the event organisation, fundraising and sponsorship activities are undertaken by the partner charities, with Council providing:
  - Promotional support through Council communication channels
  - Civic endorsement and participation
  - Assistance with venue coordination where appropriate.
4. Establish a Liverpool Community Dental Access Initiative, funded from proceeds raised at the Charity Ball, aimed at providing free or subsidised dental treatment to disadvantaged families, with a focus on residents living in the 2168 postcode area.
5. Work with Mobile Eye Care and Dental Clinic to explore the deployment of mobile dental services across Liverpool to improve access for vulnerable residents.
6. Request the Chief Executive Officer to prepare a report outlining:
  - Potential venues and dates for the Charity Ball
  - Governance arrangements to ensure transparent charitable fundraising
  - Opportunities for corporate sponsorship from the Liverpool business community
  - Mechanisms to ensure funds raised are directed toward the intended charitable purposes.

**CHIEF EXECUTIVE OFFICER'S COMMENT**

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On the 29 April Council Meeting, a Mayoral Minute was tabled called 'Mayor and Councillor Civic Gala Reception – Western Sydney Airport, Bradfield'. Council resolved to host a civic gala reception at Bradfield to bring together key partners, stakeholders and leaders across government, business, and the community and allocate a 50K in the 26/27 FY for delivery. This was to deliver a one-off event.

If Council would like to resolve an annual Charity Ball, or an additional Gala event, it is recommended that an ongoing 50K budget be allocated to the Civic program budget to enable this for delivery.

**FINANCIAL IMPLICATIONS**

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An additional or ongoing annual gala event will require a budget of 50K to the Civic program operation budget,

**ATTACHMENTS**

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Nil

**NOM 05**

**Notice of Motion - Clr Ristevski - Reinstatement  
of the Name "Casula Powerhouse Arts Centre"**

<b>Strategic Objective</b>	Visionary, Leading, Responsible Communicate, listen, engage and respond to the community by encouraging participation
<b>File Ref</b>	131648.2026
<b>Author</b>	Peter Ristevski - Councillor

**BACKGROUND**

The renaming of the Casula Powerhouse Arts Centre has generated significant concern within the community, particularly among Casula residents, local artists, cultural stakeholders, and long-standing patrons of the venue.

The Casula Powerhouse name carries strong historical, cultural, and brand recognition across South West Sydney and the broader arts sector. It represents a key part of Liverpool's identity.

Concerns have been raised regarding:

- Limited measurable community consultation
- Lack of clear economic or tourism evidence supporting the change
- Financial costs associated with the rebrand during a period of budget pressure
- Risk to established brand equity and community trust

The community has clearly indicated a preference for the original name to be reinstated.

**RATIONALE**

This motion restores community confidence, protects a well-established cultural identity, and ensures responsible financial management.

It delivers a practical solution that:

- Respects community sentiment
- Avoids unnecessary expenditure
- Reinforces transparency and accountability

The Casula Powerhouse Arts Centre is more than a name. It is a symbol of local identity, history, and pride. That should not be discarded without clear justification or community support.

## **NOTICE OF MOTION**

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That Council:

### **1. Reinstatement of Name**

- 1.1 Immediately commence the process to reinstate the name:  
“Casula Powerhouse Arts Centre”
- 1.2 Ensure all future official references, communications, and branding revert to this name.

### **2. Cost-Neutral Implementation Strategy**

- 2.1 Implement the reversion using a cost-minimisation approach, including:
  - Updating digital assets (website, social media) internally using existing staff
  - Phasing out existing printed and marketing materials as stock is depleted
  - Deferring physical signage replacement until scheduled maintenance cycles
- 2.2 Confirm that no new discretionary budget allocation is to be approved for the renaming reversal.

### **3. Funding Source (If Required)**

- 3.1 Should any unavoidable costs arise, they are to be funded from:
  - Existing communications and marketing operational budgets
- 3.2 No additional ratepayer funding is to be sought.

### **4. Future Decision-Making Safeguards**

- 4.1 Develop a policy requiring that any future renaming of significant community assets must include:
  - Demonstrated majority community support
  - Transparent cost-benefit analysis

## **CHIEF EXECUTIVE OFFICER'S COMMENT**

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In 2021, Council commissioned an independent Organisational review of the then Casula Powerhouse Arts Centre to strengthen its operational position and clarify the long-term vision for the Centre. A key outcome of this work was the development of a Strategic Plan, which

identified the need for renewed positioning and identity acknowledging its historical identity and strengthening its connection to the broader city.

At the Council meeting held on 20 November 2024, a report proposing the renaming of the arts centre was presented to Council and endorsed. Following this decision, a further report was considered at the 26 March 2025 Council meeting upon the conclusion of the public exhibition process, with Council endorsing the name *Liverpool Powerhouse – Home of Arts and Creative Industries*. A response was also tabled at the March 2026 Council meeting to a response to a Notice of Motion (NOM).

Since that time, expenditure to implement the new identity has included updates to wayfinding and tourism signage (\$6,226.80), front entrance signage (\$9,000 ex GST), and sliding door decals (\$415.50 ex GST). In addition, the rebrand has been formally distributed to sector partners, artists, and organisations, and fully integrated across marketing, social media, and advertising campaigns.

Council recognises that the name of a long-standing cultural institution is closely tied to local community identity. For this reason, the introduction of the Liverpool Powerhouse name was undertaken with careful consideration, reflecting a deliberate effort to acknowledge the site's industrial origins while reinforcing its ongoing significance within the city's cultural landscape and positioning it as a regional destination.

Given the level of investment and integration already achieved, retaining the Liverpool Powerhouse name provides continuity, avoids further unnecessary expenditure and confusion associated with reverting to a previous identity, and enables Council to build on the momentum established to date. Maintaining the current name also supports consistency across branding, communications, and stakeholder engagement, ensuring that the strategic, financial, and operational efforts undertaken continue to deliver value.

## **FINANCIAL IMPLICATIONS**

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There are no financial implications relating to this recommendation.

## **ATTACHMENTS**

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Nil

<b>QWN 06</b>	<b>Question with Notice - Mayor Mannoun - Haerse Avenue, Chipping Norton</b>
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<b>Strategic Objective</b>	Visionary, Leading, Responsible Demonstrate a high standard of transparency and accountability through a comprehensive governance framework.
<b>File Ref</b>	136493.2026

**QUESTION WITH NOTICE**

Please address the following and see attached photos:

1. When was work started on Haerse Avenue to deliver a footpath?
2. When did excavation and forming the footpath/ramp/kerb take place?
3. When was the formwork removed, dirt and grass replaced, and the curb re-poured?
4. Why was the decision made to undo all the prep work?
5. How much did undoing all this cost?

**A response will be prepared and provided at the next Ordinary Council meeting, due to Council not having all information available at the time of compiling.**

**ATTACHMENTS**

1. Haerse Avenue Photos





